

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA

Date: November 19, 2025

Day: Wednesday

Time: 2:00 P.M.

Place: Carl T. Langford Board Room, Orlando International Airport, One Jeff Fuqua Blvd.

FOR INDIVIDUALS WHO CONDUCT LOBBYING ACTIVITIES WITH AVIATION AUTHORITY EMPLOYEES OR BOARD MEMBERS, REGISTRATION WITH THE AUTHORITY IS REQUIRED EACH YEAR PRIOR TO CONDUCTING ANY LOBBYING ACTIVITIES. A STATEMENT OF EXPENDITURES INCURRED IN CONNECTION WITH THOSE LOBBYING INSTANCES SHOULD ALSO BE FILED PRIOR TO APRIL 1 OF EACH YEAR FOR THE PRECEDING YEAR. LOBBYING ANY AVIATION AUTHORITY STAFF WHO ARE MEMBERS OF ANY COMMITTEE RESPONSIBLE FOR RANKING PROPOSALS, LETTERS OF INTEREST, STATEMENTS OF QUALIFICATIONS OR BIDS AND THEREAFTER FORWARDING THOSE RECOMMENDATIONS TO THE BOARD AND/OR BOARD MEMBERS IS PROHIBITED FROM THE TIME THAT A REQUEST FOR PROPOSALS, REQUEST FOR LETTERS OF INTERESTS, REQUEST FOR QUALIFICATIONS OR REQUEST FOR BIDS IS RELEASED TO THE TIME THAT THE BOARD MAKES AN AWARD. THE POLICY, FORMS, AND INSTRUCTIONS ARE AVAILABLE ON THE AVIATION AUTHORITY'S OFFICES WEB SITE. PLEASE CONTACT JEFF AARON, GENERAL COUNSEL, WITH QUESTIONS AT (407) 349-3949. (PURSUANT TO FLORIDA STATUTE 286-0113 (2)(B)1., THE PORTION OF THE PROCUREMENT COMMITTEE MEETING, WHEN INTERVIEWS ARE BEING CONDUCTED, WILL BE EXEMPT FROM PUBLIC MEETING REQUIREMENTS.)

- I. CALL TO ORDER**
- II. INVOCATION**
- III. PLEDGE OF ALLEGIANCE**
- IV. ROLL CALL**
- V. CONSIDERATION OF AVIATION AUTHORITY MINUTES FOR OCTOBER 8 AND OCTOBER 15, 2025**
- VI. SERVICE RECOGNITIONS**
- VII. CHAIR'S REPORT**
- VIII. CHIEF EXECUTIVE OFFICER'S REPORT**
- IX. CONSENT AGENDA**

(These items are considered routine and will be acted upon by the Aviation Authority in one motion. If discussion is requested on an item, it will be considered separately. Items under this section are less than \$1,000,000 dollars)

 - A. Recommendation to Accept Aviation Authority Committee Minutes
 - B. Recommendation to Dispose of Surplus Property
 - C. Recommendation to Approve Amendment No. 5 to Lease Agreement for Fire Station No. 6 with the City of Orlando at Orlando Executive Airport (ORL)

NOTE: Comments to the Board are governed by Aviation Authority Policy 120.06. Any person wishing to address the Aviation Authority Board must complete and turn in a Speaker's Request Card no later than ten minutes after the meeting begins. Late speaker requests will not be recognized.

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- D. Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc., to Provide FY26 Staff Extension Services to the Operational Readiness Activation Transition (ORAT) Team at the Orlando International Airport
- E. Recommendation to Ratify the Decision of the Chief Executive Officer to Authorize Emergency Purchase EP-00643 to Hewlett Packard Enterprise Company (HPE) for Broadcom VMware Cloud Foundation License Subscriptions at Orlando International Airport
- F. Recommendation of the Procurement Committee to Approve Amendment No. 4, Contract Adjustment, for Procurement Contract 24-280-C-RFP, Low Voltage Wiring and Installation Services (On-Call) to Orlando Business Telephone Systems, Inc.
- G. Recommendation of the Procurement Committee to Rescind and Award Group 2, Line 1 for Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27
- H. Recommendation of the Procurement Committee to Approve the First Renewal Option of Purchasing Contract 23-104-IFB, Woven Level Loop and Cut and Loop Carpet at the Orlando International Airport (MCO), with Bloomsburg Carpet Industries, Inc. (Bloomsburg)
- I. Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing Environmental Consulting Services Agreement with Vanasse Hangen Brustlin, Inc., and Continuing Environmental Engineering Consultant Services Agreement with CDM Smith, Inc. for FY26 On-Call Environmental Support Services at the Orlando International Airport (MCO)
- J. Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc., FY26 Wildlife Hazard Assessment and Abatement at the Orlando International Airport (MCO)
- K. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Signage Construction Services Agreement with AC Signs, LLC for the award of H-00394, Terminal C Roadway Airline Sign Expansion for Airline Relocation (Design/Build) at the Orlando International Airport (MCO)
- L. Recommendation to Reject All Responses to Request for Statements of Qualifications 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502), and Authorize Staff to Issue New Solicitation with Revised Specifications
- M. Recommendation to Amend the Previously Presented Vision and Strategy Initiatives for Orlando International Airport (MCO) and Orlando Executive Airport (ORL)
- N. Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando Executive Airport (ORL) from the Florida Department of Transportation (FDOT)
- O. Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando Executive Airport (ORL) from the Florida Department of Transportation (FDOT)
- P. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Customer Experience Officer
- Q. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President, Operational Readiness, Activation and Transition (ORAT)
- R. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President, Information Technology (IT)

X. NEW BUSINESS

(Consistent with GOAA Policy 450.04, contracts in excess of \$1,000,000 are listed under this section as separate line items)

- A. Recommendation for Greater Orlando Aviation Authority (Aviation Authority) to Engage in Discussions with the City Of Orlando and Orlando Police Department (OPD) to Explore a Structured Transition from the Status Quo Under the Amended and Restated Operation And

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Use Agreement, which Requires OPD to Provide Law Enforcement Services at The Orlando International Airport (MCO) to a Dedicated, Newly-Formed In-House GOAA Airport Police Department, which will Provide Law Enforcement Services at MCO on an Exclusive Basis

- B. Recommendation of the Construction Committee to Approve the Procurement of Builders Risk (BR) Insurance and Owner's Protective Professional Indemnity (OPPI) Insurance Policies for Capital Project BP-00477, Phase 1 - Design-Construction Services for the Replacement of APMs at Airsides 2 & 4 for Orlando International Airport (MCO)
- C. Recommendation of the Construction Committee to Approve an Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for W-00615 Airside 2 Third Wing Expansion Program Definition Document Development at Orlando International Airport (MCO)
- D. Recommendation of the Construction Committee for Approval of Change Order No. 84 to BP-S00195, Terminal C, Phase 1X – Airside Concourse with Hensel Phelps Construction Company at the Orlando International Airport (MCO)
- E. Recommendation of the Chief Executive Officer to Approve the Award of 25-598-IFB for BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc.
- F. Recommendation of the Chief Executive Officer to Approve the Award of 25-322-RFP NTC Concessions Package 9 to SSP America MCO III, LLC
- G. Recommendation of the Chief Executive Officer to Approve the Award of 25-323-RFP NTC Concessions Package 10 to Central Florida Hospitality Partners Pkg 10, LLC
- H. Recommendation of the Chief Executive Officer to Approve the Award of 25-324-RFP NTC Concessions Package 11 to TGlobal/Lago, LLC
- I. Recommendation of the Chief Executive Officer to Approve the Award of 25-325-RFP NTC Concessions Package 12 to TGlobal/Lago, LLC
- J. Recommendation of the Chief Executive Officer to Approve the Award of 25-328-RFP NTC Concessions Package 15 to InMotion Entertainment Group, LLC

XI. PROCUREMENTS

(Notification for release of documents for different services at the Aviation Authority in excess of \$500,000)

- A. Request for Proposals, Luggage Wrapping and Storage Concession Agreement
- B. Request for Proposals, Vending Machines - Concession
- C. Request for Statement of Qualifications, On-Call Transportation Planning Services

XII. INFORMATION SECTION

(No action is required on the item(s). Board members should feel free to ask questions on the item(s).)

- A. Notification of Senior Vice President of Procurement Services Approvals for November Board Meeting
- B. Notification of Procurement Committee Recommendations to the Chief Executive Officer
- C. Notification of Change Orders Issued on Active Construction Projects
- D. Construction Report

NEXT SCHEDULED AVIATION AUTHORITY BOARD MEETING IS ON WEDNESDAY, DECEMBER 17, 2025

On **WEDNESDAY, OCTOBER 8, 2025**, THE **GREATER ORLANDO AVIATION AUTHORITY** met for a workshop in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (MCO), One Jeff Fuqua Boulevard, Orlando, Florida. Chair Kopelousos called the meeting to order at 2:09 p.m. The workshop was posted in accordance with Florida Statutes, and a quorum was present.

Authority members present:

Stephanie Kopelousos, Chair
Joe Nunziata, Vice Chair (virtually via Teams)
Mayor Dyer
Mayor Demings (Departure 4:20 p.m.)
Carson Good (Arrival at 2:14 p.m.)
Jason James

The purpose of the workshop was to have Staff present their strategic vision for the next 5 to 10 years for Orlando International Airport (MCO) and Orlando Executive Airport (ORL). The workshop provided an opportunity to capture the Board's vision and collaboratively develop a unified, forward-thinking roadmap for the future of our airports.

The following topics, using visual aids (copy on file), were outlined in the meeting agenda and presented:

1. Vision Video Preview

An introductory video was presented during the workshop, showcasing MCO's vision and providing a preview of upcoming and future airport initiatives.

2. Staff-Proposed Vision

Customer Service Pillar

Mrs. Tawana Allen initiated the section titled "Customer Experience," which covered key strategic initiatives for both Customer Experience and Operations.

During the Q&A section, Mayor Demings posed questions on the touchless security and baggage screening processes and their existence in the U.S., the cost associated with implementation, and the impact of robotics in relation to the reduction in human capital. Mr. Griffin and Mr. Lyttle responded. Discussion ensued.

Mayor Dyer posed questions on the association of biometric technology and future innovations, requesting clarification on whether it is more closely tied to an airport system or an airline system, and their potential interaction, to include a follow-up question on its independence from another airport where the passenger is connecting through. Mr. Lyttle responded. Discussion ensued.

Mayor Dyer posed a separate question regarding the location of "Destination MCO," specifically, whether it would be located on the Airside or Landside, off campus. Mrs. Allen responded. Discussion ensued.

Mr. James posed questions on biometric facial recognition, asking the Staff whether they were beginning with the end in mind, and communication with TSA regarding expectations for software and programs, including the remote check-in of baggage at cruise ships and hotels. Furthermore, if the Authority considers all the variables, such as the system being altered in the future due to outdated or incompatible systems. Mr. Griffin responded.

Mr. James also posed questions on the traveler's experience, specifically regarding the location

of "Destination MCO" and the outreach of community partnerships, which will feature themed areas to increase engagement and represent the community. Mrs. Allen responded.

Chair Kopelousos requested clarification regarding the addition of taxiways to accommodate parked aircraft during flight delays and the accessibility of remote passenger check-in, as the Staff had previously presented on remote baggage check-in. Mr. Griffin responded.

Mr. James posed an additional question on the remote baggage check and the expectation of having a rental car drop-off and baggage check at the exact location. Mr. Griffin responded.

Mr. James' final question was to request a copy of the detailed layout of the employee and childcare center. Mrs. Allen responded.

Community Pillar

Ms. Jaramillo initiated the section titled "Community," which covered key strategic initiatives for both Commercial and External Affairs.

During the Q&A section, Mr. James posed a question on the on-site studio for External Affairs, requesting clarification on its function and the possibility of it being replaced by AI software. Mrs. Lee responded.

Mayor Dyer posed a question on where Staff envisions the "Park at MCO." Mrs. Lee responded.

Infrastructure Pillar

Mr. Friel initiated the section titled "Infrastructure," which covered key strategic initiatives for Development, Finance, and Information Technology.

During the Q&A section, Mayor Demings requested further clarification on increasing parking locations and whether this would involve building on the current structures or demolishing them and constructing new ones. Mr. Friel responded.

Mr. James requested clarification on Terminal C, the next phase of parking, and the existing foundation piling on the North side of the existing parking garage, to include a question on the finalized site location dates for the employee hubs. Mr. Friel responded. Discussion ensued.

Mr. Good posed questions on the off-site remote check-in and the number of passengers who travel daily through the airport from the cruise, as well as their check-in process. Mr. Friel responded. Discussion ensued.

Mayor Dyer commented on the references to Sun Rail and Brightline, stating how they were not specifically called out, highlighting the accommodations in the Intermodal Terminal Facility for various forms of transit and rail operations. Mayor Dyer requested that the Authority acknowledge and/or mention Sun Rail in their 5- to 10-year visioning plan, outlining how it will help address parking issues, which will subsequently support their recommendations to the Federal Transit Administration. Mr. Friel responded.

People Pillar

Mr. Hudgins initiated the section titled "People," which covered key strategic initiatives for both Administrative and Strategy and Performance Improvement.

No questions were posed during the Q&A section by the Board.

3. Board Vision

During this section, facilitator Mindy Price initiated discussions amongst the Board to provide their vision for MCO and ORL.

Chair Kopelousos expressed appreciation for the work of the staff in providing the Board with clear and concise information on the vision and how it will be achieved. Chair Kopelousos further mentioned that parking, bags, and bathrooms are at the core of the Authority's mission, stating that the priority would be to stay focused on the core mission and deliver for our community.

Mayor Dyer expressed appreciation for the thought and work put into developing the vision. Mayor Dyer asked why the term "Orlando Experience" was not mentioned during the sessions. Mr. Good seconded the question posed by Mayor Dyer. Mr. Lyttle responded.

Mr. Good expressed positive feedback on the team's efforts in the work put into the vision.

Mr. James also expressed appreciation for the work put into the workshop and followed with his concurrence with Mayor Dyer on the "Orlando Experience," emphasizing his vision for the airports to be a platform to showcase new technologies and enhance passengers' experiences of everything that Orlando has to offer. Additionally, the presentation's goal of increasing international flights by 7% by 10 years is underwhelming, as it should be 70%, emphasizing the increased commerce driven by international travelers. Mr. James' vision is to place a significant emphasis on growing traffic for international travelers with the help of expediting Terminal C and D. Mr. Lyttle responded.

Mayor Dyer provided a final comment on the importance of aesthetics as part of what our airport represents, emphasizing the driving experience with the landscape and natural beauty for those arriving at the airport; however, the interior needs to be a beautiful space, further stating the importance of having the airport be a place where travelers are impressed with its aesthetics.

4. Vision Alignment

During this session, Chair Kopelousos confirmed the consensus among Board members present and their alignment with the Staff's vision. Further requesting that additional discussion be held at the October 15th Board meeting to allow feedback from those Board members not in attendance.

Following the conclusion of all workshop sessions and discussions, the Board proceeded with formal motions to approve the following strategic recommendations presented throughout the meeting:

Upon motion by Mr. Carson, second by Mr. James, vote carried to approve the recommendation outlined in Exhibit A (copy on file), and to advance the recommendation to the Board for final discussion and vote:

Customer Experience

1. Support all activities and projects necessary to attain a 5-star Skytrax rating.
2. By 2035, activate 60% of ORL's current vacant real estate assets while maximizing revenue.
3. Scale ARFF staffing and infrastructure to meet forecasted emergency service needs of 9,500 calls for service within industry-standard response times by 2035.
4. Finalize the implementation of a perimeter intrusion detection system by 2030.
5. By 2030, attain IATA optimum level of service for all airport facilities.

Community

1. By 2030, increase non-aeronautical revenue by 30% compared to the revenue figures recorded for 2025.
2. Develop at least one new cargo processing facility and complete an FAA-approved on-airport AAM vertiport by 2030, designed to accommodate multiple commercial operators and support the future of air mobility.
3. Develop The Park at MCO or a seasonal outdoor entertainment venue by 2036 that attracts over 100,000 annual visitors.
4. Continue to preserve Sun Rail right-of-way at MCO and be a participating regional partner to bring Sun Rail to MCO.

Infrastructure

1. By 2030, increase available public parking at North and South terminals by 8,000 spaces.
2. By 2028, install a common-use self-service bag drop at all ticketing counters in Terminal 2. By 2030, complete the construction of a new Baggage Handling System for the North Terminal 1.
3. By 2030, complete Airside 2 gate expansions. By 2035, complete Terminal 2 Phase 2 Construction.
4. By 2030, incorporate additional passenger conveyance in Terminal 2 Airside from Palm Court to Gate C230.
5. By 2030, attain key target financial metrics of 1.4x all-in Debt service coverage and Cost per Enplaned Passenger (CPE) as a percentage of fare revenue of less than 10%.

People

1. By 2030, launch a fully operational Business Incubator at MCO to drive innovation and strategic growth, including increasing the number of small businesses working with MCO by 40%.
2. By 2028, achieve a 20% increase over 2025 baseline employee engagement scores and attain an employee engagement score of 90% within 5 years.
3. Implement at least four innovative or performance improvement initiatives annually starting in 2026.

Mr. Lyttle provided closing remarks.

ADJOURNMENT

There being no further business to be considered, Chair Kopelousos adjourned the meeting at 4:43 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

DRAFT

On **WEDNESDAY, OCTOBER 15, 2025**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (MCO), One Jeff Fuqua Boulevard, Orlando, Florida. Chair Kopelousos called the meeting to order at 2:00 p.m. The meeting was posted in accordance with Florida Statutes, and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present:

Stephanie Kopelousos, Chair
Joe Nunziata, Vice Chair
Mayor Dyer
Mayor Demings
Dan Giordano
Carson Good (Arrival at 2:08 p.m.)
Jason James

Also present:

Lance Lyttle, Chief Executive Officer
Kathleen Sharman, Chief Financial Officer
Vicki Jaramillo, Chief Commercial Officer
Kenyatta Lee, Chief, External Affairs
Dr. Randolph Hudgins, Chief Administrative Officer
Jeffrey Brown, Chief Development Officer
Dominic Palakal, Interim Chief Information Officer
Brad Friel, SVP, Planning & Environmental
Tianna Dumond, Senior Vice President, Internal Audit
Jeff Aaron, General Counsel (Telephonically)
Mayanne Downs, DownsAaron
Angelica Matos, Senior Manager, Board Services and
Recording Secretary

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. Lobbyists are now required to sign in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact Jeff Aaron, General Counsel, with questions at (407) 349-3949.

INVOCATION

1. Chair Kopelousos introduced Pastor Brian Dunn, who delivered the invocation for the meeting.

APPROVAL OF MINUTES

2. Upon motion by Mayor Dyer, second by Mr. Nunziata, vote carried to accept the board meeting minutes for September 17, 2025, as presented.

CEO REPORT

3. Mr. Lyttle's report included the following:
 - a. Pedestrian Bridge Opening Announcement
 - b. MCO Means Business

CONSENT AGENDA

4. Upon motion by Mr. Nunziata, second by Mayor Dyer, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation Authority Board that the following Consent Agenda items are approved, accepted, and adopted, and execution of all necessary documents are authorized by the Chief Executive Officer or Aviation Authority Officers:
 - A. accept the following minutes: July 22, 29, and August 12, 2025, Construction Committee; and August 5, 2025, Construction Finance Oversight Committee;
 - B. resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures;
 - C. accept the recommendation to adopt its calendar for January - December 2026;
 - D. accept the recommendation of the Procurement Committee to: (1) approve a six-month extension to Purchasing Contract 23-05, Multi-Use Flight Information Display System Installation and Maintenance with SITA Information Networking Computing USA, Inc.; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$640,000; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - E. accept the recommendation of the Procurement Committee to: (1) approve a four-month extension to Single Source Contract 23-457-SGS with Oceaneering International, Inc.; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$530,000; and (3) authorize the Chief Executive Officer or an Aviation Authority officer to execute the necessary documents following satisfactory review by legal counsel;
 - F. accept the recommendation of the Procurement Committee to: (1) approve the Increase in Value for Procurement 25-971-EX - Subscription for the Service Level Agreement (SLA) for the Aviation Authority's Passive Optical Network (PON) Hardware Maintenance Support, Technical Support, and Optical Local Area Network (OLAN) Software Subscriptions, with Tellabs Enterprise, Inc; (2) authorize funding from the Operation and Maintenance Fund in a not-to-exceed amount of \$808,597.71; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.;
 - G. accept the recommendation of the Construction Committee to: (1) approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00369, Airside 2 and 4 Ramp Modifications and Striping at MCO, for the total lump sum amount of \$373,921.35, with funding from Line of Credit to be reimbursed with General Airport Revenue Bonds; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - H. accept the recommendation of the Construction Committee to: (1) approve a Job Order Construction Services Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for V-01089, STC Virgin Atlantic ATO Buildout (Design/Build) at MCO, for the total amount of \$332,658.85, including the lump sum amount of \$308,158.85 and an allowance of \$24,500, with funding from General Airport Revenue Bonds;

and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

I. accept the recommendation of the Construction Committee to (1) approve Change Order No. BP-S00132-23 for \$631,257.01 and a 51-day extension to Substantial Completion, with funding as outlined in Attachment A; and (2) approve Change Order No. BP-00498-01 for \$228,917.10 and no time extension, with funding as outlined in Attachment A; and (3) approve Change Order No. BP-00505-01 for \$750,400.00 and no time extension, with funding as outlined in Attachment A; and (4) approve Change Order No. V-01010-09 for \$27,641.00 and a 56-day extension to Substantial Completion, with funding as outlined in Attachment A; and (5) approve Change Order No. V-01023-08 for \$344,891.98 and a 62-day extension to Substantial Completion, with funding as outlined in Attachment A; and (6) approve Change Order No. V-01064-01 for \$85,737.60 and a 63-day extension to Substantial Completion, with funding as outlined in Attachment A; and, (7) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order(s) following satisfactory review by legal counsel;

J. accept the recommendation of the Procurement Committee and to: (1) approve various addenda the Continuing Program and Project Management Services Agreements with The Corradino Group, Inc.; Geotech Consultants International, Inc., dba GCI Inc.; Loyal Wingman, LLC; and The Roderick Group, Inc. dba Ardmore Roderick for fiscal year 2026 Staff Extension and Owner's Authorized Representative Services as described in Attachment A with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

K. accept the recommendation of the Procurement Committee to (1) approve addenda to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with Garver, LLC; RS&H, Inc; C&S Engineers and Michael Baker International, Inc. to provide fiscal year 2026 On-Call Architecture and Engineering Support Services as described in Attachment A with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

L. accept the recommendation of the Construction Finance Oversight Committee to (1) approve the transfer of Capital Expenditure funds in the amount of (a) \$3,181,501 to V-01019 - East Checkpoint Skylight Renovations; and (b) \$1,105,869 to V-00986 - Airside 4 Delta Club Window Replacement; and (2) request concurrence from the Orlando City Council for these unbudgeted expenditures, following satisfactory review by legal counsel;

M. accept the recommendation of the Construction Committee to: (1) approve an Addendum to the below six Continuing Vertical Construction Services Agreements to exercise the second one-year renewal option; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

N. accept the recommendation of the Construction Committee and; approve an Amendment to Addendum No. 07 to the Continuing Program and Project Management Services Agreement with PSA Constructors Inc. dba PSA Management Inc. for Construction Phase Owner Authorized Representative Services for V-00982 MCO Campus Key and Lock Replacement at MCO, for the total lump sum fee amount of \$341,771, with funding from FDOT to the extent eligible, and General Airport Revenue Bonds; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

O. accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$61,664, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$109,208, from the Operations & Maintenance Funds; and (3) authorize the Chief

Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel. accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$175,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel. accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$50,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel. accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$10,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

P. accept the recommendation of the Construction Committee to approve Change Order No. V-01011-24 for \$236,521.70 and a 416-day extension to Substantial Completion, with funding as outlined in Attachment A; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order following satisfactory review by legal counsel;

Q. accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Kitchens as the Chief Operating Officer.

NEW BUSINESS ITEMS

5. Using visual aids (copies on file), Staff presented the following New Business Items.

A. New Business Item A is a Recommendation to Authorize the Chief Executive Officer to Submit Documentation Demonstrating Compliance with Section 332.0075, Florida Statutes (F.S)

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to authorize the Chief Executive Officer to submit the information requested by FDOT on behalf of the Board; and (2) execute a statement that it has complied with part III of Chapter 112, Chapter 287, and Section 332.0075, F.S.

B. New Business Item B is a Recommendation for Approval to Amend the TNC Operating Agreements to Temporarily Suspend the Congestion Fee

Upon motion by Mr. Good, second by Mr. Giordano, vote carried to accept the recommendation and authorize the Chief Executive Officer or an Aviation Authority Officer to execute amendments to the TNC Operating Agreements with the TNCs following satisfactory review by legal counsel.

C. New Business Item C is a Recommendation to Approve Amendment 1 to the STC Passenger Lounge Agreement with Trip Hospitality Orlando, LLC

Mr. Giordano posed questions regarding the square footage, which translates to capacity and capital outlay. Mrs. Conner-Harris responded, stating their capacity will double be based on how they structure their lounges and alleviate backup; they will also be required to spend no less than \$600 per square foot. Mr. Good requested clarity on the percentage of rent, and Mr. James on the timeline for completion and impact of existing operations. Mrs. Conner-Harris responded. Discussion ensued.

Upon motion by Mr. Good, second by Mr. Nunziata, vote carried to approve Amendment 1 to the STC Passenger Lounge Agreement with Trip Hospitality Orlando, LLC at Orlando

International Airport (MCO); and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

D. New Business Item D is a Recommendation of the Procurement Committee to Approve the Second Renewal Option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance & Irrigation with Helping Hand Lawn Care, LLC (Helping Hand)

Mr. Giordano posed a question on the quality of their work with the Authority. Mr. Daniels responded, stating that they are doing okay; although we have encountered several issues that required adjustments, this is their last option year. A new solicitation for services is being built this month.

Upon motion by Mr. Giordano, second by Mr. James, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the second renewal option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance and Irrigation Services with Helping Hand Lawn Care, LLC; (2) authorize funding in the not-to-exceed amount of \$1,785,733.58 from the Operations and Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

E. New Business Item E is a Recommendation of the Procurement Committee to Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to Multiple Suppliers

Upon motion by Mr. Nunziata, second by Mayor Dyer, vote carried to accept the recommendation of the Procurement Committee to: (1) Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to the 5 Primary and 5 Secondary Suppliers for a not to exceed amount of \$10,225,438.21 which is based on the total Secondary Suppliers cost and a 15% contingency; (2) deem International Synergy for Technical Services as non-responsive; (3) authorize funding from the Operations and Maintenance Fund; (4) authorize Procurement Services to issue the necessary Blanket Purchase Agreements; (5) allow for the allocation of funds among the Suppliers as required to meet inventory requirements; and (6) authorize the Procurement Services Department to extend the term of the resulting BPA's if funds remain available at the end of the original BPA period.

F. New Business Item F is a Recommendation of the Procurement Committee to Award Sole Source Procurement (SS-00267) for Contract 25-835-SS, Building Automation System Preventative Maintenance and Repair Services with Stark Tech Operating Company, LLC (Stark)

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to accept the recommendation of the Procurement Committee to: (1) award of Sole Source Procurement (SS-00267) for Contract 25-835-SS, BAS Preventative Maintenance and Repair Services with Stark Tech Operating Company, LLC; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$11,180,212.29; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

G. New Business Item G is a Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International Inc., dba GCI Inc., for Construction Phase Owner Authorized Representative Services for W-S00111 South Terminal C, Phase 1 – Program and Project Management Services at Orlando International Airport (MCO)

Upon motion by Mayor Dyer, second by Mr. Nunziata, vote carried to accept the recommendation of the Construction Committee to approve an Addendum to the Continuing

Program and Project Management Services Agreement with Geotech Consultants International Inc., dba GCI Inc., for Construction Phase Owner Authorized Representative Services for W-S00111 South Terminal C, Phase 1 – Program and Project Management Services at MCO, for the total amount of \$2,585,208, including the not-to-exceed fee amount of \$1,935,208, the not-to-exceed expense amount of \$50,000, and a not-to-exceed allowance of \$600,000, with funding from General Airport Revenue Bonds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

H. New Business Item H is a Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation; and approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with The Corradino Group, Inc. for Construction Phase Owner Authorized Representative Services for H-00390 Terminal C Enhancements Program – J Hook Pond at the Orlando International Airport (MCO)

Upon motion by Mr. Giordano, second by Mr. James, vote carried to accept the recommendation of the Construction Committee to: (1) Approve Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00390, Terminal C Enhancements J Hook Pond at the Orlando International Airport, for the total lump sum amount of \$3,340,640.00, (2) Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with The Corradino Group, Inc. for Construction Phase Owner Authorized Representative Services for H-390 Terminal C Enhancements Program – J Hook Pond at MCO, for the total amount of \$349,704.48 including the not-to-exceed fee amount of \$315,230.00 and the not-to-exceed expense amount of \$34,474.48 with funding from General Airport Revenue Bonds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

I. New Business Item I is a Recommendation to Approve the Initiatives Identified during the Aviation Authority Board Workshop on the Vision and Strategy for Orlando International Airport (MCO) and Orlando Executive Airport (ORL)

Mr. Good reiterated the proposed amendment regarding the activation of 60% of current vacant real estate assets. He further requested an additional amendment to incorporate language that reflects alignment with the Aviation Authority's mission, suggesting the inclusion of either "in synergy with our mission" or "strategically activate." Mr. Friel responded, restating the new proposed recommendation for the Authority Board. Mr. Giordano posed a question requesting clarification on the origin of the 1.4x debt. Mr. Friel provided clarification on the debt service metric ratio to ensure financial health and stability. Mr. Lyttle offered further clarification of the goals and established parameters for the staff to achieve them.

Upon motion by Mr. Giordano, second by Mr. Nunziata, vote carried to approve the recommendation from the Aviation Authority Board Workshop conducted on October 8, 2025 with the following amendment and additions: (1) By 2035, activate 60% of current vacant real estate assets while maximizing revenue and advancing the Aviation Authority's strategic mission, and (2) Continue to preserve Sun Rail right-of-way at MCO and be a participating regional partner to bring Sun Rail to MCO; and authorize the Chief Executive Officer, or designated Aviation Authority staff, to advance and implement the recommendation.

J. New Business Item J is a Recommendation to Approve Benefit Plan Renewals for Active and Retired Employees

Upon motion by Mayor Demings, second by Mr. Giordano, vote carried to approve the proposed renewals with CIGNA for medical, dental, vision and FSA and the Mutual of Omaha for

life, long term disability, short term disability advice to pay services, and voluntary life with the enhancements referenced; (2) approve the continuation of the medical and/or dental opt-out program; (3) approve the CIGNA post-65 Medicare Supplemental and Part D Prescription Drug Plan; (4) approve the continued employer contribution percentages for Wellness Program Participants; (5) approve the standard employer/employee contribution percentages for Non-Wellness Program Participants; (6) authorize funding from previously approved Operations and Maintenance Fund; and (7) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following review by legal counsel.

ADJOURNMENT

6. There being no further business to be considered, Chair Kopelousos adjourned the meeting at 2:55 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

CEO REPORT



MCO CEO Report

November 2025



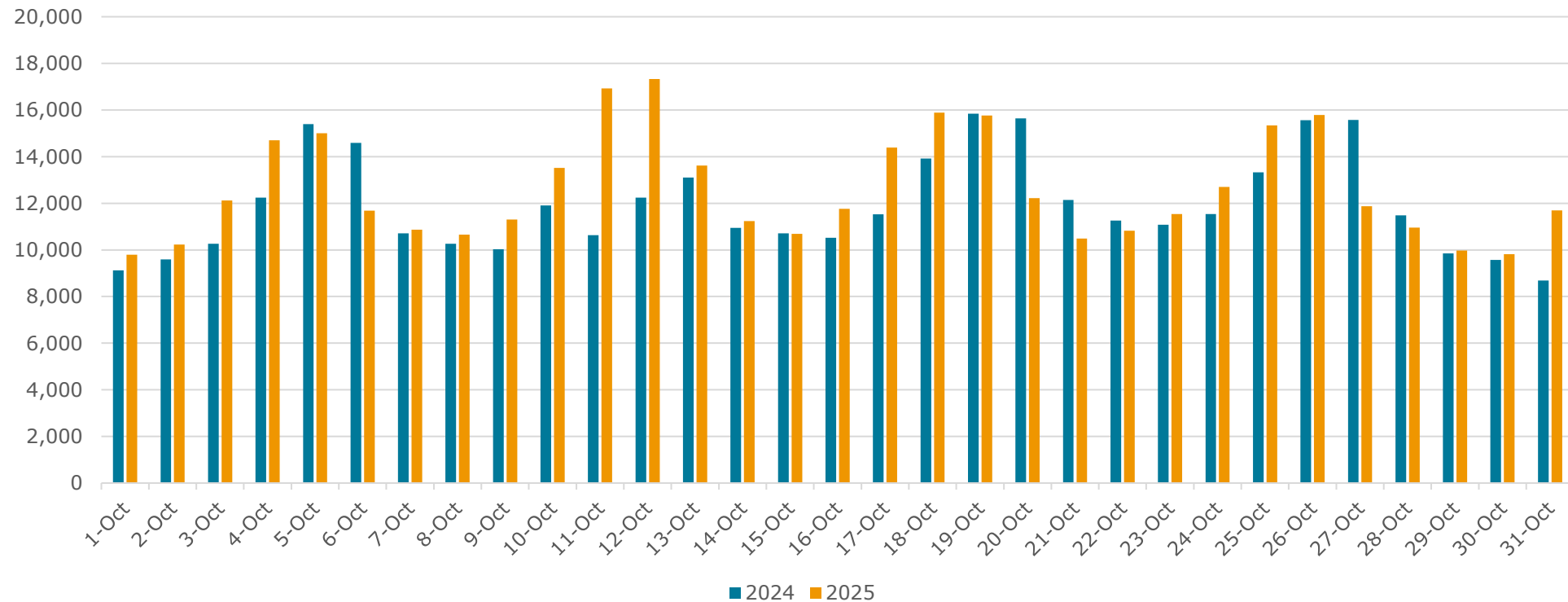
Orlando International Airport



DAILY PARKING

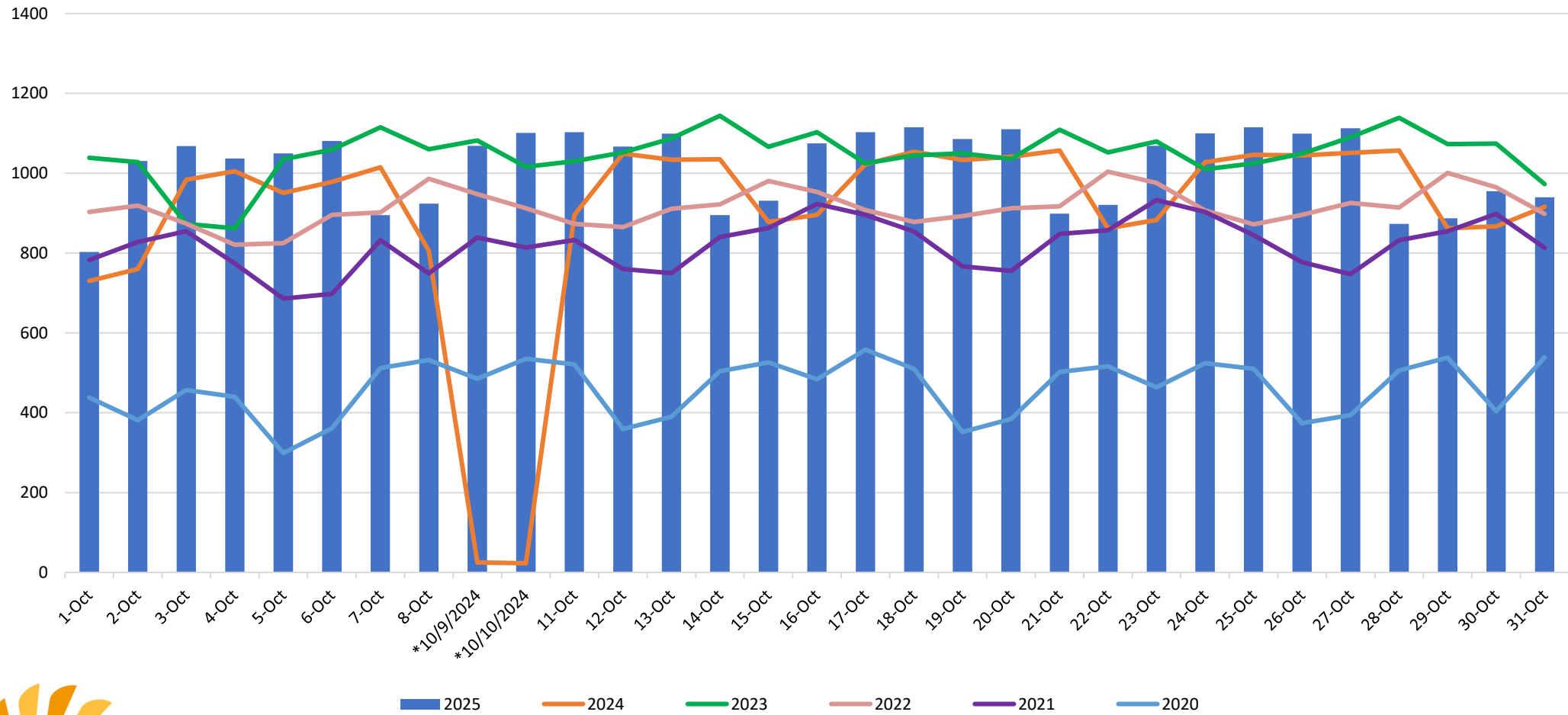
October 2025

MCO Daily Vehicle Count



Daily Departing Flights

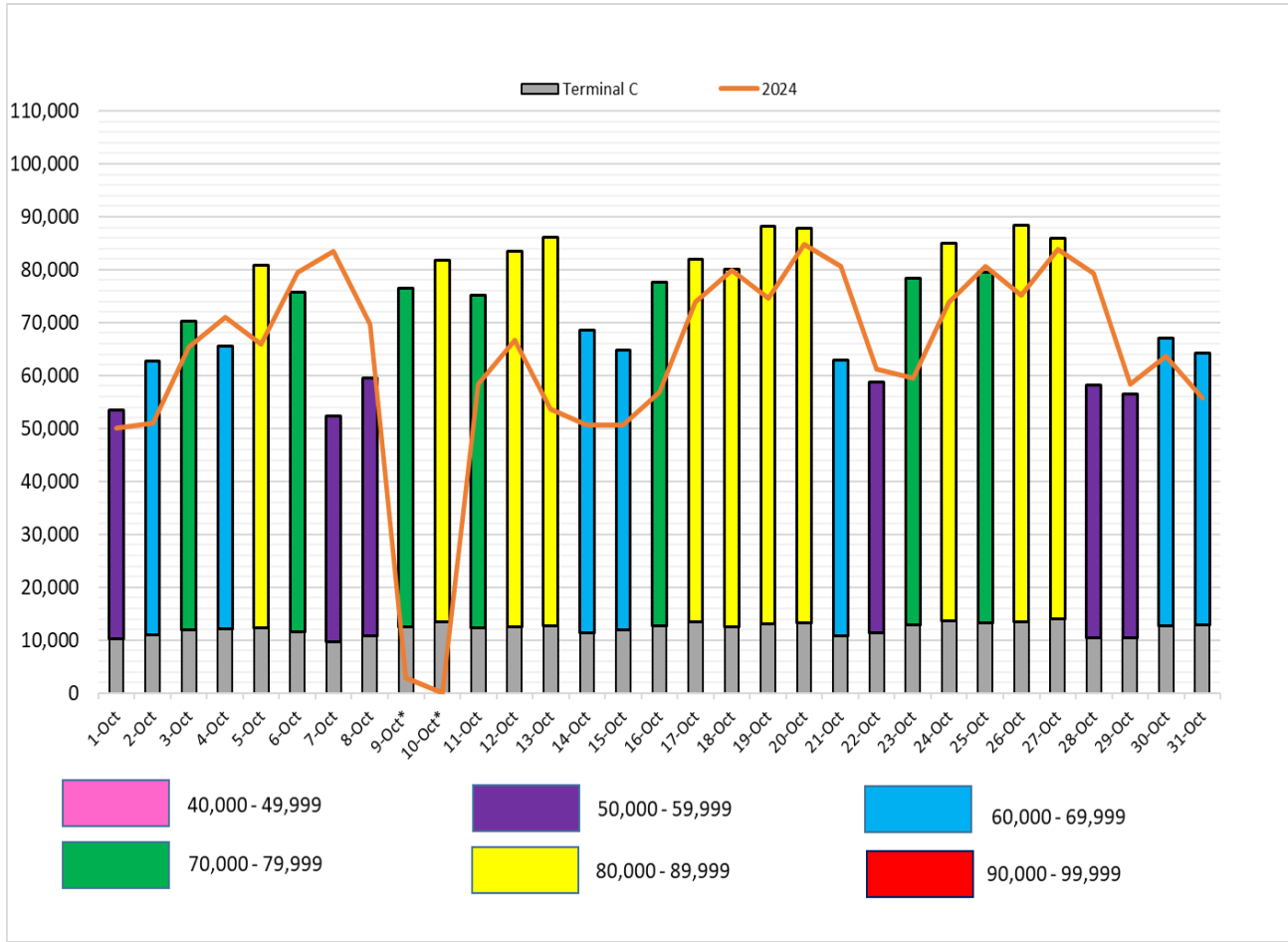
October 2025



*Hurricane Milton 2024

Daily Departing Passengers

October 2025



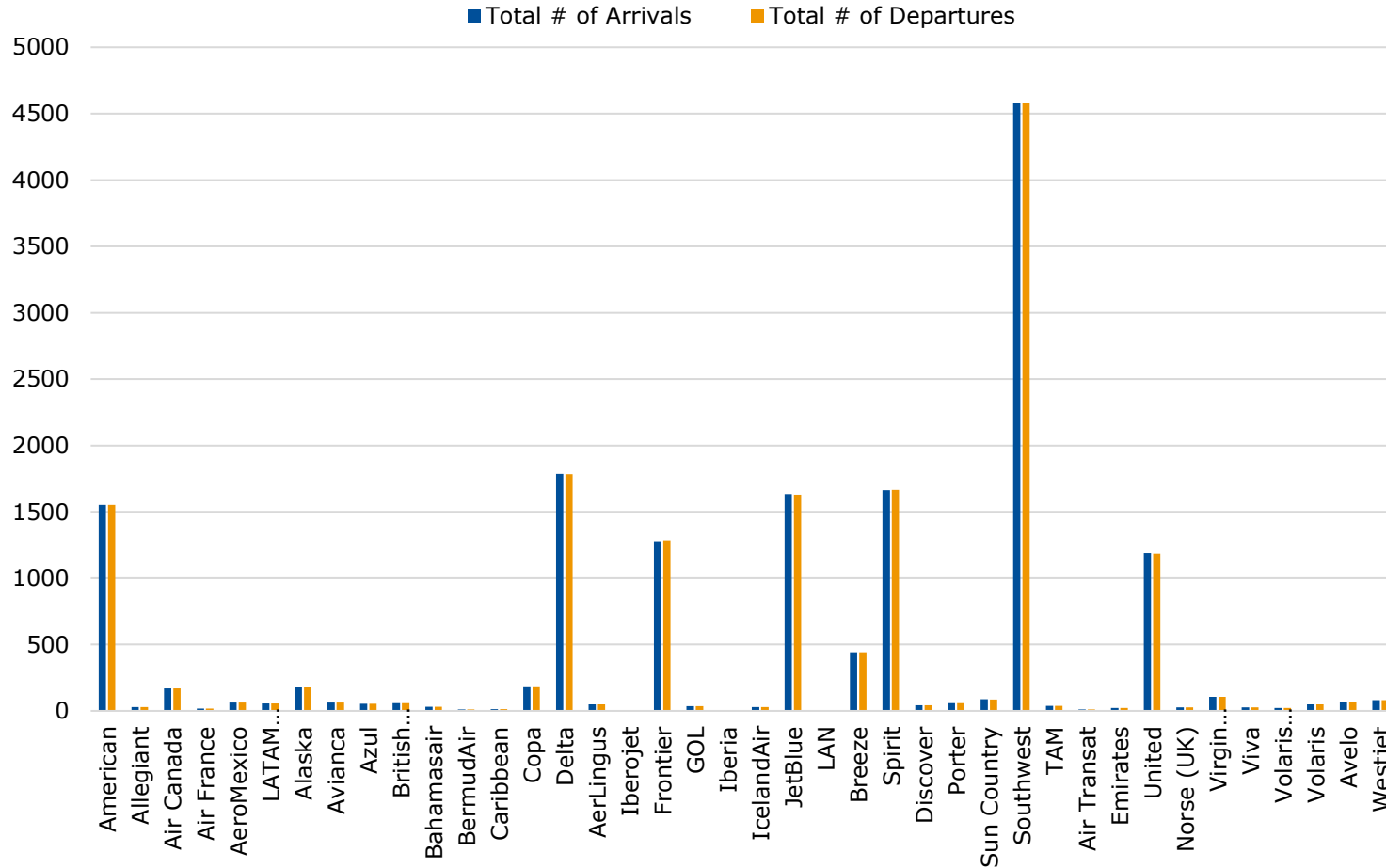
Busiest Days:

