

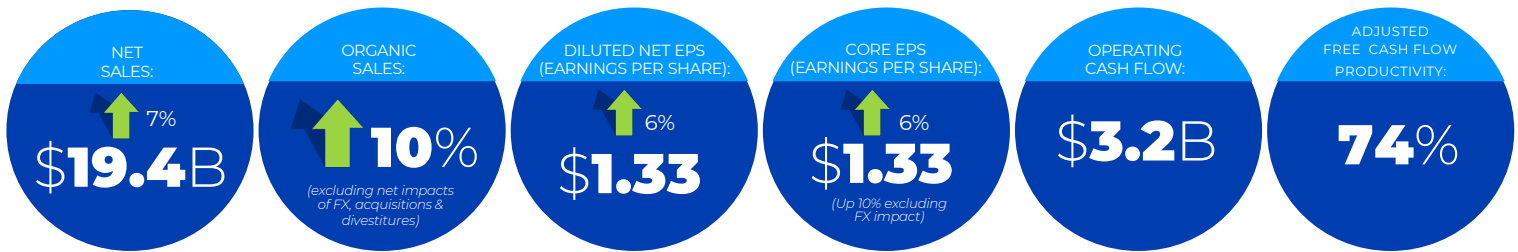
“We delivered another quarter with strong sales growth and made sequential earnings growth progress despite significant and increasing cost headwinds...Our focus remains on the strategies of superiority, productivity, constructive disruption and continually improving P&G’s organization and culture.”

JON MOELLER - P&G PRESIDENT & CEO

These strategies have enabled us to build and sustain strong momentum, and they remain the right strategies to manage through the near-term cost and operational challenges we’re facing and to deliver balanced growth and value creation.

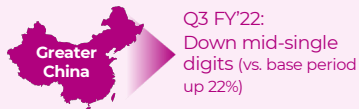


Q3 FY 2022 by the Numbers:



Q3 FY 2022 Organic Sales: Broad-based growth of 10%

Driven by volume +3%, pricing +5%, mix +2%



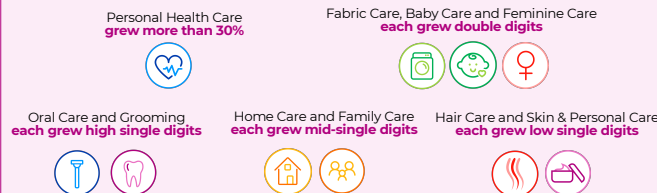
Focus Markets:
up 9%



Enterprise Markets:
up 12%



All 10 global categories grew organic sales



With broad-based growth across geographies

In a competitive environment, in Q3 consumers continued to choose P&G brands for the value they deliver.

Q3 global aggregate market share ↑50 bps

Q3 U.S. aggregate market share ↑100 bps

36 of our top 50 category/country combinations held or grew share in Q3

9 of 10 product categories grew share over the past 3, 6 & 12 months – in U.S. and globally

Global share and US AOS P3M through Feb 2022