

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA

Date: October 15, 2025 Day: Wednesday

Time: 2:00 P.M.

Place: Carl T. Langford Board Room, Orlando International Airport, One Jeff Fuqua Blvd.

FOR INDIVIDUALS WHO CONDUCT LOBBYING ACTIVITIES WITH AVIATION AUTHORITY EMPLOYEES OR BOARD MEMBERS, REGISTRATION WITH THE AUTHORITY IS REQUIRED EACH YEAR PRIOR TO CONDUCTING ANY LOBBYING ACTIVITIES. A STATEMENT OF EXPENDITURES INCURRED IN CONNECTION WITH THOSE LOBBYING INSTANCES SHOULD ALSO BE FILED PRIOR TO APRIL 1 OF EACH YEAR FOR THE PRECEDING YEAR. LOBBYING ANY AVIATION AUTHORITY STAFF WHO ARE MEMBERS OF ANY COMMITTEE RESPONSIBLE FOR RANKING PROPOSALS, LETTERS OF INTEREST, STATEMENTS OF QUALIFICATIONS OR BIDS AND THEREAFTER FORWARDING THOSE RECOMMENDATIONS TO THE BOARD AND/OR BOARD MEMBERS IS PROHIBITED FROM THE TIME THAT A REQUEST FOR PROPOSALS, REQUEST FOR LETTERS OF INTERESTS, REQUEST FOR QUALIFICATIONS OR REQUEST FOR BIDS IS RELEASED TO THE TIME THAT THE BOARD MAKES AN AWARD. THE POLICY, FORMS, AND INSTRUCTIONS ARE AVAILABLE ON THE AVIATION AUTHORITY'S OFFICES WEB SITE. PLEASE CONTACT JEFF AARON, GENERAL COUNSEL, WITH QUESTIONS AT (407) 349-3949. (PURSUANT TO FLORIDA STATUTE 286-0113 (2)(B)1., THE PORTION OF THE PROCUREMENT COMMITTEE MEETING, WHEN INTERVIEWS ARE BEING CONDUCTED, WILL BE EXEMPT FROM PUBLIC MEETING REQUIREMENTS.)

I. CALL TO ORDER

II. INVOCATION

III. PLEDGE OF ALLEGIANCE

IV. ROLL CALL

V. CONSIDERATION OF AVIATION AUTHORITY MINUTES FOR SEPTEMBER 17, 2025

VI. SERVICE RECOGNITIONS

VII. CHAIR'S REPORT

VIII. CHIEF EXECUTIVE OFFICER'S REPORT

IX. CONSENT AGENDA

(These items are considered routine and will be acted upon by the Aviation Authority in one motion. If discussion is requested on an item, it will be considered separately. Items under this section are less than \$1,000,000 dollars)

- A. Recommendation to Accept Aviation Authority Committee Minutes
- B. Recommendation to Dispose of Surplus Property

NOTE: Comments to the Board are governed by Aviation Authority Policy 120.06. Any person wishing to address the Aviation Authority Board must complete and turn in a Speaker's Request Card no later than ten minutes after the meeting begins. Late speaker requests will not be recognized.

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- C. Recommendation to Adopt 2026 Aviation Authority Board Calendar
- D. Recommendation of the Procurement Committee to Approve a Six-Month Extension to Purchasing Contract 23-05, Multi-Use Flight Information Display (MUFID) System Installation and Maintenance with SITA Information Networking Computing USA, Inc.
- E. Recommendation of the Procurement Committee to Approve a Four-Month Extension to Single-Source Contract 23-457-SGS for Mobility Vehicle Services with Oceaneering International, Inc. (Oceaneering)
- F. Recommendation of the Procurement Committee to Approve an Increase in Value for Procurement 25-971-EX - Subscription for the Service Level Agreement (SLA) for the Aviation Authority's Passive Optical Network (PON) Hardware Maintenance Support, Technical Support, and Optical Local Area Network (OLAN) Software Subscriptions, with Tellabs Enterprise, Inc. (Tellabs)
- G. Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00369, Airside 2 and 4 Ramp Modifications and Striping at the Orlando International Airport (MCO)
- H. Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for V-01089, STC Virgin Atlantic ATO Buildout (Design/Build) at the Orlando International Airport (MCO)
- I. Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts
- J. Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing Program and Project Management Services Agreements with The Corradino Group, Inc.; Geotech Consultants International, Inc., dba GCI Inc.; Loyal Wingman, LLC; and The Roderick Group, Inc., dba Ardmore Roderick for Fiscal Year 2026 Staff Extension and Owner's Authorized Representative Services at the Orlando International Airport (MCO)
- K. Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with Garver, LLC; RS&H, Inc.; C&S Engineers and Michael Baker International, Inc. for Fiscal Year 2026 On-Call Architecture and Engineering Support Services at the Orlando International Airport (MCO)
- L. Recommendation of the Construction Finance Oversight Committee (CFOC) to Approve Funding Requests for V-01019 – Hyatt Atrium/East Checkpoint Skylight Refurbishment (Design Build) and V-00986 – Airside 4 Delta Club Window Replacement (Design/Build)
- M. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreements to Exercise the Second Renewal Option with Selected Firms
- N. Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 07 to the Continuing Program and Project Management Services Agreement with PSA Constructors Inc., dba PSA Management Inc., for Construction Phase Owner Authorized Representative Services for V-00982 MCO Campus Key and Lock Replacement at the Orlando International Airport (MCO)
- O. Recommendation of the Procurement Committee to Approve Various General Consulting Services Agreement with Ricondo & Associates for Fiscal Year 2026 On-Call Signage Design and Consulting Services at the Orlando International Airport (MCO) and Orlando Executive Airport (ORL)
- P. Recommendation of the Construction Committee for Approval of Change Order No. 24 to V-01011, Airside 4 60's Wing Renovations (Design/Build)
- Q. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Operating Officer

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X. NEW BUSINESS

(Consistent with GOAA Policy 450.04, contracts in excess of \$1,000,000 are listed under this section as separate line items)

- A. Recommendation to Authorize the Chief Executive Officer to Submit Documentation Demonstrating Compliance with Section 332.0075, Florida Statutes (F.S)
- B. Recommendation for Approval to Amend the TNC Operating Agreements to Temporarily Suspend the Congestion Fee
- C. Recommendation to Approve Amendment 1 to the STC Passenger Lounge Agreement with Trip Hospitality Orlando, LLC
- D. Recommendation of the Procurement Committee to Approve the Second Renewal Option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance & Irrigation with Helping Hand Lawn Care, LLC (Helping Hand)
- E. Recommendation of the Procurement Committee to Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to Multiple Suppliers
- F. Recommendation of the Procurement Committee to Award Sole Source Procurement (SS-00267) for Contract 25-835-SS, Building Automation System Preventative Maintenance and Repair Services with Stark Tech Operating Company, LLC (Stark)
- G. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International Inc., dba GCI Inc., for Construction Phase Owner Authorized Representative Services for W-S00111 South Terminal C, Phase 1 – Program and Project Management Services at Orlando International Airport (MCO)
- H. Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation; and approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with The Corradino Group, Inc. for Construction Phase Owner Authorized Representative Services for H-00390 Terminal C Enhancements Program – J Hook Pond at the Orlando International Airport (MCO)
- I. Recommendation to Approve the Initiatives Identified during the Aviation Authority Board Workshop on the Vision and Strategy for Orlando International Airport (MCO) and Orlando Executive Airport (ORL)
- J. Recommendation to Approve Benefit Plan Renewals for Active and Retired Employees

XI. PROCUREMENTS

(Notification for release of documents for different services at the Aviation Authority in excess of \$500,000)

- A. Invitation for Bid, Air Duct Cleaning Services
- B. Invitation for Bid, Elevator/Escalator/Moving Walkway Inspection & Test Witnessing Services
- C. Invitation for Bid, HVAC Rigid Filters / Goods Only
- D. Invitation for Bid, Terminal C and Train Station Smoke Control Inspection, Testing, and Certification
- E. Invitation to Negotiate, Flight Information Display System
- F. Invitation for Bid, Bid Package V-01056, Selection of Contractor for Construction of Hyatt Lobby Renovation – Phase II.
- G. Request for Statement of Qualifications, On-Call Planning Consulting Services (W00567)

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XII. INFORMATION SECTION

(No action is required on the item(s). Board members should feel free to ask questions on the item(s).)

- A. Notification of Procurement Committee Recommendations to the Chief Executive Officer
- B. Notification of Senior Vice President of Procurement Services Approvals for October Board Meeting
- C. Construction Report

NEXT SCHEDULED AVIATION AUTHORITY BOARD MEETING IS ON WEDNESDAY, NOVEMBER 19, 2025

DRAFT

On **WEDNESDAY, SEPTEMBER 17, 2025**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (MCO), One Jeff Fuqua Boulevard, Orlando, Florida. Chair Kopelousos called the meeting to order at 2:02 p.m. The meeting was posted in accordance with Florida Statutes, and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present:

Stephanie Kopelousos, Chair
Joe Nunziata, Vice Chair
Mayor Dyer (arrived at 2:11 p.m.)
Mayor Demings (arrived at 2:12 p.m.)
Carson Good
Jason James

Also present:

Lance Lyttle, Chief Executive Officer
Kathleen Sharman, Chief Financial Officer
Vicki Jaramillo, Chief Commercial Officer
Kenyatta Lee, Chief, External Affairs
Dr. Randolph Hudgins, Chief Administrative Officer
Jeffrey Brown, Chief Development Officer
Richard Clarke, Chief Creative Officer
Dominic Palakal, Interim Chief Information Officer
Brad Friel, Senior Vice President, Planning &
Environmental
Tianna Dumond, Senior Vice President, Internal Audit
Jeff Aaron, General Counsel
Angelica Matos, Recording Secretary

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. Lobbyists are now required to sign in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact Jeff Aaron, General Counsel, with questions at (407) 349-3949.

INVOCATION

1. Chair Kopelousos introduced Pastor Willie Iwankiw, who delivered the invocation for the meeting.

APPROVAL OF MINUTES

2. Upon motion by Mr. Nunziata, second by Mr. James, vote carried to accept the board meeting minutes for August 20 and September 2, 2025, as presented.

CEO REPORT

3. Mr. Lyttle's report included the following:
 - a. MCO Traveler's Advisory Group, using the acronym "TAG."
 - b. MCO Means Business
 - c. "Collective Heritage: Honoring the Past, Inspiring the Future" featured exhibit in Gallery MCO
 - d. Airline Anniversary Announcements

CONSENT AGENDA

4. Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation Authority Board that the following Consent Agenda items are approved, accepted, and adopted, and execution of all necessary documents are authorized by the Chief Executive Officer or Aviation Authority Officers:
 - A. accept the following minutes: December 2, 2024, Capital Management Committee; June 24 and July 1, 8, 15, 2025, Construction Committee; July 1, 2025, Construction Finance Oversight Committee;
 - B. resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures;
 - C. accept the recommendation of the Construction Committee to: (1) approval of Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, with CRI Advisory, LLC; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - D. accept the recommendation of the Procurement Committee to: (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$89,670.00 from the Operations & Maintenance Funds; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - E. accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Horizontal Construction Services Agreement with Kiewit Infrastructure South Company for the award of H-00392 MCO Bridge 999954 Structural Rehabilitation at MCO, for the total bid amount of \$388,600, with funding from Capital Expenditure Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - F. accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for the Award of V-S00054, Terminal C Enhancements Program - Baggage Carousel Cladding (Design/Build) at MCO, for the total lump sum amount of \$985,945, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;
 - G. accept the recommendation of the Construction Committee to (1) approve Change Order No. R-00105-01 for (\$5,000) and a 32-day extension to Substantial Completion, with funding as outlined in Attachment A; and (2) approve Change Order No. V-01023-07 for \$42,605.38 and a 157-day extension to Substantial Completion, with funding as outlined in Attachment A; and (3) approve Change Order No. BP-00477-08 for \$386,010.82 and no time extension, with funding as outlined in Attachment A; and (4) approve Change Order No. BP-

00477-09 for \$295,663.01 and no time extension, with funding as outlined in Attachment A; and (5) approve Change Order No. V-00982-02 for \$118,688.53 and a 582-day extension to Substantial Completion, with funding as outlined in Attachment A; and, (6) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order(s) following satisfactory review by legal counsel;

H. accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc. to provide FY 2026 Staff Extension Support Services for Safety Manager for the Construction Department at MCO for the total not-to-exceed fee amount of \$338,640, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

I. resolve to confirm the appointments to the following Committees: Finance Committee, Commercial Properties Development Committee, Compensation Committee, Board Appointment to Orlando Executive Airport Advisory Commission, and MetroPlan Orlando;

J. accept the recommendation of the Procurement Committee to: (1) approve the Second Renewal Option for Purchasing Contract 13-22 Fire Alarm System Testing, Certification, and Repair with Convergent Technologies, LLC; (2) authorize funding in the not-to-exceed amount of \$841,073.90 from the Operations & Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

K. accept the recommendation of the Procurement Committee to: (1) approve the purchase of an on-premises Avaya hardware and software upgrade to Avaya LLC; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$448,735.12; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

L. accept the recommendation of the Procurement Committee to: (1) Approve Amendment No. 4, Contract Adjustment, for the Procurement of an On-Premises C-Cure Access Control upgrade to Faith Group LLC; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$301,193.12; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

M. accept the recommendation of the Construction Committee to: (1) approve the Purchase of SSBD equipment from SITA; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$467,162; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

N. accept the recommendation of the Procurement Committee to: (1) approve the Twelve-Month Extension for Purchasing Contract PS-643, State Governmental Relations with Heffley & Associates; (2) authorize funding in the not-to-exceed amount of \$126,000 from the Operations & Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

O. extend certain concession agreements to align with the Terminals A and B Concession Master Plan leasing strategy and authorize month-to-month extensions as necessary; (2) authorize staff to enter into negotiations to extend those certain concession agreements, while retaining the right, at the Aviation Authority's sole discretion, to terminate with 120 days' notice; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

P. ratify the Chief Executive Officer's appointment of the Vice President of Construction to the Capital Management Committee for the August 22, 2025, meeting, in accordance with Organizational Policy 120.13;

Q. ratify the Chief Executive Officer's appointment of the Senior Vice President of Planning & Environmental to the Construction Finance Oversight Committee, in accordance with Organizational Policy 120.091;

R. accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Hunt as the Interim Chief Operating Officer;

S. accept the recommendation to: (1) approve the seven recommendations outlined above from the Aviation Authority Board Workshop conducted on September 2, 2025; and (2) authorize the Chief Executive Officer, or designated Aviation Authority staff, to advance and implement the recommendations, subject to subsequent Board approval of any initiatives requiring binding action.

NEW BUSINESS ITEMS

5. There was one speaker for New Business Item E - Jonathan Blount. Mr. Blount spoke in support of creating opportunities for small businesses, including voicing upcoming holiday-related initiatives.

6. Using visual aids (copies on file), Staff presented the following New Business Items.

A. New Business Item A is a Recommendation of the Construction Committee to Approve Multiple Addenda to the Professional Services Agreement for Financial Consulting for Construction, Maintenance, Environmental, and Other Projects; Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); Grant and Passenger Facility Charge (PFC) Application Services; Extension of Staff Services; and Audit and Advisory Services, at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), with Accenture Infrastructure and Capital Projects Consulting, LLC (Accenture, formerly known as Anser Advisory Consulting, LLC)

Mr. James requested clarification on the contract term. Ms. Dennis confirmed that it is the third year of a three-year contract with two optional years. Mr. James posed additional questions, for which Ms. Dennis responded. Discussion ensued.

Upon motion by Mayor Dyer, second by Mr. Nunziata, vote carried to accept the recommendation of the Construction Committee to: (1) approval of Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, with Accenture Infrastructure and Capital Projects Consulting, LLC; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

B. New Business Item B is a Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Oversight at the Orlando International Airport (MCO)

Mr. James posed a question regarding the management fee of approximately \$6.2 million and the length of the construction projects. Mr. Shedek responded. Discussion ensued.

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Oversight at MCO for the total not-to-exceed fee amount of \$1,211,272, with funding from Operations & Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

C. New Business Item C is a Recommendation of the Construction Committee to Approve AECOM Technical Services, Inc. for Professional Fees related to Providing Additional

Procurement and Design Phase Owner Authorized Representative Services for (W-00497)– North Terminal Renovation Program Oversight at Orlando International Airport (MCO)

Upon motion by Mr. Good, second by Mr. Nunziata, vote carried to accept the recommendation of the Construction Committee to: (1) approve an Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Additional Design Phase OAR services for W-00497 North Terminal Renovation Program Oversight at MCO, for the total amount of \$4,967,674, which includes the not-to-exceed fees amount of \$4,952,674 and the not-to-exceed expenses amount of \$15,000, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

D. New Business Item D is a Recommendation of the Construction Committee to Approve an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the Award of H-00385 MCO Runway 17L-35R Lighting System Improvements at the Orlando International Airport (MCO)

Upon motion by Mayor Dyer, second by Mr. Good, vote carried to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the award of H-00385 MCO Runway 17L-35R Lighting System Improvements at MCO, for the total bid amount of \$1,224,120, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

E. New Business Item E is a Review Rankings and Award for 25-105-RFP-North Terminal Complex (NTC) Concessions Package 5

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to terminate the award of 25-105-RFP-NTC Concessions Package 5 to NewsLink of Orlando NTC I, LLC; (2) enter into an agreement with Hudson MCO Retail Partners Pkg 5, LLC as the next-ranked Proposer for 25-105-RFP-NTC Concessions Package 5; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

F. New Business Item F is a Recommendation of the Procurement Committee to the Aviation Authority Board for Approval of Amendment No. 2, the Second Renewal for Procurement Contract 23-148-OEC, Cisco Hardware, SmartNet Licenses, and Related Products, Services, and Solutions to Veytec Inc.

Upon motion by Mr. Nunziata, second by Mr. James, vote carried to accept the recommendation of the Procurement Committee to: (1) Approve the Second Renewal Option for Procurement Contract 23-148-OEC, Cisco hardware, Smartnet licenses and related products, services and solutions to Veytec Inc.; (2) authorize funding from Capital Expenditure and Operations & Maintenance Funds in the not-to-exceed amount of \$1,490,000; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

G. New Business Item G is a Recommendation to Approve a One-Year Extension of Single Source Contract 24-141-SGS with Baggage Airline Guest Services, Inc. (BAGS) for Baggage Transfer Services from Terminals A and B to the Remote Screening Facility (RSF)

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to approve a one-year extension of Single Source Contract 24-141-SGS with Baggage Airline Guest Services, Inc.

for Baggage Transfer Services from Terminals A and B to the Remote Screening Facility; (2) authorize funding from the Operations & Maintenance Fund in the not-to-exceed amount of \$2,928,000; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

H. New Business Item H is a Recommendation of the Procurement Committee to Approve the Award of the Procurement for Seating from Capital Improvement Program Airside 3 Phase 3 30s wing to Arconas Corporation, utilizing the Interlocal Purchasing System (TIPS) Contract #230301

Mr. Good posed a question regarding the material of the chairs, and Mr. James posed a question regarding the total number of seats. Mr. Filbert responded, stating that the material is soft, similar to Airside C and AS4; to include stating it covers 753 total number of seating for the referenced wing. No further discussion ensued.

Upon motion by Mr. Good, second by Mr. Nunziata, vote carried to accept the recommendation of the Procurement Committee to: (1) award the procurement of Seating to Arconas Corporation, based on TIPS Contract #230301; (2) authorize funding from the Capital Expenditure Fund in the not-to-exceed amount of \$1,245,733.78; and (3) authorize the Procurement Services Department to issue the necessary Purchase Order(s).

I. New Business Item I is a Recommendation to Approve the Authorizing Resolution for the Issuance by the Greater Orlando Aviation Authority (Aviation Authority) of Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project) Series 2025 (the Special Purpose Facilities Bonds)

Upon motion by Mr. Nunziata, second by Mr. James, vote carried to adopt the attached Authorizing Resolution with respect to the issuance of Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project) Series 2025 Bonds in a not-to-exceed aggregate principal amount of \$350,000,000 and the approvals with respect to the transaction documents referenced therein; (2) authorize the Chair, Vice Chair, Treasurer, or any other Authorized Officer of the Aviation Authority and the Secretary or Assistant Secretary of the Aviation Authority to approve, modify, execute and deliver the final form of all Transaction Documents required in connection with the issuance of such Special Purpose Facilities Bonds, subject to satisfactory review by legal counsel, and to take other such actions as may be necessary or helpful for the issuance of such Special Purpose Facilities Bonds; and (3) request Orlando City Council approval of the Authorizing Resolution, Transaction Documents and actions.

J. New Business Item J is a Recommendation for Final Adoption of the Aviation Authority's Budget for the Fiscal Year Beginning October 1, 2025, and ending September 30, 2026

Upon motion by Mr. Good, second by Mayor Dyer, vote carried to accept the recommendation to: (1) approve the Resolution to adopt the Aviation Authority's Budget for the Fiscal Year beginning October 1, 2025, and ending September 30, 2026; and (2) authorize the Chair and Assistant Secretary to execute the Resolution.

K. New Business K is a Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando International Airport (MCO)

Upon motion by Mr. Nunziata, second by Mr. James, vote carried to accept the recommendation of the Capital Management Committee to: (1) approve the Orlando International Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding

optimization scenarios; and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the new Fiscal Year 2025-2030 Capital Improvement Program.

L. New Business L is a Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando Executive Airport (ORL)

Mr. Good requested clarification on the internal procedures for updating the Master Plan and whether a third party is involved in the process. Ms. Sharman responded regarding the amount of work being conducted internally vs externally. No further discussion ensued.

Upon motion by Mayor Dyer, second by Mr. James, vote carried to accept the recommendation of the Capital Management Committee to: (1) approve the update of the Orlando Executive Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum and amended by this memo; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the update to the Fiscal Year 2025-2030 Capital Improvement Program.

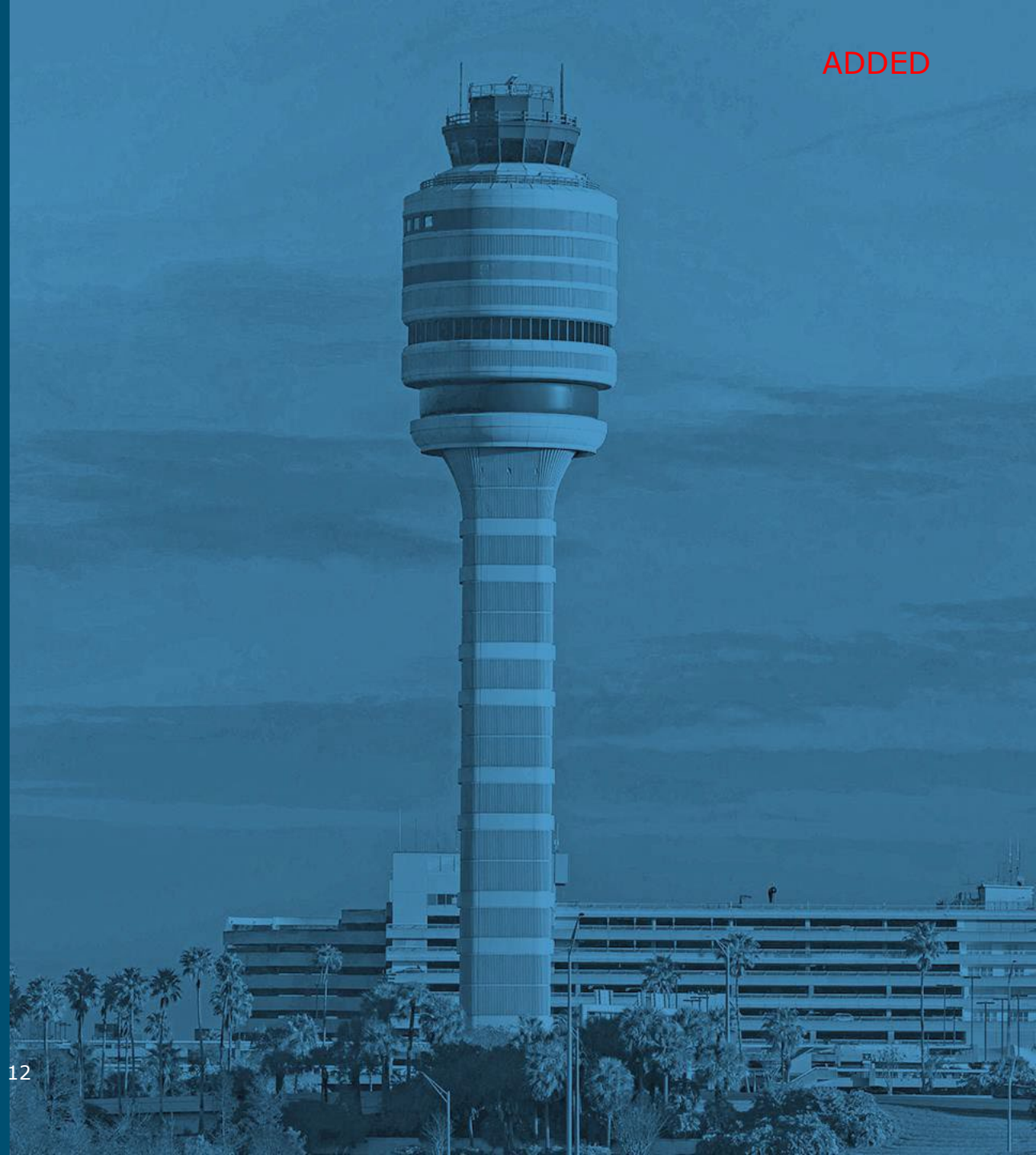
ADJOURNMENT

7. There being no further business to be considered, Chair Kopelousos adjourned the meeting at 2:59 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

CEO REPORT



MCO CEO Report

October 2025



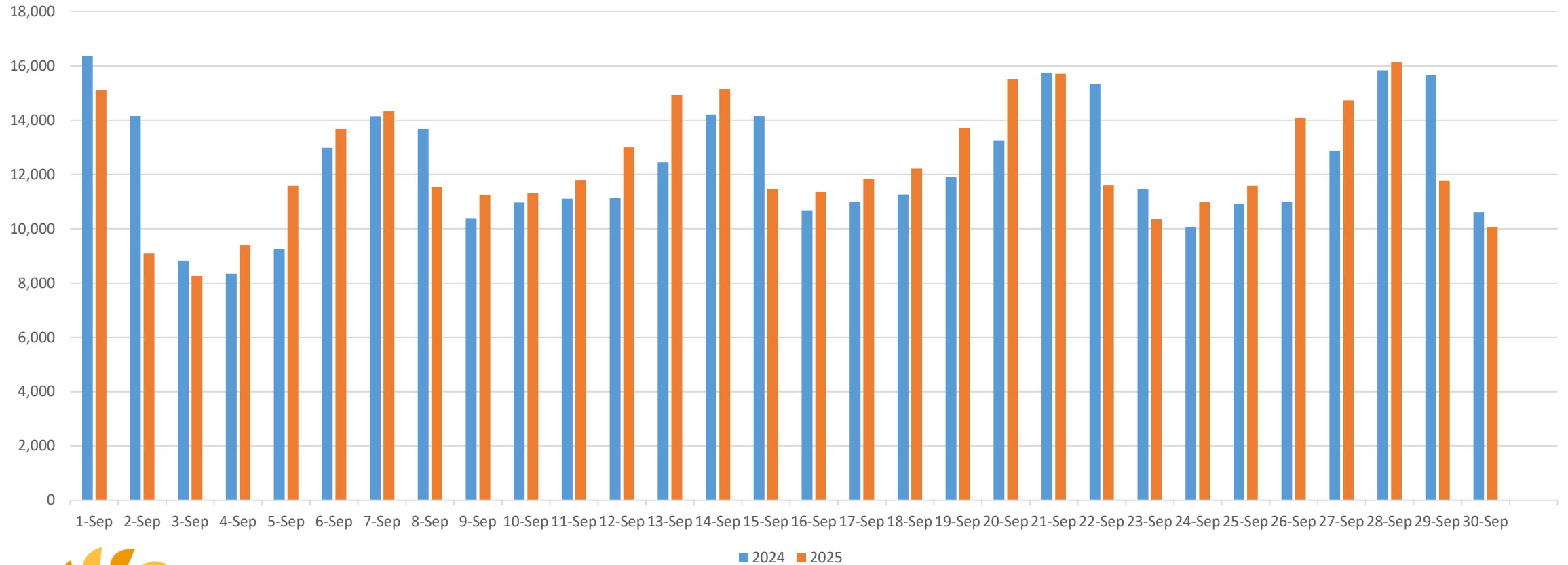
Orlando International Airport



DAILY PARKING

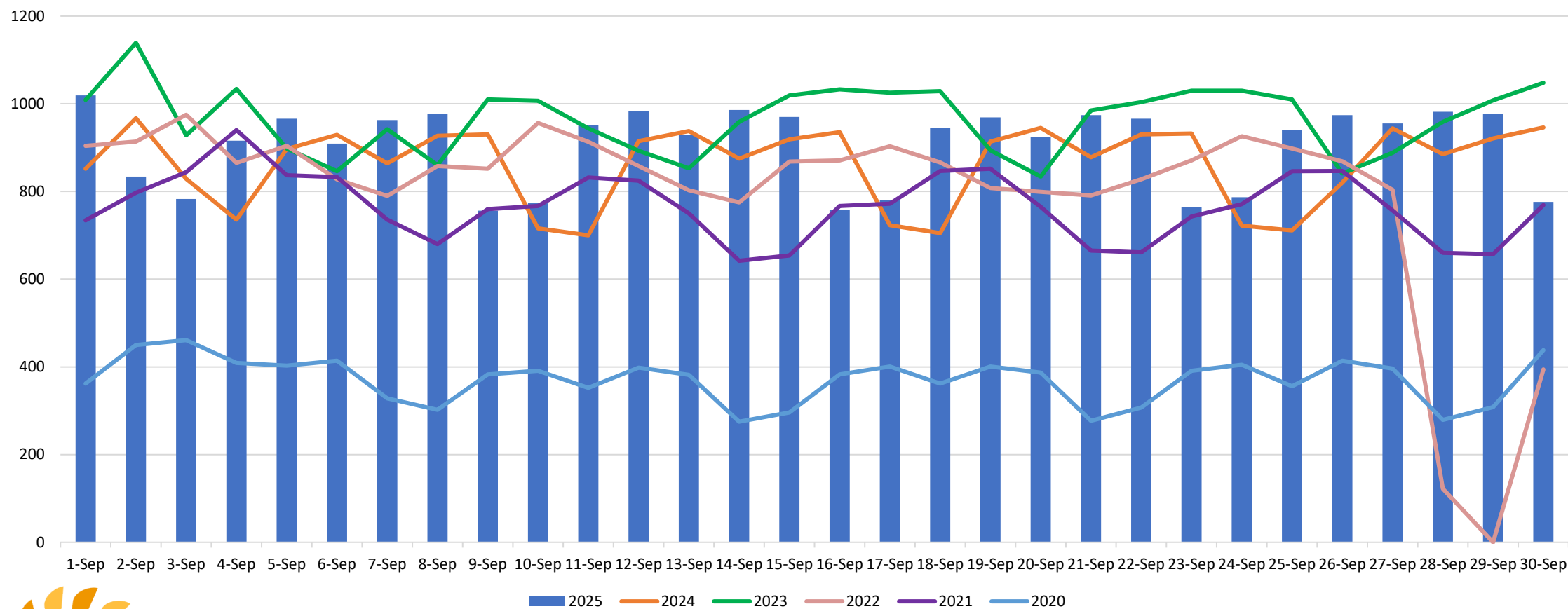
September 2025

MCO Daily Vehicle Count



DAILY DEPARTING FLIGHTS

September 2025



DAILY DEPARTING PASSENGERS

September 2025

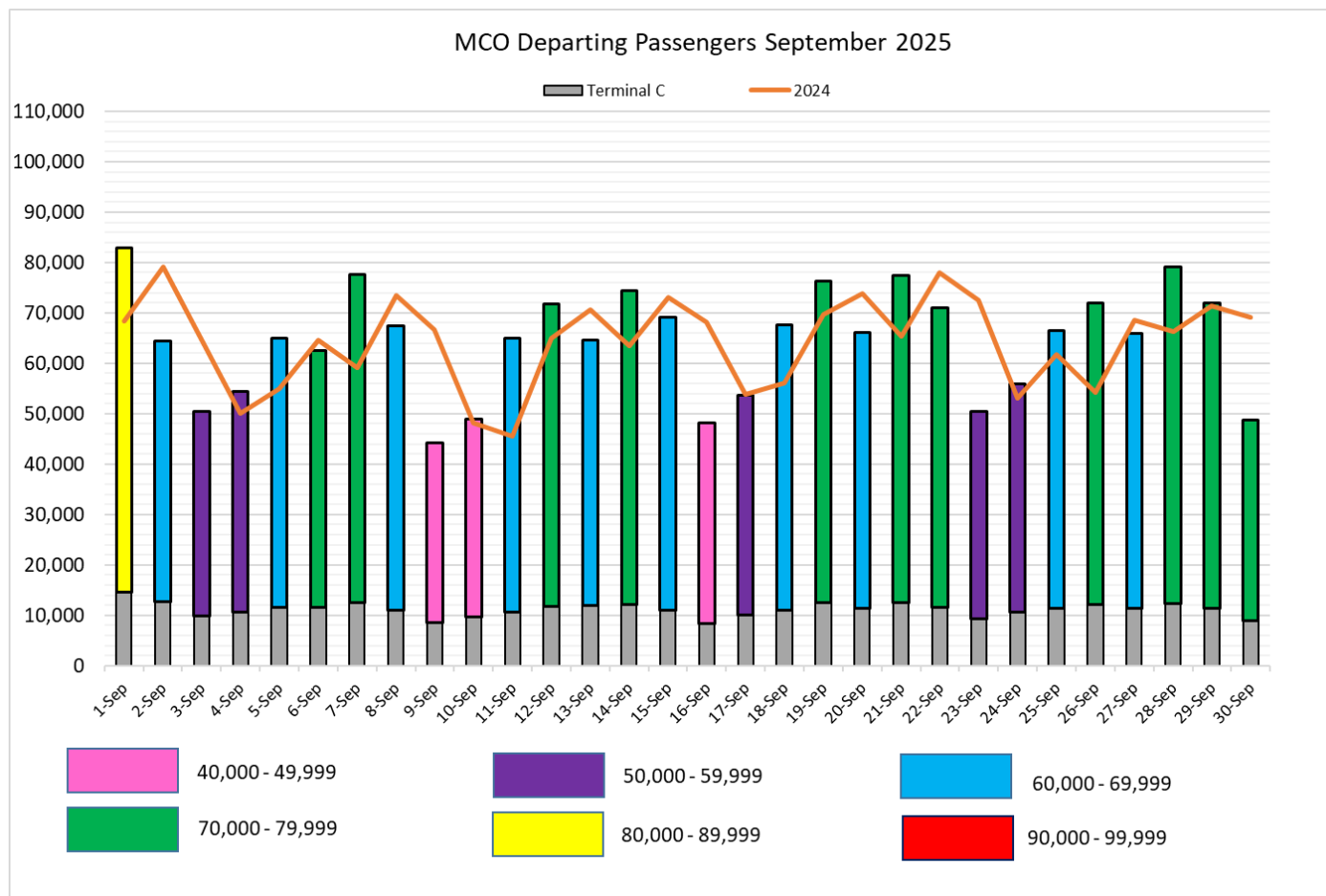
Busiest Days:

09/01 – 82,907

09/28 – 79,130

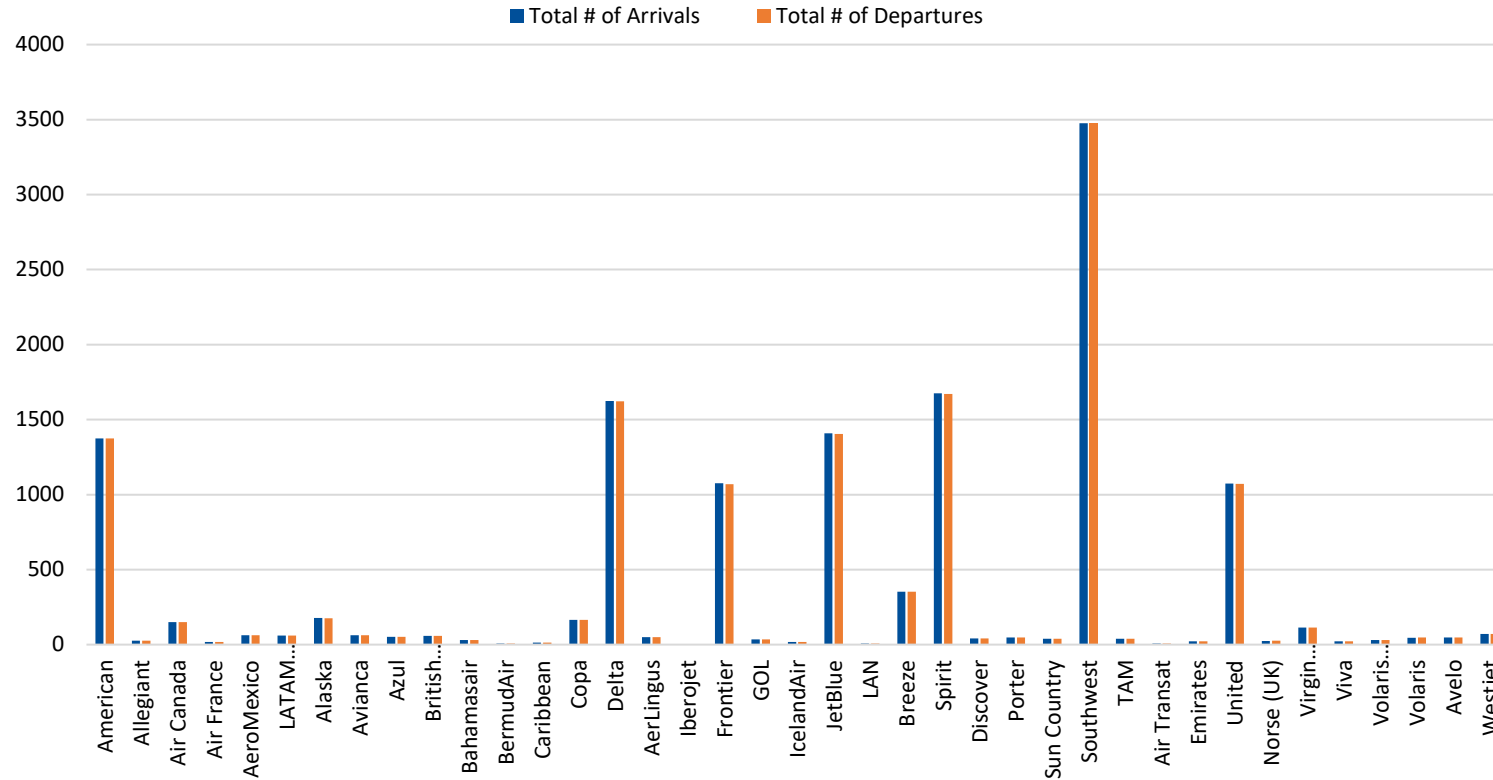
1 day – 80,000-89,999

11 days – 70,000-79,999



FLIGHT ACTIVITY BY AIRLINE

September 2025



Top 5 Departures:

SWA – 3478

NKS – 1671

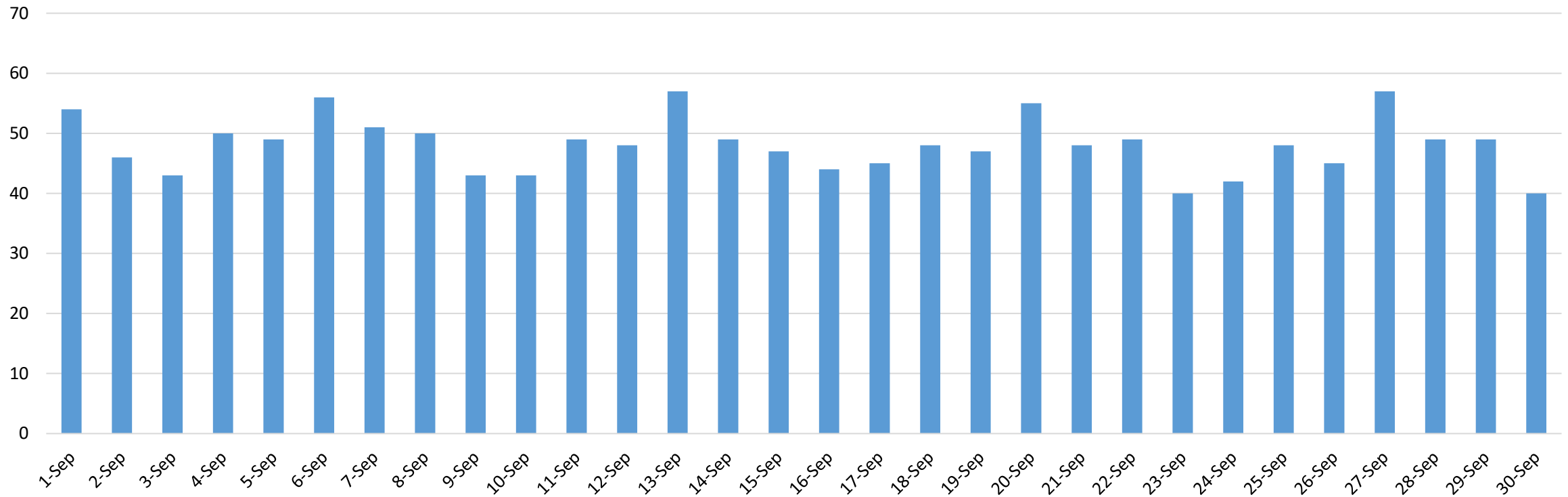
DAL – 1621

JBU – 1404

AAL - 1375

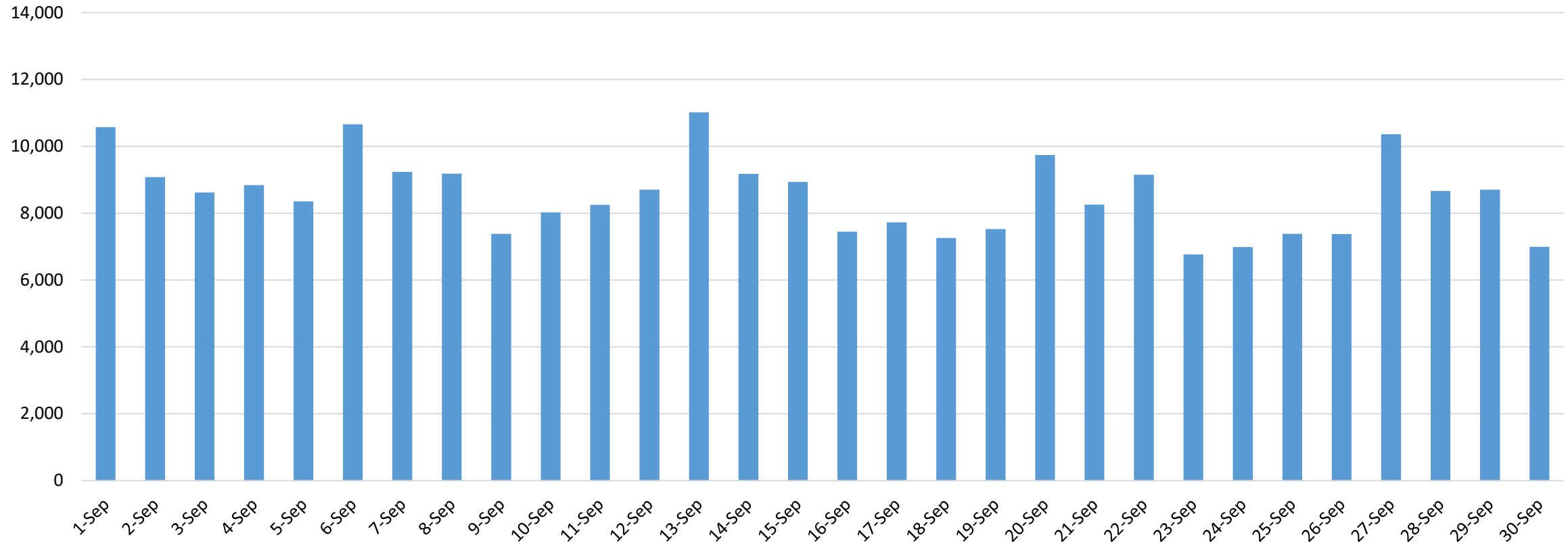
INTERNATIONAL ACTIVITY – ARRIVING FLIGHTS

September 2025



INTERNATIONAL ACTIVITY – ARRIVING PASSENGERS

September 2025



PASSENGER TRAFFIC STATISTICS

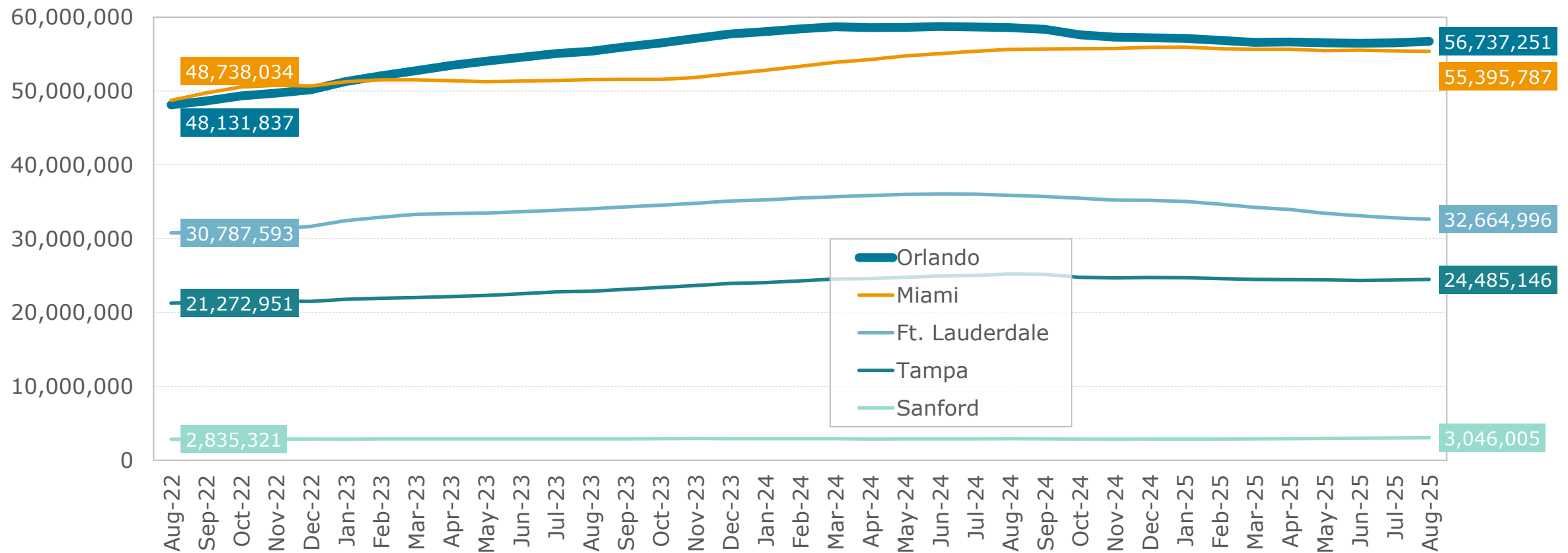
12-Months Ended August 2025

	Aug 2025	% Chg.	YE Aug 2025	% Chg.
Domestic	3,937,545	4.2%	48,399,231	(5.1%)
International	761,684	5.1%	8,338,020	10.1%
Total	4,699,229	4.4%	56,737,251	(3.2%)

Key Takeaways:

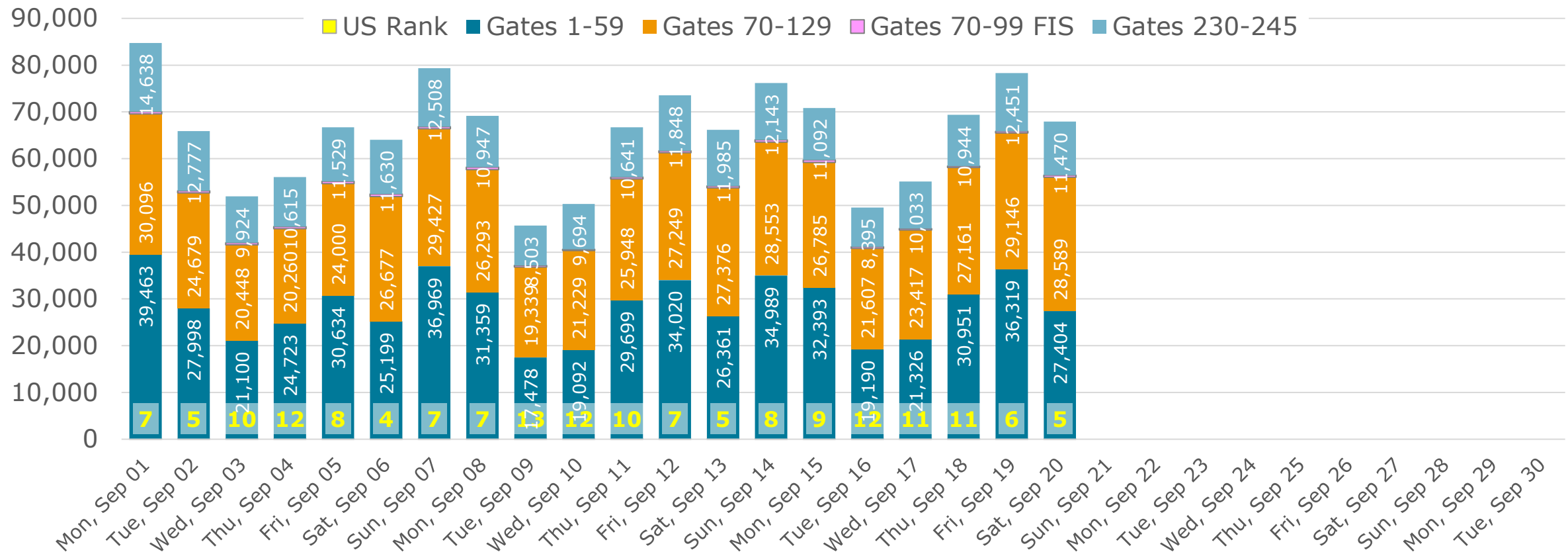
- Passenger traffic
 - Domestic: Largest increase in 17 months
 - International: All-time high
- Seat capacity
 - Domestic: up 5.1%
 - International: up 7.6%
- Load factors
 - Domestic: 83.6%
 - International: 84.0%

FL AIRPORTS ROLLING 12-MONTH PASSENGER TRAFFIC

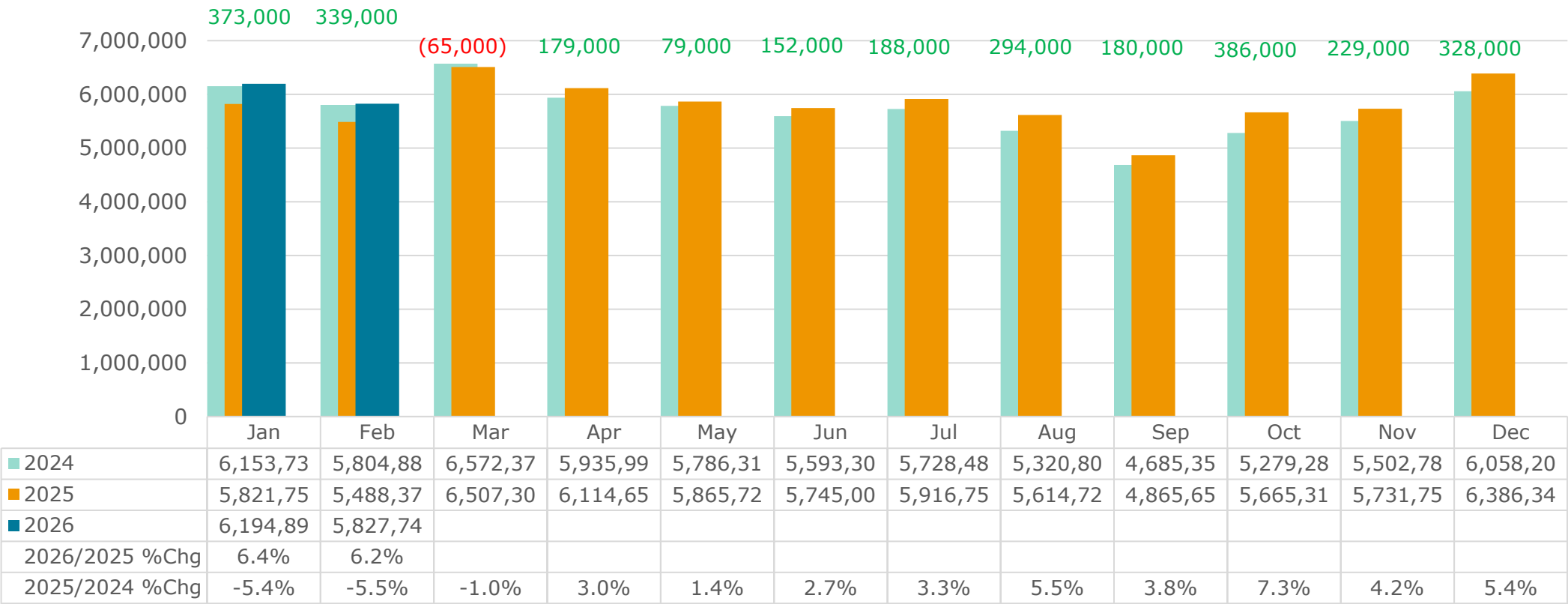


Source: Web sites for selected Florida airports.

9TH BUSIEST AIRPORT FOR TSA SCREENINGS: SEPTEMBER^(*) 2025



MONTHLY SEAT CAPACITY



NOTE: Future schedules may be subject to change.

Updated: October 6, 2025.

Source: Airline Data Inc. flight schedules.

UPCOMING SERVICE STARTS/RESUMPTIONS

Destination	Airline	Date
Hartford, CT	 Breeze	Oct 1
Salisbury, MD (n, u)	 Breeze	Oct 1
Cincinnati, OH	 Southwest	Oct 2
Detroit, MI	 Southwest	Oct 2
Grand Rapids, MI	 Southwest	Oct 2
Gulfport, MS (u)	 Breeze	Oct 2
Tulsa, OK (u)	 Southwest	Oct 2
Norfolk, VA (n)	 Breeze	Oct 3
Albuquerque, NM (u)	 Southwest	Oct 4
El Paso, TX (u)	 Southwest	Oct 4
Jackson, MS (u)	 Southwest	Oct 4
Manchester, NH	 Breeze	Oct 4
Austin, TX	 spirit	Oct 9
Phoenix, AZ	 FRONTIER AIRLINES	Oct 9
Oklahoma City, OK	 FRONTIER AIRLINES	Oct 10

Destination	Airline	Date
San Antonio, TX	 FRONTIER AIRLINES	Oct 10
Burlington, VT	 FRONTIER AIRLINES	Oct 11
Cancun, Mexico	 FRONTIER AIRLINES	Oct 11
Omaha, NE	 FRONTIER AIRLINES	Oct 11
Boston, MA	 FRONTIER AIRLINES	Oct 17
Amsterdam, Netherlands (u)	 DELTA	Oct 26
Edmonton, Alberta (u)	 WESTJET	Oct 26
Lima, Peru (n, u)	 LATAM AIRLINES	Oct 26
Madrid, Spain (n, u)	 IBERIA	Oct 26
Quebec City, Quebec (u)	 AIR CANADA	Oct 26
Toronto, Ontario	 flair airlines	Oct 26
Halifax, Nova Scotia	 AIR CANADA	Oct 27
Portland, ME	 jetBlue	Oct 27
Las Vegas, NV (n)	 jetBlue	Oct 30
New Orleans, LA	 FRONTIER AIRLINES	Oct 31

OPERATIONS VOLUMES MCO - PRIOR MONTH

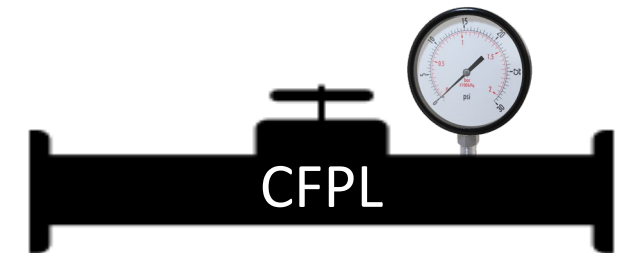


33.0M Gallons
1.9M Departing Passengers
13.1K Departing Flights

Received
1,012 Trucks
8.1M Gallons

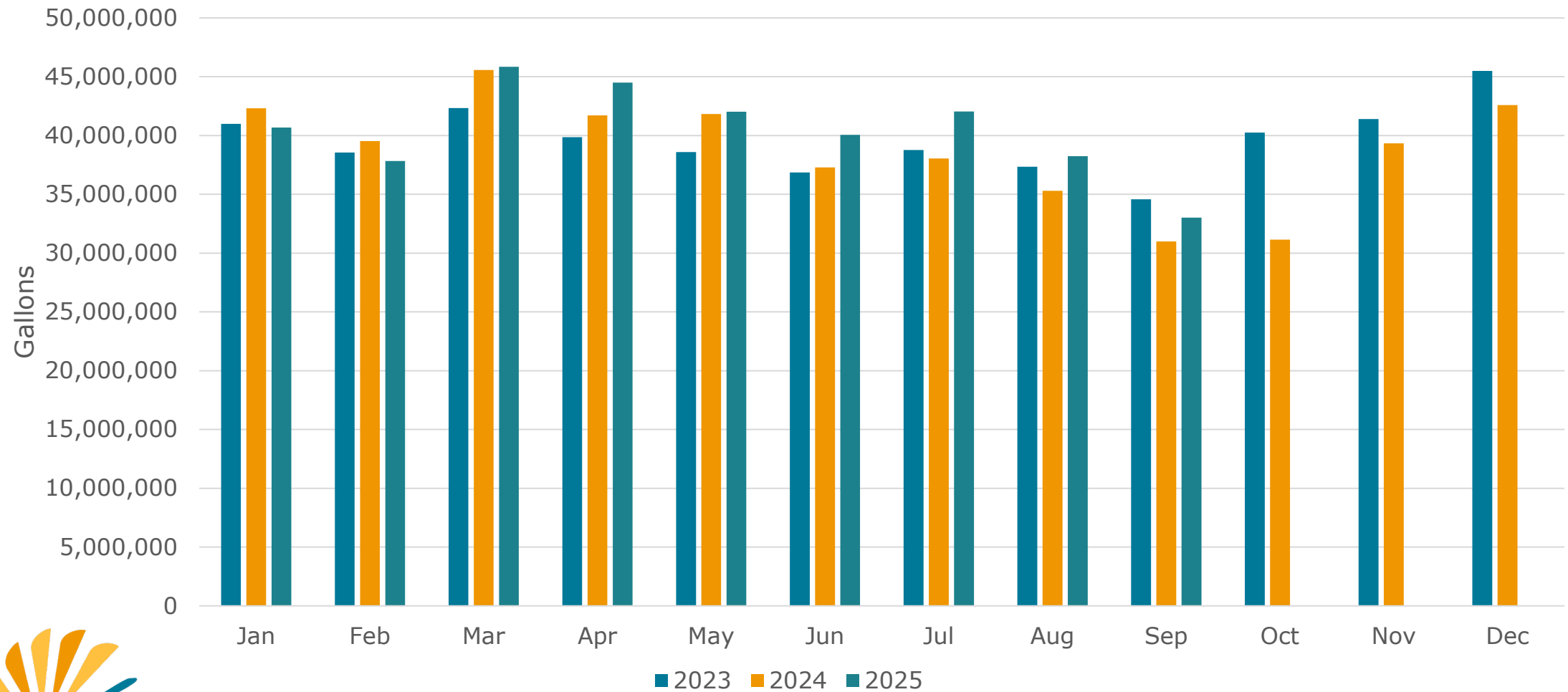


Daily Avg: 1,100,361 gallons
Peak Day: 9/21 – 1,312,831
Low Day: 9/09 – 843,429
Oct. Forecast: 37.9M Gallons
1.23M Daily Avg.