10/26 – 88,451
10/19 – 88,283
10/20 – 87,904

11 days – 80,000-89,999
7 days – 70,000-79,999

Flight Activity By Airline

October 2025



Top 5 Departures:

SWA – 4578

DAL – 1784

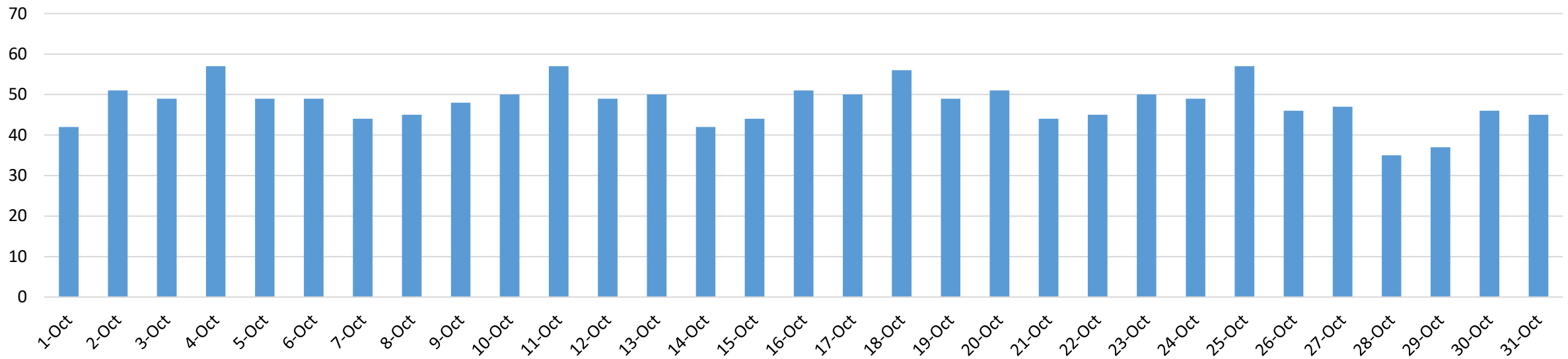
NKS – 1667

JBU – 1629

AAL – 1552

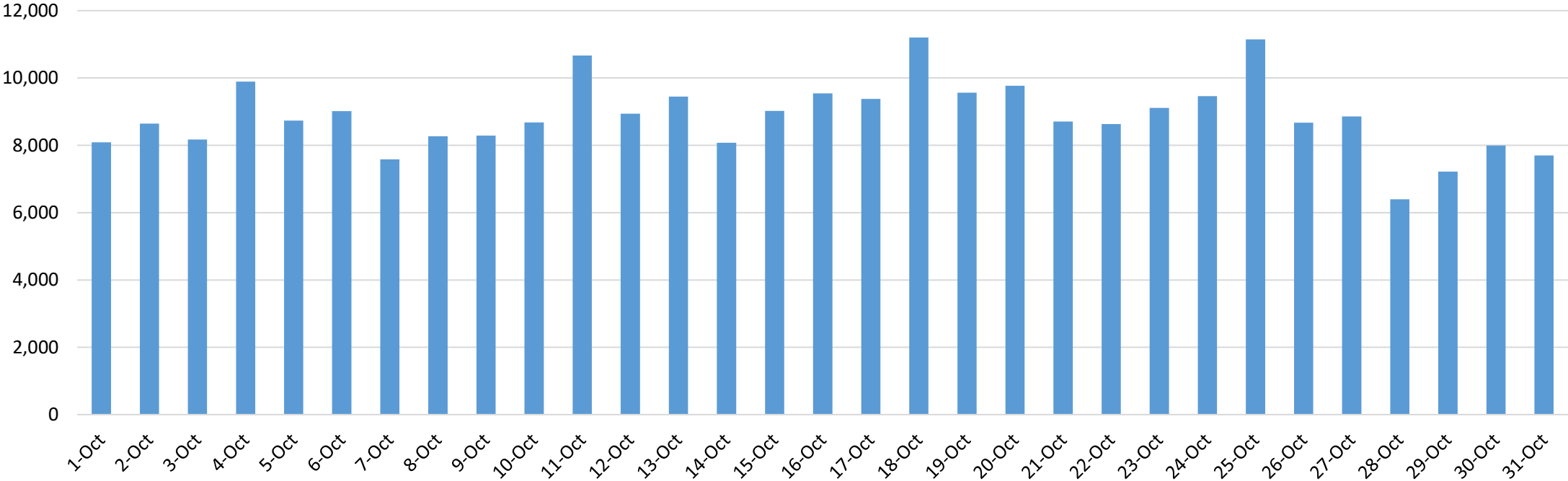
International Activity – Arriving Flights

October 2025



International Activity – Arriving Passengers

October 2025



Passenger Traffic Statistics

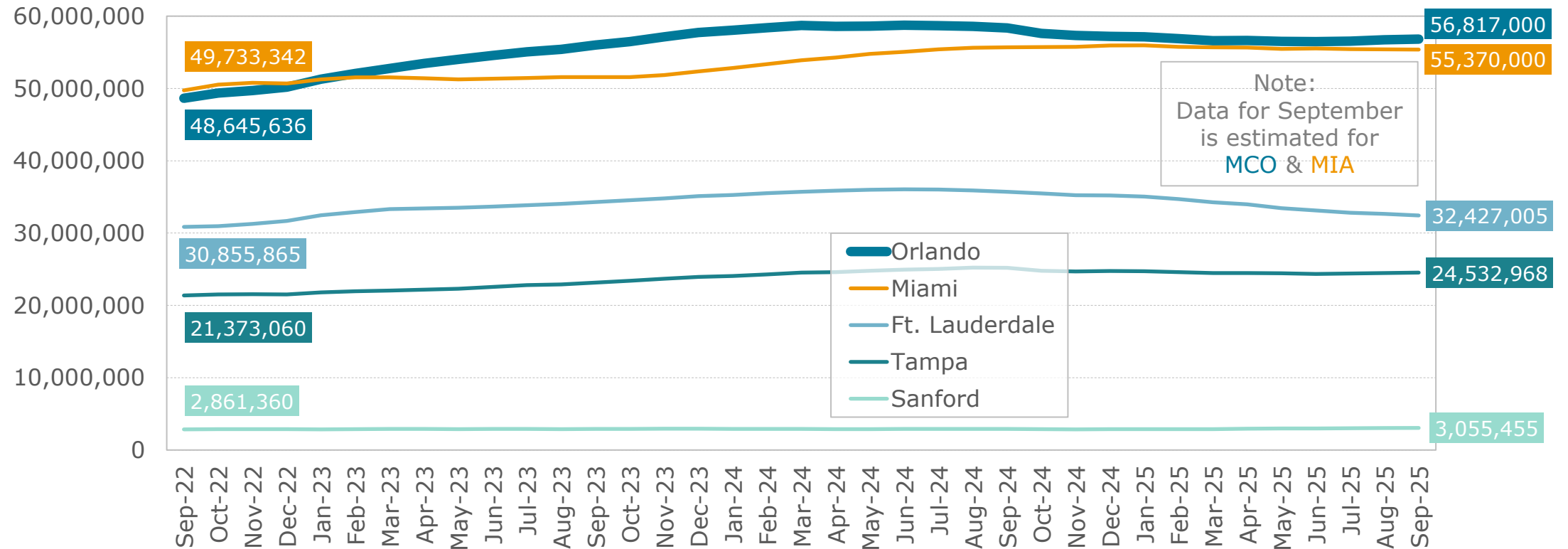
12-Months Ended August 2025

	Aug 2025	% Chg.	YE Aug 2025	% Chg.
Domestic	3,937,545	4.2%	48,399,231	(5.1%)
International	761,684	5.1%	8,338,020	10.1%
Total	4,699,229	4.4%	56,737,251	(3.2%)

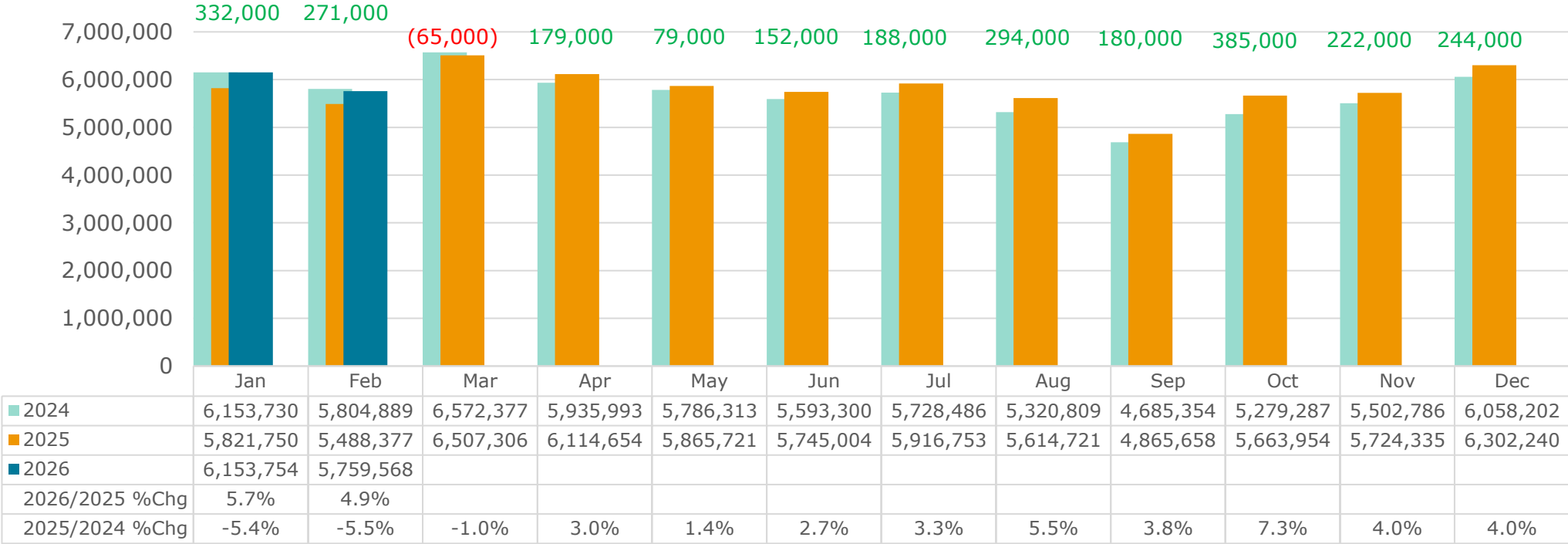
Key Takeaways:

- Passenger traffic
 - Domestic: Largest increase in 17 months
 - International: All-time high
- Seat capacity
 - Domestic: up 5.1%
 - International: up 7.6%
- Load factors
 - Domestic: 83.6%
 - International: 84.0%

FL Airports Rolling 12-Month Passenger Traffic



Monthly Seat Capacity



NOTE: Future schedules may be subject to change.

Updated: November 3, 2025.

Source: Airline Data Inc. flight schedules.

Upcoming Service Starts/Resumptions

Destination	Airline	Date
Halifax, Nova Scotia	porter	Nov 1
Ottawa, Ontario	 AIR CANADA	Nov 7
Los Angeles, CA	 FRONTIER AIRLINES	Nov 20
Oklahoma City, OK	 FRONTIER AIRLINES	Nov 20
Omaha, NE	 FRONTIER AIRLINES	Nov 20
Phoenix, AZ	 FRONTIER AIRLINES	Nov 20
Salt Lake City, UT	Southwest 	Nov 22
Milwaukee, WI	 FRONTIER AIRLINES	Nov 23
Freeport, Bahamas (u)	bahamasair	Nov 24
Lima, Peru (n, u)	 LATAM AIRLINES	Dec 1
Medellin, Colombia	avianca 	Dec 1
San Salvador, El Salvador	avianca 	Dec 1
Las Vegas, NV	spirit	Dec 4
Louisville, KY	spirit	Dec 4
Recife, Brazil (u)	Azul 	Dec 5

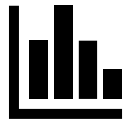
Destination	Airline	Date
Lincoln, NE (n, u)	Breeze 	Dec 10
Hamilton, Ontario (n, u)	porter	Dec 12
Tri-Cities, TN (n, u)	Breeze 	Dec 12
Boston, MA	American Airlines 	Dec 18
Guadalajara, Mexico	 AEROMEXICO.	Dec 18
Milwaukee, WI	 sun country airlines	Dec 18
Monterrey, Mexico	 AEROMEXICO.	Dec 18
Phoenix, AZ	 FRONTIER AIRLINES	Dec 18
Montego Bay, Jamaica	spirit	Dec 19
Omaha, NE	 FRONTIER AIRLINES	Dec 19
Santo Domingo, Dom. Republic	 FRONTIER AIRLINES	Dec 19
Santo Domingo, Dom. Republic	spirit	Dec 19
Columbus, OH (n)	 DELTA	Dec 20
Grand Rapids, MI (n)	 DELTA	Dec 20
Indianapolis, IN	 DELTA	Dec 20

OPERATIONS VOLUMES MCO - PRIOR MONTH

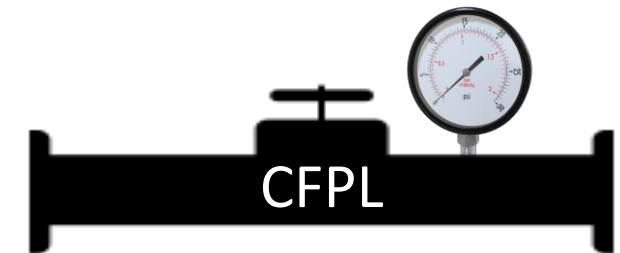


40.2M Gallons
2.4M Departing Passengers
15.4K Departing Flights

Received
997 Trucks
8.0M Gallons

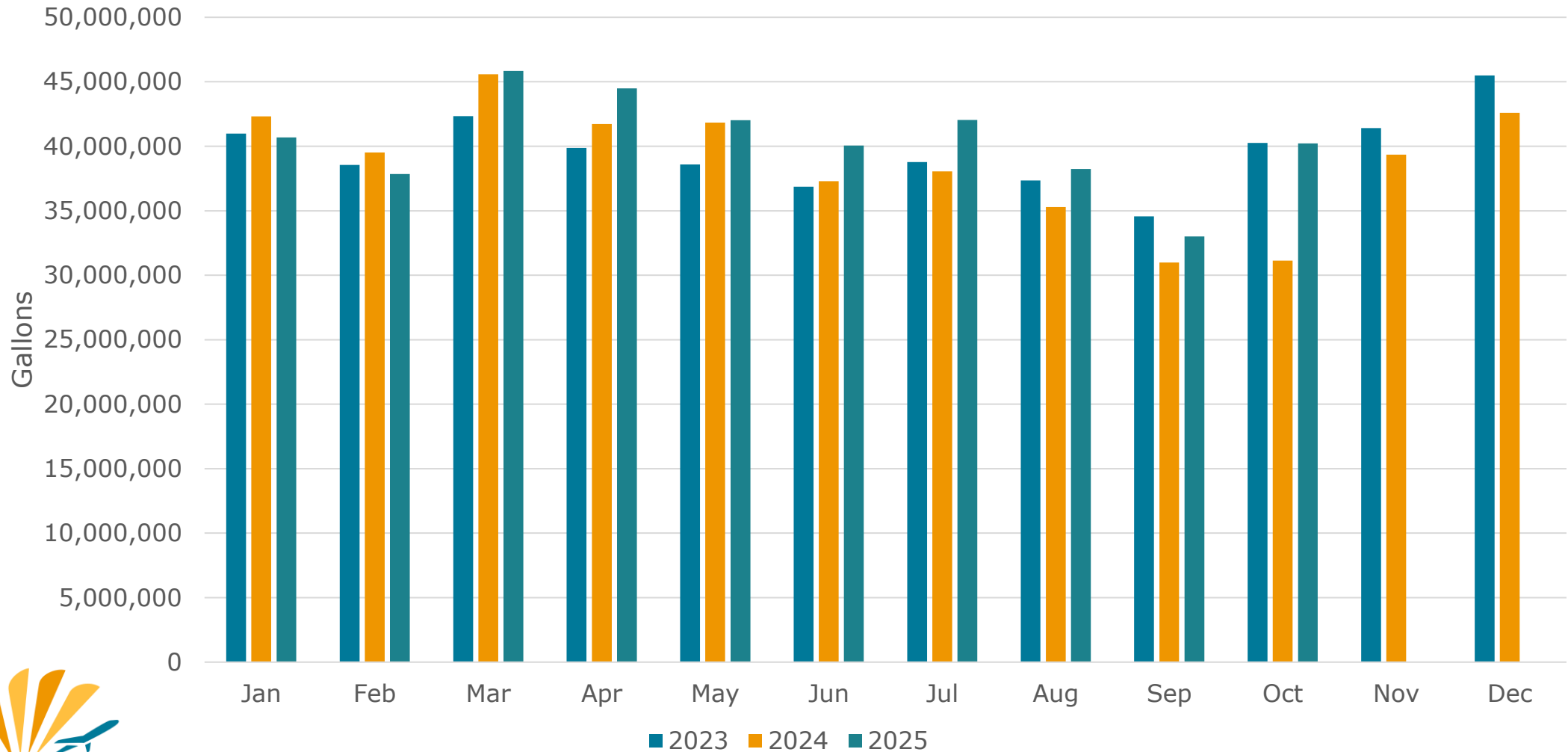


Daily Avg: 1,297,313 gallons
Peak Day: 10/18 – 1,575,273
Low Day: 10/01 – 1,046,823
Nov. Forecast: 40.5M Gallons
1.35M Daily Avg.



Received 31.4M Gallons
(Includes other supplier shipments)

MONTHLY FUEL UPLIFTS – MCO



ORL CEO Report

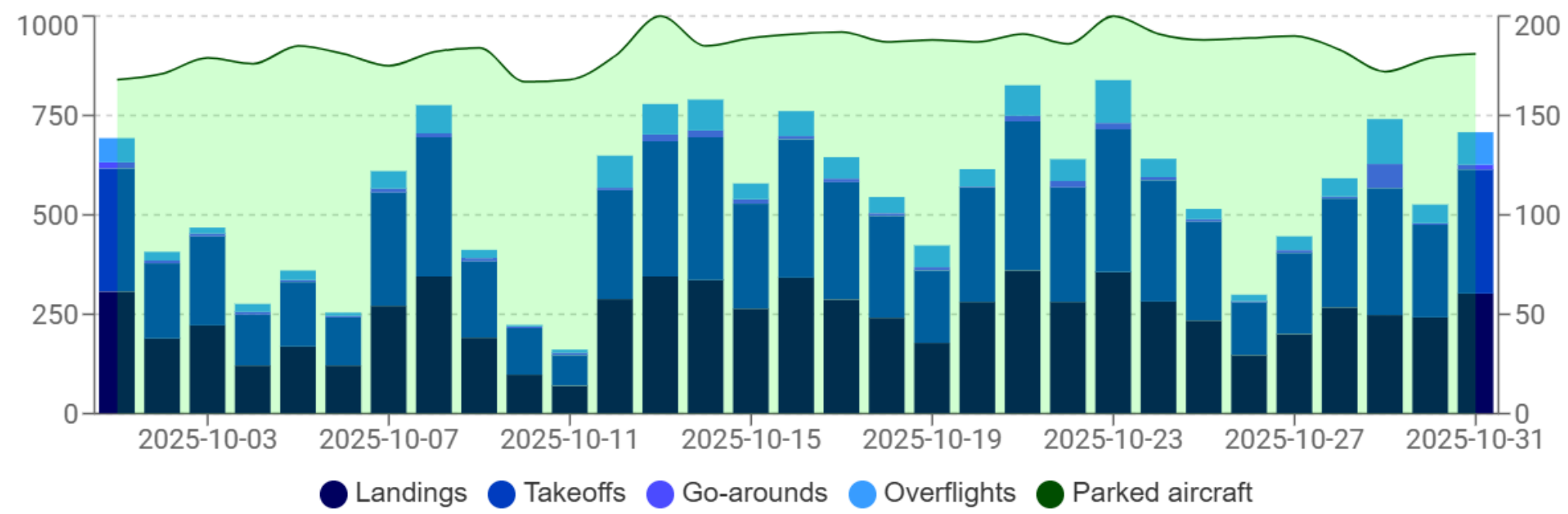
November 2025



Orlando Executive Airport

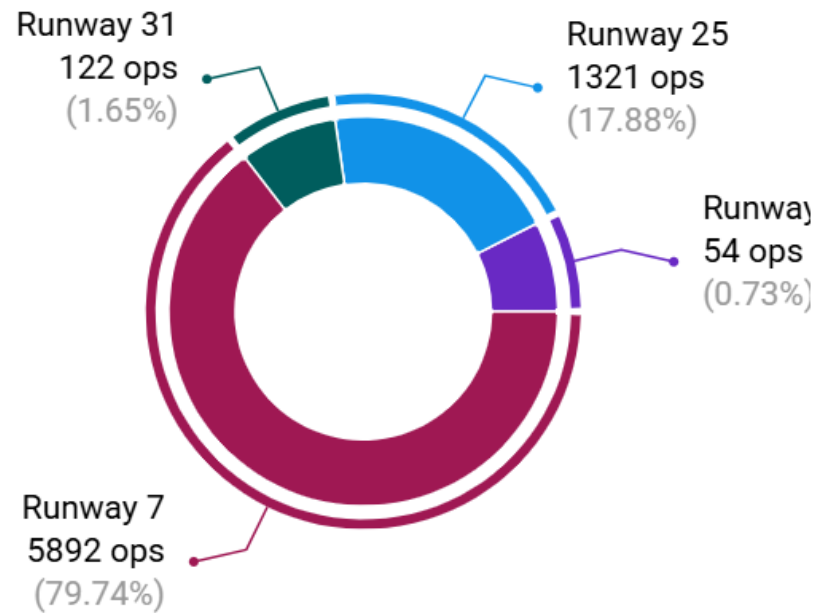


ORL October Operations

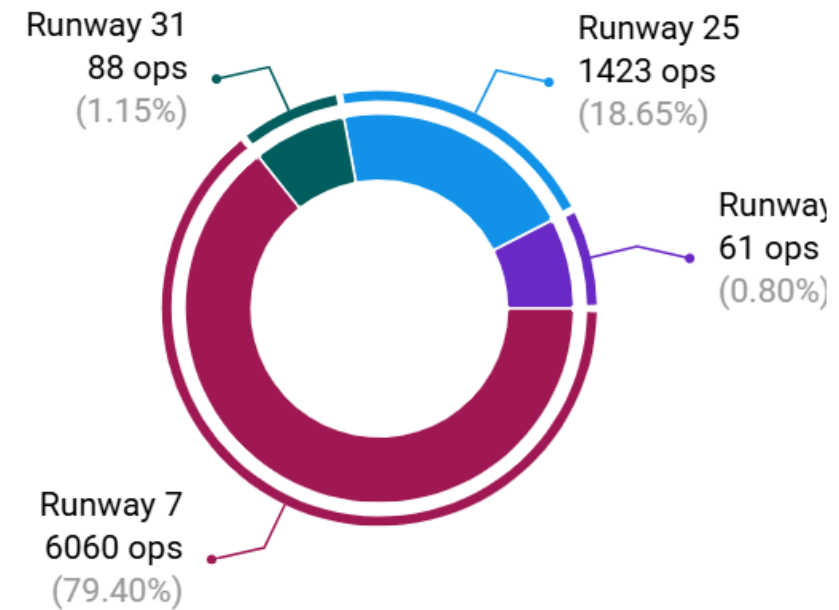


ORL October Runway Usage

Landings

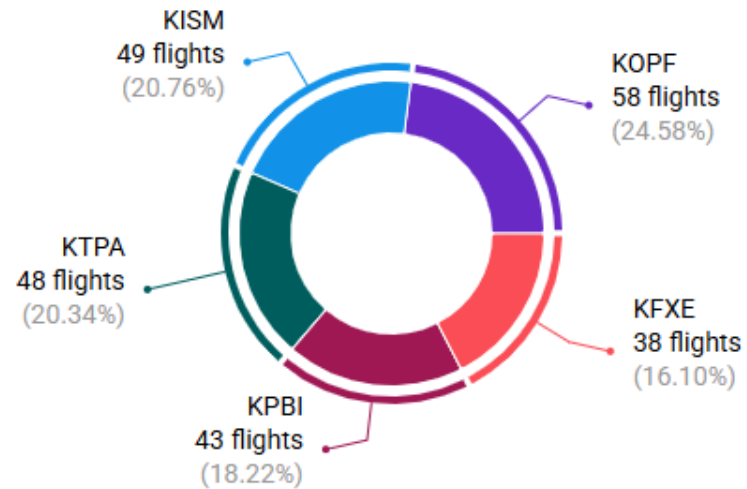


Takeoffs

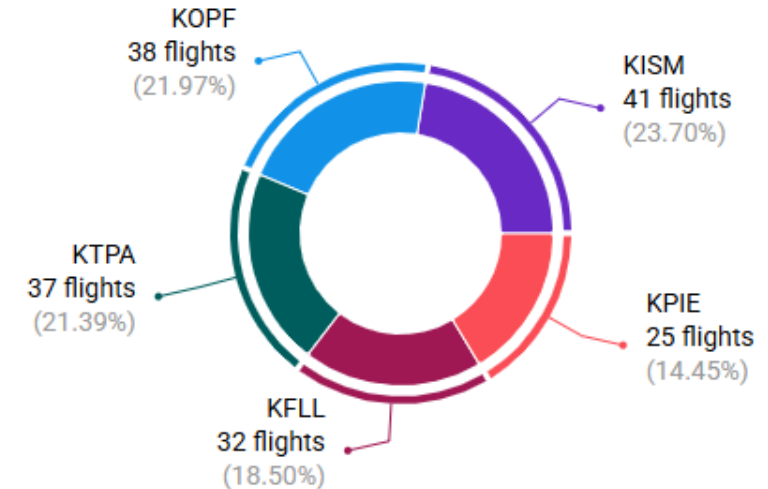


ORL October O/D

Top Origin Airports



Top Destination Airports



Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Dr. Randolph Hudgins, Chief Administrative Officer

Item Description

Recommendation to Accept Aviation Authority Committee Minutes

Background

The following Aviation Authority Committee meeting minutes are provided in conjunction with the agenda package for the board meeting:

1. July 18, 2025, Aviation Noise Abatement Committee
2. August 19 and August 26, 2025, Construction Committee
3. September 3, 2025, Construction Finance Oversight Committee

The minutes package is provided under separate cover on the website at: www.flymco.com

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President, Procurement Services

Item Description

Recommendation to Dispose of Surplus Property

Background

The Greater Orlando Aviation Authority is permitted to dispose of property that is no longer necessary, useful or profitable.

Issues

The Aviation Authority Policies and Procedures Section 450.05, Disposal of Surplus Property, Scrap and Trash, and Section 450.11, Property Control, permit the Aviation Authority to dispose of fair and reasonable value at any time, any property constituting part of the Airport System which the Aviation Authority and City of Orlando determine, by Resolution, not necessary, useful or profitable.

The Aviation Authority Staff recommends disposal of property items as summarized below, in accordance with Aviation Authority policies.

- Computers, monitors and related equipment
- Electronic equipment
- Miscellaneous equipment

Alternatives

The Aviation Authority could hold the property for future disposal.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures.

**ASSETS NEEDING BOARD APPROVAL
FOR NOVEMBER 2025 MEETING**

<u>ASSET #</u>	<u>TAG #</u>	<u>GOAA GENERAL</u>
120788	71750	Generator, Lentry Honda, Model # EU2000I/650
113365	71324	Blower, Supervac Smoke Ejector, 720G4-H Fan
142859	68587	Range, Gas, Stainless Steel, Pro-Style 36", Thor Kitchen #HRG3618U
162730	65578	Saw, Rescue
126944	55550	Reader, Passport, 3M Model AT9000
126943	55551	Reader, Passport, 3M Model AT9000
126947	55570	Reader, Passport, 3M Model AT9000
125785	55597	Radio, ICOM Model #IC-A210-21M
125784	55598	Radio, ICOM Model #IC-A210-21M
150243	56941	Radio, ICOM Model #IC-A220M
206712	58968	Radio, Transceiver, with Mount, ICOM #A220M with MB53
206711	58969	Radio, Transceiver, with Mount, ICOM #A220M with MB53
118151	65910	Radio, Motorola IC A200, MB53
120228	91766	Radio, Motorola, Portable XTS5000, MDL II, Encrypted
120216	91767	Radio, Motorola, Portable XTS5000, MDL II, Encrypted
134591	56423	Printer, ID Card, w/Dual-Sided Lamination, Fargo "HDP5000"
120189	92038	Radio, Motorola, Portable XTS5000, MDL II, Encrypted
121067	91842	Radio, Motorola, Portable XTL-5000
157393	65185	Cylinder, SCBA, G1, 60 Minute, 4500 PSIG
101511	52031	Table, Printer Stand, Oak, Granite Top
126840	55557	Appliance, "Steelhead EXA 1160 B030" with RIOS, Riverbead #EXA-01160-B030
126841	55556	Switch, 48 Port, 10/100/1000BaseT, PoE-plus + Power Supply AC PS, Juniper #EX420
126948	55579	Finger Print Capture Station, Crossmatch Guardian "L-Scan"
	36974	Artwork, "Summer's Brilliance" by David Short
	36998	Artwork, "Colors of Summer" By David Short
	36948	Artwork, "Key West Landscape" by Kennedy R.E.
	36519	Artwork, "Garden Walkway" by Tom Newsom
		NEC MultiSync LCD4010 Monitor, Serial#: 6ZA08983YA; PO#: 73596
		NEC MultiSync V423 LCD Monitor, Serial#: 57032045NA
		Yamaha Speaker, Model#: S115V, Serial#: (21)IZ02102
		Yamaha Speaker, Model#: S115V, Serial#: (21)PX01496
		Yamaha Speaker, Model#: S115V, Serial#: (21)PX01492
		Yamaha Speaker, Model#: S115V, Serial#: (21)HK01764
		Yamaha Speaker, Model#: S115V, Serial#: (21)IZ02104
		Yamaha Speaker, Model#: S115V, Serial#: (21)OP02320
		Yamaha Speaker, Model#: S115IV, Serial#: 07482498
		Yamaha Speaker, Model#: S115IV, Serial#: 07475942
		Tascam Compact Disc Player, Model#: CD-450, Serial#: 0200146
		Yamaha Power Amplifier, Model#: P7000S, Serial#: UCCNN01031
		Merrychef, Item#: e4CSVMV6DFU1GMUS, Serial#: 1801213090332
		ITV Ice Maker, Model#: SPIKA NG 175-A1H 115/60UL, Serial#: 15326423
		Artwork, "White Porch"
		Artwork, "Success", Poster
		Artwork, "Three Dogs"
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500117
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500131
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17480006
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500114
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17480007
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500105
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17480009
		3M Passport Reader, Model#: AT9000 PV40-02-17-00-01, Serial#: PV40N887
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500120
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500125
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500107
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500137
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17480008
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500142
		3M Passport Reader, Model#: PV60-02-00-00-01, Serial#: 60C17500109
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		CrossMatch Fingerprint Scanner, Serial#: 000621954.F2017
		CrossMatch Fingerprint Scanner, Serial#: 000621989.F2017
		CrossMatch Fingerprint Scanner, Serial#: 000621774.F2017
		CrossMatch Fingerprint Scanner, Serial#: 000621785.F2017
		CrossMatch Fingerprint Scanner, Serial#: 000622645.I2018
		CrossMatch Fingerprint Scanner, Serial#: 000622624.I2018
		HP LaserJet Enterprise M506 Printer, Serial#: JPBDS05802
		ViewSonic VG2228WWM Monitor, Serial#: S34110100815
		Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-988-DR1L-A11
		Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-988-DQRL-A11
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		Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-988-DQFL-A11
		Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-97C-665L-A10
		Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-988-DNQL-A11
		Dell Flat Panel Monitor, Model#: P2219H, Serial#: TW-0WT1MD-QDT00-86J-05FU-A00
		Brother Fax Machine, Model#: FAX4100e, Serial#: U61639A5J545568
		HP LaserJet P2015D Printer, Serial#: CNBJB43664
		Dell Flat Panel Monitor, Model#: P2217Hb, Serial#: TW-0KRNN9-QDT00-758-0R5L-A00
		Dell Flat Panel Monitor, Model#: P2219H, Serial#: TW-0WT1MD-QDT00-86J-054U-A00
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		HP 24uh Monitor, Serial#: CNK72123K0
		HP 24uh Monitor, Serial#: CNK72802MX
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Dell Flat Panel Monitor, Model#: P2417Hb, Serial#: TW-OKXHDH-QDT00-857-03KL-A06
Samsung Monitor, Model#: S22E650D, Serial#: ZZLKH4LH500304F
HP 24uh Monitor, Serial#: CNK72727PL
HP 24uh Monitor, Serial#: CNK72803CZ
Dell Flat Panel Monitor, Model#: P2417Hb, Serial#: TW-OKXHDH-QDT00-857-02CL-A06
Dell LCD Monitor, Model#: UZ2215Hf, Serial#: CN-OTXMNV-72872-478-CLHB
Dell LCD Monitor, Model#: UZ2215Hf, Serial#: CN-OTXMNV-72872-478-CFUB
Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-97C-680L-A10
Dell Flat Panel Monitor, Model#: P2417Hb, Serial#: TW-OKXHDH-QDT00-857-02JL-A06
Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-988-DNCL-A11
Dell Flat Panel Monitor, Model#: P2418HT, Serial#: CN-0488CG-WS200-97C-655L-A10
ViewSonic VG2228WM Monitor, Serial#: STB133140341
ViewSonic VG2228WM Monitor, Serial#: STB132440083
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Dell Flat Panel Monitor, Model#: P2217Hb, Serial#: TW-OKRRN9-QDT00-758-22UL-A00
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[illegible]

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ASSET # **TAG #** **ORLANDO EXECUTIVE AIRPORT**

ASSET # **TAG #** **HYATT REGENCY**

<u>ASSET #</u>	<u>TAG #</u>	<u>MOTOR POOL</u>
110555	71241	Gillig Bus
122820	71850	Arboc Spirit Of Mobility 26 Ft Bus
122822	71851	Arboc Spirit Of Mobility 26 Ft Bus
122825	71854	Arboc Spirit Of Mobility 26 Ft Bus
123770	71938	Freghtliner Sprinter Bus
123771	71939	Freghtliner Sprinter Bus
123768	71940	Freghtliner Sprinter Bus
123765	71941	Freghtliner Sprinter Bus
123766	71942	Freghtliner Sprinter Bus
123767	71943	Freghtliner Sprinter Bus
123769	71944	Freghtliner Sprinter Bus
123772	71945	Freghtliner Sprinter Bus
134579	72046	Cobus 3000 Mercedes Benz Type BF 30
134580	72047	Cobus 3000 Mercedes Benz Type BF 30
134581	72048	Cobus 3000 Mercedes Benz Type BF 30
134583	72049	Cobus 3000 Mercedes Benz Type BF 30
134582	72050	Cobus 3000 Mercedes Benz Type BF 30
134584	72051	Cobus 3000 Mercedes Benz Type BF 30

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Jay Cassens, Vice President, Aviation Real Estate

Item Description

Recommendation to Approve Amendment No. 5 to Lease Agreement for Fire Station No. 6 with the City of Orlando at Orlando Executive Airport (ORL)

Background

The City operates Fire Station Number 6 at ORL pursuant to a Lease Agreement dated February 5, 1979, subject to four amendments.

The lease is provided at no cost to the City of Orlando, in exchange for fire services provided to ORL.

Issues

Amendment No. 4 to the Lease Agreement extended the term until September 30, 2025. The City has been operating the Fire Station as a holdover Tenant since that date. The City is currently completing the construction of a new Fire Station Number 6 at a nearby site at ORL.

The Parties desire to extend the Term to the earlier of six months after the Certificate of Occupancy is issued for the new Fire Station Number 6 or June 30, 2026, to allow time for the City to relocate to the new site.

Small Business

Small business goals do not apply to real estate leases.

Alternatives

None.

Fiscal Impact

There is no fiscal impact associated with this item.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation to: (1) approve the Amendment No. 5 to the Lease Agreement for Fire Station No. 6 at Orlando Executive Airport (ORL); and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the appropriate documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc., to Provide FY26 Staff Extension Services to the Operational Readiness Activation Transition (ORAT) Team at the Orlando International Airport

Background

On May 18, 2022, the Aviation Authority Board approved the Continuing Program and Project Management Services Agreements after a competitive award process. The ORAT department uses this agreement to acquire the extension of staff services. This request is to extend the services of a Senior ORAT Manager and an ORAT Manager through FY 2026 to support ORAT activities.

On October 28, 2025, the Procurement Committee recommended Approval of an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc.

Issues

The ORAT process plays a critical role in the successful execution of the capital plan. Key responsibilities include coordinating operational plans and procedures, developing and facilitating familiarization, training, and trial exercises, as well as overseeing departmental readiness activities. Over the next 10 months, ORAT efforts will be concentrated on several major initiatives:

- The Airside 2 and 4 Gate Link Replacement Project, including the associated Continuity of Operations Plan (COOP), is scheduled to begin on December 3, 2025
- The phased opening of Terminal C Gates 250–253, commencing in Spring 2026
- The Pedestrian Bridge RAC Lobby, targeted for activation in 2026
- Design review activities for the NTC Airsides 1–4 Renovation Project, currently at 30% design

The cumulative contract value of all addenda/amendments since the last approval by the Aviation Authority Board for the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc., exceeds the \$250,000 threshold; thus, this agenda item requires Board approval.

If approved, these services would be effective December 1, 2025, through September 30, 2026.

Small Business

The Office of Business Opportunity & Exchange determined there is no small business participation goal due to the limited scope and lack of certified small business firms that are ready, willing, and able to participate.

Alternatives

The decision can be made not to move forward with the staffing. If not, there will be only a limited ORAT team in place to provide the experience and skills necessary for the current key initiatives and projects being conducted by the Aviation Authority.

Fiscal Impact

The value is \$415,240. Funding required will be allocated from the Operations and Maintenance Fund, as approved through the budget process.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc; (2) authorize funding from Operations and Maintenance fund for the not-to-exceed amount of \$415,240; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Danny Palakal, Interim Chief Information Officer

Item Description

Recommendation to Ratify the Decision of the Chief Executive Officer to Authorize Emergency Purchase EP-00643 to Hewlett Packard Enterprise Company (HPE) for Broadcom VMware Cloud Foundation License Subscriptions at Orlando International Airport

Background

HPE provides the Aviation Authority with VMware Cloud Foundation License subscriptions required to utilize VMware software. This is the foundation for the Aviation Authority's virtual infrastructure consisting of 40+ vSphere hosts (vCenter), housing 400+ virtual servers that support the majority of the Aviation Authority on-premise applications (e.g., Access Control, Active Directory, Badging, Computer Aided Dispatch, Databases [Oracle RDBMS and Microsoft SQL Server], Exchange/Outlook, FIDS, File/Print, GIS, Maximo, Parking Revenue Control System, RMS, SharePoint, Video Surveillance System).

Without these license subscriptions, there is a risk of losing connectivity to vCenter, which would prevent changes to or backups of our production workloads and pose a serious risk to operations.

This expenditure was recommended for approval by the Procurement Committee on January 21, 2025, New Business Agenda Item NB-B, and subsequently approved by the Aviation Authority Board at its February 19, 2025, meeting, as New Business Item X-A with a cost of \$238,551.04.

Issues

Broadcom's recent acquisition of VMware resulted in increased costs and a mandated shift to subscription-based licensing. In FY25, the Aviation Authority spent \$238,551.04 for a one-year VMware vSphere Foundation (VVF) subscription covering 2,048 cores. We managed this through HPE under contract pricing. To reduce future costs, we replaced the older servers, which enabled us to lower our core count to 1,792 without sacrificing productivity or performance.

Despite early outreach to HPE and other value-added resellers starting in August, we have encountered delays and restrictions. Broadcom now classifies the Aviation Authority as an "Enterprise" customer, making us ineligible for a VVF subscription renewal. As an Enterprise customer, we only qualify for the VMware Cloud Foundation (VCF) subscription. They have also confirmed that HPE is the only authorized vendor to provide a quote for the VCF subscription.

The current support renewal exceeds the 20% allowable escalation contingency limit allowable for all Information Technology Master List annual renewal items, totaling \$323,742.72. This is a 36% increase, 16% higher than the allowable contingency. Consequently, Procurement Committee and Board approval is required to authorize the overage of \$85,191.68.

Pursuant to the Aviation Authority's Policy 450.03, Non-Competitive Procurements, on October 17, 2025, the Chief Executive Officer approved Emergency Purchase EP-00643 to HPE for Broadcom

VMware Cloud Foundation License Subscriptions. The value of Emergency Purchase EP-00643 is a not-to-exceed amount of \$323,742.72. Due to delays in receiving the renewal quote, a significant cost increase, and given the urgency and lack of alternatives, we executed an emergency purchase order to avoid service disruptions.

Approval of this request will authorize the purchase of the renewal for the Broadcom VMware Cloud Foundation license subscriptions for a 12-month period, from November 1, 2025, through October 31, 2026.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and determined that no participation is required due to technical specialization.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of Emergency Purchase EP-00643 is a not-to-exceed amount of \$323,742.72. Funding required for current and subsequent fiscal years will be allocated from Operations and Maintenance Fund, as approved through the budget process and when the funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) ratify the decision of the Chief Executive Officer to authorize Emergency Purchase EP-00643 to Hewlett Packard Enterprise Company (HPE) for Broadcom VMware Cloud Foundation License Subscriptions; and, (2) Ratify PO 99760 issued to HPE on October 17, 2025 in the NTE amount of \$323,742.72 with funding from the Operations and Maintenance Fund.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Amendment No. 4, Contract Adjustment, for Procurement Contract 24-280-C-RFP, Low Voltage Wiring and Installation Services (On-Call) to Orlando Business Telephone Systems, Inc.

Background

On June 19, 2024, the Aviation Authority Board awarded Request for Proposal, 24-280-RFP, Low Voltage Wiring and Installation Services (On-Call) to Orlando Business Telephone Systems, Inc. The Contract will expire on September 30, 2029.

The Contract requires Orlando Business Telephone Systems, Inc. to provide the Aviation Authority with Low Voltage Cabling Installation, Testing, and Repair Services on an on-call basis at the Orlando International Airport and the Orlando Executive Airport. The primary objective of this solicitation is to meet the Aviation Authority's ongoing need for low voltage and wiring installation services for installing low voltage voice and data wiring, conduit, and rack pathways, related electrical power distribution to IT equipment, and any other necessary components for a complete Premise Distribution System, and Outside Plant backbone cabling and pathways system, serving complete voice, video, surveillance, access control, and data, wireless and cellular and other similar cabling subsystems on an as needed basis.

