

GREATER ORLANDO AVIATION AUTHORITY
REVISED AGENDA

DATE: WEDNESDAY, JUNE 19, 2024

TIME: 2:00 P.M.

PLACE: CARL T. LANGFORD BOARD ROOM, ORLANDO INTERNATIONAL AIRPORT, ONE JEFF FUQUA BOULEVARD

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. The lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available on the Aviation Authority's offices web site. Please contact the Chief Administrative Officer with questions at (407) 825-7105.

I. CALL TO ORDER

II. INVOCATION

III. PLEDGE OF ALLEGIANCE

IV. ROLL CALL

V. ELECTION OF TREASURER

VI. CONSIDERATION OF AVIATION AUTHORITY MINUTES FOR MAY 15, 2024

VII. SERVICE RECOGNITIONS

VIII. CONSENT AGENDA

(These items are considered routine and will be acted upon by the Aviation Authority in one motion. If discussion is requested on an item, it will be considered separately. Items under this section are less than \$1,000,000 dollars)

- A. Recommendation to Accept Aviation Authority Committee Minutes
- B. Recommendation to Dispose of Surplus Property
- C. Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 52 to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) for the Update of the Tenant Design Criteria Manual (TDCM) for Project W-00496, North Terminal Refresh at the Orlando International Airport (MCO)
- D. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. (C&T) for the Award of Project V-S00046, Terminal C Enhancements Baggage Handling System (BHS) Headache Bars at the Orlando International Airport (MCO)
- E. ~~Recommendation to Approve Revisions to Organizational Policy 820.01, Real Estate Brokerage~~
- F. Recommendation to Approve Amendment No. 9 to Fixed Base Operator Lease Agreement By and Between the Greater Orlando Aviation Authority (Aviation Authority) and Atlantic Aviation – Orlando Executive, LLC (Atlantic) at the Orlando Executive Airport (ORL)
- G. Recommendation to Approve Amendment No. 22 to Fixed Base Operator Lease Agreement By and Between the Greater Orlando Aviation Authority (Aviation Authority) and Sheltair Orlando Air Center, LLC (Sheltair) at the Orlando Executive Airport (ORL)
- H. Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-612-OEC for a SH8000 Stripe Hog Waterblasting System from Waterblasting LLC, dba Hog Technologies Utilizing Sourcewell Contract # 111522-WTB
- I. Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-637-OEC for Three John Deere 6120M Cab Tractors, Three FC15R Flex Wing Rotary Cutters and Three John Deere Z970R ZTrak Mowers from Everglade Equipment Group utilizing Sourcewell Contracts – Agricultural Tractors #082923-DAC and Sourcewell Grounds Maintenance Equipment #031121-DAC
- J. Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-661-OEC for Eight Chevy Silverado Trucks, One Chevy Silverado Utility Truck, Two Ford Explorers, Two Ford Mavericks, and One Nissan Frontier Truck from Alan Jay Fleet Sales Utilizing Sourcewell Contract – 2024 091521-NAF & 06

NOTE: Any person who desires to appeal any decision made at these meetings will need record of the proceedings and for that purpose may need to ensure that a verbatim record of the proceedings is made which includes the testimony and evidence upon which the appeal is to be based.

GREATER ORLANDO AVIATION AUTHORITY
AGENDA FOR ITS JUNE 19, 2024 MEETING
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VIII. CONSENT AGENDA (Cont'd)

- K. Recommendation of the Procurement Committee to Select Firms Shortlisted for Request for Proposals (RFP) 24-280-RFP, On-Call Low Voltage Wiring and Installation Services at the Orlando International Airport, Orlando Executive Airport and Other Facilities Operated by the Aviation Authority
- L. Recommendation of the Procurement Committee to Award Invitation for Bid 24-392-IFB, Purchase of One Portable Pre-Conditioned Air Unit, to Twist Aero, LLC
- M. Recommendation of the Retirement Benefits Committee (RBC) to Award 24-249 Request for Proposal (RFP) Professional Services Pension Attorney Services to Klausner, Kaufman, Jensen & Levinson for Three Years with Two, One-Year Options to Renew
- N. Recommendation to Approve an Extension and Updates to the Air Service Incentive Program (ASIP)
- O. Recommendation of the Procurement Committee to Approve Multiple Addenda to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) at the Orlando International Airport (MCO)
- P. Recommendation of the Auditor Selection Committee to Rank Proposals in Response to 24-106-RFP, Audit Services
- Q. Recommendation of the Finance Committee to Rank Firms for Request for Proposals 24-107-RFP and Award a Professional Services Agreement for Investment Advisory Services
- R. Recommendation to Accept Corrections and Updates for Procurement Committee Policy 120.018 and Construction Committee Policy 120.02
- S. Recommendation of the Procurement Committee to Approve an Amendment to Single Source Contract 23-457-SGS00222, with Oceaneering International, Inc., to Add Mobility Vehicle Operators at Terminal C
- T. Recommendation of the Construction Committee to the Aviation Authority Board for Approval of Change Order(s) to Various Construction Contracts
- U. Recommendation of the Chairman for Committee Appointments
- V. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President of Information Technology

IX. PROCUREMENTS

(Notification for release of documents for different services at the Aviation Authority in excess of \$500,000)

- A. Request for Proposals, Passenger Mobility Services
- B. Request for Proposals, Confiscated Item Return Service Concession
- C. Invitation for Bid, Janitorial Supplies – Goods only
- D. Request for Statement of Qualifications, Continuing Signage Construction Services (W515)

X. CHIEF EXECUTIVE OFFICER'S REPORT

XI. NEW BUSINESS

(Consistent with GOAA Policy 450.04, contracts in excess of \$1,000,000 are listed under this section as separate line items)

- A. Recommendation of the Construction Committee to approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. (C&T) for the Award of Project V-01023, Airsides 2 and 4 Continuity of Operations Plan (COOP) Ramps (Design/Build) at the Orlando International Airport (MCO)
- B. Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. (AECOM) for Additional Design, Bid and Award Phase Owner's Authorized Representative (OAR) Services for W-00497, North Terminal Refresh Program Oversight, at the Orlando International Airport (MCO)
- C. Recommendation of the Procurement Committee to Award Invitation for Bid 24-506-IFB, Purchase of Ten Pre-Conditioned Air Units, to ITW GSE, Inc.
- D. Recommendation of the Procurement Committee to Award the Request for Proposals (RFP) 24-117-RFP, Information Technology Specialist Staff at the Greater Orlando Aviation Authority (Aviation Authority) and Other Facilities Operated by the Aviation Authority to ServiceTec International, Inc.
- E. Recommendation of the Procurement Committee to Approve Amendment No. 1, the First and Second Renewal Option for Purchasing Contract 17-21, Management of Electrical Switchgear Equipment, Generators, Uninterruptible Power Supplies (UPS) and Batteries, and Emergency Generator Fuel Delivery System (FDS) Testing, Maintenance and Repair Services with Electric Services, Inc.
- F. Recommendation of the Procurement Committee to Award Invitation for Bid 24-535-IFB Holiday Decoration Services to Miller Lights, Inc.
- G. Recommendation to Approve Amendment No. 2 to the Rental Automobile Concession Agreement with Sixt Rent A Car, LLC at Orlando International Airport
- H. Recommendation of the Capital Management Committee to Approve the Fiscal Year 2024-2029 Capital Improvement Program for Orlando International Airport (MCO)

XI. NEW BUSINESS (Cont'd)

- I. Recommendation of the Capital Management Committee to Update the Fiscal Year 2024-2029 Capital Improvement Program for Orlando Executive Airport (ORL)

XII. INFORMATION SECTION

(No action is required on the item(s). Board members should feel free to ask questions on the item(s).)

- A. Notification of Release of IFB/RFP/RFQ
- B. Notification of Committee Recommendations to the Chief Executive Officer for Approval at the June 19, 2024, Aviation Authority Board Meeting
- C. Notification of Correction to August 16, 2023, Aviation Authority Board New Business Agenda Item C
- D. Construction Report

DRAFT

On **WEDNESDAY, MAY 15, 2024**, THE **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (OIA), One Jeff Fuqua Boulevard, Orlando, Florida. Chairman Weisheyer called the meeting to order at 2:00 pm. The meeting was posted in accordance with Florida Statutes and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present,

Tim Weisheyer, Chairman
Dr. John Evans, Vice Chairman
Belinda Kirkegard, Treasurer
Carson Good, Immediate Past Chair
Mayor Jerry Demings
Mayor Buddy Dyer

Also present,

Kevin J. Thibault, Chief Executive Officer
Yovannie Rodriguez, Chief Administrator Officer
Richard Clarke, Chief Creative Officer
Kenyatta Lee, Chief of External Affairs
Anthony Davit, Chief Operating Officer
Victoria Jaramillo, Chief Development Offer
Kathleen Sharman, Chief Financial Officer
Tianna Dumond, Senior Vice President, Internal Audit
Daniel J. Gerber, General Counsel
Aracelis Mercado, Assistant to Chief Executive Officer
Anna Farmer, Manager, Board Services and Recording Secretary

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Before the meeting began, Chairman Weisheyer asked ARFF Lieutenant David Sorondo, Deacon for the Diocese of Orlando, to bring the invocation.

Next, Mr. Gerber read the Conflict of Interest Statement; there were no affirmative responses from the Board members.

APPROVAL OF MINUTES

1. Upon motion by Immediate Past Chair Good, second by Dr. Evans, vote carried to accept the board meeting minutes of April 24, 2024, as written.

Special recognition was given to Immediate Past Chair Good for his service and leadership over the past five years.

CONSENT AGENDA

2. Upon motion by Mayor Dyer, second by Mayor Demings, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation Authority Board that the following Consent Agenda items are approved, accepted, and adopted and execution of all necessary documents is authorized by the Aviation Authority's Officers or Chief Executive Officer:

A. accept for filing the following minutes: January 30, February 6, February 13, February 27, March 5, March 12, March 19, and March 26, 2024 Construction Committee; April 2, 2024 Construction Finance Oversight Committee; May 24 (W447 Interviews), and October 10, 2023 Procurement Committee; August 4, September 20, and November 6, 2023 Retirement Benefits Committee;

B. accept the recommendation of the Construction Committee and approve a No-Cost Addendum to each of the Continuing Transportation Planning Services Agreements with the both firms, and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel, as follows: HDR Engineering, Inc. to exercise both one-year renewal options and extend the Agreement to October 1, 2026; and, HNTB Corporation to exercise both one-year renewal options and extend the Agreement to June 10, 2026;

C. accept the recommendation of the Construction Committee to: (1) deem the proposals received from Encore Hospitality Carpet and Sanford Federal Inc. as non-responsive; (2) award Solicitation No. 24-136-IFB for the purchase of Woven Custom Carpet in support of BP No. 00485, Hyatt Lobby Renovation (Design/Build) at MCO, to Royal Thai Americas, Inc, for the total amount of \$283,689.45, with funding from previously-approved Capital Expenditure Funds; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

D. accept the recommendation to ratify the Resolution to: (1) accept Amendment No. 2 to PTGA FM 448578-1; and, (2) authorize the Chief Executive Officer and the Assistant Secretary to execute the necessary documents;

E. accept the recommendation to ratify the Resolution to: (1) accept Amendment No. 1 to PTGA FM 448578-1; and, (2) authorize the Chief Executive Officer and the Assistant Secretary to execute the necessary documents;

F. accept the recommendation of the Construction Committee and approve a Job Order Construction Services Addendum to the Continuing Low Voltage Construction Services Agreement with Orlando Business Telephone Systems, Inc. for L-00083, FOC Installation – North Terminal Main Communications Room to South Terminal ITF Main Communications Room, at MCO, for the total direct-negotiated amount of \$318,423.82 , with funding from previously-approved Capital Expenditure Funds; and, authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

G. accept the recommendation of the Construction Committee and approve a Job Order Construction Services Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. for V-01028, Centerfield ARFF Temporary Kitchen and Demolition, at MCO, for the total direct-negotiated amount of \$321,366.63, with funding from previously-approved Capital Expenditure Funds; and, authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

H. accept the recommendation of the Construction Committee to: (1) approve Change Order No. Bid Package (BP) S00195-38 for \$750,000 and no time extension, with funding as outlined in Attachment A; (2) approve Change Order No. BP S00195-39 for \$386,364 and no time extension, with funding as outlined in Attachment A; and, (3) authorize an Aviation Authority Officer of the Chief Executive Officer to execute the change orders following satisfactory review by legal counsel;

I. accept the recommendation of the Procurement Committee to: (1) approve the ranking of the shortlisted firms for Continuing On-Call Architecture and Engineering Consulting Services at MCO and ORL; (2) authorize hourly rate negotiations with the five top-ranked firms in accordance with the Aviation Authority's policy; and, (3) subject to successful negotiations with the five top-ranked firms: (a) approve a no cost Continuing On-Call Architecture and Engineering Consulting Services at MCO and ORL Agreement, for its negotiated hourly rates; and, (b) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary contract documents following satisfactory review by legal counsel, as follows: FIRST:Garver Engineers, LLC; SECOND: Michael Baker International, Inc.; THIRD: RS&H, Inc.; FOURTH: C&S Engineers, Inc.; FIFTH:Kimley-Horn and Associates, Inc.; SIXTH: Mead and Hunt, Inc.; SEVENTH: Avcon, Inc.; EIGHTH: AECOM Technical Services, Inc.; NINTH: AtkinsRéalis USA Inc.;

J. accept the recommendation of the Procurement Committee to: (1) exercise the first renewal option of Purchasing Contract 10-22, Trash Removal Services with Republic Services of Florida, LP; (2)

authorize funding from the Operations and Maintenance Fund in the not-exceed amount of \$805,500; and, (3) authorize an Aviation Authority officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

K. accept the recommendation of the Procurement Committee to: (1) allow multiple purchase orders to be issued to various landfill facilities; (2) authorize funding from Operations and Maintenance Fund in the not-to-exceed amount of \$622,800; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents, following satisfactory review by legal counsel;

L. accept the recommendation of the Procurement Committee to: (1) approve Amendment No. 3, the second and final renewal option of Purchasing Contract No. 10-20, Roadway Landscape Maintenance and Irrigation Services; (2) authorize funding for a not-to-exceed amount of \$594,771.37 from the Operations and Maintenance Fund; and (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

M. accept the recommendation of the Procurement Committee to: (1) approve Amendment No. 3, the second and final renewal option of Purchasing Contract No. Electrical & Relamping Services, with M&M Electric of Central Florida Inc.; (2) authorize funding in a not-to-exceed amount of \$752,282.95 from the Operations and Maintenance Fund; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

N. accept the recommendation of the Procurement Committee to: (1) award Bid 24-385-IFB Dock Leveler Preventative Maintenance and Repair Services to C&D Industrial Maintenance; (2) authorize funding for a not-to-exceed amount of \$428,290 from the Operations and Maintenance Fund; and (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

O. accept the recommendation of the Procurement Committee to: (1) award Bid 24-376-IFB Trailer Complex Janitorial Maintenance Services to American Janitorial Maintenance and Services Inc.; (2) authorize funding for a not-to-exceed amount of \$921,839.50 from the Operations and Maintenance Fund; and (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

P. accept the recommendation to: (1) approve Amendment 4 to the Automated Retail Concession Agreement with Prepango, LLC to extend the term on a month-to-month basis not to exceed twelve months; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel;

Q. accept the recommendation to appoint the following voting members to serve on the Capital Management Committee per Organizational Policy Section 120.13, effective May 16, 2024: Chief Executive Officer; Senior Vice President Capital Programs; Senior Vice President, Operations; and Senior Vice President, Planning and Environmental;

R. accept the recommendation of: (1) the Chief Executive Officer to amend policies 120.09, 120.14, 120.16, and 120.05 effective immediately to define the terms of office to two-year terms running from May of even-numbered years to May of the next even-numbered year; (2) allow replacement appointments, if any, to serve only to the expiration of the replaced member's term; and, (3) to amend the membership of the Finance Committee;

S. accept the recommendation to confirm the Chairman's Committee appointments.

Chairman Weisheyer stated that those committees that Mr. Mateer was appointed to will have a vacancy until a new member is appointed to the Board.

Immediate Past Chair Good sought clarification that the Chairman could make reappointments to Committees as a need arises or as he deems appropriate. Legal Counsel responded affirmatively.

PROCUREMENTS

3. Mrs. Tracy Conner-Harris, Vice President of Concessions, presented the North Terminal Concessions procurement packages for information purposes only.

CHIEF EXECUTIVE OFFICER REPORT

4. Mr. Thibault's report included the following:

- i. April 2024 Passenger Numbers – 2.45 Million which was third busiest in the Nation
- ii. Strategic Plan priority of 'Community'
 - i. Kathleen M. Sharman, Chief Financial Officer, was part of a panel discussion at AAAE Annual Meeting

- ii. Yovannie Rodriguez, Chief Administrative Officer was on the panel for 'A Walk In Her Shoes'
- iii. Updates on Concessions Solicitations Outreach and Small Business Community
- iv. Upcoming retirement for two leadership members of GOAA; Luis Olivero, Assistant Vice President of Government Affairs, and Brian Gilliam, Vice President of Security
- v. Colonel Joe Kittinger Award Recipient – Captain Steve "Snak" Nakagawa

NEW BUSINESS ITEMS

5. Using visual aids (copies on file); Staff presented the following new business items.

A. New Business Item A is a Recommendation to Approve Concessions Limitations for North Terminal Concessions Packages for Estimated Release in 2024 and 2025

There were two speakers for this item:

Eric Clinton, representing Unite Here! Local 362, spoke as both informational and an opponent of this item, providing background on the union and expressing concern for the current employees.

Abismael Colon Gomez, representing HMS Host and Unite Here! Local 362, spoke as an opponent of this item, expressing concern about losing work stability.

Discussion ensued with regard to the limitation percentages assigned to each package.

Mayor Demings questioned if we received any feedback from current or potential concessionaires. Mrs. Conner-Harris stated that the department spoke with both types of concessionaires regarding the packaging but not the limitations, and that they did not receive any negative feedback. She went on to say it is in our best interest to diversify the operators. Mayor Demings also questioned why we want to change limitations. Mrs. Conner-Harris reminded the Board that there have always been limitations; this new version will give customers the greatest variety of concessions.

Immediate Past Chair Good stated the way to take care of our community is to be fiscal stewards of what we have and to delight the traveling public by offering them plenty of options and a delightful experience.

Mayor Dyer asked if the three phases cover the totality of the concessions. Mrs. Conner-Harris affirmed and stated that the phases included the total concessions except for the Themes, Duty-Free and ancillary services. He then asked if any current concessionaire currently holds more than 20%. Mrs. Conner-Harris stated that there is a concessionaire who currently holds 40%. Mayor Dyer favors giving more people the opportunity.

Vice-Chair Evans spoke briefly in opposition to the limitation.

Chairman Weisheyer stated he is in favor of this item, staying mindful of unintended consequences. Immediate Past Chair Good stated he also is in favor of this item, knowing there is flexibility in changing limitation rules for future packages if needed.

Upon motion by Immediate Past Chair Good, second by Mayor Dyer, vote carried five in favor, and one against, to accept staff's recommendation to limit a Proposer to the award of 20% of the North Terminal Food and Beverage Program and 25% of the North Terminal Retail Program based on square footage. "Proposer" shall be defined as any entity with a substantial interest in the entity identified as the Proposer in response to the Request for Proposals. "Substantial interest" means an equity interest of 20% or greater in the Proposer (i.e. the entity which will hold the concession agreement), or any interest (equity, debt, guarantor, parent or otherwise) which would give the entity holding the interest the power to control the concessionaire.