Received 24.4M Gallons
(Includes other supplier shipments)

MONTHLY FUEL UPLIFTS – MCO



ORL CEO Report

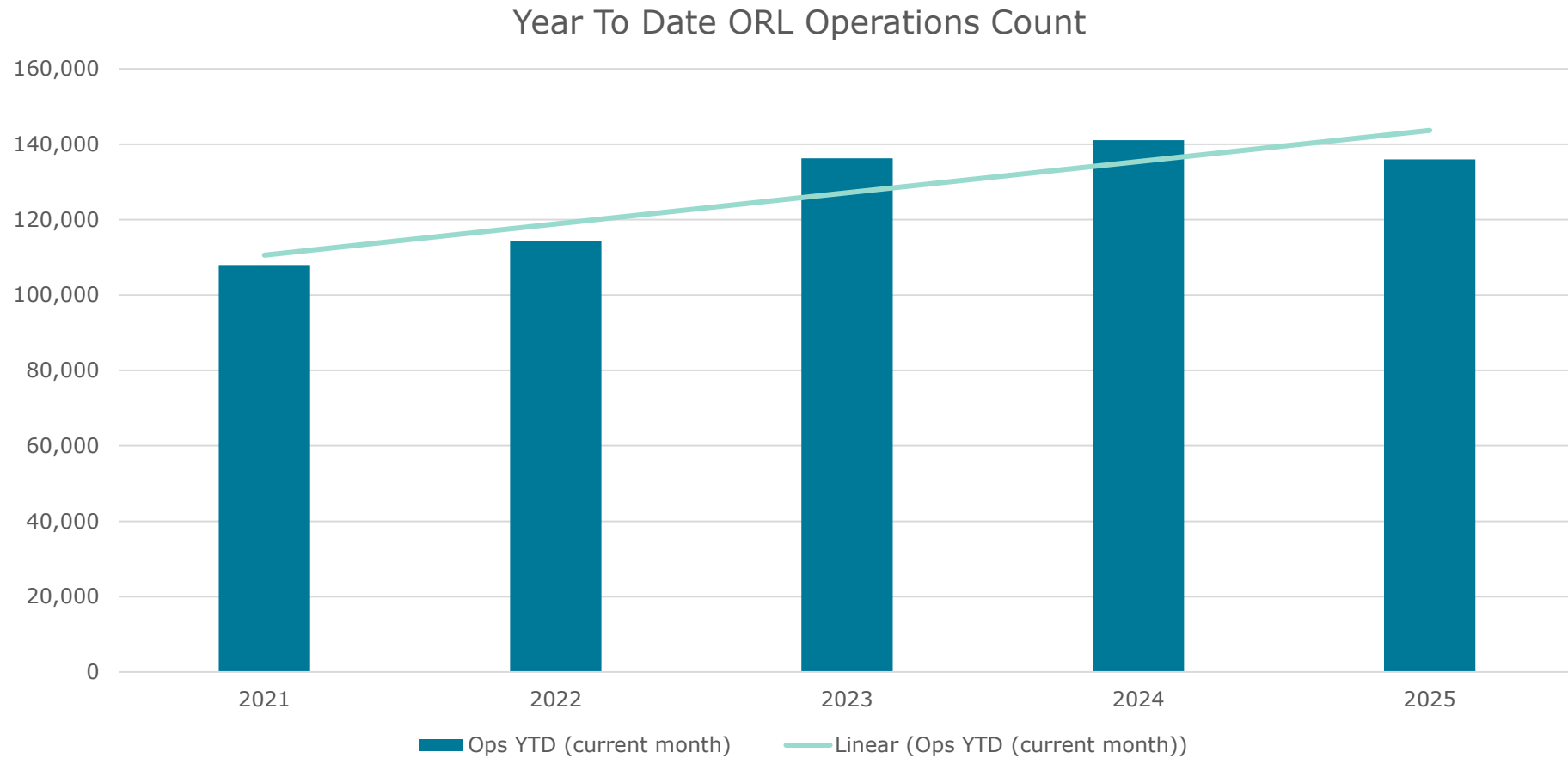
October 2025



Orlando Executive Airport



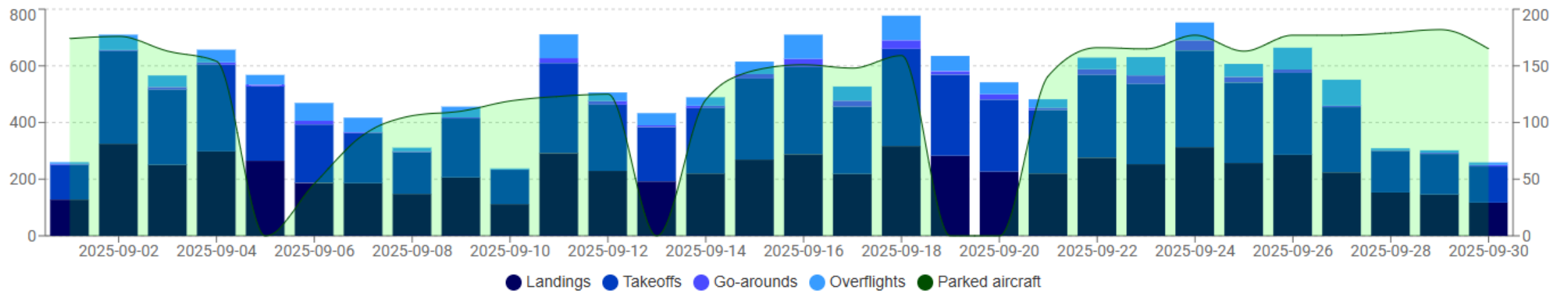
ORL SEPTEMBER OPERATIONS



ORL SEPTEMBER OPERATIONS

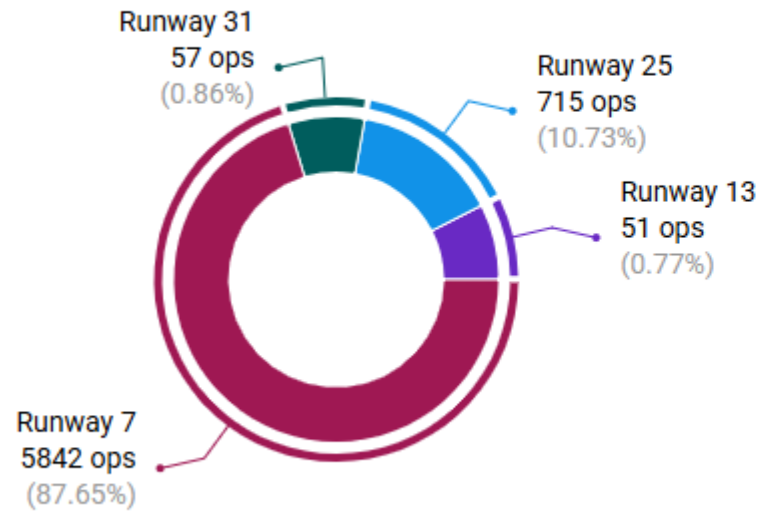
ORL AIRCRAFT OPERATIONS													
FAA Operations Count (Source: The Operations Network (OPSNET))													
	January	February	March	April	May	June	July	August	September	October	November	December	Ops YTD (current month)
2021	11,257	9,982	12,741	12,451	13,320	12,270	11,732	11,977	12,215	13,914	13,157	12,878	107,945
2022	11,880	13,846	14,936	15,277	14,443	11,240	11,423	11,677	9,677	13,408	13,086	13,900	114,399
2023	15,745	13,566	16,034	14,115	16,154	15,116	15,304	15,476	14,772	16,834	13,888	14,223	136,282
2024	15,519	15,710	16,015	16,151	15,731	14,644	16,746	15,323	15,226	15,681	16,884	12,870	141,065
2025	15,297	14,050	15,327	17,470	15,946	14,575	14,684	14,463	14,161				135,973
%D '24	-1.4%	-10.6%	-4.3%	8.2%	1.4%	-0.5%	-12.3%	-5.6%	-7.0%	-100.0%	-100.0%	-100.0%	-3.6%
													%D YTD

ORL SEPTEMBER OPERATIONS

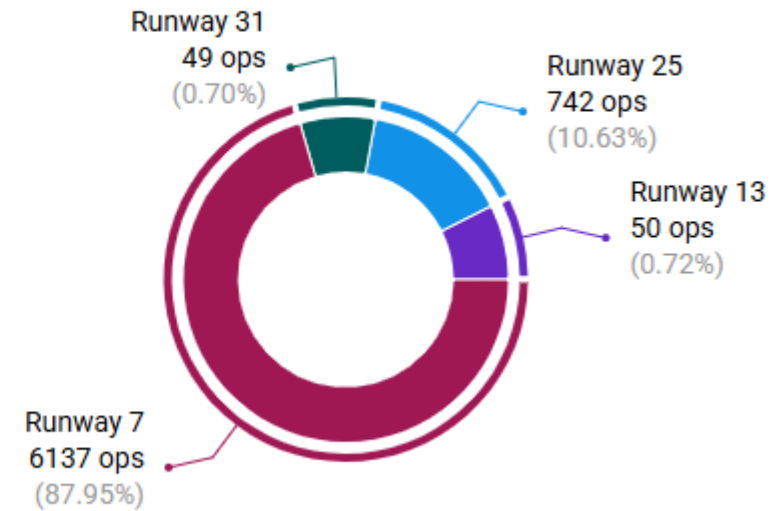


ORL SEPTEMBER RUNWAY USAGE

Landings

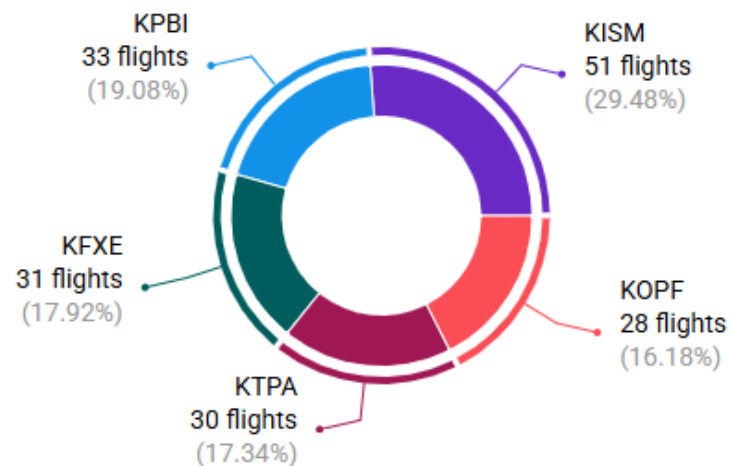


Takeoffs

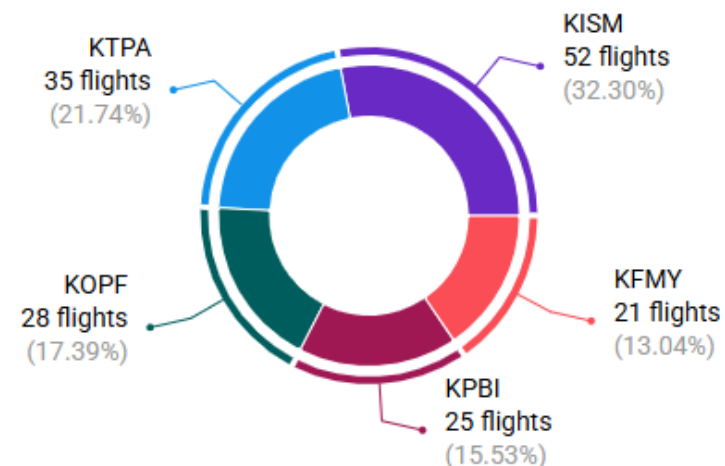


ORL SEPTEMBER O/D

Top Origin Airports



Top Destination Airports



Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Kenyatta Lee, Chief, External Affairs

Item Description

Recommendation to Accept Aviation Authority Committee Minutes

Background

The following Aviation Authority Committee meeting minutes are provided in conjunction with the agenda package for the board meeting:

1. July 22, 29, and August 12, 2025, Construction Committee
2. August 5, 2025, Construction Finance Oversight Committee

The minutes package is provided under separate cover on the website at: www.flymco.com

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President, Procurement Services

Item Description

Recommendation to Dispose of Surplus Property

Background

The Greater Orlando Aviation Authority is permitted to dispose of property that is no longer necessary, useful or profitable.

Issues

The Aviation Authority Policies and Procedures Section 450.05, Disposal of Surplus Property, Scrap and Trash, and Section 450.11, Property Control, permit the Aviation Authority to dispose of fair and reasonable value at any time, any property constituting part of the Airport System which the Aviation Authority and City of Orlando determine, by Resolution, not necessary, useful or profitable.

The Aviation Authority Staff recommends disposal of property items as summarized below, in accordance with Aviation Authority policies.

- Computers, monitors and related equipment
- Electronic equipment
- Miscellaneous equipment

Alternatives

The Aviation Authority could hold the property for future disposal.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures.

ASSETS NEEDING BOARD APPROVAL FOR OCTOBER 2025 MEETING

<u>ASSET #</u>	<u>TAG #</u>	<u>GOAA GENERAL</u>
220884	59764	Computer, HP Notebook, "Elitebook" 840 G8
220840	59820	Computer, HP Notebook, "Elitebook" 840 G8
161502	68852	W-S00125A.1 & W-S00125AA.FF&E S Airport APM-ITF PO#1005386
161500	68850	W-S00125A.1 & W-S00125AA.FF&E S Airport APM-ITF PO#1005386
190721	58806	HP Notebook, "Elitebook" 840 G6
223985	61108	Computer, HP "EliteBook 840 G8"
220845	59825	Computer, HP Notebook, "Elitebook" 840 G8
223976	61110	Computer, HP "EliteBook 840 G8"
209722	65849	Computer, Tablet, "Surface Pro 7", i7/16/256
220847	59827	Computer, HP Notebook, "Elitebook" 840 G8
223949	61089	Computer, HP "EliteBook 840 G8"
234050	61543	Computer, HP Notebook, Elitebook 840 G9
223056	59729	Computer, HP Notebook, "Elitebook" 850 G8
220866	59846	Computer, HP Notebook, "Elitebook" 840 G8
220844	59824	Computer, HP Notebook, "Elitebook" 840 G8
190704	58789	HP Notebook, "Elitebook" 840 G6, Hewlett Packard
223984	61109	Computer, HP "EliteBook 840 G8"
220850	59830	Computer, HP Notebook, "Elitebook" 840 G8
220859	59839	Computer, HP Notebook, "Elitebook" 840 G8
220908	59788	Computer, HP Notebook, "Elitebook" 840 G8
190706	58791	HP Notebook, "Elitebook" 840 G6
223081	59750	Computer, HP Notebook, "Elitebook" 850 G8
223083	59712	Computer, HP Notebook, "Elitebook" 850 G8
223085	59740	Computer, HP Notebook, "Elitebook" 850 G8
223078	59730	Computer, HP Notebook, "Elitebook" 850 G8
223989	61094	Computer, HP "EliteBook 840 G8"
185478	58592	HP Notebook, "EliteBook" 840 G3
190718	58803	HP Notebook, "Elitebook" 840 G6, Hewlett Packard #31220397
121071	91859	Radio Motorola Portable XTL5000
100471	34351	Artwork, Statue, Ramada, 63" H, Oxidized, Gold/Green
126944	55550	Reader, Passport, 3M Model AT9000
126947	55570	Reader, Passport, 3M Model AT9000
133853	56268	Reader, Barcoded Boarding Pass, w/Receipt Printing Port, 2D, Access
133864	56279	Reader, Barcoded Boarding Pass, w/Receipt Printing Port, 2D, Access
133868	56283	Reader, Barcoded Boarding Pass,
124484	55448	Radio, ICOM Model #IC-A210M-21M,
120228	91766	Radio Motorola , portable XTS5000, MDL II,
120216	91767	Radio Motorola , portable XTS5000, MDL II,
258012		W-S00145TER Owner Funded FFE/IT-TER; Cardboard Balers, \$30,722.00, PO#: 1007159
138885		Notebooks, HP
153481		Computer, HP Notebook, "EliteBook" 840 G3, Hewlett Packard Base #L3C67AV
134379		Computer, HP Notebook, "EliteBook" 840 G2, Hewlett Packard Base #L3Z74UT#ABA
153325		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
138907		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
153435		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
153416		Computer, HP "EliteDesk 800 G3", Hewlett Packard Base Small Form Factor #Y2Z63AV
212776		Computer, HP Notebook, "Elitebook" w/ Accidental Damage Protection & Dock
134709		Computer, HP "EliteDesk 800 G2 SFF", Hewlett Packard Base #L1G76AV
212765		Computer, HP Notebook, "Elitebook" w/ Accidental Damage Protection & Dock
212784		Computer, HP Notebook, "Elitebook" w/ Accidental Damage Protection & Dock
55852		FI-6770 Scanner, Serial#: AAFDA02537; PO#: 1003991
55958		HP Z230 SFF Workstation, Serial#: 2UA50727LV; PO#: 1004071
56013		HP Z840 Tower Workstation, Serial#: 2UA6032889; PO#: 1004505
		HP LaserJet Pro M477fdn Printer, Serial#: VNB8K4TBRM
		HP EliteBook 840 G2 Laptop, Serial#: 5CG53965VR
		Acer LCD Monitor, Serial#: ETLHW0D1702360AC5D8523
		Acer LCD Monitor, Serial#: ETLHW0D1702360AC538523
		HP Z210 Tower Desktop, Serial#: 2UA2010LTV
		HP LaserJet P2035n Printer, Serial#: CNB9517493
		HP LaserJet 402 Printer, Serial#: PHBHN13265
		APC, SMX750 UPS, Serial#: AS1230118042
		ViewSonic VX2250 LED Monitor, Serial#: RWS132362957
		Color LaserJet Pro M252dw Printer, Serial#: VNB3F44211
		ViewSonic VX2250 LED Monitor, Serial#: RWS123666097
		LG 29UM68 LCD Monitor, Serial#: 603NTRLEZ926
		LG 29UM68 LCD Monitor, Serial#: 603NTQDHW036
		HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PP9
		HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CWV
		HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PPC
		HP EliteDesk 800 G6 SFF Desktop, Serial#: MXL232242L
		HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CXV
		HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CXG
		HP EliteDesk 800 G6 SFF Desktop, Serial#: MXL232244J
		HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CWG
		HP LaserJet P1606dn Printer, Serial#: VNB3G84740
		HP LaserJet P1606dn Printer, Serial#: VND3C54883
		HP EliteDesk 800 G6 SFF Desktop, Serial#: MXL232244J
		HP EliteBook 850 G6 Laptop, Serial#: 5CG034800D
		Fujitsu ScanSnap iX1500 Scanner, Serial#: C6UH007746
		HP EliteBook 850 G6 Laptop, Serial#: 5CG034800K
		HP EliteDesk 800 G5 SFF Desktop, Serial#: MXL9393PMG
		HP EliteBook 840 G7 Laptop, Serial#: 5CG138026Y

ViewSonic VX2250WM-LED Monitor, Serial#: RWS122960445
ViewSonic VX2250WM-LED Monitor, Serial#: RWS122960431
HP EliteBook 850 G6 Laptop, Serial#: 5CG034800Q
ViewSonic VP2765-LED Monitor, Serial#: SHK143660070
ViewSonic VX2452MH Monitor, Serial#: TVT174680580
ViewSonic VX2450WM-LED Monitor, Serial#: S4Z132541123
ViewSonic VX2453MH Monitor, Serial#: SDA132521348
ViewSonic VX2452MH Monitor, Serial#: WAV2332G0254
ViewSonic VX2450WM-LED Monitor, Serial#: S4Z114933558
ViewSonic VP2765-LED Monitor, Serial#: SHK143260349
HP EliteDesk 800 G3 SFF Desktop, Serial#: MXL8412CWR

ASSET #

TAG #

102225	52002	Credenza - Cherry wood
102199	52007	Credenza Wood Full Beige
102269	52010	Credenze Wood DBL
102271	52016	Desk -Double pedestal
124193	55430	Modular Desk shell w/return left, pedestal 42"
125780	55690	Modular desk shell
190688	58928	Hotel Vacuum 110V w/55 Gallon Adapter Ring Drum & DOI
165155	65660	Cart Plataform 60
111941	53309	Ice Crusher
123346	54879	Food processor Pacojet
123471	54854	Freezer, Under Counter, 1 Wire Shelf, Delfield #UC4532N
114739	53216	Ice cuber , Hoshizaki KM-1200MAE
123444	55708	Cart Plataform 72x24
120065	59078	Desk - double pedestal , Wood
120064	51951	Desk Marble Laminate with Suport
120063	51952	Desk Maple Laminate With Suport
102111	51881	Safe Deposit Boxes

HYATT REGENCY

ASSET #

TAG #

119521	71600	Chevrolet K1500 Crew Cab
119523	71604	GMC Safari Van
119905	71634	Ford E150 8 Passenger Van
120483	71698	Chevy Malibu
120892	71738	Ford E 350 Econo Rapiscan
120894	71739	Ford E 350 Econo Rapiscan
116015	71406	GMC Sonoma Crew 4X4
110552	71233	Ford Expedition 4X4

MOTOR POOL

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Angelica Matos, Manager, Board Services

Item Description

Recommendation to Adopt 2026 Aviation Authority Board Calendar

Background

The Uniform Special District Accountability Act of 1989, Chapter 189, Florida Statutes, requires the Aviation Authority to file quarterly, semiannually, or annually a schedule of its regular meetings with the local governing authority or authorities.

As stated in the Aviation Authority's Bylaws, at the discretion of the Chairman, the Board meets for a regular workshop session on the first Wednesday of each month at a location designated by the Chairman. Regular board meetings are held on the third Wednesday of each month in the Carl T. Langford Board Room in the Aviation Authority offices in the main terminal building at Orlando International Airport.

Issues

For calendar year 2026, it is recommended that the Board adopt the following proposed calendar for regular board meetings:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
21	18	18	15	20	17	15	19	16	21	18	16

The meetings begin at 2 p.m. in the Carl T. Langford Board Room of the Greater Orlando Aviation Authority offices in the main terminal building at Orlando International Airport, One Jeff Fuqua Boulevard, Orlando, Florida 32827.

Small Business

Not applicable.

Alternatives

The calendar could be adopted on a quarterly or bi-annual basis.

Fiscal Impact

Not applicable.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to adopt its calendar for January - December 2026.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve a Six-Month Extension to Purchasing Contract 23-05, Multi-Use Flight Information Display (MUFID) System Installation and Maintenance with SITA Information Networking Computing USA, Inc.

Background

SITA Information Networking Computing USA, Inc. (SITA), currently provides all labor, supervision, materials, equipment, hardware, software, tools, licenses, and all other items necessary for the installation, integration, operation, and maintenance of the Aviation Authority's MUFID System and Displayground System. The contract scope includes display devices, hardware, and software that control the display devices, servers, and server software.

On February 15, 2006, the Aviation Authority Board awarded Contract 23-05 to SITA. The initial term was for two years after the system's final acceptance, with the Aviation Authority having the option to renew the contract for five additional one-year periods. The total seven-year contract value, including the initial term and renewal options, was \$3,291,543.

On September 18, 2013, the Aviation Authority Board approved a two-year extension at an estimated cost of \$975,780.

On August 19, 2015, the Aviation Authority Board approved a three-year extension through December 12, 2018, at an estimated cost of \$1,496,360. The extension was necessary due to upcoming terminal renovation projects and the potential for significant disruption if the system provider were to be changed.

On May 18, 2016, the Aviation Authority Board approved a contract adjustment in the amount of \$4,512,148 to provide a Digital Signage System, an ultra-high definition video wall system, for Terminals A and B. The Aviation Authority Board also approved a two-year extension in the amount of \$2,077,200, through December 12, 2020, to allow adequate time to complete the project without disruption.

On March 15, 2017, the Aviation Authority Board approved a contract adjustment in the amount of \$1,252,721.45 to provide MUFID system and a Digital Signage System for the Train Station.

On May 15, 2019, the Aviation Authority Board approved a contract adjustment in the amount of \$4,438,374 to provide the MUFID system and Digital Signage System at Terminal C. The Aviation Authority Board also approved a three-year extension in the amount of \$6,322,697, through December 31, 2023, to allow adequate time to complete the Terminal C project.

On September 27, 2023, the Aviation Authority Board approved a two-year extension through December 31, 2025, in the not-to-exceed amount of \$3,498,600 to allow adequate time for two new competitive procurements, one for a new Digital Signage System and one for a new MUFID system. Because the two systems are integrated and exchange data, there was a need that the procurement of

the two new systems to be phased. Phase one, new Digital Signage System contract, was awarded by the Aviation Authority Board on January 15, 2025.

Issues

The Aviation Authority staff are in the process of conducting industry outreach and developing specifications for the new MUFID system. Staff recommend extending the existing MUFID system contract with SITA for a period of six months through June 30, 2026, to allow for adequate time to complete the new MUFID system competitive procurement process, implementation, transition, and final acceptance. The Aviation Authority has the option to terminate the extension with a 30-day written notice.

On September 23, 2025, the Procurement Committee recommended the six-month contract extension with System Installation and Maintenance with SITA Information Networking Computing USA, Inc.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for the above-referenced procurement and determined that it does not require a small business participation goal due to the limited and specialized scope.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the six-month extension is a not-to-exceed amount of \$640,000. Funding will be allocated from the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve a six-month extension to Purchasing Contract 23-05, Multi-Use Flight Information Display System Installation and Maintenance with SITA Information Networking Computing USA, Inc.; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$640,000; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve a Four-Month Extension to Single-Source Contract 23-457-SGS for Mobility Vehicle Services with Oceaneering International, Inc. (Oceaneering)

Background

The contract provides six manually driven mobility vehicles capable of accommodating up to six passengers, with a planned future fully automated state. Five vehicles are utilized post-security on the main domestic level, assisting passengers to and from the Palm Court and gates in Terminal C, and one vehicle is utilized to assist passengers in the International Arrivals corridor at Terminal C.

In November of 2022, the Chief Executive Officer approved single-source contract 23-457-SGS with Oceaneering through March 2023 in the not-to-exceed amount of \$50,250 to assess these enhanced mobility vehicles. The intent was to evaluate the concept and performance of the mobility vehicles. The vehicles were maintained by Oceaneering and operated by another Aviation Authority's contract staff.

Various amendments were approved in the not-to-exceed amount of \$2,609,248 to add vehicle operators and to extend the single-source contract through October 31, 2025. The amendments were needed to further assess the unit's performance and to allow adequate time for a new solicitation.

Issues

The Aviation Authority recognizes the opportunity to provide passengers at Terminal C mobility vehicle services. These services have been successful in enhancing customer experience and reducing the concern over the walking distances in Terminal C.

On November 5, 2024, the Aviation Authority received submittals for the Request for Proposal 24-112-RFP for a new passenger mobility services contract. On November 26, 2024, the Procurement Committee reviewed the responses and determined that the received submittals either did not meet all the mobility vehicle requirements or exceeded the department's budget and recommended to re-solicit the services.

On May 21, 2025, the Aviation Authority received submittals for the Invitation to Negotiate 25-398-ITN, and on June 17, 2025, the Procurement Committee recommended to re-solicit the Invitation to Negotiate with revised terms and conditions.

On June 24, 2025, the Aviation Authority issued an Invitation to Negotiate 25-793-ITN for a new passenger mobility services contract. On July 21, 2025, the Aviation Authority received proposers' submittals and on August 19, 2025, vehicle demonstrations were performed. This four-month extension through February 28, 2026, is needed to allow adequate time to complete the contract negotiations and the award process.

On September 23, 2025, the Procurement Committee recommended the four-month single-source contract extension with Oceaneering International, Inc.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for the above-referenced procurement and determined that it does not require a small business participation goal due to the limited and specialized scope.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the four-month extension is a not-to-exceed amount of \$530,000. Funding will be allocated from the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve a four-month extension to Single Source Contract 23-457-SGS with Oceaneering International, Inc.; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$530,000; and (3) authorize the Chief Executive Officer or an Aviation Authority officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Increase in Value for Procurement 25-971-EX - Subscription for the Service Level Agreement (SLA) for the Aviation Authority's Passive Optical Network (PON) Hardware Maintenance Support, Technical Support, and Optical Local Area Network (OLAN) Software Subscriptions, with Tellabs Enterprise, Inc. (Tellabs)

Background

Approval of this request will authorize the purchase of the renewal for the SLA for PON hardware maintenance support, technical support, and OLAN software subscriptions for a 12-month period, from October 1, 2025, through September 30, 2026.

Tellabs supplies the Aviation Authority with 24/7 PON hardware, maintenance support, technical assistance, and OLAN software subscriptions, which are used to enable network connectivity for the entire Terminal C Complex. In the absence of this support contract, service interruptions with the PON equipment could result in various systems becoming non-operational, including Flight Information Displays, Wi-Fi, paging functions, Common Use Equipment, or other network-dependent services.

This expenditure was recommended for approval by the Procurement Committee on January 21, 2025, New Business Agenda Item B, and subsequently approved by the Aviation Authority Board at its February 19, 2025, meeting New Business Item A with a cost of \$209,203.97.

Issues

The current support renewal exceeds the 20% allowable escalation contingency limit allowable for all IT Master List annual renewal items, totaling \$269,532.57. This is a 28% increase, 8% higher than the contingency. Consequently, Procurement Committee and Board approval is required to authorize the overage of \$60,328.60.

This increase is due to the addition of new hardware throughout the Terminal C Complex to accommodate growth and a larger campus footprint to include P1X, the Terminal C pedestrian bridge, and Annex parking lot Wi-Fi.

Based on the prior renewal, additional hardware integrated into the PON system are as follows:

Qty	Device Description
2	OLT6 – 6-slot OLT chassis for P1X
8	OUI8 – 8-port PON port linecards for P1X OLT
4	ESU32 – Switching linecards for P1X OLT
16	XFP SFP – Optical modules for the P1X OLT
40	ONT248 – 48-port ONT's for P1X
56	ONT205- 5-port ONT's for P1X
18	XFP SFP – Optical modules for GTF
13	ONT248 – 48-port ONT's for GTF
7	ONT205 – 5-port ONT's for GTF
1	OLT2 – 2-port OLT for Annex Wifi
1	XFP SFP – Optical module for Annex Wifi
3	ONT202 – 2-port hardened ONT's for Annex Wifi

The annual maintenance includes:

- 24x7 Technical Support
- Hardware Repair
- Advance Replacement
- OLAN Software Subscription

The maintenance service price is based on the active hardware in our PON system, with an approximate 5% markup over the list prices of the hardware.

The discounted fixed price of \$269,532.57 applies to a three-year term, starting on October 1, 2025, and ending on September 30, 2028, for a total of \$808,597.71. This includes savings of \$23,437.62, totaling \$70,312.86 over a three-year period. The three-year agreement will be paid annually, with no cost increases during the term.

The department concurs with the increase in value.

Based on the information currently available, the contractor has performed satisfactorily during both the initial term and the renewal options.

Option	Description	List Price	Discount Price	Qty	Extended Price
1	24/7 Annual Support	\$292,970.19	\$269,532.57	3	\$808,597.71
2	24/7 Annual Support	\$292,970.19	\$292,970.19	1	\$292,970.19

Small Business

This Contract does not include small business participation due to the limited and specialized scope.

Alternatives

None.

Fiscal Impact

Tellabs has proposed a not-to-exceed amount of \$269,532.57 annually for three years, for a total amount of \$808,597.71. Funding is from the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Approve the Increase in Value for Procurement 25-971-EX - Subscription for the Service Level Agreement (SLA) for the Aviation Authority's Passive Optical Network (PON) Hardware Maintenance Support, Technical Support, and Optical Local Area Network (OLAN) Software Subscriptions, with Tellabs Enterprise, Inc; (2) authorize funding from the Operation and Maintenance Fund in a not-to-exceed amount of \$808,597.71; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00369, Airside 2 and 4 Ramp Modifications and Striping at the Orlando International Airport (MCO)

Background

Project H-00369 is to modify the existing apron access road leading from both Airside 2 and Airside 4 to support the COOP (Continuity of Operations Plan) buses as part of the Automated People Mover rehabilitation. The modification shall consist of replacing the existing curb and grass median, adjacent to the Airside 4 Chiller Plant, with a new asphalt roadway. The new roadway shall be constructed of asphalt and designed in a manner to leave the existing storm drain in place with minor modifications. On Airside 2, the pathway shall be levelled and constructed of asphalt or concrete with tapered edges. At least one driveway at Airside 2 will require extensive drainage construction to maintain positive drainage of all portions of the existing pavement. Contractor shall be responsible for any temporary service roads and maintenance of traffic to allow all tugs and airfield vehicles to safely pass the area of construction to gain access to the Airside 4 apron and adjacent areas.

Issues

The duration of the project is 45 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of October 27, 2025. Liquidated Damages are defined as \$250 per calendar day for late Substantial Completion, and \$100 per calendar day for late Final Completion.

Overall Project Cost Summary

Design (C&S)	Construction (Middlesex)	Program and Project Management (Loyal Wingman)	Construction Administration (C&S)	Total
\$49,706.00	\$373,921.35	\$39,904.00	\$16,272.00	*\$479,803.35

*Project cost is within the approved budget; any unused budget will be returned to Aviation Authority funds.

Project Schedule

Anticipated Construction NTP	10/29/2025
Anticipated Substantial Completion	12/12/2025
Anticipated Final Completion	2/10/2026

On September 23, 2025, the Construction Committee recommended approval of the above-mentioned services.



Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that The Middlesex Corporation does not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$373,921.35. Funding is from Line of Credit to be reimbursed with General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00369, Airside 2 and 4 Ramp Modifications and Striping at MCO, for the total lump sum amount of \$373,921.35, with funding from Line of Credit to be reimbursed with General Airport Revenue Bonds; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for V-01089, STC Virgin Atlantic ATO Buildout (Design/Build) at the Orlando International Airport (MCO)

Background

Project V-01089 is to provide all design, construction, labor, equipment, and materials to build out airline ticket office space for Virgin Atlantic on level 1 landside in Terminal C at the Orlando International Airport (MCO).

Issues

The duration of the project is 120 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of October 31, 2025. Liquidated Damages are defined as \$400 per calendar day for late Substantial Completion, and \$200 per calendar day for late Final Completion.

Overall Project Cost Summary

Construction (Gomez)	Program and Project Management (GCI)	Contingency	Total
\$332,658.85	\$32,880.00	\$34,461.15	*\$400,000.00

*Project cost is within the approved budget; any unused budget will be returned to Aviation Authority funds.

Project Schedule

Anticipated Construction NTP	10/31/2025
Anticipated Substantial Completion	2/27/2026
Anticipated Final Completion	4/28/2026

On September 30, 2025, the Construction Committee recommended approval of the above referenced services.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Gomez Construction Company does not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$332,658.85. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve a Job Order Construction Services Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for V-01089, STC Virgin Atlantic ATO Buildout (Design/Build) at MCO, for the total amount of \$332,658.85, including the lump sum amount of \$308,158.85 and an allowance of \$24,500, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts

Background

At the Construction Committee meetings on September 16, 2025, September 23, 2025, and September 30, 2025, the Construction Committee recommended approval of the change orders, as outlined in Attachment A.

Issues

Description of change for each change order is outlined in Attachment A.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for each change order is outlined in Attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to (1) approve Change Order No. BP-S00132-23 for \$631,257.01 and a 51-day extension to Substantial Completion, with funding as outlined in Attachment A; and (2) approve Change Order No. BP-00498-01 for \$228,917.10 and no time extension, with funding as outlined in Attachment A; and (3) approve Change Order No. BP-00505-01 for \$750,400.00 and no time extension, with funding as outlined in Attachment A; and (4) approve Change Order No. V-01010-09 for \$27,641.00 and a 56-day extension to Substantial Completion, with funding as outlined in Attachment A; and (5) approve Change Order No. V-01023-08 for \$344,891.98 and a 62-day extension to Substantial Completion, with funding as outlined in Attachment A; and (6) approve Change Order No. V-01064-01 for \$85,737.60 and a 63-day extension to Substantial Completion, with

funding as outlined in Attachment A; and, (7) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order(s) following satisfactory review by legal counsel.

Attachment A (Page 1 of 8)

Change Order No. BP-S00132-23

Construction Committee: September 16, 2025
Project: South Terminal C, Phase 1, Baggage Handling System (DBOM)
Contractor: Vanderlande Industries, Inc.

Amount This Change Order: \$ 631,257.01 (.67% of Original Contract Price)
Original Contract Amount: \$ 94,900,000.00
Previous Change Orders: \$ 64,151,962.15 (67.6% of Original Contract Price)
Revised Contract Amount: \$159,683,219.16*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 51 Days
Funding Source: Passenger Facility Charges to the extent eligible and General Airport Revenue Bonds.

Description of Changes:

Vanderlande Industries (VI) was selected as the design, build, operate, and maintain (DBOM) contractor for the Terminal C Baggage Handling System (BHS). During the scoping of Change Order No. 19 with VI, which added the P1X BHS expansion to the VI scope of work, a budget amount of \$1,000,000 was established within the approved project budget for integration of the P1X BHS into the existing Terminal C baggage handling system. At the time of Change Order No. 19, negotiations between the Aviation Authority and VI resulted in an agreement to add the BHS integration task at a later date, providing cost certainty to the project. This allows the ability of VI and the Aviation Authority to integrate the P1X BHS into the existing BHS with minimal risk. This approach will create significant cost savings for the project.

1. Full System Integration Testing: Provide all material, labor, equipment, and services to perform Full System Integration Testing and Integrated Owner Acceptance Testing for the expansion of the Baggage Handling System (BHS) for the ASC Gates 250-253. This testing phase aims to ensure seamless integration between the expanded and the existing Phase 1 BHS, including, but not limited to the following (a) Seamless integration: Ensure that the integration does not adversely affect the performance of the existing controls and servers; (b) Maintain System KPIs: Verify that the integration does not negatively impact the system Key Performance Indicators established for Phase 1 and during standalone testing; (c) Capacity and Delivery Times: Confirm that there is no negative impact on inbound capacity and baggage delivery times; (d) Empty Tub Circulation: Ensure proper circulation of empty tubs across the entire BHS, preventing starvation at induction points. ADD: \$671,257.01
2. Scope Adjustment Credit: Provide a deduction for the Scope removal related to costs associated with supplying, installing, and commissioning the necessary equipment associated with the power correction scope of work currently included in Vanderlande's contract. DEDUCT: (\$40,000.00)
3. Time Extension: Increase the Contract Time for Substantial Completion by 51 calendar days, from 2728 calendar days to 2779 calendar days, associated with the additional work in Item No. 1 above. ADD: \$0.00

Reasons for Change:

1. Owner Requested Change: Integrated System Testing Scope Omitted during PH PH1X Scope of Work Change Order 19: Full System Integration Testing was deferred from Change Order 19 to allow for comprehensive scope definition and allow stakeholder engagement to create a comprehensive approach to test the integrated system's functionality. Through follow-up engagements with the stakeholders, a multi-tiered approach to tie-in the system with Phase 1 and incrementally test the system with robust testing and subsequent ramp-up of live operations with enhanced engineering support during Go-Live is developed.
2. Owner Requested Change: Scope Allocated to Hensel Phelps based on Recommendation from the Design Team – Bulletin No. 12: BP-S00195. Design Bulletin No. 12 includes the installation of FORTOP

Attachment A (Page 2 of 8)

Static VAR Generator (SVG) units upstream of the BHS motor control cabinets, which eliminates the need for a BHS-specific SVG.

3. Owner Requested Change: Full System Integration testing, along with final Integrated Owner Acceptance Testing, was omitted from Change Order 19 due to incomplete scope assessment at the time of execution of Change Order 19. The schedule for this testing activity was also not included in Change Order 19 due to an indefinite scope. The contractor, PMO, GOAA Ops and ORAT teams worked diligently to establish a scope that would satisfy the Owner acceptance criteria without impacting the Operations of Phase 1 system. Also, Operational considerations such as late flight activities and regular maintenance window requirements necessitate reduced testing hours at night. Further, the holiday testing moratoriums were included in the schedule to minimize any system impacts during peak travel periods.

Attachment A (Page 3 of 8)

Change Order No. BP-00498-01

Construction Committee: September 23, 2025
Project: Taxiways G and H Rehabilitation – Phase 2
Contractor: The Middlesex Corporation

Amount This Change Order: \$ 228,917.10 (1.05% of Original Contract Price)
Original Contract Amount: \$21,767,646.00
Previous Change Orders: \$ 0.00 (0.0% of Original Contract Price)
Revised Contract Amount: \$ 21,996,563.10*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 0 Days

Funding Source: FAA and FDOT Grants to the extent eligible, Capital Expenditure Funds, and General Airport Revenue Bonds.

Description of Changes:

Taxiway F Pavement Repairs per Bulletin No. 01: Provide all labor, materials, and equipment to perform pavement repairs to the failed portion of Taxiway F near Taxiway G, including base repair, replacement of failed lighting duct, and replacement of asphalt pavement in the areas delineated. Repairs to be completed for the Not-to-Exceed amount of \$228,917.10. ADD: \$228,917.10

Reasons for Change:

Owner-Requested Change - A portion of Taxiway F, adjacent to the project and within the grant limits, has developed a small depression where water has infiltrated the lime rock base materials. The pavement subsided enough that a portion of the lighting duct bank along the centerline collapsed. The location has been repaired by Facilities staff on several occasions; however, the most recent failure exceeds the capacity of the Facilities' crew to make a lasting repair due to its size. This location will be reconstructed in the future rehabilitation of Taxiway E and F, scheduled for 2027. Because the most recent temporary repair is in danger of failure, the BP-00498 project is the best option to provide long-lasting repairs. The Bp-00498 project. At that time, the grant cycle anticipated the rehabilitation of Taxiway E and F project, which pushed the construction back by a year. The advanced deterioration of the pavement of the pavement in this location no longer provides a watertight seal against weather. This appears to have allowed the saturation of the limerock base once the rainy season began this year. Limerock is very strong when dry, but loses much of its structural resilience once it becomes wet. This is the most likely reason for the quick development of the pavement depression, as well as the reason that the location has become difficult to repair. Once the base lost its strength, the lighting duct experienced full loading under passing aircraft and was crushed under the weight. The proposed repair will be larger in scale and scope with the express goal to remove all wet materials to be replaced with clean, dry, well-compacted base. The more comprehensive repairs will last long enough to get to the rehabilitation.

Attachment A (Page 4 of 8)

Change Order No. BP-00505-01

Construction Committee: September 23, 2025
 Project: Roadway Signage Upgrades – Heintzelman Boulevard
 Contractor: Prime Construction Group, Inc.

Amount This Change Order: \$ 750,400.00 (28.53% of Original Contract Price)

Original Contract Amount: \$2,630,185.00

Previous Change Orders: \$ 0.00 (0.0% of Original Contract Price)

Revised Contract Amount: \$3,380,585.00*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 0 Days

Funding Source: FDOT Grants to the extent eligible and General Airport Revenue Bonds

Description of Changes:

Include Additive Alternates No. 2 and No. 3

(a) Additive Alternate No. 2: Provide all mobilization, maintenance of traffic, prevention, control, and abatement of soil erosion and water pollution, land clearing, and grubbing, excavation, embankment, and grading of ground to mount a Digital Message Sign (DMS) structure on a 41-50-foot-high cantilever, as per the response to RFI No. 2. ADD: \$275,600.00; (b) Additive Alternate No. 3: Provide all mobilization, maintenance of traffic, prevention, control, and abatement of soil erosion and water pollution, land clearing, and grubbing, excavation, embankment, and grading of ground, removal of existing overhead static sign and shallow foundation, mount a walk-in DMS on the cantilever structure, furnished and installed with full color and an uninterruptable power supply (UPS) and connect the DMS fiber and electric wiring to the GOAA Signage fiber loop. ADD: \$474,800.00

Reasons for Change:

Owner Requested Change - Following Aviation Authority Board approval of the BP-00505 Award for the Base Bid and Additive Alternate No. 1 on July 16, 2025, GOAA requested that Additive Alternates No. 2 and No. 3 be incorporated into the project as well.

Contractor	Base Bid*	Add Alt. 1*	Add Alt. 2	Add Alt. 3	Add Alt. 4	Total
Prime Construction Group, Inc.	\$2,229,595.00	\$400,590.00	\$275,600.00	\$474,800.00	\$104,550.00	\$3,485,135.00
The Middlesex Corporation	\$2,707,868.00	\$442,290.00	\$363,000.00	\$560,300.00	\$162,500.00	\$4,235,958.00
Kiewit Infrastructure South, Co.	\$2,845,501.00	\$853,600.00	\$476,000.00	\$571,443.00	\$264,400.00	\$5,011,044.00
Carr & Collier, Inc.						Did not bid
HORMAC Construction Group, Inc.						Did not bid
Valencia Construction Group, Inc.						Did not bid
Latest Reconciled Estimate	\$1,396,777.75	\$380,275.00	\$312,000.00	\$354,000.00	\$53,000.00	\$1,777,052.75

***Approved at the July 16, 2025, Aviation Authority Board Meeting, NB-E.**

Attachment A (Page 5 of 8)

Change Order No. V-01010-09

Construction Committee: September 23, 2025
Project: Terminal A East Level 1 Office Creation
Contractor: H.W. Davis Construction, Inc.

Amount This Change Order: \$ 27,641.00 (1.39% of Original Contract Price)
Original Contract Amount: \$1,995,000.00
Previous Change Orders: \$ 90,914.72 (4.6% of Original Contract Price)
Revised Contract Amount: \$2,113,555.72*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 56 Days

Funding Source: Capital Expenditure Funds.

Description of Changes:

- (1) Additional Fire Alarm: Provide all design, permitting, shop drawings, labor, materials, equipment, and programming to install fourteen (14) additional fire alarm horn and strobe devices, one (1) in each of the 14 offices. This item replaces Field Change Order No. 1, as per the response to RFI No. 29 (Reference Contractor's RCO 15). ADD: \$15,114.00; (2) Relocate Door 01-3666: Provide all labor, material, and equipment to relocate existing Conference Room 01-3666 door and frame per the response to RFI No. 28. Work includes relocating the existing fire extinguisher cabinet, and minor electrical modifications, as per the response to RFI No. 28 (Reference Contractor's RCO 16). ADD: \$12,527.00; (3) Time Extension: Increase the Contract Time for Substantial Completion by 56 calendar days, from 180 calendar days to 236 calendar days. ADD: \$0.00

Reasons for Change:

- (1) Design Error: Fire alarm devices were originally installed in accordance with the V-01010 project design. During the City of Orlando fire alarm inspection on August 8, 2025, it was determined that the decibels of the fire alarm system were too low in the offices when the doors are closed. The City of Orlando Inspector noted that the offices were tested to be at 59 decibels, and the code requirement is 70 decibels. To increase the decibels, new fire alarm horn and strobe devices will need to be added to all 14 offices. This change has potential for an A/E back charge. The recommended amount is 10% of the change order cost. This item replaces Field Change Order No. 1;
- (2) Owner Requested Change: During the site walk on August 8, 2025, it was noted that the future wall monitor would be near the door and glass side light in Conference Room 01-3666. For privacy and potential disruptions caused by staff entering or exiting the room during meetings, it was requested that the monitor location be moved to the opposite wall of the conference room. After considering possible options along with cost and time impacts, it was determined that relocating the conference room door would be more cost-effective than relocating the power and data and would achieve the Owner's goal of more privacy and less disruption; Unforeseen/ Concealed Conditions: The contract substantial completion date was July 4, 2025. Unforeseen conditions affected the substantial completion of the project, which were beyond the control of the Contractor. The first issue was the delivery and installation of the Owner Furnished Furniture, Fixtures, and Equipment (FF&E) - Furniture, which included office cubicles that required Power and data installation. The Authority Having Jurisdiction, City of Orlando, would not perform final electrical inspections for the four (4) electrical permits until the furniture was installed and the electrical power and low-voltage data were installed in the cubicles. The FFE installation began on July 21, 2025, and cubicles were completed on July 29, 2025. The electrical and low-voltage work was completed on August 1, 2025, and the electrical permits were finalized on August 4, 2025. The second issue was related to the fire alarm system. Following final of the Electrical Permits, the Fire Inspection was scheduled for August 6, 2025, but was cancelled by the city. The Fire inspection was rescheduled for August 8, 2025, and failed inspection as the City Fire Inspector discovered the new system, as designed, did not achieve the decibel levels required per City code. To resolve this issue, a Field Change Order was processed for the Contractor to provide a signed and sealed shop drawing and permit,

Attachment A (Page 6 of 8)

additional fire alarm horn strobe devices, and then install, program, and test the added devices. The Final Inspections were called in again after the installation of the additional fire alarm devices was complete, and the Building and Fire permits were finalized on August 26, 2025. The Certificate of Occupancy was issued on August 27, 2025, and the Substantial Completion Inspection was held on August 29, 2025; the project was deemed to be Substantially Complete. The project was delayed beyond the Contractor's control by 56 calendar days. This change is to extend the Contract Time by 56 calendar days, with a revised contract Substantial Completion date of August 29, 2025.

Attachment A (Page 7 of 8)

Change Order No. V-01023-08

Construction Committee: September 23, 2025
Project: Airsides 2 and 4 COOP Ramps (Design/Build)
Contractor: Clancy & Theys Construction Co.

Amount This Change Order: \$ 344,891.98 (14.28% of Original Contract Price)
Original Contract Amount: \$ 2,414,910.00
Previous Change Orders: \$ 367,219.86 (15.2% of Original Contract Price)
Revised Contract Amount: \$ 3,127,021.84*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 62 Days

Funding Source: General Airport Revenue Bonds

Description of Changes:

1. Provide all labor, materials, equipment, and permit modification drawings necessary to add Closed Circuit Television (CCTV) and Wireless Access Point (WAPs) infrastructure at the ramp levels of both Airside 2 and Airside 4. The scope for Airside 2 includes the installation of five (5) GOAA Type 0 Axis P4705-PLVE Panoramic Dome Cameras, six (6) Aruba AP-575 Omnidirectional WAPs, and the installation of an outdoor Zone Enclosure (ZE) with two (2) 6-strand fiber optic cables routed from Communications Room 02-1683 to the ZE, including all associated hardware, labeling, and testing. The scope for Airside 4 includes the installation of four (4) GOAA Type O Axis P4705-PLVE Panoramic Dome Cameras and four (4) Aruba AP-575 Omnidirectional WAPs. Additionally, all required Cat-6A cabling, Camera Interface Boxes (CIBs), and associated infrastructure will be installed in accordance with GOAA standards. WAPs will be furnished and installed by Clancy & Theys Construction Company, with programming provided by GOAA IT. Licensing for the WAPs, as well as commissioning of the CCTV cameras, is included in this scope, as per the response to RFI No. 1. ADD: \$344,891.98
2. Time Extension: Increase the Contract Time for Substantial Completion by 62 calendar days, from 427 calendar days to 489 calendar days, associated with the procurement and installation of the CCTV equipment, resulting in a revised contractual substantial completion date of November 25, 2025. ADD: \$0.00

Reasons for Change:

1. Owner Requested Change: This change order provides for the expansion of the Closed-Circuit Television (CCTV) and Wireless Access Point (WAP) infrastructure at the ramp levels of Airside 2 and Airside 4. This work is necessary to support the increased operational demands and passenger safety associated with the newly added Continuity of Operations Plan (COOP) passenger switchback ramps. The expanded infrastructure will improve surveillance coverage and provide reliable wireless connectivity. This change order compensates the Contractor for the CCTV and WAPs infrastructure requested by GOAA at the Airside 2 and Airside 4 switchback ramp locations.
2. Owner Requested Change: The original substantial completion date of April 20, 2025, was previously extended by one hundred fifty-seven (157) calendar days in change order 7, resulting in a new substantial date of September 24, 2025. This change order adds an additional 62 calendar days for the procurement and installation of the CCTV equipment, followed by testing and commissioning, resulting in a new project substantial completion date of November 25, 2025. It shall be noted that the Contractor did not request any additional general conditions.

Attachment A (Page 8 of 8)

Change Order No. V-01064-01

Construction Committee: September 30, 2025
Project: MCO Garage A Expansion Joint Replacement P-4 and Partial P-3
Contractor: H.A. Contracting Corporation

Amount This Change Order: \$ 85,737.60 (17.71% of Original Contract Price)
Original Contract Amount: \$ 484,000.00
Previous Change Orders: \$ 0.00 (0.00% of Original Contract Price)
Revised Contract Amount: \$ 569,737.60*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 63 Days

Funding Source: Capital Expenditure Funds

Description of Changes:

1. Provide labor, materials, and equipment to remove and replace 480 linear feet of existing expansion joint with Pre-molded Iso-Flex Factory Molded Expansion Joint System at parking Garage A and B on levels R2, P1, P2, and P3 for the drive lanes in front of the elevator banks. The work will be based on the contract unit price of \$178.62 per linear foot. Contractor to review these areas with OAR prior to installation. Additional areas will be determined by OAR if needed. ADD: \$85,737.60
2. Increase the Contract Time for Substantial Completion by 63 calendar days, from 120 calendar days to 183 calendar days, associated with the additional work in Item No. 1 above. ADD: \$0.00.

Reasons for Change:

1. Owner Requested: During the bidding phase, a unit price was requested for any additional linear footage of the Pre-molded type expansion joint system that was deemed a safety hazard. Facilities determined that the areas in front of the elevator banks have a high pedestrian travel area and elected to utilize this option under Schedule A.
2. Owner Requested - Time Extension: The above requested time extension reflects the time required to complete this change order scope of work.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing Program and Project Management Services Agreements with The Corradino Group, Inc.; Geotech Consultants International, Inc., dba GCI Inc.; Loyal Wingman, LLC; and The Roderick Group, Inc., dba Ardmore Roderick for Fiscal Year 2026 Staff Extension and Owner's Authorized Representative Services at the Orlando International Airport (MCO)

Background

On May 18, 2022, the Aviation Authority Board approved Geotech Consultants International, Inc., dba GCI Inc., and The Roderick Group, Inc. dba Ardmore Roderick for Continuing Program and Project Management Services at the Orlando International Airport (MCO) and the Orlando Executive Airport.

On February 21, 2024, the Aviation Authority Board approved The Corradino Group, Inc., and Loyal Wingman, LLC for Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects at Orlando International Airport (MCO) and the Orlando Executive Airport.

Issues

Description of proposal for each addendum is outlined in Attachment A

Small Business

The Office of Business Opportunity and Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that The Corradino Group, Inc., Geotech Consultants International, Inc., dba GCI Inc., and The Roderick Group, Inc., dba Ardmore Roderick, do not propose participation in this Addendum.

The Office of Business Opportunity and Exchange have reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Loyal Wingman, LLC proposed 79% LDB participation in this addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for each addendum is outlined in attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and to: (1) approve various addenda the Continuing Program and Project Management Services Agreements with The Corradino Group, Inc.; Geotech Consultants International, Inc., dba GCI Inc.; Loyal Wingman, LLC; and The Roderick Group, Inc. dba Ardmore Roderick for fiscal year 2026 Staff Extension and Owner's Authorized Representative Services as described in Attachment A with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Attachment A

Addenda to The Corradino Group, Inc. Contract

1. The consultant's proposal, dated September 8, 2025, is to provide continuing program and project management services for airfield, roadway, and horizontal construction projects. These services will consist of providing continued support to the Construction and Engineering departments, such as management and development of design from conceptual phase through detailed design; assist with permitting and design/build contracts; documentation and technical support; and master documents support.

Fiscal impact is \$189,840. Funding is from Operations and Maintenance Funds.

Addendum to Geotech Consultants International, Inc., dba GCI Inc. Contract

1. The consultant's proposal, dated August 19, 2025, is to provide staff extension support services for project management and project control services for the Construction Department and other departments, as assigned, to help oversee the Aviation Authority's construction program. Support includes, but is not limited to, project management and project control services for directing, coordinating, and managing projects from inception to completion, attending and/or chairing meetings, preparing presentations, and generating and presenting memos to Aviation Authority Committees.

Fiscal impact is \$532,200. Funding is from Operations and Maintenance Funds.

Addendum to Loyal Wingman, LLC Contract

1. The consultant's proposal, dated September 15, 2025, is to provide continuing program and project management services for airfield, roadway, and horizontal construction projects. These services will consist of providing continued support to the Construction and Engineering departments, such as management and development of design from conceptual phase through detailed design; assist with permitting and design/build contracts; documentation and technical support; and master documents support.

Fiscal Impact is \$236,688. Funding is from Operations and Maintenance Funds

Addendum to The Roderick Group, Inc., dba Ardmore Roderick Contract

1. The consultant's proposal, dated September 10, 2025, is to provide continuing program and project management services. These services will consist of providing continued support to the Construction and Engineering departments, such as management and development of design from conceptual phase through detailed design; assist with permitting and design/build contracts; documentation and technical support; and master documents support.

Fiscal Impact is \$188,878. Funding is from Operations and Maintenance Funds

On September 2, 2025, the Procurement Committee recommended approval of the above-mentioned services with Geotech Consultants International, Inc., dba GCI Inc.

On September 30, 2025, the Procurement Committee recommended approval of the above-mentioned services with The Corradino Group, Inc., Loyal Wingman, LLC, and The Roderick Group, Inc., dba Ardmore Roderick.

Services cannot commence before the date of Aviation Authority Board approval. The approved addendum must be executed by the Aviation Authority before invoicing for services. All on-call tasks require pre-approval by the Aviation Authority prior to commencement of any work.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Various Addenda to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with Garver, LLC; RS&H, Inc.; C&S Engineers and Michael Baker International, Inc. for Fiscal Year 2026 On-Call Architecture and Engineering Support Services at Orlando International Airport (MCO)

Background

On May 15, 2024, the Aviation Authority Board approved Garver, LLC, RS&H, Inc, C&S Engineers and Michael Baker International, Inc. for Continuing On-Call Architecture and Engineering Consulting Services at the Orlando International Airport (MCO) and the Orlando Executive Airport. These services are described in the Agreement for Professional Services.

Issues

Description of proposal for each addendum is outlined in Attachment A.

Small Business

The Office of Business Opportunity and Exchange have reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Garver, LLC; RS&H, Inc; C&S Engineers and Michael International do not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for each addendum is outlined in attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to (1) approve addenda to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with Garver, LLC; RS&H, Inc; C&S Engineers and Michael Baker International, Inc. to provide fiscal year 2026 On-Call Architecture and Engineering Support Services as described in Attachment A with funding from Operations and Maintenance Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Attachment A

Addenda to Garver, LLC Contract

1. Consultant's proposal, dated September 10, 2025, is to provide on-call support services for the Design Review Team (DRT) for fiscal year 2026. These professional services include miscellaneous on-call support services for the DRT, such as reviewing proposals for DRT meetings, performing DRT reviews, responding to design issues, conducting design coordination related to DRT recommendations and comments, and attending DRT meetings. GOAA will manage task workload between all DRT resources for FY26.

Fiscal impact is \$50,000. Funding is from Operations and Maintenance Funds.

2. The consultant's proposal, dated August 29, 2025, is to provide on-call support services for the Concessions Department for fiscal year 2026. These professional services include preparation of concession exhibits on an on-call basis, review of concessionaire proposals for all concessions, provide any guidance necessary for understanding of Terminal Design Standards as it applies to concession tenants, provide miscellaneous architectural/engineering consulting services including capacity evaluation, as necessary, to the Concessions Department.

Fiscal impact is \$35,000. Funding is from Operations and Maintenance Funds.

3. The consultant's proposal, dated September 8, 2025, is to provide on-call architecture and engineering support services for fiscal year 2026. These services include design for architecture; mechanical and plumbing; electric system; fire protection system; pavement and facility inspections; civil, traffic, environmental, structural evaluation and design; landscape and irrigation; utilities and infrastructure; airfield design; roadway and signage design; surveying, cost estimating, scheduling, geotechnical services, stormwater management, and all other related services.

Fiscal Impact is \$100,000. Funding is from Operations and Maintenance Funds.

Addendum to RS&H, Inc Contract

1. The consultant's proposal, dated September 9, 2025, is to provide on-call support services for the Design Review Team (DRT) for fiscal year 2026. These professional services include reviewing concessionaires' and vendors' proposals in advance of DRT meetings, performing reviews and conducting research as necessary to address design issues that arise during the DRT approval process, and assisting authority staff with design coordination related to DRT recommendations and comments. GOAA will manage task workload between all DRT resources for FY26.

Fiscal impact is \$47,924. Funding is from Operations and Maintenance Funds.

2. The consultant's proposal, dated September 9, 2025, is to provide on-call support services for the Concessions Department for fiscal year 2026. These professional services include preparation of concession exhibits on an on-call basis, review of concessionaire proposals for all concessions, provide any guidance necessary for understanding of Terminal Design Standards as it applies to concession tenants, provide miscellaneous architectural/engineering consulting services including capacity evaluation, as necessary, to the Concessions Department.

Fiscal impact is \$35,000. Funding is from Operations and Maintenance Funds.

3. The consultant's proposal, dated September 2, 2025, is to provide on-call architecture and engineering support services for fiscal year 2026. These services include design for architecture; mechanical and plumbing, electric system; fire protection system; pavement and

facility inspections; civil, traffic, environmental, structural evaluation and design; landscape and irrigation; utilities and infrastructure; airfield design; roadway and signage design; surveying; cost estimating; scheduling; geotechnical services; stormwater management; and all other related services.

Fiscal Impact is \$100,000. Funding is from Operations and Maintenance Funds

Addendum to C&S Engineers Contract

1. The consultant's proposal, dated September 2, 2025, is to provide on-call architecture and engineering support services for fiscal year 2026. These services include design for architecture; mechanical and plumbing; electric system, fire protection system; pavement and facility inspections; civil, traffic, environmental, structural evaluation and design; landscape and irrigation; utilities and infrastructure; airfield design; roadway and signage design; surveying; cost estimating; scheduling; geotechnical services; stormwater management; and all other related services.

Fiscal Impact is \$100,000. Funding is from Operations and Maintenance Funds

Addendum to Michael Baker International, Inc. Contract

1. The consultant's proposal, dated August 29, 2025, is to provide on-call architecture and engineering support services for fiscal year 2026. These services include design for architecture, mechanical and plumbing, electric system, fire protection system, pavement and facility inspections, civil, traffic, environmental, structural evaluation and design, landscape and irrigation, utilities and infrastructure, airfield design, roadway and signage design, surveying, cost estimating, scheduling, geotechnical services, stormwater management, and all other related services.

Fiscal Impact is \$100,000. Funding is from Operations and Maintenance Funds

On September 30, 2025, the Procurement Committee recommended approval of the above-mentioned services.

Services cannot commence before the date of Aviation Authority Board approval. The approved addendum must be executed by the Aviation Authority before invoicing for services. All on-call tasks require pre-approval by The Aviation Authority prior to commencement of any work.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chair, Construction Finance Oversight Committee

Item Description

Recommendation of the Construction Finance Oversight Committee (CFOC) to Approve Funding Requests for V-01019 – Hyatt Atrium/East Checkpoint Skylight Refurbishment (Design Build) and V-00986 – Airside 4 Delta Club Window Replacement (Design/Build)

Background

At its meeting on September 30, 2025, the CFOC recommended approval of the funding action(s) as outlined below.

The following roofing projects are underway to address leaks at the North Terminal.

V-01019: The existing skylights above the Hyatt Atrium and East Checkpoint at Terminal A are more than 30 years old and are leaking. On February 27, 2024, the Construction Committee approved an addendum to the Continuing Program and Project Management Services Agreement with Ardmore Roderick to perform an evaluation and provide reports of the existing condition of these skylights to determine the source of leakage and recommend a solution.

V-00986: The windows in the Airside 4 Delta Club are leaking and need to be replaced. On January 3, 2023, the Construction Committee approved the preparation of a Design Criteria Package (DCP) to address this issue. The DCP was completed in March 2023 at which time additional renderings were requested to provide additional design options. After considering a variety of design options, on April 8, 2025, the Construction Committee approved the preparation of a new DCP.

Issues

Following the completion of the DCPs and preparation of the engineering cost estimates, additional funding is required to proceed with construction efforts to address the East Checkpoint skylights and Delta Club windows.

Available Capital Expenditure funds have been identified in Fiscal Year (FY) 2021 CIR00633 – Escalator Replacement, which was approved in 2020. Replacements were completed in 2022, leaving a balance of \$4,899,016. The North Terminal Vertical Circulation Improvements in the current Capital Improvement Program includes funding for future escalator replacements; therefore, this CIR is no longer needed.

Therefore, it is requested that \$4,287,370 of available funds in CIR00633 be repurposed to provide the additional funding required for V-00986 and V-01019. Table 1 reflects a summary of the transfers being requested.