For FY25, OBTS had a total of 61 work orders totaling \$463,106.70. Out of the 61 work orders, 34 were at a cost of \$421,866.64, and 27 that were at a reimbursable cost of \$39,878.50. The 34 work orders referenced consisted of, but were not limited to:

- NTC Queue Management System - LIDAR Refresh: \$57,069.06
- Add 288F for added capacity A-Side comm rooms 5753 to 2545: \$55,983.12
- Core Switch change out & add fiber infrastructure between B-Side 6690 and 6190: \$55,843.83

Issues

This amendment is to provide continuing, On-Call Low Voltage Wiring, Installation, Testing and Repair Services at the Orlando International Airport. The on-call nature of this contract consists of providing the Aviation Authority with the mechanism to support numerous Low Voltage work orders throughout the fiscal year.

If approved, this will be a continuation of existing services for FY26 on-call service that consist of but are not limited to: creation of single mode fiber (SMF) channels, for the Authority of our customers, termination and splice of fiber, the running of conduit, cat-6, cat-6a, and SMF cabling, installation of cameras, and the installation of low-voltage electric.

The above-referenced services will be effective date of board approval.

The department concurs with the contract adjustment.

Based on the information known at this time, the contractor has performed satisfactorily during the initial term and during renewal options.

On-Call Low Voltage Services			
FY	Vendor	Contracted Amount	Actual Spend
26	Orlando Business Telephone Systems	\$500,000.00	TBD
25	Orlando Business Telephone Systems	\$550,000.00	\$463,106.70
24	Orlando Business Telephone Systems	\$500,000.00	\$437,894.17
23	Orlando Business Telephone Systems	\$480,000.00	\$355,292.48

Small Business

The Aviation Authority's Office of Business Opportunity & Exchange has reviewed the requirements for this purchase and has determined that this contract includes a detailed Small Business Action Plan that the Consultant will commit to implement to maximize Small Business participation and development. For Amendment No. 4, small business participation will be assessed on the project's scope of work and availability.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The value of this Contract Adjustment is a not-to-exceed amount of \$500,000. Funding required in the current and subsequent fiscal years will be allocated from Capital Expenditure Funds, as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Approve Amendment No. 4, Contract Adjustment to Procurement Contract 24-280-C-RFP, Low Voltage Wiring and Installation Services (On-Call) with Orlando Business Telephone Systems, Inc; (2) authorize funding in the not-to-exceed amount of \$500,000 from the Capital Expenditure Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Deputy Chief Financial Officer

Item Description

Recommendation of the Procurement Committee to Rescind and Award Group 2, Line 1 for Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27

Background

On August 14, 2025, the Aviation Authority issued Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27. A notification of this solicitation was sent to 15,483 OpenGov Users.

The solicitation included a list of twenty-two items, with estimated quantities for a 24-month period, broken into seven product groups:

- Urinal screens (Group 1)
- Hand soaps (Group 2)
- Blue recycling bags (Group 3)
- Clear can liners (Group 4)
- Toilet tissue (Group 5)
- Paper towels (Group 6)
- Mats (Group 7)

The award will result in five primary and five secondary Blanket Purchase Agreements (BPAs) for various janitorial supplies to be provided on an "as-needed" basis for a 24-month period. The unit prices include all costs associated with delivery to the East Warehouse.

On September 23, 2025, the Procurement Committee made a recommendation to the Aviation Authority Board to (1) Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to the 5 Primary and 5 Secondary Suppliers for a not to exceed amount of \$10,225,438.21 which is based on the total Secondary Suppliers cost and a 15% contingency; (2) deem International Synergy for Technical Services as non-responsive; (3) authorize funding from the Operations and Maintenance Fund; (4) authorize Procurement Services to issue the necessary Blanket Purchase Agreements; (5) allow for the allocation of funds among the Suppliers as required to meet inventory requirements; and (6) authorize the Procurement Services Department to extend the term of the resulting BPA's if funds remain available at the end of the original BPA period.

Issues

On October 15, 2025, the Aviation Authority Board approved the Procurement Committee's recommendation. On October 17, 2025, staff determined that there was an error in the bid tabulation that changed the award recommendation for Group 2, Line 1, and quantities for Group 5, Lines 1 and 2. On October 28, 2025, Procurement Staff presented recommendations for corrective action to the Procurement Committee. The primary and secondary suppliers change for Group 2, Line 1, as indicated below.

GROUP 2 - HAND SOAPS		2 Year Quantity	Primary	Primary Total	Secondary	Secondary Total
G2L1	Soap, Hand, Foam	20,000 cases	All Florida Paper*		WB Mason	\$585,000.00
			Imperial Dade	\$580,600.00	All Florida Paper	\$584,000.00

*The Primary Total of \$580,600.00 was entered correctly in Attachment A; however, the Primary name was entered in error. Imperial Dade is the Primary Supplier for an extended amount of \$580,600.00, and All Florida Paper is the Secondary Supplier for an extended amount of \$584,000.00.

Additionally, the estimated 2-year quantities for Group 5 Lines 1 and Line 2 changed as shown in the following table. Board-approved contingency funding will be used to cover the additional quantity as shown in Attachment A.

GRP/LINE	DESCRIPTION	UOM	QUANTITY
G5L1	Toilet Tissue, White, Small Roll	Case	2,500 5,000
G5L2	Toilet Tissue, Jumbo, 2-ply	Case	31,000 70,000

Small Business

The Office of Opportunity & Exchange determined there is no small business participation goal due to the limited scope and lack of certified small business firms that are ready, willing, and able to participate.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

No change is requested to the previously approved fiscal impact.

Recommended Action

It is respectfully requested that the Aviation Authority approve the following: (1) Rescind Award to WB Mason for Group 2, Line 1 for Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27; (2) Award to Imperial Dade as the primary supplier and to All Florida Paper as the secondary supplier, for Group 2, Line 1 in the amounts shown above; (3) authorize funding from the Operations and Maintenance Fund; (4) authorize Procurement Services to issue the necessary Blanket Purchase Agreements; (5) allow for the allocation of funds among the Suppliers as required to meet inventory requirements; and (6) authorize the Procurement Services Department to extend the term of the resulting BPA's if funds remain available at the end of the original BPA period.

Attachments

Attachment A – Revised Bid Tabulation

ATTACHMENT A

The twenty-two items, grouped into seven product categories with Primary and Secondary Vendors over a 24-month period:

GROUP 1 - URINAL SCREENS		Primary	Total	Secondary	Total
G1L1	Deodorizer, Urinal Screen, Mango	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L2	Deodorizer, Urinal Screen, Citrus	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L3	Deodorizer, Urinal Screen, Kiwi	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L4	Deodorizer, Urinal Screen, Melon	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L5	Deodorizer, Urinal Screen, Cotton Blossom	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L6	Deodorizer, Urinal Screen, Midnight Coast	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L7	Deodorizer, Eco Air Clips, Cucumber Melon	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
G1L8	Deodorizer, Eco Air Clips, Cotton Blossom	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
G1L9	Deodorizer, Eco Air Clips, Kiwi	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
GROUP 2 - HAND SOAPS		Primary	Total	Secondary	Total
G2L1	Soap, Hand, Foam	All Florida Paper Imperial Dade	\$580,600.00	WB Mason All Florida Paper	\$585,000.00 \$584,000.00
G2L2	Soap, Hand, Redifoam Fragrance Free	Veritiv	\$1,642,000.00	All Florida Paper	\$1,650,400.00
G2L3	Soap, Hand, Foam Unscented	All Florida Paper	\$456,500.00	WB Mason	\$473,100.00
GROUP 3 -RECYCLING BAGS		Primary	Total	Secondary	Total
G3L1	Bag, Recycling, 38 Gal	Imperial Dade	\$51,079.60	All Florida Paper	\$51,760.00
G3L2	Bag, Recycling, 40 - 45 Gal	Unipak	\$99,840.00	Imperial Dade	\$127,359.20
GROUP 4 - TRASH LINERS		Primary	Total	Secondary	Total
G4L1	Liner, Plastic, Clear, Medium, 30-35 Gal	Unipak	\$173,360.00	United Sales USA	\$185,900.00
G4L2	Liner, Plastic, Clear, Large, 40-45 Gal	Unipak	\$371,840.00	Imperial Dade	\$385,837.20
GROUP 5 - TOILET PAPER		Primary	Total	Secondary	Total
G5L1	Toilet Tissue, White, Small Roll	All Florida Paper	\$103,450.00 \$206,900.00	Imperial Dade	\$110,475.00 \$220,950.00
G5L2	Toilet Tissue, Jumbo, 2-Ply	WB Mason	\$623,100.00 \$1,407,00.00	Imperial Dade	\$680,140.00 \$1,535,800.00
GROUP 6 - PAPER TOWELS		Primary	Total	Secondary	Total
G6L1	Towel, Paper, Folded	WB Mason	\$163,900.00	All Florida Paper	\$256,600.00
G6L2	Towel, Paper, White, Flex Continuous Roll	All Florida Paper	\$3,777,200.00	WB Mason	\$3,811,400.00
G6L3	Towel, PeakServe, Continuous Hand Towel	Imperial Dade	\$40,590.00	All Florida Paper	\$45,680.00
GROUP 7 - MATS		Primary	Total	Secondary	Total
G7L1	Sink & Dryer Grippy Mat	Imperial Dade	\$322,320.00	Fastenal Company	\$384,520.00
		Total Primary	\$8,546,445.10 \$9,433,795.10	Total Secondary	\$8,891,685.40 \$9,856,820.40

Difference:

Contingency approved by Board on 10/15/2025:

Remaining Contingency:

\$ 965,135.00

\$1,333,752.81

\$ 368,617.81

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Vice Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the First Renewal Option of Purchasing Contract 23-104-IFB, Woven Level Loop and Cut and Loop Carpet at the Orlando International Airport (MCO), with Bloomsburg Carpet Industries, Inc. (Bloomsburg)

Background

This contract requires Bloomsburg to manufacture, furnish, sell, and deliver to the Aviation Authority various patterns of custom-made woven level loop and cut and loop carpet, and all other items necessary or proper for, or incidental to, providing custom-made woven level loop and cut and loop carpet to the areas throughout the Terminals at Orlando International Airport in accordance with the Contract Documents.

On October 19, 2022, the Aviation Authority Board awarded Purchasing Contract 23-104-IFB to Bloomsburg. The initial term of the contract was for three years, effective December 1, 2022, at an initial cost of \$2,115,550, with the Aviation Authority having the option to renew the contract for two additional one-year periods.

Issues

The three-year initial term expires on November 30, 2025. Bloomsburg has been performing satisfactorily. Bloomsburg has agreed to the first renewal option through November 30, 2026.

The first renewal option value is a not-to-exceed amount of \$733,477.50. This includes a 5% increase as allowed per the contract terms. The actual amount paid to the contractor is based on the quantities ordered and approved by the Aviation Authority.

On October 21, 2025, the Procurement Committee recommended approval of the first renewal option of Purchasing Contract 23-104-IFB, Woven Level Loop and Cut and Loop Carpet with Bloomsburg.

Carpet Installation Summary by Contract Year

Contract Year 1 Value: \$685,050

- **Total Purchased Amount:** \$572,476.69
- **Unused Funds:** \$112,573.31
- **Installed Locations:**
 - Airside 2 Hub
 - Level 1 A (in front of counters only)
 - Level 2 A

Contract Year 2 Value: \$698,550

- **Total Purchased Amount:** \$764,368
- **Budget transfer from Year 1:** \$65,818.83
- **Installed Locations:**
 - Airside 3 Hub

CONSENT AGENDA ITEM – H –

- Airside 3 30's Wing
- Airside 4 Hub
- Hyatt Atrium
- Level 1 B (in front of counters only)
- Multiple Jetbridges

Contract Year 3 Value: \$731,950

- **Total Purchased Amount:** \$0
- Throughout the third year of the contract, discussions were ongoing regarding a terminal refresh project. Because the specific locations and flooring types were still being determined particularly whether certain areas would transition to hard surfaces or receive a new carpet style, carpet orders were delayed. As a result, the following areas are now behind schedule and require replacement:

Location	Last Replaced	Total Cost of Carpet Needed
Airside 4 (all gates)	2016	\$291,830
Landside Level 3A (mall walk)	2017	\$33,400
Landside Level 3B (mall walk)	2017	\$33,400
Airside 1 Hub and all gates	2018	\$416,900
Landside Level 2B	2019	\$317,300
Landside Level 3A (ticket counters)	2021	\$173,680
Landside Level 3B (ticket counters)	2021	\$156,980

Total estimated cost for overdue replacements:

\$1,423,490 **Option Year 1 Value: \$733,477**

- **Total Amount to be purchased:** \$689,290
- **Locations to be Installed:**
 - Airside 4 All Gates
 - Landside Level 3 A (ticket counters)
 - Landside Level 3 B (ticket counters)
 - Landside Level 3 A (mall walk)
 - Landside Level 3 B (mall walk)

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's specifications and determined that an LDB/VBE participation was not established due to the specialized scope and limited availability.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the first renewal option is a not-to-exceed amount of \$733,477.50. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the first renewal option of Purchasing Contract 23-104-IFB, Woven Level Loop and Cut and Loop Carpet with Bloomsburg Carpet Industries, Inc.; (2) authorize funding in the not-to-exceed amount of \$733,477.50 from the Capital Expenditure Fund; and (3) authorize the Chief Executive Officer or Aviation Authority Officer to execute necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing Environmental Consulting Services Agreement with Vanasse Hangen Brustlin, Inc. and Continuing Environmental Engineering Consultant Services Agreement with CDM Smith, Inc. for FY26 On-Call Environmental Support Services at the Orlando International Airport (MCO)

Background

On April 21, 2021, the Aviation Authority Board approved Vanasse Hangen Brustlin, Inc. for Continuing Environmental Consulting Services Agreement at the Orlando International Airport and the Orlando Executive Airport (ORL). These services are described in the Agreement for Professional Services. This is a five-year contract which expires in 2026. The Aviation Authority is currently preparing a solicitation to reprocur its Continuing Environmental Consulting Services contract.

On December 13, 2023, the Aviation Authority Board approved CDM Smith, Inc. for Continuing Environmental Engineering Consultant Services Agreement at MCO and ORL. These services are described in the Agreement for Professional Services. This is a five-year contract which is set to expire in 2028. The Aviation Authority is currently preparing a solicitation to reprocur its Continuing Environmental Consulting Services contract.

Issues

Addendum to Vanasse Hangen Brustlin, Inc. Contract

1. Consultant's proposal, dated September 11, 2025, is to provide on-call support services for environmental permitting, wetland evaluation and delineation, gopher tortoise surveys, permitting, and relocation, and other related services for FY26.

Fiscal impact is \$49,497. Funding is from Operations and Maintenance Funds.

Addenda to CDM Smith, Inc. Contract

1. The consultant's proposal, dated August 7, 2025, is to provide on-call support services for the emergency response services for environmental incidents, such as fuel spills, including immediate response, performance of initial remedial actions, support report generation related to these incidents, and other related services for FY26.
Fiscal impact is \$50,000. Funding is from Operations and Maintenance Funds.
2. The consultant's proposal, dated August 14, 2025, is to provide on-call support services for environmental engineering support for environmental baseline assessments, providing required training, providing technical review of various environmental reports, and other related services for FY26.

Fiscal impact is \$25,000. Funding is from Operations and Maintenance Funds.

On October 21, 2025, the Procurement Committee recommended approval of the above-mentioned services.

Services cannot commence before the date of Aviation Authority Board approval. The approved addendum must be executed by the Aviation Authority before invoicing for services. All on-call tasks require pre-approval by The Aviation Authority prior to commencement of any work.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Vanasse Hangen Brustlin, Inc. and CDM Smith, Inc. do not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$124,497. Funding is from previously approved Operations and Maintenance Funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve addenda to the Continuing Environmental Consulting Services Agreement with Vanasse Hangen Brustlin, Inc. to provide FY26 On-Call Environmental Support for the not-to-exceed amount of \$49,497, with funding from Operations and Maintenance Funds; (2) approve addenda to the Continuing Environmental Engineering Consultant Services Agreement with CDM Smith, Inc. to provide FY26 On-Call Environmental Support for the not-to-exceed amount of \$75,000, with funding from Operations and Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. FY26 Wildlife Hazard Assessment and Abatement at the Orlando International Airport (MCO)

Background

On December 13, 2023, the Aviation Authority Board approved Montrose Environmental Solutions, Inc. for Continuing Environmental Engineering Consultant Services Agreement at MCO and the Orlando Executive Airport. These services are described in the Agreement for Professional Services. This is a five-year contract which is set to expire in 2028. The Aviation Authority is currently in progress of developing a new contract for these services.

The cumulative contract value of all addenda/amendments since the last approval by the Aviation Authority Board for the Continuing Environmental Engineering Consulting Services, Orlando International and Executive Airports Agreement with Montrose Environmental Solutions, Inc. exceeds the \$250,000 threshold; thus, this agenda item requires Board Approval.

Issues

On August 5, 2025, the Procurement Committee recommend approval of an addendum to the above-reference agreement to provide wildlife hazard assessment survey, wildlife hazard abatement, bald eagle nesting survey, roosting and nesting bird survey at Mud Lake, aerial nesting habitat surveys, wildlife operations support, and the annual wildlife hazard assessment report.

Small Business

The Office of Business Opportunity and Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Montrose Environmental Solutions, Inc. does not propose participation in this Addendum.

Alternatives

There are no reasonable alternatives under consideration.

Associated Board Agenda Items

Information Item - XII - B - Notification of Procurement Committee Recommendations to the Chief Executive Officer, dated November 19, 2025

Fiscal Impact

The fiscal impact is \$245,789. Funding is from previously approved Operations and Maintenance Funds.

CONSENT AGENDA ITEM – J –

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for FY26 Wildlife Hazard Assessment and Abatement for the not-to-exceed fee amount of \$245,789, with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Signage Construction Services Agreement with AC Signs, LLC for the award of H-00394, Terminal C Roadway Airline Sign Expansion for Airline Relocation (Design/Build) at the Orlando International Airport (MCO)

Background

Project H-00394 is to expand the Terminal C overhead roadway airline identification signs to include additional airline company names. As new airlines relocate to Terminal C, the wayfinding signs must be updated to list the new airline names. The scope of work includes the design, fabrication, and installation of new signage panels with light arms on existing sign structures. It also includes the removal of one existing sign structure and maintenance of traffic.

Issues

The duration of the project is 117 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of December 5, 2025. Liquidated Damages are defined as \$300 per calendar day for late Substantial Completion, and \$200 per calendar day for late Final Completion.

On October 16, 2025, bids were received from the continuing contractors, as follows:

Contractor	Total Bid Price
AC Signs, LLC	\$375 500.00
Baron Sign Manufacturing	\$435 500.00
Kiewit Infrastructure South Co.	\$832 500.00
Prime Construction Group, Inc.	Did not bid
Valencia Construction Group, Inc.	Did not bid
The Middlesex Corporation	Did not bid
Carr & Collier, Inc.	Did not bid
<i>Latest Reconciled Estimate</i>	<i>\$539 862.38</i>

Overall Project Cost Summary

Design (N/A)	Construction (AC Signs, LLC)	Program and Project Management (The Corradino Group)	Contingency	Total
-	\$375,500	\$37,505**	\$61,951	\$474,956*

*Project cost is within the approved budget; any unused budget will be returned to Aviation Authority funds.

**On October 28, 2025, the Construction Committee approved an addendum to the Continuing Program and Project Management Agreement with The Corradino Group, LLC to provide construction phase project management services on H-00394.

Project Schedule

Anticipated Construction NTP	12/05/2025
Anticipated Substantial Completion	04/01/2026
Anticipated Final Completion	05/31/2026

AC Signs, LLC has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule.

On October 28, 2025, the Construction Committee recommended approval of the above-referenced services.



Proposed left and right panels to accommodate additional airline company names in Terminal C.



Example of existing signage



Proposed updated signage

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that AC SIGNS proposes 6% LDB participation in this addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$375,500. Funding is from Line of Credit to be reimbursed with General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Signage Construction Services Agreement with AC Signs, LLC for the award of H-00394, Terminal C Roadway Airline Sign Expansion for Airline Relocation (Design/Build) at MCO, for the total lump sum amount of \$375,500, with funding from Line of Credit to be reimbursed with General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Reject All Responses to Request for Statements of Qualifications 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502), and Authorize Staff to Issue New Solicitation with Revised Specifications

Background

On May 19, 2025, the Aviation Authority released Request for Statement of Qualifications (RFSQ) Solicitation 25-532-RFSQ – South Park Place Overflow Parking Improvements (Design-Build Services BP-00502).

The Aviation Authority's Procurement Services Operational Policy 450-02 currently requires Aviation Authority Board approval to reject all solicitation responses and issue a new solicitation. Policy updates are under review and will be presented at a later date.

Issues

On June 30, 2025, the Aviation Authority received two responses for 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502). Staff recommends rejection of all responses in order to revise the specifications and maximize competition.

Small Business

Request for Statements of Qualifications 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502): This solicitation has a Small Business Participation Goal of 8% LDB/VBE.

The Office of Business Opportunity & Exchange will set goals for the new solicitation based on federal and Aviation Authority guidelines.

Alternatives

There are no alternatives

Associated Board Agenda Items

Not applicable.

Fiscal Impact

There is no fiscal impact.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) reject all responses to Request for Statements of Qualifications 25-532-RFSQ, South Park Place Overflow Parking Improvements (Design-Build Services BP-00502); and, (2) authorize staff to issue a new solicitation with revised specifications.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Amend the Previously Presented Vision and Strategy Initiatives for Orlando International Airport (MCO) and Orlando Executive Airport (ORL)

Background

On October 8, 2025, the Aviation Authority Board conducted a strategic workshop to review staff-proposed five-year and ten-year vision and objectives for MCO and ORL. The session provided an opportunity for in-depth discussions on the future direction of both airports organized around four foundational pillars: Customer Experience, Community, Infrastructure, and People.

On October 15, 2025, the Aviation Authority Board approved the recommendations presented by Staff with amendments to the following:

1. Customer Experience Pillar:
Approved Amendment: By 2035, activate 60% of current vacant real estate assets while maximizing revenue and advancing the Aviation Authority's strategic mission.
2. Community Pillar:
Approved Addition: Continue to preserve Sun Rail right-of-way at MCO and be a participating regional partner to bring Sun Rail to MCO.

Issues

Upon further review and consideration, Staff proposes the following modifications:

Previously Approved Recommendation and Amendment:

1. By 2028, achieve a 20% increase over 2025 baseline employee engagement scores and attain an employee engagement score of 90% within 5 years.
2. By 2035, activate 60% of current vacant real estate assets while maximizing revenue and advancing the Aviation Authority's strategic mission.

Proposed Amendments:

1. By 2030, attain an overall employee engagement score of 80%.
2. By 2035, activate 60% of ORL's current vacant real estate assets while maximizing revenue and advancing the Aviation Authority's strategic mission.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Fiscal Impact

The fiscal impact remains unchanged from the original item previously presented to the Aviation Authority Board on October 15, 2025.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve the Amendment to the Previously Presented Vision and Strategy Initiatives for Orlando International Airport (MCO) and Orlando Executive Airport (ORL); and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to advance and implement the recommendations.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando Executive Airport (ORL) from the Florida Department of Transportation (FDOT)

Background

Throughout the year, FDOT provides grants (i.e., PTGA) to match funds with the Aviation Authority for certain projects in accordance with the Aviation Authority's Capital Improvement Program.

Issues

The Aviation Authority has received a PTGA from FDOT for ORL to award a grant for Bid Package (BP) No. 00048, ORL East Ramp Rehabilitation - Phase 1. As required by 215.971, F.S., this scope of work includes, but is not limited to full depth demolition of the existing asphalt and base material, excavation of existing subgrade, construction of new asphalt pavement consisting of 4" P-401 asphalt and 6" P-211 limerock base course, along with new pavement markings, and placement of the airfield high mast lighting to LED fixtures with new cable and conduit.

Small Business

Not Applicable.

Alternatives

None.

Fiscal Impact

The fiscal impact is the acceptance of FDOT funding in the total amount of \$76,905. The Aviation Authority's matching funds in the amount of \$19,226 will be from ORL Revenue Funds.

GRANT NUMBER	% SHARE (FAA/FDOT/LOCAL)	FAA SHARE	FDOT SHARE	LOCAL SHARE	TOTAL
450788-4	(95%/4%/1%)	1,826,496	\$76,905	\$19,226	\$1,922,627

Associated Board Agenda Items: NB-E

Recommended Action

It is respectfully requested that the Aviation Authority Board ratify the Resolution to (1) accept PTGA FM 450788-4; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

CONSENT AGENDA ITEM – N –

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Accept Public Transportation Grant Agreements (PTGA) for Orlando Executive Airport (ORL) from the Florida Department of Transportation (FDOT)

Background

Throughout the year, FDOT provides grants (i.e., PTGA) to match funds with the Aviation Authority for certain projects in accordance with the Aviation Authority's Capital Improvement Program.

Issues

The Aviation Authority has received a PTGA from FDOT for ORL to award a grant for Bid Package (BP) No. 00048, ORL East Ramp Rehabilitation - Phase 1. As required by 215.971, F.S., this scope of work includes, but is not limited to full depth demolition of the existing asphalt and base material, excavation of existing subgrade, construction of new asphalt pavement consisting of 4" P-401 asphalt and 6" P-211 limerock base course, along with new pavement markings, and placement of the airfield high mast lighting to LED fixtures with new cable and conduit.

Small Business

Not Applicable.

Alternatives

None.

Fiscal Impact

The fiscal impact is the acceptance of FDOT funding in the total amount of \$425,384, representing supplemental support from FDOT to cover the FY25 funding gap for costs not covered by the FAA. The Aviation Authority's matching funds in the amount of \$106,346 will be from ORL Revenue Funds.

GRANT NUMBER	% SHARE (FAA/FDOT/LOCAL)	FAA SHARE	FDOT SHARE	LOCAL SHARE	TOTAL
450788-3	(Not Applicable/80%/20%)	Not Applicable	\$425,384	\$106,346	\$531,730

Associated Board Agenda Items: NB-E

Recommended Action

It is respectfully requested that the Aviation Authority Board ratify the Resolution to (1) accept PTGA FM 450788-3; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

CONSENT AGENDA ITEM – O –

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Customer Experience Officer

Background

As operations continue to grow in scale and airport development activities increase in complexity at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), it has become even more essential that executive-level leadership is in place to ensure passenger and guest needs are met, strategic plans are executed, and growth of the Aviation Authority is sustainable.

Issues

The Chief Customer Experience Officer provides executive leadership and oversight, responsible for envisioning and executing a comprehensive, enhanced customer experience strategy. This role will oversee the entire customer journey, ensuring every touchpoint is efficient, seamless, and customer-centric.

To ensure continuity of leadership for these functions within the Aviation Authority, in accordance with Policy 110.05, Appointed Position Wage Plan, I nominate Tawana Allen as Chief Customer Experience Officer.

Ms. Allen has been employed by the Aviation Authority since March 2023 and is currently serving as the Vice President of Customer Experience. Previously, she served as the Airport Manager – Guest Experience with the Broward County Aviation Department. Ms. Allen has over 20 years of experience in the customer experience field. She also has an MBA in Operations Management from American InterContinental University and is a Gallup Certified Strengths Coach.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Ms. Allen as the Chief Customer Experience Officer.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President, Operational Readiness, Activation and Transition (ORAT)

Background

The Vice President, Operational Readiness, Activation and Transition ensures operational readiness of airport facilities, during construction, at the completion of project phases, and of completed facilities.

Issues

To provide continuity of leadership for these functions within the Aviation Authority, in accordance with Policy 110.05, Appointed Position Wage Plan, I nominate Jacquelin "Jackie" Chin as Vice President, Operational Readiness, Activation, and Transition (ORAT).

Ms. Chin has been employed by the Aviation Authority since September 1986 and has over forty years of experience in the aviation industry. Her knowledge and experience as the Assistant Vice President, Airline Relations at Orlando International Airport (MCO), has been instrumental in overseeing the current ORAT program in an expanding footprint.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve accept the Chief Executive Officer's nomination and confirm the appointment of Ms. Chin as the Vice President, Operational Readiness, Activation and Transition (ORAT).

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President, Information Technology (IT)

Background

The Aviation Authority's Vice President, Information Technology, Harsh Uchariya, separated on December 4, 2024. Mr. Uchariya was with the Aviation Authority since July 2024 as the Vice President, Information Technology.

Issues

The Vice President of Information Technology oversees the Information Technology (IT) and Business Application operations for the Aviation Authority, and is responsible for IT concept development and innovation projects.

To ensure continuity of leadership for these functions within the Aviation Authority, in accordance with Policy 110.05, Appointed Position Wage Plan, I nominate Dominic "Danny" Palakal as Vice President, Information Technology.

Mr. Palakal has been employed by the Aviation Authority since June 2013 and has over twenty years of IT experience in the aviation industry. Mr. Palakal's knowledge and experience in the department and previous experience as the Assistant Vice President, Information Technology has been instrumental in overseeing the current IT program in an expanding footprint.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Palakal as the Vice President, Information Technology.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation for Greater Orlando Aviation Authority (GOAA) to Engage in Discussions with the City Of Orlando and Orlando Police Department (OPD) to Explore a Structured Transition from the Status Quo Under The Amended and Restated Operation And Use Agreement, which Requires OPD to Provide Law Enforcement Services at The Orlando International Airport (MCO) to a Dedicated, Newly-Formed In-House GOAA Airport Police Department, which will Provide Law Enforcement Services at MCO on an Exclusive Basis

Background

For many years, OPD has served MCO with professionalism, dedication, and a steadfast commitment to public safety. Its officers have played a vital role in keeping our airport secure and welcoming, and we are sincerely grateful for their partnership and service.

As MCO continues to grow into one of the nation's busiest and most dynamic airports, we continually evaluate how to best meet the evolving needs of our passengers, employees, and stakeholders. After careful consideration, the Aviation Authority is exploring the possibility of its own dedicated airport police department. This is a strategic step toward building a law enforcement model tailored specifically to the unique environment of an international airport.

Issues

To enhance our current law enforcement posture, Staff recommends the following:

- Approval to Work with the City of Orlando and OPD to Establish an In-House Airport Police Department: GOAA to begin the process of creating its own police department tailored to the unique needs of the airport environment. This process will begin with meetings between and among representatives of GOAA, the City, and OPD to determine the key operational, ownership, financial, and operational components of this transition, and will include the development of a timeline for action and decision-making.
- Four-Year Transition Plan: Implement the new department in a methodical, phased approach over four years. This will allow for:
 - Recruitment and training of specialized airport officers
 - Development of infrastructure, policies, and procedures
 - Gradual transition of OPD presence while maintaining public safety
 - Customer service-focused training during onboarding, including ongoing professional development programs.

Small Business

Not applicable.

Alternatives

The alternative is that the Aviation Authority Board does not move forward with the recommendation, and we maintain the current agreement with OPD.

Fiscal Impact

The recommendation to engage in detailed communications with the City and OPD about this transition will include the process of determining with precision the financial impact of this transition, if any. Presently, staff does not expect any net financial impact to MCO.

Recommended Action

We request that the Aviation Authority Board resolve to accept the recommendation to enter into discussions to include information exchange, identification of key issues to be determined, and ultimately negotiations with the City of Orlando and OPD to collaborate towards a structured transition from OPD to a dedicated, newly formed in-house GOAA Airport Police Department for Orlando International Airport.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedak, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve the Procurement of Builders Risk (BR) insurance and Owner's Protective Professional Indemnity (OPPI) Insurance policies for Capital Project BP-00477, Phase 1 - Design-Construction services for the Replacement of APMs at Airsides 2 & 4 for Orlando International Airport

Background

On October 18, 2023, the Aviation Authority awarded BP-00477 to Mitsubishi Heavy Industries America, Inc. for Design-Build services, Phase 1, for Replacement of APMs at Airsides 2 & 4. The current Capital Improvement Program (CIP) budget for BP-00477, Phase 1, is \$188,470,913 (excluding budget for COOP Plan projects, soft costs, and contingencies) and was approved as part of the CIP Update. The Rough Order of Magnitude for projected insurance expenses by the Aviation Authority was originally budgeted at \$3,556,171 for Project Start-Up package W-00609. Based on revised estimated project costs and schedules, on November 4, 2025, CFOC approved the recommendation to reduce the insurance budget for W-00609 from \$3,556,171 to \$2,556,171.

On December 3, 2025, Mitsubishi is scheduled to begin construction for Phase 1, at which time insurance will need to be effectuated.

Risk Management staff engaged the Aviation Authority's insurance broker for Capital Programs, Aon Risk Services Inc. of Florida, to obtain quotations for Builders Risk (BR) insurance and Owner's Protective Professional Indemnity (OPPI) insurance.

Issues

The insurance to be procured shall provide protection to the Aviation Authority for property insurance coverage for the APM cars, heavy equipment, and materials for the duration of the installation through substantial completion, which is currently projected for 12/01/2025-12/01/2027. This property insurance (builders risk coverage with time element coverage) will be procured with insurance carrier(s) for an estimated initial premium of a not to exceed amount of \$817,110 for the referenced two-year period. Excess professional liability, Owner's Protection Professional Indemnity (OPPI) insurance, will also be procured with insurance carrier(s) with a limit of liability up to \$15 million, for a not to exceed premium of \$192,816, for the two-year term of the project. With work being performed over a period of time, including during Florida hurricane season, it is recommended that the budget includes a contingency for possible extension of the policy term in an additional amount of \$175,000.

Securing the insurance policy(ices) for Capital Project BP-00477 commits the Aviation Authority to the insurance terms, conditions and rates, which generally correlate with the project schedule and values, and require quarterly updates for adjustments to the effective dates and premium, and subject to final audit of actual project costs and schedule.

Small Business

The Office of Opportunity & Exchange did not establish an MWBE participation goal for this Procurement.

Alternatives

There are no reasonable alternatives at this time.

Fiscal Impact

Funding is from Line of Credit to be reimbursed by General Airport Revenue Bond (GARBs) funded from W-00609 for Capital Project BP-00477 for the initial premium and contingency is a not to exceed amount of \$1,184,926 and General Airport Revenue Bonds to the extent available.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to: (1) accept the recommendation for procurement of insurance for Capital Project BP-00477, Phase 1 - Design-Construction services, for the Replacement of APMs at Airsides 2 & 4 to Aon for the total Not-to-Exceed amount of \$1,184,926 funded from W-00609: and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for W-00615 Airside 2 Third Wing Expansion Program Definition Document Development at Orlando International Airport (MCO)

Background

In December 2020, Ricondo & Associates, Inc. was selected by the Aviation Authority Board through a competitive award process to provide General Consulting Services. Tasks are awarded on an as-needed or annual basis. The base agreement established the negotiated hourly rates. The services provided as part of this agreement may include advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design/build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities.

Issues

On November 4, 2025, the Construction Committee recommended approval of an addendum to the above-referenced agreement as follows:

- To provide services to develop a Program Definition Document (PDD) for the Airside 2 Wing Expansion (Project). The Project will construct approximately 6 to 8 incremental (new/additional) aircraft gates on the northeast side of the Airside 2 hub located in the North Terminal Complex. The purpose of the PDD is to provide the programmatic requirements and scope definition for the Project, along with an indicative facility layout, to inform the Project's cost and budget. This will also provide planning guidance to consultants who will prepare the detailed design of the Project as part of a separate project. The PDD will also establish a 15% level of design. These services are for a not-to-exceed fee amount of \$1,018,771 with funding from future General Airport Revenue Bonds.

Schedule

PDD Development

- | | | |
|--------------------------------|---|---------------|
| • Notice to Proceed/Kick-off | – | November 2025 |
| • Preliminary Scope Definition | – | March 2026 |
| • Preferred Concept | – | May 2026 |
| • Final PDD | – | June 2026 |

The current goal is to complete the Airside 2 Expansion by 2030.

Budget

The Capital Improvement Program approved by the Aviation Authority Board on September 17, 2025, includes \$374 million in funding for the Airside 2 Wing Expansion Program.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Ricondo & Associates, Inc. does not propose participation in this Addendum.

Alternatives

There are no reasonable alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$1,018,771. Funding is from future General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc.; (2) authorize funding in the not-to-exceed fee, amount of \$1,018,771 from future General Airport Revenue Bonds; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order No. 84 to BP-S00195, Terminal C, Phase 1X – Airside Concourse with Hensel Phelps Construction Company at the Orlando International Airport (MCO)

Background

As a result of unforeseen conditions, design errors and omissions, and Owner requested changes, staff is recommending that 1) a negotiated settlement be offered to the Contractor for all existing requested change orders, 2) establish allowance items for future unforeseen conditions and owner requested changes, and 3) establish interim milestone dates and extend the contract completion date. At the Construction Committee meeting on November 4, 2025, the Construction Committee recommended approval of the associated change orders, allowances and time extension as outlined in Attachment A.

Issues

As outlined in Attachment A, the proposed action will approve the following:

1. Change Order for a negotiated settlement - \$3,538,020
2. Allowances for*
 - a. Landside storm vaults - \$3,500,000
 - b. Modifications to Concourse P1X base building - \$1,500,000
 - c. Tenant Space Buildout - \$5,500,000
3. Time Extension - Substantial Completion date changed from Dec 4, 2025, to Aug 7, 2026

**Change order(s) will be brought to Construction Committee (CCM) for review and approval. No payment will be made until the change order(s) establishing the actual cost of the work is approved by CCM*

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for the change order is outlined in Attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve Change Order No. BP-S00195-84 for \$14,038,020 and a 246 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order following satisfactory review by legal counsel.

Attachment A (Page 1 of 2)

Change Order No. BP-S00195-84

Construction Committee: November 4, 2025
Project: Terminal C, Phase 1X – Airside Concourse
Contractor: Hensel Phelps Construction Company

Amount This Change Order: \$ 14,038,020 (5.07% of Original Contract Price)
Original Contract Amount: \$277,006,000
Previous Change Orders: \$ 14,673,537 (5.30% of Original Contract Price)
Revised Contract Amount: \$305,717,557* (10.37% of Original Contract)

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 246 Days

Funding Source: Funding sources may include General Airport Revenue Bonds, Passenger Facility Charges, Capital Expenditure Funds, Florida Department of Transportation funds, and Federal Aviation Administration BIL AIG and ATP grant funds to the extent eligible

Description of Changes:

NEGOTIATED SETTLEMENT:

This settlement covers the following:

1. This negotiated settlement item is a final and complete resolution and release of all Contractor claims, contingency requests, claims for change orders, delay and associated extended general conditions costs, back charges, extras, potential change orders, and issues arising from the beginning of the Project through September 1, 2025, including any claims that existed or may have existed up through that date, whether known or unknown. This negotiated settlement also replaces field change orders 22 and 23. ADD: \$3,538,020
2. Add Allowance No. 12 – Reconciliation of Landside storm vaults pending and potential changes after September 1, 2025, through project Final Completion. Change order(s) will be brought to CCM to establish the actual cost of the change work based on the appropriate supporting documentation up to the allowance amount established by this change order. No payment will be made until the change order(s) establishing the actual cost of the work are approved by CCM. ADD: \$3,500,000
3. Add Allowance No. 13 – Reconciliation of Airside Concourse P1X building or related pending and potential changes after September 1, 2025, through project Final Completion. Change order(s) will be brought to CCM to establish the actual cost of the change work based on the appropriate supporting documentation up to the allowance amount established by this change order. No payment will be made until the change order(s) establishing the actual cost of the work is approved by CCM. ADD: \$1,500,000
4. Add Allowance No. 14 – Tenant Space Buildout Bulletin 17 additional scope Change order(s) will be brought to CCM to establish the actual cost of the change work based on the appropriate supporting documentation up to the allowance amount established by this change order. No payment will be made until the change order(s) establishing the actual cost of the work is approved by CCM. ADD: \$5,500,000
5. Time Extension – Revised Substantial Completion Date, Milestone Dates, Final Completion, and Liquidated Damages. Increase the Contract Time for Substantial Completion by 246 calendar days from 1095 calendar days to 1341 calendar days, resulting in a new Substantial Completion date of August 7, 2026. Increase the Contract Time for Final Completion by 60 calendar days from 120 calendar days to 180 calendar days, resulting in a new Final Completion date of February 3, 2027.

Attachment A (Page 2 of 2)

The Contractor shall accomplish the following milestone achievements no later than the following dates with associated liquidated damages as indicated:

- a) Airside Concourse P1X Building Partial Occupancy/Use based on City of Orlando Temporary Certificate of Occupancy issuance for the master building permit and contractual requirements for beneficial use and occupancy fulfilled by December 4, 2025. Liquidated damages in the amount of \$10,000 per calendar day for each day between December 4, 2025, and the date the Airside Concourse P1X Building Partial Occupancy/Use is achieved.
- b) Landside Storm Vaults Partial Occupancy/Use by June 3, 2026. Liquidated damages in the amount of \$1,200.00 per calendar day for each day between June 3, 2026, and the date the Landside Storm Vaults Partial Occupancy/Use is achieved.
- c) Tenant Space Buildout Partial Occupancy / Use based on City of Orlando Temporary Certificate of Occupancy issuance and contractual requirements for beneficial use & occupancy fulfilled by August 7, 2026. Liquidated damages in the amount of \$1,500.00 per calendar day for each day between August 7, 2026, and the date the Tenant Space Buildout Partial Occupancy / Use is achieved. This milestone is predicated on assumption of design completion for City of Orlando building permit issuance by April 14, 2026.
- d) Substantial Completion with City of Orlando Certificate of Occupancy issued for the master building permit by August 7, 2026. Liquidated damages in the amount of \$1,500.00 per calendar day for each day between August 7, 2026, and the date Substantial Completion is achieved.
- e) Final Completion issued by February 3, 2027. Liquidated damages in the amount of \$1,500.00 per calendar day for each day between February 3, 2027, and the date Final Completion is achieved.

Reasons for Change:

1. Negotiated Settlement: To ensure budget certainty and schedule certainty through project Final Completion, the project team recommends resolution of all requests for time, cost, and all other issues that were or could have been raised through September 1, 2025.
2. Pending and Potential Unforeseen Conditions, Design Error and Omissions, Owner Requested: [Allowance No. 12 – Reconciliation of Landside Storm Vaults pending and potential changes after September 1, 2025, through project Final Completion] It is proposed to add this allowance amount to the contract to provide budget certainty and schedule certainty, to the extent possible for the project team to achieve the contract dates as modified by this change order.
3. Pending and Potential Unforeseen Conditions, Design Error and Omissions, Owner Requested: [Allowance No. 13 – Reconciliation of Airside Concourse P1X Building and Related pending and potential changes after September 1, 2025 through project Final Completion] It is proposed to add this allowance amount to the contract to provide budget certainty and schedule certainty, to the extent possible for the project team to achieve the contract dates as modified by this change order. Changes arising after September 1, 2025, may include unavoidable, unforeseen changes that are required for functionality of the building, which are required by regulatory standards, codes, and authorities having jurisdiction.
4. Owner Requested: [Allowance No. 14 – Tenant Space Buildout additional scope. It is proposed to add this allowance amount to the contract to provide budget certainty and schedule certainty, to the extent possible for the project team to achieve the contract dates as modified by this change order.
5. Unforeseen Conditions, Design Error and Omissions, Owner Requested: [Time Extension – Revised Substantial Completion, Milestones, Final Completion, and Liquidated Damages] Contract time modifications under this change order include extension of Substantial Completion and Final Completion dates, along with the establishment of milestone dates for achievement of anticipated additional work covered under the allowances added by this change order.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc.

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) Program that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires “projects with DBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE goal.”

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

This re-evaluation results in a revised recommendation of award as set forth in the attached memorandum.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Chief Executive Officer to approve the Award of BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc., addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for Construction Phase Owner Authorized Representative Services, and addendum to the Design Services Agreement for ORL East Ramp Rehabilitation - Phases 1, 2, 3 and Taxiways A, B, and E4 Rehabilitation with Mead & Hunt, Inc. for the Construction Administration Services at the Orlando Executive Airport

Background

On April 17, 2025, the Aviation Authority issued an Invitation for Bid via Solicitation No. 25-598-IFB, Project BP-00048 East Ramp Rehabilitation - Phase 1.

