



Annual Budget 2020/21

City of Armadale

Annual Budget

For the year ended 30 June 2021

Table of Contents	Page
Statement of Comprehensive Income by Nature or Type	2
Basis of Preparation	3
Statement of Comprehensive Income by Program	4
Key Terms and Definitions	5
Statement of Cash Flows	6
Rate Setting Statement by Program	7
Notes to the Annual Budget	
Rates	8
Net Current Assets	17
Reconciliation of Cash	19
Fixed Assets	20
Asset Depreciation	22
Borrowings	23
Lease Liabilities	25
Reserves	26
Fees and Charges	30
Grant Revenue	30
Other Information	30
Major Land Transactions	32
Major Trading Undertakings	32
Trust Funds	32
Unspent Grants, Subsidies and Contributions Liability	33
Financial Ratios	33
Revenue Recognition	34
Management Reports	
Management Reporting Schedules	35-74
Capital Expense Details	75-84
Plant and Fleet Replacement Schedule	85
Items for Carry Forward	86-87
Schedule of Fees & Charges	88-101



City of Armadale
Statement of Comprehensive Income by Nature or Type
For the year ending 30 June 2021

	Note	2020/21 Budget	2019/20 Est. Actual	2019/20 Budget
		\$	\$	\$
Revenue				
Rates	1(a)	69,358,300	69,802,800	70,907,490
Operating Grants, Subsidies and Contributions	10(a)	5,372,000	6,924,800	4,631,900
Fees and Charges	9	25,165,900	25,617,500	25,770,900
Interest Earnings	11(a)	1,785,600	2,852,900	3,470,200
Other Revenue	11(b)	298,000	56,700	10,000
		101,979,800	105,254,700	104,790,490
Expenses				
Employee Costs		(42,914,800)	(41,293,600)	(42,597,300)
Materials and Contracts		(37,847,300)	(38,288,600)	(46,830,030)
Utility Charges		(3,945,000)	(3,932,000)	(3,477,900)
Depreciation	5	(26,580,900)	(24,532,800)	(24,293,300)
Interest Expenses	11(d)	(1,312,800)	(1,493,100)	(1,465,900)
Insurance		(1,550,000)	(1,546,200)	(1,480,000)
Other Expense		(1,320,000)	(1,622,600)	(1,100,000)
		(115,470,800)	(112,708,900)	(121,244,430)
Subtotal		(13,491,000)	(7,454,200)	(16,453,940)
Non-Operating Grants, Subsidies and Contributions	10(b)	10,416,100	13,758,700	15,987,100
Developer Contribution Plans	10(c)	30,171,300	4,599,900	4,951,000
Profit on Asset Disposals	4(c)	170,700	15,900	373,000
Loss on Asset Disposals	4(c)	(386,700)	(139,100)	(59,600)
Net Result		26,880,400	10,781,200	4,797,560
Other Comprehensive Income		-	-	-
Total Comprehensive Income		26,880,400	10,781,200	4,797,560

Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.

This statement should be read in conjunction with the accompanying notes.

BASIS OF PREPARATION

The budget has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations. The *Local Government (Financial Management) Regulations 1996* take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this budget. This is not in accordance with the requirements of AASB 1051 *Land Under Roads* paragraph 15 and AASB 116 *Property, Plant and Equipment* paragraph 7.

Accounting policies which have been adopted in the preparation of this budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 14 to the budget.

2019/20 ACTUAL BALANCES

Balances shown in this budget as 2019/20 Actual are estimates as forecast at the time of budget preparation and are subject to final adjustments.

CHANGE IN ACCOUNTING POLICIES

On the 1 July 2020 the following new accounting policies are to be adopted and may impacted on the preparation of the budget: AASB 1059 - Service Concession Arrangements : Grantors; and AASB 2018-7 - Amendments to Australian Accounting Standards - Materiality.

AASB 1059 is not expected to impact the annual budget. Specific impacts of AASB 2018-7 have not been identified.

KEY TERMS AND DEFINITIONS - NATURE OR TYPE REVENUES RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Excludes rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

REVENUES (CONTINUED)

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of noncurrent assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

FEES AND CHARGES

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, and rebates. Reimbursements and recoveries should be separated by note to ensure the correct calculation of ratios.

EXPENSES EMPLOYEE COSTS

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets includes loss on disposal of long term investments.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation and amortisation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.



City of Armadale
Statement of Comprehensive Income by Program
For the year ending 30 June 2021

	Note	2020/21 BAU Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Revenue				
General Purpose Funding	1, 8, 9, 10, 11	72,812,800	75,726,900	76,544,690
Governance		1,451,600	1,789,800	1,598,400
Law, Order and Public Safety		753,000	614,100	768,400
Health		110,000	159,700	171,600
Education and Welfare		116,700	234,600	140,700
Community Amenities		19,206,000	19,130,600	18,254,810
Recreation and Culture		5,654,200	5,426,400	5,012,390
Transport		1,073,300	1,125,600	1,087,300
Economic Services		727,200	972,600	1,137,200
Other Property and Services		75,000	74,400	75,000
		101,979,800	105,254,700	104,790,490
Expenses Excluding Finance Costs				
General Purpose Funding	11	(1,416,200)	(1,787,300)	(1,693,800)
Governance		(4,471,230)	(4,737,900)	(6,920,530)
Law, Order and Public Safety		(3,175,500)	(3,093,600)	(3,066,400)
Health		(1,995,860)	(1,909,000)	(2,086,300)
Education and Welfare		(4,267,450)	(4,186,600)	(5,050,500)
Community Amenities		(25,441,710)	(24,429,700)	(30,165,500)
Recreation and Culture		(34,548,940)	(31,791,100)	(31,047,900)
Transport		(34,622,300)	(34,992,100)	(35,781,000)
Economic Services		(3,717,610)	(3,537,800)	(3,757,200)
Other Property and Services		(501,200)	(750,700)	(209,400)
		(114,158,000)	(111,215,800)	(119,778,530)
Finance Costs				
Governance	11(d)	(495,000)	(514,800)	(544,100)
Education and Welfare		(9,100)	(12,600)	(8,900)
Community Amenities		(1,900)	(4,800)	(4,200)
Recreation and Culture		(803,300)	(815,700)	(699,600)
Transport		(3,500)	(145,200)	(209,100)
		(1,312,800)	(1,493,100)	(1,465,900)
Subtotal		(13,491,000)	(7,454,200)	(16,453,940)
Non Operating Grants, Subsidies and Contributions	10(b)	10,416,100	13,758,700	15,987,100
Developer Contribution Plans	10(c)	30,171,300	4,599,900	4,951,000
Profit on Asset Disposal	4(c)	170,700	15,900	373,000
Loss on Asset Disposal	4(c)	(386,700)	(139,100)	(59,600)
		40,371,400	18,235,400	21,251,500
Net Result		26,880,400	10,781,200	4,797,560
Other Comprehensive Income		-	-	-
Total Comprehensive Income		26,880,400	10,781,200	4,797,560

Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.

This statement should be read in conjunction with the accompanying notes.



KEY TERMS AND DEFINITIONS - REPORTING PROGRAMS

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

OBJECTIVE

GOVERNANCE

To provide a decision making process for the efficient allocation of scarce resources.

GENERAL PURPOSE FUNDING

To collect revenue to allow for the provision of services.

LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure a safer and environmentally conscious community.

HEALTH

To provide an operational framework for environmental and community health.

EDUCATION AND WELFARE

To provide services to disadvantaged persons, the elderly, children and youth.

COMMUNITY AMENITIES

To provide services required by the community.

RECREATION AND CULTURE

To establish and effectively manage infrastructure and resources which will help the social well being of the community.

TRANSPORT

To provide safe, effective and efficient transport services to the community.

ECONOMIC SERVICES

To help promote the City and its economic wellbeing.

OTHER PROPERTY AND SERVICES

To monitor and control City's overheads operating accounts.

ACTIVITIES

This program includes the administration and operation of facilities and services to the elected members of the City. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, annual financial reports, audit fees and the Annual Report.

This program includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments from Municipal and Reserve Funds.

This program includes the administration and operation of volunteer fire services and the State Emergency Services, together with animal control and community safety.

This program includes services such as immunisation, health inspections, pest control, noise control and health clinics.

This program includes pre-schools, senior citizen centres, disability services and other community development activities such as seniors, youth and indigenous services.

This program includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

This is the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens and playgrounds.

This program includes the maintenance and construction of roads, drains, pathways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

This program covers building control, private swimming pool inspections, tourism and economic development.

This program includes public works overheads and the purchase and maintenance of engineering plant and equipment.



City of Armadale
Statement of Cash Flows
For the year ending 30 June 2021

Note	2020/21 Budget	2019/20 Est. Actual	2019/20 Budget
	\$	\$	\$
Cash Flows from Operating Activities			
Receipts			
Rates	69,358,300	69,802,800	70,907,490
Operating Grants, Subsidies and Contributions	5,372,000	6,924,800	4,910,900
Fees and Charges	23,090,300	25,617,500	32,068,000
Interest Earnings	1,785,600	2,852,900	3,470,200
Goods and Services Tax	5,250,000	4,553,400	2,500,000
Other Revenue	298,000	56,700	10,000
	105,154,200	109,808,100	113,866,590
Payments			
Employee Costs	(42,710,200)	(41,172,000)	(42,207,500)
Materials and Contracts	(36,509,404)	(34,533,021)	(33,570,214)
Utility Charges	(3,445,000)	(3,932,000)	(3,477,900)
Interest Expense	(1,312,800)	(1,493,100)	(1,465,900)
Insurance	(1,550,000)	(1,546,200)	(1,480,000)
Goods and Services Tax	(5,750,000)	(5,846,300)	(4,750,000)
Other Expense	(1,320,000)	(1,622,600)	(1,100,000)
	(92,597,404)	(90,145,221)	(88,051,514)
Net Cash from Operating Activities	3(b) 12,556,796	19,662,879	25,815,076
Cash Flows from Investing Activities			
Movement in Financial Assets	3(a) 8,337,200	(24,837,200)	(50,000,000)
Payment for Property, Plant and Equipment	4(a) (22,997,700)	(9,879,800)	(21,646,600)
Payment for Infrastructure	4(a) (26,565,200)	(18,903,900)	(33,445,000)
Non Operating Grants, Subsidies and Contributions	10(b) 10,416,100	13,758,700	15,987,100
Developer Contribution Plans - Cash	10(c) 6,393,000	4,599,900	4,951,000
Proceeds from Sale of Assets	4(c) 1,579,500	671,800	2,126,600
	(31,174,300)	(9,753,300)	(82,026,900)
Cash Flows from Financing Activities			
Repayment of Borrowings and Lease Liabilities	6(a), 7 (5,279,900)	(20,676,200)	(18,671,900)
Proceeds from New Borrowings	6(b) 10,768,200	13,028,100	18,965,600
	5,488,300	(7,648,100)	293,700
Net Increase (Decrease) in Cash Held	(4,792,004)	(22,575,721)	(55,918,124)
Cash at Beginning of Year	48,077,224	70,652,945	112,549,340
Cash, and Cash Equivalents, at End of Year	3(a) 43,285,220	48,077,224	56,631,216

This statement should be read in conjunction with the accompanying notes.



City of Armadale
Rate Setting Statement
For the year ending 30 June 2021

	Note	2020/21 Budget	2019/20 Est. Actual	2019/20 Budget
		\$	\$	\$
OPERATING ACTIVITIES				
Revenue from operating activities (excluding rates)	1, 8, 9, 10, 11			
General Purpose Funding		3,454,500	5,924,200	5,637,200
Governance		1,451,600	1,769,000	1,598,400
Law, Order and Public Safety		755,900	621,800	768,400
Health		110,000	162,800	171,600
Education and Welfare		116,700	234,600	140,700
Community Amenities		19,335,700	19,130,600	18,254,810
Recreation and Culture		6,160,300	5,918,000	5,707,980
Transport		1,092,400	1,125,600	1,244,400
Economic Services		727,200	972,600	1,137,200
Other Property and Services		75,000	79,400	75,000
		33,279,300	35,938,600	34,735,690
Expenses from operating activities	11			
General Purpose Funding		(1,416,200)	(1,787,300)	(1,693,800)
Governance		(4,969,000)	(5,252,700)	(7,580,100)
Law, Order and Public Safety		(3,185,900)	(3,093,600)	(3,066,400)
Health		(1,995,900)	(1,909,000)	(2,086,300)
Education and Welfare		(4,276,600)	(4,199,300)	(5,059,400)
Community Amenities		(25,698,300)	(24,468,700)	(30,169,700)
Recreation and Culture		(35,373,100)	(32,611,600)	(31,691,610)
Transport		(34,700,200)	(35,229,200)	(36,590,120)
Economic Services		(3,721,100)	(3,696,000)	(3,757,200)
Other Property and Services		(521,200)	(600,600)	(209,400)
		(115,857,500)	(112,848,000)	(121,904,030)
Net Operating Result Excluding Rates		(82,578,200)	(76,909,400)	(87,168,340)
Non-cash amounts excluded from operating activities	2(b)(i)	26,796,900	24,656,000	23,979,900
Amount attributable to operating activities		(55,781,300)	(52,253,400)	(63,188,440)
INVESTING ACTIVITIES				
Non Operating Grants, Subsidies and Contributions	10(b)	10,416,100	13,758,700	15,987,100
Developer Contribution Plans - Cash	10(c)	6,393,000	4,599,900	4,951,000
Purchase Land and Buildings	4(a)	(17,360,800)	(6,601,400)	(15,239,600)
Purchase Plant and Machinery	4(a)	(5,545,500)	(3,106,700)	(6,209,900)
Purchase Furniture and Equipment	4(a)	(91,400)	(171,700)	(197,100)
Purchase Infrastructure - Roads	4(a)	(12,050,600)	(11,218,800)	(19,592,000)
Purchase Infrastructure - Drainage	4(a)	(201,900)	(380,500)	(3,235,700)
Purchase Infrastructure - Pathways	4(a)	(2,838,900)	(2,886,100)	(2,904,600)
Purchase Infrastructure - Parks and Reserves	4(a)	(11,473,800)	(4,418,500)	(7,712,700)
Gifted Assets - Roads	4(b)	(9,798,900)	-	-
Gifted Assets - Drainage	4(b)	(3,177,000)	-	-
Gifted Assets - Pathways	4(b)	(1,524,400)	-	-
Gifted Assets - Parks and Reserves	4(b)	(9,278,000)	-	-
Infrastructure Assets Contributed by Developers (Gifted Assets)	4(b)	23,778,300	-	-
Proceeds from Disposal of Assets	4(c)	1,579,500	671,800	2,126,600
Amount attributable to investing activities		(31,174,300)	(9,753,300)	(32,026,900)
FINANCING ACTIVITIES				
Repayment of Borrowings	6(a)	(3,528,200)	(19,022,300)	(18,671,900)
Principal Elements of Lease Payments	7	(1,751,700)	(1,653,900)	-
Proceeds from New Borrowings	6(b)	10,768,200	13,028,100	18,965,600
Transfers to Cash Backed Reserve	8	(15,457,800)	(20,107,800)	(10,988,300)
Transfers from Cash Backed Reserve	8	18,658,400	13,923,400	18,121,240
Transfers from Covid-19 Response Recovery Reserve - Rates Concession	8	1,878,000	-	-
Amount attributable to financing activities		10,566,900	(13,832,500)	7,426,640
Add Net current assets at start of financial year - surplus/(deficit) July 1	2(a)	7,517,500	14,024,700	17,360,900
Less Net current assets at end of financial year - surplus/(deficit) June 30	2(a)	-	(7,517,500)	-
Amount Required from General Rates	1(a)	(68,871,200)	(69,332,000)	(70,427,800)

This statement should be read in conjunction with the accompanying notes.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES

(a) Rating Information

Rate Type	Rate in \$/ cents	Property Numbers #	2020/21 New Rateable Value \$	Pre-Revaluation Budgeted Rate Revenue \$	2020/21 Budgeted Rate Revenue \$	2020/21 Budgeted Interim Rates \$	2020/21 Budgeted Total Revenue \$	2019/20 Actual Total Revenue \$	2019/20 Budget Total Revenue \$
Differential Rate									
<u>Gross Rental Value Lands</u>									
Group 1 - Vacant	14.9970	1,150	21,676,190	2,613,554	3,250,700	-	3,250,700	2,655,401	2,811,000
Group 2 - Residential Improved	10.3323	29,680	482,391,160	51,567,810	49,839,000	844,500	50,683,500	51,118,588	50,381,000
Group 3 - Business Improved	9.3570	717	99,533,191	9,370,264	9,312,600	-	9,312,600	9,334,100	9,161,000
		31,547	603,600,541	63,551,629	62,402,300	844,500	63,246,800	63,108,089	62,353,000
General Rates									
<u>Unimproved Value Lands</u>									
General Rate	0.4525	127	148,077,000	669,875	670,000	-	670,000	674,087	709,000
		127	148,077,000	669,875	670,000	-	670,000	674,087	709,000
Minimum Payment									
<u>Gross Rental Value Lands</u>									
Group 1 - Vacant	1,022	1,099	5,146,673	1,763,784	1,123,100	255,500	1,378,600	1,863,393	2,557,500
Group 2 - Residential Improved	1,179	4,204	42,764,801	3,228,102	4,956,500	-	4,956,500	3,217,130	4,319,500
Group 3 - Business Improved	1,371	340	3,494,423	408,558	466,100	-	466,100	406,161	503,000
		5,643	51,405,897	5,400,444	6,545,700	255,500	6,801,200	5,486,684	7,380,000
<u>Unimproved Value Lands</u>									
General Rural Minimum	1,412	15	3,388,492	21,180	21,200	-	21,200	43,016	21,000
		15	3,388,492	21,180	21,200	-	21,200	43,016	21,000
TOTAL									
<u>Gross Rental Value Lands</u>									
Vacant		2,249	26,822,863	4,377,338	4,373,800	255,500	4,629,300	4,518,794	5,368,500
Residential Improved		33,884	525,155,961	54,795,912	54,795,500	844,500	55,640,000	54,335,718	54,700,500
Business Improved		1,057	103,027,614	9,778,822	9,778,700	-	9,778,700	9,740,260	9,664,000
		37,190	655,006,438	68,952,073	68,948,000	1,100,000	70,048,000	68,594,773	69,733,000
<u>Unimproved Value Lands</u>									
General Rural Minimum		142	151,465,492	691,055	691,200	-	691,200	717,103	730,000
GRAND TOTAL		37,332	806,471,930	69,643,128	69,639,200	1,100,000	70,739,200	69,311,876	70,463,000
Add - Rate Equivalent Payments and Adjustments					-		30,000	30,204	-
Less - Rate Concession					(20,000)		(20,000)	(10,080)	(35,200)
Less - Rate Concession - COVID-19 Pandemic Response:									
- Vacant					(267,200)		(267,200)	-	-
- Residential Improved					(1,248,800)		(1,248,800)	-	-
- Business Improved					(362,000)		(362,000)	-	-
Less - Back Rates					-		-	-	-
Total General Rates Raised					67,741,200		68,871,200	69,332,000	70,427,800
Specified Area Rates Raised					487,100		487,100	470,800	479,690
Total Rates Raised					68,228,300		69,358,300	69,802,800	70,907,490

All land (other than exempt land) in the City is rated according to its Gross Rental Value (GRV) in townsites or Unimproved Value (UV) in the remainder of the City.

The general rates detailed for the 2020/21 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(b) Interest Charges and Instalments - Rates

The following instalment options are available to ratepayers for the payment of rates and service charges.

Instalment options	Date due	2021 Budget			2020 Budget		
		Instalment plan admin charge \$	Instalment plan interest rate %	Unpaid rates interest rates %	Instalment plan admin charge \$	Instalment plan interest rate %	Unpaid rates interest rates %
<u>Option one</u>							
Single Full Payment	9/10/2020	-	0.00%	8.00%	-	0.00%	11.00%
<u>Option two</u>							
First instalment	9/10/2020	-	5.50%	8.00%	-	5.50%	11.00%
Second instalment	24/02/2021	-	5.50%	8.00%	8.00	5.50%	11.00%
<u>Option three</u>							
First instalment	9/10/2020	-	5.50%	8.00%	-	5.50%	11.00%
Second instalment	11/12/2020	-	5.50%	8.00%	8.00	5.50%	11.00%
Third instalment	24/02/2021	-	5.50%	8.00%	8.00	5.50%	11.00%
Fourth instalment	27/04/2021	-	5.50%	8.00%	8.00	5.50%	11.00%

	2020/21 Budget revenue \$	2019/20 Actual revenue \$	2019/20 Budget revenue \$
Instalment plan admin charge revenue	-	178,800	192,500
Instalment plan interest earned	150,000	246,300	243,000
Unpaid rates and service charge interest earned	175,000	312,160	295,000
	325,000	737,260	730,500



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(c) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the City the following rate categories have been determined for the implementation of differential rating.

Differential general rate Description	Characteristics	Objects	Reasons
GRV Vacant	All vacant land.	<p>The rates in the dollar are calculated to provide the shortfall in revenue required to enable the City to provide necessary works and services in the 2020/21 Budget year after taking into account all non-rate sources of revenue and are consistent with the City's Strategic Community Plan, Corporate Business Plan and Long Term Financial Plan.</p> <p>The objective of these steps and measures is to keep the required rates to a minimum whilst at the same time ensuring service standards are maintained at levels that are responsive to resident needs.</p>	<p>The rate in the dollar is set to ensure the total rate revenue raised by the City is the same rate revenue it would have yielded utilising the previous valuations and previous Rate in the Dollar. This puts effect to a freeze in rate revenue for the FY21 year. It is higher than residential improved land in an effort to promote the development of all properties to their full potential, thereby stimulating economic growth and development in all areas of the community.</p> <p>The rate in the dollar is set to ensure the total rate revenue raised by the City is the same rate revenue it would have yielded utilising the previous valuations and previous Rate in the Dollar. This puts effect to a freeze in rate revenue for the FY21 year.</p> <p>The rate in the dollar is set to ensure the total rate revenue raised by the City is the same rate revenue it would have yielded utilising the previous valuations and previous Rate in the Dollar. This puts effect to a freeze in rate revenue for the FY21 year. It is higher than the residential land rate to recognise the higher demand on the City's infrastructure and services.</p> <p>The proposed rate in the dollar has been set to ensure that the proportion of total rate revenue derived from unimproved valued (UV) land remains consistent with previous years.</p>
GRV Residential Improved	Improved land that is NOT zoned for business purposes (primarily residential type land).		
GRV Business Improved	All improved land that is zoned for business purposes.		
UV Rates	Where the land is use predominantly for rural purposes.		

(d) Differential Minimum Payment

Description	Characteristics	Objects	Reasons
GRV Vacant	All vacant land.	<p>The minimum payments are calculated to provide the shortfall in revenue required to enable the City to provide necessary works and services in the 2020/21 Budget year after taking into account all non-rate sources of revenue and are consistent with the City's Strategic Community Plan, Corporate Business Plan and Long Term Financial Plan.</p> <p>The objective of these steps and measures is to keep the required rates to a minimum whilst at the same time ensuring service standards are</p>	<p>A minimum payment is applied in recognition that every property receives a minimum level of benefit from works and services provided by the City.</p> <p>A minimum payment is applied in recognition that every property receives a minimum level of benefit from works and services provided by the City.</p> <p>A minimum payment is applied in recognition that every property receives a minimum level of benefit from works and services provided by the City and the higher demand on the City's infrastructure and Services.</p> <p>A minimum payment is applied in recognition that every property receives a minimum level of benefit from works and services provided by the City.</p>
GRV Residential Improved	Improved land that is NOT zoned for business purposes (primarily residential type land).		
GRV Business Improved	All improved land that is zoned for business purposes.		
UV Rates	Where the land is use predominantly for rural purposes.		



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(e) Variation in Adopted Differential Rates to Local Public Notice

The following rates and minimum payments were previously set out in the local public notice giving notice of the intention to charge differential rates.

Differential general rate or general rate	Proposed Rate in \$/Cents	Adopted Rate in \$/Cents	Reasons for the difference
<u>Gross Rental Value Lands</u>			
Group 1 - Vacant	14.9970	14.9970	} N/A
Group 2 - Residential Improved	10.3323	10.3323	
Group 3 - Business Improved	9.3570	9.3570	
<u>Unimproved Value Lands</u>			
General Rate	0.4525	0.4525	

Minimum payment	Proposed Minimum \$	Adopted Minimum \$	Reasons for the difference
<u>Gross Rental Value Lands</u>			
Group 1 - Vacant	1022	1022	} N/A
Group 2 - Residential Improved	1179	1179	
Group 3 - Business Improved	1371	1371	
<u>Unimproved Value Lands</u>			
General Rural Minimum	1412	1412	

(f) Specified Area Rate

Specified Area Rate	Basis of valuation	Rate in \$	Rateable value \$	2020/21	2020/21	2020/21	2019/20	2019/20
				Budget specified area rate revenue \$	Interim & Back specified area rate revenue \$	Total budget specified area rate revenue \$	Actual revenue \$	Budget revenue \$
Armadale Town Centre	GRV	0.4046	29,434,000	119,100	-	119,100	119,500	119,100
Kelmscott Town Centre	GRV	0.8800	7,922,000	70,000	-	70,000	65,400	79,400
Kelmscott Industrial Area	GRV	0.1713	11,619,000	20,000	-	20,000	19,900	19,900
South Armadale Industrial Area	GRV	0.3416	6,645,000	23,000	-	23,000	23,900	22,700
Harrisdale/Piara Waters	GRV	0.2550	95,955,000	245,000	-	245,000	230,400	226,980
Champion Lakes	GRV	0.2112	4,687,000	10,000	-	10,000	11,800	11,610
			156,262,000	487,100	-	487,100	470,900	479,690



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(f) Specified Area Rate (continued)

Specified area	Purpose of the rate	Area or properties rate is to be imposed on	Budgeted rate applied to costs \$	Interest earned \$	Budgeted rate set aside to reserve \$	Reserve Amount to be applied to costs \$	General rates to be applied to costs \$
Specified Area A – Armadale Town Centre	To enhance the general amenity of the area by way of increased service levels in ways like litter control, verge and streetscape maintenance, verge mowing etc.	88 properties in Armadale Town Centre	119,100	-	-	-	-
Specified Area B – Kelmscott Town Centre	To enhance the general amenity of the area by way of increased service levels in ways like litter control, verge and streetscape maintenance, verge mowing etc.	80 properties in Kelmscott Town Centre	70,000	-	-	-	-
Specified Area C – Kelmscott Industrial Area	To enhance the general amenity of the area by way of increased service levels in ways like litter control, verge and streetscape maintenance, verge mowing etc.	341 properties in Kelmscott Industrial Area	20,000	-	-	-	-
Specified Area D – South Armadale Industrial Area	To enhance the general amenity of the area by way of increased service levels in ways like litter control, verge and streetscape maintenance, verge mowing etc.	138 properties in South Armadale Industrial Area	23,000	-	-	-	-
Specified Area F – Harrisdale/Piara Waters	To maintain and enhance the public open space in the newer residential estates at a standard higher than that which occurs with public open space throughout the remainder of the City.	4858 properties in Harrisdale/Piara Waters	245,000	36,600	36,600	-	1,161,980
Specified Area G – Champion Lakes	To maintain and enhance the public open space in the newer residential estates at a standard higher than that which occurs with public open space throughout the remainder of the City.	303 properties in Champion Lakes	10,000	1,700	1,700	-	31,760
			487,100	38,300	38,300	-	1,193,740



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

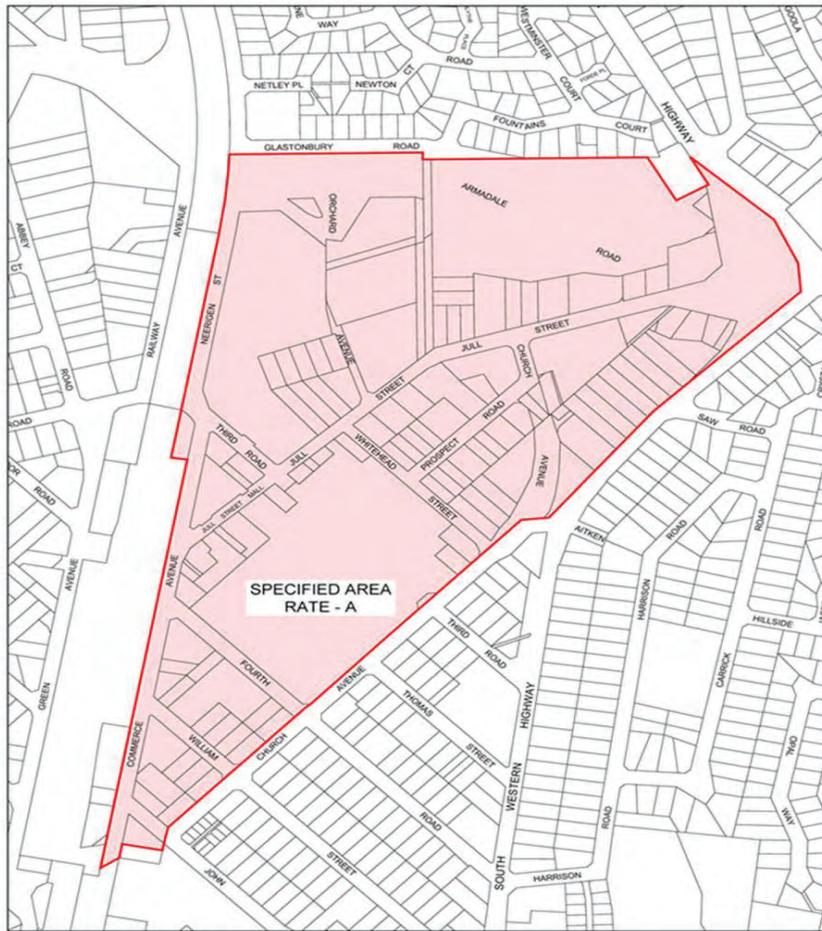
1 RATES (CONTINUED)

(f) Specified Area Rate (continued)

The Specified Area to which the rate will apply;

The rate will be imposed on all rateable properties within the area shown on the following maps:

Specified Area A - Armadale Town Centre



SPECIFIED RATE AREA A
Armadale Town Centre

SCALE 1 : 5000



DATE 9 June 2016 - REVISION 1501
Based on information provided by and with the permission of the
Armadale Council and the City of Armadale. The map is for information only.
© Armadale Council, 2016. All Rights Reserved.

Specified Area B - Kelmscott Town Centre



SPECIFIED RATE AREA B
Kelmscott Town Centre

SCALE 1 : 4000



DATE 9 June 2016 - REVISION 1501
Based on information provided by and with the permission of the
Armadale Council and the City of Armadale. The map is for information only.
© Armadale Council, 2016. All Rights Reserved.

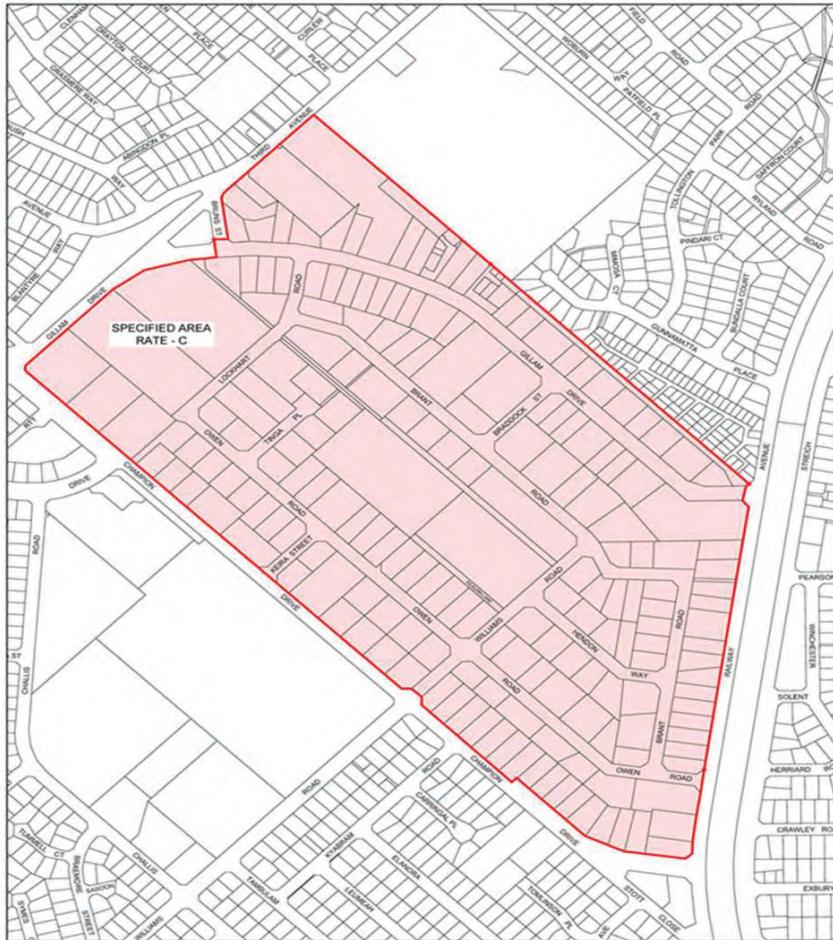


**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(f) Specified Area Rate (continued)

Specified Area C - Kelmscott Industrial Area



SPECIFIED RATE AREA C
Kelmscott Industrial Area

60 0 60 120m SCALE 1 : 6000

Based on information provided by and with the permission of the
relevant authorities and other sources. Accuracy not guaranteed. All rights reserved.
Aerial photography supplied by Landgate. Photographs by GeoEye.