Table 1

Project/CIR	Description	Current Budget	Proposed Transfer	Proposed Budget
V-00986	Airside 4 Delta Club Window Replacement	\$ 1,800,000	\$ 1,105,869	\$ 2,905,869
V-01019	Hyatt Atrium/East Ckpt Skylight Refurbishment	2,051,141	3,181,501	5,232,642
CIR00633	Escalator Replacement	4,899,016	<u>(4,287,370)</u>	611,646
			\$ -	

The project team is confident that these transfers will provide sufficient funds to complete the projects based on conditions known at this time.

Small Business

Not applicable.

Alternatives

None.

Fiscal Impact

CIR00633 will be reduced by \$4,287,370 of Capital Expenditure funds, leaving a balance of \$611,646. Project V-00986 will be increased by \$1,105,869 of Capital Expenditure funds, and Project V-01019 will be increased by \$3,181,501 of Capital Expenditure funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Finance Oversight Committee to (1) approve the transfer of Capital Expenditure funds in the amount of (a) \$3,181,501 to V-01019 - East Checkpoint Skylight Renovations; and (b) \$1,105,869 to V-00986 - Airside 4 Delta Club Window Replacement; and (2) request concurrence from the Orlando City Council for these unbudgeted expenditures, following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, P.E., Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreements to Exercise the Second Renewal Option with Selected Firms

Background

On September 15, 2021, the Aviation Authority Board approved Continuing Vertical Construction Services Agreements with the below firms, following a competitive award process, in compliance with state statutes and Aviation Authority policies.

- The Roderick Group, Inc., dba Ardmore Roderick
- Clancy & Theys Construction Co.
- Collage Design and Construction Group Inc, dba The Collage Companies
- Gomez Construction Co.
- H.A. Contracting Corp.
- H.W. Davis Construction Inc.
- Johnson -Laux Construction, LLC
- Lego Construction Co.
- McCree Design Builders, Inc
- Mejia International Group Corporation
- Ovation Construction Company
- R L Burns, Inc
- RUSH Facilities, LLC
- T&G Corporation dba T&G Constructors
- Votum Construction, LLC

On August 21, 2024, the Aviation Authority Board approved the First One-Year Renewal Option for Continuing Vertical Construction Services Agreements with the below eight firms determined to have the capability to effectively meet the performance requirements of the Continuing Vertical Construction Services Agreement. Thereafter, on May 21, 2025, the Aviation Authority Board approved an Amendment to an Addendum to the Continuing Vertical Construction Services Agreements to extend the First Renewal Option with selected firms, as seen below:

Firm	Expiration
Clancy & Theys Construction Co	December 31, 2025
Collage Design and Construction Group Inc, dba The Collage Companies	December 31, 2025
Gomez Construction Co.	December 31, 2025
H.A. Contracting Corp.	December 31, 2025
H.W. Davis Construction Inc.	December 31, 2025
Lego Construction Co.	December 31, 2025
Mejia International Group Corporation	December 31, 2025
Ovation Construction Company	December 31, 2025

The scope of work for the above Continuing Vertical Construction Services Agreements includes, but is not limited to, general site construction, design-build, foundation, structural, masonry, electrical, plumbing, mechanical, interior, and exterior finishes, painting, roofing, furnishings, and other work normally associated with vertical construction.

Issues

The Aviation Authority has evaluated the performance of the incumbent continuing vertical contractors and determined that the below six firms have demonstrated a willingness to respond to the Aviation Authority when invitations to bid are requested, and have the capability to effectively meet the performance requirements of the Continuing Vertical Construction Services Agreement.

- Clancy & Theys Construction Co
- Collage Design and Construction Group Inc, dba The Collage Companies
- Gomez Construction Co.
- H.A. Contracting Corp.
- H.W. Davis Construction Inc.
- Ovation Construction Company

To maintain continuing vertical construction services on an as-needed basis, the second renewal option is required for the above-mentioned agreements. In response to the Aviation Authority's notification, each of the six firms has provided a letter of concurrence of the second one-year renewal option.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Future addenda will be based on bids of such qualified bidders or directly negotiated proposals for specific amounts to be awarded.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the below six Continuing Vertical Construction Services Agreements to exercise the second one-year renewal option; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Firm	Expiration
Clancy & Theys Construction Co	September 30, 2026
Collage Design and Construction Group Inc, dba The Collage Companies	September 30, 2026
Gomez Construction Co.	September 30, 2026
H.A. Contracting Corp.	September 30, 2026
H.W. Davis Construction Inc.	September 30, 2026
Ovation Construction Company	September 30, 2026

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, P.E., Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 07 to the Continuing Program and Project Management Services Agreement with PSA Constructors Inc. dba PSA Management Inc. for Construction Phase Owner Authorized Representative Services for V-00982 MCO Campus Key and Lock Replacement at Orlando International Airport (MCO)

Background

On April 11, 2023, the Construction Committee approved Addendum No. 7 in the amount of \$108,346 to the above-referenced agreement for Design Phase Services, which included \$62,786 for Medeco as a subcontractor to PSA Constructors Inc. dba PSA Management Inc. (PSA) to assist with development of the base Hierarchy Plan as coordinated with the Aviation Authority Security Department.

On October 3, 2023, the Construction Committee approved Amendment No. 1 to Addendum No. 7, in the amount of \$167,074, for further design management through December 15, 2023. This amendment included mapping and coding of cores in advance of PSA receiving the Owner-provided GIS data and software application toolsets.

On December 13, 2023, the Aviation Authority Board Approved Amendment No. 2 for Construction Phase Services in the amount of \$488,902.

On April 30, 2024, Amendment No. 3 in the amount of \$51,430 was approved to provide a clerk to assist the Access Control Department with the distribution of keys. The clerk position was needed for approximately 45 days. Remaining funding in Amendment No. 3 is to be returned to the project.

On August 26, 2025, the Construction Committee approved a reduction of 3,000 Medeco cores and lock hardware on Purchase Order 1007316, in the deductive amount of \$242,460.00, resulting in a revised value of \$963,556.60.

Issues

It has been determined that additional OAR services are required to provide a completed project as further described in the Consultant's proposal, dated July 7, 2025.

Various difficulties were encountered, which limited the OAR's ability to complete the mapping, coding, and ordering cores and keys. The primary limitations the OAR team encountered are associated with:

a) Hierarchy Development of cores and keys - The time needed to collect data and the subsequent ordering of cores and keys was underestimated. Obtaining end-user data requires lengthy communication. PSA was also limited to the use of excel spreadsheets and manual data collection.

b) Key Issuance - The participation by the end users (tenants) in providing timely responses on the identification of the core type to order by space, individual key issuance, and, more importantly, key pick-up. Cores could not be installed until keys were picked up, i.e., Airline cores totaling 1,000 each could not be installed.

c) Security Line Changes with T1 and T2 Cores - Change in Security Line doors/core designations affected approximately 900 doors and took multiple months to reach a final core designation, including the ordering and receiving of new cores. Other core redesignations have affected approximately 250 cores, adding to the time required to complete orders.

As of July 7, 2025, 100 percent of the known cores to be furnished and installed have been procured.

If approved, PSA will provide a continuation of OAR services to complete the project, including coordination with end-users and the Contractor for the remaining installation period, to aid in a successful restart and completion. Upon completion, the PSA will provide a consolidated package of data as a deliverable. This is a lump sum amendment for all effort required to complete the project.

Overall Project Cost Summary

Design	Construction (previously approved)	Construction Change Order Request**	Program and Project Management (previously approved)	Additional Program and Project Management	Owner Furnished Equipment (previously approved)	Owner Furnished Equipment (quantity adjustment)	Total
N/A	\$491,900	\$118,688.53	\$1,157,523	\$341,771	\$1,206,016.60	(\$242,460)	\$3,073,439.13*

*Project cost is within the approved budget; any unused budget will be returned to Aviation Authority funds.

**Approved at September 17, 2025, Board Meeting, CA-G

Project Schedule

Construction NTP	1/29/2024
Anticipated Substantial Completion	2/28/2026
Anticipated Final Completion	4/29/2026

On August 26, 2025, the Construction Committee recommended approval of the above-referenced services.

Small Business

The Office of Business Opportunity & Exchange has reviewed the subject contract's LDB/VBE specifications and determined that PSA does not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$341,771. Funding is from Florida Department of Transportation (FDOT) to the extent eligible, and General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and; approve an Amendment to Addendum No. 07 to the Continuing Program and Project Management Services Agreement with PSA Constructors Inc. dba PSA Management Inc. for Construction Phase Owner Authorized Representative Services for V-00982 MCO Campus Key and Lock Replacement at MCO, for the total lump sum fee amount of \$341,771, with funding from FDOT to the extent eligible, and General Airport Revenue Bonds; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve Various Addenda to the General Consulting Services Agreement with Ricondo & Associates for Fiscal Year 2026 On-Call Signage & Design Support Services, and Fiscal Year 2026 General Consulting Services at the Orlando International Airport (MCO) and Orlando Executive Airport (ORL)

Background

In December 2020, Ricondo & Associates, Inc. was selected by the Aviation Authority Board through a competitive award process to provide General Consulting Services. Tasks are awarded on an as needed or annual basis. The base agreement established the negotiated hourly rates. The services provided as part of this agreement may include advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design/build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities

Issues

Description of proposal for each addendum is outlined in Attachment A.

Small Business

The Office of Business Opportunity and Exchange review is detailed in Attachment A for each addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for each addendum is outlined in attachment A.

Recommended Action

1. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$61,664, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

CONSENT AGENDA ITEM – O –

2. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$109,208, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.
3. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$175,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.
4. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$50,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.
5. It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee and; (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$10,000, from the Operations & Maintenance Funds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Attachment A

On August 26, 2025, the Procurement Committee recommended approval of an addendum to the above-referenced agreement as follows:

1. To provide Fiscal Year 2026 on-call, as-needed, signage design and consulting services to support the Wayfinding & Signage Program. These services will be done through subconsultant Artistic Identity. They will have design, construction administration, and oversight responsibilities associated with assigned projects. These services are for an estimated 6 months.

For this addendum, Ricondo & Associates will serve as the prime consultant, and Artistic Identity and Carolyn Binder, CPA, LLC will serve as subconsultants. The project team is broken down as follows:

- Ricondo & Associates (prime) – 1% (\$800)
- Artistic Identity, LLC (sub) for signage design and consulting services – 98% (\$60,162)
- Carolyn Binder, CPA, LLC (sub) for project control support services – 1% (\$702)

Fiscal impact is \$61,644. Funding is from Operations and Maintenance Funds.

The Office of Business Opportunity and Exchange reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Ricondo & Associates, Inc. proposes 98% LDB participation in this addendum.

2. To provide Fiscal Year 2026 staff extension support services. Such services include, but are not limited to, strategic planning, congestion management, master planning, terminal planning/programming, capital improvement program implementation, project management, and other miscellaneous consulting services as requested by the Aviation Authority. Poulos & Bennett, LLC will serve as the primary subconsultant for Ricondo & Associates under this task, with Carolyn Binder, CPA, LLC, also providing support.

For this Addendum, Ricondo & Associates will serve as the prime consultant, and Poulos & Bennett, LLC, and Carolyn Binder, CPA, LLC, will serve as subconsultants. The project team is broken down as follows:

- Ricondo & Associates (prime) – 6% (\$6,400)
- Poulos & Bennett, LLC (sub) for project support staff extension services – 92% (\$100,000)
- Carolyn Binder, CPA, LLC (sub) for project control support services – 2% (\$2,808)

Fiscal impact is \$109,208. Funding is from Operations and Maintenance Funds.

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that there is no small business participation due to the specialized scope of services to be provided.

3. To provide Fiscal Year 2026 on-call general consulting support services. Such services may relate to, but not necessarily be limited to, professional consulting services for: airfield analysis, terminal planning/programming, landside planning (e.g., roadways, parking facilities, terminal curb fronts, rental car facilities/spaces), airspace analysis, vertiport planning, airport activity forecasting, capital improvement program support and implementation services, cargo and general aviation facility concept development, benchmarking analysis, preparation of 3D renderings, aircraft parking plan analyses, and other miscellaneous general consulting and advisory services, as deemed necessary by the Aviation Authority. These services are for a not-to-exceed fee amount of \$175,000, with funding from previously-approved Operations and Maintenance Funds

Fiscal impact is \$175,000. Funding is from Operations and Maintenance Funds.

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that there is no small business participation due to the on-call services to be provided.

4. To provide Fiscal Year 2026 staff extension support services. Such services include, but are not limited to, the coordination of AAM Task Force meetings and external outreach activities, preparation of AAM pre- and post-meeting materials, analysis and drafting of vertical takeoff and landing site plans, vertical takeoff and landing airspace analysis, AAM conceptual operations planning, and AAM report documentation. Environmental Science Associates (ESA) and Woolpert will provide technical support to Ricondo & Associates under this task, with Carolyn Binder, CPA, LLC, also providing administrative support.

For this addendum, Ricondo & Associates will serve as the prime consultant, and Woolpert, ESA, and Carolyn Binder, CPA, LLC will serve as subconsultants. The project team is broken down as follows:

- Ricondo & Associates (prime) – 60% (\$31,000)
- ESA (sub) for AAM support services – 20% (\$10,064)
- Woolpert (sub) for AAM support services – 16% (\$8,000)
- Carolyn Binder, CPA, LLC (sub) for project control support services – 4% (\$936)

Fiscal impact is \$50,000. Funding is from Operations and Maintenance Funds.

5. To provide Fiscal Year (FY) 2026 on-call general consulting support services for ORL. Such services may relate to, but not necessarily be limited to, professional consulting services for: airfield and airspace analyses, helicopter and vertical takeoff and landing concept planning, capital improvement program support and implementation services, general aviation facility concept development, landside road and parking modeling and conceptual planning, and other miscellaneous general consulting and advisory services, as deemed necessary by the Aviation Authority. These services are provided at a not-to-exceed fee of \$10,000, funded by previously approved Operations and Maintenance Funds.

Fiscal impact is \$10,000. Funding is from Operations and Maintenance Funds.

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that there is no small business participation due to the on-call services to be provided.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order No. 24 to V-01011, Airside 4 60's Wing Renovations (Design/Build)

Background

At the Construction Committee meeting on September 30, 2025, the Construction Committee recommended approval of the change order, as outlined in Attachment A.

Issues

Description of the change order is outlined in Attachment A.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

Funding for the change order is outlined in Attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to approve Change Order No. V-01011-24 for \$236,521.70 and a 416 day extension to Substantial Completion, with funding as outlined in Attachment A; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order following satisfactory review by legal counsel.

Attachment A (Page 1 of 2)

Change Order No. V-01011-24

Construction Committee: September 30, 2025
Project: Airside 4 60's Wing Renovations (Design/Build)
Contractor: Gomez Construction Company

Amount This Change Order: \$ 236,521.70 (23.67% of Original Contract Price)
Original Contract Amount: \$ 999,222.00
Previous Change Orders: \$1,743,718.49 (174.51% of Original Contract Price)
Revised Contract Amount: \$2,979,462.19*

*The Change Order amount is within the approved budget, which was previously approved by the Aviation Authority Board.

Time Extension to Substantial: 416 Days

Funding Source: General Airport Revenue Bonds and Capital Expenditure Funds

Description of Changes:
NEGOTIATED SETTLEMENT:

This Change Order (CO) resolves all outstanding Requests for Change Orders (RCOs) for all costs and time through September 30, 2025, as set forth in this Change Order.

This settlement covers the following:

1. RCO 33 - Increase the Contract Time for substantial completion by 416 calendar days, from 180 calendar days to 596 calendar days, resulting in a new substantial completion date of October 16, 2025. The original substantial completion date for this project was August 25, 2024; however, due to the added Owner-requested scope and unforeseen conditions associated with CO Nos. 2 through 24, inclusive, there were multiple impacts to the project schedule. It has been determined that the Contractor is entitled to extended general conditions and a time extension of 416 calendar days, resulting in a new Substantial Completion date of October 16, 2025. This item resolves all outstanding RCOs for all costs and time through September 30, 2025, as set forth in this CO. ADD: \$232,379.70
2. Provide all final bond and insurance premiums related to the construction cost increase. No Contractor mark-up is permitted, per Aviation Authority specifications. ADD: \$4,142.00

By executing this CO, Gomez Construction Company ("Contractor" or "GCC"), does hereby fully and completely discharge and release the Greater Orlando Aviation Authority, its board members, employees, and representatives including, but not limited to, all design and project management professionals retained by the Greater Orlando Aviation Authority and their current and former officers, directors, principals, employees, agents, representatives, suppliers, contractors, subcontractors, attorneys-in-fact, attorneys-at-law, insurers, sureties, predecessors, successors, and assigns, individually and collectively, from, and waives any and all debts and accounts, promises, damages, liens, encumbrances, causes of action, suits, bonds, judgments, claims and demands whatsoever, in law or in equity, which Contractor ever had, now has, or may ever have on account of labor performed, material furnished, or services rendered, directly or indirectly, for the Contract between the parties dated February 12, 2024, known as "V-01011 Airside 4 60's Wing Renovations (D/B)" (the "Contract").

Contractor further covenants that all subcontractors, suppliers, materialmen, and all other persons supplying material, supplies, services, or labor used directly or indirectly in the prosecution of the work provided in the Contract shall be paid in full, and that Contractor shall defend, indemnify, and hold harmless the Greater Orlando Aviation Authority from any and all debts and accounts, promises, damages, liens, encumbrances, causes of action, suits, bonds, judgments, claims and demands whatsoever, in law or in equity which any subcontractor, supplier, materialmen, or any other persons supplying material, supplies, services, or labor used directly or indirectly in the prosecution of the work provided in the Contract had, now has, or may ever have.

Contractor represents and warrants, as a material inducement for the Greater Orlando Aviation Authority to enter into this negotiated Change Order, that neither Contractor nor its subcontractors, Suppliers, materialmen, or any other persons supplying material, supplies, services, or labor directly or indirectly in the prosecution of the work provided in the Contract have or are aware of any other claims or potential claims on this Project.

The negotiated final settlement set out in this CO waives any of the claim submission or substantiation requirements of the Contract Documents. This CO does not relieve Contractor from its obligations set forth in the Contract. Contractor also agrees that by negotiating amounts related to listed RCOs and issuing this CO, the Greater Orlando Aviation Authority does not approve or accept any Work related thereto or waive any issues or defects with the Work, except as amended by this CO. All terms and conditions not otherwise modified by this CO shall continue in full force and effect. References to RCOs or any other related documents are purely for information and illustrative purposes to describe the scopes of work. This CO supersedes any reservations, limitations, boilerplate, or other purported terms or conditions in such documents.

The parties agree that this CO and all preceding change orders are within the scope of the original Contract and do not materially alter the original Contract such that a cardinal or constructive change to the original Contract has occurred.

Reasons for Change:

1. Owner Requested Change: RCO 33 - Over the duration of the project, 23 change orders were executed to date with CO Nos. 2 and 21 creating impacts on the project's longest path, resulting in justifiable, compensable time impacts to the project completion date. It shall be noted that CO Nos. 3 through 20 and CO Nos. 22 and 23 also had justifiable and compensable impacts that ran concurrently with the project's longest path. This CO compensates the contractor for extended general conditions and a time extension for a new substantial completion date of October 16, 2025.
2. Owner Requested Change: This CO compensates the contractor for the increase in bond costs due to the increase of the overall Contract price. Once this CO is executed by Gomez Construction Company, all outstanding and disputed RCOs, financial obligations, and time will be considered resolved.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Chief Operating Officer

Background

The Chief Operating Officer (COO) is responsible for directing the operational activities of the Aviation Authority, establishing and implementing an appropriate system of operational and administrative controls, policies, and procedures to effectively accomplish the Aviation Authority's strategic and tactical objectives as well as key initiatives. The COO represents the Aviation Authority's interest and provides guidance and advice to the Chief Executive Officer, Aviation Authority leadership and internal departments on a wide variety of operational matters related to all aspects of the Aviation Authority.

Issues

To provide continuity of leadership for these functions at the Aviation Authority and in accordance with Policy 110.05, Appointed Position Wage Plan; I nominate Theodore S. Kitchens as Chief Operating Officer.

Mr. Kitchens has over twenty-five years of leadership experience in the aviation industry. He has successfully demonstrated expertise in strategic planning, execution, and fostering relationships with key stakeholders at multiple major commercial airports. Mr. Kitchens holds a Master of Arts Degree in Urban and Regional Planning from the University of Florida and is an Accredited Airport Executive through the American Association of Airport Executives.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations and Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Kitchens as the Chief Operating Officer.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Authorize the Chief Executive Officer to Submit Documentation Demonstrating Compliance with Section 332.0075, Florida Statutes (F.S)

Background

In accordance with Florida Statute 332.0075, GOAA is required to upload certain documents into FDOT's Florida Aviation Database, i.e., a copy of our fiscal year budget, a copy of our financial statements/reports, etc., and provide website links to GOAA documents such as Board meeting minutes, meeting notices, airport master plan, contract and contract amendments, and position and rate information, etc.

Pursuant to section 332.0075, F.S., the governing bodies of large hub commercial service airports are required to:

- Post specified information on its website.
- Use competitive solicitation processes consistent with the requirements of Section. 287.057, F.S., for purchases of commodities or contractual services which exceed the threshold amount of \$325,000.
- Approve, award, or ratify all contracts more than \$1,500,000 as a separate line item on the agenda and provide a reasonable opportunity for public comment.
- Ensure each governing member completes 4 hours of ethics training each calendar year, which must address specified topics.
- Submit specific documentation, including a statement confirming compliance with Chapter 112, Chapter 287, and Section 332.0075, F.S., by November 1st of each year.

Issues

The Florida Department of Transportation (FDOT) has developed a web portal, utilizing the Florida Aviation Database, to submit a checklist for Airport Transparency and Accountability Reporting Compliance. This checklist must be completed by November 1st. On November 2nd, the FDOT will begin reviewing the information. Per statute, beginning January 15th, 2022, and annually thereafter, the FDOT will summarize the Aviation Authority's compliance with Section 332.0075, F.S., for submission to the Governor, the President of the Senate, and the Speaker of the House of Representatives.

The statute requirements are wide-ranging, spanning multiple departments. Staff have worked collaboratively to ensure the Aviation Authority is complying with the above provisions as follows:

- The Aviation Authority monitors Ethics Training for the Board Members and confirms filing of annual financial disclosures.

- The Aviation Authority maintains a compliance matrix documenting the statute requirements and the corresponding internal procedures to meet the requirements.
- The Aviation Authority is periodically audited, the latest of which confirmed compliance with Chapter 287, F.S.
- The Aviation Authority's public website includes a specific section linking to the required postings.
- Aviation Authority staff has prepared documentation and are ready for submission to FDOT.

The web portal requires an authorized individual to attest to the Aviation Authority Board's compliance with Part III of Chapter 112, Chapter 287, and Section 332.0075, F.S. The Chief Executive Officer has been identified as the authorized individual to provide this attestation on behalf of the Aviation Authority Board.

Small Business

Not applicable.

Alternatives

None.

Fiscal Impact

The Aviation Authority will not receive anticipated revenue from FDOT until compliance is demonstrated. Per statute, FDOT may not expend any funds allocated to the Aviation Authority, unless pledged for debt service, until deemed compliant.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) authorize the Chief Executive Officer to submit the information requested by FDOT on behalf of the Board; and (2) execute a statement that it has complied with part III of Chapter 112, Chapter 287, and Section 332.0075, F.S.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM Marquez A. Griffin, Senior Vice President, Operations

Item Description

Recommendation for Approval to Amend the TNC Operating Agreements to Temporarily Suspend the Congestion Fee

Background

The Aviation Authority entered into, and subsequently amended, Transportation Network Company Operating Agreements ("TNC Operating Agreements") with Rasier-DC, LLC, Lyft, Inc., and Wingz, Inc., which are all Transportation Network Companies ("TNCs"). The TNC Operating Agreements state that the TNCs are subject to the Ground Transportation Rules and Regulations. The TNC Operating Agreements currently stipulate that the TNCs conduct loading of the TNCs' riders on the Arrivals Curbs of Terminals A and B. The TNC Operating Agreements require the TNCs to pay the Aviation Authority \$5.80 per departing trip from the Airport.

In October 2024, the Aviation Authority Board approved the implementation of a Congestion Fee of \$1.20 per departing trip applicable to ground transportation operators conducting business on the Arrivals Curbs of Terminals A and B. Only TNCs and Taxicabs may access the Arrivals Curb of Terminals A and B, but Taxicabs may also access the Commercial Lanes of Terminals A and B, where no Congestion Fee is imposed. Taxicabs also pay the Aviation Authority \$5.80 per departing trip.

In September 2025, staff evaluated the available options for pickup for ground transportation providers and determined that the Arrivals Curbs and Commercial Lanes of Terminals A and B were not available to all providers as pickup options. Thus, to maintain parity amongst the ground transportation providers, staff is recommending temporarily suspending the congestion fee.

Issues

The Aviation Authority is requesting an amendment to the TNC Operating Agreements to temporarily suspend Congestion Fees through September 30, 2026, while evaluating potential fee adjustments and the relocation of TNC and Taxicab operating areas.

Alternatives

The Aviation Authority could not amend the agreement.

Fiscal Impact

The suspension of the Congestion Fees will reduce the Aviation Authority's revenue. Based on projected traffic, it is estimated to be approximately \$3,439,278 annually.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation and authorize the Chief Executive Officer or an Aviation Authority Officer to execute amendments to the TNC Operating Agreements with the TNCs following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Tracy Harris, Vice President, Concessions

Item Description

Recommendation to Approve Amendment 1 to the STC Passenger Lounge Agreement with Trip Hospitality Orlando, LLC

Background

The Greater Orlando Aviation Authority (Aviation Authority) and Trip Hospitality Orlando, LLC (Trip Hospitality), are parties to that certain STC Passenger Lounge Agreement (Agreement), at Orlando International Airport (Airport) that provides common use passenger lounge services in Terminal C. The Agreement currently includes 9,301 square feet of space on Level 4 of Terminal C and is scheduled to expire on September 30, 2032.

Issues

The addition of airlines and the continued growth of passenger traffic in Terminal C, coupled with the expanded lounge access through credit card programs and airline partnerships, have resulted in crowding and extended wait times for the current lounge location. To enhance the overall customer experience and accommodate additional airline premium cabin passengers, Staff recommends amending the Agreement with Trip Hospitality to include 8,761 square feet of additional space on Level 6 of Terminal C. In order to amortize the capital investment required for the additional space, Staff further recommends a two-year extension to the Agreement. Staff has reviewed Trip Hospitality's performance under the current Agreement and determined that it has been satisfactory.

Alternatives

The Aviation Authority Board could choose not to grant Trip Hospitality additional space nor the two-year extension.

Fiscal Impact

The Aviation Authority will receive the greater of a minimum annual concession fee, currently estimated to be \$1,794,560 inclusive of the additional space, or 24% of gross receipts.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) approve Amendment 1 to the STC Passenger Lounge Agreement with Trip Hospitality Orlando, LLC at Orlando International Airport (MCO); and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Second Renewal Option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance & Irrigation with Helping Hand Lawn Care, LLC (Helping Hand)

Background

This contract requires Helping Hand to furnish all labor, supervision, materials (including any replacement plant material required), supplies, tools, equipment, licenses, permits, chemicals, fertilizer, mulch, and all other items necessary or proper for, or incidental to, performing exterior landscape maintenance and irrigation services for Terminals A and B at Orlando International Airport in accordance with the Contract Documents. The Contract also allows the Aviation Authority to increase, decrease, or delete any portion of the Scope of Services of the Contract.

On September 15, 2021, the Aviation Authority Board awarded Purchasing Contract 05-22 to Helping Hand Lawn Care, LLC. The initial term of the contract was for three years, effective December 1, 2021, at an initial cost of \$4,187,150, with the Aviation Authority having options to renew the contract for two additional-one-year periods.

On October 16, 2024, the Aviation Authority Board approved the First Renewal option in the not-to-exceed amount of \$1,739,173.15.

Issues

The current term expires on November 30, 2025. Helping Hand Lawn Care, LLC agrees to the second renewal option through November 30, 2026, and has been performing satisfactorily.

The one-year value of the second renewal option, including an approximate 2.7% CPI allowed per the contract terms, is a not-to-exceed amount of \$1,785,733.58. Pricing is based on unit prices for providing Landside Terminal Landscape Maintenance and Irrigation Services. The actual amount paid to Contractor is based on actual work requested, performed, and approved by the Aviation Authority. The expenditure for the three-year base period was \$3,655,466.

On September 23, 2025, the Procurement Committee recommended approval of the Second Renewal Option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance & Irrigation with Helping Hand.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Helping Hand Lawn Care, LLC proposed 5% LDB participation.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the second renewal option is a not-to-exceed amount of \$1,785,733.58. Funding required in the subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the second renewal option of Purchasing Contract 05-22, Landside Terminal Landscape Maintenance and Irrigation Services with Helping Hand Lawn Care, LLC; (2) authorize funding in the not-to-exceed amount of \$1,785,733.58 from the Operations and Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to Multiple Suppliers

Background

On August 14, 2025, the Aviation Authority issued solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27. A notification of this solicitation was sent to 15,483 OpenGov Users.

The solicitation included a list of twenty-two items, with estimated quantities for a 24-month period: Divided into seven product groups:

1. Urinal screens (Group 1)
2. Hand soaps (Group 2)
3. Blue recycling bags (Group 3)
4. Clear can liners (Group 4)
5. Toilet tissue (Group 5)
6. Paper towels (Group 6)
7. Mats (Group 7)

The ordering and delivery of the goods will begin on or about October 16, 2025. The award will result in five primary and five secondary Blanket Purchase Agreements (BPAs) for various janitorial supplies to be provided on an "as-needed" basis for a 24-month period. The unit prices include all costs associated with delivery to the East Warehouse.

Issues

On September 5, 2025, the Aviation Authority received the following nineteen responses listed in alphabetical order: Agni Enterprises, LLC dba Head to Heels Safety Supplies; All Florida Paper; Allure Hospitality Supplier Inc; Besheek LLC; Bienali Promotions, LLC; Central Poly-Bag Corp.; Dade Paper & Bag, LLC DBA Imperial Dade; Fastenal Company; Interboro Packaging Corporation; International Synergy for Technical Svcs.; L2 Supplies and Services; ODP; Pyramid School Products; Spruse Home Inc.; Strategic Force USA; Unipak Corp.; United Sales USA Corp.; Veritiv Operating Company; and WB Mason Company, Inc.

To reduce the likelihood of stock shortages, it is beneficial for the Aviation Authority to award contracts to five Primary and five Secondary Suppliers based on their responsiveness, responsibility, and competitive pricing. The Aviation Authority may order from the Secondary Suppliers if items needed are not available from the Primary Suppliers. The Aviation Authority reserves the right to purchase from the Secondary suppliers in such a case.

On September 23, 2025, the Procurement Committee recommended the award of Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to Multiple Suppliers and deeming International Synergy for Technical Services non-responsive due to not meeting the minimum Requirements. The remaining

Suppliers were deemed responsive and responsible to the solicitation requirements. Recommend awarding the following five Primary Suppliers and five Secondary Suppliers for an amount not to exceed \$10,225,438.21 for a two-year period.

The table listing the twenty-two items, grouped into seven product categories with estimated quantities over a 24-month period, is provided in **Attachment A**.