BP-00048 is for the rehabilitation of a portion of the existing asphalt pavement at the East Ramp of the Orlando Executive Airport (ORL), as identified in the Florida Department of Transportation (FDOT) Airfield Pavement Management Program Report. It also includes rehabilitating airplane tie-downs, drainage systems, markings, and lighting as called for within the immediate or surrounding area.

Issues

On May 21, 2025, bids were received as follows:

	Base Bid	Add Alt No. 1	Total
Halifax Paving, Inc (Halifax)	\$1,395,070.00	\$1,180,300.00	\$2,575,370.00
Hubbard Construction Co. (Hubbard)	\$1,718,698.50	\$1,334,538.00	\$3,053,236.50
Atlantic Civil Constructors Corp.	\$1,871,615.83	\$1,602,614.44	\$3,474,230.27
Cathcart Construction Co. Florida, LLC	\$2,582,025.00	\$1,932,220.00	\$4,514,245.00
Crisdel Group, Inc.	\$2,037,341.80	\$1,579,177.50	\$3,616,519.30
The Middlesex Corporation	\$1,753,770.00	\$1,557,729.50	\$3,311,499.50
<i>Latest Reconciled Estimate</i>	<i>\$1,949,375.00</i>	<i>\$1,613,115.00</i>	<i>\$3,562,490.00</i>

Halifax submitted the lowest bid and has verified that it prepared its bid in accordance with all bid documents and addenda and will be able to complete the Base Bid and the Additive Alternate Number 1 phases of the project for the amount bid and within the schedule established by the Aviation Authority.

Overall Project Cost Summary

Design (Mead & Hunt)	Construction (Halifax)	Program and Project Management (Loyal Wingman)	Construction Administration (Mead & Hunt)	Total
\$262,241.00*	\$2,575,370.00	\$376,844.20	\$46,283.00	\$3,260,738.20**

*previously awarded

**The project cost is within the approved budget; any unused budget will be returned to Aviation Authority Funds.

Project Schedule

Anticipated Construction NTP	1/5/2026
Anticipated Substantial Completion	5/5/2026
Anticipated Final Acceptance	7/4/2026

On November 7, 2025, staff re-evaluated the bids based upon the USDOT guidance referenced in the attached memorandum from the Chief Executive Officer.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contracts DBE specifications and determined that the participation from all three firms is consistent with the Disadvantaged Business Enterprise (DBE) and Airport Concession Disadvantaged Business Enterprise (ACDBE) Programs Interim Final Rule (IFR) issued by the US Department of Transportation effective October 3, 2025.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

None

Fiscal Impact

The total fiscal impact for the project is \$3,260,738.20, inclusive of previously awarded design services. Funding is from future Federal Aviation Administration (FAA) and FDOT Grants to the extent eligible, and Aviation Authority Funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to (1) Award BP-00048 East Ramp Rehabilitation - Phase 1 to Halifax Paving, Inc , for the total bid amount of \$2,575,370.00, (2) approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for Construction Phase Owner Authorized Representative Services for BP-00048 ORL East Ramp Rehabilitation - Phase 1 at ORL, for the total amount of \$376,844.20 including the not-to-exceed fee amount of \$340,188.00 and the not-to-exceed expense amount of \$36,656.20, (3) approve an Addendum to the Design Services Agreement for ORL East Ramp Rehabilitation - Phases 1, 2, 3 and Taxiways A, B, and E4 Rehabilitation with Mead & Hunt, Inc. for the Construction Administration Services for BP-00048 ORL East Ramp Rehabilitation - Phase 1 at ORL, for the total bid amount of \$46,283.00 with funding from future FAA and FDOT Grants to the extent eligible, and Aviation Authority Funds; and, (4) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

**Official Frequently Asked Questions (FAQs) on the U.S. Department of Transportation's
Disadvantaged Business Enterprise (DBE) Program and Disadvantaged Business
Enterprise in Airport Concessions (ACDBE) Program Implementation Modifications,
Interim Final Rule**

(Effective Date October 3, 2025)

The General Counsel of the Department of Transportation has reviewed these questions and answers and approved them as consistent with the language and intent of 49 CFR parts 23 and 26. The contents of this document do not have the force and effect of law and are not meant to bind the public in any way. This document is intended only to provide clarity to the public regarding existing requirements under the law or agency policies.

A. General

1. When did the Interim Final Rule (IFR) become effective?

The IFR was published in the Federal Register on October 3, 2025 and became effective that day.

2. By when must the recipients update their DBE program plans?

In accordance with § 26.21(b), significant changes to DBE plans must be submitted to DOT for approval. The Department believes the IFR significantly changes the way recipients must implement their DBE plans. Therefore, we expect that recipients will amend their plans as soon as practicable after the Unified Certification Program (UCP) in their jurisdiction completes the reevaluation process described in § 26.111 to reflect the changes in the IFR. Any portion of a DBE program plan that is dependent upon presumptions of disadvantage, DBE goals, or any aspect of the prior DBE rule that has changed based on the IFR is no longer valid.

3. Do these changes apply to the Airport Concession Disadvantaged Business Enterprise (ACDBE) Program?

Yes, the IFR made changes to the ACDBE regulations in 49 CFR part 23 in a substantially similar manner to those changes made in 49 CFR part 26. Accordingly, these FAQs apply to ACDBEs.

B. Contracting Questions

1. How does the IFR affect projects that are currently authorized/advertised and projects/contracts already awarded that have DBE goals?

Recipients with DBE goals on contracts that have been advertised but not yet let (*i.e.*, bids not yet opened) must issue amendments to the advertisements removing the DBE contract goals.

For projects with DBE contract goals that have been let (*i.e.*, bids opened) but contracts not yet awarded (*i.e.*, executed), recipients must take appropriate action to zero out the DBE goal. Due to the program changes in the IFR, DOT will allow recipients to amend the contracts without readvertising the projects, but each recipient should make its own determination on whether the contract needs to be recompeted under State law.

Contracts with a DBE goal that were let and executed prior to October 3, 2025 are not required to be modified, but DBE participation on such contracts cannot be counted toward the DBE contract goal or toward the recipient's overall DBE goal until the UCP in the recipient's jurisdiction completes the reevaluation process described at 49 CFR § 26.111. If, after the reevaluation process, every DBE performing work on a contract is recertified under the new standards, then the contract will not need to be modified. In contrast, if a DBE performing work on a contract is not recertified during the reevaluation process, the recipient will be required to take appropriate action to discontinue the effect of the unconstitutional certification; if a recipient does not take appropriate action with respect to a contract, DOT will not make any payments with respect to that contract.

2. Do recipients need to continue to perform commercially useful function (CUF) reviews of DBE work on existing contracts during the reevaluation process described in 49 CFR § 26.111?

No. Because the purpose of CUF reviews is to ensure that DBE participation on a project can be properly counted toward DBE goals (contract goals and overall DBE goals) and the counting of DBE participation is suspended during the reevaluation process, it is unnecessary for recipients to conduct CUF reviews during the reevaluation process. Recipients may determine whether any existing contracts should be modified with respect to ongoing CUF requirements.

3. Do the regulatory DBE termination provisions continue to apply during the reevaluation period described in 49 CFR § 26.111?

Yes. The termination provisions at 49 CFR § 26.53(f) continue to apply to existing contracts. A prime contractor cannot terminate a DBE or any portion of the DBE's work

listed in response to the good faith efforts bidding requirements of 49 CFR § 26.53(b) without the recipient's prior written consent upon a showing of good cause, unless the recipient causes the termination or reduction. (49 CFR § 26.53(f)). The regulations provide:

“Good cause does not exist if the prime contractor seeks to terminate a DBE or any portion of its work that it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged, or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.”

Good cause for termination exists if a DBE loses its DBE certification after the reevaluation process described in § 26.111 is completed because it is ineligible to receive DBE credit for the type of work required. (49 CFR 26.53(viii)).

4. How does the IFR affect DBE open-ended performance plans for design-build projects?

In cases in which a design-build contractor has already signed contracts prior to October 3, 2025 with DBE subcontractors toward meeting an open-ended performance plan, the contractor should proceed with the contract. The DBE subcontractor may not be terminated or have its work reduced without the written consent of the recipient and only for good cause, including a change in eligibility. See 49 CFR 26.53 for additional grounds for good cause. Where a DBE goal has been established for a design-build contract or a separate phase of a design-build contract, but no DBEs have yet been awarded contracts, the recipient should take appropriate action to zero out the DBE goal.

If, after the reevaluation process, every DBE performing work on a design-build contract is recertified under the new standards, then the recipient need not take any further action. In contrast, if a DBE performing work on a design-build contract is not recertified during the reevaluation process, the recipient will be required to take appropriate action to discontinue the effect of the unconstitutional certification; if a recipient does not take appropriate action with respect to a contract, DOT will not make any payments with respect to that contract.

5. How does a recipient remove an advertised DBE contract goal prior to a letting?

Recipients should issue amendments to the project advertisements to remove the DBE goal.

6. Does Section II (Nondiscrimination), Part 10.a, of Federal Highway Administration (FHWA) Form 1273 incorporate by reference the DBE regulations as amended by the IFR?

Yes. For contracts awarded on or after October 3, 2025, the new DBE program regulations apply.

7. What changes should be made to DBE special provisions that recipients use for contract awards?

DBE special provisions based on the DBE regulations in effect before October 3, 2025, should not be included in contracts entered into on or after October 3, 2025. For any contracts entered into on or after October 3, 2025, recipients should review and update any such DBE special provisions to comply with the DBE regulations as amended by the IFR. To the extent that an operating administration approves DBE special provisions, updated DBE special provisions must be approved by that DOT operating administration. Recipients may use their revised and DOT-approved DBE special provisions (when required) on contracts entered into after the recipient's UCP has completed the reevaluation described in 49 CFR § 26.111 and adopted a new overall DBE goal in accordance with 49 CFR § 26.45.

8. Are DOT recipients required to include the contract clauses in 49 CFR §§ 23.9 and 26.13 in contracts awarded on or after October 3, 2025 during the UCP reevaluation period?

Yes, DOT recipients are required to include the contract clauses listed in 49 CFR §§ 23.9 and 26.13(a-b) in all contracts. The IFR did not make changes to this requirement.

9. Are DOT recipients required to comply with the prompt payment requirements in 49 CFR § 26.29 during the UCP reevaluation period?

Yes. DOT recipients are required to implement and document compliance with the prompt payment requirements in 49 CFR § 26.29, including: (1) ensuring prime contractors pay subcontractors for satisfactory performance of their contract no later than 30 days from receipt of each payment made to the prime contractor, and (2) prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractors work is satisfactorily completed. The IFR did not make changes to this requirement.

C. Certification Reevaluation

1. Does a UCP have to reevaluate all currently certified DBEs in its DBE directory or only those DBEs for which the UCP was the jurisdiction of original certification?

Under the certification reevaluation requirements at 49 CFR § 26.111, UCPs are required to reevaluate the certifications only of those DBEs for which the UCP is the jurisdiction

of original certification. UCPs are not required to reevaluate the certifications of DBEs that obtained certification from the UCP through the interstate certification procedures at 49 CFR § 26.85. DBEs that received certification from UCPs through interstate certification will have their certifications reevaluated by the UCPs in their jurisdiction of original certification. If such DBEs are recertified by the UCP in their jurisdiction of original certification, they will be required to reapply for interstate certification with the UCPs for the jurisdictions in which they wish to be certified.

2. Is there a date by which a UCP must complete its certification reevaluation process?

No. The regulation at 49 CFR § 26.111 provides that UCPs should complete the reevaluation process “as quickly as practicable.”

3. Can a UCP impose a deadline on currently certified DBEs for submission of the reevaluation documentation required under 49 CFR § 26.111?

No, the regulation at 49 CFR § 26.111 does not provide a deadline for a currently certified DBE to submit documentation demonstrating its DBE eligibility under the new standards provided in the IFR. Firms that do not submit the necessary information, however, will remain ineligible for the DBE program until they submit the required documentation demonstrating DBE eligibility under the new standards.

4. Can a UCP simply decertify all currently certified DBEs without completing the reevaluation process?

No. The IFR requires UCPs to identify each currently certified DBE and provide each identified firm with the opportunity to submit documentation demonstrating its DBE eligibility under the standards described at 49 CFR § 26.67

5. Are recipients required to submit Uniform Reports during the reevaluation process?

Under the IFR, recipients are not required to update their overall DBE goals until the UCP in the recipient’s jurisdiction has completed the reevaluation process described in 49 CFR § 26.111 and notified the Department that the reevaluation process is complete. In addition, recipients may not set any contract goals and may not count any DBE participation toward DBE goals until the UCP in the recipient’s jurisdiction completes the reevaluation process described in 49 CFR § 26.111. As a result of these requirements, recipients are not required to submit Uniform Reports under 49 CFR § 26.21 until the recipient has established a new overall annual DBE goal following completion of the reevaluation process at 49 CFR § 26.111.

6. What is the Department's role in the reevaluation process?

Each UCP is responsible for carrying out the reevaluation of currently certified DBEs for which the UCP was the jurisdiction of original certification. DOT is available to provide technical assistance as necessary.

7. Can a firm that is decertified through the reevaluation process appeal the decision to DOT?

Yes. A firm that is decertified under the reevaluation procedures described at 49 CFR § 26.111 is entitled to appeal the decertification to DOT under the procedures described at 49 CFR § 26.89.

D. Goal Setting and Counting

1. What do recipients need to do about their existing overall annual DBE goals?

Recipients are not required to do anything with their DBE goals until their respective UCPs have completed the reevaluation process described in 49 CFR § 26.111. Until the UCP completes the reevaluation process, a recipient is not required to update its DBE goal (§ 26.45(h)) and may not count any DBE participation toward its goal (§ 26.55(i)).

2. What is the role of DOT operating administrations in reviewing the three-year DBE goal setting methodology?

DOT operating administrations will continue to review and approve the DBE goal methodologies of their recipients in accordance with 49 CFR § 26.45. Recipients are not required to update their overall goal methodologies until the UCP in the recipient's jurisdiction has completed the reevaluation process described in 49 CFR § 26.111.

3. Can recipients continue to set DBE contract goals before the recipient's UCP has completed the reevaluation process described in 49 CFR § 26.111?

No. A recipient may not set any DBE contract goals until the UCP in the recipient's jurisdiction has completed the reevaluation process described in 49 CFR § 26.111.

4. Should recipients continue counting DBE participation on existing contracts without DBE goals toward the recipient's overall goal?

No. Starting on October 3, 2025, no DBE participation may be counted toward a recipient's overall goal, including such participation obtained through race and gender-neutral means.

E. New Certification Applications

- 1. Will new DBE applicants only need to provide a personal narrative statement and personal net worth statement, or will other components of the regulatory application process apply?**

New applicants will be required to provide a personal narrative statement in addition to meeting the other certification standards at 49 CFR part 26, Subpart D. Applicants are required to submit the Uniform Application Form found at <https://www.transportation.gov/civil-rights/disadvantaged-business-enterprise/uniform-certification-application-english>. DOT expects to provide an updated Uniform Application Form on its website.

F. Transit Vehicle Manufacturers

- 1. Are transit vehicle manufacturers (TVM) required to set DBE goals and submit Uniform Reports in accordance with 49 CFR § 26.49(b) and (c)?**

DOT will treat TVMs similarly to recipients. A TVM will not be required to update its DBE goal or submit Uniform Reports until after the UCP reevaluation of DBEs described in 49 CFR § 26.111. A manufacturer that wants to request eligibility as a TVM before the completion of the UCP reevaluation can submit a request to the Federal Transit Administration (FTA) at ftatvmsubmissions@dot.gov. During this time, FTA will not require the submission of a DBE program or DBE goal to become a TVM.

- 2. Are FTA recipients required to continue checking the eligible list of TVMs when purchasing vehicles?**

Yes. FTA recipients are required to continue checking the eligible list of TVMs to determine if the manufacturer is eligible to bid or propose on an FTA-assisted transit vehicle procurement. FTA is working directly with the manufacturers to ensure that this list is kept up-to-date.

- 3. Are FTA recipients required to comply with the requirement in 49 CFR § 26.49(a)(4) and report transit vehicle purchases within 30 days of becoming contractually required during the UCP reevaluation period?**

No. FTA recipients are not required to submit Transit Vehicle Award Reports during the UCP reevaluation period.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-322-RFP NTC Concessions Package 9 to SSP America MCO III, LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE/ACDBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE/ACDBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

Scored Evaluation Criteria	SSP America MCO III, LLC
ACDBE Participation	8
Customer Service	9
Demonstrated Experience and Qualifications	9
Concepts and Quality, Variety, and Price Range of Menu Items	23
Concession Improvements	17
Financial Return to the Aviation Authority	25
REVISED TOTAL:	83.00

This revision to the scoring to comply with the updated federal regulations does not impact the recommended award to SSP America MCO III, LLC.

Fiscal Impact

No change.

Recommended Action

It is therefore recommended that the Aviation Authority Board accept the recommendation of the Procurement Committee.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-322-RFP NTC Concessions Package 9

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-322-RFP NTC Concessions Package 9 for the non-exclusive right and privilege to operate eight locations; three each on Airside 4 and five on Landside totaling approximately 22,564 square feet of food and beverage space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with an anticipated commencement date on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Menu Items	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from one Respondent listed below:

SSP America MCO III, LLC

On August 1, 2025, the Procurement Committee met to consider the proposal submission. Under review of the Respondent's proposal, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposal as follows:

Scored Evaluation Criteria	SSP America MCO III, LLC
ACDBE Participation	8
Customer Service	9
Demonstrated Experience and Qualifications	9
Concepts and Quality, Variety, and Price Range of Menu Items	23
Concession Improvements	17
Financial Return to the Aviation Authority	25
TOTAL:	91.00

Small Business

The contract includes an ACDBE participation goal of 25%. SSP America MCO III, LLC. exceeded the participation goal with 26.8% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$2,670,000 or 11% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-322-RFP NTC Concessions Package 9 to SSP America MCO III, LLC; (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-323-RFP NTC Concessions Package 10 to Central Florida Hospitality Partners Pkg 10, LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise (ACDBE) Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

Scored Evaluation Criteria	Air Panchos LTS, LLC.	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 10, LLC	Concessions Orlando, LLC	DN MCO STC F&B, LLC	F. Howell Panchos NN, LLC	Legacy Perez MCO, LLC	OHM Concessions Group, LLC	TGlobal/Lago, LLC	VRG Orlando AS1 FH, LLC
ACDBE Participation	9	9	7	8	7	10	10	7	10	6
Customer Service	7	7	9	7	9	6	9	8	9	6
Demonstrated Experience and Qualifications	7	8	9	9	9	7	8	8	8	9
Concepts, Quality, Variety and Price Range of Menu Items	18	18	22	20	19	18	22	17	17	21
Concessions Improvements	15	15	19	17	15	15	18	15	16	17
Financial Return to the Aviation Authority	12.50	12.50	16.67	15.00	10.83	13.33	16.67	14.17	25.00	16.67
TOTAL:	59.50	60.50	75.67	68.00	62.83	59.33	73.67	62.17	75.00	69.67

This revision to the scoring to comply with the updated federal regulations impacts the recommended ranking of the Procurement Committee and establishes that Central Florida Hospitality Partners Pkg 10, LLC is the first ranked proposer for NTC Concessions Package 10.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$1,920,000 or 20% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is therefore recommended that the Aviation Authority Board resolve to: (1) revise the recommendation of the Procurement Committee for 25-323-RFP NTC Concessions Package 10; (2) award 25-323-RFP NTC Concessions Package 10 to Central Florida Hospitality Partners Pkg 10, LLC; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (4) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-323-RFP NTC Concessions Package 10

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-323-RFP NTC Concessions Package 10 for the non-exclusive right and privilege to operate five locations on Airside 1 totaling approximately 9,749 square feet of food and beverage space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with a commencement date anticipated to be on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Menu Items	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from ten Respondents listed below:

Air Panchos LTS, LLC
Air Star Panchos Marquis, LLC
Central Florida Hospitality Partners Pkg 10, LLC
Concessions Orlando, LLC
DN MCO STC F&B, LLC
F. Howell Panchos NN, LLC
Legacy Perez MCO, LLC
OHM Concessions Group, LLC

TGlobal/Lago, LLC
VRG Orlando AS 1 FH, LLC

On August 1, 2025, the Procurement Committee met to consider the proposal submissions. Under review of the Respondents' proposals, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposals as follows:

Scored Evaluation Criteria											
CRITERIA	MAX. POINTS	Air Panchos LTS, LLC.	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 10, LLC	Concessions Orlando, LLC	DN MCO STC F&B, LLC	F. Howell Panchos NN, LLC	Legacy Perez MCO, LLC	OHM Concessions Group, LLC	TGlobal/Lago, LLC	VRG Orlando AS1 FH, LLC
ACDBE Participation	10	9	9	7	8	7	10	10	7	10	6
Customer Service	10	7	7	9	7	9	6	9	8	9	6
Demonstrated Experience and Qualifications	10	7	8	9	9	9	7	8	8	8	9
Concepts, Quality, Variety and Price Range of Menu Items	25	18	18	22	20	19	18	22	17	17	21
Concessions Improvements	20	15	15	19	17	15	15	18	15	16	17
Financial Return to the Aviation Authority	25	12.50	12.50	16.67	15.00	10.83	13.33	16.67	14.17	25.00	16.67
Total Score	100.00	68.50	69.50	82.67	76.00	69.83	69.33	83.67	69.17	85.00	75.67

The Procurement Committee recommended the overall ranking of the proposals as follows:

First: TGlobal/Lago, LLC
Second: Legacy Perez MCO, LLC
Third: Central Florida Hospitality Partners Pkg 10, LLC
Fourth: Concessions Orlando, LLC
Fifth: VRG Orlando AS 1 FH, LLC
Sixth: DN MCO STC F&B, LLC
Seventh: Air Star Panchos Marquis, LLC
Eighth: F. Howell Panchos NN, LLC
Ninth: OHM Concessions Group, LLC
Tenth: Air Panchos LTS, LLC

On August 8, 2025, Perez of Florida, Inc. appealed the Committee's recommendation. The recommendation of the Procurement Committee was affirmed by the Chief Executive Officer (copies of relevant appeal documents are attached).

Small Business

The contract includes an ACDBE participation goal of 25%. TGlobal/Lago, LLC exceeded the participation goal with 100% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$1,920,000 or 30% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-323-RFP NTC Concessions Package 10 to TGlobal/Lago, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Avenue, Ste. 204
Winter Park, FL 32789

August 8, 2025

Mr. Lance Lyttle
CEO
Greater Orlando Airport Authority
5855 Cargo Road
Orlando, Florida 32827

Mr. Lyttle:

Please receive this letter as Perez of Florida Inc.'s official appeal of the Greater Orlando Airport Authority's (GOAA's) recent request for proposal (RFP) process in which it awarded Orlando International Airport north terminal concessions contracts - namely packages 10, 11 and 12 - to the joint venture of Tglobal/Lago LLC (Tglobal). Tglobal should be deemed unresponsive for packages 10, 11, and 12 due to the incomplete financial information of its proposals.

At the outset of the review process for Packages 10, 11, and 12, GOAA Deputy Chief Financial Officer Marie Dennis noted that Tglobal/Lago LLC financial statements were incomplete.

She said for package 10 (at the 38:38 mark of the audio recording of the official meeting minutes), "They need to get complete sets of financials for both years before intent to award."

She stated for package 11 (at 13:04), "They did not provide a completed set of financial statements. We would want that before we would enter any agreement if they were awarded."

She stated for package 12 (at 1:28:49), "They did not submit a complete set of financial statements. We would just recommend that be received if they were awarded."

Per the on-the-record statements of these GOAA officials, Tglobal's financial information was identified as incomplete and thus is grounds for automatically deeming the joint venture's proposals as unresponsive for packages 10, 11, and 12. No additional information is permitted to be added to an RFP after submission. The committee should not have considered a company with incomplete financials.

The statements of the GOAA officials are consistent with written language of the official RFP documentation distributed by GOAA per the following excerpt:

"Also, in the sole discretion of the Aviation Authority, a Proposal may be rejected if the information provided is incomplete, inconsistent or not responsive, contains conditions, limitations, or unauthorized alternate proposals or fee structures, fails to include required certifications or affidavits, or if a Proposer does not have the financial capability to operate the Concession."

Because Tglobal's financial information was incomplete, by the on-the-record statements of its financial officers and its own RFP rules, they must be deemed non responsive.

"7.2. FINANCIAL RESPONSIBILITY, LEGAL CRITERIA AND PRO FORMA

Whether or not the Proposer has demonstrated financial strength and stability, whether or not the Proposer meets the legal criteria for operating the proposed concession, whether or not the Proposer is subject to legal disqualification, and the pro forma will be considered. Proposers which fail to demonstrate satisfactory financial strength and Page 24 of 42 GREATER ORLANDO AVIATION AUTHORITY 25-324-RFP North Terminal Complex (NTC) - Concessions Package 11 stability and the ability to meet legal obligations will be deemed not responsible, non responsive, or both."

To be clear, the financial information required is not simply part of the point scoring of the review, but is subject to strict pass/fail analysis. The committee had no basis to pass Tglobal as their financials were incomplete. Per GOAA's rules, Tglobal's score may not be adjusted downward; Transglobal must be deemed unresponsive. We respectfully ask that the committee abide by its own rules, disqualify Tglobal, and reconsider the current rankings without them.

Respectfully,

A handwritten signature in black ink, appearing to read 'Ruben Perez', with a large, sweeping loop on the left side.

Ruben Perez

Cc: Jeff Aaron, Esq.



VIA EMAIL

rubenperez@zazacubandiner.com

August 29, 2025

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Ave. Ste. 204
Winter Park, Florida 32789

Subject: Determination of Chief Executive Officer: Appeal by Perez of Florida Inc. regarding Request for Proposals 25-323-RFP North Terminal Complex (NTC) – Concessions Package 10, 25-324-RFP NTC – Concessions Package 11 and 25-325-RFP NTC – Concessions Package 12 (collectively, the "Request for Proposals")

Dear Mr. Perez:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from Perez of Florida Inc. ("Perez") on August 8, 2025, regarding the decision of the Procurement Committee to recommend award of the Request for Proposals to Tglobal/Lago LLC (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

Aviation Authority Operational Policy 120.08 establishes the Procurement Committee and assigns, as one of its primary functions, the evaluation and recommendation for award of non-construction bids and proposals, including concessions. The Aviation Authority issued the Request for Proposals soliciting proposals on February 2, 2025. On August 1, 2025, the Procurement Committee met to evaluate respondents' submittals to the Request for Proposals. Based on such evaluation, the Procurement Committee scored the responsive bidders as shown below; unanimously ranking Tglobal/Lago LLC as #1 for each of the Requests for Proposals, and recommended award to Tglobal/Lago LLC.

25-323-RFP: NTC Concessions Package 10
 25-324-RFP: NTC Concessions Package 11
 25-325-RFP: NTC Concessions Package 12

SCORE TABULATION
 25-323-RFP - North Terminal Concessions Package 10
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Panchos LTS, LLC.	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 10, LLC	Concessions International LLC	Delaware North	F. Howell Panchos NW, LLC	Legacy Concessions, LLC	OHM Concession Group, LLC	TGlobal/Lago, LLC	VRG Orlando ASI PH, LLC
ACDBE Participation	10	9	9	7	8	7	10	10	7	10	6
Customer Service	10	7	7	9	7	9	6	9	8	9	6
Demonstrated Experience and Qualifications	10	7	8	9	9	9	7	8	8	8	9
Concepts, Quality, Variety and Price Range of Menus	25	18	18	22	20	19	18	22	17	17	21
Concessions Improvements	20	15	15	19	17	15	15	18	15	16	17
Financial Return to the Aviation Authority	25	12.50	12.50	16.67	15.00	10.83	13.33	16.67	14.17	23.00	16.67
Total Score	100.00	68.50	69.50	82.67	76.00	69.87	69.33	83.67	69.17	85.00	75.67

SCORE TABULATION
 25-324-RFP - North Terminal Concessions Package 11
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 11, LLC	Elevate Gourmet Brands Inc.	Master Concessions/LLC	Miam Management LLC	NW LTS Java VV Joint Venture, LLC.	Olympic Supply, Inc.	Perez of Florida, Inc	Superior Hospitality Group JV LLC	TGlobal/Lago, LLC
ACDBE Participation	10	8	7	6	6	10	9	10	10	7	10
Customer Service	10	7	9	8	9	7	8	8	9	9	8
Demonstrated Experience and Qualifications	10	7	9	8	8	7	8	8	8	8	8
Concepts, Quality, Variety and Price Range of Menus	25	22	21	20	22	18	17	21	21	22	20
Concessions Improvements	20	16	16	17	16	16	15	16	18	16	17
Financial Return to the Aviation Authority	25	12.50	18.33	14.17	17.50	15.00	12.50	15.00	19.17	18.33	25.00
Total Score	100.00	72.50	80.33	73.17	78.50	73.00	69.50	78.00	85.17	80.33	88.00

SCORE TABULATION
 25-325-RFP - North Terminal Concessions Package 12
 8/1/2025

SCORE TABULATION									
CRITERIA	MAX. POINTS	AirPanchos's Volar Partners JV LLC	Air Star Panchos Marquis, LLC.	Joe & The Juice	MBC Concessions, Inc	Miam Management LLC	NW LTS Vamos Volar Joint Venture, LLC.	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	10	10	8	7	10	10	8	7	10
Customer Service	10	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	10	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menus	25	21	19	19	21	17	19	20	19
Concessions Improvements	20	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	25	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
Total Score	100.00	82.33	70.50	78.67	80.00	73.00	69.50	76.00	87.00

Appeal

Perez appeals the Procurement Committee's consideration of Tglobal/Lago LLC as a responsive firm for each of the Requests for Proposals. In the Appeal, Perez asserts that "the committee should not have considered a company with incomplete financials" and that "the committee had no basis to pass Tglobal/Lago LLC as their financials were incomplete," and asks for the Aviation Authority to disqualify Tglobal/Lago LLC as unresponsive and to reconsider the current rankings.

Determination

Operational Policy 110.04 - Appeal Process requires the Chief Executive Officer to review an appeal and determine whether the appellant has stated a good faith foundation for the appeal.

Section 7.2 of the Request for Proposals required proposers to submit various financial statements, such as an independent auditor's report, a consolidated balance sheet, a consolidated statement of operations, consolidated statement of cashflows, consolidated statement of shareholder's equity and comprehensive income and notes to consolidated financial statements from the "previous two fiscal years" as applicable.

Tglobal/Lago LLC fulfilled the requirements of Section 7.2 of the Request for Proposals by providing responsive financial statements for fiscal years 2022 and 2023 and indicated that financial statements for fiscal year 2024 were not yet finalized at the time of submission. Aviation Authority staff reviewed the financial information provided by Tglobal/Lago LLC and determined the information to be responsive, demonstrating the required financial strength and stability for operating the proposed concessions. The Procurement Committee has not requested and will not be evaluating any supplemental financial information from Tglobal/Lago LLC or any other proposer. Further, the Request for Proposals grant the Aviation Authority the right, in its sole discretion, to waive any informalities of a proposal and to determine if a proposer is responsive.

The adequacy of the financial information submitted by Tglobal/Lago LLC and the Procurement Committee's determination that Tglobal/Lago LLC demonstrated satisfactory financial strength for operating the proposed concessions support the Aviation Authority's deeming Tglobal/Lago LLC's submissions to the Requests for Proposals as responsive. Accordingly, these findings do not support a "good faith foundation" determination for the Appeal. Aviation Authority Operational Policy 110.04. Appeal Process provides that, given no good faith basis for an appeal, the Procurement Committee's recommendation will proceed to the Aviation Authority Board.

We value and appreciate your continued partnership with the Aviation Authority.

Sincerely,


for Lance Lyttle
Chief Executive Officer

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-324-RFP NTC Concessions Package 11 to TGlobal/Lago, LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise (ACDBE) Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE/ACDBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE/ACDBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

Scored Evaluation Criteria	Air Star Panchos Marquis, LLC	Central Florida Hospitality Partners Pkg 11, LLC	Whisk & Bowl - MCO LLC	MCA-MCO Hospitality Partners, LLC	Miam Management LLC	NN LTS Java VV Joint Venture, LLC.	Onsite Retailers-FL, LLC	Perez of Florida, Inc	Superior Hospitality Group JV LLC	TGlobal/Lago, LLC
ACDBE-Participation	8	2	6	6	10	8	10	10	2	10
Customer Service	7	9	8	9	7	8	8	9	9	8
Demonstrated Experience and Qualifications	7	9	8	8	7	8	8	8	8	8
Concepts, Quality, Variety and Price Range of Menu Items	22	21	20	22	18	17	21	21	22	20
Concessions Improvements	16	16	17	16	16	15	16	18	16	17
Financial Return to the Aviation Authority	12.50	18.33	14.17	17.50	15.00	12.50	15.00	19.17	18.33	25.00
REVISED TOTAL:	64.50	73.33	67.17	72.50	63.00	60.50	68.00	75.17	73.33	78.00

This revision to the scoring to comply with the updated federal regulations does not impact the recommended award to TGlobal/Lago, LLC.

Fiscal Impact

No change.

Recommended Action

It is therefore recommended that the Aviation Authority Board accept the recommendation of the Procurement Committee.

NEW BUSINESS AGENDA ITEM – H –

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-324-RFP NTC Concessions Package 11

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-324-RFP NTC Concessions Package 11 for the non-exclusive right and privilege to operate one location on Airside 2 totaling approximately 1,873 square feet of food and beverage space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with an anticipated commencement date on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Menu Items	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from ten Respondents listed below:

Air Star Panchos Marquis, LLC
Central Florida Hospitality Partners Pkg 11, LLC
Whisk & Bowl – MCO LLC
MCA-MCO Hospitality Partners, LLC
Miam Management LLC
NN LTS Java VV Joint Venture, LLC
Onsite Retailers-FL, LLC
Perez of Florida, Inc.

Superior Hospitality Group JV LLC
TGlobal/Lago, LLC

On August 1, 2025, the Procurement Committee met to consider the proposal submissions. Under review of the Respondents' proposals, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposals as follows:

SCORED EVALUATION CRITERIA											
CRITERIA	MAX. POINTS	Air Star Panchos Marquis, LLC	Central Florida Hospitality Partners Pkg 11, LLC	Whisk & Bowl - MCO LLC	MCA-MCO Hospitality Partners, LLC	Miam Management LLC	NN LTS Java VV Joint Venture, LLC.	Onsite Retailers-FL, LLC	Perez of Florida, Inc	Superior Hospitality Group JV LLC	TGlobal/Lago, LLC
ACDBE Participation	10	8	7	6	6	10	9	10	10	7	10
Customer Service	10	7	9	8	9	7	8	8	9	9	8
Demonstrated Experience and Qualifications	10	7	9	8	8	7	8	8	8	8	8
Concepts, Quality, Variety and Price Range of Menu Items	25	22	21	20	22	18	17	21	21	22	20
Concessions Improvements	20	16	16	17	16	16	15	16	18	16	17
Financial Return to the Aviation Authority	25	12.50	18.33	14.17	17.50	15.00	12.50	15.00	19.17	18.33	25.00
Total Score	100.00	72.50	80.33	73.17	78.50	73.00	69.50	78.00	85.17	80.33	88.00

The Procurement Committee recommended the overall ranking of the proposals as follows:

First: TGlobal/Lago, LLC
Second: Perez of Florida, Inc.
Third/Tie: Central Florida Hospitality Partners Pkg 11, LLC
Superior Hospitality Group JV LLC
Fifth: MCA-MCO Hospitality Partners, LLC
Sixth: Onsite Retailers-FL, LLC
Seventh: Whisk & Bowl – MCO LLC
Eighth: Miam Management LLC
Ninth: Air Star Panchos Marquis, LLC
Tenth: NN LTS Java VV Joint Venture, LLC

On August 8, 2025, Perez of Florida, Inc. appealed the Committee's recommendation. The recommendation of the Procurement Committee was affirmed by the Chief Executive Officer (copies of relevant appeal documents are attached).

Small Business

The contract includes an ACDBE participation goal of 30%. TGlobal/Lago, LLC exceeded the participation goal with 100% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$543,000 or 30% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-324-RFP NTC Concessions Package 11 to TGlobal/Lago, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Avenue, Ste. 204
Winter Park, FL 32789

August 8, 2025

Mr. Lance Lyttle
CEO
Greater Orlando Airport Authority
5855 Cargo Road
Orlando, Florida 32827

Mr. Lyttle:

Please receive this letter as Perez of Florida Inc.'s official appeal of the Greater Orlando Airport Authority's (GOAA's) recent request for proposal (RFP) process in which it awarded Orlando International Airport north terminal concessions contracts - namely packages 10, 11 and 12 - to the joint venture of Tglobal/Lago LLC (Tglobal). Tglobal should be deemed unresponsive for packages 10, 11, and 12 due to the incomplete financial information of its proposals.

At the outset of the review process for Packages 10, 11, and 12, GOAA Deputy Chief Financial Officer Marie Dennis noted that Tglobal/Lago LLC financial statements were incomplete.

She said for package 10 (at the 38:38 mark of the audio recording of the official meeting minutes), "They need to get complete sets of financials for both years before intent to award."

She stated for package 11 (at 13:04), "They did not provide a completed set of financial statements. We would want that before we would enter any agreement if they were awarded."

She stated for package 12 (at 1:28:49), "They did not submit a complete set of financial statements. We would just recommend that be received if they were awarded."

Per the on-the-record statements of these GOAA officials, Tglobal's financial information was identified as incomplete and thus is grounds for automatically deeming the joint venture's proposals as unresponsive for packages 10, 11, and 12. No additional information is permitted to be added to an RFP after submission. The committee should not have considered a company with incomplete financials.

The statements of the GOAA officials are consistent with written language of the official RFP documentation distributed by GOAA per the following excerpt:

"Also, in the sole discretion of the Aviation Authority, a Proposal may be rejected if the information provided is incomplete, inconsistent or not responsive, contains conditions, limitations, or unauthorized alternate proposals or fee structures, fails to include required certifications or affidavits, or if a Proposer does not have the financial capability to operate the Concession."

Because Tglobal's financial information was incomplete, by the on-the-record statements of its financial officers and its own RFP rules, they must be deemed non responsive.

"7.2. FINANCIAL RESPONSIBILITY, LEGAL CRITERIA AND PRO FORMA

Whether or not the Proposer has demonstrated financial strength and stability, whether or not the Proposer meets the legal criteria for operating the proposed concession, whether or not the Proposer is subject to legal disqualification, and the pro forma will be considered. Proposers which fail to demonstrate satisfactory financial strength and Page 24 of 42 GREATER ORLANDO AVIATION AUTHORITY 25-324-RFP North Terminal Complex (NTC) - Concessions Package 11 stability and the ability to meet legal obligations will be deemed not responsible, non responsive, or both."

To be clear, the financial information required is not simply part of the point scoring of the review, but is subject to strict pass/fail analysis. The committee had no basis to pass Tglobal as their financials were incomplete. Per GOAA's rules, Tglobal's score may not be adjusted downward; Transglobal must be deemed unresponsive. We respectfully ask that the committee abide by its own rules, disqualify Tglobal, and reconsider the current rankings without them.

Respectfully,

A handwritten signature in black ink, appearing to read 'Ruben Perez', with a large, sweeping loop on the left side.

Ruben Perez

Cc: Jeff Aaron, Esq.



VIA EMAIL

rubenperez@zazacubandiner.com

August 29, 2025

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Ave. Ste. 204
Winter Park, Florida 32789

Subject: Determination of Chief Executive Officer: Appeal by Perez of Florida Inc. regarding Request for Proposals 25-323-RFP North Terminal Complex (NTC) – Concessions Package 10, 25-324-RFP NTC – Concessions Package 11 and 25-325-RFP NTC – Concessions Package 12 (collectively, the "Request for Proposals")

Dear Mr. Perez:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from Perez of Florida Inc. ("Perez") on August 8, 2025, regarding the decision of the Procurement Committee to recommend award of the Request for Proposals to Tglobal/Lago LLC (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

Aviation Authority Operational Policy 120.08 establishes the Procurement Committee and assigns, as one of its primary functions, the evaluation and recommendation for award of non-construction bids and proposals, including concessions. The Aviation Authority issued the Request for Proposals soliciting proposals on February 2, 2025. On August 1, 2025, the Procurement Committee met to evaluate respondents' submittals to the Request for Proposals. Based on such evaluation, the Procurement Committee scored the responsive bidders as shown below; unanimously ranking Tglobal/Lago LLC as #1 for each of the Requests for Proposals, and recommended award to Tglobal/Lago LLC.

25-323-RFP: NTC Concessions Package 10
 25-324-RFP: NTC Concessions Package 11
 25-325-RFP: NTC Concessions Package 12

SCORE TABULATION
 25-323-RFP - North Terminal Concessions Package 10
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Panchos LTS, LLC.	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 10, LLC	Concessions International LLC	Delaware North	F. Howell Panchos NW, LLC	Legacy Concessions, LLC	OHM Concession Group, LLC	TGlobal/Lago, LLC	VRG Orlando ASI PH, LLC
ACDBE Participation	10	9	9	7	8	7	10	10	7	10	6
Customer Service	10	7	7	9	7	9	6	9	8	9	6
Demonstrated Experience and Qualifications	10	7	8	9	9	9	7	8	8	8	9
Concepts, Quality, Variety and Price Range of Menus	25	18	18	22	20	19	18	22	17	17	21
Concessions Improvements	20	15	15	19	17	15	15	18	15	16	17
Financial Return to the Aviation Authority	25	12.50	12.50	16.67	15.00	10.83	13.33	16.67	14.17	23.00	16.67
Total Score	100.00	68.50	69.50	82.67	76.00	69.87	69.33	83.67	69.17	85.00	75.67

SCORE TABULATION
 25-324-RFP - North Terminal Concessions Package 11
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 11, LLC	Elevate Gourmet Brands Inc.	Master Concessions/LLC	Miam Management LLC	NW LTS Java VV Joint Venture, LLC.	Olympic Supply, Inc.	Perez of Florida, Inc	Superior Hospitality Group JV LLC	TGlobal/Lago, LLC
ACDBE Participation	10	8	7	6	6	10	9	10	10	7	10
Customer Service	10	7	9	8	9	7	8	8	9	9	8
Demonstrated Experience and Qualifications	10	7	9	8	8	7	8	8	8	8	8
Concepts, Quality, Variety and Price Range of Menus	25	22	21	20	22	18	17	21	21	22	20
Concessions Improvements	20	16	16	17	16	16	15	16	18	16	17
Financial Return to the Aviation Authority	25	12.50	18.33	14.17	17.50	15.00	12.50	15.00	19.17	18.33	25.00
Total Score	100.00	72.50	80.33	73.17	78.50	73.00	69.50	78.00	85.17	80.33	88.00

SCORE TABULATION
 25-325-RFP - North Terminal Concessions Package 12
 8/1/2025

SCORE TABULATION									
CRITERIA	MAX. POINTS	AirPanchos's Volar Partners JV LLC	Air Star Panchos Marquis, LLC.	Joe & The Juice	MBC Concessions, Inc	Miam Management LLC	NW LTS Vamos Volar Joint Venture, LLC.	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	10	10	8	7	10	10	8	7	10
Customer Service	10	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	10	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menus	25	21	19	19	21	17	19	20	19
Concessions Improvements	20	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	25	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
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Appeal

Perez appeals the Procurement Committee's consideration of Tglobal/Lago LLC as a responsive firm for each of the Requests for Proposals. In the Appeal, Perez asserts that "the committee should not have considered a company with incomplete financials" and that "the committee had no basis to pass Tglobal/Lago LLC as their financials were incomplete," and asks for the Aviation Authority to disqualify Tglobal/Lago LLC as unresponsive and to reconsider the current rankings.

Determination

Operational Policy 110.04 - Appeal Process requires the Chief Executive Officer to review an appeal and determine whether the appellant has stated a good faith foundation for the appeal.

Section 7.2 of the Request for Proposals required proposers to submit various financial statements, such as an independent auditor's report, a consolidated balance sheet, a consolidated statement of operations, consolidated statement of cashflows, consolidated statement of shareholder's equity and comprehensive income and notes to consolidated financial statements from the "previous two fiscal years" as applicable.