B. New Business Item B is a Recommendation to Approve the East Hall Theme Retail Agreement with SeaWorld Parks and Entertainment, LLC

Upon motion by Mayor Demings, second by Dr. Evans, vote carried to: (1) approve the East Hall Theme Retail Concession Agreement with SeaWorld Parks and Entertainment, LLC; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

C. New Business Item C is a Recommendation to Approve Amendment 1 to the Distributed Antenna System Agreement (DAS Agreement) with New Cingular Wireless PCS

Upon motion by Mayor Dyer, second by Mrs. Kirkegard, vote carried to accept the recommendation to: (1) approve Amendment 1 to the DAS Agreement with New Cingular Wireless PCS (AT&T) to extend the term to expire on April 30, 2030; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

D. New Business Item D is a Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 3 to the Executive Program Management and Oversight (EPMO) Services for Terminal C Programs Agreement with Jacobs Project Management Co. (Jacobs) for Staff Extensions, Billing Rate Adjustments, and Inspector/Material Testing Resources in support of Bid Package (BP) No. S00196, Terminal C, Phase 1 Expansion, Airfield Civil, Apron and Taxiway Paving, and Ground Support Equipment (GSE) Facility at the Orlando International Airport (MCO)

Upon motion by Mrs. Kirkegard, second by Mayor Demings, vote carried to accept the recommendation of the Construction Committee to approve an Amendment to Addendum No. 3 to the Executive Program Management and Oversight (PMO) Services for the Terminal C Programs Agreement with Jacobs Project Management Co. for Inspector Resources for the Terminal C, Phase 1 Expansion BP No. S00196, Airfield Civil Apron and Taxiway Paving and Ground Support Equipment Facility, Staff Extension, and Billing Rate Adjustments to Addendum No. 3 at MCO, for a total amount of \$5,208,446.53, which includes the not-to-exceed fee amount of \$4,289,060.53 and the not-to-exceed expenses amount of \$919,386.00, with funding from FDOT grants to the extent eligible, Passenger Facility Charges to the extent eligible, Customer Facility Charges to the extent eligible, and General Airport Revenue Bonds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

E. New Business Item E is a Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program at the Orlando International Airport (MCO)

Upon motion by Mrs. Kirkegard, second by Dr. Evans, vote carried to accept the recommendation of the Construction Committee and approve an Amendment to Addendum No. 48 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for Concept Refinement in support of W-S00211, Development of the PDD for the Terminal C, Phase 2, Program, for the total not-to-exceed fees amount of \$1,018,559, with funding from previously-approved Capital Expenditure Funds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

F. New Business Item F is a Recommendation to Approve a Memorandum of Agreement (MOA) with U. S. Customs and Border Protection (CBP) for Information Technology Infrastructure Upgrade at Orlando International Airport

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to: (1) approve a Memorandum of Agreement with U. S. Customs and Border Protection for Information Technology infrastructure upgrade at Orlando International Airport; (2) authorize funding for the IT equipment upgrade in the amount of \$890,422 and for the recurring annual network maintenance costs in the amount of \$24,600 from the Capital Expenditure

Fund and the Operations and Maintenance Fund; and, (3) authorize an Aviation Authority officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

G. New Business Item G is a Recommendation of the Procurement Committee to Approve Amendment No. 2, Four Months Extension to Purchasing Contract 19-20, Customer Service Ambassadors Services with Real Time Services d/b/a Top Talent Staffing (Top Talent)

Chairman Weisheyer stated that during his board briefing, he asked about the ambassadors to ensure they are meeting the needs of our passengers and commented that we should keep in mind that they should be proactive as opposed to reactive.

Upon motion by Mrs. Kirkegard, second by Dr. Evans, vote carried to accept the recommendation of the Procurement Committee to: (1) extend Purchasing Contract 19-20, Customer Service Ambassadors Services with Real Time Services d/b/a Top Talent Staffing, for a period of up to four months; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$2,222,500; and, (3) authorize an Aviation Authority officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

ADJOURNMENT

6. There being no further business to be considered, Chairman Weisheyer adjourned the meeting at 2:50 p.m.

(Digitally signed on , 2024)

Anna Farmer
Manager, Board Services and Recording Secretary

Kevin J. Thibault
Chief Executive Officer



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Anna Farmer, Manager, Board Services

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Accept Aviation Authority Committee Minutes

BACKGROUND

The following Aviation Authority Committee meeting minutes are provided in conjunction with the agenda package for the board meeting:

1. April 16, 2024 Ad-Hoc Committee (RFP 24-107; Investment Advisory Services)
2. February 21, 2024 Auditor Selection Committee
3. September 28, 2023 Capital Management Committee
4. April 2, April 9, April 16, and, April 23, 2024 Construction Committee
5. May 1, 2024 Construction Finance Oversight Committee
6. March 27, 2024 Finance Committee

The minutes package is provided under separate cover on the website at: www.orlandoairports.net

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept these minutes for filing.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kelly Loll, Vice President, Purchasing & Procurement

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Dispose of Surplus Property

BACKGROUND

The Greater Orlando Aviation Authority is permitted to dispose of property that is no longer necessary, useful or profitable.

ISSUES

The Airport Facilities Bond Resolution and Aviation Authority Policies and Procedures Section 450.05, Disposal of Surplus Property, Scrap and Trash, and Section 450.11, Property Control, permit the Aviation Authority to dispose, for fair and reasonable value at any time, any property constituting part of the Airport System which the Aviation Authority and City of Orlando determine, by Resolution, not necessary, useful or profitable.

The Aviation Authority Staff recommends disposal of property items as summarized below, in accordance with Aviation Authority policies.

- Computers, monitors and related equipment
- Electronic equipment
- Miscellaneous equipment

ALTERNATIVES

The Aviation Authority could hold the property for future disposal.

FISCAL IMPACT

None.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures.

**ASSETS NEEDING BOARD APPROVAL
FOR JUNE 2024 MEETING
GOAA GENERAL**

<u>ASSET #</u>	<u>TAG #</u>	
122533	52155	Projector, w/Lens, Power Zoom & Focus, Eiki # LC-XGC00L
109869	50429	Table, Round 48", Cherry Wood
103610	55069	Bar Code Reader, Laser ISI 2000
121863	54275	BP# ZC-069, Boarding gate read readers
120873	52001	Printer, HP 9040DN Laserjet
179364	59063	Dahle Shredder, Cross Cut
103896	91073	Radio, King, KA-94
109969	91016	Radio, Bendix King KA-94A
103892	91012	Radio, Bendix King KA-94A
109962	90913	Radio, Bendix King KA-94A
105143	91071	Radio, King, Model KA-94
125511	55567	Printer, Color, Inkjet, "Stylus Pro 3880" by Epson, Model #CA61201-VM
111387	32888	Workstation, U-Shaped, Brown Oak
103392	51712	Desk oak 66x36 Double pedestal
103374	51406	Cabinet, File, Lateral, 2 Drawer Oak
115497	50658	Workstation, U-Shape, Cherrywood
127021	55710	Defibrillator, Cardiac Science Model #9390A-1001P
127022	55723	Defibrillator, Cardiac Science Model #9390A-1001P
127023	55722	Defibrillator, Cardiac Science Model #9390A-1001P, "Powerheart AED G3 Plus Autom
125786	65909	Radio, ICOM Model #IC-A210-21M
	52171	Enclosure, ROHS, "BladeSystem cClass", c7000, 3 Inch LDC, Hewlett Packard Base #507019-1P3; PO#: 78056
	68920	UPS, APC"SMART-UPS SRT" 2200VA, RM, 1.8KW, 192V, Serial#: AS1806193599; PO#: 88726
	55571	Christie Digital Systems Projector, Model#: HD10K-M, Serial#: 367590004
	56019	Christie Digital Systems Projector, Model#: HD10K-M, Serial#: 359543001
	37077	Artwork, "TEAMWORK" Poster 22X28
	05854	Artwork, "Family of Wood Ducks" by E. Snyder Krassnoski
	36505	Artwork, "Highway 215, NC" H.J. Herrera
	09466	Artwork, "Our Tropical Garden" by Eileen Seitz
	36598	Artwork, "Palms" by Winslow Homer
	36990	Artwork, "Rows of Lavender" Reproduction Painting Craig
	36950	Artwork, "Garden with Ocean View" by R.E. Kennedy 22X29
	37057	Artwork, "Cowboy" (Print 30" by 30") William Mathews
	36599	Artwork, "Flamingo Road"
	34413	Radio, King, Model KA-94, Serial#: 21281
	35258	Radio, Motorola, MCS-2000, Serial#: 623AZQ0999
	35257	Radio, Motorola, MCS-2000, Serial#: 623AZQ1000
	65543	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000074536
	65533	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000025076
	65537	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000022498
	59934	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D000000227974
	65532	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000025019
	65541	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000032716
	65534	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000022505
	65535	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000025034
	59936	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D000000227958
	59941	Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D000000237934

65536 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000034826
 59945 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000227994
 59943 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000225299
 59950 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000225250
 59931 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000228015
 59935 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000226559
 59939 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000227973
 59942 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000228001
 59938 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000225241
 59933 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000226487
 65881 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167721
 59937 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000227970
 59932 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000227977
 59947 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000228005
 59929 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000074493
 59930 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000074617
 65538 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000067003
 65542 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000066980
 65539 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000051885
 61025 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167090
 61023 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167126
 61030 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167096
 61031 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167109
 61029 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167038
 61022 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167111
 61032 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167027
 61028 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167031
 61024 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167158
 61027 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167129
 61026 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000166997
 61033 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167093
 NEC Multisync LCD 4010 Monitor, Model#: LCD4010-BK, Serial#: 6XA07202YA; PO#: 1001319
 NEC Multisync LCD 4010 Monitor, Model#: LCD4010-BK, Serial#: 6XA06964YA; PO#: 1001319
 NEC Multisync LCD 4010 Monitor, Model#: LCD4010-BK, Serial#: 68A05890YA
 Enclosure, ROHS, "BladeSystem cClass", c7000, 3 Inch LDC, Hewlett Packard Base #412152-B22, Serial#: USE825CBB3
 Radio, ICOM Model #IC-A110, Serial#: 0520932
 Radio, ICOM Model #IC-A110, Serial#: 0506412
 Radio, ICOM Model #IC-A110, Serial#: 0506233
 Radio, ICOM Model #IC-A110, Serial#: 0505299
 Radio, ICOM Model #IC-A110, Serial#: 0506407
 Defibrillator, Cardiac Science, PowerHeart AED G5, Model #G5A-80P1, Serial#: D00000167135

ASSET #

123600
 112328
 112322
 138667
 119760
 124545

TAG #

65014
 51931
 51970
 56743
 56518
 55569

Liquor cabinets, Open Shelving, Hotel
 Cart, Hot Food Transport Box-Hotel
 Cart, Hot Food Transport Box
 Washer, Clothes, Compact, 2.3 cubic ft, Front-Load, White, LG #WM1377HW
 Tilt Braiser Pan, Removal and Replacement
 Washer, Maytag 30lb, Rigid mount w/base

HYATT REGENCY

121792	65113	Cabinet, Hot/Cold Bulk Food, Cambro
102092	51934	Cart, Hot Food Transport Box
	56546	Dean Fryer, Model#: D150GNTS, Serial#: 1605TM0013

MOTOR POOL

117521	71423	Truck, Oshikosh TI3000 Crash
110861	71267	Scrubber alto 510-011
123252	71912	Mower, Batwing, Shaft Drive Pull Type, 15'
123248	71918	Mower, Batwing, Shaft Drive Pull Type, 15'
131530	72008	Mower, Batwing, Shaft Drive Pull Type, 15'
131531	72010	Mower, Batwing, Shaft Drive Pull Type, 15'
N/A	N/A	Security Booth



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 52 to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) for the Update of the Tenant Design Criteria Manual (TDCM) for Project W-00496, North Terminal Refresh at the Orlando International Airport (MCO)

BACKGROUND

On December 9, 2020, the Aviation Authority Board approved the General Consulting Services Agreement with Ricondo, following a competitive award process in compliance with state statutes and Aviation Authority policies.

The agreement is structured as a no-cost base agreement with negotiated hourly rates. Services that are within the advertised scope are negotiated on an as-needed or annual basis, and awarded as addenda to the base agreement. The scope of advertised services includes advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design-build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities. The services may also include interfacing with the Aviation Authority's committees and the Aviation Authority's departments, and coordinating and providing documentation required by federal, state, and local agencies, including the Federal Aviation Administration (FAA); the Transportation Security Administration (TSA); the Florida Department of Transportation (FDOT); the Orlando Utilities Commission (OUC); the Division of Strategic Business Development; City of Orlando; Orange County, Florida; and, other agencies as required.

W-00496 will address the upgrades to the North Terminal restroom additions, renovations, and related services at MCO and establish means to update finishes and passenger experiences within the facilities, bringing them to a level of service acceptable to the Aviation Authority. The intent of the scope is to provide feasible goals to elevate the facilities to be contemporary with improvements being made to the North Terminal Campus as a whole. This contemporary refresh will reflect, to some degree, the Orlando Experience™ established for Terminal C while respecting the established Terminals.

Addendum No. 52 to the General Consulting Services Agreement with Ricondo was approved by the Construction Committee on November 21, 2023, for \$195,303, for the preparation of a design criteria package for the restroom renovations. As part of this, Ricondo will collect data, identify and review applicable codes and standards, perform capacity assessments of the existing infrastructure (i.e., mechanical, plumbing, electrical, fire protection, etc.), and deliver recommendations of refinements, evaluations and selections of a preferred concept for each airside. Amendment No. 1 to Addendum No. 52 was approved by the Construction Committee on March 26, 2024, for \$226,386, for a continuation of these W-00496 services.

ISSUES

A fee has been negotiated with Ricondo for the TDCM portion of the W-00496 Program, at MCO, for the total not-to-exceed fees amount of \$453,816. Services will utilize, as the base document, the Aviation Authority's Tenant Design Criteria for Retail, Food and Beverage, dated August 2023, to update the TDCM based upon the one preferred concept selected as part of the Interiors Look and Feel Refresh phase of the W-00496 program. This update will coordinate with applicable engineering disciplines, which generally include structural, mechanical, electrical, plumbing, fire protection, security and technology, to support the preferred concept.

On May 14, 2024, the Construction Committee recommended to the Aviation Authority Board approval of an Amendment to Addendum No. 52 to the General Consulting Services Agreement with Ricondo for the Update of the TDCM on W-00496 at MCO.

SMALL BUSINESS

The Aviation Authority has reviewed the proposal from Ricondo, and determined that Ricondo proposes 31% Minority and Women Business Enterprise (MWBE) participation on this amendment, and certifies that Ricondo is in good standing as it relates to its small business participation.

ALTERNATIVES

None.

FISCAL IMPACT

Fiscal impact is \$453,816. Funding is from Line of Credit to be reimbursed by General Airport Revenue Bonds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and approve an Amendment to Addendum No. 52 to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the Update of the TDCM on W-00496, North Terminal Refresh at MCO, for the total not-to-exceed fees amount of \$453,816, with funding from Line of Credit to be reimbursed by General Airport Revenue Bonds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. (C&T) for the Award of Project V-S00046, Terminal C Enhancements Baggage Handling System (BHS) Headache Bars at the Orlando International Airport (MCO)

BACKGROUND

On September 15, 2021, the Aviation Authority Board approved Continuing Vertical Construction Services Agreements with the following firms, following a competitive award process in compliance with state statutes and Aviation Authority policies.

- The Roderick Group, Inc. dba Ardmore Roderick (DBE/MWBE)
- Clancy & Theys Construction Co.
- Collage Design and Construction Group, Inc. dba The Collage Companies
- Gomez Construction Co. (MWBE)
- H.A. Contracting Corporation
- H. W. Davis Construction, Inc.
- Johnson-Laux Construction, LLC (MWBE)
- LEGO Construction Co. (DBE/MWBE)
- McCree Design Builders, Inc.
- Mejia International Group Corporation (MWBE)
- Ovation Construction Company
- RUSH Facilities, LLC
- T&G Corporation dba T&G Constructors (MWBE)
- Votum Construction, LLC (DBE/MWBE/LDB)

The scope of work to be performed under these continuing vertical construction services contracts includes, but is not limited to, general site construction, design-build, foundation, structural, masonry, electrical, plumbing, mechanical, interior and exterior finishes, painting, roofing, furnishings, and other work normally associated with vertical construction.

V-S00046 will install structural clearance (headache) bars, repurpose existing headache bars and provide additional pavement markings at the tug passes, bag make-up areas, and passenger boarding bridge underpasses, at the ramp of the Terminal C Airside at MCO.

The construction is scheduled to start in June 2024 and complete in October 2024.

ISSUES

On May 10, 2024, the Aviation Authority solicited bids from its continuing vertical contractors for V-S00046. On May 30, 2024, bids were received as follows:

Bidder	Total Bid Price
Clancy & Theys Construction Co.	\$278,185.00
Gomez Construction Company	\$357,784.00
H.W. Davis Construction, Inc.	\$386,596.00
The Collage Companies	\$644,100.00
Ardmore Roderick	Did not bid
H.A. Contracting Corporation	Did not bid
Johnson-Laux Construction	Provided letter declining to bid because of scheduling conflicts
LEGO Construction Co.	Did not bid
McCree Design Builders	Did not bid
Mejia International Group Corp.	Did not bid
Ovation Construction	Did not bid
RUSH Facilities	Did not bid
T&G Constructors	Did not bid
Votum Construction	Did not bid
Engineer's Estimate	\$293,898.35

The apparent low bidder, C&T, has verified that its bid was prepared in accordance with all bid documents and addenda, and will be able to complete the project for the amount bid and within the Aviation Authority's schedule. Staff has reviewed the bid submitted by C&T and determined that the total bid price is fair and reasonable.

On June 4, 2024, the Construction Committee recommended approval of an Addendum to the Continuing Vertical Construction Services Agreement with C&T for the award of V-S00046, Terminal C Enhancements BHS Headache Bars at MCO.

SMALL BUSINESS

The Aviation Authority established a 12% combined Minority and Women Business Enterprise (MWBE)/Local Developing Business (LDB)/Veteran Business Enterprise (VBE) participation goal for this project. The Aviation Authority has reviewed the bid submitted by C&T and determined that C&T proposes 16.2% combined MWBE/LDB/VBE participation and is eligible for award of this project.

ALTERNATIVES

None.

FISCAL IMPACT

The fiscal impact for the award of V-S00046 is \$278,185. Funding is from Line of Credit to be reimbursed by Aviation Authority Funds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and approve an Addendum to the Continuing Vertical Construction Services Agreement

with Clancy & Theys Construction Co. for the Award of V-S00046, Terminal C Enhancements BHS Headache Bars at MCO, for the total bid amount of \$278,185, with funding from Line of Credit to be reimbursed by Aviation Authority Funds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Jay Cassens, Vice President, Real Estate

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Approve Amendment No. 9 to Fixed Base Operator Lease Agreement By and Between the Greater Orlando Aviation Authority (Aviation Authority) and Atlantic Aviation – Orlando Executive, LLC (Atlantic) at the Orlando Executive Airport (ORL)

BACKGROUND

Atlantic is one of two Fixed Base Operators approved by the Aviation Authority that is currently providing the aeronautical service of a Fixed Base Operator (FBO) at ORL. As a FBO, Atlantic provides aviation services to the general flying public, including hangar and tie down rental, pilot services, flight line services, aircraft maintenance and repair, JET-A and AVGAS sales, and provision of a terminal with amenities for pilots and passengers. Atlantic is operating under the Fixed Base Operator Agreement dated January 1, 1997, however prior to January 2015 it was operated by Showalter Flying Service, Inc.

ISSUES

The initial lease executed in 1997 did not have a separate fuel flowage fee. All fuel sold was subject to the Percentage Privilege Fee of 5.5%. This resulted in an unusually high per gallon fee in comparison to other airports in the region. If fuel was pumping at \$6.00 per gallon, then the fee was roughly \$0.33 per gallon. This amount was significantly more than the prevailing fuel flowage rates of \$0.07 to \$0.12 per gallon pumped. At the request of the FBO, the Aviation Authority and the FBO entered Amendment Number 5 to the FBO Lease Agreement (Amendment No. 5), in February of 2010, which created a fuel flowage fee of \$0.12 per gallon pumped at Atlantic. While it created a separate fuel flowage fee, Amendment Number 5 left the fuel flowage fee in the calculation of gross receipts which off sets the minimum annual rent due to the Aviation Authority. The typical arrangement is for the fuel flowage fee to not be included in the gross receipts and minimum annual rent calculation.

Amendment No. 9 to the Fixed Base Operator Agreement as proposed separates the fuel flowage fee from gross receipts. The fuel flowage fee will be in addition to the minimum annual rent and any gross receipts that exceed the minimum annual rent.

SMALL BUSINESS

Small business goals do not apply to real estate leases.

ALTERNATIVES

None.

FISCAL IMPACT

The Aviation Authority will receive the fuel flowage fee in addition to the minimum annual rent.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve Amendment No. 9 to Fixed Base Operator Lease Agreement, as presented; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the appropriate documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Jay Cassens, Vice President, Real Estate

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Approve Amendment No. 22 to Fixed Base Operator Lease Agreement By and Between the Greater Orlando Aviation Authority (Aviation Authority) and Sheltair Orlando Air Center, LLC (Sheltair) at the Orlando Executive Airport (ORL)

BACKGROUND

Sheltair is one of two Fixed Base Operators approved by the Aviation Authority that is currently providing the aeronautical service of a Fixed Base Operator (FBO) at ORL. As a FBO, Sheltair provides aviation services to the general flying public, including hangar and tie down rental, pilot services, flight line services, aircraft maintenance and repair, JET-A and AVGAS sales, and provision of a terminal with amenities for pilots and passengers. Sheltair is operating under the Fixed Base Operator Agreement dated January 1, 1997, however prior to October 2004 it was operated by Executive Air Center, Inc.