Small Business

The Office of Business Opportunity & Exchange determined there is no small business participation goal due to the limited scope and lack of certified small business firms that are ready, willing, and able to participate.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of this procurement is for a not-to-exceed amount of \$10,225,438.21 for a two-year period, which includes the 15% contingency in the amount of \$1,333,752.81. Funding is required in the current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process, and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Award Solicitation 26-100-IFB, Janitorial Supplies for FY26 and FY27 to the 5 Primary and 5 Secondary Suppliers for a not to exceed amount of \$10,225,438.21 which is based on the total Secondary Suppliers cost and a 15% contingency; (2) deem International Synergy for Technical Services as non-responsive; (3) authorize funding from the Operations and Maintenance Fund; (4) authorize Procurement Services to issue the necessary Blanket Purchase Agreements; (5) allow for the allocation of funds among the Suppliers as required to meet inventory requirements; and (6) authorize the Procurement Services Department to extend the term of the resulting BPA's if funds remain available at the end of the original BPA period.

ATTACHMENT A

The twenty-two items, grouped into seven product categories with Primary and Secondary Vendors over a 24-month period:

GROUP 1 - URINAL SCREENS		Primary	Total	Secondary	Total
G1L1	Deodorizer, Urinal Screen, Mango	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L2	Deodorizer, Urinal Screen, Citrus	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L3	Deodorizer, Urinal Screen, Kiwi	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L4	Deodorizer, Urinal Screen, Melon	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L5	Deodorizer, Urinal Screen, Cotton Blossom	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L6	Deodorizer, Urinal Screen, Midnight Coast	WB Mason	\$15,337.50	All Florida Paper	\$15,643.50
G1L7	Deodorizer, Eco Air Clips, Cucumber Melon	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
G1L8	Deodorizer, Eco Air Clips, Cotton Blossom	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
G1L9	Deodorizer, Eco Air Clips, Kiwi	WB Mason	\$16,213.50	All Florida Paper	\$16,551.00
GROUP 2 - HAND SOAPS		Primary	Total	Secondary	Total
G2L1	Soap, Hand, Foam	All Florida Paper	\$580,600.00	WB Mason	\$585,000.00
G2L2	Soap, Hand, Redifoam Fragrance Free	Veritiv	\$1,642,000.00	All Florida Paper	\$1,650,400.00
G2L3	Soap, Hand, Foam Unscented	All Florida Paper	\$456,500.00	WB Mason	\$473,100.00
GROUP 3 - RECYCLING BAGS		Primary	Total	Secondary	Total
G3L1	Bag, Recycling, 38 Gal	Imperial Dade	\$51,079.60	All Florida Paper	\$51,760.00
G3L2	Bag, Recycling, 40 - 45 Gal	Unipak	\$99,840.00	Imperial Dade	\$127,359.20
GROUP 4 - TRASH LINERS		Primary	Total	Secondary	Total
G4L1	Liner, Plastic, Clear, Medium, 30-35 Gal	Unipak	\$173,360.00	United Sales USA	\$185,900.00
G4L2	Liner, Plastic, Clear, Large, 40-45 Gal	Unipak	\$371,840.00	Imperial Dade	\$385,837.20
GROUP 5 - TOILET PAPER		Primary	Total	Secondary	Total
G5L1	Toilet Tissue, White, Small Roll	All Florida Paper	\$103,450.00	Imperial Dade	\$110,475.00
G5L2	Toilet Tissue, Jumbo, 2-Ply	WB Mason	\$623,100.00	Imperial Dade	\$680,140.00
GROUP 6 - PAPER TOWELS		Primary	Total	Secondary	Total
G6L1	Towel, Paper, Folded	WB Mason	\$163,900.00	All Florida Paper	\$256,600.00
G6L2	Towel, Paper, White, Flex Continuous Roll	All Florida Paper	\$3,777,200.00	WB Mason	\$3,811,400.00
G6L3	Towel, PeakServe, Continuous Hand Towel	Imperial Dade	\$40,590.00	All Florida Paper	\$45,680.00
GROUP 7 - MATS		Primary	Total	Secondary	Total
G7L1	Sink & Dryer Grippy Mat	Imperial Dade	\$322,320.00	Fastenal Company	\$384,520.00
		Total Primary	\$8,546,445.10	Total Secondary	\$8,891,685.40

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Award Sole Source Procurement (SS-00267) for Contract 25-835-SS, Building Automation System Preventative Maintenance and Repair Services with Stark Tech Operating Company, LLC (Stark)

Background

This Award will require Stark Tech Operating Company, LLC to provide preventative maintenance and repair services for the Authority's entire Building Automation System ("BAS") in accordance with original equipment manufacturers' recommendations. Stark will also provide all necessary upgrades, revisions, and new releases to the Schneider Electric BAS software to maintain the Aviation Authority's BAS as a state-of-the-art system.

Stark shall provide all labor, supervision, equipment, tools, materials, supplies, repair and/or replacement parts, components, licenses, permits, and any other necessary services or accessories required to perform maintenance work as specified. This includes all activities and procedures essential or incidental to completing the work in accordance with the contract specifications.

Schneider Electric has confirmed Stark Tech Operating Company, LLC, as the regional partner and only authorized dealer of products and services for their BAS system. As a Schneider Electric EcoXpert, Stark is the only representative in the region staffed, trained, and authorized to provide preventative maintenance and repair services for the Schneider Electric BAS products/systems for the Orlando International Airport.

The initial term of the contract will be for five years, effective on or about January 1, 2026, with one five-year renewal option.

Issues

This award is made as a Sole Source Procurement in accordance with the Aviation Authority's Policy 450.03 – Non-Competitive Procurements. This policy allows for the acquisition of goods, services, or professional services from a single vendor when it is determined to be the most advantageous solution in a competitive marketplace. The Notice of Intent to Award Single Source (SS-00267), which included the scope of work, was publicly posted on the Aviation Authority's website for fifteen business days, beginning July 2, 2025. No challenges were received.

The total value of the five-year base is a not-to-exceed amount of \$11,180,212.29. The actual amount paid to Contractor is based on actual work requested, performed, and approved by the Aviation Authority. The prior five-year contract value was a not-to-exceed amount of \$5.9M. The total value increase from the current contract is 47% and this increase is reflected in a 34% increase in the total number of hardware/software points serviced and repaired under the new contract, from 66,000 to slightly over 100,000. An additional \$1,250,000 over the 5-year term, an 11% increase, was added as a safety net under the BPA to cover all glycol-related repairs/improvements not covered under other

Operations and Maintenance contracts. Additionally, two full-time technicians on site and one IT support staff available 24/7 have also been included in the total value increase.

On August 26, 2025, the Procurement Committee recommended approval of the Award Sole Source Procurement (SS-00267) for Contract 25-835-SS, Building Automation System Preventative Maintenance and Repair Services with Stark.

Small Business

The Office of Business Opportunity & Exchange has reviewed the scope of the above-referenced solicitation and does not recommend a small business participation goal due to the Sole Source method of procurement.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of this procurement is a not-to-exceed amount of \$11,180,212.29 for the five-year base contract period. Funding required in the current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process, and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award of Sole Source Procurement (SS-00267) for Contract 25-835-SS, BAS Preventative Maintenance and Repair Services with Stark Tech Operating Company, LLC; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$11,180,212.29; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International Inc., dba GCI Inc., for Construction Phase Owner Authorized Representative Services for W-S00111 South Terminal C, Phase 1 – Program and Project Management Services at the Orlando International Airport (MCO)

Background

On May 18, 2022, the Aviation Authority Board approved Geotech Consultants International, Inc. dba GCI Inc. for Continuing Program and Project Management Services and related services at Orlando International Airport (MCO) and Orlando Executive Airport, including performing as the Owner's Authorized Representative (OAR). These services are described in the Agreement for Professional Services dated June 7, 2022.

Issues

Consultant's proposal, dated September 12, 2025, is to provide Construction Phase OAR services for construction of W-S00111 GTF RAC Lobby. Services include program and project management, construction management and oversight, testing, inspections, executive reporting, scheduling, ensuring compliance with contract requirements, change management, and more. These services were previously assigned to another consulting firm. Before any costs can be incurred under the allowance for each subconsultant, the subconsultant must submit a proposal outlining the scope and associated costs to the Construction Committee for prior approval.

If approved, services will be effective the date of Aviation Authority Board approval. The proposal is based on an anticipated substantial completion date of March 15, 2026; however, the Program Management team will evaluate and review the program schedule and report issues and schedule updates as necessary to the Aviation Authority.

On September 30, 2025, the Construction Committee recommended approval of the above referenced services.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Geotech Consultants International Inc., dba GCI Inc., does not propose participation in this Addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

There are no associated Board Agenda Items.

Fiscal Impact

The fiscal impact is \$2,585,208. Funding is from General Airport Revenue Bonds. There is no additional financial impact resulting from reassigning these services to GCI. It is expected that the General Contractor will incur liquidated damages due to the late completion of the project, and it is anticipated that the Authority will recover this cost from the General Contractor.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International Inc., dba GCI Inc., for Construction Phase Owner Authorized Representative Services for W-S00111 South Terminal C, Phase 1 – Program and Project Management Services at MCO, for the total amount of \$2,585,208, including the not-to-exceed fee amount of \$1,935,208, the not-to-exceed expense amount of \$50,000, and a not-to-exceed allowance of \$600,000, with funding from General Airport Revenue Bonds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve a Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation; and approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with The Corradino Group, Inc. for Construction Phase Owner Authorized Representative Services for H-00390 Terminal C Enhancements Program – J Hook Pond at the Orlando International Airport (MCO)

Background

Project H-00390 is to construct the new J Hook Pond for stormwater management at MCO. The work scope includes dewatering, earthwork, erosion control, existing storm structure demolition, excavation, demucking, grading and sodding.

On February 21, 2024, the Aviation Authority Board approved an agreement with the Corradino Group, Inc. for Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Services.



Issues

On September 11, 2025, bids were received as follows:

	Base Bid	Total
The Middlesex Corporation	\$3,340,640.00	\$3,340,640.00
Valencia Construction Group, Inc.	\$3,955,000.00	\$3,955,000.00
Carr & Collier, Inc.	\$4,177,700.00	\$4,177,700.00
Prime Construction Group, Inc.	\$5,294,400.00	\$5,294,400.00
Kiewit Infrastructure South Co.	\$6,590,660.00	\$6,590,660.00
HORMAC Construction Group, Inc	Did not Bid	Did not Bid
<i>Latest Reconciled Estimate</i>	<i>\$5,319,545.00</i>	<i>\$5,319,545.00</i>

Middlesex has verified that it prepared its bid in accordance with all bid documents and addenda and will be able to complete the Base Bid for the amount bid and within the schedule established by the Aviation Authority.

The duration of the project is 240 calendar days for Substantial Completion and 90 calendar days for Final Completion, with an anticipated Notice-to-Proceed date of December 1, 2025. Liquidated Damages are defined as \$3,100 per calendar day for late Substantial Completion, and \$1,600 per calendar day for late Final Completion.

The Corradino Group, Inc. will provide Construction Phase OAR Construction management services for the H-390 Terminal C Enhancements Program – J Hook Pond Project. Scope of Services will be to provide Construction Phase and Closeout Phase services that include, but are not limited to: OAR Project management services, OAR observations, inspections, and closeout with document control.

	Base Bid	Total
Not-To-Exceed Fees	\$315,230.00	\$315,230.00
Not-To-Exceed Expenses	\$34,474.48	\$34,474.48
Total	\$349,704.48	\$349,704.48

Overall Project Cost Summary

Design	Construction	Program and Project Management	Construction Administration	Total
\$189,005.00	\$3,340,640.00	**\$361,344.48	\$123,270.00*	*\$4,014,259.48

* Construction Administration services with Kimley-Horn and Associates, Inc. were approved at the October 7, 2025, Construction Committee Meeting.

**\$11,640.00 was previously approved for design review/bid/award phase services

Project Schedule

Anticipated Construction NTP	12/1/2025
Anticipated Substantial Completion	07/29/2026
Anticipated Final Acceptance	10/27/2026

On October 7, 2025, the Construction Committee recommended approval of the above-mentioned services.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that The Middlesex Corporation proposes 8% LDB participation in this addendum, the Corradino Group proposes 10% LDB participation in this addendum.

Alternatives

There are no alternatives under consideration.

Associated Board Agenda Items

None

Fiscal Impact

The fiscal impact is \$3,340,640.00. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) Approve Job Order Construction Services Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for H-00390, Terminal C Enhancements J Hook Pond at the Orlando International Airport, for the total lump sum amount of \$3,340,640.00, (2) Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with The Corradino Group, Inc. for Construction Phase Owner Authorized Representative Services for H-390 Terminal C Enhancements Program – J Hook Pond at MCO, for the total amount of \$349,704.48 including the not-to-exceed fee amount of \$315,230.00 and the not-to-exceed expense amount of \$34,474.48 with funding from General Airport Revenue Bonds; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Approve the Initiatives Identified During the Aviation Authority Board Workshop on the Vision and Strategy for Orlando International Airport (MCO) and Orlando Executive Airport (ORL)

Background

On October 8, 2025, the Aviation Authority Board convened a strategic workshop to review staff-proposed five-year and ten-year vision and objectives for MCO and ORL. The session provided an opportunity for in-depth discussions on the future direction of both airports.

Following a comprehensive presentation and collaborative dialogue, the Aviation Authority Board recommended approval of strategic framework organized around four foundational pillars: Customer Experience, Community, Infrastructure, and People.

This approval marks a significant milestone in shaping the future of MCO and ORL, ensuring alignment with GOAA staff and the Board vision.

Issues

The four foundational pillars recommended during the workshop are as follows:

Customer Experience

1. Support all activities and projects necessary to attain a five-star Skytrax rating.
2. Capitalize on ORL's strategic location to activate 60% of current vacant real estate assets by 2035.
3. Scale ARFF staffing and infrastructure to meet forecasted emergency service needs of 9,500 calls for service within industry-standard response times by 2035.
4. Finalize the implementation of a perimeter intrusion detection system by 2030.
5. By 2030, attain IATA optimum level of service for all airport facilities.

Community

1. By 2030, increase non-aeronautical revenue by 30% compared to the revenue figures recorded for 2025.
2. Develop at least one new cargo processing facility and complete an FAA-approved on-airport AAM vertiport by 2030, designed to accommodate multiple commercial operators and support the future of air mobility.
3. Develop The Park at MCO or a seasonal outdoor entertainment venue by 2036 that attracts over 100,000 annual visitors.

Infrastructure

1. By 2030, increase available public parking at North and South terminals by 8,000 spaces.

2. By 2028, install a common-use self-service bag drop at all ticketing counters in Terminal 2. By 2030, complete the construction of a new Baggage Handling System for North Terminal 1.
3. By 2030, complete Airside 2 gate expansions. By 2035, complete Terminal 2 Phase 2 Construction.
4. By 2030, incorporate additional passenger conveyance in Terminal 2 Airside from Palm Court to Gate C230.
5. By 2030, attain key target financial metrics of 1.4x all-in Debt service coverage and Cost per Enplaned Passenger (CPE) as a percentage of fare revenue of less than 10%.

People

1. By 2030, launch a fully operational Business Incubator at MCO to drive innovation and strategic growth, including increasing the number of small businesses working with MCO by 40%.
2. By 2028, achieve a 20% increase over 2025 baseline employee engagement scores and attain an employee engagement score of 90% within 5 years.
3. Implement at least four innovative or performance improvement initiatives annually starting in 2026.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Fiscal Impact

The fiscal impact is unknown at this time, however, as the programs advance and cost estimates are finalized, projects will be prioritized and integrated into the annual operations and maintenance and capital budgets, while maintaining the key target financial metrics of not less than 1.4x all-in debt service coverage and cost per enplaned passenger (CPE) as a percentage of fare revenue no greater than 10%.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to: (1) approve the recommendation from the Aviation Authority Board Workshop conducted on October 8, 2025; and (2) authorize the Chief Executive Officer, or designated Aviation Authority staff, to advance and implement the recommendation.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation to Approve Benefit Plan Renewals for Active and Retired Employees

Background

The medical, dental, vision, flexible spending account (FSA), life, and disability plans are part of the employee benefit package for the Aviation Authority's regular employees and applicable benefits for retirees.

CIGNA provides the following coverages:

- Five fully insured plans: Choice In-Network Plan, Choice Plus Point-of-Service (POS) Plan, High-Deductible Health Plan with Health Savings Account (HSA), and for post-65 retirees, a Prescription Drug Plan (PDP), and Medicare Supplemental Plans
- Two fully insured dental plans: Dental Health Maintenance
- Organization (DHMO) and Preferred Provider Organization (PPO)
- Base and Buy-Up Vision plans on a fully insured basis
- Administrative services for the FSA
- Administrative services for HSA Administration

Mutual of Omaha provides the following coverages:

- Life, Accidental Death & Dismemberment (AD&D) and Long-Term Disability plans on a fully insured basis
- Employee Paid Optional Life Insurance plan
- Advice-to-Pay for the self-insured Short-Term Disability plan

Employee standard contributions for medical coverage are as follows:

- Choice In-Network Plan
10% contribution for employee-only coverage or 20% for employee plus dependent coverage
- Choice Plus Point-of-Service Plan
15% contribution for employee-only coverage or 25% for employee plus dependent coverage
- High Deductible/Health Savings Account (HSA) Plan
10% contribution for employee-only coverage and 20% for employee plus dependent coverage

Employee wellness contributions for medical coverage are as follows:

- Choice In-Network Plan
8.91% contribution for employee-only coverage or 17.81% for employee plus dependent coverage
- Choice Plus Point-of-Service Plan
13.36% contribution for employee-only coverage or 22.26% for employee plus dependent coverage
- High Deductible/Health Savings Account (HSA) Plan
0% contribution for employee-only coverage and 14.12% average for employee plus dependent coverage

To be eligible for the wellness contributions, an employee must have a qualified annual physical during the timeframes communicated as part of our wellness program.

Employees hired on or before September 30, 2006, share premium costs for retiree-only coverage based on years of service at retirement. Employees hired after September 30, 2006, pay 100% of the premium and are not eligible for cost-sharing. All retirees pay 100% of the premium for dependent coverage.

Employees who provide proof of other credible group coverage may elect to opt out of Authority-provided medical and/or dental plans. Employees who opt out of both plans receive \$1,118 for the Plan year. Currently, 125 employees have opted out of the medical plan, and 79 have opted out of the dental plan.

For Employees enrolled in the High Deductible/HSA Plan, the Aviation Authority contributes \$1,250 annually for employee-only plan elections and \$2,500 annually for family-plan elections to the associated Health Savings Accounts.

Issues

Medical Coverage (Active Employees & Pre-65 Retirees)

The industry trend or inflation for health coverage is approximately 12.3% for medical and pharmacy combined. The Aviation Authority's claims loss ratio for the last 12 months through June 2025 was 99.2%. This is approximately 8% higher than the prior year.

The funding methodology was reviewed. Based on claims through May, it was determined that a self-funded program would cost approximately \$1,111,456 more than the final fully insured offer and come with a worst-case liability of \$6,708,557 more than the fully insured costs. Therefore, staff recommends that the Aviation Authority remain fully insured for Plan Year 2026, continue the wellness program offering a financial incentive for participating employees, and re-evaluate self-funding for Plan Year 2027.

Additionally, the Aviation Authority's current program with CIGNA is eligible for a dividend based on experience. The positive experience in 2022 and 2023 resulted in a surplus, of which the Authority received \$2,171,824 into a Premium Stabilization Reserve. The Aviation Authority was granted a \$500,000 credit against the 2025 premium in January 2025.

Finally, CIGNA will be opening clinic staffed by a nurse with a remote physician on the airport property this November. This process has been underway through 2025. There will be no cost to the Authority other than build-out and space for 2026. Pricing will be negotiated beyond 2026 based on the funding mechanism the Aviation Authority chooses. For the reasons outlined above, staff is recommending remaining with CIGNA to provide medical benefit coverage for 2026.

The current annualized premium for Active Employees and Pre-65 Retirees is \$ 22,441,077. CIGNA's proposed renewal for the fully insured medical and pharmacy plans for 2026 is 14.09% or \$25,603,654.

Medical (Medicare Eligible Retirees – Post 65)

The Aviation Authority continues to provide coverage for Medicare-eligible (post-65) retirees through a Medicare Supplemental Medical Plan and a Part D Prescription Drug Plan. The current annualized premium is \$1,702,220. CIGNA proposed a combined increase of 8.43% for a total increase of \$143,459. This reflects the current environment in the post-65 population.

Dental (Active and Retirees)

The current annualized premium is \$967,256 and is under rate guarantee for 2026.

Vision (Active and Retirees)

The current annualized premium is \$133,188 with a proposed increase of 9.41%. This would be an overall increase of \$12,538.

Flexible Spending Account (FSA)

The current FSA rate is \$4.59 per participant, per month. CIGNA proposed no increase. The annual estimated cost is \$15,312 (based on 278 participants).

Health Savings Account (HSA)

Current HSA funding is \$1,250 for individual and \$2,500 for family and equates to \$192,000 based on current enrollment.

Life and Disability

The current and renewal annualized premium with Mutual of Omaha is \$608,435. The rates are now guaranteed until January 1, 2029.

Optional Life Insurance

Optional life insurance coverage is an employee-paid benefit with Mutual of Omaha.

Patient-Centered Outcomes Research (PCORI)

This fee is included in the 2025 renewal and represents approximately \$5,680 of the total medical premium. This amount is paid by Cigna directly to the IRS.

Alternatives

No other alternatives are under consideration.

Fiscal Impact

Current group health insurance premiums are effective through December 31, 2025. Premium estimates for Plan Year 2026, effective January 1, 2026, are based on participation, employment levels, and employee plan elections as of August 2025.

The 2026 calendar year plan cost for medical, dental, and vision, under the proposed recommendation, for Active Employees and Retirees, is based on projected employee population is estimated to be \$28,562,315. This represents a 13.15%, or \$3,318,574 increase over 2025 plan year cost.

Retiree's contribution is estimated to be \$587,788 for 2026.

The 2026 calendar year plan cost for life insurance, long-term disability, short-term disability, advice-to-pay services, and the flexible spending account will be \$623,747.

Assuming plan elections remain the same as 2025, the Aviation Authority will contribute an estimated \$192,500 to the Health Savings Accounts (HSA). Funding is from the Operations and Maintenance Fund.

Additionally, assuming opt-out elections remain the same as 2025, the Aviation Authority will provide opt-out payments to employees totaling approximately \$136,167 for 2026.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve the proposed renewals with CIGNA for medical, dental, vision and FSA and the Mutual of Omaha for life, long term disability, short term disability advice to pay services, and voluntary life with the enhancements referenced; (2) approve the continuation of the medical and/or dental opt-out program; (3) approve the CIGNA post-65 Medicare Supplemental and Part D Prescription Drug Plan; (4) approve the continued employer contribution percentages for Wellness Program Participants; (5) approve the standard employer/employee contribution percentages for Non-Wellness Program Participants; (6) authorize funding from previously approved Operations and Maintenance Fund; and (7) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following review by legal counsel.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Gary Hunt, Interim Chief Operating Officer

Type of Release

Invitation for Bid

Service/Type

Air Duct Cleaning Services

Release Date

November 2025

Committee and Date

Procurement Committee - February 2026

Award Date

March 2026

Scope/Services

The Contractor shall provide all materials, labor, supervision, miscellaneous supplies, equipment, tools, chemicals, and all other accessories, services, facilities, activities necessary for the cleaning of the air ductwork systems, on an "as-needed" basis, throughout the Landside Terminal Building, Airsides, and other Authority buildings located at the Orlando International Airport ("MCO") in accordance with this Specification. The ductwork includes any interior surface of the air distribution system for conditioned spaces and/or occupied zones. This shall include all heating, air-conditioning, and ventilation system(s) from the point(s) where the air enters a system to the point(s) where the air is discharged from a system. Services scope shall also include, but is not limited to, return air grilles, return air ducts to an air handling unit (AHU), interior surfaces of an AHU, mixing boxes, coil compartments, condensation drain pans, housings, reheat coils, fans, fan housings, fan blades, turning vanes, filters, filter housings, supply diffusers, and any other components of an air distribution system not specifically listed.

Small Business Participation

The Office of Business Opportunity & Exchange has reviewed the scope of work and does not recommend a small business participation goal due to its limited scope and the lack of certified small business firms that are ready, willing, and able to participate.

Value/Term

\$1,250,000 / 5 Years

Incumbent

Dryfast Recovery System, dba Duct Dynasty, LLC

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Gary Hunt, Interim Chief Operating Officer

Type of Release

Invitation for Bid

Service/Type

Elevator/Escalator/Moving Walkway Inspection & Test Witnessing Services

Release Date

October 2025

Committee and Date

Procurement Committee - January 2026

Award Date

March 2026

Scope/Services

The Aviation Authority is requiring qualified and experienced Respondents to provide all labor, tools, manuals, code books, state-certified inspectors, and all other items necessary or proper for, or incidental to, performing code-mandated inspections, re-inspection, and test witnessing services for elevators, escalators, moving walkways and generators located at the Orlando International Airport (MCO).

Small Business Participation

The Office of Business Opportunity & Exchange has reviewed the scope and did not recommend a small business participation goal due to its limited scope and the lack of certified small business firms that are ready, willing, and able to participate.

Value/Term

\$565,000 / 5 Years

Incumbent

Bureau Veritas National Elevator Inspection Services

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Gary Hunt, Interim Chief Operating Officer

Type of Release

Invitation for Bid

Service/Type

HVAC Rigid Filters / Goods Only

Release Date

October 2025

Committee and Date

Procurement Committee – December 2025

Award Date

January 2026

Scope/Services

The selected Respondent must demonstrate the capacity to reliably stock and deliver HVAC rigid filters of various specifications to the Aviation Authority's designated Material Management Warehouse, in compliance with all performance and delivery expectations on as needed basis.

Small Business Participation

The Office of Business Opportunity & Exchange has reviewed the above-referenced solicitation and determined this procurement does not lend itself to any Local Developing Business (LDB) or Veteran Business Enterprise (VBE) participation.

Value/Term

\$1,700,000 / 2 years

Incumbent

Andrews Filter and Supply Corporation

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Gary Hunt, Interim Chief Operating Officer

Type of Release

Invitation for Bid

Service/Type

Terminal C and Train Station Smoke Control Inspection, Testing, and Certification

Release Date

October / November 2025

Committee and Date

Procurement Committee - February 2026

Award Date

March / April 2026

Scope/Services

Awarded Contractor shall provide all labor, supervision, training, sub-contractor support, materials, tools and equipment, licenses, certifications, registrations, permits, testing technical services, consulting services, material and supplies, equipment, tools (including any necessary special tools and equipment) and all other accessories, services, facilities, activities and procedures as deemed necessary or proper for, or incidental to, performing all Smoke Control Inspection, Testing and Certification at the Orlando International Airport on all components of the Smoke Control Systems located in C Terminal and the Train Station.

Small Business Participation

The Office of Business Opportunity & Exchange has reviewed the scope of work and does not recommend a small business participation goal due to its limited scope and the lack of certified small business firms that are ready, willing, and able to participate.

Value/Term

\$4,000,000 / 5 Years

Incumbent

New Contract/Service

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Danny Palakal, Interim Chief Information Officer

Type of Release

Invitation to Negotiate

Service/Type

Flight Information Display System

Release Date

October 2025

Committee and Date

January 2026

Award Date

February 2026

Scope/Services

The Contract will be to provide a Multi-User Flight Information Display System (MUFIDS) software, licenses, installation, integration, operation, maintenance and support at the Orlando International Airport. This includes flight information, content creation, wayfinding, hardware maintenance including displays, servers, drivers, and software administration, upgrades and patching.

Small Business Participation

This ITN will include a Local Developing Business (LDB) participation goal of 10%, subject to final scope and availability.

Value/Term

The Contract term will be for seven years with services to commence on or about July 1, 2026.

The value of the seven-year term is estimated at \$12,500,000.

Incumbent

SITA Information Networking Computing USA, Inc.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Arlene Grant, Senior Project Manager

Type of Release

Invitation for Bid

Service/Type

Bid Package V-01056, Selection of Contractor for Construction of Hyatt Lobby Renovation – Phase II.

Release Date

November 2025

Committee and Date

Construction Committee / December 2025

Award Date

February 2026

Scope/Services

This project consists of the renovation of the 1st & 3rd Floor Elevator Lobbies, 4th Floor Main Lobby and Pre-Function Areas, Bar, North Platform, Performance Platform, and Briefing Room at the Hyatt Regency Hotel, located in Terminals A & B at Orlando International Airport. The scope of work includes the replacement of wall, ceiling, and floor finishes, encompassing carpet, floor tiles, wall coverings, drywall patching and preparation, and interior painting as needed. Additionally, new millwork, chandeliers, fans, LED fixtures, sconces, column wraps, handrails, speakers, and expansion joint covers. It will also include the installation of a new Market grab-and-go area and the renovation of the existing Bar, which will require mechanical, electrical, plumbing, fire, and security (MEPFS) modifications for floor slab penetration, the relocation of fire sprinklers and alarm devices, and the installation of kitchen equipment.

Small Business Participation

The Aviation Authority is considering a small business participation goal of 5% LDB and 5% VBE.

Value/Term

\$13,500,000 / 270 Calendar Days from NTP to Substantial Completion

Incumbent

New Procurement

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Brad Friel, Senior Vice President, Multi-Modal Planning and Environmental

Type of Release

Request for Statement of Qualifications

Service/Type

On-Call Planning Consulting Services (W00567)

Release Date

November 2025

Committee and Date

Procurement Committee / June 2026

Award Date

July 2026

Scope/Services

The On-Call Planning Consulting Services (W00567) may include advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, preliminary engineering and advanced planning, public private partnership (P3) technical advisory services and other efforts assigned for the development, management, and operation of existing and future facilities. The on-call planning consulting services may also include interfacing with the Aviation Authority's committees and the Aviation Authority's departments and coordinating and providing documentation required by federal, state and local agencies, including the Federal Aviation Administration (FAA); Transportation Security Administration (TSA); Florida Department of Transportation (FDOT); the Orlando Utilities Commission; the Office of Tourism, Trade and Economic Development; City of Orlando; Orange County, Florida; and, other agencies as required. The selected on-call planning consultant and sub-consultants will be prohibited from providing design, construction management, and Owner's Authorized Representative (OAR) Services on projects that they provided on call planning services and shall be precluded from submitting bids or proposals for any such services to the Aviation Authority for those projects.

Small Business Participation

Proposers will be required to prepare a written action plan that demonstrates the Proposer's understanding of the Aviation Authority's Office of Business Opportunity & Exchange Participation Programs, detailing how the Proposer will achieve the participation goals for these types of services. The Aviation Authority will establish LDB, or VBE participation goals for each project or scope.

Value/Term

\$1,000,000 - \$2,000,000 (per year) - The terms of the Agreement for On-Call Planning Consulting Services shall be limited to those On-Call Planning Consulting Services that are expected to be initiated within five years of the date of the fully executed agreement.

Incumbent

Ricondo & Associates, Inc.