Tglobal/Lago LLC fulfilled the requirements of Section 7.2 of the Request for Proposals by providing responsive financial statements for fiscal years 2022 and 2023 and indicated that financial statements for fiscal year 2024 were not yet finalized at the time of submission. Aviation Authority staff reviewed the financial information provided by Tglobal/Lago LLC and determined the information to be responsive, demonstrating the required financial strength and stability for operating the proposed concessions. The Procurement Committee has not requested and will not be evaluating any supplemental financial information from Tglobal/Lago LLC or any other proposer. Further, the Request for Proposals grant the Aviation Authority the right, in its sole discretion, to waive any informalities of a proposal and to determine if a proposer is responsive.

The adequacy of the financial information submitted by Tglobal/Lago LLC and the Procurement Committee's determination that Tglobal/Lago LLC demonstrated satisfactory financial strength for operating the proposed concessions support the Aviation Authority's deeming Tglobal/Lago LLC's submissions to the Requests for Proposals as responsive. Accordingly, these findings do not support a "good faith foundation" determination for the Appeal. Aviation Authority Operational Policy 110.04. Appeal Process provides that, given no good faith basis for an appeal, the Procurement Committee's recommendation will proceed to the Aviation Authority Board.

We value and appreciate your continued partnership with the Aviation Authority.

Sincerely,


for Lance Lyttle
Chief Executive Officer

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-325-RFP NTC Concessions Package 12 to TGlobal/Lago, LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise (ACDBE) Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE/ACDBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE/ACDBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

Scored Evaluation Criteria	AirPancho's Volar Partners JV LLC	Air Star Panchos Marquis, LLC.	JJ-PCG MCO Venture, LLC	Orlando Concessions Partners, LLC	Miam Management LLC	NN LTS Vamos Volar Joint Venture, LLC.	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	±0	8	7	±0	±0	8	7	±0
Customer Service	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menu Items	21	19	19	21	17	19	20	19
Concessions Improvements	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
REVISED TOTAL:	72.33	62.50	71.67	70.00	63.00	61.50	69.00	77.00

This revision to the scoring to comply with the updated federal regulations does not impact the recommended award to TGlobal/Lago, LLC.

Fiscal Impact

No change.

Recommended Action

It is therefore recommended that the Aviation Authority Board accept the recommendation of the Procurement Committee.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-325-RFP NTC Concessions Package 12

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-325-RFP NTC Concessions Package 12 for the non-exclusive right and privilege to operate one location on Airside 2 totaling approximately 1,107 square feet of food and beverage space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 12 years, with an anticipated commencement date on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Menu Items	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from nine Respondents listed below:

Air Pancho's Volar Partners JV LLC
Air Star Panchos Marquis, LLC
JJ-PCG MCO Venture, LLC
Orlando Concessions Partners, LLC
Miam Management LLC
NN LTS Vamos Volar Joint Venture, LLC
TOC Franchise, LLC
SSP America MCO II, LLC
TGlobal/Lago, LLC

On July 22, 2025, the Procurement Committee deemed TOC Franchise, LLC non-responsive.

On August 1, 2025, the Procurement Committee met to consider the proposal submissions. Under review of the Respondents' proposals, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposals as follows:

SCORED EVALUATION CRITERIA									
CRITERIA	MAX. POINTS	AirPancho's Volar Partners JV LLC	Air Star Panchos Marquis, LLC.	JJ-PCG MCO Venture, LLC	Orlando Concessions Partners, LLC	Miam Management LLC	NN LTS Vamos Volar Joint Venture, LLC.	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	10	10	8	7	10	10	8	7	10
Customer Service	10	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	10	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menu Items	25	21	19	19	21	17	19	20	19
Concessions Improvements	20	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	25	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
Total Score	100.00	82.33	70.50	78.67	80.00	73.00	69.50	76.00	87.00
TOC Franchise, LLC - Non-Responsive									

The Procurement Committee recommended the overall ranking of the proposals as follows:

First: TGlobal/Lago, LLC
Second: Air Pancho's Volar Partners JV LLC
Third: Orlando Concessions Partners, LLC
Fourth: JJ-PCG MCO Venture, LLC
Fifth: SSP America MCO II, LLC
Sixth: Miam Management LLC
Seventh: Air Star Panchos Marquis, LLC
Eighth: NN LTS Vamos Volar Joint Venture, LLC

On August 8, 2025, Perez of Florida, Inc. and AirPancho's Volar Partners JV LLC appealed the Committee's recommendation. The recommendation of the Procurement Committee was affirmed by the Chief Executive Officer (copies of relevant appeal documents are attached).

Small Business

The contract includes an ACDBE participation goal of 30%. TGlobal/Lago, LLC exceeded the participation goal with 100% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$240,000 or 30% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-325-RFP NTC Concessions Package 12 to TGlobal/Lago, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Avenue, Ste. 204
Winter Park, FL 32789

August 8, 2025

Mr. Lance Lyttle
CEO
Greater Orlando Airport Authority
5855 Cargo Road
Orlando, Florida 32827

Mr. Lyttle:

Please receive this letter as Perez of Florida Inc.'s official appeal of the Greater Orlando Airport Authority's (GOAA's) recent request for proposal (RFP) process in which it awarded Orlando International Airport north terminal concessions contracts - namely packages 10, 11 and 12 - to the joint venture of Tglobal/Lago LLC (Tglobal). Tglobal should be deemed unresponsive for packages 10, 11, and 12 due to the incomplete financial information of its proposals.

At the outset of the review process for Packages 10, 11, and 12, GOAA Deputy Chief Financial Officer Marie Dennis noted that Tglobal/Lago LLC financial statements were incomplete.

She said for package 10 (at the 38:38 mark of the audio recording of the official meeting minutes), "They need to get complete sets of financials for both years before intent to award."

She stated for package 11 (at 13:04), "They did not provide a completed set of financial statements. We would want that before we would enter any agreement if they were awarded."

She stated for package 12 (at 1:28:49), "They did not submit a complete set of financial statements. We would just recommend that be received if they were awarded."

Per the on-the-record statements of these GOAA officials, Tglobal's financial information was identified as incomplete and thus is grounds for automatically deeming the joint venture's proposals as unresponsive for packages 10, 11, and 12. No additional information is permitted to be added to an RFP after submission. The committee should not have considered a company with incomplete financials.

The statements of the GOAA officials are consistent with written language of the official RFP documentation distributed by GOAA per the following excerpt:

"Also, in the sole discretion of the Aviation Authority, a Proposal may be rejected if the information provided is incomplete, inconsistent or not responsive, contains conditions, limitations, or unauthorized alternate proposals or fee structures, fails to include required certifications or affidavits, or if a Proposer does not have the financial capability to operate the Concession."

Because Tglobal's financial information was incomplete, by the on-the-record statements of its financial officers and its own RFP rules, they must be deemed non responsive.

"7.2. FINANCIAL RESPONSIBILITY, LEGAL CRITERIA AND PRO FORMA

Whether or not the Proposer has demonstrated financial strength and stability, whether or not the Proposer meets the legal criteria for operating the proposed concession, whether or not the Proposer is subject to legal disqualification, and the pro forma will be considered. Proposers which fail to demonstrate satisfactory financial strength and Page 24 of 42 GREATER ORLANDO AVIATION AUTHORITY 25-324-RFP North Terminal Complex (NTC) - Concessions Package 11 stability and the ability to meet legal obligations will be deemed not responsible, non responsive, or both."

To be clear, the financial information required is not simply part of the point scoring of the review, but is subject to strict pass/fail analysis. The committee had no basis to pass Tglobal as their financials were incomplete. Per GOAA's rules, Tglobal's score may not be adjusted downward; Transglobal must be deemed unresponsive. We respectfully ask that the committee abide by its own rules, disqualify Tglobal, and reconsider the current rankings without them.

Respectfully,

A handwritten signature in black ink, appearing to read 'Ruben Perez', with a large, sweeping loop at the beginning and a horizontal line extending to the right.

Ruben Perez

Cc: Jeff Aaron, Esq.



VIA EMAIL

rubenperez@zazacubandiner.com

August 29, 2025

Mr. Ruben Perez
President
Perez of Florida Inc.
601 N. New York Ave. Ste. 204
Winter Park, Florida 32789

Subject: Determination of Chief Executive Officer: Appeal by Perez of Florida Inc. regarding Request for Proposals 25-323-RFP North Terminal Complex (NTC) – Concessions Package 10, 25-324-RFP NTC – Concessions Package 11 and 25-325-RFP NTC – Concessions Package 12 (collectively, the "Request for Proposals")

Dear Mr. Perez:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from Perez of Florida Inc. ("Perez") on August 8, 2025, regarding the decision of the Procurement Committee to recommend award of the Request for Proposals to Tglobal/Lago LLC (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

Aviation Authority Operational Policy 120.08 establishes the Procurement Committee and assigns, as one of its primary functions, the evaluation and recommendation for award of non-construction bids and proposals, including concessions. The Aviation Authority issued the Request for Proposals soliciting proposals on February 2, 2025. On August 1, 2025, the Procurement Committee met to evaluate respondents' submittals to the Request for Proposals. Based on such evaluation, the Procurement Committee scored the responsive bidders as shown below; unanimously ranking Tglobal/Lago LLC as #1 for each of the Requests for Proposals, and recommended award to Tglobal/Lago LLC.

25-323-RFP: NTC Concessions Package 10
 25-324-RFP: NTC Concessions Package 11
 25-325-RFP: NTC Concessions Package 12

SCORE TABULATION
 25-323-RFP - North Terminal Concessions Package 10
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Panchos LTS, LLC.	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 10, LLC	Concessions International LLC	Delaware North	F. Howell Panchos NW, LLC	Legacy Concessions, LLC	OHM Concession Group, LLC	TGlobal/Lago, LLC	VRG Orlando ASI PH, LLC
ACDBE Participation	10	9	9	7	8	7	10	10	7	10	6
Customer Service	10	7	7	9	7	9	6	9	8	9	6
Demonstrated Experience and Qualifications	10	7	8	9	9	9	7	8	8	8	9
Concepts, Quality, Variety and Price Range of Menus	25	18	18	22	20	19	18	22	17	17	21
Concessions Improvements	20	15	15	19	17	15	15	18	15	16	17
Financial Return to the Aviation Authority	25	12.50	12.50	16.67	15.00	10.83	13.33	16.67	14.17	23.00	16.67
Total Score	100.00	68.50	69.50	82.67	76.00	69.87	69.33	83.67	69.17	85.00	75.67

SCORE TABULATION
 25-324-RFP - North Terminal Concessions Package 11
 8/1/2025

SCORE TABULATION											
CRITERIA	MAX. POINTS	Air Star Panchos Marquis, LLC.	Central Florida Hospitality Partners Pkg 11, LLC	Elevate Gourmet Brands Inc.	Master Concessions/LLC	Miam Management LLC	NW LTS Java VV Joint Venture, LLC.	Olympic Supply, Inc.	Perez of Florida, Inc	Superior Hospitality Group JV LLC	TGlobal/Lago, LLC
ACDBE Participation	10	8	7	6	6	10	9	10	10	7	10
Customer Service	10	7	9	8	9	7	8	8	9	9	8
Demonstrated Experience and Qualifications	10	7	9	8	8	7	8	8	8	8	8
Concepts, Quality, Variety and Price Range of Menus	25	22	21	20	22	18	17	21	21	22	20
Concessions Improvements	20	16	16	17	16	16	15	16	18	16	17
Financial Return to the Aviation Authority	25	12.50	18.33	14.17	17.50	15.00	12.50	15.00	19.17	18.33	25.00
Total Score	100.00	72.50	80.33	73.17	78.50	73.00	69.50	78.00	85.17	80.33	88.00

SCORE TABULATION
 25-325-RFP - North Terminal Concessions Package 12
 8/1/2025

SCORE TABULATION									
CRITERIA	MAX. POINTS	AirPanchos's Volar Partners JV LLC	Air Star Panchos Marquis, LLC.	Joe & The Juice	MBC Concessions, Inc	Miam Management LLC	NW LTS Vamos Volar Joint Venture, LLC.	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	10	10	8	7	10	10	8	7	10
Customer Service	10	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	10	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menus	25	21	19	19	21	17	19	20	19
Concessions Improvements	20	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	25	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
Total Score	100.00	82.33	70.50	78.67	80.00	73.00	69.50	76.00	87.00

Appeal

Perez appeals the Procurement Committee's consideration of Tglobal/Lago LLC as a responsive firm for each of the Requests for Proposals. In the Appeal, Perez asserts that "the committee should not have considered a company with incomplete financials" and that "the committee had no basis to pass Tglobal/Lago LLC as their financials were incomplete," and asks for the Aviation Authority to disqualify Tglobal/Lago LLC as unresponsive and to reconsider the current rankings.

Determination

Operational Policy 110.04 - Appeal Process requires the Chief Executive Officer to review an appeal and determine whether the appellant has stated a good faith foundation for the appeal.

Section 7.2 of the Request for Proposals required proposers to submit various financial statements, such as an independent auditor's report, a consolidated balance sheet, a consolidated statement of operations, consolidated statement of cashflows, consolidated statement of shareholder's equity and comprehensive income and notes to consolidated financial statements from the "previous two fiscal years" as applicable.

Tglobal/Lago LLC fulfilled the requirements of Section 7.2 of the Request for Proposals by providing responsive financial statements for fiscal years 2022 and 2023 and indicated that financial statements for fiscal year 2024 were not yet finalized at the time of submission. Aviation Authority staff reviewed the financial information provided by Tglobal/Lago LLC and determined the information to be responsive, demonstrating the required financial strength and stability for operating the proposed concessions. The Procurement Committee has not requested and will not be evaluating any supplemental financial information from Tglobal/Lago LLC or any other proposer. Further, the Request for Proposals grant the Aviation Authority the right, in its sole discretion, to waive any informalities of a proposal and to determine if a proposer is responsive.

The adequacy of the financial information submitted by Tglobal/Lago LLC and the Procurement Committee's determination that Tglobal/Lago LLC demonstrated satisfactory financial strength for operating the proposed concessions support the Aviation Authority's deeming Tglobal/Lago LLC's submissions to the Requests for Proposals as responsive. Accordingly, these findings do not support a "good faith foundation" determination for the Appeal. Aviation Authority Operational Policy 110.04. Appeal Process provides that, given no good faith basis for an appeal, the Procurement Committee's recommendation will proceed to the Aviation Authority Board.

We value and appreciate your continued partnership with the Aviation Authority.

Sincerely,


for Lance Lyttle
Chief Executive Officer

AirPancho's Volar Partners JV LLC

August 8, 2025

Mr. Lance Lyttle
CEO, Greater Orlando Aviation Authority
1 Jeff Fuqua Boulevard
Orlando, FL 32827

Re: 25-325-RFP North Terminal Complex - Package 12; Letter of Appeal

Sent via Electronic Mail to Messrs. Lance Lyttle (lance.lyttle@goaa.org) and Jeff Aaron (jeff.aaron@downsaaron.com)

Dear Mr. Lyttle:

This letter serves as our official appeal of the Greater Orlando Aviation Authority's ("GOAA") 25-325-RFP North Terminal Complex – Package 12 ("RFP") award to TGlobal/Lago LLC ("TGlobal/Lago"). According to the prescribed rules of this RFP, and in light of Marie Dennis, CPA and Deputy Chief Financial Officer's expressed findings on August 1, 2025, TGlobal/Lago failed to provide documentation that sufficiently supports its qualifications as a bidder and prospective operator of a Healthy Option concession. More specifically and according to Ms. Dennis, TGlobal/Lago failed to provide required financial statements in their bid responses to Packages 10, 11, and 12. Indeed, Ms. Dennis stated that TGlobal/Lago "did not submit a complete set of financial statements." [Recorded minutes, Packages 11 and 12, time stamp 1:28:45] She also stated that if TGlobal/Lago were awarded as the bid winner, GOAA would need to receive their complete financial statements. This communication is damning, and it clearly demonstrates that TGlobal/Lago failed to abide by GOAA's RFP rules. Accordingly, TGlobal/Lago should have been deemed nonresponsive, disqualified and not evaluated beyond their failure to provide such documentation, let alone awarded as the winning bid on Package 12:

[25-325-RFP North Terminal Complex - Package 12, Section 7, as published on February 2, 2025]

"7.2. FINANCIAL RESPONSIBILITY, LEGAL CRITERIA AND PRO FORMA "Proposers which fail to demonstrate satisfactory financial strength and stability and the ability to meet legal obligations will be deemed not responsible, nonresponsive, or both."

More broadly, by the entire Section 7, "Eligibility and Proposer Form," under which Section 7.2 falls, "a Proposal may be rejected if the information provided is incomplete, inconsistent or not responsive, contains conditions, limitations, or unauthorized alternate proposals or fee structures, fails to include required certifications or affidavits, or if a Proposer does not have the financial capability to operate the Concession."

By the very rules of the RFP, by which other evaluated bidders abided and were evaluated, TGlobal/Lago's incomplete bid, by virtue of their incomplete Financial Statements, is a non-starter. GOAA could not possibly fully evaluate the merits of TGlobal/Lago's qualifications in the absence of demonstrating their required financial history and qualifications. With respect to RFP Section 7.2, TGlobal/Lago's failure is not a minor oversight, rather, it is a foundational flaw that cannot be fixed after the fact. Unlike other requirements and requests prescribed in the RFP, failure to fully abide by Section

AirPancho's Volar Partners JV LLC

7.2 is a disqualifying deficiency, and the bidder is not afforded the ability to provide subsequent documentation to support its bid.

Considering the aforementioned, along with the fact that TGlobal/Lago proposed a guaranteed Percentage Rent of 30%, speaks to the overwhelming risk GOAA would be taking, if it were to finalize an award to TGlobal/Lago. TGlobal/Lago's financial bid is a substantial outlier in its guaranteed Rent Percentage. Their 30% Percentage Rent proposal is approximately 50% higher than the average of proposed Rent Percentage, submitted by all 7 other bidders on Package 12. If you were to ask any of the other bidders on this package, or any independent bidder on the other packages that have no interest in the outcome of Package 12, they would likely all tell you that it is practically infeasible for TGlobal/Lago to (1) finance their project and (2) run an operation that at least breaks even annually, while (3) delivering a high level of service to MCO travelers.

To credibly justify their 30%-bid, TGlobal/Lago would have to support such an irregular financial proposal with very strong historical financials that demonstrates their ability to finance the entire project with 100% Cash, while also being prepared to manage the very realistic probability of sustained negative Cash Flows. Additionally, TGlobal/Lago would have to demonstrate the ability to accomplish this on three packages (Packages 10, 11 and 12). Considering TGlobal/Lago's incomplete financial information and outlying guaranteed financial bid(s), we hope GOAA will agree with us and the greater concessionaire community that awarding their bid would result in profound exposure to GOAA, from a risk management standpoint.

In fairness and respect for the other bidders, who provided sufficient proof of financial capability in accordance with the RFP, we implore GOAA to hold TGlobal/Lago to the standards it set, and to which all other bidders were held, and deem TGlobal/Lago nonresponsive.

Mr. Lytle, as a local, small, family-owned partnership, with years of successful operating experience at MCO, we thank you very much for your full consideration, and we look forward to your response.

Respectfully,

Signed by:

Erika Sirica

698FF4D6E8CD482...

Erika Sirica

AirPancho's Volar Partners JV LLC

erika.a.sirica@gmail.com

407-212-6256



VIA EMAIL
erika.a.sirica@gmail.com

September 24, 2025

Ms. Erika Sirica
 Manager
 AirPancho's Volar Partners JV LLC
 401 E. 1st Street, Unit 4096
 Sanford, Florida 32771

Subject: Determination of Chief Executive Officer: Appeal by AirPancho's Volar Partners JV LLC regarding Request for Proposal 25-325-RFP North Terminal Complex (NTC) – Concessions Package 12 ("Request for Proposal")

Dear Ms. Sirica:

The Greater Orlando Aviation Authority (the "Aviation Authority") received an appeal from AirPancho's Volar Partners JV LLC. ("AirPancho") on August 8, 2025, regarding the decision of the Procurement Committee to recommend award of the Request for Proposal to Tglobal/Lago LLC (the "Appeal"). Upon consultation with Aviation Authority staff and review of the relevant information, the following response is provided regarding the Appeal.

Background

Aviation Authority Operational Policy 120.08 establishes the Procurement Committee and assigns, as one of its primary functions, the evaluation and recommendation for award of non-construction bids and proposals, including concessions. The Aviation Authority issued the Request for Proposal soliciting proposals on February 2, 2025. On August 1, 2025, the Procurement Committee met to evaluate respondents' submittals to the Request for Proposal. Based on such evaluation, the Procurement Committee scored the responsive bidders as shown below; unanimously ranking Tglobal/Lago LLC as #1 for the Requests for Proposal, and recommended award to Tglobal/Lago LLC.

SCORE TABULATION 25-325-RFP - North Terminal Concessions Package 12 8/1/2025									
SCORE TABULATION									
CRITERIA	MAX POINTS	AirPancho's Volar Partners JV LLC	Air Star Ranchos Marquis, LLC	Joe & The Juice	MBIC Concessions, Inc	Miam Management LLC	NW LTS Vemos Volar Joint Venture, LLC	SSP America MCO II, LLC	TGlobal/Lago, LLC
ACDBE Participation	10	10	8	7	10	10	8	7	10
Customer Service	10	8	7	7	8	8	8	9	8
Demonstrated Experience and Qualifications	10	8	8	7	8	8	8	9	8
Concepts, Quality, Variety and Price Range of Menus	25	21	19	19	21	17	19	20	19
Concessions Improvements	20	17	16	17	18	15	14	16	17
Financial Return to the Aviation Authority	25	18.33	12.50	21.67	15.00	15.00	12.50	15.00	25.00
Total Score	100.00	82.33	70.50	78.67	80.00	73.00	69.50	76.00	87.00

Orlando International Airport
 One Jeff Fuqua Boulevard, Orlando, Florida 32827

407-825-2001
 FlyMCO.com

Appeal

AirPancho appeals the Procurement Committee's consideration of Tglobal/Lago LLC as a responsive firm. In the Appeal, AirPancho asserts that "Tglobal/Lago LLC should have been deemed nonresponsive, disqualified, and not evaluated" and that "TGlobal/Lago failed to provide required financial statements in their bid responses" and asks for the Aviation Authority to deem Tglobal/Lago LLC nonresponsive.

Determination

Operational Policy 110.04. Appeal Process. requires the Chief Executive Officer to review an appeal and determine whether the appellant has stated a good faith foundation for the appeal.

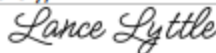
Section 7.2 of the Request for Proposal required proposers to submit various financial statements, such as an independent auditor's report, a consolidated balance sheet, a consolidated statement of operations, consolidated statement of cashflows, consolidated statement of shareholder's equity and comprehensive income and notes to consolidated financial statements from the "previous two fiscal years" as applicable.

Tglobal/Lago LLC fulfilled the requirements of Section 7.2 of the Request for Proposal by providing responsive financial statements for fiscal years 2022 and 2023 and indicated that financial statements for fiscal year 2024 were not yet finalized at the time of submission. Aviation Authority staff reviewed the financial information provided by Tglobal/Lago LLC and determined the information to be responsive, demonstrating the required financial strength and stability for operating the proposed concessions. The Procurement Committee has not requested and will not be evaluating any supplemental financial information from Tglobal/Lago LLC or any other proposer. Further, the Request for Proposal grants the Aviation Authority the right, in its sole discretion, to waive any informalities of a proposal and to determine if a proposer is responsive.

The adequacy of the financial information submitted by Tglobal/Lago LLC and the Procurement Committee's determination that Tglobal/Lago LLC demonstrated satisfactory financial strength for operating the proposed concessions support the Aviation Authority's deeming Tglobal/Lago LLC's submissions to the Requests for Proposal as responsive. Accordingly, these findings do not support a "good faith foundation" determination for the Appeal. Aviation Authority Operational Policy 110.04. Appeal Process provides that, given no good faith basis for an appeal, the Procurement Committee's recommendation will proceed to the Aviation Authority Board.

We value and appreciate your continued partnership with the Aviation Authority.

Sincerely,



Lance Lyttle
Chief Executive Officer



Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Approve the Award of 25-328-RFP NTC Concessions Package 15 to InMotion Entertainment Group, LLC

Background

On October 3, 2025, the USDOT issued an Interim Final Rule (IFR) regarding the Disadvantaged Business Enterprise (DBE) and Airport Concessions Disadvantaged Business Enterprise (ACDBE) Programs that became effective immediately. On October 27, 2025, the USDOT published guidance that specifically requires "projects with DBE/ACDBE contract goals that have been let (i.e., bids opened) but contracts not yet awarded (i.e., executed), recipients must take appropriate action to zero out the DBE/ACDBE goal."

Based upon this guidance from the federal government, Staff have been directed to revise the basis of award and scoring criteria to remove all DBE/ACDBE participation goals and re-evaluate the solicitation responses for all pending procurements (that have not been presented to the Aviation Authority Board for approval).

Issues

Based upon the IFR, Staff eliminated the points attributed to ACDBE participation as shown in the chart below:

Scored Evaluation Criteria	InMotion Entertainment Group, LLC
ACDBE Participation	9
Customer Service	9
Demonstrated Experience and Qualifications	9
Concepts and Quality, Variety, and Price Range of Menu Items	22
Concession Improvements	17
Financial Return to the Aviation Authority	25
REVISED TOTAL:	82.00

This revision to the scoring to comply with the updated federal regulations does not impact the recommended award to InMotion Entertainment Group, LLC.

Fiscal Impact

No change.

Recommended Action

It is therefore recommended that the Aviation Authority Board accept the recommendation of the Procurement Committee.

NEW BUSINESS AGENDA ITEM – J –

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marie Dennis, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Rankings and Award for 25-328-RFP NTC Concessions Package 15

Background

On February 2, 2025, the Aviation Authority issued a request for proposal, 25-328-RFP NTC Concessions Package 15 for the non-exclusive right and privilege to operate four locations; one each on Airsides 1, 2, 4 and Landside totaling approximately 2,759 square feet of specialty retail space in the North Terminal Complex at Orlando International Airport. The term of the contract will be for 10 years, with an anticipated commencement date on or about June 1, 2026.

Issues

The Aviation Authority established the following evaluation criteria for this RFP:

PASS/FAIL EVALUATION CRITERIA	
Financial Responsibility	
Legal Criteria	
Reasonability of Pro Forma	
ACDBE Minimum Goal/Good Faith Effort	

SCORED EVALUATION CRITERIA	
CATEGORY	POINTS
ACDBE Participation	10
Customer Service	10
Demonstrated Experience and Qualifications	10
Concepts and Quality, Variety, and Price Range of Products	25
Concession Improvements	20
Financial Return to the Aviation Authority	25
TOTAL:	100

On May 2, 2025, the Aviation Authority received a proposal from one Respondent listed below:

InMotion Entertainment Group, LLC

On August 1, 2025, the Procurement Committee met to consider the proposal submission. Under review of the Respondent's proposal, consideration of Staff's review and following careful consideration, the Procurement Committee scored the proposal as follows:

Scored Evaluation Criteria	InMotion Entertainment Group, LLC
ACDBE Participation	9
Customer Service	9
Demonstrated Experience and Qualifications	9
Concepts and Quality, Variety, and Price Range of Products	22
Concession Improvements	17
Financial Return to the Aviation Authority	25
TOTAL:	91.00

Small Business

The RFP includes an ACDBE participation goal of 20%. The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract ACDBE specifications and determined that InMotion Entertainment Group, LLC exceeded the participation goal with 30% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of the initial Minimum Annual Concession Fee (MACF) of \$523,000 or 12% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-328-RFP NTC Concession Package 15 to InMotion Entertainment Group, LLC; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel; or (3) in the event the awarded Respondent fails to execute the necessary Concession Agreement, authorize the Chief Executive Officer or an Aviation Authority Officer to either proceed to the next highest-ranked Respondent or, if no such Respondent exists, resolicit the opportunity.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Tracy Harris, Vice President, Concessions

Type of Release

Request for Proposals

Service/Type

Luggage Wrapping and Storage Concession Agreement

Release Date

December 2025

Committee and Date

Procurement Committee - March 2026

Award Date

April 15, 2026

Scope/Services

The successful Proposer for the Luggage Wrapping and Storage Services Concession will be granted the non-exclusive right and privilege to rent, occupy, equip, furnish, and maintain staffed luggage wrapping, storage capabilities, and ancillary services such as stroller rental, etc. in Terminals A/B, and C.

Small Business Participation

Due to the specialized nature of the services provided, the Small Business Department has recommended no ACDBE participation goal for this concession.

Value/Term

Not less than 15% of gross receipts / 5 years

Incumbent

Hold My Luggage, Inc. and Wrap N Fly, Inc.

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Tracy Conner Harris, Vice President, Concessions

Type of Release

Request for Proposals

Service/Type

Vending Machines - Concession

Release Date

January 2026

Committee and Date

Procurement Committee - April 2026

Award Date

May 20, 2026

Scope/Services

To supply, operate, and maintain approximately eight passenger area and twenty-nine employee area food and non-alcoholic beverage vending machines throughout MCO; ensuring consistent availability of quality food and beverage products while maintaining equipment functionality, cleanliness, and appearance.

Small Business Participation

No participation was established due to a lack of certified small business firms that are ready, willing, and able to participate.

Value/Term

No less than 30% of gross receipts / 5 years

Incumbent

Compass Group USA, Inc. by and through its Canteen Division

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Brad Friel, Senior Vice President, Multi-Modal Planning and Environmental

Type of Release

Request for Statement of Qualifications

Service/Type

On-Call Transportation Planning Services

Release Date

January 2026

Committee and Date

Procurement Committee / April 2026

Award Date

June 2026

Scope/Services

The On-Call Transportation Planning Services will support and advise the Greater Orlando Aviation Authority (Authority) on transportation planning services and related professional services. Such services include, but are not limited to, on-airport roadway traffic counts, multi-modal transportation facility planning, airport passenger surface access-related and ground transportation analyses, concept development and refinement, supporting the development of the Authority's existing and future facilities; assisting with strategic development planning, planning analysis of roadway opportunities and constraints, way finding and signage, and other miscellaneous landside and airside transportation projects.

The Services may also include interfacing with the Authority's committees' departments, and coordinating and providing documentation required by federal, state, and local agencies. The services may also include stakeholder engagement and interagency coordination with the Federal Aviation Administration (FAA); Transportation Security Administration (TSA); Florida Department of Transportation (FDOT); the Orlando Utilities Commission (OUC); City of Orlando; Central Florida Expressway Authority (CFX), MetroPlan Orlando, Orange County, Florida; LYNX, SunRail, and other government agencies as required.

Small Business Participation

Proposers will be required to prepare a written action plan that demonstrates the Proposer's understanding of the Aviation Authority's Office of Business Opportunity & Exchange Participation

Programs, detailing how the Proposer will achieve the participation goals for these types of services. The Aviation Authority will establish LDB or VBE participation goals for each project or scope.

Value/Term

\$100,000 - \$200,000 (estimated per year) for five (5) years – There are no direct tasks associated with the base agreement for the On-Call Transportation Planning Consulting Services contract. Tasks will be awarded on an as-needed basis by the Authority and as funding is available.

Incumbent

HDR Engineering, Inc.
HNTB Corporation

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President of Procurement Services

Item Description

Notification of Senior Vice President of Procurement Services Approvals for November Board Meeting.

Background

The attached list represents Award, Amendments and Non-Competitive agreements of less than \$250,000.00 executed by the Senior Vice President of Procurement Services or Chief Executive Officer requiring notification to the Board.

PROCUREMENT SUBMITTALS FOR BOARD NOTIFICATION - OCTOBER 2025 ITEMS								
Action	Competition	Vendor	Approval	Cost	Funding	Description of Goods or Service	Terms	Date Signed
A4	08-20-IFB	Vital Records Control	SVVP	\$ 128,586.42	O&M	Offsite Records Storage Services- Amendment No. 4 - Exercise the first option to renew the term of the Contract for a three (3) year term.	11/3/25 - 11/2/28	8/22/2025
A1	24-139-OEC	20/20 Parking Consultants LLC	SVVP	\$ -	O&M	Parking Consulting Services- Amendment No.1 - Contract extended for 18 months. Compensation shall be based on the existing terms of the Contract.However, the not-to-exceed amount for the initial term, together with the extended term shall not be greater than \$233,800 based on the hourly rates as listed in the original agreement.	9/5/25 - 6/30/27	9/5/2025
A5	08-20-IFB	Vital Records Control	SVVP	\$ -	O&M	Offsite Records Storage Services- Amendment No. 5 - Waive the Performance Bond Requirement through the term of the contract.	11/3/25 - 11/2/28	9/25/2025
NEW	25-404-NOW	Empower Annuity Insurance Company of America	SVVP	\$ -	O&M	Bundled Administrative Services-New Award	7/1/25 - 6/30/30	9/16/2025
NEW	26-109-NOW	Evernorth Direct Health LLC	SVVP	\$ -	O&M	Virtual Health Center Services New Award	8/29/25 - 8/28/28	9/18/2025
A5	10-20-IFB	Helping Hand Lawn Care LLC	SVVP	\$ 60,055.33	O&M	Roadway Landscape Maintenance and Irrigation Services - Amendment No. 5 - Contract extended for a period of up to two (2) months	11/1/25 - 12/31/25	10/3/2025
A2	24-202-OEC	Daikin Applied	SVVP	\$ -	O&M	GOAA Air Cooled Chiller Maintenance- Amendment No.2 - Contract Adjustment- Amend SOW by the removal of the York Chiller located at the United Warehouse. Decreased by \$21,868.65, from \$109,343.25 to \$87,474.60	6/1/25- 5/31/29	10/3/2025
A3	05-21-IFB	Convergint Technologies LLC	SVVP	\$ -	O&M	IED on Call Public Address System Repair Services- Amendment No.3- Contract extended for period of two months. No additional Compensation shall be paid	10/1/25 - 11/30/25	10/3/2025
Non-Competitive	EP-00591	H. W. Davis Construction, Inc.	SVVP	\$ 212,862.00	O&M	Chilled Water Leak Repair in Level 1 A West Tunnel - Construction Services	One time Service	8/6/2025
Non-Competitive	EP-00592	Geotech Consultants International, Inc., dba GCI, Inc.	SVVP	\$ 47,646.00	O&M	Chilled Water Leak Repair in Level 1 A West Tunnel - OAR Services	One time Service	8/6/2025
Non-Competitive	EP-00603	The Roderick Group, Inc. dba Ardmore Roderick	SVVP	\$ 11,340.00	O&M	East Field Fire Station Sewer Pipe Repair -immediate repairs required to address a possible collapsed pipe.	One time Service	9/19/2025
Non-Competitive	EP-00613	Prime Construction Group, Inc.	SVVP	\$ 5,420.52	O&M	West Ramp Drain Repair: Repairs for West Ramp Drains exhibiting concrete spalling. These repairs will impact aircraft operations on the West Ramp.	One time Service	9/19/2025
Non-Competitive	EP-00615	Carr & Collier Inc.	SVVP	\$ 47,816.72	O&M	Hyatt Valet Parking Area Leak - Const	One time Service	9/19/2025
Non-Competitive	EP-00616	Geotech Consultants International, Inc., dba GCI, Inc.	SVVP	\$ 4,044.00	O&M	Hyatt Valet Parking Area Leak - OAR	One time Service	9/19/2025

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Notification of Procurement Committee Recommendations to the Chief Executive Officer

Background

The following list represents contracts recommended by the Procurement Committee to be executed by the Chief Executive Officer, requiring notification to the Aviation Authority Board:

- Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for Fiscal Year 2026 (FY26) EPCRA Reporting at the Orlando International Airport (MCO), for the not-to-exceed amount of \$19,498.50, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of environmental design parameters, budget development, evaluation and documentation of existing conditions; environmental design, bid/procurement and award, permitting, environmental construction administration, technical support and review of documents prepared by others, environmental management support on various Aviation Authority projects and all other environmental engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-B].*
- Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for FY26 On-Call Emergency Response Support at MCO for the total amount of \$40,000, including the not-to-exceed fee amount of \$24,000 and the not-to-exceed expense amount of \$16,000, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of environmental design parameters, budget development, evaluation and documentation of existing conditions; environmental design, bid/procurement and award, permitting, environmental construction administration, technical support and review of documents prepared by others, environmental management support on various Aviation Authority projects and all other environmental engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-C].*
- Addendum to the Continuing Environmental Engineering Consultant Services agreement with Montrose Environmental Solutions, Inc. for FY26 On-Call Baseline Environmental Impact Investigations at MCO, for the total amount of \$30,000, including the not-to-exceed fee amount of \$22,750 and the not-to-exceed expense amount of \$7,250, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of environmental design parameters, budget development, evaluation and documentation of existing conditions; environmental design, bid/procurement and award,

permitting, environmental construction administration, technical support and review of documents prepared by others, environmental management support on various Aviation Authority projects and all other environmental engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-D].*

- Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for FY26 On-Call Emergency Spill Response and Baseline Environmental Impact Investigations at MCO, for the total amount of \$25,000, including the not-to-exceed fee amount of \$17,750 and the not-to-exceed expense amount of \$7,250, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of environmental design parameters, budget development, evaluation and documentation of existing conditions; environmental design, bid/procurement and award, permitting, environmental construction administration, technical support and review of documents prepared by others, environmental management support on various Aviation Authority projects and all other environmental engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-E].*
- Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc. for FY26 On-Call Environmental Engineering Services at MCO, for the total amount of \$30,000, including the not-to-exceed fee amount of \$23,500 and the not-to-exceed expense amount of \$6,500, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of environmental design parameters, budget development, evaluation and documentation of existing conditions; environmental design, bid/procurement and award, permitting, environmental construction administration, technical support and review of documents prepared by others, environmental management support on various Aviation Authority projects and all other environmental engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-F].*
- Addendum to the Continuing Environmental Consulting Services Agreement with DRMP, Inc. for FY26 Environmental Permits Tracking Database & Hazardous Material Database at MCO, for the not-to-exceed amount of \$61,484, with funding from Operations and Maintenance Funds. The Services may also include, but are not limited to, evaluation and assessment of wildlife issues, uplands and wetlands evaluation, habitat analysis, threatened and endangered species issues, jurisdictional wetland determinations, water quality analysis, land management, and monitoring of wetlands mitigation on facilities operated or purchased by the Aviation Authority and all other related services including coordination with the Aviation Authority, its Consultants, the City of Orlando and all agencies having jurisdiction over the facilities. The Services may also include preparation of required notices and reports, coordination and providing assistance with requirements of authorities having jurisdiction over various mitigation sites, documentation of existing environmental conditions, preparation of environmental studies, technical support, and assistance with permitting activities which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-G].*
- Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for On-Call Program and Project Management services for the Environmental Department at MCO, for the not-to-exceed amount of \$139,104, with funding from Operations and Maintenance Funds. The consultant's proposal, dated October 3, 2025, is to provide continuing on-call Program and Project Management services for the Environmental Department at MCO. This includes

continued support to the Environmental department to develop and initiate environmental projects for fiscal year 2026, including stormwater restoration program, land management, and stormwater structure repairs. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-H].*

- Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Fiscal Year 2026 On-Call Advisory and Support Services for the Real Estate Department at MCO, for the not-to-exceed amount of \$50,000, with funding from Operations and Maintenance Funds. The consultant's proposal, dated October 9, 2025, is to provide FY26 on-call, advisory, and support services to the Real Estate department. These services may relate to, but are not necessarily limited to professional consulting services for reviewing and assessing development concepts of prospective tenants, assisting with analyses, illustrations, and responses to commercial development inquiries and proposals, developing conceptual site plans for future commercial development, assisting with meetings and communications with existing and prospective tenants to discuss development proposals and inquiries, and participate in site visits of possible development sites, construction sites, and completed projects. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-I].*
- Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Visioning Material Development & Support Services at MCO, for the not-to-exceed amount of \$161,650, with funding from Operations and Maintenance Funds. The Consultant's proposal, dated October 6, 2025, is to provide general support in creating visioning material for the Greater Orlando Aviation Authority. These services will include, but will not be limited to, the creation of videography and graphics to illustrate visions and concepts for the future of the Orlando International Airport. Vision video and accompanying graphic assets will effectively communicate the strategic direction, key performance indicators (KPI's), and future goals of the organization. This includes ongoing support for video and graphic-related needs across various platforms. *[Reference PC Meeting held October 21, 2025, Agenda Item No. CA-J].*

Memorandum

DATE: November 19, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Notification of Change Orders issued on active construction projects.

Background

The following report represents contract change orders issued on active construction projects, as approved by the Construction Committee, requiring notification to the Aviation Authority Board.

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS

CONTRACTOR: Mitsubishi Heavy Industries America, Inc.

Award CC: 08/21/23 **Oracle PO#:** 1007582 **START DATE(NTP):** 01/24/24

FUNDING: O&M (Operations & Maintenance Fund),Cap. Ex. (Capital Expenditure Fund),PFCs (Passenger Facility Charges)

Award Board: 10/18/23 **Contract Date:** 01/22/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$177,808,570.00		1362	10/16/27	180
1	Various Revisions		07/30/24	08/23/24	08/23/24	\$66,800.00	\$0.00	\$66,800.00	\$177,875,370.00	0.04%	0	10/16/27	0
2	Brightline Allowance Requirements		07/30/24	08/27/24	08/27/24	\$245,000.00	\$0.00	\$311,800.00	\$178,120,370.00	0.14%	0	10/16/27	0
3	Various Revisions		11/19/24	12/05/24	12/05/24	\$0.00	\$0.00	\$311,800.00	\$178,120,370.00	0.00%	0	10/16/27	0
4	CCTV Demonstration		02/11/25	02/19/25	02/21/25	\$99,210.01	\$0.00	\$411,010.01	\$178,219,580.01	0.06%	0	10/16/27	0
5	Various Revisions	RFI No. 003	04/08/25	04/16/25	04/17/25	\$0.00	(\$14,137.93)	\$396,872.08	\$178,205,442.08	-0.01%	0	10/16/27	0
6	Various Revisions		06/03/25	06/13/25	06/13/25	\$0.00	\$0.00	\$396,872.08	\$178,205,442.08	0.00%	0	10/16/27	0
7	Various Revisions		07/01/25	07/24/25	07/24/25	\$6,633.25	\$0.00	\$403,505.33	\$178,212,075.33	0.00%	0	10/16/27	0
8	Temp Modular Wall System*		07/22/25	10/22/25	10/29/25	\$386,010.82	\$0.00	\$789,516.15	\$178,598,086.15	0.22%	0	10/16/27	0
9	Various Revisions*		09/02/25	10/29/25	10/29/25	\$295,663.01	\$0.00	\$1,085,179.16	\$178,893,749.16	0.17%	0	10/16/27	0
10	Various Revisions		09/02/25			\$0.00	\$0.00	\$1,085,179.16	\$178,893,749.16	0.00%	0	10/16/27	0
11	Various Revisions		09/16/25			\$0.00	\$0.00	\$1,085,179.16	\$178,893,749.16	0.00%	0	10/16/27	0
12	RAILPROS Allowance No. 4		11/04/25			\$3,000,000.00	\$0.00	\$4,085,179.16	\$181,893,749.16	1.69%	0	10/16/27	0
13	Tariff Charges		11/04/25			\$4,000,000.00	\$0.00	\$8,085,179.16	\$185,893,749.16	2.25%	0	10/16/27	0
						\$8,099,317.09	(\$14,137.93)	\$8,085,179.16	\$185,893,749.16	4.55%	1362	10/16/27	180

CURRENT CONTRACT

Required Substantial Completion 10/16/27

ACTUAL Substantial Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion 04/13/28

ACTUAL Final Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Shedek P.E. / TAMMY DOBBYN
A/E: NONE
OAR: Ramfis Morales-Nieves

**Contractor
Design Consultant
OAR**

Mitsubishi Heavy Industries America, Inc.-Darin Friedmann,Project Director
NONE-NONE ,
WSP USA Inc.-Ramfis Morales,Program Manager

BP-00477-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

Issues:

ALLOWANCE No. 1, Alstom Escorting: \$23,266.34 reduced to \$2, 6914.75 per CO #06 it has been reduced to \$0.00 per CO#7

Allowance No. 2, Florida Highway Patrol: \$29,700.00

Allowance No. 3, Brightline: \$245,000.00 per CO No. 10 deduct (\$16,134.00) from \$245,000.00 to \$228,866.00, per CO#11 \$35,863.20 from \$228,866.00 to \$193,002.80 to offset the cost

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
	\$245,000.00	0.14%	\$0.00	0%
Allowance	(\$19,382.45)	-0.01%	\$0.00	0%
Owner Requested Change	\$557,265.35	0.31%	\$0.00	0%
Unforeseen/Concealed Condition	\$7,295,663.01	4.10%	\$0.00	0%
TOTAL	\$8,078,545.91	4.54%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR: The Middlesex Corporation

Award CC: 05/28/24 Oracle PO#: 1007745 START DATE(NTP): 01/10/25

FUNDING: FDOT,FAA
AIP,Aviation Authority
Funds

Award Board: 10/16/24 Contract Date: 10/23/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$21,767,646.00		275	10/11/25	45
1	Taxiway F Pavement Repairs	Bulletin No. 1	09/23/25			\$228,917.10	\$0.00	\$228,917.10	\$21,996,563.10	1.05%	0	10/11/25	0
						\$228,917.10	\$0.00	\$228,917.10	\$21,996,563.10	1.05%	275	10/11/25	45

CURRENT CONTRACT

Required Substantial Completion	10/11/25		
ACTUAL Substantial Completion		\$13,900 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C 0%
Required Final Completion	11/25/25		
ACTUAL Final Completion		\$5,100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Unit Price

Consent of Surety is Required

Liquidated Damages (\$13,90.00/Day for S.C. & \$5,100.00/Day for F.C.)