DATE 9 June 2018 - REVISION 1802
F:\2018CAD\2018_Requests\Corporate_Services\Special_Rates_AnnualPlans_18_19\Specified_Rate_Areas_Map.docx

Specified Area D - South Armadale Industrial Area



SPECIFIED RATE AREA D
South Armadale Industrial Area

75 0 75 150m SCALE 1 : 7500

Based on information provided by and with the permission of the
relevant authorities and other sources. Accuracy not guaranteed. All rights reserved.
Aerial photography supplied by Landgate. Photographs by GeoEye.



DATE 9 June 2018 - REVISION 1802
F:\2018CAD\2018_Requests\Corporate_Services\Special_Rates_AnnualPlans_18_19\Specified_Rate_Areas_Map.docx



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

1 RATES (CONTINUED)

(g) Service Charges

The City has not budgeted to raise service charges for the year ended 30th June 2021.

(h) Rates discounts

No discounts for early payment of rates, fees or charges will be offered in the 2020/21 Financial Year.

(i) Concessions

Rates to which the concession is granted	Type	2020/21 Budget	2019/20 Actual	2019/20 Budget
		\$	\$	\$
Business Improved	Residential Rates Concession	(20,000)	(10,080)	(35,200)
Rate Concession - COVID-19 Pandemic Response:				
- Vacant	Vacant Rates Concession	(267,200)	-	-
- Residential Improved	Residential Rates Concession	(1,248,800)	-	-
- Business Improved	Business Rates Concession	(362,000)	-	-
		(1,878,000)	-	-
COVID-19 Pandemic Response	UV General	(2,000)		
Total Concession		(1,900,000)	(10,080)	(35,200)

The basis for providing the Residential Rate Concession is:

Fairness and equity, ie. rating like properties in a consistent manner, and

The "benefit" principle (ie. the concept that there is a relationship between the rates levied and the benefits received) – the reasons for the higher Group 3 Business Improved rates are less valid for properties zoned for business purposes but used for residential purposes.

The Residential Rate Concession is calculated as follows:

A – B = Residential Rate Concession where :-

A = the rates levied at the Group 3 Business Improved rate in the dollar of 9.3570 cents or the minimum payment of \$1,371, and

B = the rates that would have been levied had the property been rated at the Group 2 Residential Improved rate in the dollar of 10.3323 cents or the minimum payment of \$1,179.

The COVID-19 Concession

The basis for providing the COVID-19 Pandemic Concession is to deliver the Council's commitment to freeze rates, ensuring that any property that would have been subject to an increase in rates on the application of the new valuation and rate in the dollar, receives a concession, such that the amount payable is the same as what would have been applied using the previous valuation and rate in the dollar.

This is deemed to be a fair and equitable approach as the City's response in a Pandemic Emergency, and to assist with economic recovery.

The City will:

- Apply the general revaluation, resulting in a decrease in rates for 20,879 ratepayers;
- Apply a rates concession, to ensure those 16,311 ratepayers who would ordinarily experience a rate increase to have their rates frozen;
- Utilise \$1.87M from the Pandemic Response and Recovery reserve to fund the rates concession; and
- Freeze the waste collection and disposal charge.

The concession is determined by:

1. Calculating the notional rates using the 2019/20 Rate in the Dollar multiplied by the Property Valuation held for the property at 30 June 2020,;
2. Calculating the 2020/21 indicative rates using the 2020/21 Rate in the Dollar multiplied by the Property Valuation held for the property on 1st July 2020;
3. Subtracting (1) from (2) to determine whether in an increase or decrease in rates would ordinarily apply, and if an increase would apply;
4. Applying a COVID-19 Pandemic Concession the equivalent of the increase.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

2(a) NET CURRENT ASSETS

	Note	2020/21 Budget 30-Jun-21 \$	2019/20 Est. Actual 30-Jun-20 \$	2019/20 Budget 30-Jun-20 \$
Current Assets				
Cash and Cash Equivalent - Unrestricted*		9,415,320	7,363,764	10,183,366
Cash and Cash Equivalent - Restricted*		33,869,900	40,713,460	32,947,850
Financial Assets - Unrestricted*		20,000,000	21,500,000	13,500,000
Financial Assets - Restricted*		47,500,000	54,337,200	50,000,000
Receivables and Accruals		5,750,000	7,174,400	4,119,100
Contract Assets		-	-	300,000
Inventories		180,000	600,800	150,000
		116,715,220	131,689,624	111,200,316
Less Current Liabilities				
Creditors and Accruals		(31,500,000)	(28,661,464)	(27,633,366)
Contract Liabilities	15	(12,500,000)	(8,539,500)	(4,951,000)
Current Interest Bearing Borrowings		(4,406,400)	(3,528,200)	(4,926,754)
Current Lease Liabilities		(1,322,500)	(1,751,700)	(1,588,600)
Current Provisions		(8,200,000)	(8,095,400)	(8,200,000)
		(57,928,900)	(50,576,264)	(47,299,720)
Net Current Assets		58,786,320	81,113,360	63,900,596
Less - Total adjustments to net current assets	2(b)(ii)	(58,786,320)	(73,595,860)	(63,900,596)
Closing funding surplus/(deficit)		0	7,517,500	0

* The 2019/20 budget figures have been reclassified between Cash and Cash Equivalent - Unrestricted/Restricted and Financial Assets - Unrestricted/Restricted to be in compliance with AASB 101 - Presentation of Financial Statements and AASB 107 - Statement of Cash Flows.

2(b) Explanation of Difference in Net Current Assets and Surplus/(Deficit)

	Note	2020/21 Budget 30-Jun-21 \$	2019/20 Est. Actual 30-Jun-20 \$	2019/20 Budget 30-Jun-20 \$
(i) Operating activities excluded from budgeted deficiency				
The following non-cash revenue or expenditure has been excluded from operating activities within the Rate Setting Statement.				
Adjustments to operating activities				
Less: Profit on asset disposals	4(c)	(170,700)	(15,900)	(373,000)
Add: Loss on disposal of assets	4(c)	386,700	139,100	59,600
Add: Depreciation on lease assets	5	1,752,200	1,653,900	1,672,200
Add: Depreciation on assets	5	24,828,700	22,878,900	22,621,100
Non cash amounts excluded from operating activities		26,796,900	24,656,000	23,979,900
(ii) Current assets and liabilities excluded from budgeted deficiency				
The following current assets and liabilities have been excluded from from the net current assets used in the Rate Setting Statement.				
Less: Cash - restricted		(33,869,900)	(40,713,460)	(32,947,850)
Less: Financial assets - restricted		(47,500,000)	(54,337,200)	(50,000,000)
Less: Current assets not expected to be received at end of year				-
- Land held for resale		-	(460,000)	(619,100)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings		4,406,400	3,528,200	4,926,754
- Current portion of contract liability held in reserve		8,654,680	8,539,500	4,951,000
- Current portion of lease liabilities		1,322,500	1,751,700	1,588,600
- Employee benefit provisions		8,200,000	8,095,400	8,200,000
Total adjustments to net current assets		(58,786,320)	(73,595,860)	(63,900,596)



2 (c). NET CURRENT ASSETS (CONTINUED)

SIGNIFICANT ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

CONTRACT ASSETS

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

PROVISIONS

Provisions are recognised when the City has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SUPERANNUATION

The City contributes to a number of superannuation funds on behalf of employees.

All funds to which the City contributes are defined contribution plans.

LEASE LIABILITIES

The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

CONTRACT LIABILITIES

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

EMPLOYEE BENEFITS

Short-term employee benefits

Provision is made for the City obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

3 NOTES TO THE CASH FLOW STATEMENT

(a) Reconciliation of Cash

For the purpose of the Statement of Cash Flows, cash includes cash-on-hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

Cash and Cash Equivalent

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Municipal Cash - Unrestricted	9,415,320	7,363,764	23,683,366
Municipal Cash - Restricted - Unspent Borrowings	-	1,196,160	-
Reserve Cash - Restricted	33,869,900	39,517,300	32,947,850
	43,285,220	48,077,224	56,631,216

Financial Assets

Financial Assets - Unrestricted	20,000,000	21,500,000	-
Financial Assets - Restricted	47,500,000	54,337,200	50,000,000
	67,500,000	75,837,200	50,000,000

The following restrictions have been imposed by regulation or other imposed requirements on cash and cash equivalents and financial assets at amortised costs:

Reserves

As per Note 6 of this Budget Document

Cash and Cash Equivalent - Restricted	33,869,900	39,517,300	32,947,850
Financial Assets	47,500,000	54,337,200	50,000,000

8 **81,369,900 93,854,500 82,947,850**

(b) Reconciliation of Net Cash Provided by Operating Activities to Net Result

Net Result		26,880,400	10,781,200	4,797,560
Depreciation	5	26,580,900	24,532,800	24,293,300
(Increase) / Decrease in Receivables		1,424,400	4,678,800	6,297,100
(Increase) / Decrease in Contract Assets		-	-	279,000
(Profit) / Loss on Sale of Assets	4	216,000	123,200	(313,400)
(Increase) / Decrease in Inventories		420,800	150,800	25,900
Increase / (Decrease) in Payables and Provisions		2,838,536	(4,391,821)	11,373,716
Increase / (Decrease) in Contract Liabilities		(5,216,840)	2,146,500	-
Grants/Contributions for the Development of Assets	10(b)	(10,416,100)	(13,758,700)	(15,987,100)
Developer Contribution Plans - Cash	10(c)	(6,393,000)	(4,599,900)	(4,951,000)
Gifted Assets	4(b)	(23,778,300)	-	-
Net Cash from Operating Activities		12,556,796	19,662,879	25,815,076

SIGNIFICANT ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts, if any, are shown as short term borrowings in current liabilities in Note 2 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within business model whose objective is to collect contractual cash flows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

4 FIXED ASSETS

(a) Acquisition of Assets

The following assets are budgeted to be acquired during the year.

Asset Class	Law, order, Governance public safety	Health	Education and Welfare	Community amenities	Recreation and culture	Transport	Other property and services	2020/21 Budget Total	2019/20 Actual Total	2019/20 Budget Total	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
<u>Property, Plant and Equipment</u>											
Land and Buildings	-	-	373,000	215,000	1,192,300	15,023,600	-	556,900	17,360,800	6,601,400	15,239,600
Plant and Machinery	114,200	247,000	32,000	-	2,873,900	-	2,214,400	64,000	5,545,500	3,106,700	6,209,900
Furniture and Equipment	-	57,000	13,500	-	20,900	-	-	91,400	171,700	197,100	
	114,200	304,000	418,500	215,000	4,087,100	15,023,600	2,214,400	620,900	22,997,700	9,879,800	21,646,600
<u>Infrastructure</u>											
Infrastructure - Roads	-	-	-	-	-	-	12,050,600	-	12,050,600	11,218,800	19,592,000
Infrastructure - Drainage	-	-	-	-	-	-	201,900	-	201,900	380,500	3,235,700
Infrastructure - Pathways	-	-	-	-	-	-	2,838,900	-	2,838,900	2,886,100	2,904,600
Infrastructure - Parks and Reserves	-	-	-	-	-	11,473,800	-	-	11,473,800	4,418,500	7,712,700
	-	-	-	-	-	11,473,800	15,091,400	-	26,565,200	18,903,900	33,445,000
Total acquisitions	114,200	304,000	418,500	215,000	4,087,100	26,497,400	17,305,800	620,900	49,562,900	28,783,700	55,091,600
(b) Gifted Assets											
Gifted Assets - Roads	-	-	-	-	-	-	9,798,900	-	9,798,900	-	-
Gifted Assets - Drainage	-	-	-	-	-	-	3,177,000	-	3,177,000	-	-
Gifted Assets - Pathways	-	-	-	-	-	-	1,524,400	-	1,524,400	-	-
Gifted Assets - Parks and Reserves	-	-	-	-	-	9,278,000	-	-	9,278,000	-	-
	-	-	-	-	-	9,278,000	14,500,300	-	23,778,300	-	-

A detailed breakdown of acquisitions on an individual basis can be found in the supplementary information attached to this budget document.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

4 FIXED ASSETS

(c) Disposals of Assets

The following assets are budgeted to be disposed during the year.

By Program	2020/21 Budget Book Value/ WDV \$	2020/21 Budget Sale Proceeds \$	2020/21 Budget Profit \$	2020/21 Budget Loss \$	2019/20 Actual Book Value \$	2019/20 Actual Sale Proceeds \$	2019/20 Actual Profit \$	2019/20 Actual Loss \$	2019/20 Budget Book Value \$	2019/20 Budget Sale Proceeds \$	2019/20 Budget Profit \$	2019/20 Budget Loss \$
Governance	42,000	39,200	-	(2,800)	30,000	30,100	100	-	60,900	69,300	8,400	-
Law, Order, Public Safety	77,100	67,000	300	(10,400)	16,300	24,000	7,700	-	51,300	37,300	-	(14,000)
Health	14,000	14,000	-	-	24,500	27,600	3,100	-	23,500	24,800	1,300	-
Education and Welfare	-	-	-	-	20,200	20,100	-	(100)	29,200	34,500	5,300	-
Community Amenities	826,800	762,100	130,000	(254,700)	92,300	58,100	-	(34,200)	381,100	335,800	-	(45,300)
Recreation and Culture	137,300	135,100	18,700	(20,900)	64,800	60,000	-	(4,800)	205,800	293,000	87,200	-
Transport	406,900	348,100	19,100	(77,900)	352,800	264,900	-	(87,900)	547,600	574,600	27,000	-
Economic Services	-	-	-	-	159,100	147,000	-	(12,100)	187,800	187,500	-	(300)
Other Property and Services	291,400	214,000	2,600	(20,000)	35,000	40,000	5,000	-	325,800	569,600	243,800	-
	1,795,500	1,579,500	170,700	(386,700)	795,000	671,800	15,900	(139,100)	1,813,000	2,126,400	373,000	(59,600)

By Class

Property, Plant and Equipment

Land and Buildings	460,000	570,000	130,000	-	194,100	187,000	5,000	(12,100)	619,100	835,000	215,900	-
Plant and Machinery	1,335,500	1,009,500	40,700	(386,700)	600,900	484,800	10,900	(127,000)	1,193,900	1,291,400	157,100	(59,600)
	1,795,500	1,579,500	170,700	(386,700)	795,000	671,800	15,900	(139,100)	1,813,000	2,126,400	373,000	(59,600)

A detailed breakdown of acquisitions on an individual basis can be found in the supplementary information attached to this budget document.



Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021

5 ASSET DEPRECIATION

By Program

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Governance	1,420,000	1,289,000	800,000
Law, Order, Public Safety	27,000	53,500	27,500
Health	300	200	300
Education and Welfare	119,100	116,900	115,900
Community Amenities	772,700	316,000	443,300
Recreation and Culture	5,136,300	4,546,900	3,964,800
Transport	17,094,300	16,546,100	16,926,600
Economic Services	11,200	12,100	14,900
Other Property and Services	2,000,000	1,652,100	2,000,000
	26,580,900	24,532,800	24,293,300

By Class

Land and Buildings	3,075,400	2,957,000	2,520,500
Plant and Machinery	2,000,000	1,652,100	2,000,000
Furniture and Equipment	1,276,400	1,167,000	489,500
Infrastructure - Roads	11,402,300	11,041,000	11,617,300
Infrastructure - Drainage	3,696,300	3,604,200	3,616,100
Infrastructure - Pathways	1,747,600	1,654,200	1,641,500
Infrastructure - Parks and Reserves	2,632,700	2,113,500	2,052,800
Other Infrastructure	86,900	84,000	-
Landfill Cell	492,700	92,700	167,200
Waste Infrastructure	170,600	167,100	188,400
	26,580,900	24,532,800	24,293,300

By Ownership

City Owned Assets	24,828,700	22,878,900	22,621,100
Right of use Leased Assets	1,752,200	1,653,900	1,672,200
	26,580,900	24,532,800	24,293,300

The above include depreciation of plant and equipment, infrastructures assets and leased assets.

SIGNIFICANT ACCOUNTING POLICIES

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Major depreciation periods used for each class of depreciable asset are:

Buildings	30 - 180 years
Electronic Equipment	2 - 3 years
Furniture and Equipment	5 - 15 years
Plant and Machinery	

- Motor Vehicles	1 - 10 years
- Major Plant	5 - 20 years
- Minor Plant and Equipment	1 - 30 years

Roads

- Sealed	15 - 25 years
- Pavements	65 - 100 years
- Gravel	10 years
- Kerb	50 years
- Formation	Not Depreciated
- Road Bridges	30 - 80 Years

Drainage

- Storm Water	25 - 120 years
- Subsoil	25 - 120 years
- Water Harvesting Devices	50 years

Pathways

20 - 50 years

Parks and reserves

- Playground Equipment	10 - 40 years
- Bores & Pumps	10-50 years
- Artworks, Memorials and Signs	10 - 80 years
- POS Structures	10 - 50 Years
- Active Ares and Hardscape	15 - 50 years
- POS Furniture & Infrastructure	10 - 30 years
- Boardwalks & Bridges	10 - 30 years
- Retaining Walls & Walls	35 - 50 years
- Fences/Gates	20 - 50 years
- Electrical	25 - 30 years
- POS Lighting	10 - 50 Years

Waste Infrastructure	15 - 70 years
Landfill Cell	15 - 50 years

Right of use - plant and equipment & buildings - Based on the remaining lease term.

DEPRECIATION (CONTINUED)

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

AMORTISATION

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

RECOGNITION OF ASSETS

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

GAINS AND LOSSES ON DISPOSAL ON ASSETS

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These gains are losses are included in profit or loss in the period which they arise.



Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021

6 BORROWINGS	Budget Principal 1-Jul-20 \$	2020/21 Budget New Loans \$	2020/21 Budget Principal Repayments \$	2020/21 Budget Interest Expense* \$	2020/21 Principal Outstanding 30-Jun-21 \$	Actual Principal 1-Jul-19 \$	2019/20 Actual New Loans \$	2019/20 Actual Principal Repayments \$	2019/20 Actual Interest Expense \$	2019/20 Actual Principal 30-Jun-20 \$	Budget Principal 1-Jul-19 \$	2019/20 Budget New Loans \$	2019/20 Budget Principal Repayments \$	2019/20 Budget Interest Expense \$	Budget Principal Outstanding 30-Jun-20 \$
(a) Borrowing repayments															
<u>Governance</u>															
292 Loan Borrowings 2008	158,300	-	49,000	10,600	109,300	225,609	-	67,286	5,820	158,323	204,000	-	45,700	14,100	158,300
295 Old Library Conversion 2009	-	-	-	-	-	89,505	-	89,505	3,815	-	89,500	-	89,500	4,000	-
296 Loan Borrowings 2009	199,600	-	45,000	12,800	154,600	261,753	-	62,165	6,795	199,588	241,700	-	42,100	15,700	199,600
298 Loan Borrowings 2010	-	-	-	-	-	70,325	-	70,325	2,997	-	70,300	-	70,300	3,100	-
306 Loan Borrowings 2011	85,600	-	85,600	3,700	-	166,548	-	80,943	8,188	85,605	166,500	-	80,900	8,300	85,600
316 Orchard House 2014	2,770,500	-	143,000	130,700	2,627,500	2,906,909	-	136,373	137,144	2,770,536	2,906,900	-	136,400	137,300	2,770,500
318 Orchard House 2015	8,727,400	-	470,200	304,000	8,257,200	9,181,449	-	454,061	319,739	8,727,388	9,181,400	-	454,100	320,000	8,727,300
323 Core System Review	3,177,500	-	328,300	55,700	2,849,200	3,500,000	-	322,457	61,460	3,177,543	3,500,000	3,700,000	322,500	61,600	6,877,500
342 Core System Review	1,400,000	-	132,600	16,500	1,267,400	-	1,400,000	-	276	1,400,000	-	-	-	-	-
345 Core System Review 2021	-	1,430,000	-	-	1,430,000	-	-	-	-	-	-	-	-	-	-
<u>Recreation and Culture</u>															
291 Aquatic Works 2008	286,100	-	27,500	20,300	258,600	323,839	-	37,735	10,413	286,104	311,700	-	25,600	21,800	286,100
294 Armadale Library Relocation 2010	-	-	-	-	-	140,650	-	140,650	5,994	-	140,700	-	140,700	6,200	-
299 Aquatic Centre Upgrade 2010	424,600	-	74,900	25,100	349,700	495,050	-	70,463	29,439	424,587	495,100	-	70,500	29,600	424,600
300 Frye Park Redevelopment 2010	-	-	-	-	-	58,818	-	58,818	2,507	-	58,800	-	58,800	2,600	-
302 Aquatic Centre Upgrade 2011	985,000	-	64,500	58,300	920,500	1,046,612	-	61,641	61,981	984,971	1,046,600	-	61,600	62,100	985,000
304 Frye Park Redevelopment 2011	734,900	-	48,800	43,500	686,100	780,933	-	45,993	46,247	734,940	780,900	-	46,000	46,300	734,900
305 Piara Waters (North) Sports 2011	585,900	-	84,000	33,300	501,900	665,237	-	79,309	37,891	585,928	665,200	-	79,300	38,000	585,900
311 Aquatic Centre Upgrade 2012	1,122,600	-	72,500	49,500	1,050,100	1,191,925	-	69,327	52,537	1,122,598	1,191,900	-	69,300	52,600	1,122,600
314 Oval Lighting Renewal	488,600	-	91,100	16,200	397,500	576,642	-	88,035	19,202	488,607	576,600	-	88,000	19,300	488,600
315 Armadale Golf Course	257,700	-	33,700	7,500	224,000	306,389	-	48,697	3,790	257,692	290,400	-	32,600	8,500	257,800
322 Kelmscott Library - Stage 1	446,600	-	69,600	11,500	377,000	514,359	-	67,723	13,339	446,636	514,400	-	67,700	13,400	446,700
324 Indoor Aquatic Centre	10,538,500	-	466,200	196,100	10,072,300	11,016,000	10,778,100	11,255,650	160,782	10,538,450	11,016,000	10,778,100	11,016,000	160,200	10,778,100
326 Armadale Hall Upgrade 2018	3,519,600	-	363,600	61,700	3,156,000	3,876,800	-	357,172	68,077	3,519,628	3,876,800	-	357,200	68,200	3,519,600
327 Lighting Renewal 2018	174,500	-	56,600	4,300	117,900	229,675	-	55,163	5,733	174,512	229,700	-	55,200	5,700	174,500
329 Infrastructure - Parks 2017	165,800	-	81,900	3,500	83,900	285,010	-	119,215	5,488	165,795	245,700	-	79,800	5,500	165,900
330 Greendale Centre	270,900	-	87,900	6,600	183,000	356,588	-	85,645	8,901	270,943	356,600	-	85,600	8,900	271,000
331 Infrastructure - Parks 2018	184,700	-	59,900	4,500	124,800	243,128	-	58,395	6,069	184,733	243,100	-	57,000	6,100	186,100
332 Champion Centre Upgrade	350,000	-	65,900	2,500	284,100	-	350,000	-	44	350,000	-	350,000	-	-	350,000
334 Armadale Library Creative Space	217,500	-	53,200	3,000	164,300	270,000	-	52,451	3,713	217,549	270,000	-	52,500	3,700	217,500
336 Lighting Renewal - 2	40,300	-	9,900	500	30,400	50,000	-	9,713	688	40,287	50,000	-	9,700	700	40,300
337 AFAC Carpark	500,000	-	20,700	9,600	479,300	-	500,000	-	159	500,000	-	500,000	-	-	500,000
338 Wungong Regional Recreation Facility	-	206,600	-	-	206,600	-	-	-	-	-	-	316,500	-	-	316,500
339 Harrisdale Library Services	-	500,000	-	-	500,000	-	-	-	-	-	-	2,470,000	-	-	2,470,000
343 Bedfordale Fire Service	-	750,000	-	-	750,000	-	-	-	-	-	-	-	-	-	-
344 Challenge Park	-	1,230,000	-	-	1,230,000	-	-	-	-	-	-	-	-	-	-
346 Roleystone Theatre	-	2,600,000	-	-	2,600,000	-	-	-	-	-	-	-	-	-	-
347 Creyk Park 2021	-	1,381,600	-	-	1,381,600	-	-	-	-	-	-	651,000	-	-	651,000
348 Morgan Park	-	200,000	-	-	200,000	-	-	-	-	-	-	200,000	-	-	200,000
349 Harrisdale Library Services - 2	-	2,470,000	-	-	2,470,000	-	-	-	-	-	-	-	-	-	-
<u>Transport</u>															
303 Civil Works - Roads 2011	43,700	-	43,700	1,900	-	85,001	-	41,311	4,179	43,690	85,000	-	41,300	4,200	43,700
317 Abbey Road Project 2014	1,345,100	-	316,400	51,100	1,028,700	1,649,128	-	304,045	63,059	1,345,083	1,649,100	-	304,000	63,400	1,345,100
320 Abbey Road Project Refinance 2015	-	-	-	-	-	4,552,800	-	4,552,800	139,719	-	4,552,800	-	4,552,800	142,000	-
321 Armadale Arena Roofing 2015	439,700	-	82,000	14,600	357,700	518,980	-	79,234	17,280	439,746	519,000	-	79,200	17,300	439,800
	39,641,200	10,768,200	3,528,200	1,159,100	46,881,200	45,635,662	13,028,100	19,022,300	1,313,465	39,641,462	45,526,400	18,965,600	18,671,900	1,350,400	45,820,100

* The above budgeted interest expense is excluding Government Guarantee fee of \$320,000 per annum which has been budgeted separately. All borrowing repayments will be financed by general purpose revenue.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

6 BORROWINGS (CONTINUED)

(b) New Borrowing - 2020/21

Particulars/Purpose	Institution	Loan type	Term (years)	Interest rate %	Amount borrowed budget \$	Total interest & charges \$	Amount used budget \$	Balance unspent \$
338 Wungong District Playing Field	WATC	Debenture	5	3%	206,600	14,100	206,600	-
339 Harrisdale Library Services	WATC	Debenture	10	3%	500,000	83,000	500,000	-
343 Bedforddale Fire Service	WATC	Debenture	10	3%	750,000	124,400	750,000	-
344 John Dunne Challenge Park	WATC	Debenture	10	3%	1,230,000	204,000	1,230,000	-
345 Core System Review 2021	WATC	Debenture	10	3%	1,430,000	237,200	1,430,000	-
346 Roleystone Theatre	WATC	Debenture	10	3%	2,600,000	431,300	2,600,000	-
347 Creyk Park Pavilion	WATC	Debenture	10	3%	1,381,600	229,200	1,381,600	-
348 Morgan Park	WATC	Debenture	10	3%	200,000	33,200	200,000	-
349 Harrisdale Library Services - 2	WATC	Debenture	15	3%	2,470,000	661,600	2,470,000	-
					10,768,200	2,018,000	10,768,200	-

(c) Unspent borrowings

The City had one unspent borrowing funds as at 30th June 2020 as disclosed in note 6(d) and not expected to have unspent borrowing funds as at 30th June 2021.

(d) Credit Facilities

	2020/21 Budget \$	2019/20 Actual \$	2019/20 Budget \$
Undrawn borrowing facilities credit standby arrangements			
Bank overdraft limit	100,000	100,000	100,000
Bank overdraft at balance date	-	-	-
Credit card limit	21,000	21,000	8,000
Credit card balance at balance date	(4,000)	(4,700)	(4,000)
Total amount of credit unused	117,000	116,300	104,000
Loan facilities			
Loan facilities in use at balance date	46,881,200	39,641,462	45,820,100
Unused loan facilities at balance date	-	1,196,160	-

Overdraft details	Purpose overdraft was established	Year overdraft established	Amount b/fwd 1 July 2020 \$	2020/21 Increase/ (Decrease) \$	Amount as at 30th June 2021 \$
Municipal Overdraft Facility	General Trading	17/06/1994	100,000	100,000	100,000

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.



Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021

7 LEASE LIABILITIES					Budget	2020/21	2020/21	Budget	2020/21	Actual	2019/20	Actual	2019/20	Budget	2019/20	2019/20	2019/20		
Lease	Lease	Lease	Lease	Lease	Lease	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual	Budget	2019/20	2019/20	2019/20		
Number	Institution	Interest	Term	Rate	Principal	Lease	New	Lease	Lease	Principal	New	Lease	Lease	Principal	Budget	Budget	Budget		
		Rate	Term	Rate	1 July 2020	Repayments	Leases	Outstanding	Interest	1 July 2019	Leases	Repayments	Outstanding	Repayments	1-Jul-19	New	Principal	Outstanding	
					\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Governance																			
Office Equipment	E6N0159206	MAIA Financial	3.1%	3	-	-	-	-	-	4,586	-	4,586	-	71	4,586	-	4,586	-	
Office Equipment	E6N0162408	MAIA Financial	3.1%	3	143,708	-	143,708	-	2,652	287,416	-	143,708	143,708	6,804	287,416	-	143,708	143,708	
Office Equipment	E6N0160050	MAIA Financial	2.9%	8	4,809	-	3,847	962	86	8,656	-	3,847	4,809	181	8,656	-	3,847	4,809	
Office Equipment	E6N0162386	MAIA Financial	2.5%	9	8,671	-	5,781	2,890	192	14,452	-	5,781	8,671	358	14,452	-	5,781	8,671	
Office Equipment	E6N0162423	MAIA Financial	2.6%	12	4,127	-	2,064	2,063	89	6,191	-	2,064	4,127	141	6,191	-	2,064	4,127	
Office Equipment	E6N0160522	MAIA Financial	3.0%	13	11,129	-	4,946	6,183	284	16,075	-	4,946	11,129	429	16,075	-	4,946	11,129	
Office Equipment	E6N0162265	MAIA Financial	2.6%	14	8,074	-	3,230	4,844	182	17,823	-	9,749	8,074	264	11,304	-	3,230	8,074	
IT Equipment	E6N0158584	MAIA Financial	3.1%	6	18,752	-	39,277	(20,525)	1,376	58,916	-	40,164	18,752	1,376	58,916	-	39,277	19,639	
IT Equipment	E6N0157674	MAIA Financial	3.1%	5	1,402	-	5,609	(4,207)	153	7,011	-	5,609	1,402	153	7,011	-	5,609	1,402	
IT Equipment	E6N0157825	MAIA Financial	3.1%	6	3,446	-	6,891	(3,445)	240	10,337	-	6,891	3,446	240	10,337	-	6,891	3,446	
IT Equipment	E6N0162298	MAIA Financial	2.7%	19	102,608	-	27,240	75,368	3,233	129,391	-	26,783	102,608	3,233	129,391	-	27,240	102,151	
IT Equipment	E6N0160522	MAIA Financial	3.1%	6	15,445	-	30,891	(15,446)	1,077	46,336	-	30,891	15,445	1,077	46,336	-	30,891	15,445	
IT Equipment	E6N0160541	MAIA Financial	3.1%	5	7,791	-	31,164	(23,373)	849	38,955	-	31,164	7,791	849	38,955	-	31,164	7,791	
IT Equipment	E6N0159126	MAIA Financial	2.9%	7	18,947	-	18,947	(0)	279	44,209	-	25,262	18,947	1,012	44,209	-	25,262	18,947	
IT Equipment	E6N0161099	MAIA Financial	2.9%	8	110,933	-	111,328	(395)	2,054	222,657	-	111,724	110,933	5,271	222,657	-	111,328	111,329	
IT Equipment	E6N0162109	MAIA Financial	2.9%	9	12,206	-	9,765	2,441	252	21,971	-	9,765	12,206	534	21,971	-	9,765	12,206	
IT Equipment	E6N0162256	MAIA Financial	2.9%	10	141,610	-	94,407	47,203	3,138	236,017	-	94,407	141,610	5,846	236,017	-	94,407	141,610	
IT Equipment	E6N0162172	MAIA Financial	3.0%	10	9,886	-	6,591	3,295	227	16,477	-	6,591	9,886	422	16,477	-	6,591	9,886	
IT Equipment	E6N0162003	MAIA Financial	3.0%	13	268,516	-	104,073	164,443	5,970	372,600	-	104,073	268,527	8,452	372,600	-	104,073	268,527	
IT Equipment	E6N0161177	MAIA Financial	3.1%	16	51,963	-	17,321	34,642	1,439	69,284	-	17,321	51,963	1,957	69,284	-	17,321	51,963	
IT Equipment	E6N0162826	MAIA Financial	1.6%	12	193,582	-	72,593	120,989	2,772	217,780	-	24,198	193,582	1,138	217,780	-	18,148	199,632	
IT Equipment	E6N0156842	MAIA Financial	3.1%	6	6,506	-	13,012	(6,506)	456	19,518	-	13,012	6,506	456	19,518	-	13,012	6,506	
IT Equipment	E6N0156135	MAIA Financial	3.1%	4	-	12,073	12,073	-	235	12,073	-	12,073	-	235	12,073	-	12,073	-	
IT Equipment	E6N0157869	MAIA Financial	3.1%	4	-	1,879	1,879	-	37	1,879	-	1,879	-	37	1,879	-	1,879	-	
IT Equipment	E6N0158456	MAIA Financial	3.1%	4	-	3,493	3,493	-	68	3,493	-	3,493	-	68	3,493	-	3,493	-	
IT Equipment	E6N0159125	MAIA Financial	3.1%	4	-	28,834	28,834	-	561	28,834	-	28,834	-	561	28,834	-	28,834	-	
IT Equipment	E6N0159226	MAIA Financial	3.1%	4	-	22,739	22,739	-	442	22,739	-	22,739	-	442	22,739	-	22,739	-	
IT Equipment	E6N0162636	MAIA Financial	3.1%	22	20,958	-	4,657	16,301	774	25,615	-	4,657	20,958	744	-	-	-	-	
IT Equipment	TBA	MAIA Financial	3.1%	16	-	400,000	111,371	288,629	12,269	-	-	-	-	-	-	-	-	-	
Recreation and Culture																			
Fitness Equipment	E6N0162801	MAIA Financial	3.1%	16	38,665	-	11,047	27,618	918	44,189	-	5,524	38,665	665	44,189	-	11,047	33,142	
Fitness Equipment	E6N0162813	MAIA Financial	3.6%	24	50,780	-	9,233	41,547	1,574	55,396	-	4,616	50,780	978	55,396	-	9,233	46,163	
Fitness Equipment	E6N0162400	MAIA Financial	3.5%	23	235,574	-	49,594	185,980	7,771	285,168	-	49,594	235,574	9,387	285,168	-	49,594	235,574	
Fitness Equipment	E6N0162398	MAIA Financial	3.0%	15	299,365	-	107,619	191,746	7,821	403,572	-	104,207	299,365	10,953	403,572	-	107,619	295,953	
Fitness Equipment	E6N0162399	MAIA Financial	3.0%	11	10,119	-	5,782	4,337	243	15,901	-	5,782	10,119	414	15,901	-	5,782	10,119	
Fitness Equipment	E6N0162397	MAIA Financial	3.0%	19	32,004	-	8,476	23,528	875	40,262	-	8,258	32,004	1,119	40,262	-	8,476	31,786	
Transport																			
Plant and Equipment	6397356	Gibbons Holden	3.4%	21	14,672	-	1,233	13,439	166	19,472	-	4,800	14,672	618	6,475	-	1,233	5,242	
Plant and Equipment	904377	SG Fleet	3.1%	4	-	-	-	-	-	26,474	-	26,474	-	522	-	-	-	-	
Other Property and Services																			
Armadale Library Building	Shop 64 & 65	Westzone Enterprises	3.4%	21	1,718,681	-	411,460	1,307,221	55,435	2,160,172	-	441,491	1,718,681	68,604	2,160,172	-	411,460	1,748,712	
Kelmscott Library Building	KELLIB	Carcione Nominees	3.6%	25	1,076,619	-	204,868	871,751	36,811	1,280,426	-	203,807	1,076,619	43,602	1,280,426	-	204,868	1,075,558	
Seville Grove Library Equipment	E6N0162636	MAIA Financial	3.4%	20	20,147	-	4,657	15,490	700	23,284	-	3,137	20,147	387	23,284	-	1,164	22,120	
					4,661,695	469,018	1,751,700	3,379,013	153,700	6,315,607	-	1,653,900	4,661,706	179,600	6,244,002	-	1,588,635	4,655,367	115,500

SIGNIFICANT ACCOUNTING POLICIES

LEASES

At the inception of a contract, the City assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability, at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

8 RESERVES

(a) Reserves - Movement

In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in financial institutions, are -

Anstey Keane - DCP

To be used to fund common infrastructure works as identified in the Development Contribution Plan #4.

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Opening Balance	673,000	-	-
Transfer to Reserve - Municipal Funds	2,650,600	842,000	854,000
Transfer to Reserve - Interest Earnings	6,800	-	-
Transfer from Reserve	(490,400)	(169,000)	-
	2,840,000	673,000	854,000

Asset Renewal

To be used to assist in funding capital works thereby extending the useful economic life of such assets.

Opening Balance	6,152,100	4,739,300	4,909,590
Transfer to Reserve - Municipal Funds	1,623,800	1,451,800	1,451,800
Transfer to Reserve - Interest Earnings	61,500	73,100	73,100
Transfer from Reserve	-	(112,100)	(112,100)
	7,837,400	6,152,100	6,322,390

Champion Lakes Asset Renewal

To be used to assist in the renewal of assets associated with the Champion Lakes Estate.

Opening Balance	173,200	163,000	162,700
Transfer to Reserve - Municipal Funds	-	7,300	7,300
Transfer to Reserve - Interest Earnings	1,700	2,900	2,900
Transfer from Reserve	-	-	-
	174,900	173,200	172,900

City Centre Activation

To be used to assist in City Centre Activation projects.

Opening Balance	335,400	-	-
Transfer to Reserve - Municipal Funds	-	335,400	-
Transfer to Reserve - Interest Earnings	-	-	-
Transfer from Reserve	-	-	-
	335,400	335,400	-

Computer Systems Technologies

To be used to assist in funding the long-term renewal of Council's core computer systems.

Opening Balance	275,300	275,300	268,600
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	300	-	4,800
Transfer from Reserve	-	-	-
	275,600	275,300	273,400

Community Art

To be used to assist in providing for timing differences in Community Art contributions and project development.

Opening Balance	47,300	-	-
Transfer to Reserve - Municipal Funds	-	47,300	-
Transfer to Reserve - Interest Earnings	500	-	-
Transfer from Reserve	-	-	-
	47,800	47,300	-

Civic Precinct

To be used to assist in funding design and construction of new Civic Precinct.

Opening Balance	1,935,300	1,000,000	1,000,000
Transfer to Reserve - Municipal Funds	2,500,000	935,300	1,435,300
Transfer to Reserve - Interest Earnings	19,400	-	18,000
Transfer from Reserve	(200,000)	-	-
	4,254,700	1,935,300	2,453,300

COVID- 19 Response and Recovery

To be used to assist in responding to COVID- 19 Pandemic Emergency and Recovery actions and initiatives.

Opening Balance	3,584,900	-	60,900
Transfer to Reserve - Municipal Funds	-	3,584,900	-
Transfer to Reserve - Interest Earnings	-	-	1,100
Transfer from Reserve	(1,981,300)	-	-
	1,603,600	3,584,900	62,000



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

8 RESERVES (CONTINUED)

Crossover Contributions

To be used to assist in funding the construction of Crossovers as a condition of approved building licences.

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Opening Balance	61,300	61,300	60,900
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	600	-	1,100
Transfer from Reserve	-	-	-
	61,900	61,300	62,000

Emergency Waste

To be used to assist with the costs associated with storm damage clean-up, collections and disposal.

Opening Balance	227,000	227,000	225,500
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	2,300	-	4,100
Transfer from Reserve	-	-	-
	229,300	227,000	229,600

Employee Provisions

To be used to cash-back the employees' sick, annual and long-service leave entitlements liability.

Opening Balance	10,405,400	10,055,400	10,339,300
Transfer to Reserve - Municipal Funds	(11,200)	350,000	350,000
Transfer to Reserve - Interest Earnings	104,100	-	186,100
Transfer from Reserve	-	-	-
	10,498,300	10,405,400	10,875,400

Freehold Sales Capital Works

To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.

Opening Balance	373,400	361,400	757,500
Transfer to Reserve - Municipal Funds	171,000	12,000	250,500
Transfer to Reserve - Interest Earnings	3,700	-	9,100
Transfer from Reserve	-	-	-
	548,100	373,400	1,017,100

Future Community Facilities

To be used to assist in the research, planning and construction of future Community Facilities.

Opening Balance	897,900	897,900	892,000
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	9,000	-	16,100
Transfer from Reserve	-	-	-
	906,900	897,900	908,100

Future Project Funding

To be used to fund future capital works and projects considered in excess of Council's normal funding capacity.

Opening Balance	15,192,900	19,398,100	21,076,600
Transfer to Reserve - Municipal Funds	103,300	-	-
Transfer to Reserve - Interest Earnings	106,400	347,600	347,600
Transfer from Reserve	(1,400,000)	(4,552,800)	(3,974,840)
	14,002,600	15,192,900	17,449,360

Future Recreation Facilities

To be used to assist in the research, planning and construction of future recreation facilities.

Opening Balance	817,000	674,500	670,900
Transfer to Reserve - Municipal Funds	150,000	142,500	142,500
Transfer to Reserve - Interest Earnings	8,200	-	12,100
Transfer from Reserve	-	-	-
	975,200	817,000	825,500

History of the District

To be used to assist in the future rewrite and publication of the History of the District.

Opening Balance	38,000	37,300	37,000
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	400	700	700
Transfer from Reserve	-	-	-
	38,400	38,000	37,700



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

8 RESERVES (CONTINUED)

Infrastructure Project Contributions

To be used to assist in completion of Infrastructure projects funded externally.

Opening Balance	3,356,200	-	-
Transfer to Reserve - Municipal Funds	-	3,356,200	-
Transfer to Reserve - Interest Earnings	-	-	-
Transfer from Reserve	(1,216,400)	-	-
	2,139,800	3,356,200	-

Land Acquisition

To be used to assist in future acquisitions of land for Council investment or works requirement.

Opening Balance	471,800	471,800	468,600
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	4,700	-	8,400
Transfer from Reserve	-	-	-
	476,500	471,800	477,000

Mobile Bin Program

To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.

Opening Balance	2,006,800	2,006,800	1,993,700
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	20,100	-	35,900
Transfer from Reserve	-	-	-
	2,026,900	2,006,800	2,029,600

North Forrestdale DCP 3

To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.

Opening Balance	21,211,300	25,126,300	26,321,600
Transfer to Reserve - Municipal Funds	2,436,000	2,465,400	-
Transfer to Reserve - Interest Earnings	212,100	473,100	473,100
Transfer from Reserve	(8,049,100)	(6,853,500)	(7,855,200)
	15,810,300	21,211,300	18,939,500

North Forrestdale SAR Asset Renewal

To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.

Opening Balance	3,664,800	3,596,800	3,571,500
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	36,600	68,000	68,000
Transfer from Reserve	(409,500)	-	-
	3,291,900	3,664,800	3,639,500

Perth Hills Tourism Alliance

To be used to assist in providing for timing differences in Alliance activities.

Opening Balance	82,200	-	-
Transfer to Reserve - Municipal Funds	40,000	82,200	-
Transfer to Reserve - Interest Earnings	800	-	-
Transfer from Reserve	(122,200)	-	-
	800	82,200	-

Plant and Machinery

To be used to assist in the replacement of Council's Plant and Machinery requirements.

Opening Balance	3,586,200	2,551,200	2,575,100
Transfer to Reserve - Municipal Funds	2,000,000	2,000,000	2,000,000
Transfer to Reserve - Interest Earnings	35,900	-	46,400
Transfer from Reserve	(3,466,800)	(965,000)	(3,145,600)
	2,155,300	3,586,200	1,475,900

Portable Long Service Leave

To be used to assist in financing Council's Portable Long Service Leave liability to other Councils.

Opening Balance	360,800	345,800	358,500
Transfer to Reserve - Municipal Funds	15,000	15,000	15,000
Transfer to Reserve - Interest Earnings	3,600	-	6,500
Transfer from Reserve	-	-	-
	379,400	360,800	380,000



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

8 RESERVES (CONTINUED)

Revolving Energy

To be used to assist in establishing energy efficient management techniques and practices.

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
Opening Balance	235,300	235,300	234,200
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	2,400	-	4,200
Transfer from Reserve	(95,300)	-	-
	142,400	235,300	238,400

Strategic Asset Investments

To be used to fund the acquisition of strategic investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.

Opening Balance	604,600	604,600	1,998,500
Transfer to Reserve - Municipal Funds	399,000	-	584,500
Transfer to Reserve - Interest Earnings	6,300	-	17,000
Transfer from Reserve	-	-	-
	1,009,900	604,600	2,600,000

Waste Management

To be used to assist in the management and future provisioning of Council's Waste Management Sites.

Opening Balance	15,510,500	13,327,400	10,651,400
Transfer to Reserve - Municipal Funds	2,571,700	2,895,000	1,924,200
Transfer to Reserve - Interest Earnings	145,500	208,100	208,100
Transfer from Reserve	(3,105,400)	(920,000)	(2,682,500)
	15,122,300	15,510,500	10,101,200

Workers Compensation

To be used to assist in covering any workers' compensation liability claims in excess of Council's normal funding capacity.

Opening Balance	354,500	354,500	352,200
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	3,500	-	6,300
Transfer from Reserve	-	-	-
	358,000	354,500	358,500

Works Contributions

To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

Opening Balance	649,100	649,100	644,900
Transfer to Reserve - Municipal Funds	-	-	-
Transfer to Reserve - Interest Earnings	6,500	-	11,600
Transfer from Reserve	-	-	-
	655,600	649,100	656,500

Wungong River Project

To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

Opening Balance	571,000	510,000	510,000
Transfer to Reserve - Municipal Funds	-	412,000	412,000
Transfer to Reserve - Interest Earnings	5,700	-	-
Transfer from Reserve	-	(351,000)	(351,000)
	576,700	571,000	571,000

Total

Opening Balance	86,448,500	87,670,100	90,080,790
Transfer to Reserve - Municipal Funds	14,649,200	18,934,300	9,427,100
Transfer to Reserve - Interest Earnings	808,600	1,173,500	1,561,200
Subtotal Transfer to Reserve	15,457,800	20,107,800	10,988,300
Transfer from Reserve	(20,536,400)	(13,923,400)	(18,121,240)
Closing Balance	81,369,900	93,854,500	82,947,850

All of the above reserve accounts are to be supported by funds held in financial institutions.



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

9 FEES AND CHARGES

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
General Purpose Funding	160,000	396,700	511,500
Governance	1,426,600	1,780,900	1,526,500
Law, Order and Public Safety	489,000	393,100	498,800
Health	109,500	159,400	171,100
Education and Welfare	5,400	400	5,300
Community Amenities	16,432,300	16,310,900	16,423,900
Recreation and Culture	5,478,600	5,207,100	4,872,000
Transport	317,300	387,500	575,200
Economic Services	679,200	912,900	1,118,600
Other Property and Services	68,000	68,600	68,000
	25,165,900	25,617,500	25,770,900

10 GRANT REVENUE

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
<u>By Program</u>			
(a) Operating grants, subsidies and contributions			
Governance	1,508,900	2,674,500	1,655,500
General Purpose Funding	3,000	500	6,000
Law, Order, Public Safety	264,000	221,000	269,600
Health	500	300	500
Education and Welfare	111,300	234,200	135,400
Community Amenities	2,497,400	2,819,700	1,886,800
Recreation and Culture	175,900	196,100	140,400
Transport	756,000	713,100	512,100
Economic Services	48,000	59,700	18,600
Other Property and Services	7,000	5,700	7,000
	5,372,000	6,924,800	4,631,900
(b) Non-operating grants, subsidies and contributions			
Recreation and Culture *	5,859,000	4,243,900	10,430,100
Transport	4,557,100	9,514,800	5,557,000
	10,416,100	13,758,700	15,987,100
* Transfer from Trust funds in relation to POS Strategy capital contributions are reported under non operating revenue. In the 2019/20 budget these estimates were reported under other revenue.			
Adjustments to the 2019/20 comparatives have been made accordingly.			
(c) Developer contributions			
Developer Contribution Plans - Cash *	6,393,000	4,599,900	4,951,000
Developer Contribution Plans - Gifted Assets	23,778,300	-	-
	30,171,300	4,599,900	4,951,000

* Developer contribution revenue is related to non-operating expenditure to be incurred on City Infrastructure Assets. Revenue will be recognised upon completion of the capital projects and until such time these amounts are accounted as current liabilities.

11 OTHER INFORMATION

The net result includes as revenues

	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
(a) Interest earnings			
Investments			
- Reserve funds	808,600	1,519,600	1,561,200
- Other funds	650,000	832,000	1,352,000
Late payment of fees and charges *	327,000	501,300	557,000
	1,785,600	2,852,900	3,470,200

* The City has resolved to charge interest under section 6.13 for the late payment of any amount of money at 5.5%.

**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

11 OTHER INFORMATION (CONTINUED)

		2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
(b) Other revenue				
Reimbursements and recoveries		10,000	56,700	10,000
Other		288,000	-	-
		298,000	56,700	10,000
 <i>The net result includes as expenses</i>				
(c) Auditors remuneration				
Audit services		125,000	41,300	60,000
Other services		5,500	4,200	5,500
		130,500	45,500	65,500
(d) Interest expenses (finance costs)				
Borrowings	6(a)	1,159,100	1,313,500	1,350,400
Interest expense on lease liabilities	7	153,700	179,600	115,500
		1,312,800	1,493,100	1,465,900
(e) Elected members remuneration				
Annual attendance fees				
- Mayor		47,520	58,000	47,520
- Councillors		411,810	402,400	411,810
Annual Allowances				
- Mayor		89,750	93,300	89,750
- Deputy Mayor		22,440	22,400	22,440
Information technology allowance		49,000	49,000	49,000
Travelling reimbursements		7,500	10,100	7,500
Communications reimbursement		16,310	11,400	16,310
Child minding reimbursement		250	-	1,000
Mayoral vehicle operations		12,500	4,500	12,000
		657,080	593,100	657,330
(f) Write offs				
General rates		20,000	5,400	75,000
Other fees, charges and Infringements		38,500	24,700	44,300
		58,500	30,100	119,300



**Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021**

12 MAJOR LAND TRANSACTIONS

It is not anticipated any land transactions or major land transactions will occur in 2020/21.

13 MAJOR TRADING UNDERTAKINGS

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2020/21 financial year.

14 TRUST FUNDS

Estimated movement in funds held over which the City has no control, and that are not included in the financial statements, are as follows:

Particulars	Estimated Balance 1-Jul-20 \$	Estimated Interest Received \$	Estimated Amounts Received \$	Estimated Amounts Paid \$	Estimated Balance 30-Jun-21 \$
Cash in Lieu - POS - A14 Plan	2,192,100	21,900	-	(1,798,800)	415,200
Cash in Lieu - POS - Agreements	28,800	300	-	-	29,100
Cash in Lieu - POS - Flematti Res 49251	264,300	2,600	-	(218,800)	48,100
Cash in Lieu - POS - Ward - Minnowarra	9,100	100	-	-	9,200
Cash in Lieu - POS - Ward - River	2,000	-	-	-	2,000
POS Cash in Lieu - Suburb - Piara Waters	672,400	6,700	-	-	679,100
POS Cash in Lieu - Suburb - Camillo	116,600	1,200	-	(116,000)	1,800
POS Cash in Lieu - Suburb - Kelmscott	93,900	900	-	-	94,800
POS Cash in Lieu - Suburb - Mount Nasura	3,900	-	-	-	3,900
POS Cash in Lieu - Suburb - Mount Richon	183,700	1,800	-	-	185,500
POS Cash in Lieu - Suburb - Armadale	285,300	2,900	-	-	288,200
POS Cash in Lieu - Suburb - Roleystone	100,200	1,000	-	-	101,200
POS Cash in Lieu - Suburb - Bedfordale	224,900	2,200	-	-	227,100
Cash in Lieu of Footpaths	541,600	5,400	-	(175,600)	371,400
Cash in Lieu of Parking	227,500	2,300	-	-	229,800
POS - Precinct A - Westfield	80,500	800	-	-	81,300
POS - Precinct B - Seville Grove	38,600	400	-	-	39,000
POS - Precinct C - West Armadale	237,000	2,400	-	-	239,400
POS - Precinct F - Clifton Hills	755,700	7,600	-	(354,700)	408,600
POS - Precinct H - Mount Nasura	1,201,400	12,000	-	-	1,213,400
POS - Precinct N - Forrestdale	218,900	2,200	-	-	221,100
POS - Precinct O - Palomino	74,200	700	-	-	74,900
POS - Regional Recreation Infrastructure	453,600	4,500	-	-	458,100
Wungong River Contribution	88,100	900	-	-	89,000
Total	8,094,300	80,800	-	(2,663,900)	5,511,200

SIGNIFICANT ACCOUNTING POLICIES

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable.

The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

COMPARATIVE FIGURES

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

BUDGET COMPARATIVE FIGURES

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.



Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2021

15 UNSPENT GRANTS, SUBSIDIES AND CONTRIBUTIONS LIABILITY

By Program	Unspent grants, subsidies and contributions liability					Unspent grants, subsidies and contributions liability		
	Liability 1-Jul-20 \$	Increase In Liability \$	Liability Reduction (As revenue) \$	Total Liability 30-Jun-21 \$	Current Liability 30-Jun-21 \$	2020/21 Budget \$	2019/20 Est. Actual \$	2019/20 Budget \$
(a) Operating grants, subsidies and contributions								
Community Amenities								
Developer Contribution Plans	2,146,500	2,350,000	(2,146,500)	2,350,000	2,350,000	350,000	2,146,500	2,146,500
Recreation and Culture								
Developer Contribution Plans	-	300,000	-	300,000	300,000	300,000	-	-
Wetlands Rehabilitation	86,700	-	(86,700)	-	-	-	86,700	-
Water Quality Monitoring - SPG	54,600	-	(54,600)	-	-	-	54,600	-
	2,287,800	2,650,000	(2,287,800)	2,650,000	2,650,000	650,000	2,287,800	2,146,500
(b) Non-operating grants, subsidies and contributions								
Community Amenities								
Community Sports Grant -Cricket Pavilion	499,100	-	(499,100)	-	-	-	499,100	-
Club Contribution - Cricket Pavilion	253,400	-	(253,400)	-	-	-	253,400	-
Recreation and Culture								
Developer Contribution Plans	7,895,120	1,062,200	(2,557,200)	6,400,120	3,200,000	6,400,120	7,895,120	7,058,800
Parks	6,000	-	(6,000)	-	-	-	6,000	-
Transport								
Developer Contribution Plans	11,842,680	1,593,300	(3,835,800)	9,600,180	6,650,000	9,600,180	11,842,680	10,588,200
Metropolitan Regional Road Grant	41,000	-	(41,000)	-	-	-	41,000	-
Pathways - Bike Plan	175,000	-	(175,000)	-	-	-	175,000	-
	20,712,300	2,655,500	(7,367,500)	16,000,300	9,850,000	16,000,300	20,712,300	17,647,000
Total	23,000,100	5,305,500	(9,655,300)	18,650,300	12,500,000	16,650,300	23,000,100	19,793,500

(c) Unspent grants, subsidies and contributions were restricted as follows:

	2020/21 Budget \$	2019/20 Est. Actual \$
Developer Contributions Reserve	18,650,300	21,884,300
Unspent grants, subsidies and contributions	-	1,115,800
	18,650,300	23,000,100

16 FINANCIAL RATIOS

	2020/21 Budget	2018/19 Actual	2017/18 Actual
Current Ratio	1.01	1.27	1.53
Asset Sustainability Ratio	0.61	0.56	0.44
Debt Service Cover Ratio	2.15	5.85	7.10
Operating Surplus Ratio	(0.14)	(0.04)	0.00
Own Source Revenue Ratio	0.83	0.90	0.93
Asset Consumption Ratio	0.80	0.76	0.76
Asset Renewal Funding Ratio	1.45	1.46	1.48

Note - The 2019/20 financial year actual ratios are yet to be finalised, hence not presented in this budget document.

The above ratios are calculated as follows:

Current Ratio	$\frac{\text{current assets minus restricted current assets}}{\text{current liabilities minus liabilities associated with restricted assets}}$
Asset Sustainability Ratio	$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation expense}}$
Debt Service Cover Ratio	$\frac{\text{annual operating surplus before interest and depreciation}}{\text{principal and interest}}$
Operating Surplus Ratio	$\frac{\text{operating revenue minus operating expense}}{\text{own source operating revenue}}$
Own Source Revenue Ratio	$\frac{\text{own source operating revenue}}{\text{operating expense}}$
Asset Consumption Ratio	$\frac{\text{depreciated replacement cost of assets}}{\text{current replacement cost of depreciated assets}}$
Asset Renewal Funding Ratio	$\frac{\text{NPV of planned capital renewals over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$



17 REVENUE RECOGNITION

SIGNIFICANT ACCOUNTING POLICIES

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/ Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Rates	General Rates.	Over time	Payment dates adopted by Council during the year.	None	Adopted by Council annually.	When taxable event occurs.	Not applicable	When rates notice is issued.
Specified area rates	Rates charge for specific defined purpose.	Over time	Payment dates adopted by Council during the year.	Refund in event monies are unspent.	Adopted by Council annually.	When taxable event occurs.	Not applicable	When rates notice is issued.
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services.	Over time	Fixed terms transfer of funds based on agreed milestones and reporting.	Contract obligation if project not complete.	Set by mutual agreement with the customer.	Based on the progress of works to match performance obligations.	Returns limited to repayment of transaction price of terms breached.	Output method based on project milestones and/or completion date matched to performance obligations as inputs
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government.	Over time	Fixed terms transfer of funds based on agreed milestones and reporting.	Contract obligation if project not complete.	Set by mutual agreement with the customer.	Based on the progress of works to match performance obligations.	Returns limited to repayment of transaction price of terms breached.	Output method based on project milestones and/or completion date matched to performance obligations as inputs
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment.	No obligations	Not applicable	Not applicable	Cash received.	On receipt of funds.	Not applicable	When assets are controlled.
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence	Single point in time.	Full payment prior to issue.	None	Set by State legislation or limited by legislation to the cost of provision.	Based on timing of issue of the associated rights.	No refunds	On payment and issue of the licence, registration or approval.
Pool inspections	Compliance safety check.	Single point in time.	Equal proportion based on an equal annually fee.	None	Set by State legislation.	Apportioned equally across the inspection cycle.	No refunds	After inspection complete based on a 4 year cycle.
Other inspections	Regulatory Food, Health and Safety.	Single point in time.	Full payment prior to inspection.	None	Set by State legislation or limited by legislation to the cost of provision.	Applied fully on timing of inspection.	Not applicable	Revenue recognised after inspection event occurs.
Waste management collections	Kerbside collection service.	Over time	Payment on an annual basis in advance.	None	Adopted by Council annually.	Apportioned equally across the collection period.	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites.	Single point in time.	Payment in advance at gate or on normal trading terms if credit provided.	None	Adopted by Council annually.	Based on timing of entry to facility.	Not applicable	On entry to facility.
Property hire and entry	Use of halls and facilities.	Single point in time.	In full in advance.	Refund if event cancelled within 7 days.	Adopted by Council annually.	Based on timing of entry to facility.	Returns limited to repayment of transaction price.	On entry or at conclusion of hire.
Memberships	Gym and pool membership.	Over time	Payment in full in advance (per agreement).	Refund for unused portion on application.	Adopted by Council annually.	Apportioned equally across the access period.	Returns limited to repayment of transaction price.	Output method Over 12 months matched to access right.
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works.	Single point in time.	Payment in full in advance.	None	Adopted by Council annually.	Applied fully based on timing of provision.	Not applicable	Output method based on provision of service or completion of works.
Sale of stock	Kiosk and visitor centre stock.	Single point in time.	Payment in full on sale	Refund for faulty goods.	Adopted by Council annually, set by mutual agreement.	Applied fully based on timing of provision.	Returns limited to repayment of transaction price.	Output method based on goods.
Commissions	Commissions on licencing, accommodation bookings, sale of artworks and ticket sales.	Over time	Payment in full on sale	None	Set by mutual agreement with the customer.	On receipt of funds.	Not applicable	When assets are controlled.
Reimbursements	Insurance claims.	Single point in time.	Payment in arrears for claimable event.	None	Set by mutual agreement with the customer.	When claim is agreed.	Not applicable	When claim is agreed.



