



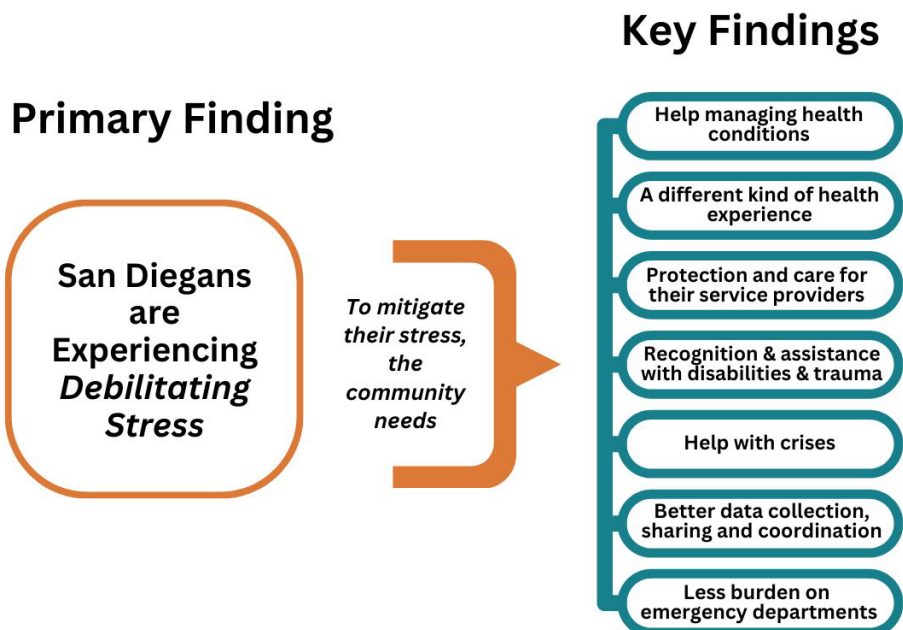
Sharp Tri-City Medical Center Implementation Strategy Fiscal Years 2027 – 2030

As a not-for-profit organization, Sharp HealthCare (Sharp) places great value on the health and wellness of the San Diego community through its mission and commitment to excellence. Sharp participates in a countywide collaborative that conducts a triennial Community Health Needs Assessment (CHNA) to identify the priority health needs facing the San Diego community. Sharp then develops a separate CHNA for each individually licensed hospital based on the collaborative work.

In response to the 2025 CHNA findings, each Sharp hospital, including Sharp Tri-City Medical Center¹, created an implementation strategy that highlights programs, services and resources it provides to address the identified health needs in its community.

2025 CHNA Top Community Needs

The graphic illustrates the top community needs identified in the 2025 CHNA. Chronic stress was consistently highlighted as a significant theme across all qualitative data collection methods. It is recognized as a **Primary Finding**, indicating its role as a barrier affecting community members' ability to manage their health and health care effectively. Within the context of the primary finding, the 2025 CHNA explored ways in which health care systems could alleviate this stress. The community recommended several health improvement strategies, which are highlighted as other **Key Findings**.



¹ Sharp Tri-City Medical Center is a Sharp-licensed facility as of July 1, 2026.



Sharp has numerous support programs for patients and employees to help address the top community needs identified in the 2025 CHNA and will continue to examine them with a goal to expand and improve offerings. The following pages include, but are not limited to, strategies designed to address community needs identified through Sharp Tri-City Medical Center’s 2025 CHNA process, as follows:

Sharp Identified Area of Need	2025 CHNA Findings Addressed
Health Conditions	Help managing health conditions
Access to Health Care	A different kind of health care experience; Better data collection, sharing and coordination; Less burden on emergency departments
Community Safety	Recognition and assistance for disabilities and trauma; Help with crises
Workforce	Protection and care for service providers

Needs Not Addressed

Sharp Tri-City Medical Center recognizes that it cannot meet every health need identified in the community and will instead focus efforts on the areas where its expertise and resources allow for the greatest impact. While we acknowledge the importance of all identified needs, some—such as dental health—will not be directly addressed through current Sharp Tri-City Medical Center initiatives due to existing limitations and the availability of other community resources.

Learn more

To learn more about Sharp's CHNA process and findings, view [Sharp’s 2025 hospital CHNAs](#) (including Sharp Tri-City Medical Center) or contact communitybenefits@sharp.com.



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Sharp Tri-City Medical Center
Community Health Needs Assessment – Implementation Strategy
Fiscal Years 2027 – 2030

Identified Community Health Needs – Access to Health Care, Asthma and Respiratory Health, Behavioral Health, Cancer, Cardiovascular Disease, Community Safety, Diabetes, Workforce		
Objectives	Action Items	Evaluation Methods, Measurable Targets, and Other Comments
1. Explore programs that address identified community health needs.	a. Identify opportunities to develop community benefit programs, services, and partnerships within the community.	- Following a voter-approved initiative, Sharp HealthCare assumed operations of Sharp Tri-City Medical Center in July 2026, expanding access to primary and specialty care in North County - As the hospital joined the health system in July 2026, there was limited opportunity to implement community benefit activities during FY 2026, however, community benefit planning is underway - In Fiscal Year 2027, the hospital will work collaboratively with health system leadership and community partners to assess community health needs, identify priority areas, and develop community benefit programs, services, and partnerships designed to address those needs and improve community health outcomes