OPEN ISSUES:

Final Quantity Adjustment

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$228,917.10 1.05%	\$0.00 0%
TOTAL	\$228,917.10 1.05%	\$0.00 0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Reine / KATHERINE (KIT)
CHAMBERLAIN
A/E: AECOM Technical Services, Inc.
OAR: Benjamin Brown

Danielle Plummer, Contracts and
Grants Manager
David Benouaich, RWBC

Contractor
Design Consultant
Design Consultant
OAR

The Middlesex Corporation-Jake Shumway,Ass't Project Manager
AECOM Technical Services, Inc.-Clint Martin, P.E.,Project Manager
AECOM Technical Services, Inc.-Lisa (Melissa) Stoeckert,Project Admin.
Loyal Wingman, LLC-Benjamin Brown,Owner

BP-00498-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00505-MCO ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD

CONTRACTOR: Prime Construction Group, Inc. Award CC: 07/01/25 Oracle PO#: 1008048 START DATE(NTP): 08/15/25
FUNDING: FDOT,GARBS (General Award Board: 07/16/25 Contract Date: 08/12/25
Airport Revenue Bonds)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$2,630,185.00		382	08/31/26	60
1	Various Revisions*	RFI No. 2	09/23/25			\$750,400.00	\$0.00	\$750,400.00	\$3,380,585.00	28.53%	0	08/31/26	0
						\$750,400.00	\$0.00	\$750,400.00	\$3,380,585.00	28.53%	382	08/31/26	60

CURRENT CONTRACT

Required Substantial Completion	08/31/26		
ACTUAL Substantial Completion		\$1,100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C 0%
Required Final Completion	10/30/26		
ACTUAL Final Completion		\$550 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.: 0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$750,400.00	28.53%	\$0.00	0%
TOTAL	\$750,400.00	28.53%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00506-MCO PARKING GUIDANCE SYSTEM

CONTRACTOR: Transportation Systems, Inc.

Award CC: 12/03/24 Oracle PO#: 1007899 START DATE(NTP): 01/20/25

FUNDING:

Award Board: 12/11/24 Contract Date: 01/15/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$11,581,067.00		650	10/31/26	90
1	Various Revisions		09/09/25	09/11/25	09/12/25	\$76,864.05	\$0.00	\$76,864.05	\$11,657,931.05	0.66%	0	10/31/26	0
2	Various Revisions		10/14/25	10/28/25	10/31/25	\$83,789.00	\$0.00	\$160,653.05	\$11,741,720.05	0.72%	0	10/31/26	0
						\$160,653.05	\$0.00	\$160,653.05	\$11,741,720.05	1.39%	650	10/31/26	90

CURRENT CONTRACT

Required Substantial Completion	10/31/26			
ACTUAL Substantial Completion		\$2,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	01/29/27			
ACTUAL Final Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Board is required

Liquidated Damages (\$2000.00/Day for S.C. & \$100.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$160,653.05	1.39%	\$0.00	0%
TOTAL	\$160,653.05	1.39%	\$0.00	0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Reine / WINSTON STAPLETON
A/E: NONE
OAR: Don Corthell

Contractor
Contractor
OAR

Transportation Systems, Inc.-Eric Lesso,President (Emg)
Transportation Systems, Inc.-Christopher Wickson,Project Manager (Emg)
PSA Constructors Inc. dba PSA Management Inc.-Rebecca McKeown,Senior
Project Coordinator

BP-00506-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR: Balfour Beatty Construction LLC Award CC: 02/18/25 Oracle PO#: 1008124 START DATE(NTP): 05/28/25
FUNDING: Cap. Ex. (Capital Award Board: 03/19/25 Contract Date: 05/26/25
Expenditure
Fund),GARBS (General
Airport Revenue Bonds),

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$71,970,777.00		1270	11/17/28	90
0						\$0.00	\$0.00	\$0.00	\$71,970,777.00	0.00%	0	11/17/28	0
						\$0.00	\$0.00	\$0.00	\$71,970,777.00	0.00%	1270	11/17/28	90

CURRENT CONTRACT

Required Substantial Completion	11/17/28			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/15/29			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR: Vanderlande Industries, Inc.

Award CC: 05/02/18 **Oracle PO#:** 1005805 **START DATE(NTP):** 06/14/18

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)

Award Board: 05/16/18 **Contract Date:** 05/16/18

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$94,900,000.00		902	12/01/20	120
1	Award Bid Option No. 6*		06/12/18	07/06/18	08/02/18	\$357,900.00	\$0.00	\$357,900.00	\$95,257,900.00	0.38%	0	12/01/20	0
2	BHS for STC Phase 1 * Expansion		06/12/18	07/06/18	08/03/18	\$18,889,281.00	\$0.00	\$19,247,181.00	\$114,147,181.00	19.90%	0	12/01/20	0
3	BHS Unit Rate Schedule		06/18/19	06/26/19	07/18/19	\$0.00	\$0.00	\$19,247,181.00	\$114,147,181.00	0.00%	0	12/01/20	0
4	Various Revisions *		07/02/19	07/24/19	08/07/19	\$4,921,620.00	\$0.00	\$24,168,801.00	\$119,068,801.00	5.19%	0	12/01/20	0
5	Various Revisions*		07/02/19	07/24/19	08/07/19	\$11,388,664.76	\$0.00	\$35,557,465.76	\$130,457,465.76	12.00%	0	12/01/20	0
6	Various Revisions*		07/02/19	07/24/19	08/07/19	\$7,459,468.00	\$0.00	\$43,016,933.76	\$137,916,933.76	7.86%	0	12/01/20	0
7	Various Revisions*		07/02/19	07/24/19	08/07/19	\$5,412,073.00	\$0.00	\$48,429,006.76	\$143,329,006.76	5.70%	0	12/01/20	0
8	Reduction in Services		07/07/20	07/23/20	07/28/20	\$0.00	(\$8,000,364.66)	\$40,428,642.10	\$135,328,642.10	-8.43%	0	12/01/20	0
9	Extended General Conditions*		10/27/20	11/10/20	11/13/20	\$2,783,933.00	\$0.00	\$43,212,575.10	\$138,112,575.10	2.93%	365	12/01/21	0
10	Allowance for Additional* Costs		10/27/20	11/10/20	11/13/20	\$1,000,000.00	\$0.00	\$44,212,575.10	\$139,112,575.10	1.05%	0	12/01/21	0
11	Credit for Manual Out-of-Gauge Lanes		08/24/21	09/08/21	09/09/21	\$0.00	(\$489,526.00)	\$43,723,049.10	\$138,623,049.10	-0.52%	0	12/01/21	0
12	ASL ISAT Testing Oversight and Coordination		08/31/21	09/14/21	09/16/21	\$172,724.97	\$0.00	\$43,895,774.07	\$138,795,774.07	0.18%	0	12/01/21	0
13	Proprietary Equipment		10/26/21	11/15/21	11/22/21	\$64,305.96	\$0.00	\$43,960,080.03	\$138,860,080.03	0.07%	0	12/01/21	0
14	Extended General Conditions-* Costs		02/08/22	02/21/22	02/24/22	\$309,460.00	\$0.00	\$44,269,540.03	\$139,169,540.03	0.33%	0	12/01/21	0
15	Extended General Conditions* & Time		05/03/22	05/17/22	05/31/22	\$1,194,837.60	\$0.00	\$45,464,377.63	\$140,364,377.63	1.26%	114	03/25/22	0
16	Firestop Sealing		05/10/22	05/17/22	05/23/22	\$172,604.00	\$0.00	\$45,636,981.63	\$140,536,981.63	0.18%	0	03/25/22	0
17	Final Settlement of COR's and GC's		05/31/22	06/29/22	07/19/22	\$580,601.68	\$0.00	\$46,217,583.31	\$141,117,583.31	0.61%	0	03/25/22	0
18	Negotiated Final Settlement* for Phase 1	FCO-01	09/12/23	12/05/23	12/06/23	\$346,684.93	\$0.00	\$46,564,268.24	\$141,464,268.24	0.37%	0	03/25/22	0
19	BHS for Gates C250-C253*	FCO-02	09/12/23	12/06/23	12/11/23	\$16,445,231.24	\$0.00	\$63,009,499.48	\$157,909,499.48	17.33%	1347	12/01/25	0
20	Dumpsters for Waste Removal		08/13/24	08/23/24	08/23/24	\$50,787.00	\$0.00	\$63,060,286.48	\$157,960,286.48	0.05%	0	12/01/25	0
21	Temporary Loop Installation		08/13/24	08/24/24	08/26/24	\$104,746.83	\$0.00	\$63,165,033.31	\$158,065,033.31	0.11%	0	12/01/25	0

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Shedeck P.E. / KATHERINE (KIT)
CHAMBERLAIN
A/E: NONE
OAR: Pankaj Gupta

**Contractor
Design Consultant
OAR**

Vanderlande Industries, Inc.-Nick Porter,President, Airports
NONE-NONE ,
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00132-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$94,900,000.00		902	12/01/20	120
22	Various Revisions*		05/20/25	08/27/25	09/03/25	\$986,928.84	\$0.00	\$64,151,962.15	\$159,051,962.15	1.04%	0	12/01/25	0
23	Various Revisions*		09/16/25			\$631,257.01	\$0.00	\$64,783,219.16	\$159,683,219.16	0.67%	51	01/21/26	0
						\$73,273,109.82	(\$8,489,890.66)	\$64,783,219.16	\$159,683,219.16	68.26%	2779	01/21/26	120

CURRENT CONTRACT

Required Substantial Completion	01/21/26												
ACTUAL Substantial Completion						\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)					Time Ext.for S.C	208%	
Required Final Completion	05/21/26												
ACTUAL Final Completion						\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)					Time Ext.for F.C.:	0%	

CONTRACT INFORMATION: Lump Sum (Design/Build/Operate/Maintain (DBOM)

- Design/Build Services: \$94,900,000.00
- Operate/Maintain Services (initial 7 yrs): \$58,521,587.70

Liquidated Damages (\$25,000.00/Day for S.C. & \$10,000.00/Day for F.C.)

Final Reconciliation of Allowance (Extended General Conditions issued via CO-10): \$1,000,000.00; Reduced to \$0.00 per CO-14.

OPEN ISSUES: None.

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	(\$1,000,000.00)	-1.05%	\$0.00 0%
	\$0.00	0.00%	\$0.00 0%
Other	\$250,000.00	0.26%	\$0.00 0%
Owner Requested Change	\$65,250,197.39	68.76%	\$0.00 0%
Unforeseen/Concealed Condition	\$110,296.80	0.12%	\$0.00 0%
TOTAL	\$64,610,494.19	68.08%	\$0.00 0%

Greater Orlando Aviation Authority
Engineering & Construction Report

GOAA Constr.: Shedek P.E. / KATHERINE (KIT)
CHAMBERLAIN
A/E: NONE
OAR: Pankaj Gupta

Contractor
Design Consultant
OAR

Vanderlande Industries, Inc.-Nick Porter,President, Airports
NONE-NONE ,
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00132-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR: Hensel Phelps Construction Co. dba Hensel Phelps Construction

Award CC: 10/04/22 **Oracle PO#:** 1007227 **START DATE(NTP):** 12/06/22

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA AIP

Award Board: 10/19/22 **Contract Date:** 11/04/22

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
1	Allowance Nos. 1 and 2*	Bulletins 01/02	04/04/23	05/01/23	05/04/23	\$1,300,000.00	\$0.00	\$1,300,000.00	\$278,306,000.00	0.47%	0	12/04/25	0
2	Allowance No. 3 *		05/23/23	06/26/23	07/12/23	\$700,000.00	\$0.00	\$2,000,000.00	\$279,006,000.00	0.25%	0	12/04/25	0
3	Site Security for East Gate	FCO 01	05/23/23	06/05/23	06/16/23	\$44,913.00	\$0.00	\$2,044,913.00	\$279,050,913.00	0.02%	0	12/04/25	0
4	Site Security for South Gate*	FCO 02	05/23/23	06/26/23	07/12/23	\$373,505.00	\$0.00	\$2,418,418.00	\$279,424,418.00	0.13%	0	12/04/25	0
5	Various Revisions	CO-01/ Bulletin 02	06/06/23	06/08/23	07/11/23	\$0.00	\$0.00	\$2,418,418.00	\$279,424,418.00	0.00%	0	12/04/25	0
6	Raceways and Wiring for Condensate Pumps	RFI 09	06/13/23	06/14/23	06/16/23	\$6,186.00	\$0.00	\$2,424,604.00	\$279,430,604.00	0.00%	0	12/04/25	0
7	New/Revised Specification Sections	Bulletin 01	06/13/23	06/14/23	06/16/23	\$0.00	\$0.00	\$2,424,604.00	\$279,430,604.00	0.00%	0	12/04/25	0
8	Concrete Topping Slab	RFI 11	06/13/23	06/14/23	06/16/23	\$40,636.00	\$0.00	\$2,465,240.00	\$279,471,240.00	0.01%	0	12/04/25	0
9	Terrazzo Flooring in Transfer Level Restroom	RFI 0013	06/13/23	08/21/23	08/24/23	\$275,870.00	\$0.00	\$2,741,110.00	\$279,747,110.00	0.10%	0	12/04/25	0
10	BIM Coordination		06/27/23	06/30/23	07/11/23	\$220,000.00	\$0.00	\$2,961,110.00	\$279,967,110.00	0.08%	0	12/04/25	0
11	Dual Contact Door Position Switches	CO-01/Bull-01	08/08/23	09/11/23	10/20/23	\$0.00	\$0.00	\$2,961,110.00	\$279,967,110.00	0.00%	0	12/04/25	0
12	Ramp Level Fire Alarm Pull Station		08/08/23	09/11/23	10/20/23	\$3,823.00	\$0.00	\$2,964,933.00	\$279,970,933.00	0.00%	0	12/04/25	0
13	Credit for ACR Humidifiers		08/08/23	09/11/23	09/19/23	\$0.00	(\$25,017.00)	\$2,939,916.00	\$279,945,916.00	-0.01%	0	12/04/25	0
14	Reconciliation of Bulletin Nos. 1, 2 and 3	Bull 01/02/03	08/29/23	10/18/23	11/16/23	\$0.00	(\$1,200,000.00)	\$1,739,916.00	\$278,745,916.00	-0.43%	0	12/04/25	0
15	Add Allowance No. 4* (Bulletins 4.0 and 4.1)	Bulletins 4.0/4.1	08/29/23	10/18/23	12/21/23	\$1,200,000.00	\$0.00	\$2,939,916.00	\$279,945,916.00	0.43%	0	12/04/25	0
16	Exterior Expansion Joints		08/29/23	10/18/23	10/20/23	\$41,023.00	\$0.00	\$2,980,939.00	\$279,986,939.00	0.01%	0	12/04/25	0
17	Piping Transition from Copper to Steel		08/29/23	10/18/23	10/20/23	\$0.00	(\$113,807.00)	\$2,867,132.00	\$279,873,132.00	-0.04%	0	12/04/25	0
18	Underground Conduit Flow	FCO 03	08/29/23	10/18/23	10/26/23	\$21,080.00	\$0.00	\$2,888,212.00	\$279,894,212.00	0.01%	0	12/04/25	0
19	Temporary Wall System	Bulletin 05	09/26/23	10/19/23	10/20/23	\$41,976.00	\$0.00	\$2,930,188.00	\$279,936,188.00	0.02%	0	12/04/25	0

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: HNTB Corporation

OAR: Pankaj Gupta

Danielle Plummer, Contracts and Grants Manager
David Benouaich, RWBC

**Contractor
Design Consultant
OAR
OAR
OAR
OAR**

Hensel Phelps Construction-Shaun Gentry,Project Manager
HNTB Corporation-Bill Brooks,Sr Vice President
AECOM Technical Services, Inc.-Ross Spence,VP, Program Management Director (w/ AECOM)
Jacobs Project Management Co.-Brad Miller,Aviation Program Manager, VP
Jacobs Project Management Co.-David Grauvogl,PMO Construction Director
Jacobs Project Management Co.-Pankaj Gupta,Sr Project Manager

BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
20	Sprinkler Coverage in Electrical Room		09/26/23	10/19/23	10/20/23	\$0.00	(\$26,574.00)	\$2,903,614.00	\$279,909,614.00	-0.01%	0	12/04/25	0
21	AED Model Replacement		09/26/23	10/19/23	10/20/23	\$1,764.00	\$0.00	\$2,905,378.00	\$279,911,378.00	0.00%	0	12/04/25	0
22	RLC Allowance*		01/23/24	02/26/24	02/29/24	\$4,000,000.00	\$0.00	\$6,905,378.00	\$283,911,378.00	1.44%	0	12/04/25	0
23	Elevator Sprinkler Amp Routing Relocation		01/30/24	02/27/24	03/01/24	\$26,406.00	\$0.00	\$6,931,784.00	\$283,937,784.00	0.01%	0	12/04/25	0
24	Underlayment Material Substitution		01/30/24	02/27/24	02/27/24	\$7,854.00	\$0.00	\$6,939,638.00	\$283,945,638.00	0.00%	0	12/04/25	0
25	Underground Sanitary Utility Work		02/27/24	03/30/24	04/04/24	\$62,364.00	\$0.00	\$7,002,002.00	\$284,008,002.00	0.02%	0	12/04/25	0
26	Material Substitution		02/27/24	03/30/24	04/04/24	\$0.00	(\$24,268.00)	\$6,977,734.00	\$283,983,734.00	-0.01%	0	12/04/25	0
27	Change Order BPS195-10 Final Reconciliatin	CO-10	02/27/24	03/30/24	04/04/24	\$0.00	(\$4,756.00)	\$6,972,978.00	\$283,978,978.00	0.00%	0	12/04/25	0
28	Allowance Nos. 5 and 6 *		03/05/24	03/30/24	04/04/24	\$875,000.00	\$0.00	\$7,847,978.00	\$284,853,978.00	0.32%	0	12/04/25	0
29	High Mast Light Pole * Foundations		03/12/24	03/30/24	04/04/24	\$280,624.00	\$0.00	\$8,128,602.00	\$285,134,602.00	0.10%	0	12/04/25	0
30	Allowance No. 7 *		03/12/24	05/24/24	06/03/24	\$350,000.00	\$0.00	\$8,478,602.00	\$285,484,602.00	0.13%	0	12/04/25	0
31	Various Revisions		03/19/24	03/30/24	04/04/24	\$102,994.00	\$0.00	\$8,581,596.00	\$285,587,596.00	0.04%	0	12/04/25	0
32	Various Revisions	FCO-07 / FCO-08	03/26/24	03/30/24	04/02/24	\$22,449.00	\$0.00	\$8,604,045.00	\$285,610,045.00	0.01%	0	12/04/25	0
33	Ticket Counter Modifications		04/02/24	04/22/24	04/29/24	\$23,528.00	\$0.00	\$8,627,573.00	\$285,633,573.00	0.01%	0	12/04/25	0
34	Various Revisions		04/09/24	04/22/24	04/22/24	\$94,288.00	\$0.00	\$8,721,861.00	\$285,727,861.00	0.03%	0	12/04/25	0
35	Roofing Modifications		04/16/24	04/17/24	04/22/24	\$124,129.00	\$0.00	\$8,845,990.00	\$285,851,990.00	0.04%	0	12/04/25	0
36	Bollard Clarifications		04/30/24	05/17/24	05/20/24	\$213,718.00	\$0.00	\$9,059,708.00	\$286,065,708.00	0.08%	0	12/04/25	0
37	Ramp Loading Connector		04/30/24	05/17/24	05/20/24	\$0.00	\$0.00	\$9,059,708.00	\$286,065,708.00	0.00%	0	12/04/25	0
38	Allowance No. 8 *		04/30/24	05/17/24	06/26/24	\$750,000.00	\$0.00	\$9,809,708.00	\$286,815,708.00	0.27%	0	12/04/25	0
39	Water System Requirements*	Bulletin 09	04/30/24	05/17/24	06/26/24	\$386,364.00	\$0.00	\$10,196,072.00	\$287,202,072.00	0.14%	0	12/04/25	0
40	Various Revisions		05/21/24	06/06/24	06/06/24	\$40,353.00	\$0.00	\$10,236,425.00	\$287,242,425.00	0.01%	0	12/04/25	0
41	Various Revisions	FCO 12 and 16	07/02/24	07/09/24	07/12/24	\$78,028.00	\$0.00	\$10,314,453.00	\$287,320,453.00	0.03%	0	12/04/25	0
42	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$1,792,066.00)	\$8,522,387.00	\$285,528,387.00	-0.65%	0	12/04/25	0
43	Various Revisions		07/23/24	08/15/24	08/19/24	\$79,886.00	\$0.00	\$8,602,273.00	\$285,608,273.00	0.03%	0	12/04/25	0
44	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$237,003.00)	\$8,365,270.00	\$285,371,270.00	-0.09%	0	12/04/25	0
45	Various Revisions		07/23/24	08/15/24	08/19/24	\$0.00	(\$322,460.00)	\$8,042,810.00	\$285,048,810.00	-0.12%	0	12/04/25	0
46	Various Revisions*		08/06/24	08/20/24	08/21/24	\$239,040.00	\$0.00	\$8,281,850.00	\$285,287,850.00	0.09%	0	12/04/25	0
47	Various Revisions		08/27/24	09/17/24	09/20/24	\$210,799.00	\$0.00	\$8,492,649.00	\$285,498,649.00	0.08%	0	12/04/25	0

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BP-S00195-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$277,006,000.00		1095	12/04/25	120
48	Various Revisions	FCO 11 and 19	09/03/24	09/17/24	09/20/24	\$47,748.00	\$0.00	\$8,540,397.00	\$285,546,397.00	0.02%	0	12/04/25	0
49	Various Revisions		09/03/24	09/17/24	09/20/24	\$41,689.00	\$0.00	\$8,582,086.00	\$285,588,086.00	0.02%	0	12/04/25	0
50	Allowance No. 9		09/03/24	09/17/24	09/20/24	\$45,000.00	\$0.00	\$8,627,086.00	\$285,633,086.00	0.02%	0	12/04/25	0
51	Various Revisions	FCO 17	09/10/24	09/18/24	09/20/24	\$179,084.00	\$0.00	\$8,806,170.00	\$285,812,170.00	0.06%	0	12/04/25	0
52	Various Revisions		10/01/24	10/07/24	10/08/24	\$0.00	\$0.00	\$8,806,170.00	\$285,812,170.00	0.00%	0	12/04/25	0
53	Various Revisions		10/01/24	10/07/24	10/22/24	\$66,697.00	\$0.00	\$8,872,867.00	\$285,878,867.00	0.02%	0	12/04/25	0
54	Various Revisions	FCO 14 and FCO 20	10/22/24	10/25/24	10/28/24	\$104,415.00	\$0.00	\$8,977,282.00	\$285,983,282.00	0.04%	0	12/04/25	0
55	Various Revisions	Bulletin 10	10/29/24	11/01/24	11/01/24	\$155,307.00	\$0.00	\$9,132,589.00	\$286,138,589.00	0.06%	0	12/04/25	0
56	Various Revisions		10/29/24	11/04/24	11/12/24	\$178,356.00	\$0.00	\$9,310,945.00	\$286,316,945.00	0.06%	0	12/04/25	0
57	Sterile Corridor Transition		11/05/24	11/07/24	11/12/24	\$62,583.00	\$0.00	\$9,373,528.00	\$286,379,528.00	0.02%	0	12/04/25	0
58	Various Revisions	Bulletin No. 9	11/12/24	11/13/24	11/14/24	\$215,945.00	\$0.00	\$9,589,473.00	\$286,595,473.00	0.08%	0	12/04/25	0
59	Allowance No. 11*		11/26/24	12/13/24	12/13/24	\$1,500,000.00	\$0.00	\$11,089,473.00	\$288,095,473.00	0.54%	0	12/04/25	0
60	Various Revisions		11/26/24	12/13/24	12/13/24	\$159,236.00	\$0.00	\$11,248,709.00	\$288,254,709.00	0.06%	0	12/04/25	0
61	Various Revisions	FCO 04, 06, 10	12/17/24	12/19/24	12/31/24	\$72,513.00	\$0.00	\$11,321,222.00	\$288,327,222.00	0.03%	0	12/04/25	0
62	Varous Revisions*		12/17/24	01/22/25	02/04/25	\$894,317.00	\$0.00	\$12,215,539.00	\$289,221,539.00	0.32%	0	12/04/25	0
63	Various Revisions		12/17/24	01/22/25	02/03/25	\$0.00	(\$63,044.00)	\$12,152,495.00	\$289,158,495.00	-0.02%	0	12/04/25	0
64	Various Revisions	FCO Nos. 13,15,18,21	02/18/25	02/26/25	03/04/25	\$61,632.00	\$0.00	\$12,214,127.00	\$289,220,127.00	0.02%	0	12/04/25	0
65	Various Revisions		02/25/25	02/26/25	03/04/25	\$241,061.00	\$0.00	\$12,455,188.00	\$289,461,188.00	0.09%	0	12/04/25	0
66	Various Revisions		03/04/25	03/10/25	03/11/25	\$247,743.00	\$0.00	\$12,702,931.00	\$289,708,931.00	0.09%	0	12/04/25	0
67	Various Revisions		03/11/25	03/18/25	03/25/25	\$49,948.00	\$0.00	\$12,752,879.00	\$289,758,879.00	0.02%	0	12/04/25	0
68	Various Revisions		03/25/25	04/03/25	04/09/25	\$37,649.00	\$0.00	\$12,790,528.00	\$289,796,528.00	0.01%	0	12/04/25	0
69	Various Revisions		04/15/25	04/23/25	04/30/25	\$23,018.00	\$0.00	\$12,813,546.00	\$289,819,546.00	0.01%	0	12/04/25	0
70	Various Revisions		05/13/25	05/21/25	06/09/25	\$14,676.00	\$0.00	\$12,828,222.00	\$289,834,222.00	0.01%	0	12/04/25	0
71	Various Revisions		05/27/25	06/02/25	06/04/25	\$229,986.00	\$0.00	\$13,058,208.00	\$290,064,208.00	0.08%	0	12/04/25	0
72	PBB Hurricane Tie-Downs		05/27/25	06/02/25	06/04/25	\$210,795.00	\$0.00	\$13,269,003.00	\$290,275,003.00	0.08%	0	12/04/25	0
73	Various Revisions		06/10/25	06/16/25	06/18/25	\$129,456.00	\$0.00	\$13,398,459.00	\$290,404,459.00	0.05%	0	12/04/25	0
74	Various Revisions		06/24/25	07/21/25	07/23/25	\$199,085.00	\$0.00	\$13,597,544.00	\$290,603,544.00	0.07%	0	12/04/25	0
75	Various Revisions		07/22/25	08/04/25	08/06/25	\$47,358.00	\$0.00	\$13,644,902.00	\$290,650,902.00	0.02%	0	12/04/25	0
76	Various Revisions		07/29/25	08/04/25	08/06/25	\$128,386.00	\$0.00	\$13,773,288.00	\$290,779,288.00	0.05%	0	12/04/25	0
77	Various Revisions		08/19/25	08/22/25	08/27/25	\$0.00	\$0.00	\$13,773,288.00	\$290,779,288.00	0.00%	0	12/04/25	0

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05-Nov-25

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ORIGINAL CONTRACT									\$277,006,000.00		1095	12/04/25	120
78	Electrical Gear Equipment Procurement	Bulletin No. 12	08/26/25	09/02/25	09/05/25	\$152,588.00	\$0.00	\$13,925,876.00	\$290,931,876.00	0.06%	0	12/04/25	0
79	Various Revisions		09/09/25	09/12/25	09/22/25	\$240,993.00	\$0.00	\$14,166,869.00	\$291,172,869.00	0.09%	0	12/04/25	0
80	Various Revisions		09/30/25	10/28/25	10/30/25	\$118,555.00	\$0.00	\$14,285,424.00	\$291,291,424.00	0.04%	0	12/04/25	0
81	Various Revisions		10/07/25	10/28/25	10/30/25	\$123,625.00	\$0.00	\$14,409,049.00	\$291,415,049.00	0.04%	0	12/04/25	0
82	Various Revisions		10/14/25			\$246,069.00	\$0.00	\$14,655,118.00	\$291,661,118.00	0.09%	0	12/04/25	0
83	Various Revisions		10/21/25			\$18,419.00	\$0.00	\$14,673,537.00	\$291,679,537.00	0.01%	0	12/04/25	0
						\$18,482,532.00	(\$3,808,995.00)	\$14,673,537.00	\$291,679,537.00	5.30%	1095	12/04/25	120

CURRENT CONTRACT

Required Substantial Completion **12/04/25**

ACTUAL Substantial Completion \$10,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion **04/03/26**

ACTUAL Final Completion \$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Unit Price (plus 8 allowances)

Consent of Surety required.

Liquidated Damages (\$10,000.00/Day for S.C. & \$0.00/Day for F.C.)

FCO No. 5 - VOIDED

FCO No. 9 - VOIDED

OPEN ISSUES:

Allowance No. 1, Bulletin 01 (New and Revised Spec. Sections); \$1,000,000.00; Added per CO#1; Reduced to \$612,455.00 per CO#7; Reduced to \$595,476.00 per CO#11; Reduced to \$0.00 per CO#14.
 Allowance No. 2, Bulletin 02 (Site Enabling Scope); \$300,000.00; Added per CO#1; Reduced to \$247,579.00 per CO#5; Reduced to \$0.00 per CO#14.
 Allowance No. 3, Bulletin 03 (City of Orlando MEP Comments adn OAR Comments); \$700,000.00; Added per CO#2; Reduced to \$343,055.00 per CO#14; Reduced to \$0.00 per CO#43.
 Allowance No. 4, Bulletins 04 and 4.1 (BIM Clash Changes and Tenant IDF Rm Mods); \$1,200,000.00; Added per CO#15; Reduced to \$0.00 per CO#62.
 Allowance No. 5, RLC Construction (at south end of Terminal C Concourse); \$4,000,000.00; Added per CO#22; Reduced to \$3,444,762.00 per CO#37; Reduced to \$1,992,066.00 per CO#42; Reduced to \$91,894.00 per CO#52.
 Allowance No. 5, Bulletins 07 and 7.1 (BIM Coordination, Fire/Smoke Damper Coordination); \$350,000.00; Added per CO#28; Reduced to \$0.00 per CO#62.
 Allowance No. 6, Bulletin 08 (Site Enabling Electrical); \$525,000.00; Added per CO#28; Reduced to \$0.00 per CO#63.
 Allowance No. 7, Structural Engineer (for four cast-in-place vault structures); \$350,000.00; Added per CO#30; Reduced to \$0.00 per CO#45.
 Allowance No. 8, Bulletin 06 (BIM Coordination, A/E, A/V, Fire Alarm, MEP, Security and IT); \$750,000.00; Added per CO#38; Reduced to \$0.00 per CO#62.
 Allowance No. 9, Temporary Demising Wall at Area 14 BHS Corridor; \$45,000.00; Added per CO#50.
 Allowance No. 10, Reduce the RLC Allowance (Change Order No. 022) by (\$108,106.00), from \$200,000.00 to \$91,894.00, to offset the costs associated with Item Nos.1 and 2 above Per CO#52,
 Allowance No. 11, Bulletin No. 10: Bulletin No. 10 highlights various technology adjustments, including outlet relocations and contractor coordination for DAS added \$1,500,000.00 per CO#59. Per Bulletin No. 10 (CO No.59) from 1,500,000.00 to \$1,498,663.00 to offset the cost of material by \$1,337.00.

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FCO No. 22 - 4/11/25, NTE \$50,000.00 & No Time; This field change order scope of work is for the BP-S00195 Gate designation changes were made to Gates 250, 252 and 253, where the A and B sides were swapped. These changes did not require major rework. However, the GPU feeder will require rework if Gates A and B are swapped per RFI 0929, as the feeders were originally installed per the contract drawings before RFI 0929 was issued. As a typical scenario for Gates 250, 252 and 253, based on the RFI 0929 response and current field conditions, the GPU-A and GPU-B side swap will result in the following feeder changes for these gates:
A. A 2" underground conduit was installed where a 1.25" conduit is now required. This will necessitate removing the previously sized feeder wire, placing a new feeder order, and installing the new feeder wire. The upsized 2" conduit will be used instead of the now-required 1.25" conduit.
B. A 1.25" underground conduit was installed where a 2" conduit is now required. This will require removing the previously sized feeder wire, marking the 1.25" conduit as SPARE, installing a new 2" overhead conduit, placing a new feeder order, and pulling in the new feeder wire.
C. The exterior box circuitry swapping sides will result in incorrect phase wire colors being installed in the conduits. These wires must be removed and reinstalled in the appropriate gate side to ensure the correct phase color wiring.

FCO No. 23 - 7/22/25, NTE \$4,000.00 & No Time: Per Owner's request, an eight inch (8") control valve will be installed at the fire protection system connection between Phase 1 and Phase IX allowing for the independent isolation of the Phase IX water supply and ensuring continuous fire protection for Terminal C while streamlining connections and minimizing downtime associated with repairs and maintenance on Phase IX. This scope of work consists of furnishing and installing an eight inch (8") butterfly valve in Area 34 at the Ramp Level.

FCO No. 24 - 9/23/25, NTE \$46,063.00 & No Time: This change order authorizes exploratory digging to identify the extent of unforeseen conditions encountered at the Southwest (SW) Storm Vault area, specifically related to:?? A water line and an unknown underground structure, Required exploratory potholing to determine: The extent of the SW barrier wall footer. The location where the underground conduit turns west. The dimensions and elevations of the electrical duct bank. These conditions were identified in RFIs 1143 and 1150, prompting the need for updated design and clarification before construction can resume.

FCO No. 25 - 9/23/25, NTE \$25,200.00 & No Time: P1X Vaults SE Vault Unforeseen Conditions ~ Duct Banks ~ Potholing This change order authorizes exploratory digging to identify unforeseen conditions at the Southeast (SE) Storm Vault, specifically related to: Duct banks and potential conflicts with existing infrastructure. Required exploratory potholing to: ?? Determine the extent and location of the bridge footer. Identify any other conflicts that may affect construction or design. These conditions were identified in RFI 1150, and the exploratory work is necessary to inform updated design and construction planning.

FCO No. 26 - 10/03/25, NTE \$37,508.00 & No Time: P1X NW Storm Vaults Unforeseen/Concealed Conditions ~ Potholing: This Field Change Order authorizes additional exploratory work required at the NW Storm Vault due to a design revision confirmed in RFI 1143, which shifted structures B-225-A and B-225-B northward onto a 36" storm line. RFI 1158 indicated potential conflicts between BIM model and existing underground utilities at the new structure locations. To mitigate risk and confirm constructability, exploratory potholing is necessary to identify any utility clashes and assess the feasibility of relocating structure B-225-B. These conditions were identified in RFI 1158, and the exploratory work is necessary to inform updated design and construction planning.

Final Allowance Reconciliation Change Order

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
6	Raceways and Wiring for Condensate Pumps	06/13/23	\$618.60	\$0.00
7	New/Revised Specification Sections	06/13/23	\$38754.50	\$0.00
8	Concrete Topping Slab	06/13/23	\$0.00	\$40636.00
16	Exterior Expansion Joints	08/29/23	\$4102.00	\$0.00
24	Underlayment Material Substitution	01/30/24	\$0.00	\$785.40
27	Change Order BPS195-10 Final Reconciliatin	02/27/24	\$0.00	\$215244.00
28	Allowance Nos. 5 and 6	03/05/24	\$87500.00	\$0.00
30	Allowance No. 7	03/12/24	\$0.00	\$35000.00
31	Various Revisions	03/19/24	\$10299.00	\$0.00
32	Various Revisions	03/26/24	\$404.00	\$929.00
33	Ticket Counter Modifications	04/02/24	\$2352.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	\$749,420,791.00	270.54%	\$157,236.00	0%
Design Error	\$1,990,468.00	0.72%	\$1,483,916.70	75%
Design Omission	\$4,609,585.00	1.66%	\$419,789.60	9%
Owner Requested Change	\$9,511,000.00	3.43%	\$156,123.00	0%
Unforeseen/Concealed Condition	\$118,705.00	0.04%	\$0.00	0%
TOTAL	\$765,650,549.00	276.40%	\$2,217,065.30	0%

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CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
34	Various Revisions	04/09/24	\$12597.00	\$0.00
35	Roofing Modifications	04/16/24	\$0.00	\$12412.00
36	Bollard Clarifications	04/30/24	\$0.00	\$213718.00
38	Allowance No. 8	04/30/24	\$0.00	\$75000.00
39	Water System Requirements	04/30/24	\$0.00	\$386364.00
40	Various Revisions	05/21/24	\$5766.00	\$0.00
41	Various Revisions	07/02/24	\$3477.00	\$13994.00
43	Various Revisions	07/23/24	\$10771.00	\$0.00
51	Various Revisions	09/10/24	\$9607.40	\$0.00
53	Various Revisions	10/01/24	\$10163.10	\$0.00
54	Various Revisions	10/22/24	\$8370.10	\$15258.00
55	Various Revisions	10/29/24	\$11098.10	\$44326.00
56	Various Revisions	10/29/24	\$13678.50	\$28949.00
57	Sterile Corridor Transition	11/05/24	\$6258.30	\$0.00
58	Various Revisions	11/12/24	\$20303.20	\$0.00
61	Various Revisions	12/17/24	\$1110.50	\$50622.00
62	Varous Revisions	12/17/24	\$244827.00	\$46926.00
64	Various Revisions	02/18/25	\$4164.70	\$1725.00
65	Various Revisions	02/25/25	\$12435.10	\$2603.00
66	Various Revisions	03/04/25	\$24233.10	\$5412.00
67	Various Revisions	03/11/25	\$2714.30	\$0.00
69	Various Revisions	04/15/25	\$75.00	\$19446.00
70	Various Revisions	05/13/25	\$162.50	\$15535.00
71	Various Revisions	05/27/25	\$14409.30	\$38374.00
73	Various Revisions	06/10/25	\$2446.50	\$7315.00
74	Various Revisions	06/24/25	\$0.00	\$199085.00
75	Various Revisions	07/22/25	\$3905.40	\$8304.00
76	Various Revisions	07/29/25	\$3664.10	\$0.00
79	Various Revisions	09/09/25	\$0.00	\$4242.00
80	Various Revisions	09/30/25	\$13597.70	\$6867.20
81	Various Revisions	10/07/25	\$5629.50	\$7348.60
82	Various Revisions	10/14/25	\$21013.60	\$7723.40
83	Various Revisions	10/21/25	\$641.40	\$1200.50
TOTAL			\$611,149.50	\$1,505,344.10

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BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR: Prince Contracting, LLC

Award CC: 01/02/24 Oracle PO#: 1007617 START DATE(NTP): 03/06/24

FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT

Award Board: 02/21/24 Contract Date: 03/07/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$121,829,000.00		1228	07/16/27	180
1	Various Revisions		04/30/24	06/03/24	06/05/24	\$0.00	(\$330,000.00)	(\$330,000.00)	\$121,499,000.00	-0.27%	0	07/16/27	0
2	Various Revisions		06/18/24	06/28/24	07/03/24	\$156,976.78	\$0.00	(\$173,023.22)	\$121,655,976.78	0.13%	0	07/16/27	0
3	Various Revisions		06/18/24	06/28/24	07/03/24	\$13,450.00	\$0.00	(\$159,573.22)	\$121,669,426.78	0.01%	0	07/16/27	0
4	Vault Modifications		07/30/24	08/16/24	08/22/24	\$121,704.24	\$0.00	(\$37,868.98)	\$121,791,131.02	0.10%	0	07/16/27	0
5	Various Revisions		08/27/24	09/19/24	09/23/24	\$89,560.00	\$0.00	\$51,691.02	\$121,880,691.02	0.07%	0	07/16/27	0
6	Various Revisions		10/29/24	11/05/24	11/06/24	\$21,362.80	\$0.00	\$73,053.82	\$121,902,053.82	0.02%	0	07/16/27	0
7	Allowance No. 03*		03/04/25	04/09/25	05/01/25	\$1,000,000.00	\$0.00	\$1,073,053.82	\$122,902,053.82	0.82%	0	07/16/27	0
8	Various Revisions		04/22/25	04/28/25	05/07/25	\$0.00	(\$580,040.00)	\$493,013.82	\$122,322,013.82	-0.48%	0	07/16/27	0
9	Various Revisions		08/19/25	08/25/25	08/25/25	\$39,015.24	\$0.00	\$532,029.06	\$122,361,029.06	0.03%	0	07/16/27	0
						\$1,442,069.06	(\$910,040.00)	\$532,029.06	\$122,361,029.06	0.44%	1228	07/16/27	180

CURRENT CONTRACT

Required Substantial Completion	07/16/27			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	01/12/28			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CONTRACT INFORMATION: Unit Price (w/ 1 allowance)

Allowance No. 01: \$50,000
Allowance No. 02: \$250,000.00
Allowance No. 03: \$1,000,000.00

Consent of Surety Required.

Liquidated Damages: \$10,000.00/Day for S.C. & \$2,500.00/Day for F.C.
***Phase 2A: \$10,000.00/Day between Fixed Date and Actual Completion.
***Phase 2B: \$10,000.00/Day between Fixed Date and Actual Completion.
***Phase 2C: \$10,000.00/Day between Fixed Date and Actual Completion.