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Chair, Procurement Committee

Item Description

Notification of Procurement Committee Recommendations to the Chief Executive Officer

Background

The following list represents contracts recommended by the Procurement Committee to be executed by the Chief Executive Officer, requiring notification to the Aviation Authority Board:

- Addendum to the Continuing Program and Project Management Services Agreement with Cost Management Inc., dba CMI, for Fiscal Year 2026 (FY26) Construction Safety Oversight Services at the Orlando International Airport (MCO), for the not-to-exceed amount of \$204,450, with funding from Operations and Maintenance Funds. Services include, but are not limited to, performance of daily project safety oversight inspections and reporting; attending project Job Coordination Meetings and Toolbox Safety Meetings; reviewing project safety manuals and project documents for compliance; providing assistance and guidance to the Project Manager on safety-related issues; and responding to construction incidents and ensuring proper documentation is provided. The term for this Addendum is October 1, 2025, through September 30, 2026. *[Reference PC Meeting held September 23, 2025, Agenda Item No. CA-A].*
- Rescind Approval of an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc. dba GCI Inc. (GCI, Inc.) to provide FY26 Staff Extension Services to Airline Relations, New Business Item K of the Procurement Committee's meeting on August 26, 2025, for the deductive amount of (\$685,920), with funding credited to Operations and Maintenance Funds. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-A].*
- Amendment to Addendum 48 to the Continuing Program and Project Management Services Agreement with GCI Inc. for a two-month staff extension services to Airline Relations at the MCO, for the not-to-exceed amount of \$90,200, with funding from Operations and Maintenance Funds. Services include, but are not limited to, staff extension, including Project Management duties to the Airline Relations / Operational Readiness Activation Transition Department. The services are effective October 1, 2025, through November 30, 2025. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-B].*
- Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for FY26 OAR staff extension services for Engineering and Construction at MCO, for the not-to-exceed amount of \$57,000, with funding from Operations and Maintenance Funds. Services include, but are not limited to, Fiscal Year 2026 OAR staff extension services for Engineering and Construction, providing assistance to Aviation Authority staff in the area of financial liaison services, coordination with Construction Finance, Furniture, Fixtures, and Equipment (FFE) support, design criteria package management, and additional tasks as required. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-C].*

- Addendum to the Continuing Program and Project Management Services Agreement with GCI Inc., to provide FY26 Staff Extension Services for Small Projects, including Project Manager and Project Coordinator services, for the Construction Department at MCO, for the not-to-exceed amount of \$44,350, with funding from Operations and Maintenance Funds. Services include, but are not limited to, staff extension services for project management and project control services for the Construction Department, and other departments as assigned, to help oversee the Aviation Authority's construction program. Support includes, but is not limited to, project management and project control services for directing, coordinating, and managing projects from inception to completion, attending, and/or chairing meetings, preparing presentations, generating, and presenting memos for GOAA committees. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-D].*
- Addendum to the Continuing On-Call Architecture and Engineering Consulting Services Agreement with Kimley-Horn and Associates, Inc. for FY26 On-Call Architecture and Engineering Support Services at MCO, for the not-to-exceed amount of \$50,000, with funding from Operations and Maintenance Funds. Services include, but are not limited to, architecture planning and design; mechanical and plumbing engineering; electric system design; fire protection system design; sustainability and resiliency consulting; pavement and facility inspections; civil, traffic, environmental, structural evaluation and design; landscape and irrigation design; utilities and infrastructure design; airfield design; roadway and signage design; surveying; cost estimating; scheduling; geotechnical services; stormwater management consulting and design services; and all other related services including coordination with the Aviation Authority, its Consultants, the City and all agencies having jurisdiction over the Orlando International Airport such as the Federal Aviation Administration, the Transportation Security Administration, the Florida Department of Transportation, the Orlando Utilities Commission. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-E].*
- Addendum to the Continuing On-Call Architecture and Engineering Consulting Services with Kimley-Horn and Associates, Inc. for FY26 On-Call Environmental Support Services at MCO, for the not-to-exceed amount of \$100,000, with funding from Operations and Maintenance Funds. Services include, but are not limited to, studies and preparation of reports involving scope definition and validation of projects, analysis of design parameters, budget development, evaluation and documentation of existing conditions; design, bid/procurement and award, design/build, design criteria package development, permitting, construction administration, resident engineering, master document support, technical support and review of documents prepared by others, design management support on various Aviation Authority projects and all other engineering and related professional services which may be required where the Aviation Authority elects not to solicit letters of interest by means of public advertisement. *[Reference PC Meeting held September 30, 2025, Agenda Item No. CA-F].*

Memorandum

DATE: October 15, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President of Procurement Services

Item Description

Notification of Senior Vice President of Procurement Services Approvals for September Meeting

Background

The attached list represents Award, Amendments and Non-Competitive agreements of less than \$250,000.00 executed by the Senior Vice President of Procurement Services or Chief Executive Officer requiring notification to the Board.

PROCUREMENT SUBMITTALS FOR BOARD NOTIFICATION - SEPTEMBER 2025 ITEMS								
Action	Competition	Vendor	Approval	Cost	Funding	Description of Goods or Service	Terms	Date Signed
A-2	23-107	P & L Lawn Maintenance Inc	SVPP	\$ 24,696.17	O&M	Terminal C Complex Landscape Maintenance Services - Amendment No.2 - CPI Increase of 3% for Year 3	4/1/2025-3/31/2026	8/1/2025
A4	10-20	Helping Hand Lawn Care LLC	SVPP	\$ 188,987.52	O&M	Roadway Landscape Maintenance and Irrigation Services- Amendment No.4 - Extension for additional 3 months with increase in value \$188,987.52	8/1/2025 - 10/31/2025	8/1/2025
New Award	25-735	L F Harris & Associates CPA PA	SVPP	\$0.00	O&M	NEW AWARD Supplemental Auditing & Attestation Engagement Services	10/1/2025 - 9/30/2030	8/20/2025
A-7	23-457	Oceaneering International Inc	SVPP	\$ 248,600.00	O&M	Amendment No.7- 2-Month Extension with increase in value \$ 248,600.00 in staffing pricing	9/1/2025 - 10/31/2025	8/29/2025
A-3	23-20	FCS Facility Services	SVPP	\$ 233,434.15	O&M	Specialized Commercial Cleaning Services- Amendment No.3 - 4 month Extension with Increase in Value. The value of the Contract will be increased from (1,844,739.27) to (2,311,607.57)	8/1/2025-11/30/2025	9/10/2025
A-2	03-23	EMI Porta Holdco LLC dba Integrated Display Systems LLC	SVPP	\$ 52,455.00	O&M	LiftNet Software Maintenance- Amendment No.2 - Option Renewal	10/1/2025-9/30/2026	9/16/2025

CONSTRUCTION PROGRESS REPORT

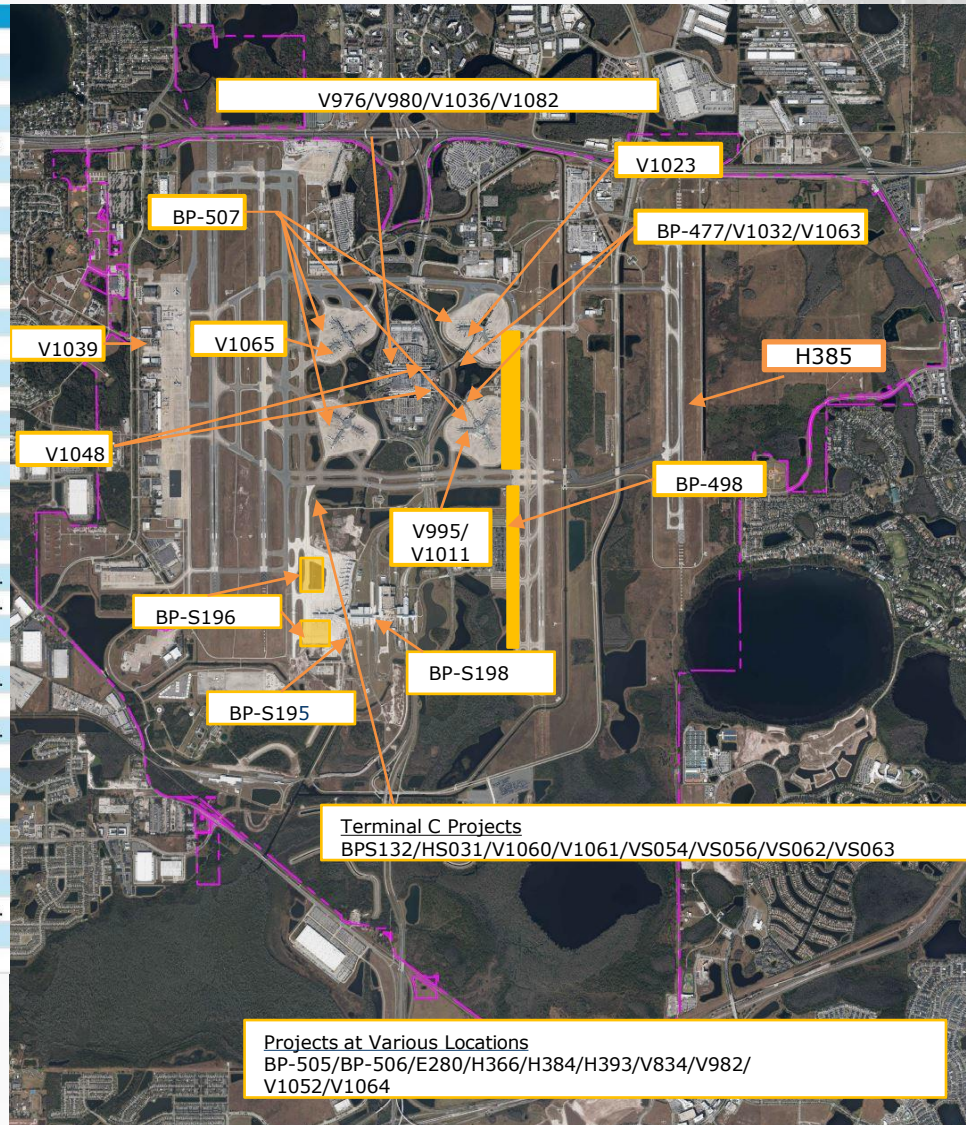
For Board Meeting of October 15, 2025



Greater **Orlando** Aviation Authority

MCO Location Map for Active Construction Projects

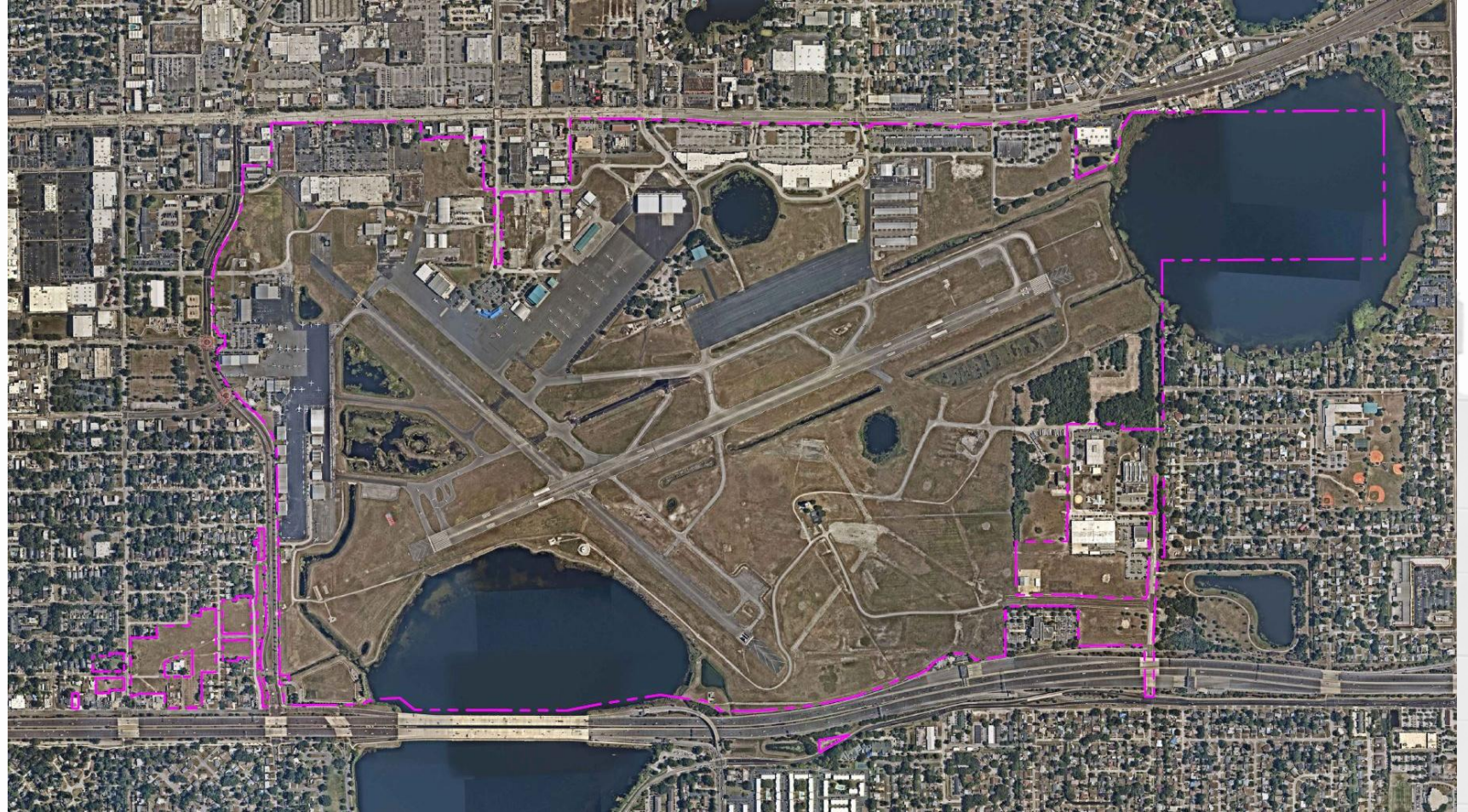
Project No	Project Name	Contractor
BP-00477-MCO	AIRSIDES 2 AND 4 APM IMPROVEMENTS	Mitsubishi Heavy Industries
BP-00498-MCO	TAXIWAYS G & H REHABILITATION - PHASE 2	The Middlesex Corporation
BP-00505-MCO	ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD	Prime Construction Group, Inc.
BP-00506-MCO	PARKING GUIDANCE SYSTEM	Transportation Systems, Inc.
BP-00507-MCO	AIRSIDE RESTROOM REFURBISHMENT (D/B)	Balfour Beatty Construction LLC
BP-S00132-MCO	S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)	Vanderlande Industries, Inc.
BP-S00195-MCO	TERM C, PH 1X - AIRSIDE CONCOURSE	Hensel Phelps Construction
BP-S00196-MCO	TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING & GSE FACILITY	Prince Contracting, LLC
BP-S00198-MCO	TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RAC LOBBY (D/B)	The Weitz Company LLC
E-00280-MCO	WEST AIRFIELD ELECTRICAL UPGRADES	H. L. Pruitt Corporation
H-00366-MCO	PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION	The Middlesex Corporation
H-00384-MCO	AIRSIDE 1 PCC SLAB REHABILITATION	Kiewit Infrastructure South Co.
H-00385-MCO	RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS	The Middlesex Corporation
H-00393-MCO	TAXIWAYS BRAVO AND CHARLIE PAVEMENT REPAIR	The Middlesex Corporation
H-S00031-MCO	TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)	Kiewit Infrastructure South Co.
V-00834-MCO	NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)	Gomez Construction Company
V-00976-MCO	SMART RESTROOM PILOT PROJECT	H.A. Contracting Corporation
V-00980-MCO	CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)	Gomez Construction Company
V-00982-MCO	MCO CAMPUS KEY & LOCK REPLACEMENT	H.A. Contracting Corporation
V-00995-MCO	REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)	Gomez Construction Company
V-01011-MCO	AIRSIDE 4 60'S WING RENOVATION (D/B)	Gomez Construction Company
V-01023-MCO	AIRSIDES 2 AND 4 COOP RAMPS (D/B)	Clancy & Theys Construction Co.
V-01032-MCO	NORTH TERMINAL PREMIER PARKING RECONFIGURATION	Clancy & Theys Construction Co.
V-01036-MCO	BHS HIGH SPEED DIVERTER (HSD) UPGRADE, C-POD	H. W. Davis Construction, Inc.
V-01039-MCO	COBUS CANOPY	Gomez Construction Company
V-01048-MCO	APM 2&4 EXTERIOR GLASS RESEAL LANDSIDE (D/B)	Clancy & Theys Construction Co.
V-01052-MCO	ANNEX BUILDING CHILLER REPLACEMENT	Gomez Construction Company
V-01060-MCO	TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION	Clancy & Theys Construction Co.
V-01061-MCO	TERMINAL C ENHANCEMENTS - AIR CURTAINS	Gomez Construction Company
V-01063-MCO	NO. TERMINAL E. APM PLATFORM & A/S's 2 & 4 PLATFORMS TILE REPLACEMENT	The Collage Companies
V-01064-MCO	GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3	H.A. Contracting Corporation
V-01065-MCO	DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)	Gomez Construction Company
V-01082-MCO	NORTH TERMINAL LS LEVEL 2 B-SIDE EXPANSION JOINT REPLACEMENT	H. W. Davis Construction, Inc.
V-S00054-MCO	TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS	Gomez Construction Company
V-S00056-MCO	MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT	Clancy & Theys Construction Co.
V-S00062-MCO	TERMINAL C LANDSCAPING PROGRAM - INTERIOR	The Collage Companies
V-S00063-MCO	TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS	Gomez Construction Company



Orlando International Airport

ORL Location Map for Active Construction Projects

**No Active
Projects this
month.**



Orlando Executive Airport

PROJECTS IN CONSTRUCTION

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS

CONTRACTOR: Mitsubishi Heavy Industries America, Inc. **GOAA CONTACTS:**
A/E: NONE Sponsor: Operations
OAR: WSP USA Inc. **Construction:** Scott Shedek
FUNDING: O&M (Operations & Maintenance Fund),Cap. Ex. (Capital Expenditure Fund),PFCs
(Passenger Facility Charges) **PROJECT BUDGET:** \$188,470,913.00

SCOPE: Design, fabricate and install the operating system (OS) of two automated people mover (APM) systems (i.e., replacement of the two existing OS at airside 2 and 4) at the Orlando International Airport.

STATUS: The project is currently in the design, submittal and procurement phase. The final technical design reviews are nearing completion and 100% design drawings have been submitted for permitting. Coordination with Brightline and MHIA is ongoing. The first lane shutdown is scheduled for December 2025 and coordination with stakeholders has begun. Focus meetings for the first APM cars delivery have also started. Pre-lane shutdown work started on September 15th. Project continues to maintain progress.

NOTICE TO PROCEED: 01/24/24

CONSTRUCTION COST:

Original Contract		\$177,808,570.00	
Thru Change Order #	11	\$1,085,179.16	0.6%
Current Contract		\$178,893,749.16	
Paid To Date Thru PA #	19	\$34,248,974.21	19.1%

TIME(DAYS)

1362
0
1362
Time: 46.3%

COMPLETION

10/16/27

10/16/27

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	FDOT,FAA AIP,Aviation Authority Funds	PROJECT BUDGET:	\$30,958,724.00

SCOPE:

This project is to provide the construction for the rehabilitation of taxiways G and H - phase 2 which includes the taxiway G, taxiway H and their connectors south of taxiway F at the Orlando International Airport. Construction work will include resealing the joints and replacing isolated cracked concrete slabs for the concrete pavement, rehabilitating the asphalt shoulders and improvements for the referenced taxiways' geometry, lighting, marking, and signage.

STATUS:

We are currently working on the final phase of the project at TWY G from just south of TWY F to just north of TWY H9. Originally, this phase would have stopped just north of TWY H8, but the first phase was limited by FAA Air Traffic Control Tower. The changes to the phasing resulted in a reduction to the overall duration of the project. Anticipated substantial completion is October 12, 2025. Change order #1 was approved at CCM on September 23, 2025, which provided for the repair of Taxiway F immediately adjacent to the project limits at Taxiway G. The pavement there has deteriorated and needs repair in order to stay intact until the entire taxiway can be rehabilitated during the upcoming Taxiway E & F Rehabilitation projects. All punch list work will be pursued during overnight closures as coordinated with Airfield Operations. We are having trouble getting closures approved by the air traffic control tower, so that may cause a slight delay.

CONSTRUCTION COST:

Original Contract		\$21,767,646.00			
Thru Change Order #	1	\$228,917.10	1.1%		
Current Contract		\$21,996,563.10			
Paid To Date Thru PA #	6	\$14,324,620.19	65.1%		

NOTICE TO PROCEED: 01/10/25

TIME(DAYS)	COMPLETION
275	10/11/25
0	
275	10/11/25
Time: 101.1%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00505-MCO ROADWAY SIGNAGE UPGRADES - HEINTZELMAN BOULEVARD

CONTRACTOR:	Prime Construction Group, Inc.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Multi-Modal Planning & Environmental
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:	FDOT, GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$3,226,440.00

SCOPE: Provide new full-span tricord signage structure, digital message board, and associated electrical and communication infrastructures well as wayfinding signage at the Orlando International Airport.

STATUS: Baseline schedule has been received. Change Order No. 1 was approved at CCM on 9/23/25. This CO incorporated additive alternates #2 and #3 to provide a new cantilever sign with LEDstar Digital Message Sign (DMS) on Jeff Fuqua Blvd.

NOTICE TO PROCEED: 08/15/25

CONSTRUCTION COST:

Original Contract		\$2,630,185.00			
Thru Change Order #	1	\$750,400.00	28.5%		
Current Contract		\$3,380,585.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

		382			08/31/26
		<u>0</u>			
		382			08/31/26
		Time: 16.0%			

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00506-MCO PARKING GUIDANCE SYSTEM

CONTRACTOR: Transportation Systems, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Operations

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Jeff Reine

FUNDING:

PROJECT BUDGET: \$13,995,000.00

SCOPE:

Provide labor, materials, hardware and software required to design, furnish, install, and maintain an automated parking guidance system (PGS) for parking garages A, B and C at the Orlando International Airport.

STATUS:

100% project design was achieved in August 2025. Change Order No. 1 obtained CCM approval in September 2025. Garage C installation is on schedule for completion in December. Roadway Signage installation began on September 29, 2025. Garage A parking guidance system installation begins on November 3, 2025.

NOTICE TO PROCEED: 01/20/25

CONSTRUCTION COST:

Original Contract \$11,581,067.00

Thru Change Order # 1 \$76,864.05 0.7%

Current Contract **\$11,657,931.05**

Paid To Date Thru PA # 6 \$3,524,614.56 30.2%

TIME(DAYS)

650

COMPLETION

10/31/26

0

650

10/31/26

Time: 41.2%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR:	Balfour Beatty Construction LLC	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Capital Program
OAR:	AECOM Technical Services, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds),	PROJECT BUDGET:	\$71,970,777.00

SCOPE:

This Project is to update and refurbish all public restrooms at Airsides 1, 2, 3 and 4 at MCO. The scope of services includes all design and construction for fully functioning restroom facilities. The mission is to incorporate finishes consistent with the south campus and build smart restroom technology. Each of the 4 airside will have a base contract to renovate the existing restrooms to linke new finishes to match the P1X finishes used in the South Terminal Project. The proposed new restrooms will be built outside the current footprint. These additions are required in advance of the renovation work to maintain existing capacity. Airside 1 is proposed to have renovations to 6 sets of restrooms and the addition of 2 new sets of restrooms. Airside 2 is proposed to have renovations to 4 sets of restrooms. Airside 3 is proposed to have have renovations to 9 sets of restrooms and the addition of 3 new sets of restrooms. Airside 4 is proposed to have renovations to 6 sets of restrooms and construction of 1 new set of restrooms. Fixture counts must be equal to or greater than what is shown in the DCP. In addition, the design is all inclusive for all men's, women's, vestibules, janitor's closets, companion care, nursing and pet relief areas. In addition, the ultimate deliverable will inclde all civil, structural, mechanical, electrical, plumbing and fire protection.

STATUS:

Civil review and logistics planning is ongoing. Restroom design for all Airsides is currently in progress. Submission of 30% design is anticipated to be at the end of October 2025.

NOTICE TO PROCEED: 05/28/25

CONSTRUCTION COST:

Original Contract		\$71,970,777.00		
Thru Change Order #	0	\$0.00	0.0%	
Current Contract		\$71,970,777.00		
Paid To Date Thru PA #	2	\$877,042.99	1.2%	

TIME(DAYS)

	1270
	<u>0</u>
	1270
Time:	11.0%

COMPLETION

	11/17/28
	11/17/28

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR:	Vanderlande Industries, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Scott Shedek
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT BUDGET:	\$160,633,268.14

SCOPE: Design/Build/Operate/Maintain (DBOM) Services for the Baggage Handling System – South Terminal C Phase 1 Program.

STATUS: Temporary loop is being removed and system is getting put in the final configuration. System software integration with P1 and validation testing is ongoing. All permits have had their final inspection. A change order for full system integration and owner acceptance testing was approved at September 16, 2025's CCM.

				NOTICE TO PROCEED: 06/14/18	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$94,900,000.00		902	12/01/20
Thru Change Order #	23	\$64,783,219.16	68.3%	<u>1877</u>	
Current Contract		\$159,683,219.16		2779	01/21/26
Paid To Date Thru PA #	63	\$152,133,246.12	95.3%	Time: 96.4%	
				ANTICIPATED COMPLETION: 1/22/2026	

PROJECTS IN CONSTRUCTION

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR:	Hensel Phelps Construction Co. dba Hensel Phelps Construction	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT BUDGET:	\$296,538,719.00

SCOPE:

Concrete, masonry, waterproofing, fireproofing, doors, frames and hardware, tile, resilient tile and carpet, fire suppression, plumbing and Heating, Ventilation, Air Conditioning (HVAC), electrical and low voltage work, elevators and an escalator for four aircraft gates as part of the expansion of Terminal C at the Orlando International Airport.

STATUS:

Terrazzo finishing and carpet installation is complete for the main terminal. Interior mechanical / electrical rough-in work is substantially complete. Public safety and cellular distributed antenna systems (DAS) installation is substantially ongoing. Mechanical units have been started and initial testing and balancing is continuing. The main fire system tie-in has been completed with final testing underway. Programming for the fire suppression fire alarm system is underway. Intermediate distribution frame (IDF) room has been turned over for GOAA equipment installations. The biometric E-gates and case work are substantially complete. The passenger boarding bridges (PBB) drywall is complete with the ceiling work proceeding in the areas. The electric / chilled water has been connected to all boarding bridges and Site commissioning of the baggage system is ongoing. Commissioning activities are proceeding and the same are being coordinated with the commissioning agent, City of Orlando and GOAA. Development of initial inspection deficiencies are being coordinated with the contractor. All systems are entering into the start-up phase and the same is being coordinated with the project stakeholders to stay aligned with the project schedule.

NOTICE TO PROCEED: 12/06/22

CONSTRUCTION COST:

Original Contract		\$277,006,000.00			
Thru Change Order #	79	\$14,166,869.00	5.1%		
Current Contract		\$291,172,869.00			
Paid To Date Thru PA #	34	\$263,224,478.68	90.4%		

TIME(DAYS)

COMPLETION

	1095		12/04/25
	0		
	1095		12/04/25
Time: 95.3%			

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR:	Prince Contracting, LLC	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT	PROJECT BUDGET:	\$127,829,000.02

SCOPE:

Underground utilities on the ramp and airfield, including drainage, sanitary mains, water, and power work for the expansion of terminal C at the Orlando International Airport. Construction of all grading, base and pavement for ramp areas, remain over night (RON) areas, taxiway extensions (taxiway E1); construction of all pavement markings, taxiway signage, and airfield lighting required for the project while maintaining the function of the current airfield as coordinated with airfield operations; providing all maintenance of traffic to phase the work and maintain access needed for airfield operations; and maintaining the integrity of the secure fence at all times.

STATUS:

Phase 2B (aircraft fit check/one-way traffic operations) punch list is ongoing. Phase 2C (south RON and taxiway extensions) fuel piping installation, electrical & drainage continues in 2C, at the south RON. Trench drains are complete. P-306 (lean base) placement ongoing in Phase 2C, Taxiways Bravo & Bravo 13 are complete. P-306 continues on Echo 1 extension and the apron south of the RON. P-501 (Portland Cement Concrete Pavement) ongoing south of the RON & Echo 1 extension. Grounds Support Equipment (GSE) Facility work is ongoing with site work & building, awaiting OUC for primary power (OUC expected onsite within a few weeks). Phase 5B (North RON) work ongoing with test pits and survey work, underground electrical expected to begin within a couple weeks.

NOTICE TO PROCEED: 03/06/24

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$121,829,000.00		1228	07/16/27
Thru Change Order #	9	\$532,029.06	0.4%	<u>0</u>	
Current Contract		\$122,361,029.06		1228	07/16/27
Paid To Date Thru PA #	17	\$65,656,410.68	53.7%	Time: 47.9%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Jacobs Project Management Co.

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT BUDGET: \$116,043,387.00

SCOPE:

Demolition, masonry, waterproofing and caulking, roofing, fireproofing, fire stopping, skylights, interior glass and glazing, curtain wall, doors, frames and hardware, drywall, framing, finishes, fire protection, mechanical, and plumbing work to expand the Ground Transportation Facility Boulevard with conditioned air connection between the Landside Terminal C and the Train Station Complex at the Orlando International Airport. This scope also includes moving walkways and a rental car lobby.

STATUS:

The interior of the pedestrian bridge is in the punch list phase. Final inspection and permits are currently scheduled to be closed out by the end of September. Completion of the life safety plan is currently underway and is scheduled for completion September 30, 2025. The pedestrian bridge received temporary certificate of occupancy (TCO) on September 26, 2025 and it was opened to the public on September 30, 2025. Construction related to the rental car (RAC) consists of the following: structural steel, metal decking and concrete decks for the RAC lobby are complete. Ongoing activities are mechanical, electrical and plumbing. Fire protection for the parking garage continues with the riser rooms and riser equipment. The piping in all levels has been completed, with the exception of the helix portion of the garage. The project's substantial completion date per the contract is June 11, 2025, however, the contractor's current schedule shows a substantial completion date of March 15, 2026.

NOTICE TO PROCEED: 07/27/23

CONSTRUCTION COST:

Original Contract \$113,293,387.00

Thru Change Order # 11 \$406,665.81 0.4%

Current Contract **\$113,700,052.81**

Paid To Date Thru PA # 24 \$87,063,066.72 76.6%

TIME(DAYS)

686

0

686

Time: 118.2%

COMPLETION

06/11/25

06/11/25

**ANTICIPATED
COMPLETION:
03/15/2026**

PROJECTS IN CONSTRUCTION

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR:	H. L. Pruitt Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Facilities
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$3,502,000.00

SCOPE: Provide electrical upgrades to the west airfield electrical system at the Orlando International Airport.

STATUS: Change Order No. 2 (Final) referencing Bulletin No.1 to remove the generator pad and add epoxy paint to the floor obtained CCM approval in September 2025. Substantial Completion is anticipated on November 1, 2025.

				NOTICE TO PROCEED: 06/12/23	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$3,003,334.00		365	06/10/24
Thru Change Order #	2	\$19,485.05	0.6%	0	
Current Contract		\$3,022,819.05		365	06/10/24
Paid To Date Thru PA #	8	\$2,629,703.58	87.0%	Time: 234.5%	ANTICIPATED COMPLETION: 11/1/2025

PROJECTS IN CONSTRUCTION

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation

GOAA CONTACTS:

A/E: C&S Engineers, Inc.

Sponsor: Operations

OAR: Cost Management, Inc., dba CMI

Construction: Jeff Reine

FUNDING: Aviation Authority Funds

PROJECT BUDGET: \$296,696.00

SCOPE:

Recondition the concrete roadway islands within the parking garage toll plazas at Orlando International Airport. Locations include Parking Garages A & B Entrances and Exits.