ISSUES

The initial lease executed in 1997 did not have a separate fuel flowage fee. All fuel sold was subject to the Percentage Privilege Fee of 5.5%. This resulted in an unusually high per gallon fee in comparison to other airports in the region. If fuel was pumping at \$6.00 per gallon, then the fee was roughly \$0.33 per gallon. This amount was significantly more than the prevailing fuel flowage rates of \$0.07 to \$0.12 per gallon pumped. At the request of the FBO, the Aviation Authority and the FBO entered Amendment Number 15 to the FBO Lease Agreement (Amendment No. 15), in May of 2010, which created a fuel flowage fee of \$0.12 per gallon pumped at Sheltair. While it created a separate fuel flowage fee, Amendment Number 5 left the fuel flowage fee in the calculation of gross receipts which off sets the minimum annual rent due to the Aviation Authority. The typical arrangement is for the fuel flowage fee to not be included in the gross receipts and minimum annual rent calculation.

Amendment No. 22 to the Fixed Base Operator Agreement as proposed separates the fuel flowage fee from gross receipts. The fuel flowage fee will be in addition to the minimum annual rent and any gross receipts that exceed the minimum annual rent.

The original 1997 lease included dated clauses. The Aviation Authority staff have reviewed the full lease agreement and have included in Amendment 22 updates to the portions of the lease relating to risk, to include indemnity and portions relating to audit, including books and records and PCI Compliance.

SMALL BUSINESS

Small business goals do not apply to real estate leases.

ALTERNATIVES

None.

FISCAL IMPACT

The Aviation Authority will receive the fuel flowage fee in addition to the minimum annual rent.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve the Amendment No. 22 to Fixed Base Operator Lease Agreement, as presented; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the appropriate documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-612-OEC for a SH8000 Stripe Hog Waterblasting System from Waterblasting LLC, dba Hog Technologies utilizing Sourcewell Contract # 111522-WTB

BACKGROUND

The purchase of this vehicle will provide the capability to perform rubber removal and cleaning of the airside ramps and runways by Facility Staff. The supplier who previously provided this service utilized this piece of highly specialized equipment. Waterblasting, LLC has an innovative design that provides an efficient and versatile rubber and paint airport marking removal system.

ISSUES

Sourcewell Contract# 111522-WTB is effective until February 3, 2027.

On May 28, 2024, the Procurement Committee approved the recommendation to award Other Entity Contract 24-612-OEC for a SH8000 Stripe Hog Waterblasting System from Waterblasting LLC.

SMALL BUSINESS

The Small Business Development Department (SBDD) has reviewed the requirements for the above-referenced solicitation and determined that, due to the limited and specialized scope of the required services, and/or lack of ready, willing, and able certified small businesses, it does not lend itself to MWBE/LDB/VBE participation. In addition, SBDD cannot change the terms and conditions of an existing contract such as Sourcewell Contract# 111522-WTB.

ALTERNATIVES

None.

FISCAL IMPACT

The value of this procurement is a not-to-exceed amount of \$834,685.49. Funding is available from the previously approved Capital Expenditure Fund.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award 24-612-OEC for a one-time procurement of one SH8000 Stripe Hog Waterblasting System to Waterblasting, LLC doing business as Hog Technologies as the awarded Contractor; (2) authorize funding in the not-to exceed amount of \$834,685.49 from the Capital Expenditure Fund; and, (3) approve the Procurement Services Department to issue the necessary Purchase Order.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-637-OEC for Three John Deere 6120M Cab Tractors, Three FC15R Flex Wing Rotary Cutters and Three John Deere Z970R ZTrak Mowers from Everglade Equipment Group utilizing Sourcewell Contracts – Agricultural Tractors #082923-DAC and Sourcewell Grounds Maintenance Equipment #031121-DAC

BACKGROUND

Approval of this recommendation will result in the purchase of three John Deere 6120M Cab Tractors, three FC15R Flex Wing Rotary Cutters and three John Deere Z970R ZTrak Mowers. These units will be replacement pieces of equipment to the Aviation Authority's fleet that will provide the capability to perform airfield ground maintenance requirements on the secured Airport Operations Area (AOA).

ISSUES

Sourcewell Contracts – Agricultural Tractors #082923-DAC is effective until October 11, 2027, and Sourcewell Grounds Maintenance Equipment #031121-DAC is effective until April 30, 2025.

On May 28, 2024, the Procurement Committee approved the recommendation to award Other Entity Contract 24-637-OEC for three John Deere 6120M Cab Tractors, three FC15R Flex Wing Rotary Cutters and three John Deere Z970R ZTrak Mowers to Everglades Equipment Group.

SMALL BUSINESS

The Small Business Development Department (SBDD) has reviewed the requirements for the above-referenced solicitation and determined that, due to the limited and specialized scope of the required services, and/or lack of ready, willing, and able certified small businesses, it does not lend itself to MWBE/LDB/VBE participation. In addition, SBDD cannot change the terms and conditions of an existing contract such as the Sourcewell Contracts – Agricultural Tractors #082923-DAC and Sourcewell Grounds Maintenance Equipment #031121-DAC.

ALTERNATIVES

None.

FISCAL IMPACT

The value of this procurement is a not-to-exceed amount of \$529,786.44. Funding is available from the previously approved Capital Expenditure Fund.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award 24-637-OEC for a one-time procurement of three John Deere 6120M cab tractors, three John Deere FC15R Flex Wing rotary cutters and three John Deere Z970R ZTrak mowers to Everglades Equipment Group as the awarded contractor; (2) authorize the funding in the not-to-exceed amount of \$529,786.44 from the Capital Expenditure Fund; and, (3) approve the Procurement Services Department to issue the necessary Purchase Order.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve the Award Other Entity Contract 24-661-OEC for Eight Chevy Silverado Trucks, One Chevy Silverado Utility Truck, Two Ford Explorers, Two Ford Mavericks, and One Nissan Frontier Truck from Alan Jay Fleet Sales Utilizing Sourcewell Contract – 2024 091521-NAF & 06

BACKGROUND

Due to an order cancellation at Alan Jay Fleet, an opportunity was presented to the Aviation Authority to procure the vehicles in the Requisition Table. Each unit requires specific departmental upfitting and quotes were received based on those requirements. Requisitions were submitted each time a vehicle became available, the Requisition Table shows the different quotes and funds for the specific vehicle.

Requisition Table			
Vehicles	Quote	Cost	Fund
4Qty - 2024 Chevy Silverado 1500 Crew Cab	54104-1 54105-1	\$219,178	501094/ CIR#00961 New Vehicles
2Qty - 2024 Chevy Silverado 1500 Crew Cab 2Qty – 2024 Ford Mavericks Super Crew XLT	54106-1 54019-1	\$176,016	501094/ CIR#00961 New Vehicles
1Qty – 2024 Chevy Silverado 3500 Utility Truck 1Qty – 2024 Nissan Frontier King Cab	54017-2 54428-2	\$93,702	501027/ CIR#00062 Vehicle Replacement (rolling stock)
2Qty – 2025 Ford Explorers 2Qty - 2024 Chevy Silverado 1500 Crew Cab	54254-1 54069-2	\$200,294	501027/ CIR#00062 Vehicle Replacement (rolling stock)

New vehicles are needed because of staffing increases. Replacement vehicles are needed because of lifespan analysis and are scheduled for decommissioning.

Chevy Silverado utility truck, Nissan Frontier truck, two Chevy Silverado trucks, and two Ford Explorer units will be vehicle replacements to the Aviation Authority's fleet. Six Chevy Silverado trucks and two Ford Maverick units will be new vehicles supporting new staffing additions.

ISSUES

Sourcewell Contract – 2024 091521-NAF & 06 is effective until November 8, 2025.

If not awarded, the opportunity to procure in the current marketplace ten of the fourteen vehicles will be lost (eight Chevy Silverado trucks, one Chevy Silverado utility truck, and one Nissan Frontier truck).

On June 11, 2024, the Procurement Committee approved the recommendation to award Other Entity Contract 24-661-OEC for eight Chevy Silverado trucks, one Chevy Silverado utility truck, two Ford Explorers, two Ford Mavericks, and one Nissan Frontier truck from Alan Jay Fleet Sales utilizing Sourcewell Contract – 2024 091521-NAF & 06.

SMALL BUSINESS

The Small Business Development Department (SBDD) has reviewed the requirements for the solicitation and determined, due to the limited and specialized scope of the required services, and/or lack of ready, willing, and able certified small businesses, it does not lend itself to MWBE/LDB/VBE participation. In addition, SBDD cannot change the terms and conditions of an existing contract such as the Sourcewell Contract 2024 091521-NAF & 06.

ALTERNATIVES

None.

FISCAL IMPACT

The value of this procurement is a not-to-exceed amount of \$689,190. Funding is available from the previously approved Capital Expenditure Fund.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award 24-661-OEC for a one-time procurement of eight Chevy Silverado trucks, one Chevy Silverado utility truck, two Ford Explorers, two Ford Mavericks, and one Nissan Frontier truck from Alan Jay Fleet Sales utilizing Sourcewell Contract – 2024 091521-NAF & 06; (2) authorize the funding in the not-to-exceed amount of \$689,190 from the Capital Expenditure Fund; and, (3) approve the Procurement Services Department to issue the necessary Purchase Order.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Select Firms Shortlisted for Request for Proposals (RFP) 24-280-RFP, On-Call Low Voltage Wiring and Installation Services at the Orlando International Airport (MCO), Orlando Executive Airport and Other Facilities Operated by the Aviation Authority

BACKGROUND

On March 4, 2024, the Aviation Authority issued a Request for Proposal 24-280-RFP for On-Call Low Voltage Wiring, and Installation Services. The term of the Contract will be for five years, with the initial service to commence on or about October 1, 2024.

The selected party will provide the Aviation Authority with Low Voltage Cabling Installation, Testing, and Repair Services on an on-call basis at the Orlando International Airport and the Orlando Executive Airport. The primary objective of this solicitation is to meet the Aviation Authority's ongoing need for low voltage and wiring installation services for installing low voltage voice and data wiring, conduit and rack pathways, related electrical power distribution to IT equipment, and any other necessary components for a complete Premise Distribution System ("PDS"), and Outside Plant ("OSP") backbone cabling and pathways system, serving complete voice, video, surveillance, access control, and data, wireless and cellular and other similar cabling subsystems on an "as needed" basis.

ISSUES

On April 9, 2024, the following eight firms (in alphabetical order) submitted a response:

Archis, Inc.	Paloma Technologies
Certified Network Professionals, Inc.	Precision Contracting Services, Inc.
Miami Tribal Systems Integrators	Pro Electrical Services, Inc.
Orlando Business Telephone Systems, Inc.	Quality Cable Contractors, Inc.

On May 28, 2024, the Procurement Committee deemed Miami Tribal Systems Integrators, Paloma Technologies and Pro Electrical Service, Inc. as non-responsive because they did not meet the mandatory requirements of the RFP.

On May 28, 2024, the Procurement Committee reviewed each of the firm's responses and supplemental information. It was the consensus of the Procurement Committee that five shortlisted firms submitted strong responses, demonstrated the best understanding of the scope of services advertised, and submitted comprehensive detailed responses to the compliance and expertise matrix included in their supplemental information. At the conclusion of the deliberations, the Procurement Committee recommended entering On-Call Low Voltage Wiring and Installation Service Agreements with the following:

1. Archis, Inc.
2. Certified Network Professionals, Inc.

3. Orlando Business Telephone Systems, Inc.
4. Precision Contracting Services, Inc.
5. Quality Cable Contractors, Inc.

SMALL BUSINESS

The Aviation Authority will establish DBE, MWBE, or LDB/VBE participation goals for each negotiated project or work order. The proposers were required to prepare a written action plan that demonstrated the proposers' understanding of the DBE, MWBE, and LDB/VBE participation programs, and how the proposer would achieve the participation goals for these types of services.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

There is no fiscal impact for the base agreement. Future addenda will be based on specific tasks of work as assigned.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority resolve to accept the recommendation of the Procurement Committee to: (1) deem Miami Tribal Systems Integrators, Paloma Technologies and Pro Electrical Service, Inc. as non-responsive, (2) approve the selection of all five shortlisted firms for On-Call Low Voltage Wiring and Installation Services at the Orlando International Airport, Orlando Executive Airport and Other Facilities operated by the Aviation Authority as follows (in alphabetical order): Archis, Inc., Certified Network Professionals, Inc., Orlando Business Telephone Systems, Inc., Precision Contracting Services, Inc., and Quality Cable Contractors, Inc.; (3) approve a no cost On-Call Low Voltage Wiring and Installation Services Agreement with each of the five selected firms; and, (4) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Award Invitation for Bid 24-392-IFB, Purchase of One Portable Pre-Conditioned Air Unit, to Twist Aero, LLC

BACKGROUND

On April 15, 2024, the Aviation Authority issued an Invitation for Bid 24-392-IFB, Purchase of One Portable Pre-Conditioned Air Unit.

Air carriers use Portable Pre-Conditioned Air units to keep aircraft cool while the aircraft is parked at the gate when the point-of-use Pre-Conditioned Air unit is inoperative. The unit is towable to the aircraft's parking gate and is considered an airport asset. The new unit will supplement the four existing portable units.

The IFB required the bidders to provide pricing for one 90-ton portable PCA unit with a minimum life expectancy of ten years with spare parts remaining available for a minimum of fifteen years after the commissioning of the unit. The IFB also required that the unit price submitted includes all costs associated with the delivery of the units and two years warranty.

ISSUES

On May 2, 2024, the Aviation Authority received the following responses:

<u>Respondent</u>	<u>Bid Amount</u>
Twist Aero, LLC	\$266,850
Technology International, Inc.	\$328,901

Staff reviewed the submittals and references for all bidders, and based thereon, all were determined to be responsible and responsive to the IFB requirements.

On June 4, 2024, the Procurement Committee recommended award of Invitation for Bid 24-392-IFB to Twist Aero, LLC as the lowest responsible and responsive bidder.

SMALL BUSINESS

This solicitation did not include small business participation due to its limited and specialized scope.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

The value of this procurement is a not-to-exceed amount of \$266,850. Funding is available from previously-approved Capital Expenditure Funds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award Invitation for Bid 24-392-IFB to Twist Aero, LLC as the low responsible and responsive bidder; (2) authorize funding from previously approved Capital Expenditure Funds in the not-to-exceed amount of \$266,850; and, (3) authorize the Procurement Services Department to issue the necessary purchase order.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Dr. Randy Hudgins, Chair, Retirement Benefits Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Retirement Benefits Committee (RBC) to Award 24-249 Request for Proposal (RFP) Professional Services Pension Attorney Services to Klausner, Kaufman, Jensen & Levinson for Three Years with Two, One-Year Options to Renew

BACKGROUND

The Aviation Authority Board established the RBC to formalize the efforts of administering the retirement benefits for employees.

On March 24, 2024, the Aviation Authority issued a Request for Proposal for Pension Attorney Services. The initial service is to commence on or about September 1, 2024, for an amount not to exceed \$250,000 for a five-year period.

The Services shall be for qualified law firms with experience in public pension systems, to provide professional legal services and advice regarding matters pertaining to the Aviation Authority's Retirement Plans. This shall include the Authority's Defined Benefit (DB) Plan, Defined Contribution (DC)/401(a) Plan, Deferred Compensation (457) Plan, and Other Post-Employment Benefits Trust (OPEB). The existing agreement expires in August 2024.

ISSUES

On Tuesday, April 30, 2024, the following firms (in alphabetical order) submitted a Response:

1. Klausner Kaufman Jensen & Levinson
2. Kutak Rock LLP
3. Lorium Law

On May 17, 2024, the RBC met to evaluate proposals based on the evaluation criteria set forth in the RFP. Following the review, the RBC recommended the following ranking:

1. **Klausner Kaufman Jensen & Levinson**
The firm is the current incumbent and specializes exclusively in the representation of public employee retirement systems and related employment law matters. The firm has grown to eight attorneys and is licensed in seven states. They represent Florida public employee retirement systems of similar size and complexity as the Aviation Authority's Plans.

2. Lorium Law

This firm has three attorneys which specialize exclusively in the representation of public employee retirement systems. They represent 35 Florida public employee retirement systems and many similar to the Aviation Authority Plans.

3. Kutak Rock LLP

This firm has a leading airport financing practice. They have a group of employees who specialize in employee benefits and executive compensation. They represent over 50 public employee retirement plans; however, their proposal did not demonstrate experience with Florida public employee retirement systems.

The RBC recommends an agreement period for three years with the Aviation Authority having the option to renew the agreement for two additional periods of one year each.

SMALL BUSINESS

The Aviation Authority has reviewed this procurement and determined that no small business participation goals could be established because of the specialized nature of the procurement.

ALTERNATIVES

The Aviation Authority Board could reject the recommendation of the RBC, schedule presentations or interviews or change the ranking of the Pension Attorneys.

FISCAL IMPACT

Services will be utilized on an as-needed basis and paid at the hourly rate specified in the procurement. Fees for the DB Plan will be paid from the DB Plan assets; fees for the DC Plan will be paid from the DC Plan's forfeiture assets; fees for the 457 Plan will be paid from the Aviation Authority's Operations and Maintenance fund; fees for the OPEB Trust will be paid from the OPEB Trust Assets.

The contract value will not exceed the amount of \$250,000 over a five-year period.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Retirement Benefits Committee to: (1) award 24-249 Request for Proposal Professional Services Pension Attorney to Klausner, Kaufman, Jensen & Levinson; (2) award the contract for three years with two, one year options; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Jerry Harris, Assistant Vice President, Marketing

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Approve an Extension and Updates to the Air Service Incentive Program (ASIP)

BACKGROUND

The ASIP was established by the Board in 2014 as an Air Service Development tool to assist the Aviation Authority to actively recruit both passenger and cargo airlines offering new service to targeted domestic and international destinations. It has since proven to be successful in helping the Aviation Authority to enhance its route network. The program's first ten years have resulted in 59 agreements being executed with 34 airlines adding or increasing service to 49 markets targeted for expansion in line with our strategic initiative to increase connectivity.

The availability of a competitive incentive plan makes it more desirable for an airline to serve Orlando, as airlines compare the incentives offered by one community versus another when evaluating new route opportunities.

ISSUES

In 2019 the incentive program was approved for a 5-year extension ending September 30, 2024. In order to remain competitive in attracting new or expanded air service, an extension to the incentive program is needed, along with changes to keep up with aviation industry trends and the FAA's recently published airline incentive policy.

SMALL BUSINESS

Not applicable.

ALTERNATIVES

There are no other alternatives under consideration.

FISCAL IMPACT

The fiscal impact of the program since inception through April 2024 is \$22 million with up to \$3.9 million in future commitments through existing agreements. The services supported have so far generated more than \$5.5 billion in economic impact for the local community. The fiscal impact for the next five years will likely be no more than \$12 million, with funding as approved in future years' Capital Expenditure budgets.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to approve the required changes to, and the extension of the Air Service Incentive Program (ASIP) to expire on September 30, 2029.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve Multiple Addenda to the General Consulting Services Agreement with Ricondo & Associates, Inc. (Ricondo) at the Orlando International Airport (MCO)

BACKGROUND

On December 9, 2020, the Aviation Authority Board approved the General Consulting Services Agreement with Ricondo, following a competitive award process in compliance with state statutes and Aviation Authority policies.

The agreement is structured as a no-cost base agreement with negotiated hourly rates. Services that are within the advertised scope are negotiated on an as-needed or annual basis, and awarded as addenda to the base agreement. The scope of advertised services includes advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design-build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities. The services may also include interfacing with the Aviation Authority's committees and the Aviation Authority's departments, and coordinating and providing documentation required by federal, state, and local agencies, including the Federal Aviation Administration (FAA); the Transportation Security Administration (TSA); the Florida Department of Transportation (FDOT); the Orlando Utilities Commission (OUC); the Division of Strategic Business Development; City of Orlando; Orange County, Florida; and, other agencies as required.

As of May 2024, a total of 65 addenda, and applicable amendments, to the General Consulting Services Agreement with Ricondo & Associates, Inc. have been approved. A summary of these approvals can be provided upon request.