Budget Estimates
For the year ended 30 June 2021

The following pages contain the summaries of the City's **Management Reporting Schedules**. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

Operating Revenue

- Rates
- Operating Grants / Contributions
- Capital Funding
- Fees and Charges
- Earnings from Interest
- Profit
- Revenue Other

Expense

- Employment
- Office
- Professional Services
- Vehicles
- Facilities
- Projects / Works
- Other Expense
- Interest Expense
- Loss
- Depreciation
- Accounting

Capital Expense

- Land / Buildings
- Plant / Machinery
- Furniture / Equipment
- Roads
- Drainage
- Pathways
- Parks

Non-Operating Revenue

- From Reserve Transfer
- Loan Proceeds
- SSL Principal Proceeds
- Sale Proceeds

Non-Operating Expense

- To Reserve Transfer
- Principal Repayments



Budget Estimates
For the year ended 30 June 2021

Particulars	CEO Directorate \$	Community Services \$	Corporate Services \$	Development Services \$	Technical Services \$	Total \$
Directorate Net Total	16,459,570	11,904,950	(47,804,150)	6,820,490	46,933,540	34,314,400
Operating Revenue	(3,363,400)	(6,299,600)	(74,599,700)	(9,561,000)	(31,529,200)	(125,352,900)
Rates	0	0	(69,358,300)	0	0	(69,358,300)
Grants / Contributions	(43,000)	(379,700)	(1,508,900)	(8,548,000)	(1,285,400)	(11,765,000)
Capital Funding	(3,303,400)	0	0	0	(13,505,700)	(16,809,100)
Fees and Charges	(17,000)	(5,919,900)	(1,754,200)	(1,013,000)	(16,317,100)	(25,021,200)
Earnings from Interest	0	0	(1,785,600)	0	0	(1,785,600)
Profit	0	0	(170,700)	0	0	(170,700)
Revenue Other	0	0	(22,000)	0	(276,000)	(298,000)
Expense	7,309,370	18,147,550	37,932,450	16,367,990	42,493,140	122,250,500
Employment	3,812,000	12,426,650	7,418,850	6,838,200	10,260,000	40,755,700
Office	107,600	423,100	601,350	138,790	217,700	1,488,540
Professional Services	506,800	152,000	622,550	877,100	473,600	2,632,050
Vehicles	89,000	282,500	67,000	164,800	442,200	1,045,500
Facilities	0	1,166,000	0	0	5,545,600	6,711,600
Projects / Works	900,000	422,000	0	0	31,343,840	32,665,840
Other Expense	1,893,970	3,061,400	3,884,600	8,349,100	2,300,450	19,489,520
Interest Expense	0	19,400	1,199,700	0	93,700	1,312,800
Loss	0	0	386,700	0	0	386,700
Depreciation	0	194,500	23,751,700	0	634,700	24,580,900
Accounting	0	0	0	0	(8,818,650)	(8,818,650)
Capital Expense	12,513,600	57,000	0	13,500	36,979,100	49,563,200
Land / Buildings	12,513,600	0	0	0	4,847,200	17,360,800
Plant / Machinery	0	0	0	0	5,545,500	5,545,500
Furniture / Equipment	0	57,000	0	13,500	20,900	91,400
Roads	0	0	0	0	12,050,600	12,050,600
Drainage	0	0	0	0	201,900	201,900
Pathways	0	0	0	0	2,838,900	2,838,900
Parks	0	0	0	0	11,474,100	11,474,100
Non-Operating Revenue	0	0	(31,874,600)	0	(1,009,500)	(32,884,100)
From Reserve Transfer	0	0	(20,536,400)	0	0	(20,536,400)
Loan Proceeds	0	0	(10,768,200)	0	0	(10,768,200)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	(570,000)	0	(1,009,500)	(1,579,500)
Non-Operating Expense	0	0	20,737,700	0	0	20,737,700
To Reserve Transfer	0	0	15,457,800	0	0	15,457,800
Principal Repayments	0	0	5,279,900	0	0	5,279,900
Business Unit Net Total (as above)						34,314,400
Add: Opening Position ((Surplus) / Deficit)						(7,517,500)
Add: Non-Cash Items Written Back						(26,796,900)
Proposed Closing Position (Surplus) / Deficit						0



Budget Estimates
For the year ended 30 June 2021

CEO Directorate - Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	12,437,430	11,667,173	7,860,552	1,015,000	15,444,570	16,459,570
Operating Revenue	(4,891,400)	(4,173,200)	(715,155)	0	(3,363,400)	(3,363,400)
Rates	0	0	0	0	0	0
Grants / Contributions	(16,000)	(50,500)	(60,478)	0	(43,000)	(43,000)
Capital Funding	(4,823,800)	(4,093,000)	(622,751)	0	(3,303,400)	(3,303,400)
Fees and Charges	(51,600)	(29,700)	(31,926)	0	(17,000)	(17,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	6,799,630	6,862,673	6,621,383	900,000	6,409,370	7,309,370
Employment	3,686,700	3,559,823	3,484,174	0	3,812,000	3,812,000
Office	360,400	357,300	586,946	0	107,600	107,600
Professional Services	618,000	156,200	99,221	0	506,800	506,800
Vehicles	89,900	89,900	72,595	0	89,000	89,000
Facilities	0	0	0	0	0	0
Projects / Works	0	730,220	674,000	900,000	0	900,000
Other Expense	2,044,630	1,969,230	1,704,447	0	1,893,970	1,893,970
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	10,529,200	8,977,700	1,954,324	115,000	12,398,600	12,513,600
Land / Buildings	8,578,400	7,657,700	1,557,667	115,000	12,398,600	12,513,600
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,950,800	1,320,000	396,658	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0



Budget Estimates
For the year ended 30 June 2021

Chief Executive Officer

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	2,512,330	2,926,473	2,727,066	900,000	2,358,980	3,258,980
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,512,330	2,926,473	2,727,066	900,000	2,358,980	3,258,980
Employment	926,000	878,123	823,298	0	1,030,700	1,030,700
Office	41,300	41,300	79,695	0	69,500	69,500
Professional Services	366,400	139,600	48,156	0	266,800	266,800
Vehicles	28,600	28,600	20,852	0	26,500	26,500
Facilities	0	0	0	0	0	0
Projects / Works	0	730,220	674,000	900,000	0	900,000
Other Expense	1,150,030	1,108,630	1,081,064	0	965,480	965,480
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Chief Executive Officer area includes the responsibility for core organisational services, leadership and strategic direction of the City.

Budget Estimates
For the year ended 30 June 2021

Economic Development
(includes Tourism)

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,011,400	989,400	860,936	0	1,004,390	1,004,390
Operating Revenue	(61,600)	(79,700)	(91,882)	0	(57,000)	(57,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(10,000)	(50,000)	(59,956)	0	(40,000)	(40,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(51,600)	(29,700)	(31,926)	0	(17,000)	(17,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,073,000	1,069,100	952,818	0	1,061,390	1,061,390
Employment	658,500	655,700	601,277	0	575,900	575,900
Office	28,100	25,000	23,709	0	20,400	20,400
Professional Services	11,600	11,600	12,000	0	0	0
Vehicles	19,300	19,300	13,450	0	18,500	18,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	355,500	357,500	302,382	0	446,590	446,590
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Economic Development is to provide a strong linkage between the City and the business community and to manage several economic development areas. Tourism plans, develops and implements strategies that advance the City's promotion and tourism potential and product. Is also responsible for managing the City's Visitor and Information Centre.



Budget Estimates
For the year ended 30 June 2021

City Projects

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	6,187,700	5,132,000	1,614,937	115,000	9,576,700	9,691,700
Operating Revenue	(4,823,800)	(4,093,000)	(622,751)	0	(3,303,400)	(3,303,400)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	(4,823,800)	(4,093,000)	(622,751)	0	(3,303,400)	(3,303,400)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	482,300	247,300	283,364	0	481,500	481,500
Employment	224,500	224,500	228,481	0	223,600	223,600
Office	3,300	3,300	2,941	0	3,400	3,400
Professional Services	240,000	5,000	39,065	0	240,000	240,000
Vehicles	14,500	14,500	12,877	0	14,500	14,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	10,529,200	8,977,700	1,954,324	115,000	12,398,600	12,513,600
Land / Buildings	8,578,400	7,657,700	1,557,667	115,000	12,398,600	12,513,600
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,950,800	1,320,000	396,658	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The City Projects area includes concept development, design, funding and delivery of major strategic projects for the City.

Budget Estimates
For the year ended 30 June 2021

Human Resources

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,839,000	1,792,300	1,946,297	0	1,562,350	1,562,350
Operating Revenue	(6,000)	(500)	(522)	0	(3,000)	(3,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(6,000)	(500)	(522)	0	(3,000)	(3,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,845,000	1,792,800	1,946,819	0	1,565,350	1,565,350
Employment	1,320,200	1,304,000	1,330,053	0	1,340,000	1,340,000
Office	277,800	277,800	468,305	0	4,850	4,850
Professional Services	0	0	0	0	0	0
Vehicles	20,000	20,000	17,627	0	19,500	19,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	227,000	191,000	130,834	0	201,000	201,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Human Resources area includes the administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment.



Budget Estimates
For the year ended 30 June 2021

Communications & Marketing

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	887,000	827,000	711,316	0	942,150	942,150
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	887,000	827,000	711,316	0	942,150	942,150
Employment	557,500	497,500	501,065	0	641,800	641,800
Office	9,900	9,900	12,296	0	9,450	9,450
Professional Services	0	0	0	0	0	0
Vehicles	7,500	7,500	7,788	0	10,000	10,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	312,100	312,100	190,167	0	280,900	280,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Public Relations area includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

Budget Estimates
For the year ended 30 June 2021

Community Services Directorate - Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	10,876,340	10,108,141	10,097,832	0	11,904,950	11,904,950
Operating Revenue	(5,819,600)	(5,745,500)	(6,028,320)	0	(6,299,600)	(6,299,600)
Rates	0	0	0	0	0	0
Grants / Contributions	(515,000)	(596,500)	(492,789)	0	(379,700)	(379,700)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(5,304,600)	(5,149,000)	(5,535,530)	0	(5,919,900)	(5,919,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	16,595,940	15,753,641	16,029,550	0	18,147,550	18,147,550
Employment	11,391,100	11,663,480	12,028,359	0	12,426,650	12,426,650
Office	457,000	414,800	470,022	0	423,100	423,100
Professional Services	615,840	192,861	175,742	0	152,000	152,000
Vehicles	288,200	274,500	269,538	0	282,500	282,500
Facilities	25,000	245,000	259,604	0	1,166,000	1,166,000
Projects / Works	499,700	298,000	339,612	0	422,000	422,000
Other Expense	3,319,100	2,470,000	2,258,185	0	3,061,400	3,061,400
Interest Expense	0	21,300	24,037	0	19,400	19,400
Loss	0	0	0	0	0	0
Depreciation	0	173,700	204,453	0	194,500	194,500
Accounting	0	0	0	0	0	0
Capital Expense	100,000	100,000	96,601	0	57,000	57,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	100,000	100,000	96,601	0	57,000	57,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0



Budget Estimates
For the year ended 30 June 2021

Community Development

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	3,293,600	2,709,961	2,387,718	0	2,692,500	2,692,500
Operating Revenue	(237,200)	(359,200)	(273,780)	0	(120,300)	(120,300)
Rates	0	0	0	0	0	0
Grants / Contributions	(209,400)	(331,400)	(256,704)	0	(115,300)	(115,300)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(27,800)	(27,800)	(17,076)	0	(5,000)	(5,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	3,430,800	2,969,161	2,564,897	0	2,812,800	2,812,800
Employment	1,525,400	1,604,400	1,461,172	0	1,518,400	1,518,400
Office	30,400	30,400	28,659	0	18,100	18,100
Professional Services	394,500	59,061	15,896	0	0	0
Vehicles	53,100	55,900	36,551	0	34,000	34,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,427,400	1,219,400	1,022,619	0	1,242,300	1,242,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	100,000	100,000	96,601	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	100,000	100,000	96,601	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Development area includes planning, assisting and supporting the development of programs, activities and strategies in relation to youth, seniors, access and inclusion, indigenous support, family and children, community partnerships, arts and events, volunteering, financial assistance and community infrastructure planning. Includes management of the City's Champion Centre, which is being developed as a one-stop, culturally appropriate centre for the provision of services and programs for Aboriginal and Torres Strait Islander people.



Budget Estimates
For the year ended 30 June 2021

Community Planning

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	602,540	532,500	470,438	0	423,150	423,150
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	602,540	532,500	470,438	0	423,150	423,150
Employment	434,500	434,500	387,397	0	317,350	317,350
Office	8,000	8,000	9,642	0	9,300	9,300
Professional Services	111,040	60,500	56,871	0	80,000	80,000
Vehicles	29,000	29,000	15,928	0	14,000	14,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	20,000	500	600	0	2,500	2,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Planning area includes the planning for community facilities in the City's established and growth areas.



Budget Estimates
For the year ended 30 June 2021

Community Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	631,300	559,180	601,320	0	621,800	621,800
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	631,300	559,180	601,320	0	621,800	621,800
Employment	558,600	519,180	549,229	0	569,200	569,200
Office	10,100	12,700	14,785	0	25,300	25,300
Professional Services	49,100	9,100	18,434	0	10,000	10,000
Vehicles	12,400	12,400	16,036	0	17,000	17,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,100	5,800	2,835	0	300	300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Services area includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.



Budget Estimates
For the year ended 30 June 2021

Recreation Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,585,300	1,527,700	1,681,905	0	2,621,100	2,621,100
Operating Revenue	(4,727,100)	(4,712,600)	(5,078,936)	0	(5,366,900)	(5,366,900)
Rates	0	0	0	0	0	0
Grants / Contributions	(30,000)	(15,000)	(15,000)	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(4,697,100)	(4,697,600)	(5,063,936)	0	(5,366,900)	(5,366,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	6,312,400	6,240,300	6,760,841	0	7,988,000	7,988,000
Employment	4,574,400	4,825,300	5,235,165	0	5,433,300	5,433,300
Office	219,900	202,600	245,559	0	182,000	182,000
Professional Services	0	0	0	0	0	0
Vehicles	31,500	31,500	20,324	0	22,000	22,000
Facilities	0	225,000	240,217	0	1,141,000	1,141,000
Projects / Works	328,700	87,000	98,291	0	215,000	215,000
Other Expense	1,157,900	673,900	719,791	0	780,800	780,800
Interest Expense	0	21,300	23,515	0	19,400	19,400
Loss	0	0	0	0	0	0
Depreciation	0	173,700	177,979	0	194,500	194,500
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Leisure Services area includes the management of the Armadale Arena and Armadale Fitness and Aquatic Centre and is responsible for the management, usage and co-ordination of the City's community and sporting facilities and reserves. The area also plans, develops, supports and implements leisure and active programs. Through the Club Development program the area is responsible for supporting the development and sustainability of community / sporting organisations.



Budget Estimates
For the year ended 30 June 2021

Libraries and Heritage

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	3,208,800	3,166,100	3,255,893	0	3,874,200	3,874,200
Operating Revenue	(87,400)	(59,700)	(61,512)	0	(59,900)	(59,900)
Rates	0	0	0	0	0	0
Grants / Contributions	(6,000)	(1,000)	(106)	0	(400)	(400)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(81,400)	(58,700)	(61,406)	0	(59,500)	(59,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	3,296,200	3,225,800	3,317,406	0	3,934,100	3,934,100
Employment	2,676,600	2,670,700	2,823,271	0	2,933,100	2,933,100
Office	105,800	92,800	86,289	0	94,500	94,500
Professional Services	0	0	0	0	0	0
Vehicles	18,300	14,000	15,730	0	16,500	16,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	495,500	448,300	392,115	0	890,000	890,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Libraries and Heritage area includes the management, development and operations of the City's Armadale, Seville Grove and Kelmscott Libraries, History House Museum, Armadale Historic School, and the Birtwistle Local Studies Library.

Budget Estimates
For the year ended 30 June 2021

Rangers and Emergency

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,554,800	1,612,700	1,700,557	0	1,672,200	1,672,200
Operating Revenue	(767,900)	(614,000)	(614,091)	0	(752,500)	(752,500)
Rates	0	0	0	0	0	0
Grants / Contributions	(269,600)	(249,100)	(220,979)	0	(264,000)	(264,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(498,300)	(364,900)	(393,113)	0	(488,500)	(488,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,322,700	2,226,700	2,314,648	0	2,367,700	2,367,700
Employment	1,621,600	1,609,400	1,572,125	0	1,655,300	1,655,300
Office	82,800	68,300	85,087	0	93,900	93,900
Professional Services	61,200	64,200	84,541	0	62,000	62,000
Vehicles	143,900	131,700	164,969	0	179,000	179,000
Facilities	25,000	20,000	19,387	0	25,000	25,000
Projects / Works	171,000	211,000	241,320	0	207,000	207,000
Other Expense	217,200	122,100	120,225	0	145,500	145,500
Interest Expense	0	0	522	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	26,474	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	57,000	57,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	57,000	57,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Rangers and Emergency area includes the administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.



Budget Estimates
For the year ended 30 June 2021

Corporate Services Directorate - Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	(45,537,047)	(47,163,725)	(56,197,076)	0	(47,804,150)	(47,804,150)
Operating Revenue	(81,462,830)	(80,062,290)	(77,741,770)	0	(74,599,700)	(74,599,700)
Rates	(70,907,530)	(69,907,490)	(69,802,832)	0	(69,358,300)	(69,358,300)
Grants / Contributions	(1,655,500)	(1,700,500)	(2,674,458)	0	(1,508,900)	(1,508,900)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(2,134,600)	(2,097,300)	(2,358,650)	0	(1,754,200)	(1,754,200)
Earnings from Interest	(3,470,200)	(3,065,000)	(2,852,938)	0	(1,785,600)	(1,785,600)
Profit	(373,000)	(373,000)	(23,686)	0	(170,700)	(170,700)
Revenue Other	(2,922,000)	(2,919,000)	(29,207)	0	(22,000)	(22,000)
Expense	37,424,623	40,970,023	36,512,686	0	37,932,450	37,932,450
Employment	8,372,200	8,398,700	7,072,717	0	7,418,850	7,418,850
Office	867,200	599,700	556,341	0	601,350	601,350
Professional Services	2,000,700	2,025,800	937,685	0	622,550	622,550
Vehicles	61,400	61,400	61,652	0	67,000	67,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	6,136,323	5,327,123	4,358,060	0	3,884,600	3,884,600
Interest Expense	1,350,400	1,399,400	1,356,386	0	1,199,700	1,199,700
Loss	59,600	59,600	146,875	0	386,700	386,700
Depreciation	22,293,300	23,098,300	22,022,970	0	23,751,700	23,751,700
Accounting	(3,716,500)	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(30,305,040)	(31,283,158)	(34,470,700)	0	(31,874,600)	(31,874,600)
From Reserve Transfer	(10,234,440)	(12,240,558)	(13,320,900)	0	(20,536,400)	(20,536,400)
Loan Proceeds	(19,235,600)	(18,207,600)	(20,962,800)	0	(10,768,200)	(10,768,200)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(835,000)	(835,000)	(187,000)	0	(570,000)	(570,000)
Non-Operating Expense	28,806,200	23,211,700	19,502,708	0	20,737,700	20,737,700
To Reserve Transfer	10,134,300	4,539,800	9,604,600	0	15,457,800	15,457,800
Principal Repayments	18,671,900	18,671,900	9,898,108	0	5,279,900	5,279,900



Budget Estimates
For the year ended 30 June 2021

Corporate Funds

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	(80,068,230)	(85,333,348)	(89,906,175)	0	(83,753,200)	(83,753,200)
Operating Revenue	(79,919,790)	(78,612,290)	(76,614,782)	0	(73,775,400)	(73,775,400)
Rates	(70,907,490)	(69,907,490)	(69,802,832)	0	(69,358,300)	(69,358,300)
Grants / Contributions	(1,564,500)	(1,534,500)	(2,513,374)	0	(1,409,900)	(1,409,900)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,622,600)	(1,695,100)	(1,926,185)	0	(1,548,600)	(1,548,600)
Earnings from Interest	(2,913,200)	(2,563,200)	(2,351,592)	0	(1,458,600)	(1,458,600)
Profit	0	0	0	0	0	0
Revenue Other	(2,912,000)	(2,912,000)	(20,800)	0	0	0
Expense	1,350,400	1,350,400	1,676,599	0	1,159,100	1,159,100
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	363,134	0	0	0
Interest Expense	1,350,400	1,350,400	1,313,465	0	1,159,100	1,159,100
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(30,305,040)	(31,283,158)	(34,470,700)	0	(31,874,600)	(31,874,600)
From Reserve Transfer	(10,234,440)	(12,240,558)	(13,320,900)	0	(20,536,400)	(20,536,400)
Loan Proceeds	(19,235,600)	(18,207,600)	(20,962,800)	0	(10,768,200)	(10,768,200)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(835,000)	(835,000)	(187,000)	0	(570,000)	(570,000)
Non-Operating Expense	28,806,200	23,211,700	19,502,708	0	20,737,700	20,737,700
To Reserve Transfer	10,134,300	4,539,800	9,604,600	0	15,457,800	15,457,800
Principal Repayments	18,671,900	18,671,900	9,898,108	0	5,279,900	5,279,900

The Corporate Funds area includes loans, reserve funds, restricted funds, leasing revenue, rate revenue and corporate grant funding.



Budget Estimates
For the year ended 30 June 2021

Corporate Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,206,100	873,500	842,662	0	933,700	933,700
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,206,100	873,500	842,662	0	933,700	933,700
Employment	655,400	583,100	664,249	0	757,300	757,300
Office	10,000	10,000	7,386	0	8,900	8,900
Professional Services	512,200	251,900	139,756	0	135,000	135,000
Vehicles	26,000	26,000	31,039	0	32,500	32,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,500	2,500	233	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Corporate Services area includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.



Budget Estimates
For the year ended 30 June 2021

Budgeting

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	18,263,400	21,979,900	21,349,948	0	23,044,700	23,044,700
Operating Revenue	(373,000)	(373,000)	(23,686)	0	(170,700)	(170,700)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	(373,000)	(373,000)	(23,686)	0	(170,700)	(170,700)
Revenue Other	0	0	0	0	0	0
Expense	18,636,400	22,352,900	21,373,634	0	23,215,400	23,215,400
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	59,600	59,600	146,875	0	386,700	386,700
Depreciation	22,293,300	22,293,300	21,226,759	0	22,828,700	22,828,700
Accounting	(3,716,500)	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Budgeting area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.



Budget Estimates
For the year ended 30 June 2021

Finance
(includes Rates)

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,482,000	1,718,600	1,734,544	0	1,886,200	1,886,200
Operating Revenue	(1,169,500)	(1,042,300)	(1,067,399)	0	(596,000)	(596,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(91,000)	(166,000)	(161,084)	0	(99,000)	(99,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(511,500)	(367,500)	(396,562)	0	(160,000)	(160,000)
Earnings from Interest	(557,000)	(501,800)	(501,347)	0	(327,000)	(327,000)
Profit	0	0	0	0	0	0
Revenue Other	(10,000)	(7,000)	(8,407)	0	(10,000)	(10,000)
Expense	2,651,500	2,760,900	2,801,943	0	2,482,200	2,482,200
Employment	1,471,700	1,505,100	1,716,019	0	1,687,000	1,687,000
Office	116,800	113,800	108,812	0	109,400	109,400
Professional Services	78,000	214,000	79,847	0	70,300	70,300
Vehicles	12,000	12,000	12,231	0	14,500	14,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	973,000	916,000	885,033	0	601,000	601,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Finance area includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.



Budget Estimates
For the year ended 30 June 2021

Governance and Administration

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	2,862,400	2,852,900	2,882,669	0	2,698,500	2,698,500
Operating Revenue	(500)	(34,700)	(35,903)	0	(45,600)	(45,600)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(500)	(34,700)	(35,903)	0	(45,600)	(45,600)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,862,900	2,887,600	2,918,572	0	2,744,100	2,744,100
Employment	2,230,800	2,252,100	2,199,803	0	2,231,400	2,231,400
Office	519,700	290,700	234,123	0	256,800	256,800
Professional Services	40,000	89,400	239,392	0	50,000	50,000
Vehicles	12,400	12,400	9,200	0	10,500	10,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	60,000	59,000	53,125	0	25,800	25,800
Interest Expense	0	9,000	8,248	0	3,600	3,600
Loss	0	0	0	0	0	0
Depreciation	0	175,000	174,681	0	166,000	166,000
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Governance and Administration area includes the provision of governance services, such as preparation of policy documents, annual report, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters.



Budget Estimates
For the year ended 30 June 2021

Information Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	10,717,323	10,744,723	6,899,277	0	7,385,950	7,385,950
Operating Revenue	0	0	0	0	(12,000)	(12,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	(12,000)	(12,000)
Expense	10,717,323	10,744,723	6,899,277	0	7,397,950	7,397,950
Employment	4,014,300	4,058,400	2,492,646	0	2,743,150	2,743,150
Office	220,700	185,200	206,021	0	226,250	226,250
Professional Services	1,370,500	1,470,500	478,690	0	367,250	367,250
Vehicles	11,000	11,000	9,182	0	9,500	9,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,100,823	4,349,623	3,056,535	0	3,257,800	3,257,800
Interest Expense	0	40,000	34,673	0	37,000	37,000
Loss	0	0	0	0	0	0
Depreciation	0	630,000	621,530	0	757,000	757,000
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The IT Services area includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communications networks.



Budget Estimates
For the year ended 30 June 2021

Development Services Directorate - Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	7,279,500	7,271,200	6,336,796	12,300	6,808,190	6,820,490
Operating Revenue	(7,580,600)	(4,702,000)	(8,403,441)	0	(9,561,000)	(9,561,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(5,863,600)	(3,329,600)	(7,033,473)	0	(8,548,000)	(8,548,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,717,000)	(1,372,400)	(1,369,968)	0	(1,013,000)	(1,013,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	14,833,900	11,947,000	14,716,146	0	16,367,990	16,367,990
Employment	7,003,300	6,916,400	6,976,409	0	6,838,200	6,838,200
Office	161,000	151,300	132,184	0	138,790	138,790
Professional Services	1,532,500	1,419,800	689,251	0	877,100	877,100
Vehicles	141,500	141,500	140,940	0	164,800	164,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,995,600	3,318,000	6,777,362	0	8,349,100	8,349,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	26,200	26,200	24,091	12,300	1,200	13,500
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	26,200	26,200	24,091	12,300	1,200	13,500
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0



Budget Estimates
For the year ended 30 June 2021

Building

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,112,700	1,273,100	1,266,761	0	1,500,020	1,500,020
Operating Revenue	(1,085,600)	(877,800)	(878,960)	0	(670,200)	(670,200)
Rates	0	0	0	0	0	0
Grants / Contributions	(18,600)	(15,600)	(10,602)	0	(8,000)	(8,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,067,000)	(862,200)	(868,357)	0	(662,200)	(662,200)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,198,300	2,150,900	2,145,720	0	2,170,220	2,170,220
Employment	1,816,800	1,808,800	1,868,078	0	1,876,600	1,876,600
Office	46,000	46,200	43,317	0	44,520	44,520
Professional Services	236,800	197,200	149,190	0	148,100	148,100
Vehicles	45,700	45,700	45,052	0	48,000	48,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	53,000	53,000	40,084	0	53,000	53,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Building area includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.



Budget Estimates
For the year ended 30 June 2021

Development Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	783,200	704,300	707,839	0	690,430	690,430
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	783,200	704,300	707,839	0	690,430	690,430
Employment	642,500	600,500	615,355	0	632,100	632,100
Office	8,700	7,700	6,040	0	7,030	7,030
Professional Services	117,900	82,000	75,477	0	36,000	36,000
Vehicles	13,500	13,500	10,367	0	15,000	15,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	600	600	600	0	300	300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Development Services area includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.



Budget Estimates
For the year ended 30 June 2021

Health

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,408,000	1,397,600	1,281,046	12,300	1,365,260	1,377,560
Operating Revenue	(171,600)	(161,600)	(159,696)	0	(110,000)	(110,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(500)	(500)	(282)	0	(500)	(500)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(171,100)	(161,100)	(159,414)	0	(109,500)	(109,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,553,400	1,533,000	1,416,651	0	1,474,060	1,474,060
Employment	1,277,000	1,275,900	1,239,451	0	1,255,800	1,255,800
Office	25,900	24,900	21,631	0	24,460	24,460
Professional Services	85,300	60,000	55,578	0	53,000	53,000
Vehicles	29,500	29,500	36,677	0	40,000	40,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	135,700	142,700	63,313	0	100,800	100,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	26,200	26,200	24,091	12,300	1,200	13,500
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	26,200	26,200	24,091	12,300	1,200	13,500
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Health area includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs.



Budget Estimates
For the year ended 30 June 2021

Planning

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	3,867,100	3,787,700	3,141,376	0	3,253,680	3,253,680
Operating Revenue	(478,900)	(349,100)	(342,218)	0	(241,300)	(241,300)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	(22)	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(478,900)	(349,100)	(342,196)	0	(241,300)	(241,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	4,346,000	4,136,800	3,483,594	0	3,494,980	3,494,980
Employment	3,008,400	2,972,600	2,977,278	0	2,811,200	2,811,200
Office	74,200	66,300	59,289	0	58,780	58,780
Professional Services	917,000	905,100	332,224	0	508,000	508,000
Vehicles	44,000	44,000	47,590	0	53,000	53,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	302,400	148,800	67,212	0	64,000	64,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Planning area includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).



Budget Estimates
For the year ended 30 June 2021

Project Co-ordination

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	108,500	108,500	(60,225)	0	(1,200)	(1,200)
Operating Revenue	(5,844,500)	(3,313,500)	(7,022,568)	0	(8,539,500)	(8,539,500)
Rates	0	0	0	0	0	0
Grants / Contributions	(5,844,500)	(3,313,500)	(7,022,568)	0	(8,539,500)	(8,539,500)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	5,953,000	3,422,000	6,962,342	0	8,538,300	8,538,300
Employment	258,600	258,600	276,247	0	262,500	262,500
Office	6,200	6,200	1,906	0	4,000	4,000
Professional Services	175,500	175,500	76,782	0	132,000	132,000
Vehicles	8,800	8,800	1,254	0	8,800	8,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,503,900	2,972,900	6,606,153	0	8,131,000	8,131,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Project Co-ordination area includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.



Budget Estimates
For the year ended 30 June 2021

Technical Services Directorate - Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	48,718,500	43,747,595	30,431,472	4,689,100	42,244,440	46,933,540
Operating Revenue	(37,359,400)	(37,580,780)	(30,748,415)	0	(31,529,200)	(31,529,200)
Rates	0	0	0	0	0	0
Grants / Contributions	(4,482,600)	(4,412,030)	(1,263,515)	0	(1,285,400)	(1,285,400)
Capital Funding	(16,407,300)	(16,881,050)	(13,115,173)	0	(13,505,700)	(13,505,700)
Recoups	(337,200)	0	0	0	(145,000)	(145,000)
Fees and Charges	(16,132,300)	(16,262,700)	(16,321,447)	0	(16,317,100)	(16,317,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	(25,000)	(48,279)	0	(276,000)	(276,000)
Expense	44,299,600	43,953,307	43,429,372	0	42,493,140	42,493,140
Employment	11,083,500	10,920,500	10,731,947	0	10,260,000	10,260,000
Office	233,000	221,500	269,981	0	217,700	217,700
Professional Services	1,014,500	852,000	628,337	0	473,600	473,600
Vehicles	452,500	445,000	392,604	0	442,200	442,200
Facilities	6,234,600	5,975,027	6,415,945	0	5,545,600	5,545,600
Projects / Works	32,071,600	31,624,180	30,119,272	0	31,343,840	31,343,840
Other Expense	2,796,900	2,656,900	2,649,153	0	2,300,450	2,300,450
Interest Expense	0	113,630	113,211	0	93,700	93,700
Loss	0	0	0	0	0	0
Depreciation	0	693,470	653,247	0	634,700	634,700
Accounting	(9,587,000)	(9,548,900)	(8,544,326)	0	(8,818,650)	(8,818,650)
Capital Expense	43,005,400	38,532,968	18,235,362	4,689,100	32,290,000	36,979,100
Land / Buildings	5,947,800	5,624,400	3,122,181	1,164,500	3,682,700	4,847,200
Plant / Machinery	6,251,200	6,242,700	2,222,442	0	5,545,500	5,545,500
Furniture / Equipment	270,400	20,900	0	0	20,900	20,900
Roads	18,769,400	12,615,850	7,825,433	2,156,100	9,894,500	12,050,600
Drainage	3,179,300	3,023,800	327,132	110,900	91,000	201,900
Pathways	2,829,200	3,412,600	2,028,913	132,200	2,706,700	2,838,900
Parks	5,758,100	7,592,718	2,709,261	1,125,400	10,348,700	11,474,100
Non-Operating Revenue	(1,227,100)	(1,157,900)	(484,847)	0	(1,009,500)	(1,009,500)
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,227,100)	(1,157,900)	(484,847)	0	(1,009,500)	(1,009,500)
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0



Budget Estimates
For the year ended 30 June 2021

Asset Management

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,444,400	1,307,700	1,327,841	0	1,198,200	1,198,200
Operating Revenue	0	0	(12,600)	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	(12,600)	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,444,400	1,307,700	1,340,441	0	1,198,200	1,198,200
Employment	890,600	890,600	964,721	0	944,700	944,700
Office	1,500	1,500	1,207	0	1,300	1,300
Professional Services	82,100	51,000	52,133	0	48,000	48,000
Vehicles	15,000	13,000	18,152	0	17,500	17,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	455,200	353,700	306,327	0	203,700	203,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	(2,100)	(2,100)	0	(17,000)	(17,000)
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Asset Management area includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and renewal.