STATUS:

The contractor has completed the submittal and procurement process and mobilized onsite for select demo work. Maintenance of traffic (MOT) set-up and new concrete curb restoration work are in process.

NOTICE TO PROCEED: 08/05/25

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract		\$0.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$0.00	
Paid To Date Thru PA #	0	\$0.00	#Error

75 10/18/25

0

75

10/18/25

Time: 94.7%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00384-MCO AIRSIDE 1 PCC SLAB REHABILITATION

CONTRACTOR:	Kiewit Infrastructure South Co.	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),FDOT	PROJECT BUDGET:	\$1,000,000.00

SCOPE:

Rehabilitate the Portland Cement Concrete (PCC) pavement at Airside 1 at the Orlando International Airport. The scope also includes isolated crack repair and resealing joints.

STATUS:

This project will replace broken or damaged concrete panels on the apron at the Airside 1 terminal. The location of the project limits requires that Gates 1, 3, 5 and 7 be closed throughout the project duration. For that reason, time is of the essence, with only 35 days allowed from start to completion. Kiewit Infrastructure Southeast Co successfully completed a similar project last year on Airside 3 and will bring the same team out for this project. An initial coordination meeting was held on September 15, 2025 to confirm that all parties were ready for construction and that Airline Operations as ready to close the gates. On September 24, 2025, the pre-construction conference was held confirming that the contractor is ready to begin construction on September 30, 2025. This start date would require substantial completion by November 3, 2025. Based on the preparation to date, we are confident about the timely completion of the project. We have identified a need for additional repairs inside the project limits. If any additional work is added, no additional time will be given.

NOTICE TO PROCEED: 09/11/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$737,145.00		65	11/14/25
Thru Change Order #	0	\$0.00	0.0%	<u>0</u>	
Current Contract		\$737,145.00		65	11/14/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 52.3%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00385-MCO RUNWAY 17L-35R LIGHTING SYSTEM IMPROVEMENTS

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$2,800,000.00

SCOPE:

This project focuses on rehabilitating light fixtures on Runway 17L-35R at the Orlando International Airport. Scope includes upgrading the fixtures, wiring, transformers, regulators, lightning arrestors, and all other related components. Additionally, the project will involve an Owner Direct Purchase of materials.

STATUS:

FUNDING: GARBS (CIP Element A.2.Y)

STATUS: Anticipate bidding to continuing horizontal contractors.

TENTATIVE SCHEDULE:

12/17/24 Receive CC Approval for Design Services

12/31/24 Complete Contract Execution and Issue Design NTP

02/14/25 Receive Approval to Bid

02/17/25 Advertise for Bids

02/24/25 Pre-Bid Meeting

03/18/25 Bid Opening

08/26/25 Receive Recommendation to Award from CC

09/18/25 Receive Approval to Award from Board (if >\$250k)

10/01/25 Complete Contract Execution

11/21/25 Issue Construction NTP (effective date)

03/20/26 Substantial Completion (120 cal. days from NTP)

06/18/26 Final Completion (90 cal. days from Subst.)

NOTICE TO PROCEED: 11/21/25

CONSTRUCTION COST:

Original Contract		\$1,224,120.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$1,224,120.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

	120	03/20/26
	<u>0</u>	
	120	03/20/26
Time: 30.8%		

**ANTICIPATED
COMPLETION:
03/20/2026**

PROJECTS IN CONSTRUCTION

H-00393-MCO TAXIWAYS BRAVO AND CHARLIE PAVEMENT REPAIR

CONTRACTOR: The Middlesex Corporation
A/E: AECOM Technical Services, Inc.
OAR: Loyal Wingman, LLC
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Facilities
Construction: Jeff Reine
PROJECT BUDGET: \$297,077.75

SCOPE:

Mill and resurface asphalt paving along the centerline of Taxiway B to remove and repair failing pavement for approximately 150 LF between Taxiway B9 and Taxiway B10 at the Orlando International Airport. The milling will be on either side of the centerline in sections 25 to 32 feet wide which will preserve the in-pavement lights. The Contractor will remove 3 light fixtures on the Taxiway B centerline, replace the fixtures with mud plates before milling, then core and reinstall fixtures after paving. The Contractor will be responsible for all coordination, devices, and measures required to safely close the section of Taxiway B to accommodate the work including all lighted barricades, covering signs, masking lights, and temporary markings needed.

STATUS:

This project included repairs in two locations on Taxiway B. The first location is Taxiway B between Taxiway B9 and Taxiway B10 where the pavement had shoved, creating gaps which produced Foreign Object Debris (FOD). This repair has been completed. The second location is a repair of the pipe beneath Taxiway B5 between Taxiway C and Taxiway B. The Facilities Department's team identified some broken concrete pipe here that is allowing soil to leak, causing the shoulder pavement to subside. This work is to be accomplished using an allowance. Change order #1 was approved at CCM on September 30, 2025 and included a 30-day time extension for substantial completion that allows for the additional coordination required to develop forward pricing for the work. The revised substantial completion date is now November 1, 2025.

CONSTRUCTION COST:

Original Contract		\$238,455.28	
Thru Change Order #	1	(\$127.39)	-0.1%
Current Contract		\$238,327.89	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 08/04/25

TIME(DAYS)	COMPLETION
60	10/02/25
<u>30</u>	
90	11/01/25
Time: 80.0%	

ANTICIPATED COMPLETION: 11/01/25

PROJECTS IN CONSTRUCTION

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

A/E: NONE

OAR: The Corradino Group, Inc.

FUNDING: Aviation Authority Funds

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Jeff Reine

PROJECT BUDGET: \$3,655,000.00

SCOPE:

Design Build scope includes: Schedule A: CBP Parking Lot Expansion : Design, permitting with all applicable agencies including the SFWMD and construction for the expansion to the CBP parking lot. Scope includes parking lot, fence to match existing, emergency access drive, solar lighting and CBP camera infrastructure. Schedule B GOAA Employee Parking Lot with approximately 100 spaces (coordinated with phase 2 layout): Design, permitting with all applicable agencies including the SFWMD and construction for a new GOAA employee parking lot. Scope includes parking lot, security fence, lighting, EV charging conduit only; Access control and Management card access. Schedule: Design 60 Days; Permitting : 60 days; Construction 180 days = 300 days to Substantial; Closeout 90 days; NOTE: Schedule A OAR fees charged to the W-490 Changing Regulatory Program Oversight Services; Schedule B OAR fees charged to W-S00151 Terminal C Design and Project Oversight Services at Orlando International Airport.

STATUS:

The project is advancing through design, submittal and procurement phases, with the 100% design submittal in review. Construction commenced at the end of September 2025.

NOTICE TO PROCEED: 02/11/25

CONSTRUCTION COST:

Original Contract		\$2,985,083.00
Thru Change Order #	1	\$0.00
Current Contract		\$2,985,083.00
Paid To Date Thru PA #	5	\$350,797.46

0.0%

11.8%

TIME(DAYS)

300

0

300

Time: 82.0%

COMPLETION

12/07/25

12/07/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company
A/E: NONE
OAR: Cost Management, Inc., dba CMI
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Concessions
Construction: Jeff Reine
PROJECT BUDGET: \$116,000.00

SCOPE:

It is proposed to build a concrete block wall side enclosure off of the existing wall at the back side of the restroom building at the North Cell Lot at the Orlando International Airport. This building is centrally located in the cell lot and provides restroom facilities, FIDs monitors and seating areas for the public. To provide protection from above, there would also be a metal canopy added to cover the vending machines. The semi-enclosed space would have electrical and data outlets for the machines to plug into and light fixtures.

STATUS:

The contractor has submitted the formal design for review and approval. Select site work and field layout have been completed along with coordination meetings with GOAA Concessions.

CONSTRUCTION COST:

Original Contract		\$79,350.50	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$79,350.50	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 07/29/25

TIME(DAYS)	COMPLETION
150	12/25/25
<u>0</u>	
150	12/25/25
Time: 52.0%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Engineering & Construction
OAR:	Cost Management, Inc., dba CMI	Construction:	Scott Shedek
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$213,663.24

SCOPE:

Evaluate and implement the use of a system of sensors to monitor certain metrics in terminal restrooms at the Orlando International Airport. The sensors will collect data which can be utilized to schedule maintenance and cleaning of the restrooms to improve passenger experience. Specific sensors for water levels (to identify standing water on the floors), waste receptacle/paper towel and toilet paper capacities, CO2, water flow (to identify leaks), custodial electronic check-in and customer satisfaction feedback will be implemented. The project will use one set of mens/womens restrooms in a frequently used location to test the sensor system.

STATUS:

The project delay is due to the procurement of the TRAXX equipment approved in change order #01. The TRAXX equipment has now been delivered and the components and devices have been installed. However, during equipment installations, it was noted that media equipment security enclosures were not provided as required in the construction documents, therefore the request for substantial completion was denied. TRAXX did the ship enclosures for the restroom feedback tablets which are currently being installed., however, the custom video monitor enclosures are still in production. GOAA's facilities department have completed the software training sessions and have loaded the TRAXX reporting data onto their devices as the system has been operationally tested ready for implementation.

NOTICE TO PROCEED: 12/26/23

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$87,623.52		150	05/23/24
Thru Change Order #	1	\$60,845.58	69.4%	0	
Current Contract		\$148,469.10		150	05/23/24
Paid To Date Thru PA #	4	\$53,756.72	36.2%	Time: 439.3%	

**ANTICIPATED
COMPLETION:
10/31/25**

PROJECTS IN CONSTRUCTION

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Security

OAR: Geotech Consultants International, Inc., dba GCI, Inc.

Construction: Torie Brooks

FUNDING: Cap. Ex. (Capital Expenditure Fund), FDOT, GARBS (General Airport Revenue Bonds), LOC (Line of Credit)
(002I4384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds.

PROJECT BUDGET: \$8,357,204.05

SCOPE:

Replace existing analog (video over coaxial cables) cameras with current technology IP (power and video over CAT6 network cables) cameras at the Orlando International Airport. Scope includes re-use of pathways as possible, provide pathway where needed, replace analog cables with data cables, and provide software licenses, network equipment and network video recorder (NVR) servers and storage as needed to support the system.

STATUS:

CCTV camera installation continues at Terminals A & B, levels 1 and 2 curbsides and at Level 3. Conduit is in progress and continues at levels 1 and 2 curbsides. Cable testing and new camera field-of-view reviews are in progress. Owner furnished / Owner installed equipment installation continues with network switches and network video recorders. Cameras have been added to the base scope of work to provide additional security video coverage.

NOTICE TO PROCEED: 11/06/24

CONSTRUCTION COST:

Original Contract		\$2,756,239.00	
Thru Change Order #	1	\$19,830.68	0.7%
Current Contract		\$2,776,069.68	
Paid To Date Thru PA #	2	\$750,066.05	27.0%

TIME(DAYS)

COMPLETION

365 11/05/25

0

365 11/05/25

Time: 94.0%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Security
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek
FUNDING:	FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)	PROJECT BUDGET:	\$2,950,000.00

SCOPE:

Manage the installation, switch out the cores, and manage the key management system of owner-furnished equipment, lock cores, ancillary equipment, accessories, and other requirements to replace the lock and key system for the entire MCO Campus at the Orlando International Airport.

STATUS:

The project restart date is currently scheduled for November 3, 2025, with a 149 calendar day performance period for anticipated substantial completion date of February 27, 2026.

NOTICE TO PROCEED: 01/29/24

CONSTRUCTION COST:

Original Contract		\$419,900.00			
Thru Change Order #	2	\$161,327.47	38.4%		
Current Contract		\$581,227.47			
Paid To Date Thru PA #	4	\$152,995.99	26.3%		

TIME(DAYS)

COMPLETION

150	06/26/24
<u>611</u>	
761	02/27/26

Time: 82.1%

**ANTICIPATED
COMPLETION:
02/27/2026**

PROJECTS IN CONSTRUCTION

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Cost Management, Inc., dba CMI	Construction:	Torie Brooks
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$2,490,000.00

SCOPE:

Design and construct the replacement of elevator P58 at airside 4 at the Orlando International Airport. Scope will also include all related work associated with the elevator replacement.

STATUS:

Modernization of the elevator is 98% complete. The final control wiring and landing system are complete and the elevator is running at a high speed. Fire Alarm wiring is complete. LifeNet / Lobby vision is communicating with the network. Schindler Elevator Corp. have installed the 2-way video monitoring communication system from TEC Solutions, which is currently being tested. ATS Generator box installation is in process. Final inspections and turnover are being scheduled for October. Liquidated damages on this project are \$300.00/day for substantial completion and will be addressed with the contractor on a future change order. The procurement of the TEC equipment has delayed the project.

NOTICE TO PROCEED: 02/28/24

CONSTRUCTION COST:

					TIME(DAYS)	COMPLETION
Original Contract		\$998,948.26			365	02/26/25
Thru Change Order #	1	\$0.00	0.0%		0	
Current Contract		\$998,948.26			365	02/26/25
Paid To Date Thru PA #	13	\$783,420.17	78.4%		Time: 163.0%	

**ANTICIPATED
COMPLETION:
10/31/25**

PROJECTS IN CONSTRUCTION

V-01011-MCO AIRSIDE 4 60'S WING RENOVATION (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	WSP USA Inc.	Construction:	Scott Shedek
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$3,270,000.00

SCOPE:

Design and renovate a portion of the 60s Wing, associated hold rooms, and corridor leading to the 60s wing at Airside 4 at the Orlando International Airport. Renovations will include, but are not limited to, the removal of the 60s Wing escalator, widening of existing 60s Wing staircase, demolition of two exterior doors to be infilled with block and waterproofed, replacement of carpeting and ceiling tiles, replacement of existing light fixtures, painting, new signage, new CCTV cameras, new ACS card readers, replacement of existing HVAC ductwork, cleaning and recertification of existing wall mounted AC units, and replacement of broken store front glass.

STATUS:

A change order is currently being developed to formally extend the contract's calendar days beyond the original substantial completion date. Substantial completion is anticipated to be October 16, 2025.

				NOTICE TO PROCEED: 02/28/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$999,222.00		180	08/25/24
Thru Change Order #	23	\$1,743,718.49	174.5%	0	
Current Contract		\$2,742,940.49		180	08/25/24
Paid To Date Thru PA #	17	\$2,528,795.08	92.2%	Time: 330.6%	
				ANTICIPATED COMPLETION: 10/16/2025	

PROJECTS IN CONSTRUCTION

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	WSP USA Inc.	Construction:	Scott Shedek
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,000,000.00

SCOPE:

Design and build a permanent single-lane switchback ramp at the 4600 APM emergency exit stairwell at airside 4, and a permanent double-lane switchback ramp at the 4800 APM emergency exit stairwell at airside 2 at the Orlando International Airport. Each switchback ramp shall be covered to include overhead lighting and black chain link fencing installed around the perimeter of the structure.

STATUS:

Construction began in July 2025. Change orders 7 & 8 added a total of 219 days to substantial completion due to the resolution of the Airside 4 fire hydrant design / relocation, OUC underground waterline and procurement / installation of the CCTV equipment. Anticipated substantial completion is now November 25, 2025.

NOTICE TO PROCEED: 07/25/24

CONSTRUCTION COST:

Original Contract		\$2,414,910.00		
Thru Change Order #	9	\$762,443.68	31.6%	
Current Contract		\$3,177,353.68		
Paid To Date Thru PA #	2	\$203,540.39	6.4%	

TIME(DAYS)

COMPLETION

	270	04/20/25
	<u>219</u>	
	489	11/25/25
Time: 91.4%		

**ANTICIPATED
COMPLETION:
11/25/2025**

PROJECTS IN CONSTRUCTION

V-01032-MCO NORTH TERMINAL PREMIER PARKING RECONFIGURATION

CONTRACTOR: Clancy & Theys Construction Co. **GOAA CONTACTS:**
A/E: Avcon, Inc. Sponsor:
OAR: PSA Constructors Inc. dba PSA Management **Construction:** Jeff Reine
Inc.
FUNDING: GARBS (General Airport Revenue Bonds) **PROJECT BUDGET:** \$2,293,312.00

SCOPE:

Design a revenue control and access control system to convert the Terminal Top parking to a premier parking configuration at the Orlando International Airport. Provide for designated parking for the Hyatt Hotel on the Terminal Top, Level 4.

STATUS:

Notice to proceed (NTP) was issued on 9/10/25 and the pre-construction meeting was held. Submittals are in progress. Baseline schedule is under review. Permit application has been submitted. Change Order No. 1 has been uploaded for review for CCM to reimburse the contractor for the 25% permit deposit.

NOTICE TO PROCEED: 09/10/25

CONSTRUCTION COST:

Original Contract		\$984,532.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$984,532.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

180
0
180
Time: 19.4%

COMPLETION

03/08/26

03/08/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01036-MCO BHS HIGH SPEED DIVERTER (HSD) UPGRADE, C-POD

CONTRACTOR: H. W. Davis Construction, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Torie Brooks

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT BUDGET: \$315,145.00

SCOPE:

Removal and re-installation of catwalks, miscellaneous steel, lighting, and sprinklers to support replacement of (15) fifteen high speed diverters within the North Terminal Bag makeup areas C-POD by GOAA BHS maintenance provider at the Orlando International Airport.

STATUS:

14 of the 15 High Speed Diverters (HSD) have been replaced. Change Order #1 (No Cost) added 38 calendar days for delays associated with pauses in work that were requested by BHS Operations. Revised Substantial Completion date is October 24, 2025.

NOTICE TO PROCEED: 05/20/25

CONSTRUCTION COST:

Original Contract \$228,717.00

Thru Change Order # 0 \$0.00 0.0%

Current Contract **\$228,717.00**

Paid To Date Thru PA # 2 \$151,439.97 66.2%

TIME(DAYS)

119

0

119

Time: 124.4%

COMPLETION

09/15/25

09/15/25

**ANTICIPATED
COMPLETION:
10/24/2025**

PROJECTS IN CONSTRUCTION

V-01039-MCO COBUS CANOPY

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: WSP USA Inc.

FUNDING: GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Scott Shedek

PROJECT BUDGET: \$1,200,000.00

SCOPE:

Design and Construction of a canopy to house six COBUS 3000 Airport Apron Buses at the Orlando International Airport. COBUS canopy to include lighting and power outlets. Add Alternate to the project is for an auxiliary canopy approximately 60' x 30' to be installed adjacent to the COBUS canopy. Auxiliary canopy does not include any lighting or power outlets

STATUS:

Construction started early July 2025. City electrical inspections are scheduled. A redesign of the canopy height was authorized through a change order. Due to permitting and fabrication delays associated with the height revisions, a change order to extend the contract calendar days beyond the original substantial completion date is in progress. Substantial completion is tentatively anticipated by October 6, 2025.

NOTICE TO PROCEED: 01/15/25

CONSTRUCTION COST:

Original Contract		\$1,167,000.00	
Thru Change Order #	2	\$11,223.75	1.0%
Current Contract		\$1,178,223.75	
Paid To Date Thru PA #	4	\$742,539.47	63.0%

TIME(DAYS)

COMPLETION

180	07/13/25
<u>0</u>	
180	07/13/25
Time: 151.7%	

**ANTICIPATED
COMPLETION:
10/6/2025**

PROJECTS IN CONSTRUCTION

V-01048-MCO APM 2&4 EXTERIOR GLASS RESEAL LANDSIDE (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	The Roderick Group, Inc. dba Ardmore Roderick	Construction:	Torie Brooks
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,417,680.00

SCOPE: Removal and replacement of existing exterior sealants on the skylight, glazing, and metal wall panel joints at the landside APM 2&4 stations at the Orlando International Airport.

STATUS: The project is 90 percent complete. Change order # 01 was approved at CCM on September 30, 2025, which added 11 days for substantial completion so the contractor can complete contract work above Airport People Mover (APM) 2. The new anticipated substantial completion date is October 11, 2025.

				NOTICE TO PROCEED: 06/03/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$426,485.00		120	09/30/25
Thru Change Order #	1	\$0.00	0.0%	<u>11</u>	
Current Contract		\$426,485.00		131	10/11/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 102.3%	ANTICIPATED COMPLETION: 10/11/25

PROJECTS IN CONSTRUCTION

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,363,000.00

SCOPE:

Replace the existing two (2) air-cooled chillers and associated plant piping and accessories. Includes demolition of the existing chillers, pumps, exposed piping, gauges, valves, and controls and replace with new to match existing at the Orlando International Airport.

STATUS:

The project is in the submittal and procurement phase. Construction to remove the existing chillers and install the new chillers is planned to begin in November 2025.

CONSTRUCTION COST:

Original Contract		\$1,030,207.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$1,030,207.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

NOTICE TO PROCEED: 08/04/25

TIME(DAYS)

COMPLETION

	270	04/30/26
	<u>0</u>	
	270	04/30/26
Time: 26.7%		

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01060-MCO TERMINAL C ENHANCEMENTS PROGRAM - ART RELOCATION

CONTRACTOR: Clancy & Theys Construction Co. A/E: TBD OAR: AECOM Technical Services, Inc. FUNDING: GARBS (General Airport Revenue Bonds)	GOAA CONTACTS: Sponsor: Engineering & Construction Construction: Scott Shedek PROJECT BUDGET: \$250,000.00
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SCOPE:

The scope includes relocation of existing art from North Terminal Airside 1 to Terminal C, and includes artwork removal, art restoration, art reinstallation and purchase of additional art works. OAR fees are included in the Terminal C Enhancements Program W-S000151 Design and Project Oversight Project.

STATUS:

This project is in the submittal / procurement phase.

NOTICE TO PROCEED: 09/17/25

CONSTRUCTION COST:

Original Contract		\$199,611.01			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$199,611.01			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

	179	03/14/26
	<u>0</u>	
	179	03/14/26
Time: 15.6%		

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	RS&H, Inc.	Sponsor:	Engineering & Construction
OAR:	AECOM Technical Services, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

The scope includes: The installation of six new air curtains and reinstallation of one air curtain to minimize air infiltration into the baggage areas at landside. Includes all electrical connections and all logistics to perform the work. The project will also include lightning protection at airside for concession spaces at the Orlando International Airport. Design and OAR fees are included in W-S151- Terminal C Enhancements Program Design and Project Oversight project.

STATUS:

The electrical work is complete. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to end of October 2025.

NOTICE TO PROCEED: 04/22/25

CONSTRUCTION COST:

Original Contract		\$246,176.27			
Thru Change Order #	1	\$0.00	0.0%		
Current Contract		\$246,176.27			
Paid To Date Thru PA #	3	\$212,492.46	86.3%		

TIME(DAYS)

COMPLETION

	120				08/19/25
	<u>56</u>				
	176				10/14/25
Time: 100.0%					

**ANTICIPATED
COMPLETION:
10/31/2025**

PROJECTS IN CONSTRUCTION

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. dba The Collage Companies **GOAA CONTACTS:**

A/E: NONE **Sponsor:** Engineering & Construction

OAR: WSP USA Inc. **Construction:** Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund), GARBS **PROJECT BUDGET:** \$2,350,000.00
(General Airport Revenue Bonds)

SCOPE:

Remove and replace existing floor tile at Terminal A and B Level 3 Landside 2 and 4 APM platforms 4500, 4600, 4700, and 4800, Airside 2 platforms 4700 and 4800 and Airside 4 deboarding platforms 4600 and 4500. Scope includes demolition and removal of approximately 41,000 SF of existing floor tile, procurement of approximately 34,000 SF of new floor tile plus 4,100 SF (10%) attic stock, and installation of approximately 41,000 SF of new floor tile. The work shall be performed in phases approved by GOAA and will include day and night work.

STATUS:

As of September 5, 2025, the project has been suspended due to contractor's safety incident. OAR awaiting direction from GOAA on the path forward

CONSTRUCTION COST:

Original Contract		\$1,862,975.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$1,862,975.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 06/26/25

TIME(DAYS)

COMPLETION

95	09/28/25
<u>0</u>	
95	09/28/25
Time: 116.8%	

**ANTICIPATED
COMPLETION:
SUSPENDED**

PROJECTS IN CONSTRUCTION

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$617,811.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal and replacement of expansion Joint material at A Garage Parking Level P-3 East and West exposed ends and P-4 all expansion joints except for those at the 2 elevator lobbies at the Orlando International Airport. Reference Drawing A3.4 from BP-115 Record Drawings with Premold type Joint system markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of Premold type Joint system not listed in the above scope.(Schedule "A")

Add Alternate 1 Scope: Compression Seal replacement is to provide all labor, equipment and materials for the removal and replacement of compression type expansion Joint material at A Garage Parking Level P-3 North section starting at Column Line 16 at the Orlando International Airport. Reference Drawing A2.5.1 from BP-239 Record Drawings with Compression type seals markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of compression type expansion joint not listed in the above scope.(Schedule "B")

STATUS:

Expansion joint replacement for Schedule B work is complete and has been water tested. Contractor will be making the corrections to the areas that were found to be leaking. Partial Occupancy and Use Agreement (P.O.U.A.) inspection is scheduled for September 29, 2025, for the Schedule B portion of the work. Replacement of Schedule A work was completed on Level P3 Westend, the week of September 15, 2025. Replacement of Schedule A work commenced on Level P3 Eastend on September 22, 2025. A change order is being issued to the contractor to add 408 linear feet of Schedule A pre-molded type expansion joint to their contract, as well as additional days for substantial completion.

NOTICE TO PROCEED: 07/15/25

CONSTRUCTION COST:

				TIME(DAYS)	COMPLETION
Original Contract		\$484,000.00		120	11/11/25
Thru Change Order #	1	\$85,737.60	17.7%	<u>63</u>	
Current Contract		\$569,737.60		183	01/13/26
Paid To Date Thru PA #	2	\$245,100.00	43.0%	Time: 50.3%	

**ANTICIPATED
COMPLETION:
11/30/2025**

PROJECTS IN CONSTRUCTION

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (D/B)

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: AECOM Technical Services, Inc.

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Airline Ops

Construction: Jeff Reine

PROJECT BUDGET: \$190,000.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal of carpet, installation of chain link fence cages, removal of CBP booth and lane wall, repairs to VCT, removal of power poles, and door modifications at the Orlando International Airport.

STATUS:

Work is complete and final inspections are ongoing. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to October 2025.

CONSTRUCTION COST:

Original Contract		\$157,005.67	
Thru Change Order #	1	\$36,889.27	23.5%
Current Contract		\$193,894.94	
Paid To Date Thru PA #	3	\$72,254.21	37.3%

NOTICE TO PROCEED: 04/22/25

TIME(DAYS)

COMPLETION

90	07/20/25
<u>49</u>	
139	09/07/25
Time: 126.6%	

**ANTICIPATED
COMPLETION:
10/31/25**

PROJECTS IN CONSTRUCTION

V-01082-MCO NORTH TERMINAL LS LEVEL 2 B-SIDE EXPANSION JOINT REPLACEMENT

CONTRACTOR: H. W. Davis Construction, Inc.

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Jeff Reine

PROJECT BUDGET: \$205,000.00

SCOPE:

This project consists of providing all labor, equipment and materials for replacement of damaged expansion joints at column lines 20-21 and 30, including the repair of water-damaged drywall ceilings at column line 30 at the Orlando International Airport.

STATUS:

The notice to proceed (NTP) for this project was issued later than originally anticipated. Select demolition has started. Procurement of the remaining expansion joint material has been delayed. Anticipated substantial completion date is now October 23, 2025.

NOTICE TO PROCEED: 09/15/25

CONSTRUCTION COST:

Original Contract		\$171,725.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$171,725.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

14	09/28/25
<u>0</u>	
14	09/28/25
Time: 214.3%	

**ANTICIPATED
COMPLETION:
10/23/2025**

PROJECTS IN CONSTRUCTION

V-S00054-MCO TERMINAL C ENHANCEMENTS PROGRAM - BAGGAGE CAROUSEL WRAPS

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: AECOM Technical Services, Inc.

Construction: Torie Brooks

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$2,400,000.00

SCOPE: Install stainless steel baggage carousel wraps at all eight carousels at Terminal C FIS International and Domestic Bag Claim Areas at the Orlando International Airport.

STATUS: This project is in the submittal / procurement phase.

NOTICE TO PROCEED: 10/03/25

CONSTRUCTION COST:

Original Contract		\$985,945.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$985,945.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

200
0
200
Time: 6.0%

COMPLETION

04/20/26
04/20/26

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co.

A/E: HNTB Corporation

OAR: AECOM Technical Services, Inc.

FUNDING:

GOAA CONTACTS:

Sponsor:

Construction: Torie Brooks

PROJECT BUDGET: \$2,000,000.00

SCOPE:

Install new KVAR units, breakers, and feeders. Testing, metering, recording, adjustments with training, and closeout at the Orlando International Airport.

STATUS:

Electrical equipment installation is on-going. Utility Outage Notifications (UONs) for equipment connections are being coordinated. Project is currently on schedule.

CONSTRUCTION COST:

Original Contract		\$1,619,177.00	
Thru Change Order #	2	\$46,392.48	2.9%
Current Contract		\$1,665,569.48	
Paid To Date Thru PA #	3	\$1,004,123.02	60.3%

NOTICE TO PROCEED: 02/19/25

TIME(DAYS)

COMPLETION

287

12/02/25

0

287

12/02/25

Time: 82.9%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00062-MCO TERMINAL C LANDSCAPING PROGRAM - INTERIOR

CONTRACTOR: Collage Design and Construction Group, Inc. dba The Collage Companies **GOAA CONTACTS:**

A/E: NONE **Sponsor:** Engineering & Construction

OAR: AECOM Technical Services, Inc. **Construction:** Torie Brooks

FUNDING: CFCs (Customer Facility Charges), GARBS **PROJECT BUDGET:** \$1,450,000.00
(General Airport Revenue Bonds)

SCOPE: Provide and install all pots, planters and plant material as designed for the landside and airside at the Orlando International Airport.

STATUS: The installation of pots and plants at airside and landside is complete and the punch list is ongoing. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to October 2025.

				NOTICE TO PROCEED: 10/04/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$770,954.00		150	03/02/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$770,954.00		150	03/02/25
Paid To Date Thru PA #	4	\$669,369.95	86.8%	Time: 250.7%	
				ANTICIPATED COMPLETION: 10/31/2025	

PROJECTS IN CONSTRUCTION

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	Burns Engineering, Inc.	Sponsor:	Engineering & Construction
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

Provide all materials and labor to accomplish the scope designed in the packaged by Burns Engineering for the terminal C level 5 BHS cameras -- to include, but not limited to, conduit, cameras and programming. Project includes the removal of 5 existing single fixed lens cameras and replacing with multi-lens type cameras providing 360 degree field of view where existing camera resides at the Orlando International Airport. Provide conduit and cabling to support 8 new IP type cameras. Utilize portion of existing raceway and extending as required to new camera locations and providing new cat 6 cabling to support added cameras. Modify existing CCTV program to accommodate R&R cameras. Provide new programming support for 8 new cameras.

STATUS:

Change order #1 was approved at CCM on 9/23/25 for BHS door work. Anticipated substantial completion is January 2026.

					NOTICE TO PROCEED: 04/25/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$169,307.07			150	09/21/25
Thru Change Order #	1	\$48,339.00	28.6%		<u>113</u>	
Current Contract		\$217,646.07			263	01/12/26
Paid To Date Thru PA #	2	\$155,742.52	71.6%		Time: 65.8%	ANTICIPATED COMPLETION: 01/31/2026