OPEN ISSUES:

Owner's DRB Allowance: \$50,000.00

Final Quantity Reconciliation Change Order

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$1,498,677.20)	-1.23%	\$2,136.28	0%
Owner Requested Change	(\$201,424.76)	-0.17%	\$0.00	0%
Unforeseen/Concealed Condition	\$2,232,131.02	1.83%	\$0.00	0%
TOTAL	\$532,029.06	0.44%	\$2,136.28	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

Award CC: 05/31/23 **Oracle PO#:** 1007467 **START DATE(NTP):** 07/27/23

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

Award Board: 06/21/23 **Contract Date:** 07/24/23

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$113,293,387.00		686	06/11/25	120
1	GTF Bridge and RAC Renderings		01/02/24	01/11/24	01/16/24	\$11,018.00	\$0.00	\$11,018.00	\$113,304,405.00	0.01%	0	06/11/25	0
2	Level 3 Shell Space Concept Design		04/02/24	04/19/24	04/22/24	\$24,174.00	\$0.00	\$35,192.00	\$113,328,579.00	0.02%	0	06/11/25	0
3	Glazed Curtain Wall System	FCO 02	04/02/24	04/26/24	04/27/24	\$140,890.00	\$0.00	\$176,082.00	\$113,469,469.00	0.12%	0	06/11/25	0
4	Design for Sanitary Sewer Line	RCO 046	04/30/24	05/15/24	05/17/24	\$59,062.00	\$0.00	\$235,144.00	\$113,528,531.00	0.05%	0	06/11/25	0
5	Add Roof Hydrants	RCO 027	04/23/24	05/15/24	05/16/24	\$36,583.00	\$0.00	\$271,727.00	\$113,565,114.00	0.03%	0	06/11/25	0
6	Move Floor Mounted Signs	RCO 029	04/23/24	05/16/24	05/18/24	\$30,140.00	\$0.00	\$301,867.00	\$113,595,254.00	0.03%	0	06/11/25	0
7	Lobby Renderings	RCO 063	10/29/24	11/08/24	11/08/24	\$8,976.00	\$0.00	\$310,843.00	\$113,604,230.00	0.01%	0	06/11/25	0
8	Various Revisions	FCO 03	12/17/24	01/07/25	01/10/25	\$49,643.00	\$0.00	\$360,486.00	\$113,653,873.00	0.04%	0	06/11/25	0
9	Various Revisions		02/18/25	07/22/25	07/23/25	\$42,882.22	\$0.00	\$403,368.22	\$113,696,755.22	0.04%	0	06/11/25	0
10	Various Revisions	FCO 01	05/20/25	07/22/25	07/23/25	\$62,582.71	\$0.00	\$465,950.93	\$113,759,337.93	0.06%	0	06/11/25	0
11	Metal Wall Panels		06/24/25	07/23/25	07/24/25	\$0.00	(\$59,285.12)	\$406,665.81	\$113,700,052.81	-0.05%	0	06/11/25	0
12	Various Revisions		10/28/25	11/03/25	11/04/25	\$225,847.14	\$0.00	\$632,512.95	\$113,925,899.95	0.20%	0	06/11/25	0
						\$691,798.07	(\$59,285.12)	\$632,512.95	\$113,925,899.95	0.56%	686	06/11/25	120

CURRENT CONTRACT

Required Substantial Completion 06/11/25

ACTUAL Substantial Completion \$20,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion 10/09/25

ACTUAL Final Completion \$5,000 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Brooks / TAMMY DOBBYN

A/E: NONE

OAR: Robert Erickson

Danielle Plummer, Contracts and Grants Manager

**Contractor
Design Consultant
OAR**

The Weitz Company LLC-Josh Wills,Project Executive
NONE-NONE ,
Jacobs Project Management Co.-Robert Erickson,Sr. Program Manager

BP-S00198-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CONTRACT INFORMATION: Lump Sum (No Allowances)

Consent of Surety Required.

Liquidated Damages (\$20,000.00/Day for S.C. & \$5,000.00/Day for F.C.)

OPEN ISSUES:

FCO #04: (2025-07-14) NTE \$13,652.87 & No Time: Per Owner's request, Contractor shall provide eight (8),3”diameter x 36” high bollards with chrome finish at the leading edge of the glass balustrades of the onboard ramps of the moving walkways in the Pedestrian Bridge per the response to RFI No. C-0761.

DRB Allowance: \$100,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$59,285.12)	-0.05%	\$0.00	0%
Owner Requested Change	\$632,736.07	0.56%	\$0.00	0%
Unforeseen/Concealed Condition	\$59,062.00	0.05%	\$0.00	0%
TOTAL	\$632,512.95	0.56%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR: H. L. Pruitt Corporation Award CC: Oracle PO#: 1007331 START DATE(NTP): 06/12/23
FUNDING: Cap. Ex. (Capital Award Board: Contract Date: 06/06/23
Expenditure Fund)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$3,003,334.00		365	06/10/24	60
1	Various Revisions		06/18/24	07/15/24	07/18/24	\$0.00	(\$92,054.82)	(\$92,054.82)	\$2,911,279.18	-3.07%	0	06/10/24	0
2	Final Allowance Reconciliation		09/02/25	09/08/25	09/09/25	\$111,539.87	\$0.00	\$19,485.05	\$3,022,819.05	3.71%	0	06/10/24	0
						\$111,539.87	(\$92,054.82)	\$19,485.05	\$3,022,819.05	0.65%	365	06/10/24	60

CURRENT CONTRACT

Required Substantial Completion	06/10/24			
ACTUAL Substantial Completion		\$800 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	08/09/24			
ACTUAL Final Completion		\$400 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety required.

Liquidated Damages (\$800.00/Day for S.C. & \$400.00/Day for F.C.) Allowances

1) Allowance 1: L-109-1 AIRFIELD LIGHTING CONTROL SYSTEM MODIFICATIONS: CONTRACTOR SYSTEM MODIFICATIONS: VENDOR

2) Allowance 2: L-109-3 RUSSELECTRIC SWITCHGEAR MODIFICATIONS

3) Allowance 3: L-109-13 F01 ADB SAFEGATE TESTING

4) Final Allowance Reconciliation

OPEN ISSUES: None

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$145,224.97)	-4.84%	\$0.00	0%
Owner Requested Change	\$164,710.02	5.48%	\$0.00	0%
TOTAL	\$19,485.05	0.65%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

G-00047-MCO CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT

CONTRACTOR: AC Signs Award CC: 08/26/25 Oracle PO#: 0 START DATE(NTP): 09/23/25
FUNDING: Cap. Ex. (Capital Award Board: Contract Date: 09/22/25
Expenditure Fund)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$174,204.00		90	12/21/25	60
0						\$0.00	\$0.00	\$0.00	\$174,204.00	0.00%	0	12/21/25	0
						\$0.00	\$0.00	\$0.00	\$174,204.00	0.00%	90	12/21/25	60

CURRENT CONTRACT

Required Substantial Completion	12/21/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/19/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation Award CC: 07/22/24 Oracle PO#: 1008070 START DATE(NTP): 08/05/25
FUNDING: Aviation Authority Funds Award Board: Contract Date: 08/04/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$0.00		75	10/18/25	60
0						\$0.00	\$0.00	\$0.00	\$0.00	0.00%	0	10/18/25	0
						\$0.00	\$0.00	\$0.00	\$0.00	0.00%	75	10/18/25	60

CURRENT CONTRACT

Required Substantial Completion	10/18/25												
ACTUAL Substantial Completion						\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)					Time Ext.for S.C		0%
Required Final Completion	12/17/25												
ACTUAL Final Completion						\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)					Time Ext.for F.C.:		0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)
Bond is required.
Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)
OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00369-MCO AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING

CONTRACTOR: The Middlesex Corporation Award CC: 09/23/25 Oracle PO#: 0 START DATE(NTP): 10/24/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 10/15/25 Contract Date: 10/20/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$373,921.35		45	12/07/25	60
0						\$0.00	\$0.00	\$0.00	\$373,921.35	0.00%	0	12/07/25	0
						\$0.00	\$0.00	\$0.00	\$373,921.35	0.00%	45	12/07/25	60

CURRENT CONTRACT

Required Substantial Completion	12/07/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/05/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00384-MCO AIRSIDE 1 PCC SLAB REHABILITATION

CONTRACTOR: Kiewit Infrastructure South Co.

Award CC: 06/24/25 Oracle PO#: 1008035 START DATE(NTP): 09/11/25

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT

Award Board: 07/16/25 Contract Date: 09/10/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$737,145.00		65	11/14/25	60
0						\$0.00	\$0.00	\$0.00	\$737,145.00	0.00%	0	11/14/25	0
						\$0.00	\$0.00	\$0.00	\$737,145.00	0.00%	65	11/14/25	60

CURRENT CONTRACT

Required Substantial Completion	11/14/25			
ACTUAL Substantial Completion		\$3,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	01/13/26			
ACTUAL Final Completion		\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$3000.00/Day for S.C. & \$1500.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00385-MCO RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS

CONTRACTOR: The Middlesex Corporation Award CC: 08/26/25 Oracle PO#: 1008104 START DATE(NTP): 11/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 09/17/25 Contract Date: 09/25/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,224,120.00		120	03/20/26	60
0						\$0.00	\$0.00	\$0.00	\$1,224,120.00	0.00%	0	03/20/26	0
						\$0.00	\$0.00	\$0.00	\$1,224,120.00	0.00%	120	03/20/26	60

CURRENT CONTRACT

Required Substantial Completion	03/20/26			
ACTUAL Substantial Completion		\$3,600 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	05/19/26			
ACTUAL Final Completion		\$1,800 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/4 Allowance)
Consent of Surety is Required -- Board is Required
Liquidated Damages (\$3,600.00/Day for S.C. & \$1,800.00/Day for F.C.)
OPEN ISSUES:
1) Allowance 1: SP-111-1 Photometric Testing- \$30,000.00
2) Allowance 2: SP-111-2 FAA Fight Check of Runway Lighting - \$25,000.00
3) Allowance 3: L-109-1 ADB-Safegate ALCMS Modifications - \$20,000.00
4) Allowance 4: L-125-4 Contractor Provided ALIS-23 Torque Wrench Kit - \$30,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)					CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount	A/ E Backcharges	Flag	
TOTAL			\$0.00	\$0.00		\$0.00	0.00%	\$0.00	0%
					TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00392-MCO BRIDGE 999954 STRUCTURAL REHABILITATION

CONTRACTOR: Kiewit Infrastructure South Co. Award CC: 08/26/25 Oracle PO#: 0 START DATE(NTP): 10/13/25
FUNDING: Cap. Ex. (Capital Expenditure Fund) Award Board: 09/17/25 Contract Date: 10/03/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$388,600.00		90	01/10/26	60
0						\$0.00	\$0.00	\$0.00	\$388,600.00	0.00%	0	01/10/26	0
						\$0.00	\$0.00	\$0.00	\$388,600.00	0.00%	90	01/10/26	60

CURRENT CONTRACT

Required Substantial Completion	01/10/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/11/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-00395-MCO TERMINAL C ENHANCEMENTS PROGRAM - MISCELLANEOUS TERMINAL SITE IMPROVEMENTS

CONTRACTOR: Carr & Collier Inc.
FUNDING: GARBS (General Airport Revenue Bonds)

Award CC: 07/29/25 Oracle PO#: 1008074 START DATE(NTP): 10/13/25
Award Board: 08/20/25 Contract Date: 10/07/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$517,770.00		150	03/11/26	90
0						\$0.00	\$0.00	\$0.00	\$517,770.00	0.00%	0	03/11/26	0
						\$0.00	\$0.00	\$0.00	\$517,770.00	0.00%	150	03/11/26	90

CURRENT CONTRACT

Required Substantial Completion	03/11/26			
ACTUAL Substantial Completion		\$2,500 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/09/26			
ACTUAL Final Completion		\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Allowance)

Bond is required.

Liquidated Damages (\$2,500.00/Day for S.C. & \$1,500.00/Day for F.C.)

OPEN ISSUES:

Allowance: 1 Baggage Conveyance Intake Barriers- \$100,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

Award CC: 12/17/24 Oracle PO#: 1007880 START DATE(NTP): 02/11/25

FUNDING: Aviation Authority Funds

Award Board: 01/15/25 Contract Date: 02/01/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$2,985,083.00		300	12/07/25	90
1	Various Revisions		04/15/25	04/23/25	04/28/25	\$0.00	\$0.00	\$0.00	\$2,985,083.00	0.00%	0	12/07/25	0
						\$0.00	\$0.00	\$0.00	\$2,985,083.00	0.00%	300	12/07/25	90

CURRENT CONTRACT

Required Substantial Completion	12/07/25			
ACTUAL Substantial Completion		\$1,700 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/07/26			
ACTUAL Final Completion		\$850 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
Owner Requested Change	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 07/15/25 Oracle PO#: 1008054 START DATE(NTP): 07/29/25
FUNDING: Cap. Ex. (Capital Award Board: Contract Date: 07/21/25
Expenditure Fund)

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$79,350.50		150	12/25/25	60
0						\$0.00	\$0.00	\$0.00	\$79,350.50	0.00%	0	12/25/25	0
						\$0.00	\$0.00	\$0.00	\$79,350.50	0.00%	150	12/25/25	60

CURRENT CONTRACT

Required Substantial Completion	12/25/25			
ACTUAL Substantial Completion		\$200 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	02/23/26			
ACTUAL Final Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is not required.

Liquidated Damages (\$200.00/Day for S.C. & \$100.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR: H.A. Contracting Corporation Award CC: 12/19/23 Oracle PO#: 1007523 START DATE(NTP): 12/26/23
FUNDING: O&M (Operations & Maintenance Fund) Award Board: Contract Date: 01/04/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$87,623.52		150	05/23/24	30
1	TRAX Smart Restroom		03/04/25	03/07/25	03/17/25	\$60,845.58	\$0.00	\$60,845.58	\$148,469.10	69.44%	0	05/23/24	0
						\$60,845.58	\$0.00	\$60,845.58	\$148,469.10	69.44%	150	05/23/24	30

CURRENT CONTRACT

Required Substantial Completion	05/23/24			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/22/24			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety is Required -- Bond Requirements.

Liquidated Damages (\$0.00/Day for S.C. & \$0.00/Day for F.C.)

Open Issues: None.

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
Owner Requested Change	\$60,845.58	69.44%	\$0.00 0%
TOTAL	\$60,845.58	69.44%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 10/01/24 Oracle PO#: 1007751 START DATE(NTP): 11/06/24

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit) (002I4384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds. Award Board: 10/16/24 Contract Date: 11/06/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$2,756,239.00		365	11/05/25	60
1	Various Revisions		08/12/25	08/18/25	08/18/25	\$19,830.68	\$0.00	\$19,830.68	\$2,776,069.68	0.72%	0	11/05/25	0
2	Various Revisions		11/04/25			\$28,921.42	\$0.00	\$48,752.10	\$2,804,991.10	1.05%	35	12/10/25	0
						\$48,752.10	\$0.00	\$48,752.10	\$2,804,991.10	1.77%	400	12/10/25	60

CURRENT CONTRACT

Required Substantial Completion	12/10/25		
ACTUAL Substantial Completion		\$1,600 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C 10%
Required Final Completion	02/08/26		
ACTUAL Final Completion		\$800 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.: 0%

Lump Sum (w/1 Allowance) + 2 Alternates

Liquidated Damages (\$1,600.00/Day for S.C. & \$800.00/Day for F.C.)

- Base Bid: Schedule 1 \$1,549,047.00
- Alt. #1: New Cameras Level 1 & (4) Tunnels \$848,933.00
- Alt. #2: New Cameras Level 3 \$348,259.00

OPEN ISSUES:

1. Allowance 1: Security Area Monitor
2. Final Quantity Adjustment of (1) Allowance

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Unforeseen/Concealed Condition	\$48,752.10	1.77%	\$0.00	0%
TOTAL	\$48,752.10	1.77%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR: H.A. Contracting Corporation

Award CC: 11/21/23 Oracle PO#: 1007498 START DATE(NTP): 01/29/24

FUNDING: FDOT,GARBS (General
 Airport Revenue
 Bonds),LOC (Line of
 Credit)

Award Board: 12/13/23 Contract Date: 01/02/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT*Approved by the Aviation Authority Board									\$419,900.00		150	06/26/24	30
1	Various Revisions		06/25/24	07/03/24	07/18/24	\$42,638.94	\$0.00	\$42,638.94	\$462,538.94	10.15%	0	06/26/24	0
2	Negotiated Settlement*		08/26/25	10/07/25	10/17/25	\$118,688.53	\$0.00	\$161,327.47	\$581,227.47	28.27%	611	02/27/26	30
						\$161,327.47	\$0.00	\$161,327.47	\$581,227.47	38.42%	761	02/27/26	60

CURRENT CONTRACT

Required Substantial Completion	02/27/26			
ACTUAL Substantial Completion		\$1,000 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	410%
Required Final Completion	04/28/26			
ACTUAL Final Completion		\$500 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	103%

CONTRACT INFORMATION: NTE

Consent of Surety is Required -- Bond Requirements.

Liquidated Damages (\$1000.00/Day for S.C. & \$500.00/Day for F.C.)

Open Issues: Allowance
HARDWARE REPAIR/ REPLACEMENT

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
Allowance	(\$20,000.00)	-4.76%	\$0.00	0%
Unforeseen/Concealed Condition	\$62,638.94	14.92%	\$0.00	0%
TOTAL	\$42,638.94	10.15%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 06/27/23 Oracle PO#: 1007531 START DATE(NTP): 02/28/24
FUNDING: O&M (Operations & Maintenance Fund) Award Board: 08/16/23 Contract Date: 02/12/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$998,948.26		365	02/26/25	30
1	Various Revisions		04/15/25	04/23/25	04/25/25	\$0.00	\$0.00	\$0.00	\$998,948.26	0.00%	0	02/26/25	0
						\$0.00	\$0.00	\$0.00	\$998,948.26	0.00%	365	02/26/25	30

CURRENT CONTRACT

Required Substantial Completion	02/26/25			
ACTUAL Substantial Completion		\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/28/25			
ACTUAL Final Completion		\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum

Consent of Surety is Required.

Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)

OPEN ISSUES: None.

SPARE PARTS ALLOWANCE: \$250,000.00; Reduced to \$109,262.72 to 140,737.28 per CO No. 01; CURRENT ALLOWANCE 140,737.72 PER CO No. 01

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR: Clancy & Theys Construction Co.
FUNDING: GARBS (General Airport Revenue Bonds)

Award CC: 06/04/24 Oracle PO#: 1007667 START DATE(NTP): 07/25/24
Award Board: 06/19/24 Contract Date: 07/15/24

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT*Approved by the Aviation Authority Board									\$2,414,910.00		270	04/20/25	45
1	Barrier Installation	RFI No. 1 RFI No. 7	09/03/24	09/19/24	09/23/24	\$83,142.03	\$0.00	\$83,142.03	\$2,498,052.03	3.44%	0	04/20/25	0
2	Various Revisions		10/22/24	10/28/24	10/28/24	\$0.00	\$0.00	\$83,142.03	\$2,498,052.03	0.00%	0	04/20/25	0
3	Various Revisions		01/28/25	02/03/25	02/03/25	\$16,514.90	\$0.00	\$99,656.93	\$2,514,566.93	0.68%	0	04/20/25	0
4	Safety Grating Extension		03/25/25	04/01/25	04/01/25	\$60,368.67	\$0.00	\$160,025.60	\$2,574,935.60	2.50%	0	04/20/25	0
5	Canopy Installation		03/25/25	04/01/25	04/01/25	\$125,807.41	\$0.00	\$285,833.01	\$2,700,743.01	5.21%	0	04/20/25	0
6	Install Pipe Bollards		07/15/25	07/23/25	07/24/25	\$38,781.47	\$0.00	\$324,614.48	\$2,739,524.48	1.61%	0	04/20/25	0
7	Various Revisions*		07/15/25	10/03/25	10/17/25	\$42,605.38	\$0.00	\$367,219.86	\$2,782,129.86	1.76%	157	09/24/25	0
8	Various Revisions*		09/23/25	10/23/25	10/29/25	\$344,891.98	\$0.00	\$712,111.84	\$3,127,021.84	14.28%	62	11/25/25	0
9	Various Revisions		09/30/25	10/29/25	10/29/25	\$50,331.84	\$0.00	\$762,443.68	\$3,177,353.68	2.08%	0	11/25/25	0
10	Temp Concrete Barrier		10/14/25	10/29/25	10/29/25	\$52,104.10	\$0.00	\$814,547.78	\$3,229,457.78	2.16%	0	11/25/25	0
11	Install Gates		10/28/25	10/30/25	10/30/25	\$6,974.37	\$0.00	\$821,522.15	\$3,236,432.15	0.29%	0	11/25/25	0
12	Install Handrail		10/28/25	10/30/25	10/30/25	\$10,631.15	\$0.00	\$832,153.30	\$3,247,063.30	0.44%	0	11/25/25	0
						\$832,153.30	\$0.00	\$832,153.30	\$3,247,063.30	34.46%	489	11/25/25	45

CURRENT CONTRACT

Required Substantial Completion	11/25/25			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	81%
Required Final Completion	01/09/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

CONTRACT INFORMATION: Lump Sum (w/1 Allowances)

Surety Bond Required.

Liquidated Damages (\$0.00/Day for S.C. & \$0.00/Day for F.C.)

OPEN ISSUES:

1) Allowance 1: Underground Utilities; \$200,000.00: Reduce the Underground Utilities Allowance by \$57,702.53 from \$184,595.87 to offset the cost per CO No. 7 reconcile a portion of the cost \$0.00
p

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$200,000.00)	-8.28%	\$0.00	0%
Owner Requested Change	\$773,033.02	32.01%	\$0.00	0%
Unforeseen/Concealed Condition	\$259,120.28	10.73%	\$0.00	0%
TOTAL	\$832,153.30	34.46%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01032-MCO NORTH TERMINAL PREMIER PARKING RECONFIGURATION

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 06/24/25 Oracle PO#: 1008037 START DATE(NTP): 09/10/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: 07/16/25 Contract Date: 09/09/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$984,532.00		180	03/08/26	60
1	Building Permit Cost		10/07/25	10/13/25	10/14/25	\$2,049.85	\$0.00	\$2,049.85	\$986,581.85	0.21%	0	03/08/26	0
						\$2,049.85	\$0.00	\$2,049.85	\$986,581.85	0.21%	180	03/08/26	60

CURRENT CONTRACT

Required Substantial Completion	03/08/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	05/07/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$2,049.85	0.21%	\$0.00	0%
TOTAL	\$2,049.85	0.21%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR: Gomez Construction Company

Award CC: 07/01/25 Oracle PO#: 1008044 START DATE(NTP): 08/04/25

FUNDING: Cap. Ex. (Capital Expenditure Fund)

Award Board: 07/16/25 Contract Date: 08/01/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,030,207.00		270	04/30/26	60
0						\$0.00	\$0.00	\$0.00	\$1,030,207.00	0.00%	0	04/30/26	0
						\$0.00	\$0.00	\$0.00	\$1,030,207.00	0.00%	270	04/30/26	60

CURRENT CONTRACT

Required Substantial Completion	04/30/26			
ACTUAL Substantial Completion		\$900 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/29/26			
ACTUAL Final Completion		\$450 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Alternate)

Consent of Surety is Required

Liquidated Damages (\$900.00/Day for S.C. & \$450.00/Day for F.C.)

Base Bid: \$993,710.00
Alternate 1: New Valves and \$36,497.00

OPEN ISSUES:
None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01060-MCO TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION

CONTRACTOR: Clancy & Theys Construction Co.

Award CC: 08/19/25 Oracle PO#: 1008094 START DATE(NTP): 09/17/25

FUNDING: Cap. Ex. (Capital Expenditure Fund)

Award Board: Contract Date: 09/17/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$199,611.01		179	03/14/26	90
0						\$0.00	\$0.00	\$0.00	\$199,611.01	0.00%	0	03/14/26	0
						\$0.00	\$0.00	\$0.00	\$199,611.01	0.00%	179	03/14/26	90

CURRENT CONTRACT

Required Substantial Completion	03/14/26			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	06/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety Not Required -- Bond Requirements were Waived at Award

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
	\$0.00 0.00%	\$0.00 0%
TOTAL	\$0.00 0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR: Gomez Construction Company

Award CC: 03/25/25 Oracle PO#: 1007974 START DATE(NTP): 04/22/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: Contract Date: 04/21/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$246,176.27		120	08/19/25	90
1	Various Revisions		09/16/25	09/24/25	09/29/25	\$0.00	\$0.00	\$0.00	\$246,176.27	0.00%	56	10/14/25	0
						\$0.00	\$0.00	\$0.00	\$246,176.27	0.00%	176	10/14/25	90

CURRENT CONTRACT

Required Substantial Completion	10/14/25			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	47%
Required Final Completion	01/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/1 Allowance)

Bond is required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES:

Allowance: A 3rd Party Certification and Miscellaneous Electrical Allowance: Reduction of Allowance No. 3 for Brightline training by 35,863.20 from \$228,866.00 to \$193,002.80 to offset the cost of item No. 1 per CO # 11

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Allowance	(\$10,349.44)	-4.20%	\$0.00	0%
Owner Requested Change	\$10,349.44	4.20%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. dba The Collage Companies Award CC: 05/06/25 Oracle PO#: 1007990 START DATE(NTP): 06/26/25

FUNDING: Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds) Award Board: 05/21/25 Contract Date: 06/25/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,862,975.00		95	09/28/25	60
0						\$0.00	\$0.00	\$0.00	\$1,862,975.00	0.00%	0	09/28/25	0
						\$0.00	\$0.00	\$0.00	\$1,862,975.00	0.00%	95	09/28/25	60

CURRENT CONTRACT

Required Substantial Completion 09/28/25

ACTUAL Substantial Completion \$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion) Time Ext.for S.C 0%

Required Final Completion 11/27/25

ACTUAL Final Completion \$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion) Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Lump Sum (Base Bid + 2 Alternates + 1 Allowance)

Surety Bond is Required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

- Base Bid: \$903,950.00 + (1) Allowance @ \$200,000.00 = \$1,103,950.00

- Add-Alternate No. 1: Airside 2 APM Platforms Tile Replacement = \$460,162.00

- Add-Alternate No. 2: Airside 4 APM Platforms Tile Replacement = \$298,863.00

Allowance #01: Temporary Walls - \$200,000.00

FCO#01 (2025-10-27) LS \$8,631.54 & No Time: Furnish all labor, material and equipment required to grind the existing concrete slab located at Landside A and Airside 2 APM boarding platforms to accommodate new large format floor tile. The grinding will occur only in areas where floor tile has been previously removed.

OPEN ISSUES:

Final Reconciliation CO for (1) Allowance

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR: H.A. Contracting Corporation

Award CC: 04/29/25 **Oracle PO#:** 1007983 **START DATE(NTP):** 07/15/25

FUNDING: Cap. Ex. (Capital
Expenditure Fund),O&M
(Operations &
Maintenance Fund)

Award Board: 05/21/25 **Contract Date:** 07/14/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT *Approved by the Aviation Authority Board									\$484,000.00		120	11/11/25	60
1	Various Revisions*	RFI No. 1	09/30/25	10/20/25	10/22/25	\$85,737.60	\$0.00	\$85,737.60	\$569,737.60	17.71%	63	01/13/26	0
						\$85,737.60	\$0.00	\$85,737.60	\$569,737.60	17.71%	183	01/13/26	60

CURRENT CONTRACT

Required Substantial Completion 01/13/26

ACTUAL Substantial Completion

\$300 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)

Time Ext.for S.C 53%

Required Final Completion 03/14/26

ACTUAL Final Completion

\$150 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)

Time Ext.for F.C.: 0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$300.00/Day for S.C. & \$150.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
	TOTAL		\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$85,737.60 17.71%	\$0.00 0%
TOTAL	\$85,737.60 17.71%	\$0.00 0%

**Greater Orlando Aviation Authority
Engineering & Construction Report**

GOAA Constr.: Reine / WINSTON STAPLETON
A/E: NONE
OAR: Jim Pancoast

Contractor
Contractor
Design Consultant
OAR
OAR

H.A. Contracting Corporation-Carl Leneis,Project Executive and Preconstruction
Manager
H.A. Contracting Corporation-Stephanie Strickland,Project Manager
NONE-NONE ,
Geotech Consultants International, Inc., dba GCI, Inc.-Jamie McGonagill,Project
Manager (Emg)
Geotech Consultants International, Inc., dba GCI, Inc.-Noy

V-01064-MCO

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)

CONTRACTOR: Gomez Construction Company Award CC: 04/15/25 Oracle PO#: 1007955 START DATE(NTP): 04/22/25
FUNDING: O&M (Operations & Maintenance Fund) Award Board: Contract Date:

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$157,005.67		90	07/20/25	60
1	Various Revisions		08/19/25	10/21/25	10/22/25	\$36,889.27	\$0.00	\$36,889.27	\$193,894.94	23.50%	49	09/07/25	7
						\$36,889.27	\$0.00	\$36,889.27	\$193,894.94	23.50%	139	09/07/25	67

CURRENT CONTRACT

Required Substantial Completion	09/07/25			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	55%
Required Final Completion	11/13/25			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	12%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)
Bond is not required.
Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)
OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)					CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount		A/ E Backcharges Flag	
TOTAL			\$0.00	\$0.00	Owner Requested Change	\$36,889.27	23.50%	\$0.00	0%
TOTAL						\$36,889.27	23.50%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01088-MCO STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company Award CC: 09/30/25 Oracle PO#: 0 START DATE(NTP): 10/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: Contract Date: 10/20/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$247,780.56		120	02/17/26	60
0						\$0.00	\$0.00	\$0.00	\$247,780.56	0.00%	0	02/17/26	0
						\$0.00	\$0.00	\$0.00	\$247,780.56	0.00%	120	02/17/26	60

CURRENT CONTRACT

Required Substantial Completion	02/17/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	04/18/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges	Flag
	\$0.00	0.00%	\$0.00 0%
TOTAL	\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-01090-MCO VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 09/30/25 Oracle PO#: 0 START DATE(NTP): 10/21/25
FUNDING: GARBS (General Airport Revenue Bonds) Award Board: Contract Date: 10/07/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$82,592.40		210	05/18/26	60
0						\$0.00	\$0.00	\$0.00	\$82,592.40	0.00%	0	05/18/26	0
						\$0.00	\$0.00	\$0.00	\$82,592.40	0.00%	210	05/18/26	60

CURRENT CONTRACT

Required Substantial Completion	05/18/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	07/17/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)				CHANGE ORDER (CO) SUMMARY BY REASON			NOTE:TBD is denoted as \$1.00	
CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)	Reason	CO Amount	A/ E Backcharges	Flag
TOTAL			\$0.00	\$0.00		\$0.00	0.00%	\$0.00 0%
TOTAL						\$0.00	0.00%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00054-MCO TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS

CONTRACTOR: Gomez Construction Company

Award CC: 07/29/24 Oracle PO#: 0 START DATE(NTP): 10/22/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: 09/18/24 Contract Date: 09/24/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$985,945.00		200	05/09/26	90
0						\$0.00	\$0.00	\$0.00	\$985,945.00	0.00%	0	05/09/26	0
						\$0.00	\$0.00	\$0.00	\$985,945.00	0.00%	200	05/09/26	90

CURRENT CONTRACT

Required Substantial Completion	05/09/26			
ACTUAL Substantial Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	08/07/26			
ACTUAL Final Completion		\$0 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
	\$0.00	0.00%	\$0.00	0%
TOTAL	\$0.00	0.00%	\$0.00	0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co. Award CC: 12/17/24 Oracle PO#: 1007827 START DATE(NTP): 02/19/25
FUNDING: Award Board: 01/15/25 Contract Date: 02/18/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$1,619,177.00		287	12/02/25	90
1	Breaker Protection Functions		06/03/25	06/13/25	06/18/25	\$0.00	(\$10,600.00)	(\$10,600.00)	\$1,608,577.00	-0.65%	0	12/02/25	0
2	Tariff Impact		06/24/25	07/14/25	07/16/25	\$56,992.48	\$0.00	\$46,392.48	\$1,665,569.48	3.52%	0	12/02/25	0
						\$56,992.48	(\$10,600.00)	\$46,392.48	\$1,665,569.48	2.87%	287	12/02/25	90

CURRENT CONTRACT

Required Substantial Completion	12/02/25			
ACTUAL Substantial Completion		\$1,500 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	0%
Required Final Completion	03/02/26			
ACTUAL Final Completion		\$750 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (Direct-Negotiated)

Consent of Surety is not Required.

Damages (\$1500.00/Day for S.C. & \$750.00/Day for F.C.)

OPEN ISSUES:

Allowance 1: Misc. Electrical \$50,000.00

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
TOTAL			\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount	A/ E Backcharges Flag
Owner Requested Change	\$46,392.48 2.87%	\$0.00 0%
TOTAL	\$46,392.48 2.87%	\$0.00 0%

CHANGE ORDER SUMMARY

*Approved as a Construction Change Directive / ** Includes Time Suspension

05-Nov-25

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR: Gomez Construction Company

Award CC: 04/01/25 Oracle PO#: 1007932 START DATE(NTP): 04/25/25

FUNDING: GARBS (General Airport Revenue Bonds)

Award Board: Contract Date: 04/24/25

CO #	DESCRIPTION	REFERENCE	APPVD BY CCM	SIGNED BY CONTR	RETD TO CONTR EXECUTED	ADDITIONS	DELETIONS	CUMULATIVE	CURRENT CONTRACT AMOUNT	% OF CONT	CONTRACT TIME (DAYS)	CONTRACT COMPL DATE	FINAL TIME (DAYS)
ORIGINAL CONTRACT									\$169,307.07		150	09/21/25	90
1	Various Revisions		09/23/25	10/23/25	10/24/25	\$48,339.78	\$0.00	\$48,339.78	\$217,646.85	28.55%	113	01/12/26	0
						\$48,339.78	\$0.00	\$48,339.78	\$217,646.85	28.55%	263	01/12/26	90

CURRENT CONTRACT

Required Substantial Completion	01/12/26			
ACTUAL Substantial Completion		\$100 / Day (Contract Specified Liquidated Damages Amount for Late Substantial Completion)	Time Ext.for S.C	76%
Required Final Completion	04/12/26			
ACTUAL Final Completion		\$50 / Day (Contract Specified Liquidated Damages Amount for Late Final Completion)	Time Ext.for F.C.:	0%

CONTRACT INFORMATION: Lump Sum (w/0 Allowances)

Bond is required.

Liquidated Damages (\$100.00/Day for S.C. & \$50.00/Day for F.C.)

OPEN ISSUES: None

POTENTIAL A/E BACK CHARGES (Tracking started in 8/2001; 5/2005 for Errors)

CO #	Description	CCM Approval	Potential A/E Backcharges(Omissions)	Potential A/ E Backcharges (Errors)
		TOTAL	\$0.00	\$0.00

CHANGE ORDER (CO) SUMMARY BY REASON

NOTE:TBD is denoted as \$1.00

Reason	CO Amount		A/ E Backcharges Flag	
Owner Requested Change	\$38,339.78	22.65%	\$0.00	0%
Unforeseen/Concealed Condition	\$10,000.00	5.91%	\$0.00	0%
TOTAL	\$48,339.78	28.55%	\$0.00	0%

CONSTRUCTION PROGRESS REPORT

For Board Meeting of November 19, 2025

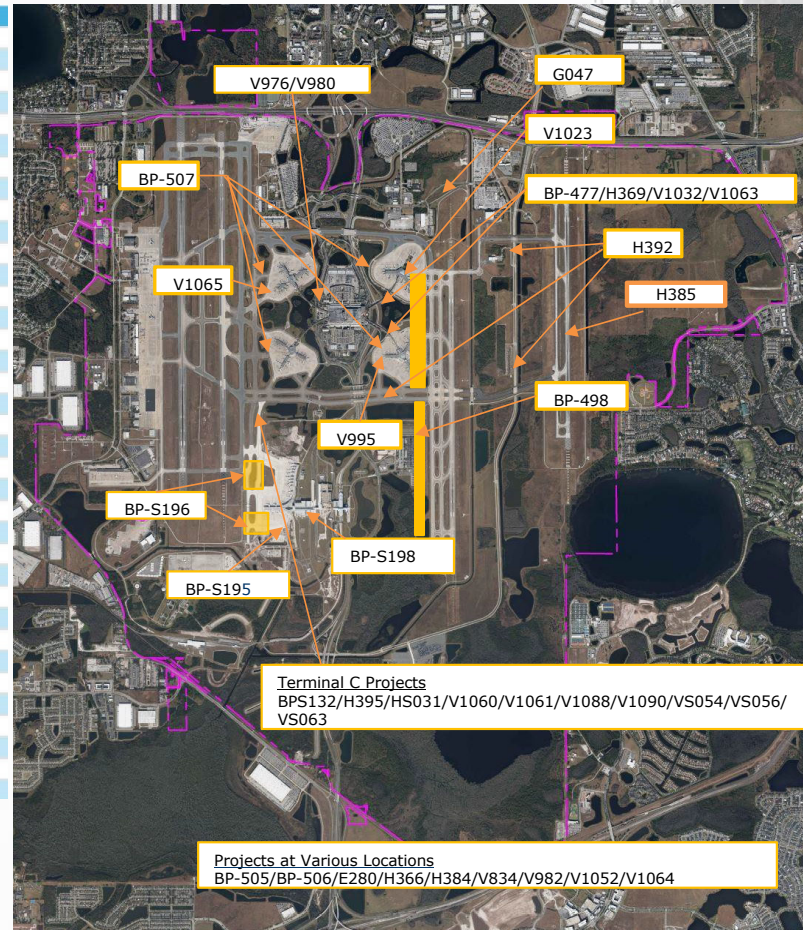


Greater **Orlando** Aviation Authority



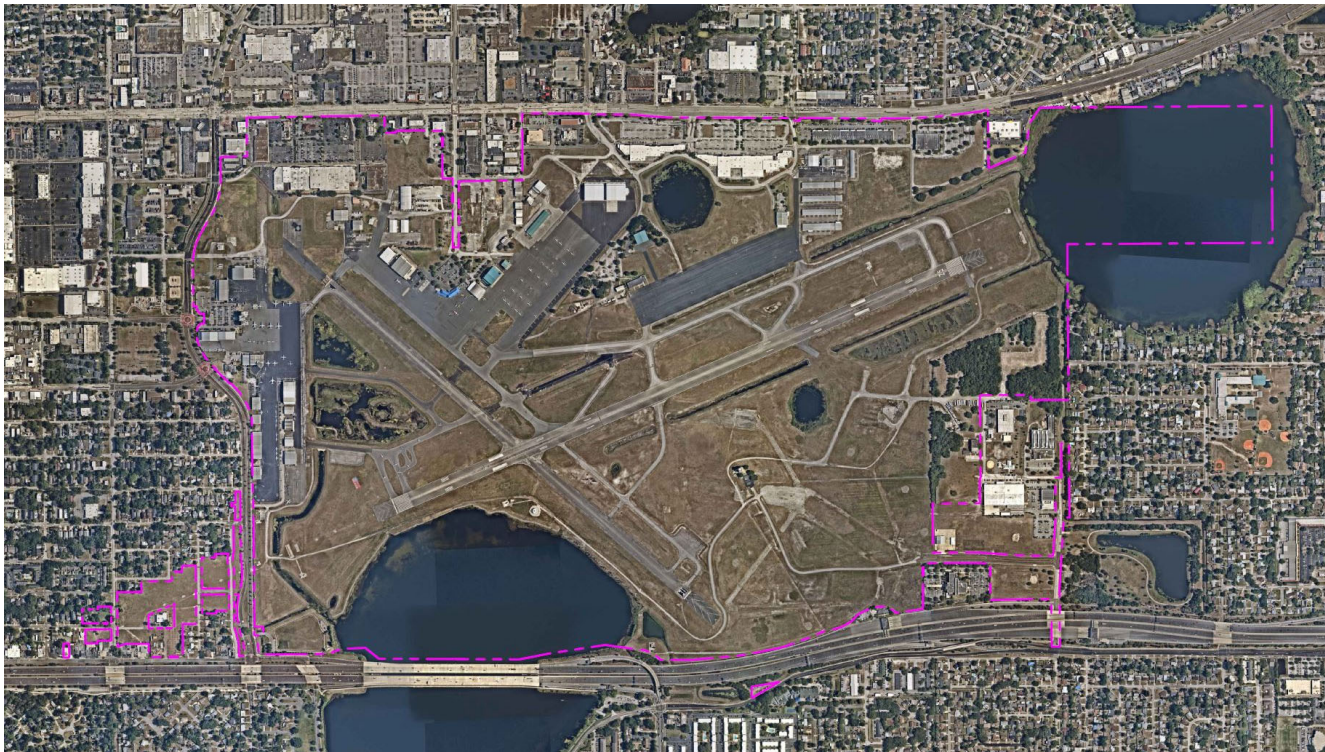
MCO Location Map for Active Construction Projects

Project No	Project Name	Contractor
BP-00477-MCO	AIRSIDES 2 AND 4 APM IMPROVEMENTS	Mitsubishi Heavy Industries
BP-00498-MCO	TAXIWAYS G & H REHABILITATION – PHASE 2	The Middlesex Corporation
BP-00505-MCO	ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD	Prime Construction Group, Inc.
BP-00506-MCO	PARKING GUIDANCE SYSTEM	Transportation Systems, Inc.
BP-00507-MCO	AIRSIDE RESTROOM REFURBISHMENT (D/B)	Balfour Beatty Construction LLC
BP-S00132-MCO	S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)	Vanderlande Industries, Inc.
BP-S00195-MCO	TERM C, PH 1X - AIRSIDE CONCOURSE	Hensel Phelps Construction
BP-S00196-MCO	TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING & GSE FACILITY	Prince Contracting, LLC
BP-S00198-MCO	TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RAC (D/B)	The Weitz Company LLC
E-00280-MCO	WEST AIRFIELD ELECTRICAL UPGRADES	H. L. Pruitt Corporation
G-00047-MCO	CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT	AC Signs
H-00366-MCO	PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION	The Middlesex Corporation
H-00369-MCO	AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING	The Middlesex Corporation
H-00384-MCO	AIRSIDE 1 PCC SLAB REHABILITATION	Kiewit Infrastructure South Co.
H-00385-MCO	RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS	The Middlesex Corporation
H-00392-MCO	BRIDGE 999954 STRUCTURAL REHABILITATION	Kiewit Infrastructure South Co.
H-00395-MCO	TERM. C ENHANCEMENTS PROGRAM - MISC. TERMINAL SITE IMPROVEMENTS	Carr & Collier Inc.
H-S00031-MCO	TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)	Kiewit Infrastructure South Co.
V-00834-MCO	NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)	Gomez Construction Company
V-00976-MCO	SMART RESTROOM PILOT PROJECT	H.A. Contracting Corporation
V-00980-MCO	CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)	Gomez Construction Company
V-00982-MCO	MCO CAMPUS KEY & LOCK REPLACEMENT	H.A. Contracting Corporation
V-00995-MCO	REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)	Gomez Construction Company
V-01023-MCO	AIRSIDES 2 AND 4 COOP RAMPS (D/B)	Clancy & Theys Construction Co.
V-01032-MCO	NORTH TERMINAL PREMIER PARKING RECONFIGURATION	Clancy & Theys Construction Co.
V-01052-MCO	ANNEX BUILDING CHILLER REPLACEMENT	Gomez Construction Company
V-01060-MCO	TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION	Clancy & Theys Construction Co.
V-01061-MCO	TERMINAL C ENHANCEMENTS - AIR CURTAINS	Gomez Construction Company
V-01063-MCO	NO. TERMINAL EAST APM PLATFORM & A/S 2 & 4 PLATFORMS TILE REPLACEMENT	The Collage Companies
V-01064-MCO	GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3	H.A. Contracting Corporation
V-01065-MCO	DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)	Gomez Construction Company
V-01088-MCO	STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)	Gomez Construction Company
V-01090-MCO	VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)	Clancy & Theys Construction Co.
V-S00054-MCO	TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS	Gomez Construction Company
V-S00056-MCO	MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT	Clancy & Theys Construction Co.
V-S00063-MCO	TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS	Gomez Construction Company



Orlando International Airport

ORL Location Map for Active Construction Projects



**No Active
Projects this
month.**



Orlando Executive Airport

PROJECTS IN CONSTRUCTION

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS - DBOM

CONTRACTOR: Mitsubishi Heavy Industries America, Inc. **GOAA CONTACTS:**
A/E: NONE Sponsor: Operations
OAR: WSP USA Inc. **Construction:** Scott Shedek P.E.
FUNDING: O&M (Operations & Maintenance Fund),Cap. **PROJECT BUDGET:** \$188,470,913.00
 Ex. (Capital Expenditure Fund),PFCs
 (Passenger Facility Charges)

SCOPE: Design, fabricate and install the operating system (OS) of two automated people mover (APM) systems (i.e., replacement of the two existing OS at airside 2 and 4) at the Orlando International Airport.

STATUS: The project is currently in the design, submittal and procurement phase. The final technical design reviews are nearing completion, and 100% design drawings have been submitted for permitting. GOAA Horizontal permit for Power Distribution System (PDS) was presented to MHIA October 3rd. Coordination with Brightline and MHIA is ongoing. Allowance established for Federal Requirement for use of RailPros. Allowance was established for tariffs to address administration's increase. The first lane shutdown is scheduled for December 2025 and coordination with stakeholders has begun. Focus meetings for the first APM cars delivery in February 2026 are also ongoing. Pre-lane shutdown work started on September 15th. Project continues to maintain progress.