ISSUES

Per the Aviation Authority's Policy 450.04, the Aviation Authority Board must approve all contract addenda and applicable amendments that result in the value of any contract being increased, in the aggregate, by \$250,000 or more over the contract value. The Procurement Committee (PC) recommended approval of addenda to the above-referenced agreement, as follows:

- Addendum for an Update to the Graphic Standards for Airline Tenants and Airline Service Providers at MCO, for the total not-to-exceed fee amount of \$151,239, with funding from previously-approved Capital Expenditure Funds. Services will provide an update to the Graphic Standards for Airline Tenants and Airline Service Providers at MCO. Working with the Aviation Authority, Ricondo will review and update the current version of the Graphic Standards for Airline Tenants and Airline Service Providers (Rev. Aug 2014). This task will include analysis of the existing Graphic Standards document, existing Airline Tenant graphics and conditions at MCO, benchmarking and industry standards, such as the Airport Cooperative Research Program (ACRP), and recommendations for a new Graphic Standards document. The analysis will be limited to the requirements for graphics within the Airline Tenants and Airline Service Providers lease spaces within

the Landside and Airside Buildings. The Landside areas shall include the Departure Curbside Check-in area, Airline Check-in counter areas, Airline Ticket Offices and the Baggage Claim Areas, including Baggage Service Office. The Airside areas shall include the holdrooms, airline gate podia and queue areas and airline help desk areas, the boarding bridges and ramp level offices. The task does not include wayfinding within the Terminal or Terminal roadway signage. The Aviation Authority has reviewed the proposal from Ricondo & Associates, Inc., and determined that Ricondo & Associates, Inc. proposes 3.9% Minority and Women Business Enterprise (MWBE) participation on this Addendum and certifies that Ricondo & Associates, Inc. is in good standing as it relates to its small business participation. *[Reference PC Meeting held June 11, 2024, Agenda Item No. III-A].*

- Addendum for Pre-Planning Activities for Environmental Assessment Development at MCO, for the total not-to-exceed fee amount of \$227,536, with funding from previously-approved Capital Expenditure Funds. Services will provide planning and environmental support relative to pre-environmental assessment planning phase of the future Consolidated Rental Car Facility (CONRAC). Ricondo will identify the tasks needed to be completed to support the planning required to initiate an Environmental Assessment (EA) in accordance with the Federal Aviation Administration (FAA) Order 1050.1F, Environmental Impacts: Policies and Procedures, FAA Order 5050.4B, National Environmental Policy Act (NEPA) Implementing Instructions for Airport Actions, and Desk Reference 1050.1 which provides explanatory guidance for environmental impact analysis. Ricondo will support the development of the project definition and background, work with Environmental Science Associates (ESA) to complete the alternatives analysis, provide project oversight, and complete a technical editorial review of the final deliverables. Archaeological Consultants will be responsible for the development of the cultural resource assessment. Carolyn Binder, CPA, will be responsible for project control support services including the tracking of labor effort, progress reports, status updates, and coordination with the Aviation Authority staff for all related invoicing matters. will review, prepare, and complete, as needed, sections of the Standard Operating Procedures (SOP) 2.00, Standard Procedure for FAA Review and Approval of ALPs Checklist, and draft the checklist while simultaneously updating the ALP drawing sheet. The Aviation Authority has reviewed the proposal from Ricondo & Associates, Inc., and determined that Ricondo & Associates, Inc. proposes 0.6% Minority and Women Business Enterprise (MWBE) participation on this Addendum and certifies that Ricondo & Associates, Inc. is in good standing as it relates to its small business participation. *[Reference PC Meeting held June 11, 2024, Agenda Item No. III-B].*

As this addendum will result in an aggregate increase to the Aviation Authority's Agreement with Ricondo & Associates, Inc. exceeding \$250,000, Aviation Authority Board approval is required.

SMALL BUSINESS

Individual small business participation is included for each of the addenda listed above.

ALTERNATIVES

None.

FISCAL IMPACT

Fiscal impact is \$378,775. Funding is from previously-approved Capital Expenditure Funds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee for the approval of Addenda to the General Consulting Services Agreement with Ricondo & Associates, Inc. for the following services, and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel:

- (a) Update to the Graphic Standards for Airline Tenants and Airline Service Providers at MCO, for the total amount of \$151,239, which includes the not-to-exceed fees amount of \$144,964 and the not-to-exceed expenses amount of \$6,275, with funding from previously-approved Capital Expenditure Funds; and,
- (b) Pre-Planning Activities for Environmental Assessment Development at MCO, for the total not-to-exceed fees amount of \$227,536, with funding from previously-approved Capital Expenditure Funds.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: M. Carson Good, Chair, Auditor Selection Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Auditor Selection Committee to Rank Proposals in Response to 24-106-RFP, Audit Services

BACKGROUND

On March 28, 2024, the Aviation Authority issued a request for proposals, 24-106-RFP, for Audit Services (RFP). The term of the contract will be for 5 years, with initial service to commence on or about September 1, 2024. The scope of services includes, but is not limited to:

- Annual audit of the Aviation Authority's financial statements including quarterly reviews
- Annual audit of the special-purpose financial statements of the accounts maintained by Hyatt Corporation for the Hyatt Regency Orlando International Airport
- Audit of the Aviation Authority's Defined Benefit Retirement Plan, Defined Contribution Retirement Plan and Other Post Employment Benefit Plan

On April 23, 2024, the following respondents submitted proposals in response to the RFP (in alphabetical order):

Marcum, LLP
MSL, PA
Plante & Moran, PLLC
RSM US LLP

ISSUES

On May 15, 2024, the Auditor Selection Committee (ASC) met to review and evaluate and score proposals based on the following criteria:

- Experience and qualifications of respondent, and successful completion of similar projects (30 points)
- Knowledge and experience of key individuals and team (30 points)
- Approach and methodology; ability to provide the requested services; transition plan (20 points)
- References (10 points)
- Additional requirements of the response – prior or pending convictions, indictments, investigations, claims, and MWBE participation plan (10 points)

Upon review of each respondent's proposal, consideration of staff's review, and following careful consideration and deliberations, the ASC scored the proposals as follows:

Evaluation Criteria	Max Points	Marcum, LLP	MSL, PA	Plante & Moran, PLLC	RSM US LLP
Experience and qualifications of respondent, and successful completion of similar projects	30	25	29	28	26.3
Knowledge and experience of key individuals and team	30	25	29	28.6	26.3
Approach and methodology; ability to provide the requested services; transition plan	20	19	19.6	19.6	19
References	10	9.3	9.6	9.6	9.3
Additional requirements – prior or pending convictions, indictments, investigations, claims, and MWBE participation plan	10	10	10	10	10
TOTAL:	100	88.3	97.3	96	91

Based thereon, the ASC recommended the overall ranking of the proposals as follows:

First: MSL, PA
Second: Plante & Moran, PLLC
Third: RSM US LLP
Fourth: Marcum, LLP

SMALL BUSINESS

The Aviation Authority reviewed all proposers commitment to the 17% MWBE goal and determined all proposers committed to meeting the Aviation Authority's participation goal.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

Following successful negotiations, the not-to-exceed contract value will be presented to the Aviation Authority Board for final approval.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Auditor Selection Committee to: (1) accept the ranking of proposers in response to 24-106-RFP, Audit Services, as follows: first: MSL, PA; second: Plante & Moran, PLLC; third: RSM US LLP, fourth: Marcum, LLP; (2) authorize staff to negotiate a contract with the first-ranked firm; and, (3) should negotiations with the first-ranked firm be unsuccessful, proceed with negotiations in rank order until an agreement is reached.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Tim Weisheyer, Chair, Finance Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Finance Committee to Rank Firms for Request for Proposals 24-107-RFP and Award a Professional Services Agreement for Investment Advisory Services

BACKGROUND

On February 19, 2024, the Aviation Authority released a Request for Proposals for Investment Advisory Services. The scope of services to be provided include, but are not limited to, the following:

- Manage daily investment of portfolios to stated objectives
- Provide advice and information on treasury management, investments, and fixed income securities
- Assist in developing cash flow projections
- Execute trades on behalf of the Aviation Authority in accordance with Investment Policy
- Provide monthly activity statements and quarterly performance reports
- Keep Aviation Authority staff informed of regulatory changes impacting the investment program
- Review and evaluate investment policy
- Assist in evaluating safekeeping and trustee services
- Provide credit analysis and notify Authorized Investment Officer of watch or downgrades
- Coordinate delivery of securities and availability of funds

The agreement period will be for 5 years and will begin on or about October 1, 2024.

ISSUES

On March 18, 2024, the following 3 firms responded to the Aviation Authority's request for the above referenced services (in alphabetical order):

Chandler Asset Management, Inc.
Meeder Public Funds, Inc.
Public Trust Advisors, LLC

On April 16, 2024, an Ad Hoc Committee (Committee) met to consider the proposals. Each of the firms were evaluated based on the following criteria:

- Experience, Qualifications, and Knowledge of Respondent and Key Individuals and Team
- Approach and Methodology
- Additional Requirements of the Response
- Professional Fees

The Aviation Authority's staff and Financial Advisors were asked to assist in the review of proposal submissions by evaluating elements of each proposal and providing guidance to the Committee about each proposer. After consideration of each proposal and discussion of the evaluation criteria referenced above, the Committee evaluated the proposals and voted unanimously to recommend to the Finance Committee the below ranking and the award of an Agreement for Professional Services (24-107-RFP) for Investment Advisory Services as follows:

First: Public Trust Advisors, LLC (Public Trust)
Second: Chandler Asset Management, Inc. (Chandler)
Third: Meeder Public Funds, Inc.

On May 15, 2024, the Finance Committee accepted staff's recommendation to rank the firms for Professional Services (24-107-RFP), Investment Advisory Services, as follows: first – Public Trust Advisors LLC, second – Chandler Asset Management, Inc., third – Meeder Public Funds, Inc., and award the Investment Advisory Services contract to the first ranked firm, Public Trust Advisors LLC, with the initial service to commence on or about October 1, 2024.

SMALL BUSINESS

Due to specialized nature of the RFP, the Small Business Development department did not require a Minority/Women-owned Business Enterprises (MWBE), or Local Developing Business/Veteran Business Enterprise (LDB/VBE) participation goal, however, MWBE and LDB/VBE firms were encouraged to propose.

ALTERNATIVES

The Aviation Authority Board may accept, reject, or amend the proposed recommendation of the Finance Committee.

FISCAL IMPACT

The agreement is a not-to-exceed amount of \$915,000, with funding from the Operations and Maintenance Fund. Required funding will be approved through the budget process and when funds become available.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Finance Committee to: (1) approve the ranking of the firms for Professional Services (24-107-RFP), Investment Advisory Services, as follows: first – Public Trust Advisors LLC; second – Chandler Asset Management, Inc.; and third – Meeder Public Funds, Inc.; (2) award the Investment Advisory Services contract to the first ranked firm, Public Trust Advisors LLC, for a 5-year term with initial service to commence on or about October 1, 2024; (3) approve the contract value in a not-to-exceed amount of \$915,000, with funding from the Operations and Maintenance Fund; and, (4) authorized staff to take any and all actions and execute any and all documents deemed necessary to enter into one or more agreements for Investment Advisory Services following satisfactory legal review.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kevin J. Thibault, P.E., Chief Executive Officer

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Accept Corrections and Updates for Procurement Committee Policy 120.018 and Construction Committee Policy 120.02

BACKGROUND

In support of the Aviation Authority's Strategic Plan, staff are continuously assessing ways to improve its policies, procedures and practices in an effort to achieve the Aviation Authority's core values of Efficiency and Excellence. In an effort to streamline some of the Board Action Committees for more certainty and transparency, as well as foster greater staff communication and open decision making, on October 19, 2022, the Aviation Authority Board authorized the Chief Executive Officer to designate various memberships to its committees.

The Aviation Authority originally approved Organizational Policies Section 120.18, Procurement Committee on December 12, 2022. Revision to this Policy was approved on January 17, 2024.

The Aviation Authority originally approved Organizational Policies 120.02, Construction Committee on August 28, 1991. The last revision to this policy was approved on January 17, 2024.

ISSUES

In order to further enhance the procurement governance functions managed by various Board Action Committees, and in an effort to continue to improve workload balance, operational efficiency and excellence, I would like to recommend the following modifications:

Policy 120.18 – Procurement Committee

1. The Procurement Committee will be composed of the following members:
 - a. The Senior Vice President, Operations is interim until such time these duties can be transitioned to the Vice President, MCO Operations.
 - b. The Vice President, Engineering and Architecture.
 - c. The Deputy Chief Financial Officer.
2. Allow the Chief Executive Officer to appoint the Chair, as well as appoint up to three new members as needed, having specific subject matter expertise on specific procurements.

Policy 120.02 Construction Committee

1. Change to the composition of the Construction Committee as follows:
 - a. Vice President, Construction, Chair.
 - b. Vice President, Facilities, Vice Chair.
 - c. Vice President, IT.
 - d. Vice President, Risk Management.
 - e. Assistant Vice President, Construction Finance (replacing the Deputy Chief Financial Officer).

SMALL BUSINESS

None.

ALTERNATIVES

None.

FISCAL IMPACT

None.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to authorize the Chief Executive Officer to modify Policy 120.18 Procurement Committee and Policy 120.02 Construction Committee as presented in the memorandum.

OBJECTIVE

The objective of the Procurement Committee is to evaluate, recommend, and award procurements, services, professional services and concessions, that exceed the dollar value approval authority established by Policy 450.04 General Procedures and Approval Authorizations, subsection (i) in "Approval Authority" and exceptions established by Policy 450.01 Purchasing Introduction and Definitions, "Exceptions". This committee awards or provides a recommendation to the Aviation Authority Board.

METHOD OF OPERATION

Composition

The Procurement Committee is composed of the following ~~voting~~ members:

- ~~• Chief Financial Officer, Interim Chair~~
- ~~• Deputy Chief Financial Officer~~
- ~~• Senior Vice President, Operations,~~ interim until such time these duties can be transitioned to the Vice President, MCO Operations
- ~~• Vice Chair~~
- Vice President, Engineering and Architecture
- ~~Vice President, Small Business~~

~~Serving in advisory capacity: Legal Counsel~~

The Chief Executive Officer may appoint up to ~~three~~ two new members as needed, having specific subject matter expertise on specific procurements and appoint the Chair. In the event of a long term absence of a voting member, the Chief Executive Officer may appoint a temporary alternate voting member.

Quorum

A quorum shall consist of 3 voting members. In the event the Procurement Committee is analyzing a multiple phase process, for continuity and consistency of analysis, it is required that any Procurement Committee members present for any first or initial phase of the procurement attend all subsequent stages of the same procurement.

Function

The primary functions of the Procurement Committee are as follows:

1. Evaluate and recommend for award of non-construction bids and proposals, including concessions;
2. Evaluate, recommend, and award procurements of Goods and Services exceeding the amount that may be approved by the Purchasing Vice President as established by Policy 450.04, General Procedures and Approval Authorizations, subsection (i) in "Approval Authority" (except as described below);

3. Evaluate and recommend award of non-construction work to a Continuing Purchasing Contract Bidder / Proposer as defined in Policy 450.01, Purchasing Introductions and Definitions;
4. Evaluate and approve Standardization of Specifications at the request of Using Departments or Requesting Departments;
5. Determine matters involving Contractors to include on the Debarment List in accordance with Policy 130.04, Debarment of Contractors;
6. Recommend the selection and award of Professional Services, design-build services, Construction Management Entities ("CMEs"), General Consultant, and continuing contractor construction services unless otherwise directed by the Chief Executive Officer in accordance with the Chief Executive Officer Policy 110.01. After award of contract by the Procurement Committee, all Guaranteed Maximum Price Contracts (GMPs) and Amendments to authorize expenditures shall be evaluated by the Construction Committee;
7. Recommend the selection and award of Construction Management Entities ("CMEs"), which includes all associated short-listing or prequalification of CMEs proposing on Aviation Authority projects. The Procurement shall evaluate and approve all lists of prequalified subcontractors submitted by CMEs. After award of contract by the Procurement Committee, all GMPs, Amendments, and changes to lists of prequalified subcontractors on CME Contracts to authorize expenditures shall be evaluated by Construction Committee;
8. Evaluate any other procurement bid(s) or proposal(s) which the Chief Executive Officer or his designee deems appropriate for the Procurement Committee's review.

For legal counsel and auditors or the procurement of Goods and Services assigned by the Chief Executive Officer or his designee to another committee, the Procurement Committee does not receive, evaluate, and/or award Bids or Proposals primarily relating to continuing contracts (as opposed to a specific engagement).

Approval

The Procurement Committee has authority to approve Contracts in an amount up to and including \$250,000 and has authority to approve any contract modification (i.e. addendum, amendment, or change order) in an amount up to and including \$250,000, provided funding is available, and provided the funding source does not involve funding which requires Aviation Authority Board or City concurrence. All other

Contracts shall be recommended to the Aviation Authority Board as required by law and Aviation Authority Policy.

Notice

In compliance with the Florida Statutes governing public meetings, proper notice of Procurement Committee meetings will be given and minutes will be published.

Meetings

Meetings are scheduled as necessary by the Procurement Committee's Chair at a time and place designated by the Chair.

Appeals

Actions taken by the Procurement Committee may be appealed in accordance with Appeal Process Policy 110.04.

REFERENCES

Policy 110.04, Appeal Process
Policy 130.01, Construction Contracts and Changes
Policy 130.02, Construction Related Professional and Consulting Services
Policy 130.03, Construction Management Entity Contracts
Policy 130.04, Debarment of Contractors
Policy 450.01, Purchasing Introductions and Definitions
Policy 450.04, General Procedures and Approval Authorizations

APPROVAL AND UPDATE HISTORY

**Format and
Re-numbering
Approval**

Aviation Authority Board: December 14, 2022

Last Approval

Aviation Authority Board: January 17, 2024
Chief Executive Officer: October 19, 2022

SUPERSEDES

OBJECTIVE To evaluate, approve, and recommend approvals to the Aviation Authority Board in accordance with the limits set forth herein, bids, proposals, requests for reimbursement, contract awards and contract modifications for construction projects and related projects and services with Construction or Engineering project funding sources, including planning, design, and construction related maintenance, and to provide guidance, coordination, development of plans and procedures relating to design and construction activities.

METHOD OF OPERATION

Composition The Construction Committee is composed of the following voting members:

- Vice President, Construction, Chair
- ~~Deputy Chief Financial Officer~~ Vice President, Facilities, Vice Chair
- Vice President, Risk Management
- Vice President, Information Technology
- Assistant Vice President, ~~Facilities~~ Construction Finance

Serving in advisory capacity:

- Legal Counsel
- Aviation Authority Chairman's Designee

The Chief Executive Officer is authorized to make changes to committee memberships on an interim basis with ratification required by the Aviation Authority Board at its next regularly scheduled meeting. In the event of a long term absence of a voting member, the Chief Executive Officer may appoint a temporary alternate voting member.

Quorum A quorum consists of a majority of the voting members of the Construction Committee.

Function

The primary functions of the Construction Committee are to evaluate and approve, within the limit set forth herein, or to recommend approval by the Aviation Authority Board, the following:

1. Bids, proposals, requests for reimbursements and contract awards and modifications (such as addenda) for or related to
-

- Aviation Authority planning, design, construction, and construction maintenance projects. ;
2. Change orders;
 3. Proposed construction-related back charges to Aviation Authority consultants and contractors;
 4. Settlement agreements on claims (except third-party liability claims or property damage claims);
 5. Such other bids, proposals and contract awards and addenda which the Chief Executive Officer deems appropriate for Construction Committee review;
 6. Provide guidance, coordination and development of plans and policies relating to design and construction activities for the Aviation Authority;
 7. On construction management at risk projects, in accordance with Policy 130.03, Construction Management Contracts, recommend proposed GMPs and GMP Amendments to the Aviation Authority Board, approve all CME subcontract awards, CME subcontract change orders, CME self-performed trade packages, Construction Change Directives and other actions relating to GMP budget(s), buyout and contingency management;
 8. The Construction Committee shall also be responsible for carrying out the directives of the Finance Committee as they relate to dispute resolution for projects on the CIP;
 9. Determine matters involving Contractors to include on the Debarment List in accordance with Policy 130.04, Debarment of Contractors.