Budget Estimates
For the year ended 30 June 2021

Civil Works

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	11,834,100	10,425,950	4,676,678	2,399,200	7,305,300	9,704,500
Operating Revenue	(17,523,400)	(13,350,850)	(10,289,332)	0	(8,624,400)	(8,624,400)
Rates	0	0	0	0	0	0
Grants / Contributions	(3,588,400)	(3,588,400)	(637,832)	0	(681,000)	(681,000)
Capital Funding	(13,657,800)	(9,485,250)	(9,514,806)	0	(7,798,400)	(7,798,400)
Recoups	(337,200)	0	0	0	(145,000)	(145,000)
Fees and Charges	60,000	(277,200)	(136,694)	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	5,091,300	4,884,850	4,881,575	0	4,500,800	4,500,800
Employment	1,700,800	1,700,800	1,325,436	0	1,716,900	1,716,900
Office	49,800	49,800	49,464	0	46,900	46,900
Professional Services	5,600	5,600	2,690	0	5,600	5,600
Vehicles	90,900	90,900	63,507	0	101,000	101,000
Facilities	0	0	0	0	0	0
Projects / Works	5,091,300	4,884,850	4,857,765	0	4,500,800	4,500,800
Other Expense	72,200	72,200	51,394	0	64,200	64,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(1,919,300)	(1,919,300)	(1,468,681)	0	(1,934,600)	(1,934,600)
Capital Expense	24,266,200	18,891,950	10,084,435	2,399,200	11,428,900	13,828,100
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	18,598,800	12,595,650	7,804,871	2,156,100	8,921,200	11,077,300
Drainage	3,099,300	2,943,800	267,416	110,900	91,000	201,900
Pathways	2,568,100	3,352,500	2,012,148	132,200	2,416,700	2,548,900
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Civil Works area includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City.



Budget Estimates
For the year ended 30 June 2021

Engineering Design

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,277,200	1,152,300	1,159,752	0	1,037,200	1,037,200
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,205,800	1,132,100	1,139,190	0	982,200	982,200
Employment	1,077,900	1,077,900	1,064,587	0	1,218,100	1,218,100
Office	5,000	3,500	4,095	0	3,500	3,500
Professional Services	508,400	397,500	274,511	0	335,000	335,000
Vehicles	45,000	45,000	43,981	0	39,000	39,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,500	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(432,000)	(391,800)	(247,984)	0	(613,400)	(613,400)
Capital Expense	71,400	20,200	20,562	0	55,000	55,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	71,400	20,200	20,562	0	55,000	55,000
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Engineering Design area includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions.



Budget Estimates
For the year ended 30 June 2021

Environment Planning

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	1,873,000	1,630,800	1,309,883	0	1,482,100	1,482,100
Operating Revenue	(818,800)	(701,630)	(386,219)	0	(626,900)	(626,900)
Rates	0	0	0	0	0	0
Grants / Contributions	(818,800)	(701,630)	(386,219)	0	(350,900)	(350,900)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	(276,000)	(276,000)
Expense	2,430,700	2,272,330	1,679,337	0	1,819,000	1,819,000
Employment	760,800	760,800	879,643	0	850,900	850,900
Office	14,000	14,000	15,077	0	16,400	16,400
Professional Services	0	0	0	0	0	0
Vehicles	31,000	25,500	22,556	0	33,200	33,200
Facilities	0	0	0	0	0	0
Projects / Works	1,624,900	1,466,530	756,630	0	918,500	918,500
Other Expense	0	0	0	0	0	0
Interest Expense	0	630	618	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	4,870	4,813	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	261,100	60,100	16,765	0	290,000	290,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	261,100	60,100	16,765	0	290,000	290,000
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Environment Planning area includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation.



Budget Estimates
For the year ended 30 June 2021

Parks

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	14,677,500	12,077,418	11,040,151	1,125,400	14,734,040	15,859,440
Operating Revenue	(647,300)	(5,299,400)	(1,385,853)	0	(5,879,800)	(5,879,800)
Rates	0	0	0	0	0	0
Grants / Contributions	(30,400)	(36,200)	(155,613)	0	(171,500)	(171,500)
Capital Funding	(616,900)	(5,263,200)	(1,230,104)	0	(5,707,300)	(5,707,300)
Fees and Charges	0	0	(136)	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	9,566,700	9,784,100	9,716,743	0	10,265,140	10,265,140
Employment	1,863,400	1,863,400	2,057,725	0	1,922,400	1,922,400
Office	65,800	65,800	114,367	0	68,100	68,100
Professional Services	25,000	25,000	34,208	0	25,000	25,000
Vehicles	100,000	100,000	109,677	0	100,000	100,000
Facilities	0	0	0	0	0	0
Projects / Works	9,566,700	9,784,100	9,744,331	0	10,265,140	10,265,140
Other Expense	16,100	16,100	61,364	0	19,100	19,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(2,070,300)	(2,070,300)	(2,404,929)	0	(2,134,600)	(2,134,600)
Capital Expense	5,758,100	7,592,718	2,709,261	1,125,400	10,348,700	11,474,100
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	5,758,100	7,592,718	2,709,261	1,125,400	10,348,700	11,474,100
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Parks area includes the maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.



Budget Estimates
For the year ended 30 June 2021

Property

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	9,131,400	9,551,827	7,820,617	1,164,500	8,764,400	9,928,900
Operating Revenue	(2,132,600)	(2,132,600)	(2,396,388)	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	(2,846)	0	0	0
Capital Funding	(2,132,600)	(2,132,600)	(2,370,263)	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	(23,279)	0	0	0
Expense	6,234,600	6,776,627	7,178,557	0	6,274,000	6,274,000
Employment	934,400	934,400	939,941	0	943,100	943,100
Office	24,600	24,600	33,581	0	25,800	25,800
Professional Services	0	0	0	0	0	0
Vehicles	20,600	20,600	(6,684)	0	60,000	60,000
Facilities	6,234,600	5,975,027	6,415,945	0	5,545,600	5,545,600
Projects / Works	0	0	0	0	0	0
Other Expense	20,000	20,000	22,567	0	20,000	20,000
Interest Expense	0	113,000	112,593	0	93,700	93,700
Loss	0	0	0	0	0	0
Depreciation	0	688,600	648,434	0	634,700	634,700
Accounting	(999,600)	(999,600)	(987,821)	0	(1,048,900)	(1,048,900)
Capital Expense	5,029,400	4,907,800	3,038,449	1,164,500	2,490,400	3,654,900
Land / Buildings	5,029,400	4,907,800	3,038,449	1,164,500	2,490,400	3,654,900
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Property area includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, and emergency service facilities.



Budget Estimates
For the year ended 30 June 2021

Subdivisions

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	581,400	539,500	442,093	0	540,300	540,300
Operating Revenue	(242,500)	(132,400)	(198,378)	0	(120,000)	(120,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(242,500)	(132,400)	(198,378)	0	(120,000)	(120,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	823,900	671,900	640,471	0	660,300	660,300
Employment	766,600	614,600	588,682	0	609,300	609,300
Office	7,300	7,300	5,811	0	6,000	6,000
Professional Services	0	0	0	0	0	0
Vehicles	50,000	50,000	45,978	0	45,000	45,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Subdivisions area includes the planning and administration of engineering requirements associated with new subdivisions.

Budget Estimates
For the year ended 30 June 2021

**Depot
Support**

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	3,909,400	3,419,600	1,437,119	0	3,553,700	3,553,700
Operating Revenue	(7,000)	(7,000)	(5,733)	0	(7,000)	(7,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(7,000)	(7,000)	(5,733)	0	(7,000)	(7,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,400	1,400	478,230	0	0	0
Employment	359,800	359,800	354,850	0	432,400	432,400
Office	10,600	10,600	8,493	0	10,600	10,600
Professional Services	0	0	0	0	0	0
Vehicles	10,000	10,000	11,437	0	10,000	10,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,101,400	2,101,400	2,086,444	0	1,992,150	1,992,150
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(2,480,400)	(2,480,400)	(1,982,994)	0	(2,445,150)	(2,445,150)
Capital Expense	5,142,100	4,583,100	1,449,469	0	4,570,200	4,570,200
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	4,909,500	4,583,100	1,449,469	0	4,570,200	4,570,200
Furniture / Equipment	232,600	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(1,227,100)	(1,157,900)	(484,847)	0	(1,009,500)	(1,009,500)
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,227,100)	(1,157,900)	(484,847)	0	(1,009,500)	(1,009,500)
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Support area includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials.



Budget Estimates
For the year ended 30 June 2021

Technical Services

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	3,594,300	3,450,000	3,454,877	0	3,399,300	3,399,300
Operating Revenue	(42,800)	(108,600)	(105,243)	0	(79,800)	(79,800)
Rates	0	0	0	0	0	0
Grants / Contributions	(38,000)	(78,800)	(75,272)	0	(75,000)	(75,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(4,800)	(4,800)	(4,971)	0	(4,800)	(4,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	(25,000)	(25,000)	0	0	0
Expense	3,637,100	3,558,600	3,560,119	0	3,479,100	3,479,100
Employment	1,129,600	1,118,600	1,181,156	0	1,018,500	1,018,500
Office	34,100	24,100	19,606	0	22,100	22,100
Professional Services	40,500	20,000	14,129	0	10,000	10,000
Vehicles	30,000	30,000	32,415	0	36,500	36,500
Facilities	0	0	0	0	0	0
Projects / Works	2,277,900	2,277,900	2,198,088	0	2,295,000	2,295,000
Other Expense	125,000	88,000	114,725	0	97,000	97,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Technical Services area includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.



Budget Estimates
For the year ended 30 June 2021

Waste

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	395,800	192,500	(2,237,538)	0	229,900	229,900
Operating Revenue	(15,945,000)	(15,848,300)	(15,968,669)	0	(16,191,300)	(16,191,300)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(15,945,000)	(15,848,300)	(15,968,669)	0	(16,191,300)	(16,191,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	13,863,700	13,563,700	12,814,709	0	13,314,400	13,314,400
Employment	1,599,600	1,599,600	1,375,205	0	603,700	603,700
Office	20,300	20,300	18,280	0	17,000	17,000
Professional Services	352,900	352,900	250,666	0	50,000	50,000
Vehicles	60,000	60,000	51,585	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	13,510,800	13,210,800	12,562,458	0	13,364,400	13,364,400
Other Expense	5,500	5,500	6,332	0	(95,700)	(95,700)
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(1,685,400)	(1,685,400)	(1,449,818)	0	(625,000)	(625,000)
Capital Expense	2,477,100	2,477,100	916,422	0	3,106,800	3,106,800
Land / Buildings	918,400	716,600	83,732	0	1,192,300	1,192,300
Plant / Machinery	1,341,700	1,659,600	772,973	0	975,300	975,300
Furniture / Equipment	37,800	20,900	0	0	20,900	20,900
Roads	99,200	0	0	0	918,300	918,300
Drainage	80,000	80,000	59,716	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Waste area includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.



Budget Estimates
For the year ended 30 June 2019

Total Summary

Particulars	2019/20 Financial Year			2020/21 Financial Year		
	Adopted Budget \$	Revised Budget \$	Estimated Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Business Unit Net Total	33,774,743	25,630,384	(1,470,424)	5,716,400	28,598,000	34,314,400
Operating Revenue	(137,113,810)	(132,263,770)	(123,637,102)	0	(125,352,900)	(125,352,900)
Rates	(70,907,510)	(69,907,490)	(69,802,832)	0	(69,358,300)	(69,358,300)
Grants / Contributions	(12,532,700)	(10,089,130)	(11,524,715)	0	(11,765,000)	(11,765,000)
Capital Funding	(21,231,100)	(20,974,050)	(13,737,924)	0	(16,809,100)	(16,809,100)
Recoups	(337,200)	0	0	0	(145,000)	(145,000)
Fees and Charges	(25,340,100)	(24,911,100)	(25,617,521)	0	(25,021,200)	(25,021,200)
Earnings from Interest	(3,470,200)	(3,065,000)	(2,852,938)	0	(1,785,600)	(1,785,600)
Profit	(373,000)	(373,000)	(23,686)	0	(170,700)	(170,700)
Revenue Other	(2,922,000)	(2,944,000)	(77,486)	0	(298,000)	(298,000)
Expense	119,953,693	119,486,644	117,309,137	900,000	121,350,500	122,250,500
Employment	41,536,800	41,458,903	40,293,606	0	40,755,700	40,755,700
Office	2,078,600	1,744,600	2,015,474	0	1,488,540	1,488,540
Professional Services	5,781,540	4,646,661	2,530,236	0	2,632,050	2,632,050
Vehicles	1,033,500	1,012,300	937,328	0	1,045,500	1,045,500
Facilities	6,259,600	6,220,027	6,675,549	0	6,711,600	6,711,600
Projects / Works	32,571,300	32,652,400	31,132,884	900,000	31,765,840	32,665,840
Other Expense	20,292,553	15,741,253	17,747,207	0	19,489,520	19,489,520
Interest Expense	1,350,400	1,534,330	1,493,634	0	1,312,800	1,312,800
Loss	59,600	59,600	146,875	0	386,700	386,700
Depreciation	22,293,300	23,965,470	22,880,670	0	24,580,900	24,580,900
Accounting	(13,303,500)	(9,548,900)	(8,544,326)	0	(8,818,650)	(8,818,650)
Capital Expense	53,660,800	47,636,868	20,310,379	4,816,400	44,746,800	49,563,200
Land / Buildings	14,526,200	13,282,100	4,679,848	1,279,500	16,081,300	17,360,800
Plant / Machinery	6,251,200	6,242,700	2,222,442	0	5,545,500	5,545,500
Furniture / Equipment	396,600	147,100	120,692	12,300	79,100	91,400
Roads	18,769,400	12,615,850	7,825,433	2,156,100	9,894,500	12,050,600
Drainage	3,179,300	3,023,800	327,132	110,900	91,000	201,900
Pathways	2,829,200	3,412,600	2,028,913	132,200	2,706,700	2,838,900
Parks	7,708,900	8,912,718	3,105,918	1,125,400	10,348,700	11,474,100
Non-Operating Revenue	(31,532,140)	(32,441,058)	(34,955,547)	0	(32,884,100)	(32,884,100)
From Reserve Transfer	(10,234,440)	(12,240,558)	(13,320,900)	0	(20,536,400)	(20,536,400)
Loan Proceeds	(19,235,600)	(18,207,600)	(20,962,800)	0	(10,768,200)	(10,768,200)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(2,062,100)	(1,992,900)	(671,847)	0	(1,579,500)	(1,579,500)
Non-Operating Expense	28,806,200	23,211,700	19,502,708	0	20,737,700	20,737,700
To Reserve Transfer	10,134,300	4,539,800	9,604,600	0	15,457,800	15,457,800
Principal Repayments	18,671,900	18,671,900	9,898,108	0	5,279,900	5,279,900



Capital Expense Details
For the year ended 30 June 2021

Land & Buildings
Plant & Machinery
Furniture and Equipment
Roads
Drains
Paths
Parks

New
Renew
Upgrade

** (indicates a combination of New/Renew/Upgrade)

CFWD	Capex Total	Funding Sources						
		DCP	POS/Trust	Reserve	Loan	Grant	Sale Proceeds	Municipal
1,279,500	17,360,800	850,000	-	2,592,300	7,608,200	2,453,400	-	3,856,900
-	5,545,500	-	-	4,536,000	-	-	1,009,500	-
12,300	91,400	-	-	20,900	-	-	-	70,500
2,156,100	12,050,600	4,184,400	-	918,300	-	2,476,600	-	4,471,300
110,900	201,900	-	-	-	-	-	-	201,900
245,200	2,838,900	-	175,600	-	-	745,000	-	1,918,300
1,125,400	11,473,800	2,503,200	2,488,300	1,625,900	1,230,000	585,000	-	3,041,400
4,929,400	49,562,900	7,537,600	2,663,900	9,693,400	8,838,200	6,260,000	1,009,500	13,560,300
640,100	17,619,500	2,093,200	749,100	1,996,500	6,038,200	3,513,400	147,900	3,081,200
1,758,500	13,601,300	-	-	5,647,100	-	1,422,100	861,600	5,670,500
2,530,800	18,342,100	5,444,400	1,914,800	2,049,800	2,800,000	1,324,500	-	4,808,600
4,929,400	49,562,900	7,537,600	2,663,900	9,693,400	8,838,200	6,260,000	1,009,500	13,560,300

Land & Buildings

Land & Buildings				\$ CFWD	Capex Total	Funding Sources						
Detail	Suburb	Business Area	Category			DCP	POS/Trust	Reserve	Loan	Grant	Sale Proceeds	Municipal
Key Projects												
Bedforddale Fire Station	Bedforddale	City Projects	New	-	1,640,000	-	-	-	750,000	750,000	-	140,000
Roleystone Theatre **	Roleystone	City Projects	Upgrade	-	4,000,000	-	-	1,400,000	2,600,000	-	-	-
Creyk Park Pavilion	Kelmscott	City Projects	New	-	2,335,000	-	-	-	1,381,600	953,400	-	-
Morgan Park - Pavilion **	Armadale	City Projects	Upgrade	-	200,000	-	-	-	200,000	-	-	-
Piara Waters (SE) - Community and Sport - Novelli Pavilion	Piara Waters	City Projects	New	-	850,000	850,000	-	-	-	-	-	-
Harrisdale Library Services	Harrisdale	City Projects	New	-	2,417,000	-	-	-	2,470,000	-	-	53,000
Cross Park - Pavilion	Roleystone	City Projects	New	115,000	865,000	-	-	-	-	750,000	-	115,000
Wungong District Playing Field	Wungong	City Projects	New	-	206,600	-	-	-	206,600	-	-	-
Total				115,000	12,513,600	850,000	-	1,400,000	7,608,200	2,453,400	-	202,000
Public Halls												
John Dunn Pavilion	Kelmscott	Property Services	Renew	-	845,000	-	-	-	-	-	-	845,000
John Dunn Hall	Kelmscott	Property Services	Renew	-	835,000	-	-	-	-	-	-	835,000
Harold King Centre Walls Floor & Ceiling	Camillo	Property Services	Renew	373,000	373,000	-	-	-	-	-	-	373,000
Total				373,000	2,053,000	-	-	-	-	-	-	2,053,000
Pavilions												
Arena Badminton	Armadale	Property Services	Renew	-	350,000	-	-	-	-	-	-	350,000
Bob Blackburn	Seville Grove	Property Services	Renew	-	190,000	-	-	-	-	-	-	190,000
Armadale Tennis Club Electrical	Armadale	Property Services	Renew	110,000	110,000	-	-	-	-	-	-	110,000
Total				110,000	650,000	-	-	-	-	-	-	650,000



Land & Buildings cont.					Capex Total	Funding Sources						
Detail	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserve	Loan	Grant	Sale Proceeds	Municipal
Education & Historic												
Westfield Scouts	Seville Grove	Property Services	Renew	-	200,000	-	-	-	-	-	-	200,000
History House	Armada	Property Services	New	-	15,000	-	-	-	-	-	-	15,000
Total				-	215,000	-	-	-	-	-	-	215,000
Operational Facilities												
Admin Centre Electrical	Armada	Property Services	Upgrade	263,800	263,800	-	-	-	-	-	-	263,800
Admin Centre Facility	Armada	Property Services	Renew	237,700	237,700	-	-	-	-	-	-	237,700
Armada Arena	Armada	Property Services	Renew	180,000	180,000	-	-	-	-	-	-	180,000
Municipal Facilities various	Various	Property Services	Renew		55,400	-	-	-	-	-	-	55,400
Total				681,500	736,900	-	-	-	-	-	-	736,900
Waste												
Replacement of weighbridge & associated works	Hilbert	Waste Services	Renew	-	380,000	-	-	380,000	-	-	-	-
Landfill Site Power Supply Relocation	Hilbert	Waste Services	Upgrade	-	100,000	-	-	100,000	-	-	-	-
Transfer Station Waste Bins	Hilbert	Waste Services	New	-	100,000	-	-	100,000	-	-	-	-
Leachate Management System Expansion	Hilbert	Waste Services	Upgrade	-	50,000	-	-	50,000	-	-	-	-
Landfill Gas Management System Expansion	Hilbert	Waste Services	Upgrade	-	20,000	-	-	20,000	-	-	-	-
Transfer Station - Armada Landfill & Recycling Facility												
Landfill Building	Hilbert	Waste Services	Upgrade	-	330,500	-	-	330,500	-	-	-	-
CCTV Upgrade - Landfill Building	Hilbert	Waste Services	Upgrade	-	149,300	-	-	149,300	-	-	-	-
Data Connection - Landfill Building	Hilbert	Waste Services	New	-	62,500	-	-	62,500	-	-	-	-
Total				-	1,192,300	-	-	1,192,300	-	-	-	-



Plant & Machinery

Light Plant and Equipment					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Light Plant and Machinery												
Manager Asset Mgt		Asset Management	Renew	-	34,100	-	-	14,300	-	-	19,800	-
Council Members - Mayor		CEO Office	Renew	-	62,500	-	-	23,300	-	-	39,200	-
Civil Works - Trailer Variable Message Board		Civil Works	Renew	-	40,000	-	-	39,500	-	-	500	-
Manager Civil Works		Civil Works	Renew	-	34,100	-	-	15,000	-	-	19,100	-
ED Corporate Services		Corporate Services	Renew	-	51,700	-	-	17,700	-	-	34,000	-
Health - 4x2 Dual Cab		Health Services	Renew	-	32,000	-	-	18,000	-	-	14,000	-
Parks - Generator		Park Services	Renew	-	5,500	-	-	5,000	-	-	500	-
Parks - Trailer		Park Services	Renew	-	10,000	-	-	9,500	-	-	500	-
Parks - Utility		Park Services	Renew	-	49,000	-	-	33,300	-	-	15,700	-
Parks Pool vehicle		Park Services	Renew	-	40,000	-	-	24,700	-	-	15,300	-
Planning -Touring Hatch		Planning Services	Renew	-	28,400	-	-	16,400	-	-	12,000	-
Property - Utility		Property Services	Renew	-	32,000	-	-	23,000	-	-	9,000	-
Property - Utility		Property Services	Renew	-	32,000	-	-	14,700	-	-	17,300	-
Animal Control - 4x4 Cab with POD		Ranger Services	Renew	-	62,000	-	-	46,000	-	-	16,000	-
Animal Control - 4x4 Cab with POD		Ranger Services	Renew	-	62,000	-	-	42,000	-	-	20,000	-
Animal Control - Maxi Van		Ranger Services	Renew	-	43,000	-	-	23,000	-	-	20,000	-
Fire Prevention - Trailer Variable Message Board		Ranger Services	Renew	-	40,000	-	-	34,500	-	-	5,500	-
Fire Prevention - Trailer Variable Message Board		Ranger Services	Renew	-	40,000	-	-	34,500	-	-	5,500	-
Waste Services - High Pressure Cleaner		Waste Services	Renew	-	9,000	-	-	8,000	-	-	1,000	-
Total				-	707,300	-	-	442,400	-	-	264,900	-
Heavy Plant and Equipment												
Waste												
Rubbish Truck x 2		Waste Services	New	-	880,000	-	-	880,000	-	-	-	-
Rubbish Truck x 2		Waste Services	Renew	-	880,000	-	-	740,000	-	-	140,000	-
Wheel Loader		Waste Services	Renew	-	320,000	-	-	245,000	-	-	75,000	-
Wheel Loader		Waste Services	Renew	-	280,000	-	-	205,000	-	-	75,000	-
Rubbish Truck		Waste Services	Renew	-	287,300	-	-	218,200	-	-	69,100	-
Landfill Gas Capture (Waste Reserve)		Waste Services	Renew	-	95,300	-	-	95,300	-	-	-	-
Tip Weighbridge		Waste Services	Renew	-	93,900	-	-	93,900	-	-	-	-
Total				-	2,836,500	-	-	2,477,400	-	-	359,100	-
Parks and Reserves												
Rubbish Truck Parks		Park Services	Renew	-	203,000	-	-	166,900	-	-	36,100	-
Tractor		Park Services	Renew	-	100,000	-	-	75,000	-	-	25,000	-
Tractor		Park Services	Renew	-	100,000	-	-	84,300	-	-	15,700	-
5 gang mower		Park Services	Renew	-	139,000	-	-	139,000	-	-	-	-
Total				-	542,000	-	-	465,200	-	-	76,800	-



Light Plant and Equipment cont.					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Civil												
Civil Works Wheel Loader		Civil Works	Renew	-	301,300	-	-	196,500	-	-	104,800	-
Civil Works Backhoe Loader		Civil Works	Renew	-	177,400	-	-	121,400	-	-	56,000	-
Mechanical Broom (dispose of crew cab truck)		Civil Works	New	-	360,000	-	-	333,500	-	-	26,500	-
Jet Machine (dispose of canter truck)		Civil Works	New	-	330,000	-	-	306,100	-	-	23,900	-
Flocon Machine		Civil Works	New	-	255,000	-	-	157,500	-	-	97,500	-
Profiler Attachment		Civil Works	New	-	36,000	-	-	36,000	-	-	-	-
Total				-	1,459,700	-	-	1,151,000	-	-	308,700	-

Furniture and Equipment

Furniture and Equipment					Capex Total	Funding Sources						
Detail	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Tank and FESA approved additions to vehicle		Ranger Services	New	-	37,000	-	-	-	-	-	-	37,000
New POD for replacement vehicle		Ranger Services	New	-	20,000	-	-	-	-	-	-	20,000
Landfill Building Work Stations		Waste Services	New	-	20,900	-	-	20,900	-	-	-	-
Health - Sound level meter		Health Services	New	12,300	13,500	-	-	-	-	-	-	13,500
Total				12,300	91,400	-	-	20,900	-	-	-	70,500

Roads

Roads					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Road Resurfacing												
Third Ave - Bruns St to Trangue Way	Kelmscott	Civil Works	Renew	-	121,900	-	-	-	-	121,900	-	-
Panorama Dr - Connell Ave to CDS	Kelmscott	Civil Works	Renew	-	90,000	-	-	-	-	90,000	-	-
Lensham Pl - Full length	Armadale	Civil Works	Renew	-	85,800	-	-	-	-	-	-	85,800
Loorannah St - Carawatha Dr to Coolabah Dr	Mt Nasura	Civil Works	Renew	-	78,200	-	-	-	-	78,200	-	-
Bromfield Dr - Hilltop Pl to 70m east of Nimbus Crt	Kelmscott	Civil Works	Renew	-	65,900	-	-	-	-	65,900	-	-
Leumeah St - Kyabram Rd to Timabarra Rd	Armadale	Civil Works	Renew	-	64,100	-	-	-	-	64,100	-	-
Grade Rd - Buckingham Rd to Roberts Rd	Kelmscott	Civil Works	Renew	-	61,900	-	-	-	-	61,900	-	-
Coolabah Dr - Carawatha Ave to CDS	Mt Nasura	Civil Works	Renew	-	59,400	-	-	-	-	37,800	-	21,600
Glenhurst Ct - Ypres Rd to CDS	Camillo	Civil Works	Renew	-	57,500	-	-	-	-	57,500	-	-
Timbarra St - Challis Rd to Elanora Rd	Armadale	Civil Works	Renew	-	56,300	-	-	-	-	56,300	-	-
Turner Rd - SLK 0.170 to 0.516	Kelmscott	Civil Works	Renew	-	44,900	-	-	-	-	44,900	-	-
Chasley Ct - Third Ave to CDS	Kelmscott	Civil Works	Renew	-	39,500	-	-	-	-	39,500	-	-
Drayton Ct - Clenham Way to cul-de-sac	Kelmscott	Civil Works	Renew	-	37,900	-	-	-	-	37,900	-	-
Detling Ct - Third Ave to CDS	Kelmscott	Civil Works	Renew	-	36,200	-	-	-	-	36,200	-	-
Hillside Rd - Carrick Rd to Emerald Pl	Mt Richon	Civil Works	Renew	-	35,600	-	-	-	-	-	-	35,600
Penjan Pl - Connell Ave to CDS	Kelmscott	Civil Works	Renew	-	28,500	-	-	-	-	28,500	-	-



Roads cont.					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Orme Ct - Ravenscroft Way to CDS	Kelmscott	Civil Works	Renew	-	28,400	-	-	-	-	28,400	-	-
Olmar Place - Ravenscroft Way to CDS	Kelmscott	Civil Works	Renew	-	28,100	-	-	-	-	28,100	-	-
Haimlee St - Canning Mills Rd to CDS	Kelmscott	Civil Works	Renew	-	22,200	-	-	-	-	-	-	22,200
Emerald Pl - Sthn Boundary of #13 (lot223) to CDS	Mt Richon	Civil Works	Renew	-	21,400	-	-	-	-	-	-	21,400
Herriard Rd - Streich Ave to Winchester Rd	Armadale	Civil Works	Renew	-	20,200	-	-	-	-	20,200	-	-
Netley Pl - Streich Ave to CDS	Armadale	Civil Works	Renew	-	19,300	-	-	-	-	19,300	-	-
Selkirk Rd - Green Ave to CDS	Armadale	Civil Works	Renew	-	17,700	-	-	-	-	-	-	17,700
Fisher Pl - Looranah St to CDS	Mt Nasura	Civil Works	Renew	-	13,700	-	-	-	-	-	-	13,700
Stewart Gr - Rushton Tce to CDS	Mt Nasura	Civil Works	Renew	-	11,600	-	-	-	-	-	-	11,600
Penny Pl - Tranquil Rd to CDS	Kelmscott	Civil Works	Renew	-	11,200	-	-	-	-	-	-	11,200
Total				-	1,157,400	-	-	-	-	916,600	-	240,800
Road Reconstruction												
Railway Ave - Armadale Rd to Lowanna Way	Armadale	Civil Works	Renew	-	521,100	-	-	-	-	347,400	-	173,700
Church St - River Rd to Albany Hwy	Kelmscott	Civil Works	Renew	-	125,900	-	-	-	-	83,900	-	42,000
Church Ave (1) - John St to William St	Armadale	Civil Works	Renew	-	43,700	-	-	-	-	29,100	-	14,600
Church Ave (2) - Church Av/William St Roundabout	Armadale	Civil Works	Renew	-	37,600	-	-	-	-	25,100	-	12,500
Total				-	728,300	-	-	-	-	485,500	-	242,800
Street Lighting												
Various Locations	Various	Civil Works	New	-	25,000	-	-	-	-	-	-	25,000
Total				-	25,000	-	-	-	-	-	-	25,000
Car Parks												
AFAC Carpark Extension	Seville Grove	Civil Works	Upgrade	157,800	157,800	-	-	-	-	-	-	157,800
Evelyn Gribble centre	Hilbert	Civil Works	Renew	-	35,900	-	-	-	-	-	-	35,900
Armadale Scout Hall	Armadale	Civil Works	Renew	-	22,500	-	-	-	-	-	-	22,500
Brookwood Estate Tennis Court	Hilbert	Civil Works	Renew	-	5,900	-	-	-	-	-	-	5,900
Total				157,800	222,100	-	-	-	-	-	-	222,100
Bus Shelters												
Various Locations	Various	Civil Works	New	-	60,000	-	-	-	-	30,000	-	30,000
Various Locations	Various	Civil Works	Renew	-	30,000	-	-	-	-	20,000	-	10,000
Total				-	90,000	-	-	-	-	50,000	-	40,000
Local Area Traffic Management (LATM) and Traffic Calming												
Monticello Parkway	Piara Waters	Civil Works	Upgrade	-	130,500	-	-	-	-	-	-	130,500
Williams Rd Local Area Traffic	Armadale	Civil Works	Upgrade	-	129,500	-	-	-	-	-	-	129,500
Total				-	260,000	-	-	-	-	-	-	260,000