				NOTICE TO PROCEED: 01/24/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$177,808,570.00		1362	10/16/27
Thru Change Order #	13	\$8,085,179.16	4.5%	0	
Current Contract		\$185,893,749.16		1362	10/16/27
Paid To Date Thru PA #	19	\$34,248,974.21	18.4%	Time: 48.8%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	FDOT,FAA AIP,Aviation Authority Funds	PROJECT BUDGET:	\$30,958,724.00

SCOPE:

This project is to provide the construction for the rehabilitation of taxiways G and H - phase 2 which includes the taxiway G, taxiway H and their connectors south of taxiway F at the Orlando International Airport. Construction work will include resealing the joints and replacing isolated cracked concrete slabs for the concrete pavement, rehabilitating the asphalt shoulders and improvements for the referenced taxiways' geometry, lighting, marking, and signage.

STATUS:

The project scope is complete as of October 11, 2025, with a pending time extension change order requested. GOAA Facilities Department has identified several additional concrete panels with cracks that may need to be repaired under this contract. Those will be added by change order if that is determined to be the best option. A change order for this work would also extend the contract time. The Contractor and OAR are working to develop a plan to complete the work on the punch list. Most of the punch list work is pavement markings, so a taxiway closure plan will be required to systematically work through the deficient areas to ensure a good, consistent finished product. Based on the expected restrictions on closures due to the upcoming holidays, we anticipate requesting additional time to complete the outstanding repair work. Closeout and reconciliation of final quantities for the completed portions of the project is underway. However, we have owner requested scope that may need to be added which will extend the date through January 31, 2026.

				NOTICE TO PROCEED: 01/10/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$21,767,646.00		275	10/11/25
Thru Change Order #	1	\$228,917.10	1.1%	0	
Current Contract		\$21,996,563.10		275	10/11/25
Paid To Date Thru PA #	7	\$15,707,201.95	71.4%	Time: 113.8%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00505-MCO ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD

CONTRACTOR:	Prime Construction Group, Inc.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Multi-Modal Planning & Environmental
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:	FDOT, GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,124,945.00

SCOPE: Provide new full-span tricord signage structure, digital message board, and associated electrical and communication infrastructures well as wayfinding signage at the Orlando International Airport.

STATUS: All long-lead submittals have been approved. Bulletin No. 1 was received detailing miscellaneous changes to roadway signage on Heintzelman Blvd. with anticipated costs being minimal, or possibly, an overall credit. Project is on schedule.

NOTICE TO PROCEED: 08/15/25

CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$2,630,185.00		382	08/31/26
Thru Change Order #	1	\$750,400.00	28.5%	<u>0</u>	
Current Contract		\$3,380,585.00		382	08/31/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 25.1%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

BP-00506-MCO PARKING GUIDANCE SYSTEM (D/B)

CONTRACTOR:	Transportation Systems, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Operations
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:		PROJECT BUDGET:	\$13,995,000.00

SCOPE:

Provide labor, materials, hardware and software required to design, furnish, install, and maintain an automated parking guidance system (PGS) for parking garages A, B and C at the Orlando International Airport.

STATUS:

Change order #02 was approved for miscellaneous changes to each of the 8 roadway signs. Foundations for roadway signs #6, #7 and #8 have been completed with foundations for signs #2 and #3 to start the week of November 3, 2025. Terminal C is on schedule for completion in November and commissioning in December. Terminal A infrastructure was started in early October. The project is on schedule.

NOTICE TO PROCEED: 01/20/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$11,581,067.00		650	10/31/26
Thru Change Order #	2	\$160,653.05	1.4%	<u>0</u>	
Current Contract		\$11,741,720.05		650	10/31/26
Paid To Date Thru PA #	6	\$3,524,614.56	30.0%	Time: 46.6%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR:	Balfour Beatty Construction LLC	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Capital Program
OAR:	AECOM Technical Services, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds),	PROJECT BUDGET:	\$71,970,777.00

SCOPE:

This project is to update and refurbish all public restrooms at Airsides 1, 2, 3 and 4 at MCO. The scope of services includes all design and construction for fully functioning restroom facilities. The mission is to incorporate finishes consistent with the south campus and build smart restroom technology. Each of the 4 Airsides will have a base contract to renovate the existing restrooms to like new finishes to match the P1X finishes used in the South Terminal Project. The proposed new restrooms will be built outside the current footprint. These additions are required in advance of the renovation work to maintain existing capacity. Airside 1 is proposed to have renovations to 6 sets of restrooms and the addition of 2 new sets of restrooms. Airside 2 is proposed to have renovations to 4 sets of restrooms. Airside 3 is proposed to have renovations to 9 sets of restrooms and the addition of 3 new sets of restrooms. Airside 4 is proposed to have renovations to 6 sets of restrooms and construction of 1 new set of restrooms. Fixture counts must be equal to or greater than what is shown in the DCP. In addition, the design is all inclusive for all men's, women's, vestibules, janitor's closets, companion care, nursing and pet relief areas. In addition, the ultimate deliverable will include all civil, structural, mechanical, electrical, plumbing and fire protection.

STATUS:

Restroom design continues. 30% submission of drawings received on October 23, 2025.

					NOTICE TO PROCEED: 05/28/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$71,970,777.00			1270	11/17/28
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$71,970,777.00			1270	11/17/28
Paid To Date Thru PA #	4	\$1,162,902.68	1.6%		Time: 13.8%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR:	Vanderlande Industries, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT BUDGET:	\$160,633,268.14

SCOPE: Design/Build/Operate/Maintain (DBOM) Services for the Baggage Handling System – South Terminal C Phase 1 Program.

STATUS: Baggage handling system (BHS) right of way (ROW) on ramp level has been turned SIDA with temporary fencing. The wall separating the P1X system from P1 has been removed. Temporary loop is completely removed. Mechanical and electrical systems are now in final configuration. Software and network migration from testing to deployment (P1) system is near completion. Integration testing is underway. Substantial completion has moved out by 51 days. Reason for change: full system integration testing along with final integrated owner acceptance testing was omitted from change order #19 due to incomplete scope assessment at the time of execution. The schedule for this testing activity was also not included in change order #19 due to indefinite scope. The contractor, PMO, GOAA Ops and ORAT teams worked diligently to establish a scope that would satisfy the owner acceptance criteria without impacting the operations of phase 1 system. Also, operational considerations, such as late flight activities and regular maintenance window requirements necessitate reduced testing hours at night. Further, the holiday testing moratoriums were included in the schedule to minimize any system impacts during peak travel periods.

				NOTICE TO PROCEED: 06/14/18	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$94,900,000.00		902	12/01/20
Thru Change Order #	23	\$64,783,219.16	68.3%	<u>1877</u>	
Current Contract		\$159,683,219.16		2779	01/21/26
Paid To Date Thru PA #	63	\$152,133,246.12	95.3%	Time: 97.7%	

**ANTICIPATED COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR:	Hensel Phelps Construction Co. dba Hensel Phelps Construction	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA AIP	PROJECT BUDGET:	\$296,538,719.00

SCOPE:

Concrete, masonry, waterproofing, fireproofing, doors, frames and hardware, tile, resilient tile and carpet, fire suppression, plumbing and heating, ventilation, air conditioning (HVAC), electrical and low voltage work, elevators and an escalator for four aircraft gates as part of the expansion of terminal C at the Orlando International Airport.

STATUS:

System start up is complete and commissioning of systems is ongoing. Fire and smoke suppression system stand-alone testing is ongoing, which will soon be followed by integration with P1 systems. Elevators passed emergency power testing and state certification is underway. All other functional testing is complete, except the PCA plant. Security and regulatory door testing are proceeding. Design of tenant spaces is ongoing. PMO punch list walks with the contractor have started. Final inspection with FM Global is planned for next week. There is currently a request for substantial completion date change via change order #84, to be reviewed at November 2025 Board, which would increase the contract time for substantial completion by 246 calendar days. If approved, the new anticipated substantial completion date will be August 7, 2026. This change in substantial completion date is driven by tenant space buildout bulletin #17, additional scope and unforeseen conditions related to storm vaults.

CONSTRUCTION COST:

Original Contract		\$277,006,000.00			
Thru Change Order #	83	\$14,673,537.00	5.3%		
Current Contract		\$291,679,537.00			
Paid To Date Thru PA #	35	\$266,300,445.26	91.3%		

NOTICE TO PROCEED: 12/06/22

TIME(DAYS)	COMPLETION
1095	12/04/25
0	
1095	12/04/25
Time: 98.5%	

**ANTICIPATED
COMPLETION:
Ext. Pending**

PROJECTS IN CONSTRUCTION

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR: Prince Contracting, LLC A/E: HNTB Corporation OAR: Jacobs Project Management Co. FUNDING: GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT	GOAA CONTACTS: Sponsor: Engineering & Construction Construction: Torie Brooks PROJECT BUDGET: \$127,829,000.02
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SCOPE:

Underground utilities on the ramp and airfield, including drainage, sanitary mains, water, and power work for the expansion of terminal C at the Orlando International Airport. Construction of all grading, base and pavement for ramp areas, remain over night (RON) areas, taxiway extensions (taxiway E1); construction of all pavement markings, taxiway signage, and airfield lighting required for the project while maintaining the function of the current airfield as coordinated with airfield operations; providing all maintenance of traffic to phase the work and maintain access needed for airfield operations; and maintaining the integrity of the secure fence at all times.

STATUS:

Phase 2B (aircraft fit check/one-way traffic operations) punch list is ongoing. Phase 2C (south remain overnight parking (RON) and taxiway extensions) underground fuel piping installation, electrical & drainage is nearing completion. P-306 (lean base) placement ongoing in Phase 2C RON area & TW Echo 1, Taxiways Bravo & Bravo 13 are complete. P-501 (Portland Cement Concrete Pavement) ongoing on TW Echo 1 & the South RON, paving has been completed on TW Bravo & Bravo 1. Phase 5B (North RON) electrical work is ongoing. RON building foundation slab expected to be poured within the next week, High mast poles #16 & #17 drilled shafts installed and high mast poles have been erected. Grounds support equipment (GSE) facility work is ongoing, with site work & building, OUC set the transformer and pulled primary electrical power cables.

				NOTICE TO PROCEED: 03/06/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$121,829,000.00		1228	07/16/27
Thru Change Order #	9	\$532,029.06	0.4%	0	
Current Contract		\$122,361,029.06		1228	07/16/27
Paid To Date Thru PA #	19	\$77,751,550.85	63.5%	Time: 50.7%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Jacobs Project Management Co.

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT BUDGET: \$116,043,387.00

SCOPE:

Demolition, masonry, waterproofing and caulking, roofing, fireproofing, fire stopping, skylights, interior glass and glazing, curtain wall, doors, frames and hardware, drywall, framing, finishes, fire protection, mechanical, and plumbing work to expand the Ground Transportation Facility Boulevard with conditioned air connection between the Landside Terminal C and the Train Station Complex at the Orlando International Airport. This scope also includes moving walkways and a rental car lobby.

STATUS:

The pedestrian bridge opened to the public on the night of September 30, 2025, just before midnight. Priority punch list items are ongoing and scheduled to be completed mid-November. Construction related to the rental car (RAC) consists of the following: mechanical, electrical, plumbing, fireproofing, roofing and sky light installation. Fire protection for the parking garage continues with painting of the exterior of the riser rooms. The piping in all levels has been completed, with the exception of the helix portion of the garage. The project's substantial completion date per the contract is June 11, 2025, however, the contractor's current schedule shows a substantial completion date of April 4, 2026. Currently, there is not an anticipated CO to adjust the contract days and the contractor has been given notice of potential liquidated damages for the project.

NOTICE TO PROCEED: 07/27/23

CONSTRUCTION COST:

Original Contract		\$113,293,387.00	
Thru Change Order #	12	\$632,512.95	0.6%
Current Contract		\$113,925,899.95	
Paid To Date Thru PA #	24	\$87,063,066.72	76.4%

TIME(DAYS)

COMPLETION

686	06/11/25
0	
686	06/11/25

Time: 123.3%

**ANTICIPATED
COMPLETION:
04/04/26**

PROJECTS IN CONSTRUCTION

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR:	H. L. Pruitt Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Facilities
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek P.E.
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$3,502,000.00

SCOPE: Provide electrical upgrades to the west airfield electrical system at the Orlando International Airport.

STATUS: Final change order #02, referencing Bulletin #01 was approved in September 2025. Substantial completion is anticipated for November 1, 2025 and is on schedule.

				NOTICE TO PROCEED: 06/12/23	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$3,003,334.00		365	06/10/24
Thru Change Order #	2	\$19,485.05	0.6%	0	
Current Contract		\$3,022,819.05		365	06/10/24
Paid To Date Thru PA #	8	\$2,629,703.58	87.0%	Time: 244.1%	

ANTICIPATED COMPLETION: 11/1/2025

PROJECTS IN CONSTRUCTION

G-00047-MCO CARGO ROAD OVERHEAD SIGNAGE REPLACEMENT

CONTRACTOR: AC Signs A/E: NONE OAR: The Corradino Group, Inc. FUNDING: Cap. Ex. (Capital Expenditure Fund)	GOAA CONTACTS: Sponsor: Multi-Modal Planning & Environmental Construction: Karla Carman PROJECT BUDGET: \$218,335.00
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SCOPE:

The project involves replacing outdated signage panels with high-visibility, reflective panels along Cargo Road, from Bear Road to Casa Verde Road, specifically on sign structures OT.CR.4 through OT.CR.7 at the Orlando International Airport. Existing light arms will be adjusted to ensure proper alignment and visibility.

STATUS:

This project is in the submittal / procurement phase.

NOTICE TO PROCEED: 09/23/25

CONSTRUCTION COST:

Original Contract		\$174,204.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$174,204.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)	COMPLETION
90	12/21/25
0	
90	12/21/25
Time: 63.3%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation
A/E: C&S Engineers, Inc.
OAR: Cost Management, Inc., dba CMI
FUNDING: Aviation Authority Funds

GOAA CONTACTS:
 Sponsor: Operations
Construction: Jeff Reine
PROJECT BUDGET: \$296,696.00

SCOPE:

Recondition the concrete roadway islands within the parking garage toll plazas at Orlando International Airport. Locations include Parking Garages A & B Entrances and Exits.

STATUS:

Demolition of the metal bands around the existing island curbs at both A&B side parking garage entries and exits has been completed. The curb restoration work (applying the new concrete band and painting) is in process. The contract substantial completion date of October 18, 2025 was not achieved, due to the demolition and saw cutting taking longer than anticipated as GOAA Parking was not able to provide additional lane closures due to increased vehicle traffic. GOAA Parking is currently reviewing concepts for additional scope at the B-side garage toll plaza entry which might extend the overall project completion via change order. The anticipated substantial completion date is currently November 30, 2025.

CONSTRUCTION COST:

Original Contract		\$0.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$0.00	
Paid To Date Thru PA #	0	\$0.00	#Error

NOTICE TO PROCEED: 08/05/25

TIME(DAYS)

COMPLETION

75	10/18/25
<u>0</u>	
75	10/18/25
Time: 141.3%	

ANTICIPATED COMPLETION: 11/30/2025

PROJECTS IN CONSTRUCTION

H-00369-MCO AIRSIDES 2 AND 4 RAMP MODIFICATIONS AND STRIPING

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$623,000.00

SCOPE:

Provide all labor, equipment, materials and design to modify the existing apron access road leading from the Airside 2 service road to the Airside 2 apron at the Orlando International Airport. In addition, provide labor, equipment, materials, and design to replace the existing curb and grass median with a new roadway at Airside 4 adjacent to the Airside 4 Chiller Plant for the COOP (Continuity of Operations Plan) buses. On Airside 4, the new roadway shall be constructed of asphalt and designed in a manner to leave the existing storm drain in place with minor modifications. On Airside 2, the pathway shall be levelled and constructed of asphalt or concrete with tapered edges. At least one driveway at Airside 2 will require extensive drainage construction to maintain positive drainage of all portions of the existing pavement. New striping shall be installed on both Airside 2 and 4 aprons indicating the bus lane for the COOP (Continuity of Operations Plan) operation. Any and all existing striping within the new bus lane, shall be removed. The contractor shall be responsible for any temporary service roads and maintenance of traffic to allow all tugs and airfield vehicles to safely pass the area of construction to gain access to the Airside 2 apron and Airside 4 apron and adjacent areas.

STATUS:

Notice to Proceed was October 24, 2025. The 100% drawings were submitted on October 28, 2025, incorporating comments from the 95% technical review team. A meeting is set up with the contractor to provide the drawings and finalize any questions to support construction start. Demolition of the curb and grassed swales began last week. The only concern so far is coordination with the ground support equipment since the project eliminates much of the area currently designated for them.

				NOTICE TO PROCEED: 10/24/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$373,921.35		45	12/07/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$373,921.35		45	12/07/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 57.8%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00384-MCO AIRSIDE 1 PCC SLAB REHABILITATION

CONTRACTOR:	Kiewit Infrastructure South Co.	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),FDOT	PROJECT BUDGET:	\$1,000,000.00

SCOPE:

Rehabilitate the Portland Cement Concrete (PCC) pavement at Airside 1 at the Orlando International Airport. The scope also includes isolated crack repair and resealing joints.

STATUS:

The original scope included replacing 20 broken concrete panels from Airside 1 at gates 9, 7, 5 and 3, with Portland Cement Concrete (P501) and lean concrete base (P306) removed. An additional five panels had both P501 and P306 removed and one panel had only P501 removed due to site conditions. All concrete work was completed on October 22, 2025. Due to the extra panel replacements, crack and spall repairs were reassigned to the GOAA Facilities Department, beginning October 27, 2025 and continuing for several nights. The contractor remains on track to finish all work by November 3, 2025. All work is on schedule. The project is set to be completed on time, pending lab results confirming 650 psi flexural strength for the new P501.

				NOTICE TO PROCEED: 09/11/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$737,145.00		65	11/14/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$737,145.00		65	11/14/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 106.2%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00385-MCO RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$2,800,000.00

SCOPE:

This project focuses on rehabilitating light fixtures on Runway 17L-35R at the Orlando International Airport. Scope includes upgrading the fixtures, wiring, transformers, regulators, lightning arrestors, and all other related components. Additionally, the project will involve an Owner Direct Purchase of materials.

STATUS:

The contract for this work has been awarded and assigned a notice to proceed date of November 21, 2025. The field work has been coordinated with Airfield Operations for January 18, 2026.. The work will require a complete closure of RWY 17L/35R, which will also concurrently close the remaining supporting taxiways (Taxiway N, Taxiway J east of Taxiway L, Taxiway F east of Taxiway E6, and all Taxiway N connectors). The materials for the project have already been purchased under an owner furnished purchase order. The contractor will confirm this inventory prior to construction.

				NOTICE TO PROCEED: 11/21/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$1,224,120.00		120	03/20/26
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$1,224,120.00		120	03/20/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 1.7%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

H-00392-MCO BRIDGE 999954 STRUCTURAL REHABILITATION

CONTRACTOR:	Kiewit Infrastructure South Co.	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,590,000.00

SCOPE:

The latest bridge inspection noted that bridge 99995's bearing pads are shifted out of place. This project will rehabilitate the bearing pads to their desired location and add features that would prevent future movement/misalignment at the Orlando International Airport. We will also rehabilitate other structural features of this bridge to extend its life expectancy.

STATUS:

The notice to proceed (NTP) was issued on October 13, 2025 and the project kick-off meeting was held two days later. Currently, the contractor is coordinating with his engineers to produce a Maintenance of Traffic (MOT) plan for the service road beneath Taxiway Foxtrot to the west of Jeff Fuqua Blvd, as well as the engineered jacking plan. It has been confirmed that we will receive both plans by November 7, 2025. We will plan job coordination meeting for the week of November 11th to coordinate approval of the submitted plans. The contractor is scheduled to mobilize on December 1, 2025. The Foxtrot closure is set for December 8 – 13, 2025, which is when the bridge jacking, bearing resets and the installation of the bearing restraints will occur.

				NOTICE TO PROCEED: 10/13/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$388,600.00		90	01/10/26
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$388,600.00		90	01/10/26
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 41.1%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00395-MCO TERMINAL C ENHANCEMENTS PROGRAM - MISCELLANEOUS TERMINAL SITE IMPROVEMENTS

CONTRACTOR: Carr & Collier Inc. A/E: AtkinsRealis USA, Inc. OAR: Loyal Wingman, LLC FUNDING: GARBS (General Airport Revenue Bonds)	GOAA CONTACTS: Sponsor: Engineering & Construction Construction: Jeff Reine PROJECT BUDGET: \$850,000.00
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SCOPE:

The scope includes construction of the new Service Animal Relief Area (SARA); Extend CVPA Sidewalks at Level 1; CVPA Guard Canopy Drainage Enhancements; Dumpster Area Enhancements and BHS Dock-off load barriers/fencing at the Orlando International Airport. Design, Designer Construction Admin and OAR fees will be a part of the Terminal C Enhancements Program W-S151 -Design and Project Oversight Services.

STATUS:

The notice to proceed (NTP) was issued on October 13, 2025 and the project kick-off meeting was held the next day. The contractor has submitted all critical submittals and we have returned enough approved to allow them to commence the work with several scopes. We plan to complete the sidewalks before the Thanksgiving holiday, as requested by the GOAA Operations Team. We are concurrently coordinating the approval of the service animal relief area furnishings, as those items have longer lead times. This project also includes the installation of a dumpster pad, back-of-house drainage improvements and commercial vehicle parking areas (CVPA) guard shack drainage improvements.

NOTICE TO PROCEED: 10/13/25

CONSTRUCTION COST:

Original Contract		\$517,770.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$517,770.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

	150	03/11/26
	0	
	150	03/11/26
Time: 24.7%		

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

A/E: NONE

OAR: The Corradino Group, Inc.

FUNDING: Aviation Authority Funds

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Jeff Reine

PROJECT BUDGET: \$3,655,000.00

SCOPE:

Design Build scope includes: Schedule A: CBP Parking Lot Expansion : Design, permitting with all applicable agencies including the SFWMD and construction for the expansion to the CBP parking lot. Scope includes parking lot, fence to match existing, emergency access drive, solar lighting and CBP camera infrastructure. Schedule B GOAA Employee Parking Lot with approximately 100 spaces (coordinated with phase 2 layout): Design, permitting with all applicable agencies including the SFWMD and construction for a new GOAA employee parking lot. Scope includes parking lot, security fence, lighting, EV charging conduit only; Access control and Management card access. Schedule: Design 60 Days; Permitting : 60 days; Construction 180 days = 300 days to Substantial; Closeout 90 days; NOTE: Schedule A OAR fees charged to the W-490 Changing Regulatory Program Oversight Services; Schedule B OAR fees charged to W-S00151 Terminal C Design and Project Oversight Services at Orlando International Airport.

STATUS:

The SFWMD permit was obtained earlier this month. The contractor has begun early-phase construction activities, including clearing and grubbing. The emergency access lane within the Customs Border Protection (CBP) parking expansion is now complete and installation of the drainage structures is currently underway.

NOTICE TO PROCEED: 02/11/25

CONSTRUCTION COST:

Original Contract		\$2,985,083.00	
Thru Change Order #	1	\$0.00	0.0%
Current Contract		\$2,985,083.00	
Paid To Date Thru PA #	5	\$350,797.46	11.8%

TIME(DAYS)

COMPLETION

300 12/07/25

0

300 12/07/25

Time: 93.7%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company
A/E: NONE
OAR: Cost Management, Inc., dba CMI
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Concessions
Construction: Jeff Reine
PROJECT BUDGET: \$116,000.00

SCOPE:

It is proposed to build a concrete block wall side enclosure off of the existing wall at the back side of the restroom building at the North Cell Lot at the Orlando International Airport. This building is centrally located in the cell lot and provides restroom facilities, FIDs monitors and seating areas for the public. To provide protection from above, there would also be a metal canopy added to cover the vending machines. The semi-enclosed space would have electrical and data outlets for the machines to plug into and light fixtures.

STATUS:

The contractor has provided responses to the additional design review comments. Select site work and field layout are ongoing, as we continue to coordinate with GOAA concessions on the new vending machine type that will be installed. Masonry wall construction will continue as we await the procurement of the canopy material.

NOTICE TO PROCEED: 07/29/25

CONSTRUCTION COST:

Original Contract		\$79,350.50	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$79,350.50	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

150
0
 150
 Time: 75.3%

COMPLETION

12/25/25
 12/25/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Engineering & Construction
OAR:	Cost Management, Inc., dba CMI	Construction:	Scott Shedek P.E.
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$213,663.24

SCOPE:

Evaluate and implement the use of a system of sensors to monitor certain metrics in terminal restrooms at the Orlando International Airport. The sensors will collect data which can be utilized to schedule maintenance and cleaning of the restrooms to improve passenger experience. Specific sensors for water levels (to identify standing water on the floors), waste receptacle/paper towel and toilet paper capacities, CO2, water flow (to identify leaks), custodial electronic check-in and customer satisfaction feedback will be implemented. The project will use one set of mens/womens restrooms in a frequently used location to test the sensor system.

STATUS:

The project delay is due to the procurement of the TRAXX equipment approved in change order #01. The TRAXX equipment has now been delivered. The components and devices have been installed. However, during equipment installations, it was noted that media equipment security enclosures were not provided as required in the construction documents, therefore the request for substantial completion was denied. TRAXX did the ship enclosures for the restroom feedback tablets which have now been installed. Production of the monitor enclosures have been completed, and the vendor is in the process of shipping them to them to the site. Installation of the new enclosures will occur during the first week of November. The OAR will schedule another substantial completion walk-thru thereafter, when GOAA's facilities department has completed the software training sessions and have loaded the TRAXX reporting data onto their devices. The system has already been operationally tested ready for implementation. The anticipated substantial completion date is November 21, 2025.

				NOTICE TO PROCEED: 12/26/23	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$87,623.52		150	05/23/24
Thru Change Order #	1	\$60,845.58	69.4%	0	
Current Contract		\$148,469.10		150	05/23/24
Paid To Date Thru PA #	5	\$114,818.26	77.3%	Time: 462.7%	
				ANTICIPATED COMPLETION: 11/21/25	

PROJECTS IN CONSTRUCTION

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Security

OAR: Geotech Consultants International, Inc., dba GCI, Inc.

Construction: Torie Brooks

FUNDING: Cap. Ex. (Capital Expenditure Fund),FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)
(002I4384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds.

PROJECT BUDGET: \$8,357,204.05

SCOPE:

Replace existing analog (video over coaxial cables) cameras with current technology IP (power and video over CAT6 network cables) cameras at the Orlando International Airport. Scope includes re-use of pathways as possible, provide pathway where needed, replace analog cables with data cables, and provide software licenses, network equipment and network video recorder (NVR) servers and storage as needed to support the system.

STATUS:

CCTV camera installation continues at Terminals A & B, levels 1 and 2 curbsides, and at level 3. Conduit is in progress and continues at level 3. Cable testing and new camera field-of-view reviews are in progress. CCTV programming is in progress. Owner furnished / owner installed equipment installation continues with network switches and network video recorders. Cameras have been added to the base scope of work to provide additional security video coverage, which will also add some time to the contract completion date. Procurement of added owner furnished CCTV cameras and equipment is in progress. Change order #02 was approved at CCM on November 4, 2025, adding 35 days to substantial completion. The new anticipated substantial completion date is now December 10, 2025.

NOTICE TO PROCEED: 11/06/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$2,756,239.00

365

11/05/25

Thru Change Order # 2 \$48,752.10 1.8%

35

Current Contract

\$2,804,991.10

400

12/10/25

Paid To Date Thru PA # 3 \$1,048,832.94 37.4%

Time: 94.5%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR: H.A. Contracting Corporation **GOAA CONTACTS:**
A/E: NONE Sponsor: Security
OAR: PSA Constructors Inc. dba PSA Management **Construction:** Scott Shedek P.E.
Inc.
FUNDING: FDOT,GARBS (General Airport Revenue **PROJECT BUDGET:** \$2,950,000.00
Bonds),LOC (Line of Credit)

SCOPE:

Manage the installation, switch out the cores, and manage the key management system of owner-furnished equipment, lock cores, ancillary equipment, accessories, and other requirements to replace the lock and key system for the entire MCO Campus at the Orlando International Airport.

STATUS:

The project resumed lock installation on November 3, 2025, with a 149 calendar day performance period. Substantial completion date is anticipated on May 1, 2026. Notifications via email as well as posters placed in locations by tenant/area have been distributed 30 days in advance of locks being changed.

				NOTICE TO PROCEED: 01/29/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$419,900.00		150	06/26/24
Thru Change Order #	2	\$161,327.47	38.4%	<u>611</u>	
Current Contract		\$581,227.47		761	02/27/26
Paid To Date Thru PA #	4	\$152,995.99	26.3%	Time: 86.7%	

**ANTICIPATED
COMPLETION:
05/01/26**

PROJECTS IN CONSTRUCTION

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Cost Management, Inc., dba CMI	Construction:	Torie Brooks
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$2,490,000.00

SCOPE:

Design and construct the replacement of elevator P58 at Airside 4 at the Orlando International Airport. Scope will also include all related work associated with the elevator replacement.

STATUS:

Modernization of the elevator is 98% complete. The final control wiring and landing system are complete and the elevator is running at a high speed. Fire alarm wiring completed. LifeNet / Lobby vision is communicating with the network. Schindler Elevator Corp. has installed the 2-way video monitoring communication system from TEC Solutions which has been tested and functioning as required. The ATS generator box installation has been completed. CAT (Ring Power) provided start-up on October 28, 2025 and the elevator is now working online with emergency power. The anticipated substantial completion date is November 21, 2025. Final inspections were originally scheduled for October, but will be extended into November, as Ring Power was not available to provide start-up for the emergency generator due to equipment delays and scheduling. Schindler Elevator Corp. will provide the final inspection date in November for turnover and operational use. The procurement of the TEC equipment has delayed the project. Liquidated damages on this project are \$300.00/day for substantial completion and will be addressed with the contractor on a future change order.

NOTICE TO PROCEED: 02/28/24

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$998,948.26		365	02/26/25
Thru Change Order #	1	\$0.00	0.0%	<u>0</u>	
Current Contract		\$998,948.26		365	02/26/25
Paid To Date Thru PA #	13	\$783,420.17	78.4%	Time: 172.6%	

**ANTICIPATED
COMPLETION:
11/21/2025**

PROJECTS IN CONSTRUCTION

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	WSP USA Inc.	Construction:	Scott Shedek P.E.
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,000,000.00

SCOPE:

Design and build a permanent single-lane switchback ramp at the 4600 APM emergency exit stairwell at airside 4, and a permanent double-lane switchback ramp at the 4800 APM emergency exit stairwell at airside 2 at the Orlando International Airport. Each switchback ramp shall be covered to include overhead lighting and black chain link fencing installed around the perimeter of the structure.

STATUS:

Switchback lighting installation started October 6, 2025. ORAT team tested the switchbacks on October 28, 2025 and training sessions took place on October 30, 2025. Change orders 11 & 12 are now approved for additional handrail and adding 2 gates to fencing for construction access. Project H-369's driveway for the busses to start November 2025, when this project is scheduled to be complete. Airside 4 water filled barriers to be replaced with concrete barriers. The partial occupancy use authorization (POUA) walk was completed on October 22, 2025 for airside 2.

				NOTICE TO PROCEED: 07/25/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$2,414,910.00		270	04/20/25
Thru Change Order #	12	\$832,153.30	34.5%	<u>219</u>	
Current Contract		\$3,247,063.30		489	11/25/25
Paid To Date Thru PA #	3	\$1,282,404.92	39.5%	Time: 98.6%	ANTICIPATED COMPLETION: 11/25/2025

PROJECTS IN CONSTRUCTION

V-01032-MCO NORTH TERMINAL PREMIER PARKING RECONFIGURATION

CONTRACTOR: Clancy & Theys Construction Co. **GOAA CONTACTS:**
A/E: Avcon, Inc. Sponsor:
OAR: PSA Constructors Inc. dba PSA Management **Construction:** Jeff Reine
Inc.
FUNDING: GARBS (General Airport Revenue Bonds) **PROJECT BUDGET:** \$2,293,312.00

SCOPE:

Design a revenue control and access control system to convert the Terminal Top parking to a premier parking configuration at the Orlando International Airport. Provide for designated parking for the Hyatt Hotel on the Terminal Top, Level 4.

STATUS:

Baseline schedule was approved. Phasing plan was requested by GOAA Parking to be updated to accommodate holiday passenger count; this does not appear to have an impact on the performance period. Field work began the first week of November. The project is on schedule.

NOTICE TO PROCEED: 09/10/25

CONSTRUCTION COST:

Original Contract		\$984,532.00	
Thru Change Order #	1	\$2,049.85	0.2%
Current Contract		\$986,581.85	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

180

COMPLETION

03/08/26

0

180

03/08/26

Time: 38.9%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,363,000.00

SCOPE:

Replace the existing two (2) air-cooled chillers and associated plant piping and accessories. Includes demolition of the existing chillers, pumps, exposed piping, gauges, valves, and controls and replace with new to match existing at the Orlando International Airport.

STATUS:

The two new chillers are on site and demolition of existing chillers, piping and controls is in progress. The temporary chiller is currently providing chilled water to the Annex building and is anticipated to be in place for three months. Installation of new isolation valves inside the Annex building are complete.

NOTICE TO PROCEED: 08/04/25

CONSTRUCTION COST:

					TIME(DAYS)	COMPLETION
Original Contract		\$1,030,207.00			270	04/30/26
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$1,030,207.00			270	04/30/26
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 39.6%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

V-01060-MCO TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION

CONTRACTOR: Clancy & Theys Construction Co.

A/E: TBD

OAR: AECOM Technical Services, Inc.

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Scott Shedek P.E.

PROJECT BUDGET: \$250,000.00

SCOPE:

The scope includes relocation of existing art from North Terminal Airside 1 to Terminal C, and includes artwork removal, art restoration, art reinstallation and purchase of additional art works. OAR fees are included in the Terminal C Enhancements Program W-S000151 Design and Project Oversight Project.

STATUS:

The Airside 1 artwork removal is completed. Demising walls at terminal C, level 4 is complete. Artwork relocation and installation began in November 2025.

NOTICE TO PROCEED: 09/17/25

CONSTRUCTION COST:

Original Contract		\$199,611.01	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$199,611.01	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

179 03/14/26

0

179 03/14/26

Time: 35.2%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	RS&H, Inc.	Sponsor:	Engineering & Construction
OAR:	AECOM Technical Services, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

The scope includes: The installation of six new air curtains and reinstallation of one air curtain to minimize air infiltration into the baggage areas at landside. Includes all electrical connections and all logistics to perform the work. The project will also include lightning protection at airside for concession spaces at the Orlando International Airport. Design and OAR fees are included in W-S151- Terminal C Enhancements Program Design and Project Oversight project.

STATUS:

The project scope has been completed, however, there is a manufacturer's issue with the fans that have been installed. The manufacturer will be replacing the existing fans. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to December 30, 2025. This change in date is anticipated to go to CCM by December 9, 2025.

				NOTICE TO PROCEED: 04/22/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$246,176.27		120	08/19/25
Thru Change Order #	1	\$0.00	0.0%	56	
Current Contract		\$246,176.27		176	10/14/25
Paid To Date Thru PA #	3	\$212,492.46	86.3%	Time: 119.9%	
				ANTICIPATED COMPLETION: 12/30/2025	

PROJECTS IN CONSTRUCTION

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. **GOAA CONTACTS:**
dba The Collage Companies

A/E: NONE **Sponsor:** Engineering & Construction

OAR: WSP USA Inc. **Construction:** Scott Shedek P.E.

FUNDING: Cap. Ex. (Capital Expenditure Fund), GARBS **PROJECT BUDGET:** \$2,350,000.00
(General Airport Revenue Bonds)

SCOPE:

Remove and replace existing floor tile at Terminal A and B Level 3 Landside 2 and 4 APM platforms 4500, 4600, 4700, and 4800, Airside 2 platforms 4700 and 4800 and Airside 4 deboarding platforms 4600 and 4500. Scope includes demolition and removal of approximately 41,000 SF of existing floor tile, procurement of approximately 34,000 SF of new floor tile plus 4,100 SF (10%) attic stock, and installation of approximately 41,000 SF of new floor tile. The work shall be performed in phases approved by GOAA and will include day and night work.

STATUS:

The project suspension has been removed. Project scope has been modified and reduced. The contractor will be allowed to complete floor tile installation only in the two areas where existing tile was previously removed. This scope of work is expected to be completed on or before December 01, 2025. The remaining scope of work will be removed from the project, resulting in a credit by the contractor.

NOTICE TO PROCEED: 06/26/25

CONSTRUCTION COST:

Original Contract		\$1,862,975.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$1,862,975.00	
Paid To Date Thru PA #	1	\$65,603.03	3.5%

TIME(DAYS)

COMPLETION

95	09/28/25
0	
95	09/28/25
Time: 153.7%	

**ANTICIPATED
COMPLETION:
12/01/2025**

PROJECTS IN CONSTRUCTION

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund), O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$617,811.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal and replacement of expansion Joint material at A Garage Parking Level P-3 East and West exposed ends and P-4 all expansion joints except for those at the 2 elevator lobbies at the Orlando International Airport. Reference Drawing A3.4 from BP-115 Record Drawings with Premold type Joint system markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of Premold type Joint system not listed in the above scope.(Schedule "A")

Add Alternate 1 Scope: Compression Seal replacement is to provide all labor, equipment and materials for the removal and replacement of compression type expansion Joint material at A Garage Parking Level P-3 North section starting at Column Line 16 at the Orlando International Airport. Reference Drawing A2.5.1 from BP-239 Record Drawings with Compression type seals markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of compression type expansion joint not listed in the above scope.(Schedule "B")

STATUS:

Water re-testing and corrections for Schedule B are complete. Partial Occupancy and Use Agreement (POUA) with final signoff occurred October 13, 2025. Installation and water testing is complete on Schedule A on the east and west ends on the P3 Level and the west half of the P4 Level. The east half of the P4 will be delayed until January 2026, due to the holiday parking requirements from GOAA. Change order #01 was approved at CCM on September 30, 2025 to remove and replace 480 linear feet of existing expansion joint with pre-molded iso-flex factory molded expansion joint system at parking Garage A and B on levels R2, P1, P2 and P3 for the drive lanes in front of the elevators banks. This work can take place during the holidays due to no parking spaces affected. Change order #01 added 63 calendar days for substantial completion to January 13, 2026. However, due to GOAA holiday parking requirements, an additional 14 calendar days will be added on a future change order, for a new anticipated substantial completion date of January 27, 2026.

NOTICE TO PROCEED: 07/15/25

CONSTRUCTION COST:

					TIME(DAYS)	COMPLETION
Original Contract		\$484,000.00			120	11/11/25
Thru Change Order #	1	\$85,737.60	17.7%		63	
Current Contract		\$569,737.60			183	01/13/26
Paid To Date Thru PA #	3	\$283,670.00	49.8%		Time: 69.4%	

**ANTICIPATED
COMPLETION:
1/27/2026**

PROJECTS IN CONSTRUCTION

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: AECOM Technical Services, Inc.

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Airline Ops

Construction: Jeff Reine

PROJECT BUDGET: \$208,882.94

SCOPE:

The project consists of providing all labor, equipment and materials for the removal of carpet, installation of chain link fence cages, removal of CBP booth and lane wall, repairs to VCT, removal of power poles, and door modifications at the Orlando International Airport.

STATUS:

The project scope has been completed; however, additional fire protection work is required following the final City inspection. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission.

CONSTRUCTION COST:

Original Contract		\$157,005.67	
Thru Change Order #	1	\$36,889.27	23.5%
Current Contract		\$193,894.94	
Paid To Date Thru PA #	3	\$72,254.21	37.3%

NOTICE TO PROCEED: 04/22/25

TIME(DAYS)

COMPLETION

90	07/20/25
<u>49</u>	
139	09/07/25
Time: 151.8%	

**ANTICIPATED
COMPLETION:
12/30/2025**

PROJECTS IN CONSTRUCTION

V-01088-MCO STC AMENITIES ROOM RELOCATION (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Jeff Reine

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$300,000.00

SCOPE:

This project consists of providing all design, permitting, labor, equipment and material for building out and relocating the employee amenities room at Terminal C landside level 1 at the Orlando International Airport. This is a Design/Build project with minimal design as needed for the purpose of obtaining permits.

STATUS:

Design drawings are in progress.

NOTICE TO PROCEED: 10/21/25

CONSTRUCTION COST:

Original Contract		\$247,780.56	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$247,780.56	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

120	02/17/26
0	
120	02/17/26
Time: 24.2%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01090-MCO VIRGIN ATLANTIC & TRAINING ROOM RELOCATIONS (DESIGN/BUILD)

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Jeff Reine

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$135,000.00

SCOPE:

This project consists of providing all design, permitting, labor, equipment and material for refurbishing the Quimby room in North Terminal and relocating the training room from Terminal C landside level 1 to Quimby room in North Terminal at the Orlando International airport, moving the Virgin Atlantic (VA) Airline Ticket Office (ATO) from north terminal to STC LST, and minor refurbishing and cleanup of the VA North Terminal ATO spaces.

STATUS:

Work is scheduled to start in the Quimby room mid-November 2025. Per the contractor, design drawings and permits will not be required. Project is on schedule.

NOTICE TO PROCEED: 10/21/25

CONSTRUCTION COST:

Original Contract		\$82,592.40	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$82,592.40	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

210
0
210
Time: 13.8%

COMPLETION

05/18/26

05/18/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00054-MCO TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: AECOM Technical Services, Inc.

Construction: Torie Brooks

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$2,400,000.00

SCOPE: Install stainless steel baggage carousel wraps at all eight carousels at Terminal C FIS International and Domestic Bag Claim Areas at the Orlando International Airport.

STATUS: Project kickoff meeting was held on October 22, 2025 with the design / build contractor. Contractor is working on logistics and phasing plans.

NOTICE TO PROCEED: 10/22/25

CONSTRUCTION COST:

Original Contract		\$985,945.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$985,945.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

200
0
200
Time: 14.0%

COMPLETION

05/09/26

05/09/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co.

A/E: HNTB Corporation

OAR: AECOM Technical Services, Inc.

FUNDING:

GOAA CONTACTS:

Sponsor:

Construction: Torie Brooks

PROJECT BUDGET: \$2,000,000.00

SCOPE:

Install new KVAR units, breakers, and feeders. Testing, metering, recording, adjustments with training, and closeout at the Orlando International Airport.

STATUS:

Electrical equipment installation is on-going. Utility Outage Notifications (UONs) for equipment connections are being coordinated. Project is currently on schedule.

NOTICE TO PROCEED: 02/19/25

CONSTRUCTION COST:

Original Contract		\$1,619,177.00	
Thru Change Order #	2	\$46,392.48	2.9%
Current Contract		\$1,665,569.48	
Paid To Date Thru PA #	4	\$1,273,593.97	76.5%

TIME(DAYS)

COMPLETION

287

12/02/25

0

287

12/02/25

Time: 95.1%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	Burns Engineering, Inc.	Sponsor:	Engineering & Construction
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

Provide all materials and labor to accomplish the scope designed in the packaged by Burns Engineering for the terminal C level 5 BHS cameras -- to include, but not limited to, conduit, cameras and programming. Project includes the removal of 5 existing single fixed lens cameras and replacing with multi-lens type cameras providing 360 degree field of view where existing camera resides at the Orlando International Airport. Provide conduit and cabling to support 8 new IP type cameras. Utilize portion of existing raceway and extending as required to new camera locations and providing new cat 6 cabling to support added cameras. Modify existing CCTV program to accommodate R&R cameras. Provide new programming support for 8 new cameras.

STATUS:

Change order #01 for BHS door work added 113 calendar days for a new anticipated substantial completion date of January 31, 2026.

NOTICE TO PROCEED: 04/25/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$169,307.07		150	09/21/25
Thru Change Order #	1	\$48,339.78	28.6%	<u>113</u>	
Current Contract		\$217,646.85		263	01/12/26
Paid To Date Thru PA #	2	\$155,742.52	71.6%	Time: 79.1%	

**ANTICIPATED
COMPLETION:
1/31/2026**