**Limits of
Approval of
Contracts and
Change Orders**

The Construction Committee has authority to approve Contracts in an amount up to and including \$250,000 and has authority to approve any contract modification (i.e. addendum, amendment, or change order) in an amount up to and including \$250,000, provided funding is available, and provided the funding source does not involve funding which requires Aviation Authority Board or City concurrence. Aviation Authority Board approval is required for any Contract that exceeds \$250,000, any contract modification (i.e. addendum, amendment, or change order) that exceeds \$250,000, and any contract action that requires City approval. Modifications or change orders to

construction contracts that originally required Aviation Authority Board approval, which cumulatively increase the original construction contract performance period (or, if applicable, the revised contract performance period as previously approved by the Aviation Authority Board) by more than 10%, also require Aviation Authority Board approval.

On construction management at risk projects, Construction Committee can approve CME subcontract awards, change orders, and other actions relating to GMP budget(s), buyout, and contingency management in accordance with Policy 130.03, Construction Management Entity Contracts, provided that there is no corresponding change to the GMP price or substantial date(s) that have been previously approved by the Aviation Authority Board.

Notice In compliance with the Florida Statutes governing public meetings, proper notice of Construction Committee meetings will be given and minutes will be published.

Meetings Meetings are scheduled as necessary by the Committee Chair at a time and place designated by the Committee Chair.

Appeals Contract award made or recommended by the Construction Committee may be appealed in accordance with Appeal Policy 110.04.

REFERENCES For detailed descriptions of the functions of the Construction Committee, see:
Policy 110.04, Appeal Process
Policy 120.13, Capital Management Committee
Policy 130.01, Construction Contracts and Changes
Policy 130.02, Construction Related Professional and Consulting Services
Policy 130.03, Construction Management Entity Contracts
Policy 130.04, Debarment of Contractors

APPROVAL AND UPDATE HISTORY

Format and Re-numbering Approval Aviation Authority Board: August 28, 1991 (4R)

Last Approval Aviation Authority Board: January 17, 2024
Chief Executive Officer: October 19, 2022

Supersedes All Previous



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve an Amendment to Single Source Contract 23-457-SGS00222, with Oceaneering International, Inc., to Add Mobility Vehicle Operators at Terminal C

BACKGROUND

The contract is to provide six manually driven mobility vehicles capable of accommodating up to six passengers, with a planned future fully automated state. Four vehicles are utilized post-security on the main domestic level, assisting passengers to and from the Palm Court and gates in Terminal C and two vehicles are utilized to assist passengers in the International Arrivals corridor at Terminal C. The vehicles are operated by Aviation Authority Contract personnel, with an on-site supervisor from Oceaneering International, Inc. (Oceaneering). In addition, on-site maintenance and service support are provided by Oceaneering to ensure optimal operational capability.

Oceaneering's vehicle safety capabilities and design fit Terminal C requirements and measurements. The vehicle configuration, with regards to the passengers and payload, is optimal for use in an airport terminal. The operator is elevated for increased viewing capacity and line-of-sight. The passenger seating is specific to the intended guest demographic and configured optimally for the guest experience. The vehicle has accommodations for carry-on baggage with spatial allowance for the passengers to keep their belongings within their proximity.

In November of 2022, the Chief Executive Officer approved a single source contract with Oceaneering through March 2023 in the not-to-exceed amount of \$50,250 to assess these enhanced mobility vehicles. The intent from the outset was to evaluate the concept and performance of Oceaneering mobility vehicles.

On March 15, 2023, the Aviation Authority Board approved a Single Source Contract for Mobility Vehicles to Oceaneering International, Inc. for a period of one-year effective April 1, 2023, in the not-to-exceed amount of \$402,000, to allow for further assessments of the unit's performance and to gather the necessary data for a future competitive procurement. The one-year agreement includes mobility vehicles, on-site maintenance and support.

On March 27, 2024, the Aviation Authority Board approved an Amendment to Extend the Single Source for Mobility Vehicles to Oceaneering International, Inc. for a period of Up to Nine Months, up to December 31, 2024, in the not-to-exceed amount of \$301,500, to allow adequate time to complete the new procurement.

ISSUES

The Aviation Authority recognizes the opportunity to provide passengers at Terminal C mobility vehicle services. These services have been successful in enhancing the customer experience, and reducing the concern over the walking distances in Terminal C.

The Aviation Authority is in the process of developing specifications for a new procurement for mobility vehicles with an expanded scope to include operators. The new procurement is planned to be released in July 2024.

Currently, the mobility vehicles are operated by the Aviation Authority's customer service Ambassador contractor, with the Operators' scope ending on June 30, 2024. Amendment No. 4 will be to add mobility vehicle operators to the Oceaneering contract, this will allow for uninterrupted passenger mobility services.

On June 11, 2024, the Procurement Committee recommended an Amendment to Single Source Contract 23-457-SGS00222, with Oceaneering International, Inc., following completion of the Single Source Intent to Award posting notification period.

SMALL BUSINESS

This Contract does not include a Minority and Woman Business Enterprise (MWBE) or Local Developing Business (LDB) participation requirement due to the limited and specialized scope.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

The fiscal impact of this Amendment is a not-to-exceed amount of \$711,048.00. Funding required in the current and subsequent fiscal year will be allocated from the Operations and Maintenance Fund as approved through the budget process and when funds become available.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve Amendment to Single Source Contract 23-457-SGS00222, with Oceaneering International, Inc., following completion of the Single Source Intent to Award posting notification period; (2) authorize funding from the Operations and Maintenance Fund in the not-to-exceed amount of \$711,048.00; and, (3) authorize an Aviation Authority officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to the Aviation Authority Board for Approval of Change Order(s) to Various Construction Contracts

BACKGROUND

At its meeting on June 4, 2024, the Construction Committee recommended approval of the change order(s) as outlined in Attachment. A.

ISSUES

Description of change for each change order is outlined in Attachment A.

SMALL BUSINESS

Not applicable.

ALTERNATIVES

None.

FISCAL IMPACT

The funding source for each change order is outlined in Attachment A.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve Change Order No. H-00361-01 for \$160,700 and 42 calendar day time extension to Substantial Completion, with funding as outlined in Attachment A; and, (2) authorize an Aviation Authority Officer of the Chief Executive Officer to execute the change order(s) following satisfactory review by legal counsel.

Attachment A (Page 1 of 1)

Change Order No. H-00361-01

Construction Committee: June 4, 2024
Project: Jeff Fuqua Boulevard (JFB) (Loop Road) Terminal B Entrance Reconfiguration
(Design Build)
Contractor: The Middlesex Corporation

Amount This Change Order: \$ **160,700.00** (4.6% of Original Contract Price)
Original Contract Amount: \$3,490,000.00
Previous Change Orders: \$ 0.00 (0.0% of Original Contract Price)
Revised Contract Amount: \$3,650,700.00

Time Extension: 42 calendar days to Substantial Completion.

Funding Source: Line of Credit to be reimbursed by General Airport Revenue Bonds.

Description of Change: 1. Provide labor, material, equipment, and supervision to incorporate additional signage changes/modifications to the existing contract documents. ADD: \$160,700; and, 2. Increase the contract time for substantial completion by 42 calendar days, from 180 calendar days to 222 calendar days, associated with the additional work items. ADD: \$0.

Reason for Change: 1. Owner Requested Change: During the design/build process, the initial signage concept drawings for H-00361 were submitted by Middlesex for review and approval. However, after thorough reviews by Aviation Authority staff from Planning/Wayfinding and Parking Services, and the Aviation Authority's Signage Consultant, Artistic Identity, it was determined that additional sign modifications/upgrades were required to be incorporated into the construction documents for effectiveness. These changes include additional light fixtures, re-working overhead sign overlays, and replacement of Terminal B Garage Entrance Sign and Light Emitting Diodes (LEDs); and, 2. Owner Requested Change: Additional time needed for fabrication and procurement of the new signage and light fixtures.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Tim Weisheyer, Chairman

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Chairman for Committee Appointments

BACKGROUND

The Chairman of the Aviation Authority appoints members to certain committees and designates the Chair of each committee, subject to confirmation by the Board.

Craig Mateer no longer serves on the Aviation Authority Board. Therefore, appointments are necessary to fill the remainder of terms on two committees on which Mr. Mateer served.

ISSUES

I request confirmation of the following appointments:

Commercial Property Development Committee

Joe Nunziata

Compensation Committee

Stephanie Kopelousos

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to confirm these appointments.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kevin J. Thibault, P.E., Chief Executive Officer

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Vice President, Information Technology

BACKGROUND

The Aviation Authority's position of Vice President for Information Technology has been vacant since January of 2024.

The Vice President, Information Technology is responsible for the oversight of the Information Technology and Business Application operations for the Aviation Authority. The role is responsible for IT concept development and innovation projects; administering the management of the IT Master Plan; and defining and developing best practices, processes, and policies to align with the Aviation Authority's strategic goals.

ISSUES

To provide this critical leadership function for the Information Technology Department, I nominate Harsh Wardhan Uchariya as Vice President, Information Technology.

Mr. Uchariya has over 20 years of executive level Information Technology leadership experience and has led several large-scale digital transformations, to enable business growth and profitability for companies like Walt Disney, Wyndham, and Publix Supermarkets. He has extensive domain experience in travel, transport, hospitality, theme parks and resort operations, retail supply chain, distribution, marketing tech, and e-commerce. He holds a Master of Business Administration, IT Management and Marketing from the Indian Institute of Information Management and Technology.

ALTERNATIVES

The Aviation Authority can reject the Chief Executive Officer's nomination.

FISCAL IMPACT

Funding is available through a previously approved Operations and Maintenance Fund.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Harsh Wardhan Uchariya as the Vice President, Information Technology.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Senior Vice President, Operations

DATE: June 19, 2024

TYPE OF RELEASE

Request for Proposals

SERVICE/TYPE

Passenger Mobility Services

RELEASE DATE

July 2024

COMMITTEE AND DATE

Procurement Committee – September 2024

AWARD DATE

October 2024

SCOPE/SERVICES

This Request for Proposal is to provide passenger mobility services to ensure the courteous, safe, and expeditious movement of customers who require assistance. This is accomplished through providing and managing a fleet of mobility vehicles and operators that will provide passenger mobility services in Terminal C at Orlando International Airport.

SMALL BUSINESS PARTICIPATION

The RFP will have an estimated Small Business participation goal of 35%, subject to final scope and availability.

VALUE/TERM

The Contract term will be for five years. The value of the five-year term is estimated at \$13,350,000.

INCUMBENT

Oceaneering International, Inc.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Tracy Conner-Harris, Vice President, Concessions

DATE: June 19, 2024

TYPE OF RELEASE

Request for Proposals

SERVICE/TYPE

Confiscated Item Return Service Concession

RELEASE DATE

July 8, 2024

COMMITTEE AND DATE

Procurement Committee – August 26, 2024

AWARD DATE

September 18, 2024

SCOPE/SERVICES

The successful Proposer will be required to provide and install all equipment necessary to operate a first-class confiscated item return service concession in Terminals A, B, and C.

SMALL BUSINESS PARTICIPATION

Due to the specialized nature of the services provided, the Small Business Department has recommended no ACDBE participation goal for this concession.

VALUE/TERM

Not less than 11% of gross receipts / 5 years

INCUMBENT

Mail Safe Express, Inc.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Gary Hunt, Vice President, Facilities

DATE: June 19, 2024

TYPE OF RELEASE

Invitation for Bid

SERVICE/TYPE

Janitorial Supplies – Goods Only

RELEASE DATE

July 1, 2024

COMMITTEE AND DATE

Procurement Committee – July 30, 2024

AWARD DATE

August 21, 2024

SCOPE/SERVICES

Respondent(s) shall provide new, unused janitorial supplies, parts, and equipment as specified. This does not include sanitizing or cleaning chemicals. The Aviation Authority seeks pricing and availability of items that have been purchased during previous contract periods as well as new items including environmentally preferable options. Proposals will be considered from qualified Respondents who can: offer competitive pricing, including volume discounts; ensure on-time delivery and maintain a contingency plan for stockouts and emergencies; supply items that are produced from recyclable material and/or have recyclable packaging that meets or exceeds EPA Standards with corresponding labeling (where applicable); provide items that meet or exceed the Aviation Authority's expected quality standard, and accept the Aviation Authority's terms and conditions. These items will be used in any areas for which the Aviation Authority maintains ownership and/or responsibility within the City of Orlando, including but not limited to, the Orlando International Airport (MCO), the MCO Train Station, and any Satellite Buildings.

SMALL BUSINESS PARTICIPATION

Due to a lack of ready, willing, and able certified small businesses for these items, this procurement does not lend itself to any Minority and Women Business Enterprise/Local Developing Business/Veteran Business Enterprise participation.

VALUE/TERM

\$6,744,563.00/ One Year Term - October 1, 2024, thru September 30, 2025

INCUMBENT

All Florida Paper, Dade Paper & Bag dba Imperial Dade, Gem Supply Company, Southeastern Paper Group LLC, and Unipack Corp.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Brad Friel, Senior Vice President, Multi-Modal Planning and Environmental

DATE: June 19, 2024

TYPE OF RELEASE

Request for Statement of Qualifications

SERVICE/TYPE

Continuing Signage Construction Services (W515)

RELEASE DATE

July 2024

COMMITTEE AND DATE

Procurement Committee / September 2024

AWARD DATE

October 16, 2024

SCOPE/SERVICES

The scope of work to be performed under these continuing signage construction contracts includes, but is not limited to, the layout, fabrication, programming, and installation of new and the replacement of outdated and obsolete static wayfinding signage (sign cans and/or sign panels) for interior, exterior, roadway, and other public facility work. This work may also include dynamic signage with head-end and network installation as well as low and high voltage sign power requirements, interactive signs, video walls, and other forms of the new messaging technologies.

SMALL BUSINESS PARTICIPATION

Proposers will be required to prepare a written action plan that demonstrates the Proposer's understanding of the Aviation Authority's Disadvantaged Business Enterprise (DBE), Minority and Women Business Enterprise (MWBE), Local Developing Business (LDB) and Veteran Business Enterprise (VBE) Participation Programs, and how the Proposer will achieve the participation goals for these type of services. The Aviation Authority will establish DBE, MWBE, LDB, or VBE participation goals for each negotiated project or scope.

VALUE/TERM

\$250,000 - \$500,000 per year per contract. Term will be for a period of five years. The Aviation Authority intends to select multiple firms to enter into non-exclusive no-cost base agreements with negotiated rates. Specific projects/scopes of services will be negotiated and added to the agreement via contract addenda.

INCUMBENT

AC Signs, LLC; Media 1 Signs Inc.



GREATER ORLANDO AVIATION AUTHORITY

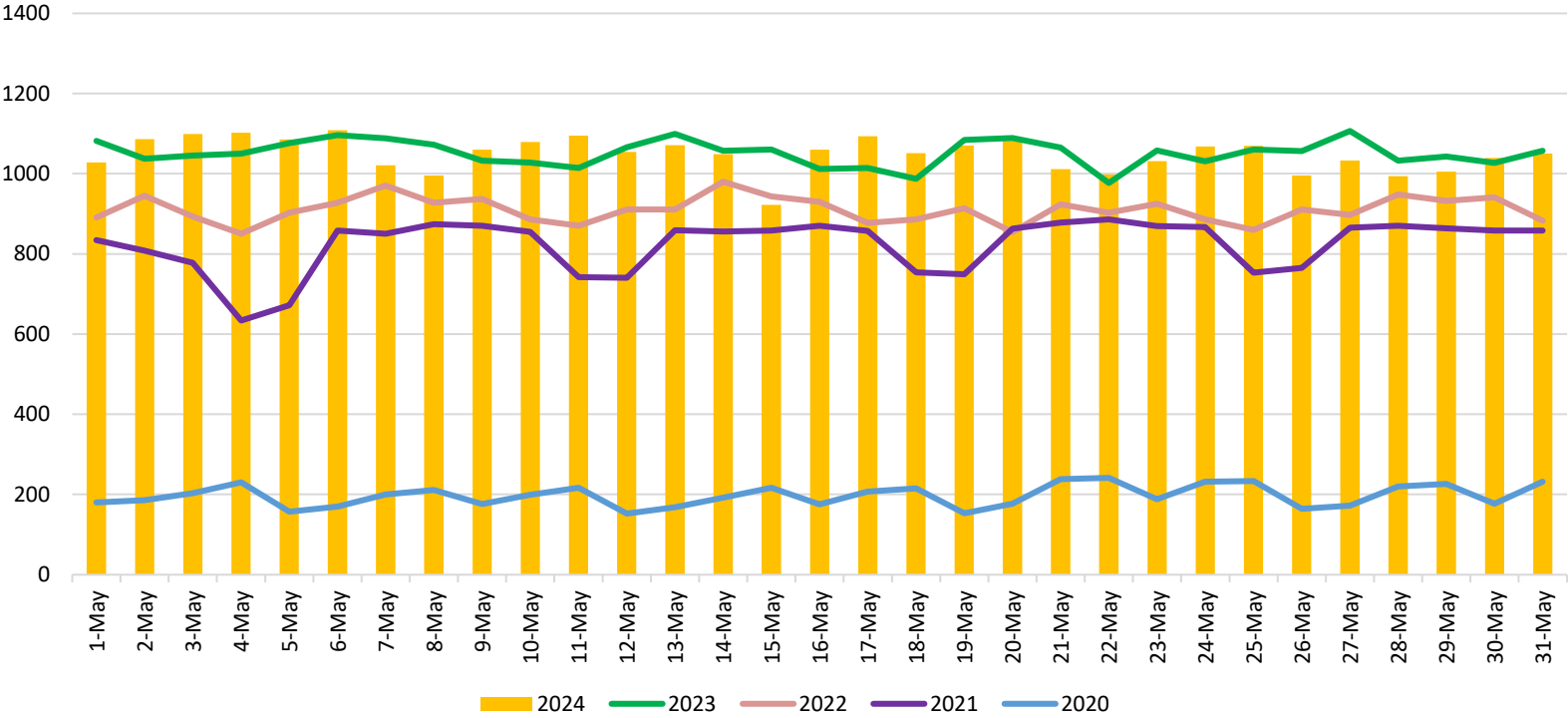
Innovation Connecting the World

CEO REPORT



DAILY FLIGHT ACTIVITY

MAY 2024



Top 3 busiest days:

05/06 – 1,108

05/04 – 1,102

05/03 – 1,099

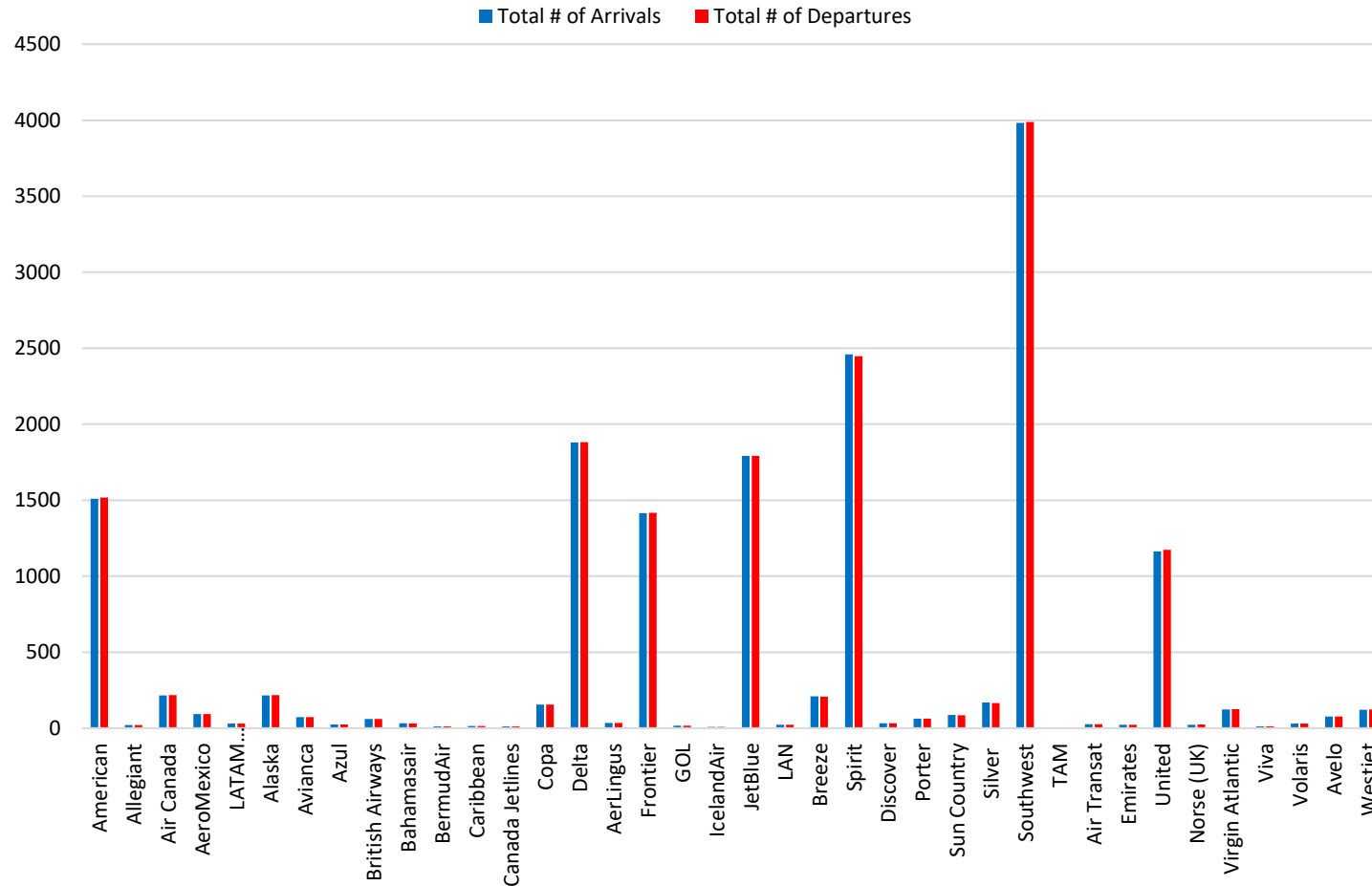


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

FLIGHT ACTIVITY BY AIRLINE

MAY 2024



AIRLINE	May 2024	+/- over May 2023
SWA	3990	268
SPIRIT	2447	-529
DELTA	1882	150
JETBLUE	1792	11
FRONTIER	1417	-212

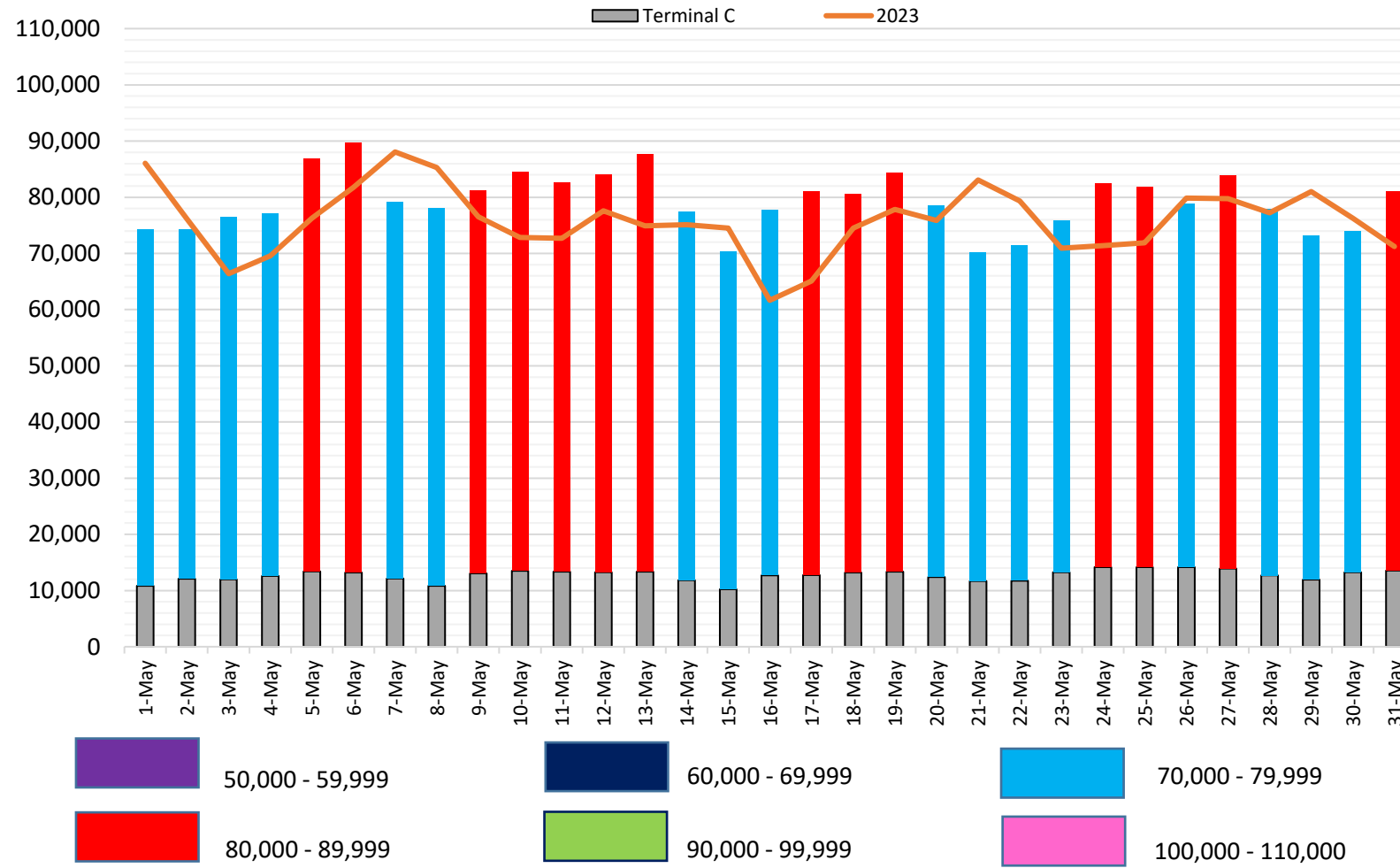


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

DAILY DEPARTING PASSENGERS

MAY 2024



14 DAYS – 80,000-89,999

17 DAYS – 70,000-79,999

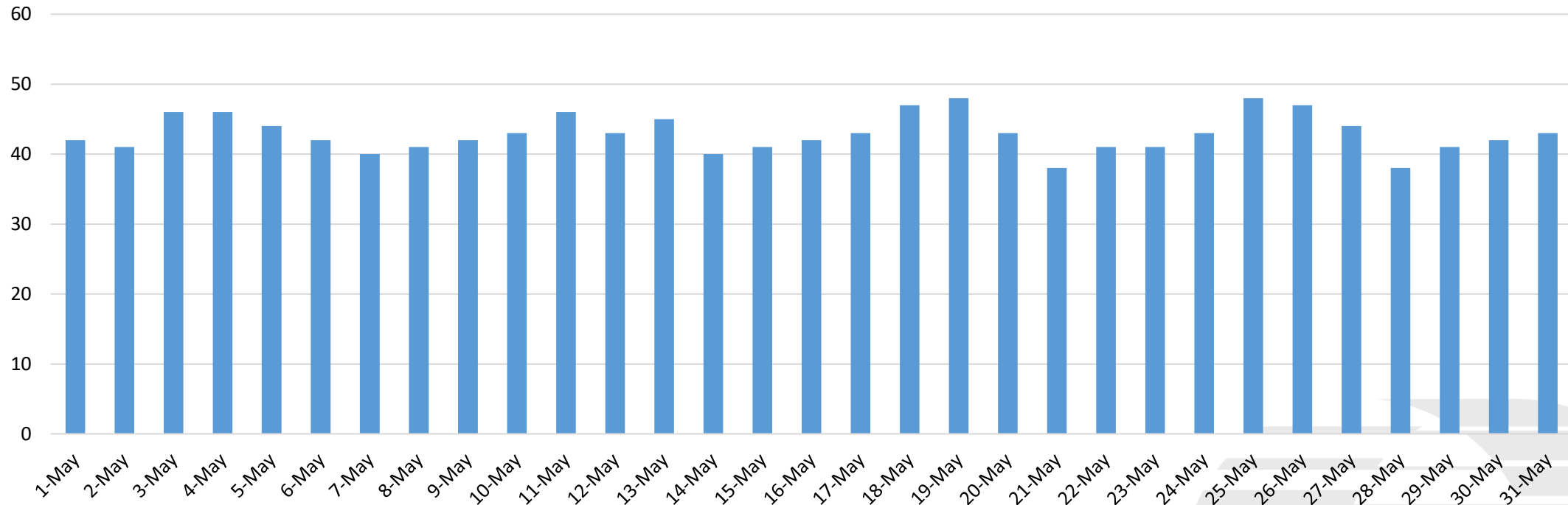


GREATER ORLANDO AVIATION AUTHORITY

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INTERNATIONAL ACTIVITY – FLIGHTS

MAY 2024

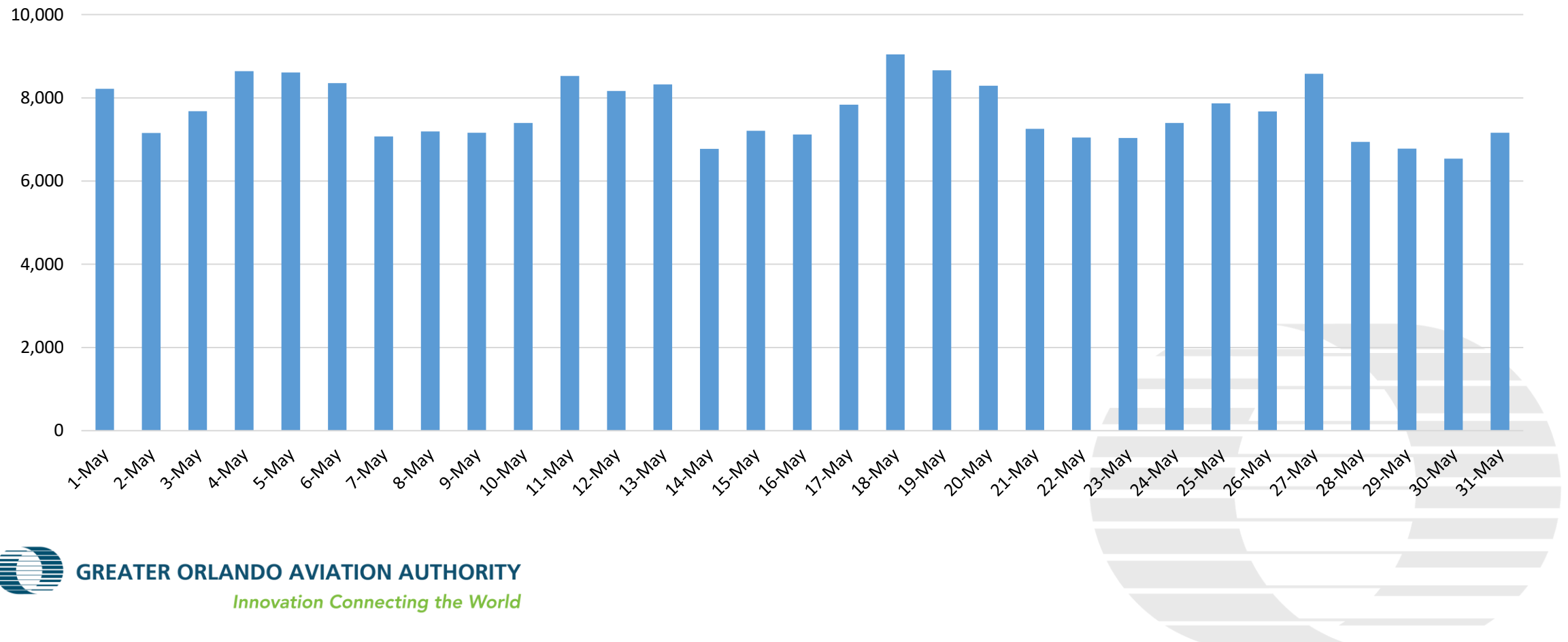


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

INTERNATIONAL ACTIVITY – ARRIVING PASSENGERS

MAY 2024

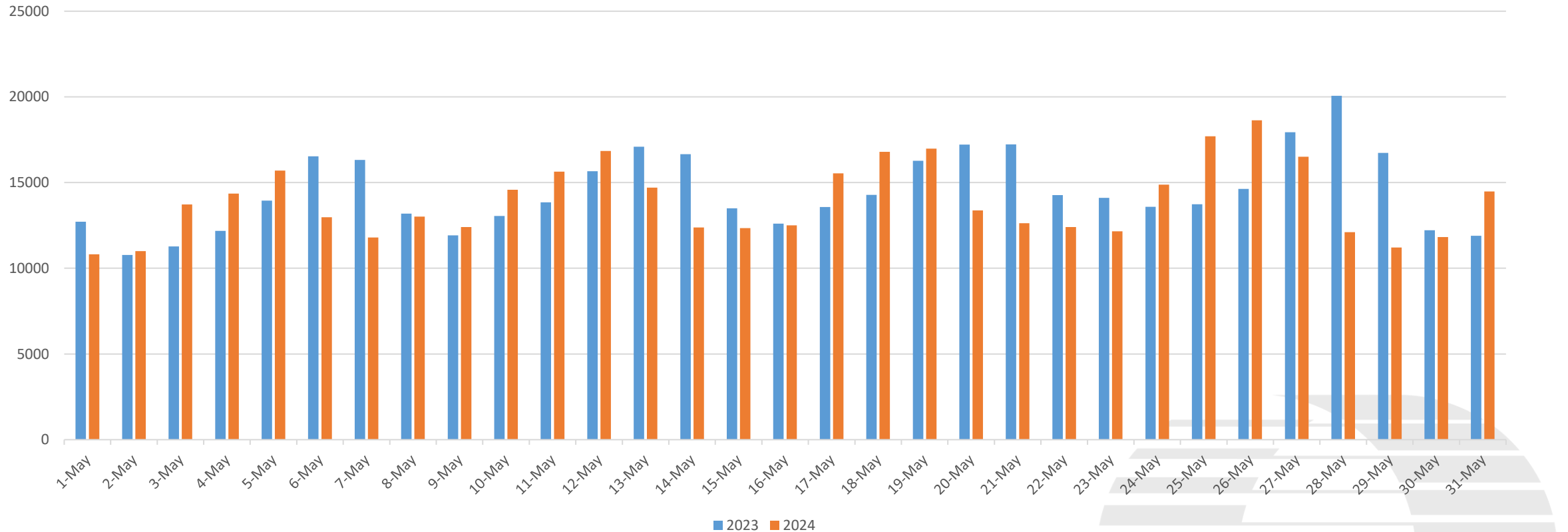


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

DAILY PARKING

MCO DAILY VEHICLE COUNT MAY 2024



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

PASSENGER TRAFFIC STATISTICS

	April 2024	% Chg/2023	YE April 2024	% Chg/2023
Domestic	4,295,501	(2.9%)	51,301,862	8.8%
International	594,447	0.8%	7,285,004	15.2%
Total	4,889,948	(2.5%)	58,586,866	9.6%

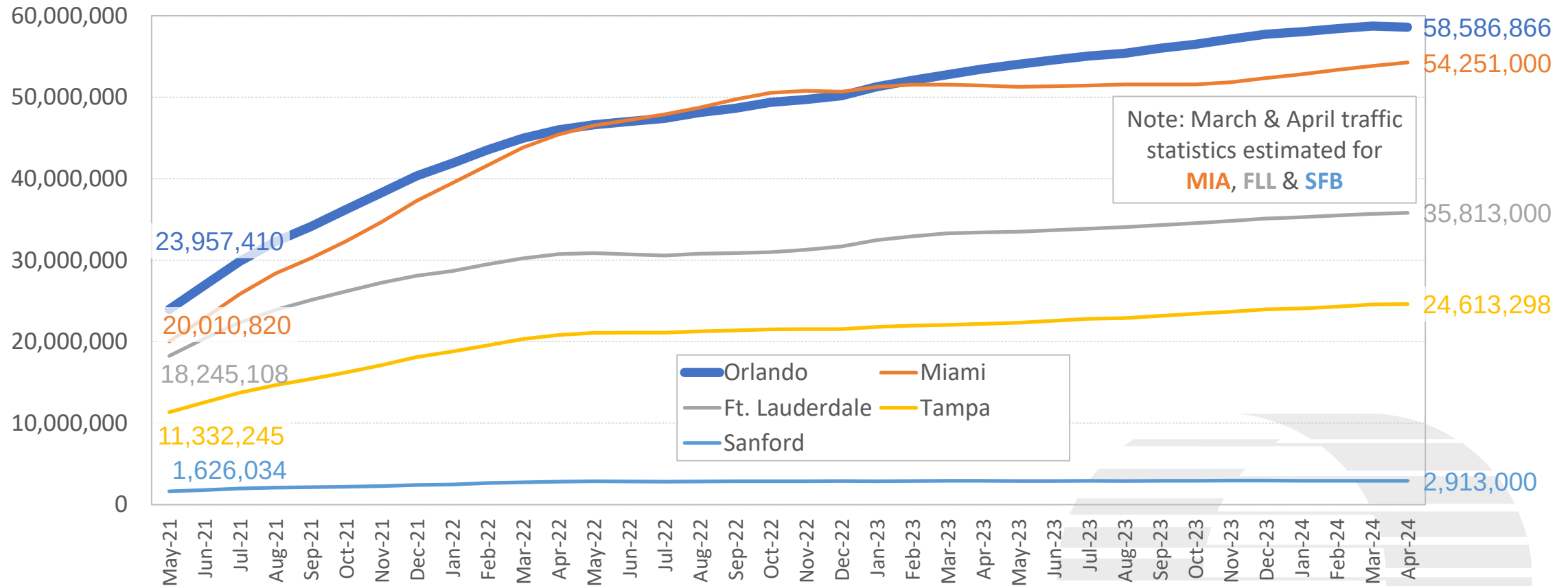


GREATER ORLANDO AVIATION AUTHORITY

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FLORIDA AIRPORTS ROLLING 12-MONTH PASSENGER TRAFFIC

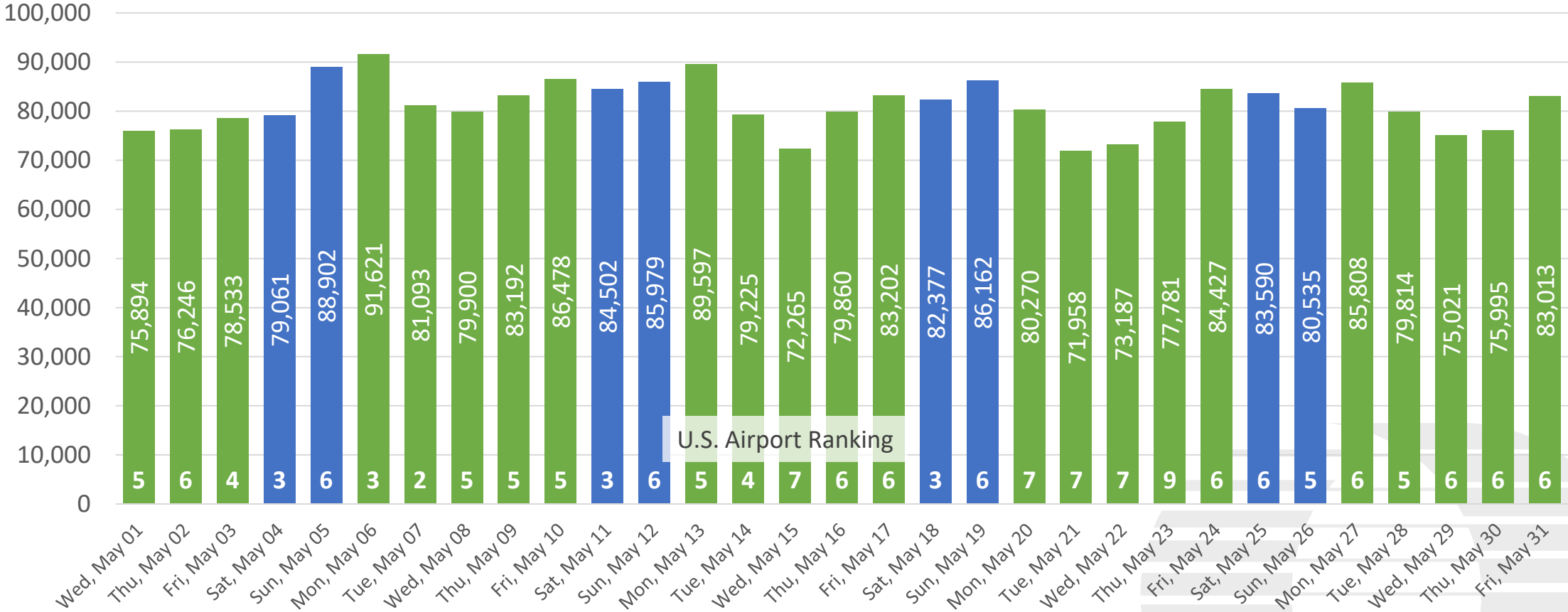


GREATER ORLANDO AVIATION AUTHORITY

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5TH BUSIEST U.S. AIRPORT FOR TSA SCREENINGS