Roads cont.					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Federal Black Spot												
Albany Hwy/Waterwheel Rd Intersection	Bedforddale	Civil Works	Upgrade	-	102,600	-	-	-	-	102,600	-	-
Total				-	102,600	-	-	-	-	102,600	-	-
Roads Upgrade												
Eighth Road - (Forrest to Gribble) & intersection upgrade	Hilbert	Civil Works	Upgrade	1,473,400	1,473,400	-	-	-	-	-	-	1,473,400
Eighth Rd - (MRA DCP)	Hilbert	Civil Works	Upgrade	-	1,994,400	1,143,100	-	-	-	-	-	851,300
Eighth Rd - (Gribble to Armadale)	Hilbert	Civil Works	Upgrade	-	403,100	-	-	-	-	268,800	-	134,300
Skeet Rd - (Reilly Rd to Ranford Rd)	Harrisdale	Civil Works	Upgrade	-	1,989,200	1,989,200	-	-	-	-	-	-
Skeet Rd Extension	Harrisdale	Civil Works	Upgrade	-	1,052,100	1,052,100	-	-	-	-	-	-
Warton Rd Duplication	Harrisdale	Civil Works	Upgrade	-	375,000	-	-	-	-	250,000	-	125,000
Forrest Road Design	Hilbert	Civil Works	Upgrade	-	604,800	-	-	-	-	403,100	-	201,700
Gribble Rd Streetscapes	Armadale	Civil Works	Upgrade	329,500	329,500	-	-	-	-	-	-	329,500
Tijuana Rd Streetscapes	Brookdale	Civil Works	Upgrade	195,400	195,400	-	-	-	-	-	-	195,400
Total				1,998,300	8,416,900	4,184,400	-	-	-	921,900	-	3,310,600
Community Safety												
Pedestrian safety - Brookside Avenue	Kelmscott	Civil Works	Upgrade	-	45,000	-	-	-	-	-	-	45,000
Rossiter Ave pedestrian safety	Piara Waters	Civil Works	Upgrade	-	35,000	-	-	-	-	-	-	35,000
Road signage - various locations	Various	Civil Works	Renew	-	20,000	-	-	-	-	-	-	20,000
Minor Road upgrades	Various	Civil Works	Upgrade	-	15,000	-	-	-	-	-	-	15,000
Minor Road Safety Audit upgrades	Various	Civil Works	Upgrade	-	15,000	-	-	-	-	-	-	15,000
Total				-	130,000	-	-	-	-	-	-	130,000
Waste Services												
Trailer Landfill Transfer Area - Waste Reserve	Hilbert	Waste Services	Renew	-	831,700	-	-	831,700	-	-	-	-
Asphalt - Landfill Building - Waste Reserve	Hilbert	Waste Services	Renew	-	86,600	-	-	86,600	-	-	-	-
Total				-	918,300	-	-	918,300	-	-	-	-

Drainage

Drainage					Capex Total	Funding Sources						
Detail	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Drainage												
Lake Rd Drainage	Kelmscott	Civil Works	Upgrade	-	91,000	-	-	-	-	-	-	91,000
Forrestdale Business Park	Forrestdale	Civil Works	Upgrade	110,900	110,900	-	-	-	-	-	-	110,900
Total				110,900	201,900	-	-	-	-	-	-	201,900



Pathways

Pathways				\$ CFWD	Capex Total	Funding Sources						
Detail	Suburb	Business Area	Category			DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Paths												
Railway Ave PSP (Yr 1 of 2) - Ryland Rd to Bray St & Westfield Rd to Lake Rd (Yr 2)	Armadale	Civil Works	New	-	1,490,000	-	-	-	-	745,000	-	745,000
Roley Pools River Crossings	Roleystone	Civil Works	New	-	260,000	-	-	-	-	-	-	260,000
Derry Ave - Brian St to Albany Hwy	Mt Nasura	Civil Works	New	-	126,200	-	-	-	-	-	-	126,200
Turner Rd - Connell Ave to Taronga Drv	Kelmscott	Civil Works	New	-	95,600	-	-	-	-	-	-	95,600
Tollington Park Rd - Parkfield Rd to Gunnamatta Rd	Kelmscott	Civil Works	New	-	87,800	-	-	-	-	-	-	87,800
Wright Rd - Reilly Rd to Tettigoni Rd	Harrisdale	Civil Works	New	-	70,400	-	-	-	-	-	-	70,400
Selby St - Rigby St to Pelham St (Cash in Lieu funding)	Armadale	Civil Works	New	-	49,300	-	49,300	-	-	-	-	-
Wygonda Rd - Madew St to Merton Rd	Roleystone	Civil Works	New	-	47,200	-	-	-	-	-	-	47,200
Third Ave (Camillo Rd to end of School fence)	Kelmscott	Civil Works	Renew	-	45,200	-	-	-	-	-	-	45,200
Sinclair St - Schruth St Sth to Serls St (Cash In Lieu funding)	Armadale	Civil Works	New	-	43,700	-	43,700	-	-	-	-	-
Brian St - Albany Hwy to Derry Ave	Mt Nasura	Civil Works	New	-	42,600	-	-	-	-	-	-	42,600
Kerrison Pde - Ralphs St to existing	Seville Grove	Civil Works	New	-	31,500	-	-	-	-	-	-	31,500
Roley Pools Staircase Upgrade	Roleystone	Civil Works	Upgrade	-	30,000	-	-	-	-	-	-	30,000
Egan St - Dawson St to Werdndley St	Armadale	Civil Works	New	-	26,600	-	-	-	-	-	-	26,600
Serls St - Sinclair St to Lathwell St (Cash In Lieu funding)	Armadale	Civil Works	New	-	23,000	-	23,000	-	-	-	-	-
Hilbert Rd - Vermillion Blvd to Existing (missing link)	Hilbert	Civil Works	New	-	22,200	-	-	-	-	-	-	22,200
Pelham St - Selby St to Pigott St (Cash in Lieu funding)	Armadale	Civil Works	New	-	21,200	-	21,200	-	-	-	-	-
Lathwell St - to existing (Cash In Lieu funding)	Armadale	Civil Works	New	-	20,900	-	20,900	-	-	-	-	-
Hilbert Rd - Robson Ave to Vermillion Blvd	Hilbert	Civil Works	New	-	20,300	-	-	-	-	-	-	20,300
Karoonda St - Townly St to Rigden St (Cash in Lieu funding)	Armadale	Civil Works	New	-	17,500	-	17,500	-	-	-	-	-
Rigden St - Karoonda St to Selby St	Armadale	Civil Works	New	-	15,500	-	-	-	-	-	-	15,500
Armadale Rd (Adjacent to Haynes Shopping Centre)	Armadale	Civil Works	Renew	-	7,000	-	-	-	-	-	-	7,000
Albany Highway Footpath	Armadale	Civil Works	New	82,300	82,300	-	-	-	-	-	-	82,300
Armadale Rd Footpath	Forrestdale	Civil Works	New	49,900	49,900	-	-	-	-	-	-	49,900
Derry Ave - Carawatha Ave to Caroline St	Armadale	Civil Works	New	113,000	113,000	-	-	-	-	-	-	113,000
Total				245,200	2,838,900	-	175,600	-	-	745,000	-	1,918,300



Parks

Parks and Reserves					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Water Facilities												
Gwynne Park Sub and Distribution Board Electrical Works	Armadale	Civil Works	Renew	-	100,500	-	-	-	-	-	-	100,500
Westfield Heron Rsv - Bore & Electrical Cabinet	Camillo	Civil Works	New	-	80,000	-	-	-	-	-	-	80,000
Palomino Bore and Electrical Works	Champion Lakes	Civil Works	Renew	-	60,000	-	-	-	-	-	-	60,000
Westfield Heron Rsv - Irrigation System	Camillo	Civil Works	New	-	50,000	-	-	-	-	-	-	50,000
Westfield Heron Rsv - Bore - Water Tanks	Camillo	Civil Works	New	-	50,000	-	-	-	-	-	-	50,000
Bernice Hargrave Irrigation & Lighting SMSB + Consumer Pole	Camillo	Civil Works	Renew	-	30,000	-	-	-	-	-	-	30,000
William Lockard Park Filtration system x2	Harrisdale	Civil Works	Renew	-	25,000	-	-	-	-	-	-	25,000
Horrie Hill Bore and Electrical Works	Armadale	Civil Works	Renew	-	20,000	-	-	-	-	-	-	20,000
Seminole Gardens Bore and Electrical Works	Seville Grove	Civil Works	Renew	-	20,000	-	-	-	-	-	-	20,000
Frye Park - Bore wetting agent injection system	Kelmscott	Civil Works	New	-	15,000	-	-	-	-	-	-	15,000
Churchmans Brook Filtration system	Bedforddale	Civil Works	Renew	-	12,500	-	-	-	-	-	-	12,500
Data Loggers Various Locations	Various	Civil Works	Renew	-	10,000	-	-	-	-	-	-	10,000
Seminole Gardens Bore Headworks	Seville Grove	Civil Works	Renew	-	8,000	-	-	-	-	-	-	8,000
Municipal Reserve - Bore telemetry	Various	Civil Works	New	-	6,000	-	-	-	-	-	-	6,000
Municipal Reserve - Soil Moisture monitoring system	Various	Civil Works	New	-	5,500	-	-	-	-	-	-	5,500
Blackburn East Bore Headworks	Seville Grove	Civil Works	Renew	-	5,500	-	-	-	-	-	-	5,500
Villatella Rsv Bore meter	Piara Waters	Civil Works	Renew	-	5,500	-	-	-	-	-	-	5,500
Total				-	503,500	-	-	-	-	-	-	503,500
Play Facilities												
Challenge Park (Key Project)	Kelmscott	Park Services	New	-	1,500,000	-	-	1,230,000	270,000	-	-	-
Rushton Park Seating x 4	Kelmscott	Park Services	New	-	20,000	-	-	-	-	-	-	20,000
Bavich Reserve (3)	Armadale	Park Services	Upgrade	-	50,000	-	-	-	-	-	-	50,000
Robin Reserve (2)	Armadale	Park Services	Upgrade	-	50,000	-	-	-	-	-	-	50,000
Springdale Spectator Facilities	Karragullen	Park Services	New	-	30,000	-	-	-	15,000	-	-	15,000
Baystone Park Playground Shade Sail	Harrisdale	Park Services	New	-	25,000	-	-	-	-	-	-	25,000
Sheaf Park Rubber Softfall conversion to part accessible rubber (40m2) & chip	Piara Waters	Park Services	Renew	-	20,000	-	-	-	-	-	-	20,000
Frye Park Softfall	Kelmscott	Park Services	Renew	-	40,000	-	-	-	-	-	-	40,000
Creyk Park Softfall	Kelmscott	Park Services	Renew	-	16,500	-	-	-	-	-	-	16,500
Matthew Stott Flying Fox (requires terracing)	Seville Grove	Park Services	Renew	-	16,500	-	-	-	-	-	-	16,500
Baystone Park Rubber Softfall conversion to Pine chip	Harrisdale	Park Services	Renew	-	8,000	-	-	-	-	-	-	8,000
Tickle Park Play Facilities	Seville Grove	Park Services	Upgrade	-	872,000	-	872,000	-	-	-	-	-
Gwynne Park Youth Activity Space	Armadale	Park Services	Renew	800,400	800,400	-	-	-	-	-	-	800,400
Corondale Park Playground	Seville Grove	Park Services	Upgrade	-	674,800	-	674,800	-	-	-	-	-
Precinct F - POS Frye Park & Fancote	Kelmscott	Park Services	New	-	354,700	-	354,700	-	-	-	-	-
Barry Poad Play Facilities	Seville Grove	Park Services	Upgrade	-	252,000	-	252,000	-	-	-	-	-
Novelli Oval - Playspace	Piara Waters	Park Services	New	-	211,500	211,500	-	-	-	-	-	-
Total				800,400	4,941,400	211,500	2,153,500	-	1,230,000	285,000	-	1,061,400



Parks and Reserves cont.					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Sporting Facilities												
Forrestdale Sporting Facilities (William Skeet Oval)	Forrestdale	Park Services	Upgrade	-	1,560,000	1,260,000	-	-	-	300,000	-	-
Rushton Park Match Wicket Carpet (Top & Bottom Ovals) (2)	Kelmscott	Park Services	Renew	-	15,000	-	-	-	-	-	-	15,000
Rushton Park Practice Wicket Carpet (2)	Kelmscott	Park Services	Renew	-	15,000	-	-	-	-	-	-	15,000
Cross Park AFL	Roleystone	Park Services	Renew	-	7,500	-	-	-	-	-	-	7,500
Harold King (R4) (Netball/Basketball)	Seville Grove	Park Services	Renew	-	5,500	-	-	-	-	-	-	5,500
Total				-	1,603,000	1,260,000	-	-	-	300,000	-	43,000
Flora												
Entry Statement - Forrestdale	Forrestdale	Park Services	New	24,000	24,000	-	-	-	-	-	-	24,000
Entry Statement - Kelmscott	Kelmscott	Park Services	New	24,000	24,000	-	-	-	-	-	-	24,000
Lot 801 Corfield St Champion Lakes Bushland and Wetland Rehabilitation Yr 1	Champion Lakes	Park Services	Upgrade	-	220,000	-	86,000	-	-	-	-	134,000
Ranford Rd Streetscape Median Edison to Tonkin	Forrestdale	Park Services	Upgrade	-	100,000	-	-	-	-	-	-	100,000
Lot 801 Corfield St Champion Lakes Bushland and Wetland Rehabilitation Plan	Champion Lakes	Park Services	Upgrade	-	30,000	-	30,000	-	-	-	-	-
Forrestdale Bushland Revegetation (AGC)	Forrestdale	Park Services	Upgrade	-	10,000	-	-	-	-	-	-	10,000
Whitely Park Improvements	Hilbert	Park Services	Renew	57,400	57,400	-	-	-	-	-	-	57,400
Flematti Park Improvements	Brookdale	Park Services	New	-	218,800	-	218,800	-	-	-	-	-
Municipal Gardens	Various	Park Services	New	24,400	24,400	-	-	-	-	-	-	24,400
Total				129,800	708,600	-	334,800	-	-	-	-	373,800
Fixtures & Structures												
Don Simmons Reserve new toilet	Brookdale	Park Services	New	-	231,500	-	-	-	-	-	-	231,500
Broadway Park Pedestrian Bridge rectification works on 6 bridges	Piara Waters	Park Services	Renew	-	117,700	-	-	117,700	-	-	-	-
Rosette Park (Replacement of 155m2 of failed timber surface and repair corroded hand rail)	Piara Waters	Park Services	Renew	-	59,900	-	-	59,900	-	-	-	-
Baystone Park Fencing and Retaining Wall	Harrisdale	Park Services	Renew	-	53,700	-	-	53,700	-	-	-	-
Mossgreen Reserve replacement of 130m2 of failed timber surface	Harrisdale	Park Services	Renew	-	49,400	-	-	49,400	-	-	-	-
Lauraine Reserve replacement of 130m2 of failed timber surface	Harrisdale	Park Services	Renew	-	49,400	-	-	49,400	-	-	-	-
Bedbrook Park (Replacement of 90m2 of failed timber surface and repair corroded hand rail)	Piara Waters	Park Services	Renew	-	34,200	-	-	34,200	-	-	-	-
Benella Park replacement of 90m2 of failed timber surface	Harrisdale	Park Services	Renew	-	34,200	-	-	34,200	-	-	-	-
Frye Park low fencing pathway	Kelmscott	Park Services	New	-	12,000	-	-	-	-	-	-	12,000
Bluebeach Park replacement of 30m2 of failed timber surface	Piara Waters	Park Services	Renew	-	11,000	-	-	11,000	-	-	-	-
Skeet Rd South	Harrisdale	Park Services	New	-	100,000	-	-	100,000	-	-	-	-
Municipal Fences and Bollards	Various	Park Services	New	49,000	49,000	-	-	-	-	-	-	49,000
Total				49,000	802,000	-	-	509,500	-	-	-	292,500



Parks and Reserves cont.					Capex Total	Funding Sources						
Details	Suburb	Business Area	Category	\$ CFWD		DCP	POS/Trust	Reserves	Loan	Grant	Sale Proceeds	Municipal
Furniture												
Municipal Drink Fountains	Various	Park Services	New	-	15,000	-	-	-	-	-	-	15,000
Municipal Picnic Shelters	Various	Park Services	New	-	10,000	-	-	-	-	-	-	10,000
Balannup Drain Signage	Harrisdale	Park Services	New	-	200,000	200,000	-	-	-	-	-	-
Armada Golf Course Signage	Forrestdale	Park Services	New	71,800	71,800	-	-	-	-	-	-	71,800
Environment Centre Signage	Bedforddale	Park Services	New	74,400	74,400	-	-	-	-	-	-	74,400
Total				146,200	371,200	200,000	-	-	-	-	-	171,200
Drainage												
Drainage - McPhail Park	Piara Waters	Park Services	Renew	-	543,900	-	-	543,900	-	-	-	-
Drainage - Sheaf Park	Piara Waters	Park Services	Renew	-	361,500	-	-	361,500	-	-	-	-
Drainage - Kellogg Park	Piara Waters	Park Services	Renew	-	211,000	-	-	211,000	-	-	-	-
Total				-	1,116,400	-	-	1,116,400	-	-	-	-
Lighting												
Novelli Oval - Lighting	Piara Waters	Park Services	New	-	190,700	190,700	-	-	-	-	-	-
Reg Williams Pathway Lighting R4-5 (950L/m-50 Poles)	Armada	Park Services	Renew	-	140,000	-	-	-	-	-	-	140,000
Frog Hollow Passive Pathway	Armada	Park Services	New	-	100,000	-	-	-	-	-	-	100,000
Rotary Park R5 (230L/m-12 new poles)	Armada	Park Services	Renew	-	75,000	-	-	-	-	-	-	75,000
Bob Blackburn Light Pole Replacement Only x 2 (see Focus Audit)	Seville Grove	Park Services	Renew	-	50,000	-	-	-	-	-	-	50,000
Armada Settlers Common R3 (BBQ & Common Area Lighting 3 poles)	Bedforddale	Park Services	Renew	-	35,000	-	-	-	-	-	-	35,000
Gwynne Park Pathway Lighting R5 (120L/m Seventh Rd to Playground)	Armada	Park Services	Renew	-	30,000	-	-	-	-	-	-	30,000
Rushton Park Pathway Lighting R4-5 (225L/m -14 poles)	Kelmscott	Park Services	Renew	-	30,000	-	-	-	-	-	-	30,000
Don Simmons and Matthew Stott Pole Top Solar	Brookdale	Park Services	Renew	-	5,500	-	-	-	-	-	-	5,500
Total				-	656,200	190,700	-	-	-	-	-	465,500
Gardens												
Skeet Rd North	Harrisdale	Park Services	New	-	346,000	346,000	-	-	-	-	-	-
Armada/Wright Rd Intersection	Piara Waters	Park Services	New	-	295,000	295,000	-	-	-	-	-	-
Montecello Park	Piara Waters	Park Services	Upgrade	-	130,500	-	-	-	-	-	-	130,500
Total				-	771,500	641,000	-	-	-	-	-	130,500



Plant and Fleet Replacement Schedule 2020/21

Description	Department	Budget Estimate (\$)	Proposed Sale Value (\$)	Changeover Cost (\$)	Written Down Value (\$)
Mazda 3 Touring Hatch - AK16004 (P1875)	Planning	28,400	12,000	16,400	12,000
Iveco Trakker 6x6 - AK15968 (P589)	Waste Services	287,300	69,100	218,200	115,100
Rubbish Truck - Iveco Acco Euro 5 - AK16110 (P598)	Waste Services	440,000	70,000	370,000	112,000
Rubbish Truck - Iveco Acco Euro 5 - AK16101 (P597)	Waste Services	440,000	70,000	370,000	112,000
Karcher Pressure Cleaner (P584)	Waste Services	9,000	1,000	8,000	1,200
Wheel Loader - Volvo L60F (P594)	Waste Services	280,000	75,000	205,000	112,000
Wheel Loader - Volvo L70F (P596)	Waste Services	320,000	75,000	245,000	162,500
Mazda CX-9 - 1GDS757 (P1906)	Council Members	62,500	39,200	23,300	42,000
Nissan Navara RX NP300 4x2 Dual Cab - AK9962 (P1860)	Health	32,000	14,000	18,000	14,000
Isuzu D Max 4x4 Space Cab with POD - AK16112 (P1907)	Animal Control	43,000	20,000	23,000	19,700
Volkswagen Caddy Maxi Van - AK025 (P1922)	Animal Control	62,000	16,000	46,000	22,000
Isuzu D Max 4x4 Space Cab with POD - AK063 (P1925)	Animal Control	62,000	20,000	42,000	23,400
Trailer - Variable Message Board - AK25177 (P621)	Fire Prevention	40,000	5,500	34,500	6,000
Trailer - Variable Message Board - AK25220 (P622)	Fire Prevention	40,000	5,500	34,500	6,000
Volkswagen Passat 206TSI - 1GOM604 (P1966)	EDCpS Administration	51,700	34,000	17,700	31,400
Holden Colorado LX 4x2 Single Cab - AK15598 (P1825)	Parks	40,000	15,300	24,700	15,000
Isuzu D Max 4x2 Single Cab - AK035 (P1877)	Parks	49,000	15,700	33,300	15,000
Rubbish Truck - Fuso Canter - AK15915 (P398)	Parks	203,000	36,100	166,900	24,400
Generator - (P397)	Parks	5,500	500	5,000	2,100
Tractor - John Deere - AK057 (P340)	Parks	100,000	15,700	84,300	35,000
Tractor - John Deere 5090M - AK056 (P389)	Parks	100,000	25,000	75,000	24,500
Trailer - Glenthorne Boxtop - AK7940 (P136)	Parks	10,000	500	9,500	300
Holden Colorado LS 4x2 Dual Cab - AK085 (P1851)	Property	32,000	17,300	14,700	12,000
Ford Falcon UTE - AK018 (P1870)	Property	32,000	9,000	23,000	9,000
Nissan X-Trail ST-L - AK045 (P1950)	Asset Management	34,100	19,800	14,300	18,300
Fuso Canter Truck - AK15786 (P182)	Civil Works	-	23,900	-	23,900
Fuso 918 Crew Cab Truck - AK9433 (P189)	Civil Works	-	26,500	-	26,500
Multi Tyre Roller - Bomag BW27RH - AK16297 (P226)	Civil Works	-	75,000	-	114,200
Drum Roller - Dynapac CC1100-P - AK16246 (P228)	Civil Works	-	22,500	-	39,200
Nissan X-Trail ST-L - AK043 (P1933)	Civil Works	34,100	19,100	15,000	17,600
Backhoe Loader - Volvo BL71B - AK15561 (P194)	Civil Works	177,400	56,000	121,400	78,000
Wheel Loader - Volvo L60F - AK15890 (P186)	Civil Works	301,300	104,800	196,500	89,200
Trailer - Transportable Sign - AK25068 (P560)	Civil Works	40,000	500	39,500	-
Total		3,356,300	1,009,500	2,494,700	1,335,500



Directorate - Section - Particulars	2019/20 Financial Year			2020/21 Financial Year	
	Budget	Estimated Actual	Estimated Balance	Estimated Carry Forward	Net Municipal Funding
	\$	\$	\$	\$	\$
Directorate Summary	9,635,018	1,260,407	8,118,111	5,829,400	5,829,400
Chief Executive's Office	2,020,000	55,600	1,707,900	1,015,000	1,015,000
Chief Executive Officer	900,000	-	900,000	900,000	900,000
City Projects	1,120,000	55,600	807,900	115,000	115,000
Development Services	26,200	13,900	12,300	12,300	12,300
Health	26,200	13,900	12,300	12,300	12,300
Technical Services	7,588,818	1,190,907	6,397,911	4,802,100	4,802,100
Civil Works	5,048,300	942,467	4,105,833	2,512,200	2,512,200
Parks	1,145,218	18,690	1,126,528	1,125,400	1,125,400
Property	1,395,300	229,750	1,165,550	1,164,500	1,164,500
Detail by Directorate and Business Area					
CEO Directorate	2,020,000	312,100	1,707,900	1,015,000	1,015,000
Chief Executive Officer	900,000	-	900,000	900,000	900,000
CEO Administration					
Business Recovery	900,000	-	900,000	900,000	900,000
City Projects	1,120,000	312,100	807,900	115,000	115,000
Cross Park Pavilion	1,120,000	312,100	807,900	115,000	115,000
Development Services	26,200	13,900	12,300	12,300	12,300
Health	26,200	13,900	12,300	12,300	12,300
Noise Meter	26,200	13,900	12,300	12,300	12,300



Directorate - Section - Particulars	2019/20 Financial Year			2020/21 Financial Year	
	Budget	Estimated Actual	Estimated Balance	Estimated Carry Forward	Net Municipal Funding
	\$	\$	\$	\$	\$
Technical Services	7,588,818	1,190,907	6,397,911	4,802,100	4,802,100
Civil Works	5,048,300	942,467	4,105,833	2,512,200	2,512,200
<i>Civil Works - Expenditure</i>					
<i>Carparks - New</i>					
AFAC Carpark	500,000	342,200	157,800	157,800	157,800
<i>Drainage - Upgrade</i>					
Forrestdale Business Park	177,500	66,600	110,900	110,900	110,900
<i>Pathways - Renewal</i>					
Albany Highway	116,100	31,700	84,400	82,300	82,300
Armadale Road	68,200	18,260	49,940	49,900	49,900
Derry Avenue	129,600	126,700	2,900	113,000	113,000
<i>Streetscapes - Upgrade</i>					
Eighth Road	3,256,300	82,907	3,173,393	1,473,400	1,473,400
Tijuana Rd Streetscapes	263,700	67,150	196,550	195,400	195,400
Gribble Avenue	536,900	206,950	329,950	329,500	329,500
Parks	1,145,218	18,690	1,126,528	1,125,400	1,125,400
<i>Parks - Expenditure</i>					
<i>Flora - New</i>					
Municipal Gardens	24,600	200	24,400	24,400	24,400
Entry Statement - Forrestdale	24,000	-	24,000	24,000	24,000
Entry Statement - Kelmescott	24,000	-	24,000	24,000	24,000
<i>Fences and Bollards - New</i>					
Municipal Reserves	49,000	-	49,000	49,000	49,000
Environment Centre Signage	75,000	-	75,000	74,400	74,400
Armadale Golf Course Signage	75,000	3,200	71,800	71,800	71,800
<i>Flora - Upgrade</i>					
Whitely Park Improvements	57,400	-	57,400	57,400	57,400
<i>Sporting Facilities - Renewal</i>					
Gwynne Park Youth Activity Space	816,218	15,290	800,928	800,400	800,400
Property	1,395,300	229,750	1,165,550	1,164,500	1,164,500
<i>Property - Expenditure</i>					
<i>Renewal</i>					
Arena	186,300	6,300	180,000	180,000	180,000
Harold King Centre	138,000	120,000	18,000	18,000	18,000
Harold King Centre - Walls	355,000	-	355,000	355,000	355,000
Total Harold King Centre	493,000	120,000	373,000	373,000	373,000
Admin Centre Electrical	350,000	86,150	263,850	263,800	263,800
Admin Centre Facility Renew	255,000	17,300	237,700	237,700	237,700
Total Administration Centre	605,000	103,450	501,550	501,500	501,500
<i>Upgrade</i>					
Armadale Tennis Club Electrical	111,000	-	111,000	110,000	110,000



Schedule of Fees and Charges
For the year ended 30 June 2021

The following pages outline the fees and charges set by Council for the 2020/21 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of Fees and Charges) and 6.17 (Setting the Level of Fees and Charges) of the Local Government Act 1995 (as amended)

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative supplier.

The recommended fees aim to maintain affordable access to Council facilities and services. Fees and charges will need to increase each year in order to recover the increased cost of doing business - as consideration to those dot points above is measured

Much of the City's current schedule of Planning fees and charges have been established under the Planning and Development Regulations 2009.

Those fees denoted with a hash symbol (#) are quoted fees that may be subject to variation by the City where additional work is required to be undertaken that was not outlined and included in the original fee.

The term "POA" refers to those fees and charges that need to be Priced on Application and cannot be readily set.

Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Governance					
Property Enquiry Fees					
Per enquiry for written confirmation of orders	\$198.00	\$180.00	18.00	\$198.00	No
Per enquiry for statement of rates	\$28.00	\$28.00	0.00	\$28.00	No
Per enquiry for combined statement and confirmation	\$123.00	\$123.00	0.00	\$123.00	No
Per enquiry for rates advice – current year	\$28.00	\$28.00	0.00	\$28.00	No
Per enquiry for rates advice – current and previous years	\$57.00	\$57.00	0.00	\$57.00	No
Per enquiry for rates advice – current + more than 4yrs	\$114.00	\$114.00	0.00	\$114.00	No
Standard Instalment Charge					
Per instalment for 2nd, 3rd and 4th instalment	\$8.00	\$8.00	0.00	\$8.00	No
Dishonour Fees					
Dishonour fee for payment	\$15.00	\$15.00	0.00	\$15.00	No
Interest Charges					
Instalment interest - Rates & Charges (s6.45 LGA)	5.5%	5.5%	0.00	5.5%	Yes
Penalty interest - Rates & Charges (s6.51 LGA)	11%	8.0%	0.00	8.0%	Yes
Special Arrangement Charge					
Per assessment	\$51.00	\$51.00	0.00	\$51.00	No
Dishonour fee per dishonour	\$10.00	\$10.00	0.00	\$10.00	No
Freedom of Information					
Application fee	\$30.00	\$30.00	0.00	\$30.00	Yes
Per hour charge for staff dealing with application	\$30.00	\$30.00	0.00	\$30.00	Yes
Per hour charge for supervised access	\$30.00	\$30.00	0.00	\$30.00	Yes
Per hour charge for staff photocopying information	\$30.00	\$30.00	0.00	\$30.00	Yes
Per copy charge for photocopying	\$0.20	\$0.20	0.00	\$0.20	Yes
Per hour charge for staff transcribing information	\$30.00	\$30.00	0.00	\$30.00	Yes
Charge for duplicating a tape, film or computer information	At cost			At cost	Yes
Delivery, packaging and postage	At cost			At cost	Yes
Sale of Council Minutes / Agendas					
Photocopying / printing per page	\$0.20	\$0.18	0.02	\$0.20	No
Electronic copy / CD or DVD	At cost			At cost	No
Delivery, packaging and postage	At cost			At cost	No
Photocopying / Printing					
Per page A4 (black and white)	\$0.20	\$0.18	0.02	\$0.20	No
Per page A3 (black and white)	\$0.40	\$0.36	0.04	\$0.40	No
Per page A4 (colour)	\$0.40	\$0.36	0.04	\$0.40	No
Per page A3 (colour)	\$0.80	\$0.73	0.07	\$0.80	No
Special print production (POA = price on application)	POA			POA	No
Photocopying / Printing - Coated Bond Stock					
Per page A0 (Colour or Black and White)	\$11.00	\$10.00	1.00	\$11.00	No
Per page A1 (Colour or Black and White)	\$6.00	\$5.45	0.55	\$6.00	No
Per page A2 (Colour or Black and White)	\$3.00	\$2.73	0.27	\$3.00	No
Photocopying / Printing - Photo / Polypropylene Stock					
Per page A0 (Colour or Black and White)	\$22.00	\$20.00	2.00	\$22.00	No
Per page A1 (Colour or Black and White)	\$12.20	\$11.09	1.11	\$12.20	No
Per page A2 (Colour or Black and White)	\$6.50	\$5.91	0.59	\$6.50	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Law, Order and Public Safety					
As per Dog Act 1976					
As per Cat Act 2011					
Dog/Cat Fees and Licences					
Annual registration for unsterilised dog	50.00	50.00	0.00	50.00	Yes
Pensioner concession rate	25.00	25.00	0.00	25.00	Yes
Annual registration for sterilised dog/cat	20.00	20.00	0.00	20.00	Yes
Pensioner concession rate	10.00	10.00	0.00	10.00	Yes
Three years registration for unsterilised dog	120.00	120.00	0.00	120.00	Yes
Pensioner concession rate	60.00	60.00	0.00	60.00	Yes
Three years registration for sterilised dog/cat	42.50	42.50	0.00	42.50	Yes
Pensioner concession rate	21.25	21.25	0.00	21.25	Yes
Lifetime Registration (Sterilised) both dog & cat	100.00	100.00	0.00	100.00	Yes
Pensioner concession rate	50.00	50.00	0.00	50.00	Yes
Lifetime registration (unsterilised) dog	250.00	250.00	0.00	250.00	Yes
Pensioner concession rate	125.00	125.00	0.00	125.00	Yes
Guide dog registration	No Charge			No Charge	Yes
Emergency services tracker dog registration	1.00	1.00	0.00	1.00	Yes
Dog used for droving or tending stock	25% of fee			25% of fee	Yes
Pensioner concession as defined	50% of fee			50% of fee	Yes
Dogs/Cats in an approved kennel per establishment	200.00	200.00	0.00	200.00	Yes
Keeping more than two dogs application fee	120.00	120.00	0.00	120.00	Yes
Inspection of property (Dangerous Dogs Legislation)	120.00	120.00	0.00	120.00	Yes
Microchip implant	Actual cost			Actual cost	Yes
Kennel Licences					
Licences per annum	120.00	120.00	0.00	120.00	No
Animal Pound Fees					
Seizure or impoundment of dog/cat	100.00	100.00	0.00	100.00	No
Maintenance and sustenance of dog/cat per day	20.00	18.18	1.82	20.00	No
Destruction of dog/cat	Actual Cost			Actual Cost	No
Sale of unclaimed	240.00	218.18	21.82	240.00	No
Vaccination 1st injection	Full cost recovery			Full cost	No
Single Cremation					
Small animal under 20kg	100.00	90.91	9.09	100.00	No
Medium animal 21kg – 40kg	110.00	100.00	10.00	110.00	No
Large animals 41kg – 60kg	120.00	109.09	10.91	120.00	No
Animal Disposal Fees – Registered Vets					
Disposal of an animal per kg	2.50	2.27	0.23	2.50	No
Other uses not related to animal disposal per hour	100.00	90.91	9.09	100.00	No
Animal Disposal Fees – Councils and Non-Profit Organisations					
Disposal of animal per kilogram	2.50	2.27	0.23	2.50	No
Other uses not related to animal disposal per hour	100.00	90.91	9.09	100.00	No
Animal Disposal Fees – Commercial Organisations					
Disposal of an animal per kilogram	3.00	2.73	0.27	3.00	No
Special disposal of animals per hour	100.00	90.91	9.09	100.00	No
Other uses not related to animal disposal per hour	100.00	90.91	9.09	100.00	No
Stock Pound Fees – All					
Ranger fees per hour between 8.00am and 6.00pm	100.00	90.91	9.09	100.00	No
Ranger fees per hour outside 8.00am to 6.00pm	150.00	136.36	13.64	150.00	No
Pound fees per head first day	50.00	50.00	0.00	50.00	No
Pound fees per head subsequent days	20.00	20.00	0.00	20.00	No
Sustenance per day	40.00	36.36	3.64	40.00	No
Additional fees for contractors	Full cost recovery			Full cost recovery	No
Administration fee	120.00	109.09	10.91	120.00	No
Fines and Penalties – Fire Control					
As per the Bush Fires Act 1954 (as amended)					
As per the Bush Fires Regulations 1954 (as amended)					
Administration fee	120.00	109.09	10.91	120.00	Yes
Additional fees for contractors	Full cost recovery			Full cost recovery	Yes
Fire brigade vehicles - Light tanker Per Hour/Per Vehicle	55.00	50.00	5.00	55.00	Yes
Fire brigade vehicles - Heavy 1.4 to 4.4 Per Hour/Per Vehicle	82.50	75.00	7.50	82.50	Yes
Fire Control Officer Per Hour/Per Vehicle	93.50	85.00	8.50	93.50	Yes
Illegal Signs – Activities and Trading in Public Place					
Impounding fee	70.00	70.00	0.00	70.00	No
Storage fee (per day after 5 working days)	5.00	4.55	0.45	5.00	No
Fines and Penalties – Parking					
As per City of Armadale Parking Local Laws (as amended)					
As per the Parking for Disabled Regulations (as amended)					
Obstructing vehicle impounding fee	100.00	100.00	0.00	100.00	Yes
Obstructing vehicle towing fee	Full cost recovery			Full cost recovery	Yes
Storage fee (per day after 5 working days)	20.00	18.18	1.82	20.00	Yes
Fines and Penalties – Litter					
As per the Litter Act 1979 (as amended)					
Fines and Penalties – Off Road Vehicles					
As per the Control of Vehicles Act 1978 (as amended)					
Off Road Vehicle (ORV) impoundment fee	100.00	100.00	0.00	100.00	Yes
Storage fee (per day after 5 working days)	20.00	18.18	1.82	20.00	Yes
Shopping Trolleys – Activities and Trading in Public Place					
Impounding fee	55.00	55.00	0.00	55.00	No
Storage fee (per day after 5 working days)	5.00	4.55	0.45	5.00	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Health					
Offensive Trade Licences					
Poultry farming per annum	302.00	302.00	0.00	302.00	Yes
Poultry processing per annum	302.00	302.00	0.00	302.00	Yes
Environment, Animals and Nuisance Local Law Permits					
Keeping farm animals	195.00	195.00	0.00	195.00	No
Keeping bees	195.00	195.00	0.00	195.00	No
Keeping certain birds	195.00	195.00	0.00	195.00	No
Food Business Risk Assessment Inspection Fees *					
Low risk	185.00	185.00	0.00	185.00	No
Medium risk	410.00	410.00	0.00	410.00	No
High Risk	563.00	563.00	0.00	563.00	No
* A 50% waiver of food business risk assessment fee is available for the Financial Year ending June 2021.					
Food Business Notification / Registration Fees					
Food business registration	198.00	198.00	0.00	198.00	No
Change of ownership	68.00	68.00	0.00	68.00	No
Lodging House Licences					
Annual registration	183.00	183.00	0.00	183.00	No
Effluent Treatment System Fees					
Application fee	118.00	118.00	0.00	118.00	Yes
Issuing of permit fee	118.00	118.00	0.00	118.00	Yes
Caravan Park Licences					
Licence fees - minimum	200.00	200.00	0.00	200.00	Yes
Fee per long stay site	6.00	6.00	0.00	6.00	Yes
Fee per short stay site	6.00	6.00	0.00	6.00	Yes
Fee per campsite	3.00	3.00	0.00	3.00	Yes
Fee per overflow site	1.50	1.50	0.00	1.50	Yes
Transfer fee	100.00	100.00	0.00	100.00	Yes
Late payment of licence renewal	20.00	20.00	0.00	20.00	Yes
Service Request					
Inspection on request (working hours)	197.00	179.09	17.91	197.00	No
Inspection on request (after hours)	290.00	263.64	26.36	290.00	No
Re-inspection fee due to unsatisfactory work	260.00	236.36	23.64	260.00	No
Sampling Fees					
Food, water sampling (excludes analytical costs)	131.00	131.00	0.00	131.00	No
Routine non-scheme drinking water (per sample)	83.00	83.00	0.00	83.00	No
Annual Fee for auditing/sampling aquatic centres					
Swimming pools (1 to 2)	197.00	197.00	0.00	197.00	No
Swimming pools (> 2)	230.00	230.00	0.00	230.00	No
Public Trading Permit					
Application fee per annum - non refundable plus on issue or renewal	103.00	103.00	0.00	103.00	No
Daily Charge	32.00	32.00	0.00	32.00	No
Weekly Charge	155.00	155.00	0.00	155.00	No
Monthly Charge	310.00	310.00	0.00	310.00	No
Biannual Charge	517.00	517.00	0.00	517.00	No
Annual Charge	1,020.00	1,020.00	0.00	1,020.00	No
Annual Traders Permit Fee (Jull Street Markets)	4,080.00	4,080.00	0.00	4,080.00	No
Community Amenities					
Report Request Fees					
Section 39 Liquor Control Act certificate	204.00	204.00	0.00	204.00	No
Section 55 Gaming and Wagering Commission certificate	204.00	204.00	0.00	204.00	No
Reg 18 Noise monitoring fee (per hour with equipment)	199.00	199.00	0.00	199.00	No
Onsite effluent disposal report	199.00	199.00	0.00	199.00	No
Written report to settlement agents (>5 days notice)	197.00	179.09	17.91	197.00	No
Written report to settlement agents (<5 days notice)	280.00	254.55	25.45	280.00	No
Written confirmation of food spoilage	131.00	131.00	0.00	131.00	No
Copy of analyst report	125.00	113.64	11.36	125.00	No
Food condemnation (for insurance purposes)	199.00	199.00	0.00	199.00	No
Application processing fees					
Food business application fee	199.00	199.00	0.00	199.00	No
Public buildings application fee	199.00	199.00	0.00	199.00	No
Public buildings maximum certification costs	871.00	871.00	0.00	871.00	Yes
Temporary food stalls application and risk assessment	56.00	56.00	0.00	56.00	No
Temporary food stalls (additional trading day)	15.00	15.00	0.00	15.00	No
Temporary food stalls - non-profit community group	no charge			no charge	
Offensive trade applications	198.00	198.00	0.00	198.00	No
Construction site noise management plan	219.00	219.00	0.00	219.00	No
Reg 18 Non-complying event noise exemption	1,000.00	1,000.00	0.00	1,000.00	Yes
Dust management plan	219.00	219.00	0.00	219.00	No
Hairdressing, skin penetration premises	199.00	199.00	0.00	199.00	No
Temporary use of a caravan during construction	199.00	199.00	0.00	199.00	No
All other applications for approval	199.00	199.00	0.00	199.00	No
Fines and Penalties					
As per the Health Act 1911					
As per court issuances					
In the case of new businesses, risk assessment inspection fees for food businesses and registration of lodging houses, fees are to be calculated as follows -					
1 July to 30 September - reduce by	Nil			Nil	No
1 October to 31 December - reduce by	25%			25%	No
1 January to 31 March - reduce by	50%			50%	No
1 April to 30 June - reduce by	75%			75%	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Community Amenities - Continued					
<i>In the case of permanent closure of a food business or lodging house, fees are to be refunded as follows, upon request -</i>					
1 July to 30 September - refund of fee	75%			75%	No
1 October to 31 December - refund of fee	50%			50%	No
1 January to 31 March - refund of fee	25%			25%	No
1 April to 30 June - refund of fee	Nil			Nil	No
<i>Statutory fees are prescribed by Western Australian Planning Commission (WAPC) Regulations. Such fees will be amended as Regulations are amended.</i>					
Development Applications (no GST applies)					
Development cost < \$50k	147.00			147.00	Yes
Development cost \$50k - \$500k	0.32% of cost			0.32% of cost	Yes
Development cost \$500k - \$2.5m	\$1,700 + 0.257% per \$ > \$500k			\$1,700 + 0.257% per \$ > \$500k	Yes
Development cost \$2.5m - \$5m	\$7,161 + 0.206% per \$ > \$2.5m			\$7,161 + 0.206% per \$ > \$2.5m	Yes
Development cost \$5m - \$21.5m	\$12,633 + 0.123% per \$ > \$5m			\$12,633 + 0.123% per \$ > \$5m	Yes
Development cost > \$21.5m	34,196.00			34,196.00	Yes
Variation of development envelope location	242.00			242.00	Yes
Envelope location varied, additional penalty	484.00			484.00	Yes
Revised plans - standard (Minimum \$147)	50% of application fee			50% of application fee	Yes
Revised plans - major	75% of application fee			75% of application fee	Yes
Extension of the term of planning approval - minimum	215.00			215.00	Yes
Extension of the term of planning approval	50% of application fee (per annum)			50% of application fee (per annum)	Yes
Extension of term commenced, additional penalty	2 x maximum fee applicable			2 x maximum fee applicable	Yes
Newspaper advertising relating to application or sign	At cost			At cost	Yes
<i>Costs and expenses of any specific assessment advice, title searches, technical resources or equipment that is required in relation to the assessment of a planning application (e.g. environmental assessment, legal advice, heritage advice, urban design, acoustic assessments, retail assessments, traffic assessments, or modelling etc) will be billed once costs and expenses are incurred and are payable prior to the determination of the proposal.</i>					
Change of Use					
Change of use	295.00	295.00	0.00	295.00	Yes
Change of use commenced, additional penalty	590.00	590.00	0.00	590.00	Yes
Non-conforming use alteration / extension / change	295.00	295.00	0.00	295.00	Yes
Non-conforming use commenced, additional penalty	590.00	590.00	0.00	590.00	Yes
Home Occupation Permits					
Initial application	222.00	222.00	0.00	222.00	Yes
Home occupation commenced, additional penalty	444.00	444.00	0.00	444.00	Yes
Renewal per annum	73.00	73.00	0.00	73.00	Yes
Home occupation permit expired, additional penalty	146.00	146.00	0.00	146.00	Yes
Development Applications (Signs)					
Signage application (1 sign)	219.00	219.00	0.00	219.00	No
Per additional sign	110.00	110.00	0.00	110.00	No
Entry statement signage	612.00	612.00	0.00	612.00	No
Signage already commenced, additional penalty	438.00	438.00	0.00	438.00	No
Development Assessment Panels					
Development cost \$3.0m - \$7.0m	3,609.00	3,609.00	0.00	5,603.00	Yes
Development cost \$7.0m - \$10.0m	5,572.00	5,572.00	0.00	8,650.00	Yes
Development cost \$10.0m - \$12.5m	6,062.00	6,062.00	0.00	9,411.00	Yes
Development cost \$12.5m - \$15.0m	6,235.00	6,235.00	0.00	9,680.00	Yes
Development cost \$15.0m - \$17.5m	6,408.00	6,408.00	0.00	9,948.00	Yes
Development cost \$17.5m - \$20.0m	6,582.00	6,582.00	0.00	10,218.00	Yes
Development cost > \$20m	6,754.00	6,754.00	0.00	10,486.00	Yes
Application under Regulation 17	155.00	155.00	0.00	241.00	Yes
Town Planning Scheme Amendments #					
Standard TPS amendment	12,495.00	12,495.00	0.00	12,495.00	No
Complex TPS amendment	14,382.00	14,382.00	0.00	14,382.00	No
Structure Plans and Amendments #					
Structure plan	12,393.00	12,393.00	0.00	12,393.00	No
Structure plan amendment	10,506.00	10,506.00	0.00	10,506.00	No
Local Development Plans and Amendments					
1 lot	785.00	785.00	0.00	785.00	No
2 - 10 lots	1,211.00	1,211.00	0.00	1,211.00	No
11 - 20 lots	1,278.00	1,278.00	0.00	1,278.00	No
21 - 100 lots	1,914.00	1,914.00	0.00	1,914.00	No
101 lots and over - per lot	37.00	37.00	0.00	37.00	No
Subdivision Clearances					
< 5 lots - Fee per lot	73.00	73.00	0.00	73.00	Yes
6 - 195 lots - 1st 5 lots - Fee per lot	73.00	73.00	0.00	73.00	Yes
6 - 195 lots - Subsequent lots - Fee per lot	35.00	35.00	0.00	35.00	Yes
> 195 lots	7,393.00	7,393.00	0.00	7,393.00	Yes
Subdivision reinspection fee for incomplete works	159.00	159.00	0.00	159.00	Yes
Administration Fee					
Creation and processing bonds for incomplete sub works	515.00	515.00	0.00	515.00	No
Land Matters, Roads and Right of Ways					
Road and right of way closures (+ costs)	663.00	663.00	0.00	663.00	No
Caveat withdrawals, easements, title notices (+ costs)	81.00	81.00	0.00	81.00	No
Extinguishing of restrictive covenants	212.00	212.00	0.00	212.00	No
Zoning Certificates					
Per certificate	73.00	73.00	0.00	73.00	Yes
Reply to property settlement questionnaire	73.00	73.00	0.00	73.00	Yes



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Community Amenities - Continued					
Written Planning Advice					
Per hour (minimum 1 hour)	73.00	73.00	0.00	73.00	Yes
Unrelated research per hour (minimum 1 hour)	73.00	73.00	0.00	73.00	Yes
Fines and Penalties - Town Planning #					
As per Planning and Development Act					
As per Town Planning Scheme					
As per court prosecutions					
Planning impounding fees	526.00	526.00	0.00	526.00	Yes
Storage fee (per day after 5 working days)	13.00	13.00	0.00	13.00	Yes
Licensing (Gambling, Liquor, Motor)					
Certificate of local planning authority (Section 40)	306.00	306.00	0.00	306.00	No
Certificate of local planning authority (Section 55)	219.00	219.00	0.00	219.00	No
Motor vehicle repair business license assessment	156.00	156.00	0.00	156.00	No
Pawnbrokers and second hand dealer's license assessment	75.00	75.00	0.00	75.00	No
Built Strata Applications					
1 - 5 lots	656.00	656.00	0.00	656.00	Yes
1 - 5 lots plus per lot	65.00	65.00	0.00	65.00	Yes
6 - 99 lots	981.00	981.00	0.00	981.00	Yes
6 - 99 lots plus per lot	43.50	43.50	0.00	43.50	Yes
> 100 lots	5,113.50	5,113.50	0.00	5,113.50	Yes
Illuminated Direction Signs					
Application fee per site	525.00	525.00	0.00	525.00	No
Per annum sign and site fee	1,171.50	1,065.00	106.50	1,171.50	No
Commercial Vehicle Parking					
Initial application	229.00	229.00	0.00	229.00	No
Permit per annum	75.00	75.00	0.00	75.00	No
Commercial vehicle parking commenced, additional penalty	459.00	459.00	0.00	459.00	No
Commercial vehicle permit expired, additional penalty	207.00	207.00	0.00	207.00	No
Sale of Maps, Publications, Photocopying etc					
Scheme text, maps, statistics books, plans etc	At cost			At cost	No
Town planning scheme set of plans	408.00	408.00	0.00	408.00	No
Digital dataset	86.00	86.00	0.00	86.00	No
Valuation cash-in-lieu or other valuation	At cost			At cost	No
Local Heritage inventory	193.00	193.00	0.00	193.00	No
<i># Quoted fees may be varied by the City, where additional work is required to be undertaken by the City that was not included in original fee. Note - The above does not limit Council's right to charge other fees, eg Building , Kennel and Extractive Industry Licences or amend the fee schedule as Regulations are amended.</i>					
Domestic Recycling and Waste Charges					
Residential (weekly rubbish, fortnightly recycling) - per annum	384.00	384.00	0.00	384.00	No
Commercial annual rubbish and recycling - per annum	383.00	383.00	0.00	383.00	No
Additional recycling service - per annum	88.00	88.00	0.00	88.00	No
Additional refuse service - per annum	274.00	274.00	0.00	274.00	No
Alternate day collection including travelling cost / service - per event	22.50	20.45	2.05	22.50	No
Special services general waste - per annum	265.00	240.91	24.09	265.00	No
Special services recycling - per annum	132.00	120.00	12.00	132.00	No
Replacement bin due to loss or damage - per bin	112.00	101.82	10.18	112.00	No
Special Event Bins - Commercial Service					
Delivery of Bins - new bin	7.65	6.95	0.70	7.65	No
Delivery of Bins - minimum charge	38.00	34.55	3.45	38.00	No
Emptying of Bins per Lift	7.00	6.36	0.64	7.00	No
Cleaning of Bins	22.00	20.01	1.99	22.00	No
Weekend Servicing Charge (additional to emptying of bins)	440.00	400.01	39.99	440.00	No
Inert Materials					
Clean bricks, unreinforced concrete, sand, soil - per tonne	95.00	86.36	8.64	95.00	No
Clean bricks, unreinforced concrete, sand, soil - minimum	80.00	72.73	7.27	80.00	No
Reinforced concrete - per tonne	142.00	129.09	12.91	142.00	No
Reinforced concrete - minimum	80.00	72.73	7.27	80.00	No
Large Consignments	On application			On application	No
Special Handling Fees					
Special burial (additional to unsorted load)	120.00	109.09	10.91	120.00	No
Household Hazardous Waste - Maximum 20 litres- per litre or kg	No charge			No charge	No
Mattresses	28.00	25.45	2.55	28.00	No
Mattresses-domestic - Max of 2 mattresses - per tip pass	No charge			No charge	No
Loader Assisted Unloading - per tonne	17.00	15.46	1.54	17.00	No
Loader Assisted Unloading - Minimum	34.00	30.91	3.09	34.00	No
Use of wash facility - Rinse out only	30.00	27.27	2.73	30.00	No
Waste Tipping Charges (Volume)					
Not exceeding 1.3m ³ - with valid pass OR 2 mattresses OR 4 tyres on designated	No charge			No charge	No
Not exceeding 1.3m ³ - without valid pass - green waste	33.00	30.00	3.00	33.00	No
Not exceeding 1.3m ³ - without valid pass - rubbish (sorted)	50.00	45.45	4.55	50.00	No
Not exceeding 1.3m ³ - unsorted - rubbish - (no pass allowed)	135.00	122.73	12.27	135.00	No
Not exceeding 2.6m ³ - without valid pass - green waste	45.00	40.91	4.09	45.00	No
Not exceeding 2.6m ³ - without valid pass - rubbish (sorted)	80.00	72.73	7.27	80.00	No
Not exceeding 2.6m ³ - Unsorted rubbish - no pass allowed	168.00	152.73	15.27	168.00	No
Additional tip pass (Armada residents) - green waste	28.00	25.46	2.54	28.00	No
Additional tip pass (Armada residents) - rubbish (sorted)	40.00	36.37	3.63	40.00	No
Tip Pass Charge to other Local Authorities	On application			On application	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Community Amenities - Continued					
Waste Tipping Charges (Weight)					
Sorted waste - per tonne	175.00	159.09	15.91	175.00	No
Sorted waste - minimum	80.00	72.73	7.27	80.00	No
Unsorted waste - per tonne	185.00	168.18	16.82	185.00	No
Unsorted waste - minimum	168.00	152.73	15.27	168.00	No
Green waste - per tonne	75.00	68.18	6.82	75.00	No
Green waste - minimum	45.00	40.91	4.09	45.00	No
Large Green Waste - per tonne	105.00	95.45	9.55	105.00	No
Large Green Waste - minimum	75.00	68.18	6.82	75.00	No
Large Consignments	On application			On application	No
Waste Tipping Charges for Vehicle Bodies					
From residential premises - per unit	No charge			No charge	No
From commercial and industrial premises - per unit	No charge			No charge	No
Offloading fee if Loader assistance is required - per event	No charge			No charge	No
Waste Tipping Charges for Asbestos					
Asbestos - per tonne	240.00	218.18	21.82	240.00	No
Asbestos - minimum	90.00	81.82	8.18	90.00	No
Small packs - Residents only (Up to 5kg)	No charge			No charge	No
Waste Tipping Charges for Unprocessed Tyres (Residents)					
Designated tip pass - 4 car tyres or 2 small truck tyres - per unit	No charge			No charge	No
Car tyres per tyre	10.00	9.09	0.91	10.00	No
Small truck tyres and 4x4 tyres	15.00	13.64	1.36	15.00	No
Truck tyres - per tyre	20.00	18.19	1.81	20.00	No
Tyres on rims	100% surcharge			100% surcharge	No
Waste Tipping Charges for TV and Computer Screens					
1 tip pass - Max 2 screens	No charge			No charge	No
Screen - each (Max 4 per load) - per screen	No charge			No charge	No
Waste Tipping Charges for Animal Carcasses					
Small animals (dogs etc) - per animal	30.00	27.27	2.73	30.00	No
Large animals (cattle etc) - per animal	140.00	127.27	12.73	140.00	No
Waste Tipping Charges for Weighbridge Breakdown					
Non-compacted waste per wheel of truck or trailer	199.00	180.91	18.09	199.00	No
Compacted waste per wheel of truck or trailer	209.00	190.00	19.00	209.00	No
Burial surcharges add 50% per rate per wheel	50% Surcharge			50% Surcharge	No
Mixed waste surcharge add 50% per wheel	50% Surcharge			50% Surcharge	No
Mulch (Available from Landfill Site)					
Mulch - Self-loaded trailer to 3m3	No charge			No charge	No
Mulch - Machine loaded trailer - Pensioners - Tues AM	No charge			No charge	No
Mulch - Machine loaded - per tonne	37.00	33.64	3.36	37.00	No
Mulch - Machine loaded - Minimum - per tonne	37.00	33.64	3.36	37.00	No
Sale of recycled tree mulch from City Depot including delivery to front verge (within the City of Armadale)					
5 cubic metre load	150.00	136.36	13.64	150.00	No
10 cubic metre load	290.00	263.64	26.36	290.00	No
Recreation and Culture					
Library Fees and Charges					
Library bags	2.00	1.82	0.18	2.00	No
Replacement library cards	5.00	4.55	0.45	5.00	No
ID size laminating	1.20	1.09	0.11	1.20	No
A5 size laminating	1.80	1.64	0.16	1.80	No
A4 size laminating	2.30	2.09	0.21	2.30	No
A3 size laminating	4.50	4.09	0.41	4.50	No
High resolution digital image	11.00	10.00	1.00	11.00	No
Genealogy starter kits	4.50	4.09	0.41	4.50	No
Binding service (Birtwistle)	4.50	4.09	0.41	4.50	No
Coffee vending	2.00	1.82	0.18	2.00	No
Minor heritage publications (small)	5.00	4.55	0.45	5.00	No
Minor heritage publications (large)	10.00	9.09	0.91	10.00	No
Various Publications (to recoup cost of print production only) (includes GST)	Full cost recovery			Full cost recovery	No
Attendance at library or heritage programs duration (small)	5.00	4.55	0.45	5.00	No
Attendance at library or heritage programs duration (long)	10.00	9.09	0.91	10.00	No
Interlibrary loan - non WA public library (standard fee - additional charges may apply)	Full cost recovery			Full cost recovery	No
History book - Settlement to City - Soft cover	33.00	30.00	3.00	33.00	No
History book - Settlement to City - Hard cover	55.00	50.00	5.00	55.00	No
Computer use guest pass	2.00	1.82	0.18	2.00	No
3D Printing per model					
Setup and first hour of printing time	10.00	9.09	0.91	10.00	No
Each additional hour of printing or part thereof	3.00	2.73	0.27	3.00	No
Use of specialist filaments - surcharge per print	5.00	4.55	0.45	5.00	No
Library Meeting Room Hire Fees					
Per hour for community groups	12.00	10.91	1.09	12.00	No
Per hour for community groups with AV facilities	16.00	14.55	1.45	16.00	No
Per hour for commercial activities	17.00	15.45	1.55	17.00	No
Per hour for commercial activities with AV facilities	22.00	20.00	2.00	22.00	No
Per day for community groups	66.00	60.00	6.00	66.00	No
Per day for community groups with AV facilities	88.00	80.00	8.00	88.00	No
Per day for commercial activities	98.00	89.09	8.91	98.00	No
Per day for commercial activities with AV facilities	120.00	109.09	10.91	120.00	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Recreation and Culture - Continued					
Library Overdue Charges					
Overdue library items per item per day (No fines on children's items)*	0.20	0.20	0.00	0.20	Yes
Overdue library items maximum \$2					
*Fines on any items no longer applicable from 1/1/20					
Debt collection service - library	16.50	15.00	1.50	16.50	No
Administration charge (library)	40.00	36.36	3.64	40.00	No
Overdue and/or lost Interlibrary loans - charges as applied by lending library (includes GST)					No
Lost or damaged library items (includes GST)	Full cost recovery			Full cost recovery	No
	Full cost recovery			Full cost recovery	No
Armadale Recreation Centre and Armadale Fitness and Aquatic Centre					
Casual Admission					
Family swim (2 adults & 2 children or 1 adult & 3 children)	17.00	15.45	1.55	17.00	No
Adult swim entry	6.00	5.45	0.55	6.00	No
Concession adult swim entry	4.80	4.36	0.44	4.80	No
Child swim under 2 years	No charge			No charge	No
Child swim 2 - 15 years	4.80	4.36	0.44	4.80	No
Companion card holders	No charge			No charge	No
Casual gym	16.00	14.55	1.45	16.00	No
Casual group fitness / aqua aerobics	16.00	14.55	1.45	16.00	No
Concession casual fitness entry	12.80	11.64	1.16	12.80	No
Day Pass (All access day pass excludes creche expires upon leaving facility)	20.00	18.18	1.82	20.00	No
Visit Day Pass (All access day pass excludes creche expires upon leaving facility)	20.00	No longer applicable			No
Wellness suite (Spa, Sauna, Steam and program pool)	10.00	9.09	0.91	10.00	No
Program consultation	38.00	34.55	3.45	38.00	No
Seniors only class	8.00	No longer applicable			No
Living Longer Living Stronger	8.00	7.27	0.73	8.00	No
Spectators	1.00	0.91	0.09	1.00	No
Supervising Adult	2.50	2.27	0.23	2.50	No
Casual Gym entry with Allied Health Professional	New	2.27	0.23	8.00	No
Memberships **access to both centres - gym, group fitness, aquatics**					
Direct Debit (DD) Membership joining fee	49.00	44.55	4.45	49.00	No
Full Membership DD (Fortnightly)	37.00	33.64	3.36	37.00	No
Full Concession Membership DD (Fortnightly)	30.00	27.27	2.73	30.00	No
Aquatic Only Membership DD (Fortnightly)	25.00	22.73	2.27	25.00	No
Aquatic Only Concession Membership DD (Fortnightly)	20.00	18.18	1.82	20.00	No
Aquatic Only Family Membership DD (Fortnightly) Up to 2 adults and unlimited children	50.00	45.45	4.55	50.00	No
Aquatic Only Family Membership Fitness add on per person DD(Fortnightly)	20.00	18.18	1.82	20.00	No
Fitness Only Membership DD (Fortnightly) - Pre-January 2020 Membership Contracts	25.00	22.73	2.27	25.00	No
Fitness Only Membership DD (Fortnightly) 2020 Membership Contracts	31.00	28.18	2.82	31.00	No
Fitness Only Concession Membership DD (Fortnightly) - Pre-January 2020 Membership Contracts	20.00	18.18	1.82	20.00	No
Fitness Only Concession Membership DD (Fortnightly) 2020 Membership Contracts	New	22.73	2.27	25.00	No
Direct debit payment dishonour fee - per default	10.00	No longer applicable			No
Senior Only 12 Month Membership Full Access	829.00	No longer applicable			No
Full membership - Rehab 1 Month	New	111.82	11.18	123.00	No
Full membership - Rehab 3 Month	New	246.36	24.64	271.00	No
Full membership - Rehab 12 Month	New	919.09	91.91	1,011.00	No
Aquatic only membership - Rehab 1 Month	New	90.00	9.00	99.00	No
Aquatic only membership - Rehab 3 Month	New	180.91	18.09	199.00	No
Aquatic only membership - Rehab 12 Month	New	635.45	63.55	699.00	No
Fitness only membership - Rehab 1 Month	New	100.91	10.09	111.00	No
Fitness only membership - Rehab 3 Month	New	213.64	21.36	235.00	No
Fitness only membership - Rehab 12 Month	New	777.27	77.73	855.00	No
RFID replacement membership card	5.00	4.55	0.45	5.00	No
RFID replacement membership wristband	9.00	8.18	0.82	9.00	No
<i>Corporate & Group membership – (min 10 people) 20% discount on membership</i>					
Term Programs					
Level 1 - per person per session	5.00	4.55	0.45	5.00	No
Level 2 - per person per session	6.00	5.45	0.55	6.00	No
Level 3 - per person per session	7.00	6.36	0.64	7.00	No
Level 4 - per person per session	8.00	7.27	0.73	8.00	No
Level 5 - per person per session	9.00	8.18	0.82	9.00	No
Level 6 - per person per session	10.00	9.09	0.91	10.00	No
Level 7 - per person per session	11.00	10.00	1.00	11.00	No
Level 8 - per person per session	12.00	10.91	1.09	12.00	No
Level 9 - per person per session	13.00	11.83	1.17	13.00	No
Level 10 - per person per session	14.00	12.73	1.27	14.00	No
Level 11 - per person per session	15.00	13.64	1.36	15.00	No
Level 12 - per person per session	16.00	14.55	1.45	16.00	No
Level 13 - per person per session	17.00	15.45	1.55	17.00	No
Level 14 - per person per session	18.00	16.36	1.64	18.00	No
Level 15 - per person per session	19.00	17.27	1.73	19.00	No
Level 16 - per person per session	20.00	18.18	1.82	20.00	No
Creche					
Creche (up to 2.5 hrs)	4.00	3.64	0.36	4.00	No
Bonds					
Bond for regular hirer	300.00	300.00	0.00	300.00	No
Bond for hourly rate booking	500.00	500.00	0.00	500.00	No
Bond for function rate booking	500.00	500.00	0.00	500.00	No
Key or padlock bond	100.00	100.00	0.00	100.00	No
Non-refundable deposit for all casual bookings	80.00	72.73	7.27	80.00	No



Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Recreation and Culture - Continued					
Centre Hire (All User Groups must have Public Liability Insurance)					
Court 1 or 2 community per hour	32.50	29.55	2.95	32.50	No
Court 1 or 2 per hour	43.30	39.36	3.94	43.30	No
Court 3 community per hour	47.00	42.73	4.27	47.00	No
Court 3 use per hour	62.50	56.82	5.68	62.50	No
Court 1 and 2 community per hour	58.50	53.18	5.32	58.50	No
Court 1 and 2 per hour	78.00	70.91	7.09	78.00	No
Group fitness community per hour	26.00	23.64	2.36	26.00	No
Group fitness per hour	34.50	31.36	3.14	34.50	No
Boxing studio community per hour	26.50	24.09	2.41	26.50	No
Boxing studio per hour	35.50	32.27	3.23	35.50	No
Multi-purpose community per hour	16.50	15.00	1.50	16.50	No
Multi-purpose per hour	21.50	19.55	1.95	21.50	No
Creche community per hour	17.50	15.91	1.59	17.50	No
Creche per hour	23.00	20.91	2.09	23.00	No
Meeting room	16.00	14.55	1.45	16.00	No
Meeting room community	12.50	11.36	1.14	12.50	No
Kitchen hire community per hour	15.00	13.64	1.36	15.00	No
Kitchen hire per hour	19.50	17.73	1.77	19.50	No
Gym consultation room per hour	16.00	14.55	1.45	16.00	No
Gym consultation room - community (25% discount on standard)	12.50	11.36	1.14	12.50	No
Gym room hire per hour (including equipment use)	103.00	93.64	9.36	103.00	No
Gym room hire per hour (including equipment use) community rate	77.00	70.00	7.00	77.00	No
Event staff after hours per hour (minimum 3 hours)	51.00	No longer applicable			
Portable PA system hire fee	45.00	40.91	4.09	45.00	No
Sport clubs with home based at the Armadale Recreation Centre - 20% discount on community rate					
Storage fee - small (eg cupboard) per month	15.00	13.64	1.36	15.00	No
Storage fee - medium (eg cage) per month	25.00	22.73	2.27	25.00	No
Storage fee - large (eg room) per month	35.00	31.82	3.18	35.00	No
Miscellaneous Fees and Charges					
Kiosk sales- wholesale cost plus up to 300% or recommended retail price					
Mascot hire 20 minutes	50.00	No longer applicable			
Staff fee per hour (Group fitness, umpires etc)	125% of hourly rate		125% of hourly rate		No
Any bookings cancelled within 10 business days of event	Full fees apply		Full fees apply		No
Additional key	Full fees apply		Full fees apply		No
Sports					
Registration fee	120.00	No longer applicable			No
Adult / team	58.00	No longer applicable			No
Junior / team	48.00	No longer applicable			No
Forfeit fee senior	58.00	No longer applicable			No
Forfeit fee junior	48.00	No longer applicable			No
Season paid upfront - 10% discount on total price		No longer applicable			No
Casual basketball	5.00	4.55	0.45	5.00	No
Badminton court hire per hour	15.00	13.64	1.36	15.00	No
Badminton racket per person per booking	2.50	2.27	0.23	2.50	No
3 on 3 Basketball	24.00	No longer applicable			No
Admission Fees for Swim Classes and Lessons					
Parent and baby aqua play group per session (45mins)	8.00	7.27	0.73	8.00	No
Child Learn-to-swim group lesson (30mins) DD (Fortnightly)	30.00	27.27	2.73	30.00	No
Adult Learn-to-swim group lesson (30 mins) DD (Fortnightly)	34.00	30.91	3.09	34.00	No
Private lesson 1:1 (30 mins) DD (Fortnightly)	46.00	41.82	4.18	46.00	No
Special needs private lesson 1:1 (30 mins) DD (Fortnightly)	25.00	22.73	2.27	25.00	No
Special needs private lesson 2:1 (30 mins) DD (Fortnightly)	New	41.82	4.18	46.00	No
Special needs private lesson 3:1 (30 mins) DD (Fortnightly)	New	36.36	3.64	40.00	No
Swim group coaching clinic per lesson (45 mins)	15.00	13.64	1.36	15.00	No
Junior lifeguard per lesson	16.00	No longer applicable			No
Bronze medallion	195.00	No longer applicable			No
Bronze medallion requal	95.00	No longer applicable			No
Birthday Parties					
Option 1 - Club room party (2 hours hire, includes 10 children swim entry & accompanying adult & party leader for 2 hour)	150.00	181.82	18.18	200.00	No
Option 2 - Club room party (2 hours hire, includes 10 children entry & accompanying adult & inflatable hire with party leader for 2 hour)	340.00	354.55	35.45	390.00	No
Additional child and spectator	6.50	5.91	0.59	6.50	No
Equipment Hire					
Raft hire per hour	5.00	4.55	0.45	5.00	No
Inflatable group hire per hour excludes entry fee	160.00	145.45	14.55	160.00	No
Casual locker hire	2.00	1.82	0.18	2.00	No
Lane Hire					
Outdoor 50 metre pool per lane - standard rate per hour	25.00	22.73	2.27	25.00	No
Outdoor 50 metre pool per lane - community rate per hour	19.00	17.27	1.73	19.00	No
Outdoor 50 metre pool per lane - school rate per hour	14.00	12.73	1.27	14.00	No
Indoor 25m pool per lane -standard per hour	20.00	18.18	1.82	20.00	No
Indoor 25m pool per lane - community rate per hour	15.00	13.64	1.36	15.00	No
Indoor 25m pool per lane - school rate per hour	11.00	10.00	1.00	11.00	No
Learn to swim pool - standard rate per hour	30.00	27.27	2.73	30.00	No
Learn to swim pool - community rate per hour	22.50	20.45	2.05	22.50	No
Learn to swim pool - school rate per hour	17.00	15.45	1.55	17.00	No
Leisure pool walking lanes per lane - standard rate per hour	22.00	20.00	2.00	22.00	No
Leisure pool walking lanes per lane - community rate per hour	16.50	15.00	1.50	16.50	No
Leisure pool walking lanes per lane - school rate per hour	12.50	11.36	1.14	12.50	No
Program pool full pool booking per hour - standard	100.00	90.91	9.09	100.00	No
Program pool full pool booking per hour - community	65.00	59.09	5.91	65.00	No
Program pool half pool booking per hour - standard	50.00	45.45	4.55	50.00	No
Program pool half pool booking per hour - community	32.50	29.55	2.95	32.50	No
Home swim club rate per hour per lane 50m or 25m only * entry fee to be paid	1.00	0.90	0.10	1.00	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee	
Recreation and Culture - Continued						
Room Hire (All User Groups must have Public Liability Insurance)						
Group fitness large studio	70.00	63.64	6.36	70.00	No	
Group fitness large studio community (25% discount on standard)	52.50	47.73	4.77	52.50	No	
Group fitness small studio	35.00	31.82	3.18	35.00	No	
Group fitness small studio community (25% discount on standard)	26.00	23.64	2.36	26.00	No	
Creche	30.00	27.27	2.73	30.00	No	
Creche community (25% discount on standard)	22.50	20.45	2.05	22.50	No	
Large meeting/ training room	21.00	19.09	1.91	21.00	No	
Large meeting/ training room community (25% discount on standard)	16.00	14.55	1.45	16.00	No	
Small meeting room	15.00	13.64	1.36	15.00	No	
Small meeting room community (25% discount on standard)	12.00	10.91	1.09	12.00	No	
External club room	25.00	22.73	2.27	25.00	No	
External club room community (25% discount on standard)	19.00	17.27	1.73	19.00	No	
Gym consultation room	15.00	No longer applicable				
Gym consultation room - community (25% discount on standard)	12.00	No longer applicable				
Picnic shelter	15.00	No longer applicable				
Schools, education department, vacswim & carnivals						
Per student entry	3.00	2.73	0.27	3.00	No	
50m pool school carnivals (non-refundable booking fee)	200.00	181.82	18.18	200.00	No	
Half day carnival package (100 - 200 students max)	500.00	454.55	45.45	500.00	No	
Full day carnival package (200+ students)	700.00	636.36	63.64	700.00	No	
School lesson learn to swim per person per class (includes one spectator)	9.00	8.18	0.82	9.00	No	
Any bookings cancelled 2 months - 10 days prior to booking		50% charge of full booking		50% charge of full booking	No	
Any bookings cancelled within 10 business days of the event		Full fees apply		Full fees apply	No	
Swim school suspension fee per week	5.00	4.55	0.45	5.00	No	
Complimentary swim school pass – valid during term or on going DD swim school for enrolled child and one adult entry.	No charge			No charge	No	
Vacswim Multi Passes						
Child Vacswim 5 pass - (10% discount excludes wellness suite & program pool - 3 month expiry)	New	19.64	1.96	21.60	No	
Child Vacswim 10 pass - (10% discount excludes wellness suite & program pool - 3 month expiry)	43.20	39.27	3.93	43.20	No	
Child Vacswim 20 pass - (12.5% discount excludes wellness suite & program pool - 6 month expiry)	84.00	No longer applicable			No	
Child Vacswim 40 pass - (15% discount excludes spa, sauna, steam & program pool - 12 month expiry)	163.20	No longer applicable			No	
Community Facilities and Reserves						
Facilities - Category 1						
Armadale District Hall North Half Kim Fletcher Gallery, Armadale District Hall South Half Kim Fletcher Gallery, Baker's House Multipurpose Room, Baker's House Children's Activity Area, Baker's House Meeting Room, Baker's House Multipurpose Room, Evelyn Gribble Community Centre Clinic, Evelyn Gribble Community Centre Counselling Room 1 or 2, Evelyn Gribble Community Centre Meeting Room 1 or 2, Evelyn Gribble Community Centre Manager's Office, Evelyn Gribble Community Centre Multipurpose 1, Evelyn Gribble Community Centre Office, Fletcher Park Pavilion, Forrestdale Hall Child Play Room, Forrestdale Hall Clinic, Frye Park Pavilion Meeting Room, Grasmere Way Clinic, Harold King Community Centre Meeting Room, Harrisdale Pavilion Club Room, John Dunn Hall Committee Room, John Dunn Pavilion Canteen, Karragullen Hall Meeting Room 1 or 2, Kelmscott Hall Bilya (River) Room, Minnowarra Chapel, Piara Waters Pavilion Meeting Room, Roleystone Hall Meeting Room, Rossiter Pavilion Meeting Room, Springdale Pavilion Main Hall, Thompson House Office 2, any Change Rooms						
Community rate per hour	14.00	12.73	1.27	14.00	No	
Standard rate per hour	19.00	17.27	1.73	19.00	No	
Community function rate per hour	28.00	25.45	2.55	28.00	No	
Standard function rate per hour	38.00	34.55	3.45	38.00	No	
Facilities - Category 2						
Armadale District Hall Kim Fletcher Gallery, Armadale Guide Hall, Bedforddale Hall, Bob Blackburn Pavilion Main Hall, Churchman Brook Community Centre, Creyk Park Pavilion Main Hall, Evelyn Gribble Community Centre Multipurpose Room, Forrestdale Hall Main Hall, Grasmere Way Units, Gwynne Park Badminton Centre, Harold King Community Centre Multipurpose Room 1 or 2, Karragullen Hall Main Hall, Kelmscott Hall Karda (Hills) Room, Morgan Park Pavilion Main Hall, Palomino Park Pavilion, Rossiter Pavilion Club Room, Rossiter Pavilion Multipurpose Room, Ted Finch Pavilion Main Hall, Thompson House Main Hall						
Community rate per hour	17.00	15.45	1.55	17.00	No	
Standard rate per hour	23.00	20.91	2.09	23.00	No	
Community function rate per hour	34.00	30.91	3.09	34.00	No	
Standard function rate per hour	46.00	41.82	4.18	46.00	No	
Facilities - Category 3						
Armadale District Hall Main Hall, Bakers House Main Hall, Evelyn Gribble Community Centre Main Hall, Gwynne Park Badminton Centre, Gwynne Park Sportsman Pavilion, Forrestdale Sportsman Pavilion, Frye Park Pavilion Main Hall, Harold King Community Centre Main Hall, Harrisdale Pavilion Main Hall, John Dunn Hall Main Hall, John Dunn Pavilion Function Rooms, Kelmscott Hall Main Hall, Novelli Pavilion Main Hall, Piara Waters Pavilion Main Hall, Roleystone Hall Main Hall, Rossiter Pavilion Main Hall						
Community rate per hour	23.00	20.91	2.09	23.00	No	
Standard rate per hour	31.00	28.18	2.82	31.00	No	
Community function rate per hour	47.00	42.73	4.27	47.00	No	
Standard function rate per hour	63.00	57.27	5.73	63.00	No	
Audio-visual Technician		Full cost recovery		Full cost recovery	No	
Retractable seating per set up		New	68.18	6.82	75.00	No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Recreation and Culture - Continued					
Reserves - Casual and Regular hire (not including floodlighting)					
Admin fee for all casual reserve bookings	40.00	36.36	3.64	40.00	No
Community hourly rate	11.50	10.45	1.045	11.50	No
Community annual rate up to 5 times per week	390.00	354.55	35.45	390.00	No
Community annual rate up to 10 times per week	555.50	505.00	50.50	555.50	No
Community annual rate each additional session per week * (*must be in addition to 'Community annual rate up to 10 times per week')	New	30.00	3.00	33.00	No
Standard hourly rate	15.00	13.64	1.36	15.00	No
Standard annual rate up to 5 times per week	900.00	818.18	81.82	900.00	No
Standard annual rate up to 10 times per week	1,500.00	1,363.64	136.36	1,500.00	No
Standard annual rate each additional session per week* (*must be in addition to 'Standard annual rate up to 10 times per week')	New	90.91	9.09	100.00	No
Active Reserve Seasonal Hire (Community Groups only)					
Per player per season up to two training sessions and one fixtured game per week, includes change room use	89.00	80.91	8.09	89.00	No
Per player per season up to two training sessions per week, includes change room use	44.50	40.45	4.05	44.50	No
* A 100% waiver of Active Reserve Seasonal Hire (Community Groups only) for the Financial Year ending 30th June 2021.					
Hard Court Seasonal Hire (Community Groups only)					
Per player per season up to two training sessions and one fixtured game per week.	40.00	36.36	3.64	40.00	No
Floodlighting					
Alfred Skeet Reserve Pitch 1 hourly rate	30.00	27.27	2.73	30.00	No
Alfred Skeet Reserve Pitch 2 and 3 hourly rate	14.00	12.73	1.27	14.00	No
Bob Blackburn Reserve hourly rate	14.00	12.73	1.27	14.00	No
Creyk Park hourly rate	14.00	12.73	1.27	14.00	No
Cross Park Reserve	Metered charge direct to user	Metered charge direct to user		No	No
Cross Park Courts	Metered charge direct to user	Metered charge direct to user		No	No
Frye Park hourly rate	25.00	22.73	2.27	25.00	No
Gwynne Park main oval hourly rate	19.00	27.27	2.73	30.00	No
Gwynne Park north (junior) oval hourly rate	14.00	27.27	2.73	30.00	No
Gwynne Park south oval hourly rate	14.00	27.27	2.73	30.00	No
Harrisdale Playing Field	Metered charge direct to user	Metered charge direct to user		No	No
John Dunn Oval main hourly rate	30.00	27.27	2.73	30.00	No
John Dunn Oval number 2 hourly rate	30.00	27.27	2.73	30.00	No
John Dunn Oval number 3 hourly rate	30.00	27.27	2.73	30.00	No
Morgan Park hourly rate	20.00	18.18	1.82	20.00	No
Novelli Reserve	Metered charge direct to user	Metered charge direct to user		No	No
Piara Waters Oval hourly rate	27.00	24.55	2.45	27.00	No
Rositer Playing Field hourly rate	Metered charge direct to user	Metered charge direct to user		No	No
Rushton Park hourly rate	25.00	22.73	2.27	25.00	No
Springdale Park hourly rate	14.00	12.73	1.27	14.00	No
William Skeet Reserve hourly rate	11.00	10.00	1.00	11.00	No
Other					
Palomino park ground arena per day	230.00	No longer applicable			No
Community Facilities and Reserves - Bonds					
Bond for casual reserve hire with equipment	200.00	200.00	0.00	200.00	No
Reserves for special events	500.00	No longer applicable			No
Bond for seasonal hirer	300.00	300.00	0.00	300.00	No
Bond for regular hirer	300.00	300.00	0.00	300.00	No
Bond for casual facility hire	500.00	500.00	0.00	500.00	No
Bond for function rate booking	500.00	No longer applicable			No
Bond for viewing key	New	100.00	0.00	100.00	No
Non-refundable deposit for all casual bookings	80.00	72.73	7.27	80.00	No
Community Facilities and Reserves - Storage					
Small (0-2m2) per month	New	9.09	0.91	10.00	No
Medium (2-10m2) per month	New	10.91	1.09	12.00	No
Large (10-30m2) per month	New	13.64	1.36	15.00	No
Extra large (>30m2) per month	New	18.18	1.82	20.00	No
Economic Services					
Cultural Events					
<i>Registrations and admissions for Events now included.</i>					
Carnival activities and rides - Australia Day	4,000.00	3,636.36	363.64	4,000.00	No
Carnival activities and rides - other major events	440.00	236.36	23.64	260.00	No
Commercial vendor site - Australia Day & Armadale Highland Gathering	250.00	227.27	22.73	250.00	No
Commercial vendor site - (all other events)	140.00	127.27	12.73	140.00	No
Not-for-Profit and Community Group sites - all events	No charge			No charge	No
Events stall for profit - all events	30.00	27.27	2.73	30.00	No
Minnawarra Art Awards artist entry fee	33.00	30.00	3.00	33.00	No
Armadale Hills Open Studio Arts Trail					
Artist registration (individual or shared studio)	150.00	136.36	13.64	150.00	No
Per collective not-for-profit group	200.00	181.82	18.18	200.00	No
Business sponsorship arrangement – promotional campaign	300.00	272.73	27.27	300.00	No
Admission to activity/event					
Minor activity/event (concession)	No charge	4.55	0.45	5.00	No
Minor activity/event	No charge	9.09	0.91	10.00	No
Moderate activity/event (concession)	No charge	13.64	1.36	15.00	No
Moderate activity/event	No charge	18.18	1.82	20.00	No
Perth Kilt Run registration Fees (Online)					
Children (12 years and under)	No charge	0.00	0.00	No charge	No
Youth (13-17)	5.00	4.55	0.45	5.00	No
Adult (18-62)	10.00	9.09	0.91	10.00	No
Senior (63+)	8.00	7.27	0.73	8.00	No
Event Day Admissions					
Children (12 years and under)	5.00	4.55	0.45	5.00	No
Youth (13-17)	10.00	9.09	0.91	10.00	No
Adult (18-62)	20.00	18.18	1.82	20.00	No
Senior (63+)	15.00	13.63	1.37	15.00	No
Champion Centre					
Hot Desk Area-Desk per day	Nil	20.00	2.00	22.00	No



Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Economic Services - Continued					
Building Permits / Demolition Permits Building Regulations 2012 Division 1 Schedule 2 - Fees					
Division 1 - Application for building permits & demolition permits					
Item	Application				
1. Certified application for a building permit (s. 16(1)) - - -	105.00	105.00	0.00	105.00	Yes
(a) for building work for a Class 1 or Class 10 building or incidental structure					
				0.19% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00	0.19% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00
(b) for building work for a Class 2 to Class 9 building or incidental structure	105.00	105.00	0.00	105.00	Yes
				0.09% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00	0.09% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00
2. Uncertified application for a building permit (s. 16(1))	105.00	105.00	0.00	105.00	Yes
				0.32% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00	0.32% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$105.00
3. Application for a demolition permit(s. 16(1))					
(a) for demolition work in respect of a Class 1 or Class 10 building or incidental structure	105.00	105.00	0.00	105.00	Yes
(b) for demolition work in respect of a Class 2 to Class 9 building - for each storey of the building	105.00	105.00	0.00	105.00	Yes
				for each storey of the building	for each storey of the building
4. Application to extend the time during which a building permit or demolition permit has effect (s. 32(3)(f))	105.00	105.00	0.00	105.00	Yes
Building Approval Certificates/Occupancy Permits Building Regulations 2012 Division 2 Schedule 2 - Fees					
Division 2 - Building Approval Certificates / Occupancy Permits					
Item	Application				
1. Application for an occupancy permit for a completed building (s. 46)	105.00	105.00	0.00	105.00	Yes
2. Application for a temporary occupancy permit for an incomplete building (s. 47)	105.00	105.00	0.00	105.00	Yes
3. Application for modification of an occupancy permit for additional use of a building on a temporary basis (s. 48)	105.00	105.00	0.00	105.00	Yes
4. Application for a replacement occupancy permit for permanent change of the building's use, classification (s. 49)	105.00	105.00	0.00	105.00	Yes
5. Application for an occupancy permit or building approval certificate for registration of strata scheme, plan of re-subdivision (s. 50 (1) and (2))					
				\$11.60 for each strata unit covered by the application, but not less than \$105.00	No longer applicable
6. Application for an occupancy permit for a building in respect of which unauthorised work has been done (s. 51(2))					
				0.18% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$105.00	0.18% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$105.00
7. Application for building approval certificate for a building in respect of which unauthorised work has been done (s. 51 (3))					
				0.38% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$105.00	0.38% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$105.00
8. Application to replace an occupancy permit for an existing building (s 52(1))	105.00	105.00	0.00	105.00	Yes
9. Application for a building approval certificate for an existing building (s 52(2))	105.00	105.00	0.00	105.00	Yes
10. Application to extend the time during which an occupancy permit or building approval certificate has effect (s. 65 (3)(a))	105.00	105.00	0.00	105.00	Yes
Other Applications Building Regulations 2012 Division 3 Schedule 2 - Fees					
Division 3 - Other Applications					
Item	Application				
1. Application as defined in regulation 31 (for each building standard in respect of which a declaration is sought)	2,160.15	2,160.15	0.00	2,160.15	Yes



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars		2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Economic Services - Continued						
Request for Certificate of Compliance						
# Certificate of Design Compliance includes R-Codes Assessment						
Class 1 and 10	min.	396.00	360.00	36.00	396.00	Yes
Plus 0.13% of estimated value/ Priced on Application					Priced on Application	
# Certificate of Design Compliance						
Class 2 to Class 9	min.	594.00	540.00	54.00	594.00	Yes
Plus 0.1% of construction value/ Priced on Application					Priced on Application	
# Certificate of Construction Compliance						
Plus initial inspections / costs accrued and any additional inspections/costs @ \$198 / hour each (total min \$594/)	min.	396.00	360.00	36.00	396.00	Yes
		198.00	180.00	18.00	198.00	Yes
Priced on Application					Priced on Application	
# Certificate of Building Compliance						
Plus initial inspections / costs accrued and any additional inspections/costs @ \$198 / hour each (total min \$594 additional penalty)	min.	396.00	360.00	36.00	396.00	Yes
		198.00	180.00	18.00	198.00	Yes
Priced on Application					Priced on Application	Yes
# Certificate of Building Compliance - Change of use (Section 49)						
Min \$396 plus initial inspections / costs accrued	min.	396.00	360.00	36.00	396.00	Yes
inspections / costs @ \$198 / hour each (total min \$594 per inspection)		198.00	180.00	18.00	198.00	Yes
Priced on Application					Priced on Application	Yes
# Certificate of Building Compliance - Strata (Section 50)						
Min \$396 plus initial inspections / costs accrued	min.	396.00	No longer applicable			
inspections / costs @ \$198 / hour each (total min \$594 per inspections)		198.00	No longer applicable			
Priced on Application						
# Certificate of Building Compliance - Occupancy permit (Section 51)						
Min \$594 plus initial inspections / costs accrued		594.00	540.00	54.00	594.00	Yes
inspections / costs @ \$198 / hour each (total min \$792 per inspections)		198.00	180.00	18.00	198.00	Yes
(Additional penalty on unauthorised work)						
Priced on Application					Priced on Application	Yes
Bushfire Attack Level (BAL) Review Report						
Min \$594 plus initial inspections / costs accrued and any inspections / costs @ \$198 / hour each (total min \$792)	min.	792.00	720.00	72.00	792.00	Yes
		198.00	180.00	18.00	198.00	Yes
Priced on Application					Priced on Application	Yes
Building Miscellaneous Fees, Charges and Request for Service						
# Copies of building records to an interested person (s. 131 Building Act)		At Cost			At Cost	Yes
# Building approval enquiries per approval (+ costs)		At Cost			At Cost	Yes
# Copies of permits, building approval certificates (s. 129 Building Act)		At Cost			At Cost	Yes
# Copies of Site Plan / Floor Plan		30.00	27.27	2.73	30.00	Yes
# Amendments to building permits (uncertified application) 0.32% X construction value but not less than \$198.00 min		198.00	180.00	18.00	198.00	Yes
# Amendments to building permits (certified application) 0.19% X construction value but not less than \$198.00 min		198.00	180.00	18.00	198.00	Yes
# Quoted fees may be varied by the City, where additional work is required to be undertaken by the City that was not included in original fee.						
Other Applications						
# Amendments included with Notice of Completion		\$396.00 min each	396.00	36.00	396.00	Yes
# Amendments included with resubmission due to Notice of Cessation		\$396.00 min each	396.00	36.00	396.00	Yes
					Priced on Application	Yes
# Written advice/consultation with building surveyor minimum \$198.00 per hour		198.00	180.00	18.00	198.00	Yes
Installation of annex (rigid) or park home - Class 1a on Caravan park and camping grounds 0.32% X construction value but not less than \$198.00 min		198.00	180.00	18.00	198.00	Yes
# Inspection of caravan park and camping grounds \$396.00 min plus additional inspections @ \$198 per hour/ Priced on Application		396.00	360.00	36.00	396.00	Yes
		198.00	180.00	18.00	198.00	Yes
# R-Code variation fee Class 10		278.00	252.73	25.27	278.00	Yes
# R-Code variation fee Class 1		556.00	505.45	50.55	556.00	Yes
# R-Code review fee Class 10 Includes R-Code variation if required		278.00	252.73	25.27	278.00	Yes
# R-Code review fee Class 1 includes R-Code variation if required		556.00	505.45	50.55	556.00	Yes
# Re-issuing of building permit/ Priced on Application		198.00	180.00	18.00	198.00	Yes
# Large computer plots as per planning fees/ Priced on Application		Priced on Application			Priced on Application	Yes
# Front fence application variation to Fencing Local Law \$278 min		278.00	252.73	25.27	278.00	Yes
# Retrospective Front fence application variation to Fencing Local Law \$556 min (additional penalty)		556.00	505.45	50.55	556.00	Yes
# Swimming pool preconstruction and additional inspections including final inspection charged at \$198.00 min./ Priced on Application		198.00	180.00	18.00	198.00	Yes
		Priced on Application			Priced on Application	Yes
# Swimming pool settlements inspections upon request charged at \$209.00 minimum per visit		209.00	190.00	19.00	209.00	Yes
Miscellaneous Building Fees and Services						
# Swimming pool inspections annual charge		33.75	33.75	0.00	33.75	Yes
# Approval for battery powered smoke alarms includes application and inspection fee*		179.40	179.40	0.00	179.40	Yes



Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Economic Services - Continued					
Fines and Penalties - Building and Private Swimming Pools	Priced on Application		Priced on Application		Yes
As per the Building Act 2011					
As per Court Prosecutions					
As per the Building Regulations 2012					
As per the Local Government Act 1995					
# Fees subject to additional charges for additional works will be billed once costs and expenses incurred and payable prior to determination / advice provided.					
Tourism Administration					
Advertising Rates - Perth Hills Armadale Visitors Guide (Brochure Member and Non Member)					
Full page	805.00	731.82	73.18	805.00	No
Half page	515.00	468.18	46.82	515.00	No
Quarter page	425.00	386.37	38.63	425.00	No
Advertising Rates - Perth Hills Armadale Visitors Guide (Gold and Silver Member - Conditions Apply)					
Full page	660.00	600.00	60.00	660.00	No
Half page	370.00	336.36	33.64	370.00	No
Quarter page	280.00	254.55	25.45	280.00	No
Perth Hills Armadale Visitor Centre					
<i>Sale Item</i>					
Commercial souvenirs				Cost + up to 100%	No
<i>Tourism Booking Services</i>					
Commission on bookings				Cost + up to 100%	No
<i>Membership Packages *</i>					
Gold member	300.00			Waived	No
Silver member	150.00			Waived	No
Brochure rack space member	100.00			Waived	No
* Visitor Centre Membership Fees have been waived for the 2020/21 financial year due to current pandemic situation. This will be evaluated in future financial years and may be reinstated upon reassessment.					
Transport					
Security Deposits					
Footpath and kerb administration fee	175.00	175.00	0.00	175.00	No
Drainage / Stormwater Connections					
Administration fee	175.00	175.00	0.00	175.00	No
Private Works Charges					
Actual costs incurred plus 12.5% on-costs, and GST Minimum	82.50	75.00	7.50	82.50	No
Cottonbush Control					
Actual costs incurred plus Administration fee	110.00	100.00	10.00	110.00	No
Operations - Works Contributions					
Removal of street tree as per City Policy				On application	No
ENG 6 & Management Practice Clause 3.2				On application	No
Actual costs incurred for removal and replacement of tree				On application	No
Administration fee	137.50	125.00	12.50	137.50	No
Special Road Closures					
First road closure	200.00	200.00	0.00	200.00	No
Per additional road closure	150.00	150.00	0.00	150.00	No
Bonds will apply and GST may occur					
Administration Fees on Works / Public Utilities Reinstatements					
Actual costs incurred plus 12.5% on-costs, plus GST Minimum	33.00	30.00	3.00	33.00	No
Subdivision administration fee	130.00	130.00	0.00	130.00	No
Engineering Supervision Fees					
1.5% of contract price for road, drainage and associated infrastructure (incl. paths and 15% of earthworks cost) or as estimated by the local government, plus GST, where a consulting engineer (NPER registration required) and clerk of works have been nominated and engaged to design and supervise the works					Yes
3.0% of contract price for road, drainage and associated infrastructure (incl. paths and 15% of earthworks cost) or as estimated by the local government, plus GST where a consulting engineer (NPER registration required) and clerk of works have not been nominated and engaged to design and supervise the works					Yes
Traffic Management					
Traffic Management Assessment - plan	300.00	272.73	27.27	300.00	No
Traffic Management Assessment - related to works in road reserves	500.00	454.55	45.45	500.00	No
Development Engineering Assessment Fees					
a) Pre lodgement assessment services and associated inspections.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
b) Supervision of each stage of subdivisional road and drainage civil works, including associated site inspections.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
c) Assessment of each stage of subdivisional civil works plan submissions for roads, drainage and artificial waterways.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
d) Assessment of technical reports, studies and management plans, such as relevant traffic studies, construction, environmental management plans, erosion and sediment control plans etc.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
e) Assessment of additional plans and drawings for areas of development not addressed in (d) above, such as detailed earthwork plans, landscape plans etc.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No



Proposed Fees and Charges
1 July 2020 to 30 June 2021

Particulars	2019/20 Fees Including GST \$	2020/21 Fees Excluding GST \$	2020/21 GST \$	2020/21 Fees Including GST \$	Statutory Fee
Transport - Continued					
Development Engineering Assessment Fees					
f) Additional site inspections required over and above the standard inspections, such as re-inspection of works due to failed areas/items, unfinished stage of works or special site visit requests.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
g) Assessment of a Local Water Management Strategy (LWMS), Urban Water Management Plan (UWMP) flood, stormwater or any other water management plan or drainage study associated with the development area.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
h) Assessment of additional water management documentation and plans, such as on-site stormwater management studies, including supporting engineering drainage plans detailing detention and retention systems etc., if such information was not addressed in (g).	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
i) Assessment of works and/or plan submissions requiring review and comment by independent third party experts / consultants, and these experts / consultants are engaged by the City, such as detailed hydraulics analysis, traffic management plans, proposed road closures, signing of roads etc.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
j) Any other assessment services not directly relating to subdivisional civil works submission.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
k) Decorative Public Open Space (POS) lighting or street lighting operation and maintenance where the City pays a tariff to Western Power for decorative POS lighting or street lighting which includes the energy cost, maintenance cost, and cost of the Bulk Globe Replacement Programme. Alternatively, where a tariff is imposed by the energy provider to charge for energy consumption only, with ownership and total responsibility for ongoing maintenance of the POS lighting or street lighting infrastructure ultimately transferred to the City.	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum	Charged actual cost plus administration fee of \$100.00 minimum, \$175.00 maximum			No
l) Administration Fee for the creation and processing of bonds for incomplete subdivisional civil works.	2,750.00	2,500.00	250.00	2,750.00	No
Extractive Industries					
Administration Fees for Extractive Industry Licences					
Application Fee for New Licence	1,100.00	1,000.00	100.00	1,100.00	No
Licence Annual Renewal Fee	1,100.00	1,000.00	100.00	1,100.00	No



armadale.wa.gov.au