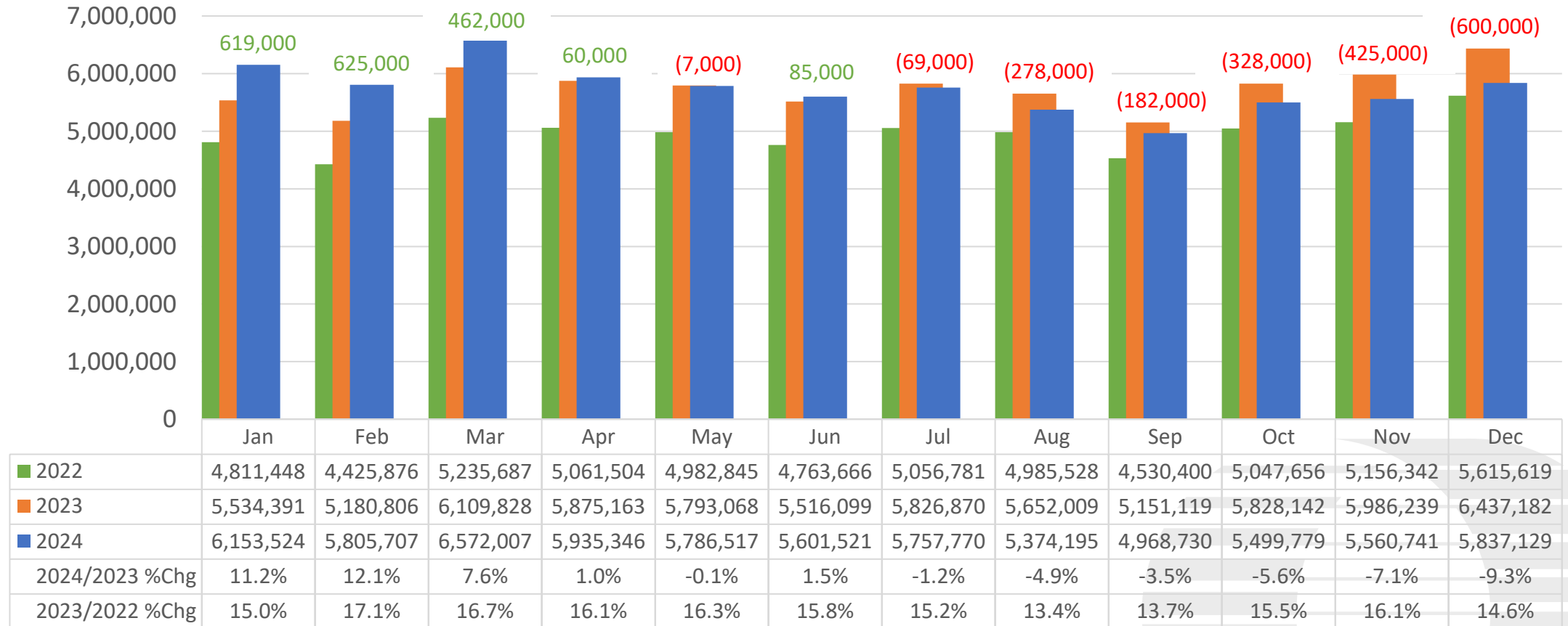
MAY 2024



GREATER ORLANDO AVIATION AUTHORITY

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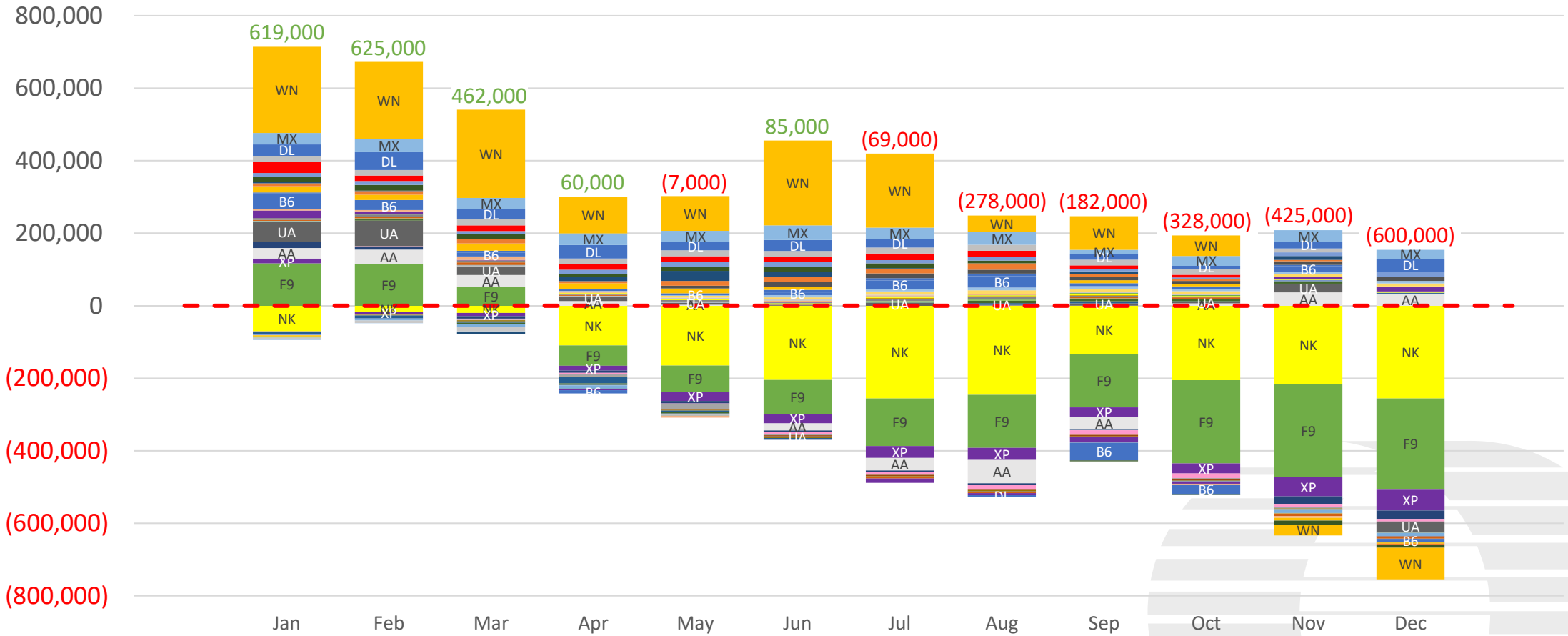
MONTHLY SEAT CAPACITY



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

CHANGE IN MONTHLY SEAT CAPACITY



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

AVERAGE MONTHLY LOAD FACTOR BY AIRLINE

Airline	2023 03	2023 04	2023 05	2023 06	2023 07	2023 08	2023 09	2023 10	2023 11	2023 12	2024 01	2024 02	Average
Porter	--	--	--	--	--	--	--	--	98%	100%	87%	96%	94%
WestJet	94%	94%	91%	92%	95%	94%	91%	91%	90%	88%	89%	94%	92%
LATAM Brazil	79%	85%	89%	92%	93%	93%	94%	94%	95%	93%	94%	92%	91%
GOL	82%	80%	83%	88%	90%	92%	92%	94%	96%	97%	97%	95%	91%
Caribbean	88%	94%	94%	88%	91%	91%	87%	87%	87%	94%	83%	86%	89%
Azul	88%	81%	90%	87%	93%	89%	89%	91%	89%	86%	91%	87%	88%
Copa	87%	85%	88%	89%	89%	87%	89%	88%	88%	90%	92%	89%	88%
Delta	88%	88%	88%	93%	92%	88%	88%	88%	87%	85%	87%	88%	88%
LATAM	--	--	--	88%	85%	84%	88%	88%	89%	90%	91%	90%	88%
Sun Country	88%	89%	85%	88%	89%	87%	84%	83%	85%	90%	91%	89%	88%
Alaska	87%	88%	92%	95%	94%	87%	86%	88%	86%	84%	87%	84%	88%
British Airways	78%	86%	91%	84%	85%	90%	84%	86%	94%	91%	86%	87%	87%
Aeromexico	82%	87%	86%	87%	94%	87%	86%	89%	84%	84%	91%	79%	86%
Avianca	85%	89%	93%	88%	93%	87%	88%	83%	87%	85%	88%	74%	86%
Air Canada	90%	87%	85%	84%	92%	92%	80%	88%	87%	78%	83%	88%	86%
Volaris	85%	93%	93%	84%	90%	89%	87%	89%	88%	82%	83%	70%	86%
United	83%	86%	87%	90%	91%	80%	83%	85%	84%	84%	87%	86%	85%
Icelandair	87%	90%	91%	--	--	--	83%	86%	84%	78%	80%	85%	85%
American	90%	88%	85%	88%	84%	76%	82%	84%	86%	84%	86%	87%	85%
JetBlue	85%	86%	84%	87%	91%	85%	80%	83%	82%	81%	80%	81%	84%
Southwest	85%	84%	83%	87%	84%	77%	86%	84%	79%	78%	82%	84%	83%
Spirit	86%	83%	84%	86%	88%	82%	78%	82%	80%	80%	78%	80%	82%
Frontier	88%	87%	88%	90%	90%	84%	76%	81%	80%	79%	72%	72%	82%
Virgin Atlantic	78%	80%	91%	73%	82%	84%	77%	78%	92%	87%	85%	86%	82%
Emirates	86%	81%	94%	91%	87%	81%	70%	66%	76%	89%	87%	68%	81%
Discover Airlines	--	98%	68%	93%	99%	95%	81%	--	--	--	--	--	81%
Air Transat	82%	83%	77%	78%	87%	82%	72%	76%	79%	71%	75%	82%	79%
Avelo	80%	77%	82%	86%	86%	77%	69%	73%	72%	74%	59%	68%	76%
Breeze	82%	81%	76%	81%	77%	65%	60%	72%	79%	76%	72%	76%	74%
LATAM Colombia	--	--	--	--	--	74%	--	--	--	74%	--	--	74%
Aer Lingus	67%	71%	66%	71%	73%	77%	68%	66%	73%	76%	69%	71%	70%
Norse Atlantic	--	69%	69%	77%	77%	80%	76%	73%	55%	68%	50%	61%	69%
Silver	69%	65%	72%	71%	67%	58%	60%	67%	59%	56%	54%	55%	62%
Sunwing	70%	60%	95%	--	--	--	--	--	--	49%	52%	52%	59%
Average	86%	85%	85%	87%	88%	82%	81%	83%	82%	82%	82%	82%	84%



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

UPCOMING SERVICE STARTS/RESUMPTIONS

Destination	Airline	Date
Des Moines, IA (u)		Jun 13
El Paso, TX		Jun 14
Manchester, NH (n)		Jun 14
Medellin, Colombia		Jun 14
Santiago, Chile (n, u)		Jun 16
Halifax, Nova Scotia (n)		Jun 23
Madrid, Spain (n, u)		Jun 23
Toronto, Ontario (u)		Jun 24
Fortaleza, Brazil (n, u)		Jun 27
Freeport, Bahamas (u)		Jul 1
Merida, Mexico (n, u)		Jul 1
Memphis, TN		Aug 13
Minneapolis, MN		Aug 13

Destination	Airline	Date
Hartford, CT		Aug 15
Norfolk, VA		Aug 15
Reykjavik, Iceland		Sep 5
Lansing, MI (n, u)		Oct 2
Bangor, ME (n, u)		Oct 3
Cincinnati, OH		Oct 3
Albuquerque, NM		Oct 5
El Paso, TX (u)		Oct 5
Grand Rapids, MI		Oct 5
Jackson, MS (u)		Oct 5
Tulsa, OK		Oct 5
Lancaster, PA (n, u)		Oct 8
Winnipeg, Manitoba (u)		Oct 25



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

OPERATIONS VOLUMES MCO

MAY 2024

41.8M Gallons
(28% FTZ)

2.5M Departing Passengers
15.7K Departing Flights

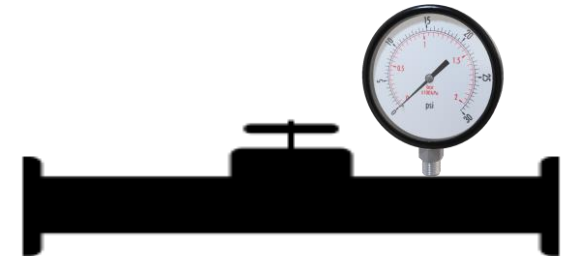


Received
1,551 Trucks
12.5M Gallons



Daily Avg: 1,349,518 gallons
Peak Day: 5/27 – 1,463,861
Low Day: 5/15 – 1,156,723 June
Forecast: 39.1M Gallons

1.3M Daily Avg.



Received 33.6M Gallons
(Includes other supplier shipments)



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

ORL MAY OPERATIONS

FAA Operations Count (Source: The Operations Network (OPSNET))													
	January	February	March	April	May	June	July	August	September	October	November	December	Ops YTD (current month)
2020	11,649	10,055	10,985	5,778	9,125	10,381	10,868	10,326	9,885	11,702	10,489	11,596	47,592
2021	11,257	9,982	12,741	12,451	13,320	12,270	11,732	11,977	12,215	13,914	13,157	12,878	59,751
2022	11,880	13,846	14,936	15,277	14,443	11,240	11,423	11,677	9,677	13,408	13,086	13,900	70,382
2023	15,745	13,566	16,034	14,115	16,154	15,116	15,304	15,476	14,772	16,834	13,888	14,223	75,614
2024	15,519	15,710	16,015	16,151	15,731								79,126
%D '22	-1.4%	15.8%	-0.1%	14.4%	-2.6%	-100.0%	-100.0%	-100.0%	-100.0%	-100.0%	-100.0%	-100.0%	4.6%

Key Notes:

Down 3% vs May 2023

Up 5% vs 2023 YTD

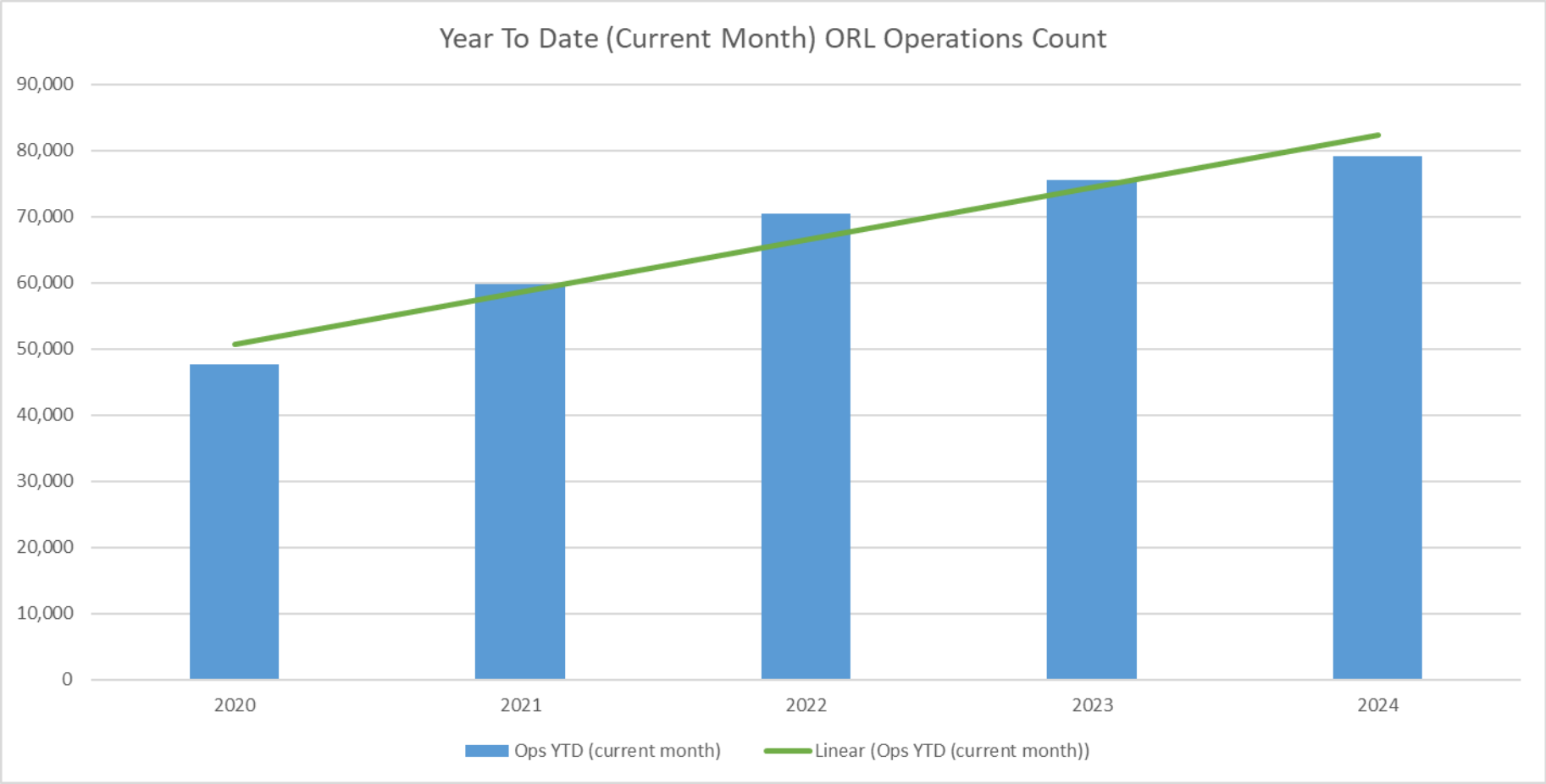


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World



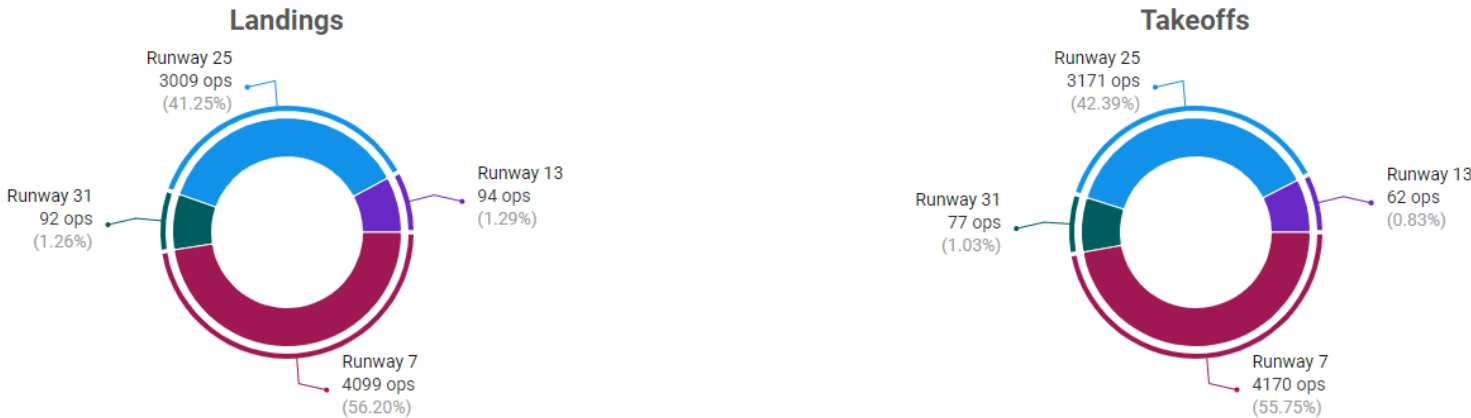
ORL MAY OPERATIONS



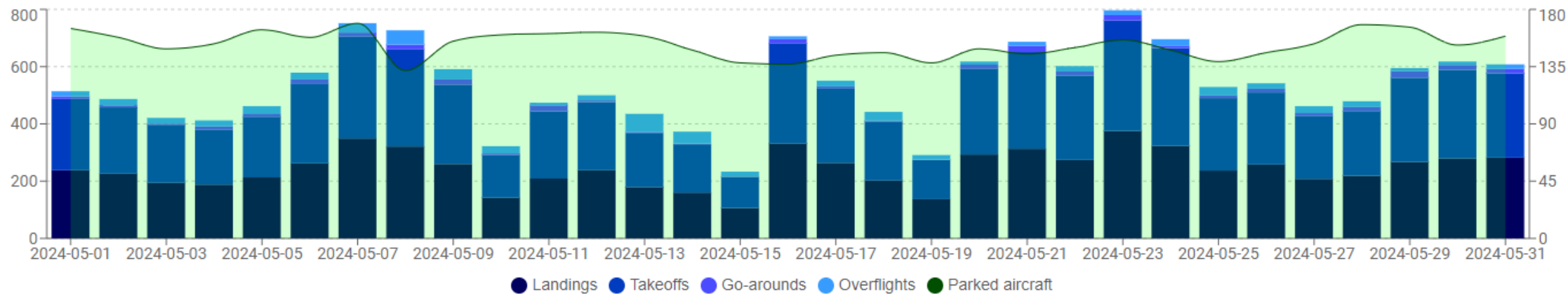
GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

ORL MAY OPERATIONS



OPERATIONS BY DAY ⓘ





MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. (C&T) for the Award of Project V-01023, Airsides 2 and 4 Continuity of Operations Plan (COOP) Ramps (Design/Build) at the Orlando International Airport (MCO)

BACKGROUND

On September 15, 2021, the Aviation Authority Board approved Continuing Vertical Construction Services Agreements with the following firms, following a competitive award process in compliance with state statutes and Aviation Authority policies.

- The Roderick Group, Inc. dba Ardmore Roderick (DBE/MWBE)
- Clancy & Theys Construction Co.
- Collage Design and Construction Group, Inc. dba The Collage Companies
- Gomez Construction Co. (MWBE)
- H.A. Contracting Corporation
- H. W. Davis Construction, Inc.
- Johnson-Laux Construction, LLC (MWBE)
- LEGO Construction Co. (DBE/MWBE)
- McCree Design Builders, Inc.
- Mejia International Group Corporation (MWBE)
- Ovation Construction Company
- RUSH Facilities, LLC
- T&G Corporation dba T&G Constructors (MWBE)
- Votum Construction, LLC (DBE/MWBE/LDB)

The scope of work to be performed under these continuing vertical construction services contracts includes, but is not limited to, general site construction, design-build, foundation, structural, masonry, electrical, plumbing, mechanical, interior and exterior finishes, painting, roofing, furnishings, and other work normally associated with vertical construction.

V-01023 will design and construct a permanent single-lane switchback ramp at the 4600 APM emergency exit stairwell at Airside 4, and a permanent double-lane switchback ramp at the 4800 APM emergency exit stairwell at Airside 2 at MCO. Each switchback ramp shall be covered to include overhead lighting and black chain link fencing installed around the perimeter of the structure.

The construction is scheduled to start in July 2024 and complete in April 2025.

ISSUES

On April 22, 2024, the Aviation Authority solicited bids from its continuing vertical contractors for V-01023. On May 21, 2024, bids were received as follows:

Bidder	Base Bid	Underground Utilities Allowance	Total Bid Price
The Collage Companies	\$1,920,000.00	\$200,000.00	\$2,210,000.00
Clancy & Theys Construction	\$2,214,910.00	\$200,000.00	\$2,414,910.00
Gomez Construction Co.	\$3,297,587.00	\$200,000.00	\$3,497,587.00
HW Davis Construction	\$4,110,000.00	\$200,000.00	\$4,310,000.00
McCree Design Builders	\$4,438,369.00	\$200,000.00	\$4,638,369.00
Ardmore Roderick		Did not bid	
H.A. Contracting Corporation		Did not bid	
Johnson-Laux Construction		Did not bid	
LEGO Construction Co.		Did not bid	
Mejia International Group Corp.		Did not bid	
Ovation Construction		Did not bid	
RUSH Facilities		Did not bid	
T&G Constructors		Did not bid	
Votum Construction		Did not bid	
Engineer's Estimate	\$1,864,388.26	\$200,000.00	\$2,064,388.26

On May 22, 2024, The Collage Companies requested its bid for the above-referenced project be withdrawn. Following its internal thorough review, The Collage Companies identified a significant error in its bid which would affect the accuracy and feasibility of the bid. It determined that costs and resources included in the bid were substantially miscalculated.

The next apparent low bidder, C&T, has verified that its bid was prepared in accordance with all bid documents and addenda, and will be able to complete the project for the amount bid and within the Aviation Authority's schedule. Staff has reviewed the bid submitted by C&T and determined that the total bid price is fair and reasonable.

On June 4, 2024, the Construction Committee recommended approval of an Addendum to the Continuing Vertical Construction Services Agreement with C&T for the Award of V-01023, Airsides 2 and 4 COOP Ramps (Design/Build) at MCO.

SMALL BUSINESS

The Aviation Authority established a combined 15% Minority and Women Business Enterprise (MWBE)/Local Developing Business (LDB)/Veteran Business Enterprise (VBE) participation goal for V-01023. The Small Business Development Department has reviewed the bid from C&T and determined that C&T proposes 14.2% participation. During the bid review, it was determined that C&T's small business participation percentage was calculated on C&T's base bid amount of \$2,214,910 only and did not include the utility allowance of \$200,000. C&T's proposed small business participation amount of \$342,000 would have constituted 15.4% of the C&T's base bid amount. C&T has confirmed its commitment to exceeding the 15% participation goal on the project.

ALTERNATIVES

None.

FISCAL IMPACT

The fiscal impact for the award of V-01023 is \$2,414,910. Funding is from Line of Credit to be reimbursed by General Airport Revenue Bonds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and approve an Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Co. for the Award of V-01023, Airsides 2 and 4 COOP Ramps (Design/Build) at MCO, for the total bid amount of \$2,414,910, with funding from Line of Credit to be reimbursed by General Airport Revenue Bonds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Construction Committee to Approve an Amendment to Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. (AECOM) for Additional Design, Bid and Award Phase Owner's Authorized Representative (OAR) Services for W-00497, North Terminal Refresh Program Oversight, at the Orlando International Airport (MCO)

BACKGROUND

On May 18, 2022, the Aviation Authority Board approved Continuing Program and Project Management Services Agreements with the following firms, following a competitive award process in compliance with state statutes and Aviation Authority policies:

- AECOM Technical Services, Inc.
- Cost Management, Inc. dba CMI (*MWBE*)
- Geotech Consultants International, Inc. dba GCI, Inc. (*MWBE*)
- PSA Constructors, Inc. dba PSA Management, Inc. (*MWBE/LDB*)
- The Roderick Group, Inc. dba Ardmore Roderick (*MWBE*)
- WSP USA, Inc.

The agreements are structured as a no-cost base agreement with negotiated hourly rates. Services that are within the advertised scope are negotiated on an as-needed or annual basis, and awarded as addenda to the base agreement. The terms of the agreements shall be for a period of three years with optional renewal periods of two additional one-year terms, to be exercised at the discretion of the Aviation Authority and accepted by both parties.

Scope includes all services necessary for the management of the design and construction of both individual projects and programs, consisting of two or more individual projects, including the management of design from planning and conceptual design phase through detailed design, bidding and award of construction contracts; development of design criteria documents, and management of design/build contracts; management of the construction and commissioning of projects, including performing as the OAR; providing material testing, quantity surveying, construction inspection, construction safety compliance inspection, and other services required to verify compliance of construction with contract documents; providing cost estimating, cost control, scheduling, progress reporting, and planning services to support both design and construction activities; negotiations of contracts for program and project related professional and construction services required from the Aviation Authority's other consultants and contractors; coordination of the activities of multiple consultants and contractors onsite; and all other related services, which may be required to accomplish the planning, funding, design, bidding and award, construction, commissioning and operation of projects and programs for the Aviation Authority's existing and future facilities.

On December 19, 2023, the Construction Committee approved Addendum No. 22 for Design Phase OAR Services for W-00497, for the total amount of \$169,560 to the above-referenced Agreement. On February 21, 2024, the Aviation Authority Board approved Amendment No. 1 to Addendum No. 22 for Additional Design Phase OAR Services for W-00497, for the total amount of \$899,954.

ISSUES

A fee has been negotiated with AECOM for the total amount of \$1,538,592, to provide additional design, bid and award phase OAR services for W-00497. Services include, but are not limited to, program management support, design oversight, procurement efforts, cost estimating services, meetings with the Aviation Authority, expert evaluations, and recommendations of submitted bids, and other design, bid and award phase support activities as required.

On May 28, 2024, the Construction Committee recommended approval of an Amendment to Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM for Additional Design, Bid and Award Phase OAR Services for W-00497, North Terminal Refresh Program Oversight, at MCO.

SMALL BUSINESS

The Aviation Authority has reviewed the proposal from AECOM and determined that AECOM proposes 24% Minority and Women Business Enterprise (MWBE) participation for these services, and certifies that AECOM is in good standing as it relates to its small business participation.

ALTERNATIVES

None.

FISCAL IMPACT

The fiscal impact is \$1,538,592. Funding is from Line of Credit to be reimbursed by future General Airport Revenue Bonds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee and approve an Amendment to Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Additional Design, Bid and Award Phase OAR Services for W-00497, North Terminal Refresh Program Oversight, at MCO, for the total not-to-exceed fees amount of \$1,538,592, with funding from Line of Credit to be reimbursed by future General Airport Revenue Bonds; and authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Award Invitation for Bid 24-506-IFB, Purchase of Ten Pre-Conditioned Air Units, to ITW GSE, Inc.

BACKGROUND

On April 15, 2024, the Aviation Authority issued an Invitation for Bid 24-506-IFB, Purchase of Ten Pre-Conditioned Air Units.

Pre-Conditioned Air (PCA) units are used by air carriers to keep aircraft cool while the aircraft is parked at the gate. The units are mounted to the passenger boarding bridges and are considered an airport asset. The new PCA units will replace existing units that are near the end of their life cycle.

The IFB required the bidders to provide pricing for 60-Ton and 90-Ton PCA units with a minimum life expectancy of ten years and spare parts remain available for a minimum of fifteen years after the commissioning of the units. The IFB also required that the unit prices submitted include all costs associated with the delivery of the units and a two-year warranty.

ISSUES

On May 2, 2024, the Aviation Authority received the following responses:

<u>Respondent</u>	<u>Bid Amount</u>
ITW GSE, Inc.	\$1,226,525
Twist Aero, LLC	\$1,284,120
TLD America Corporation	\$1,397,500
Oshkosh AeroTech, LLC	\$1,552,279
Advance Industrial Mechanical, LLC	\$3,309,653

Staff reviewed the submittals and references for all bidders, and based thereon, all were determined to be responsible and responsive to the IFB requirements.

On June 4, 2024, the Procurement Committee recommended award of Invitation for Bid 24-506-IFB to ITW GSE, Inc. as the lowest responsible and responsive bidder.

SMALL BUSINESS

This solicitation did not include small business participation due to its limited and specialized scope.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

The value of this procurement is a not-to-exceed amount of \$1,226,525. Funding is available from the previously approved Capital Expenditure Fund.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award Invitation for Bid 24-506-IFB to ITW GSE, Inc. as the low responsible and responsive bidder; (2) authorize funding from the previously approved Capital Expenditure Fund in the not-to-exceed amount of \$1,226,525; and, (3) authorize the Procurement Services Department to issue the necessary purchase order.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Award the Request for Proposals (RFP) 24-117-RFP, Information Technology Specialist Staff at the Greater Orlando Aviation Authority (Aviation Authority) and Other Facilities Operated by the Aviation Authority to ServiceTec International, Inc.

BACKGROUND

On August 28, 2023, the Aviation Authority issued a Request for Proposal for Information Technology Specialist Staff. The term of the Contract will be for five years, with the initial service to commence on or before October 1, 2024.

The Respondent is to provide Information Technology Operations Center (ITOC)/Helpdesk Services 24 hours per day seven days per week, on-site services, 365 days, Desktop Support and Telecommunications Field Technicians Specialists, Monday through Friday from 8:00 a.m. to 5:00 p.m.

The tasks include providing technical assistance to the Aviation Authority's end users of computers, networks, servers, portable devices, and peripheral devices. These tasks include maintaining and troubleshooting operations and communications hardware, applications and/or system software, and peripheral devices in a predominantly Microsoft Windows environment with minor Apple OSX and iOS requirements at the Greater Orlando Aviation Authority and Other Facilities operated by the Aviation Authority.

ISSUES

On October 11, 2023, the following ten firms (in alphabetical order) submitted a response:

- 22nd Century Technologies, Inc.
- Archis, Inc.
- Info Way Solutions, LLC
- RightIT Solution, LLC
- SoftSages, LLC
- AllSTEM Connections, Inc.
- Bahwan CyberTek, Inc.
- LanceSoft, Inc.
- ServiceTec International, Inc.
- Virtelligence, Inc.

On March 26, 2024, the Procurement Committee deemed AllSTEM Connections, Inc., Archis, Inc., Bahwan Cyber Tek Inc., Info Way Solutions, LLC, RightIT Solutions, LLC, and Virtelligence, Inc. as non-responsive because they did not meet the mandatory requirements of the RFP.

On April 23, 2024, the Procurement Committee deemed LanceSoft, Inc. as non-responsive because they did not meet the mandatory requirements of the RFP.

The Procurement Committee reviewed the remaining three responsive firms proposals based on the Criteria listed below. It was the consensus of the Procurement Committee that three firms submitted strong responses, demonstrated an understanding of the scope of services advertised, and submitted comprehensive detailed responses to the compliance and expertise matrix included in their supplemental information.

The Procurement Committee evaluated and scored the three responsive firms proposals as follows:

Evaluation Scoresheet				
FIRMS		22nd Century Technologies, Inc.	ServiceTec International Inc	SoftSages LLC
Criteria	Max Points			
Experience and Qualifications of Respondent; Successful Completion of Similar Projects and References	35	31	34	24
Knowledge and Experience of Key Individuals and Team	35	31	34	25
Approach and Methodology- Ability to provide the requested services	10	8	9	6
Additional Requirements of the Response (Prior or Pending Convictions, Indictments, Investigations, Claims, and MWBE Participation Goal Level.	10	8	9	7
Price Response/Cost Response schedule	10	10.00	7.06	5.77
Grand Total		88.00	93.06	67.77

Based on these scores, the Procurement Committee ranked the proposals as follows:

First: ServiceTec International, Inc.
Second: 22nd Century Technologies, Inc.
Third: Softsages, LLC

At the conclusion of the deliberations, the Procurement Committee recommended entering into an Agreement for Information Technology Specialist Staff's Professional Service Agreement with the number ranked firm, ServiceTec International, Inc.

SMALL BUSINESS

The Small Business Development Department has reviewed the requirements for the above-referenced solicitation and determined, the Aviation Authority's Professional Service participation program goal is 20% for MWBE.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

The five-year value of Request for Proposal is not to exceed \$11,071,840. Funding required in current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process and when funds become available.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) concur with the Procurement Committee's recommendation to deem LanceSoft, Inc., AllSTEM Connections, Inc., Archis, Inc., Bahwan Cyber Tek Inc., Info Way Solutions, LLC, RighIT Solutions, LLC, and Virtelligence, Inc. as non-responsive, (2) approve the award of Request for Proposals (RFP) 24-117-RFP, Information Technology Specialist Staff at the Aviation Authority and Other Facilities to ServiceTec International,

Inc.; (2) authorize funding from the Operations and Maintenance Fund in a not-to-exceed amount of \$11,071,840; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Approve Amendment No. 1, the First and Second Renewal Option for Purchasing Contract 17-21, Management of Electrical Switchgear Equipment, Generators, Uninterruptible Power Supplies (UPS) and Batteries, and Emergency Generator Fuel Delivery System (FDS) Testing, Maintenance and Repair Services with Electric Services, Inc.

BACKGROUND

The initial term of the contract was for 36 months, which commenced on August 1, 2021, expiring July 31, 2024, with the Aviation Authority having options to renew the contract for two additional periods of one year each.

This contract requires Electric Services, Inc. to provide management oversight for all labor, supervision, test and safety equipment, tools, hardware to perform inspection and testing services, materials, supplies, accessories, Infrared testing, document and inspection services, and all other items necessary or proper for, or incidental to, performing annual inspections, cleaning, calibrating, adjusting, testing (annual services), modifications, upgrades and repairs of: (i) Electrical Switchgear Equipment; (ii) Generators, (iii) UPS and Batteries, and (iv) FDS Testing, Maintenance and Repair Services at the Orlando International Airport and Orlando Executive Airport in accordance with the Contract documents.

ISSUES

Electric Services, Inc. agrees to the first and second renewal option of the contract through July 31, 2026. Based on the information known, the Contractor has performed satisfactorily during the initial contract term.

The two-year value for the first and second renewal option is a total not-to-exceed amount of \$5,171,063.45, the pricing does include a CPI increase of 3.2% for year 1 and 2% for year 2 as allowed per the terms and conditions of the contract. The amount paid to the Contractor is based on the work requested, performed, and approved by the Aviation Authority.

On May 21, 2024, the Procurement Committee recommended exercising the first and second renewal options of Purchasing Contract 17-21 with Electric Services, Inc.

SMALL BUSINESS

This contract includes a Minority and Women Business Enterprise (MWBE) participation requirement. The participation goal for this contract is 13.2% for MWBE. The Small Business Development Department certifies that the contract is in good standing as it relates to MWBE participation.

ALTERNATIVES

None.

FISCAL IMPACT

The fiscal impact of this award is for a not-to-exceed amount of \$5,171,063.45 for the two-year option. Funding required in the current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process and when funds become available.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve Amendment No. 1, First and Second Renewal Option, for Purchasing Contract 17-21, Management of Electrical Switchgear Equipment, Generators, Uninterruptible Power Supplies (UPS) and Batteries, and Emergency Generator Fuel Delivery System (FDS) Testing, Maintenance and Repair Services with Electric Services, Inc.; (2) authorize funding in the not-to-exceed amount of \$5,171,063.45 from the Operations and Maintenance Fund; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Marquez A. Griffin, Vice Chair, Procurement Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Procurement Committee to Award Invitation for Bid 24-535-IFB Holiday Decoration Services to Miller Lights, Inc.

BACKGROUND

On April 14, 2024, the Aviation Authority issued an Invitation for Bid 24-535-IFB Holiday Decoration Services. The term of this contract will be for five years with initial service starting on or about July 1, 2024.

The Contractor shall provide all labor, supervision, materials, miscellaneous supplies and consumables, equipment, tools, transportation, and other accessories and all other items necessary for, performing commercial holiday decoration services in Terminals/Airside A, B, and C, including Train Station, and other Aviation Authority buildings in outlying areas located at the Orlando International Airport in accordance with this Specification.

ISSUES

On May 14, 2024, the Aviation Authority received the following two responses:

<u>Name of Respondent</u>	<u>Total Five-Year Bid Price</u>
Miller Lights, Inc.	\$1,312,198.40
St. Nick's Christmas Lighting and Décor	\$2,197,261.06

Staff confirms that adequate steps were taken to maximize responses for this Solicitation. In addition to the 1320 notifications that were automatically generated from the E-Procurement system, a pre-invitational email was sent to 44 companies, advising them of this opportunity, based on extensive research.

Staff's review of the submissions confirms that there is a 31% difference in Total Bid Price proposed. However, in reviewing the Year 1 total price of Miller Lights (lowest responsive and responsible bidder), it was found to be about 1.7% percent more than the Aviation Authority's current Purchasing Contract 02-19 for comparable services.

Staff's review of the submissions found that both Respondents were responsive and responsible to the requirements of the Invitation for Bid. Therefore, Staff recommends awarding to Miller Lights, Inc. as the lowest responsive and responsible bidder for an amount not to exceed \$1,312,198.40 for the five-year period.

On June 4, 2024, the Procurement Committee recommended Award Invitation for Bid 24-535-IFB Holiday Decoration Services to Miller Lights, Inc.

SMALL BUSINESS

This solicitation does not include a Minority and Woman Business Enterprise (MWBE) or Local Developing Business (LDB) participation requirement due to the limited and specialized scope.

ALTERNATIVES

None.

FISCAL IMPACT

The fiscal impact of this award is a not-to-exceed amount of \$1,312,198.40 for the five-year period. Funding required in the current and subsequent fiscal years will be allocated from the Operations and Maintenance Fund, as approved through the budget process and when funds become available.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve Award Invitation for Bid 24-535-IFB Holiday Decoration Services to Miller Lights, Inc.; (2) authorize funding in the not-to-exceed amount of \$1,312,198.40 from the Operations and Maintenance Fund; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Tracy Conner-Harris, Vice President, Concessions

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation to Approve Amendment No. 2 to the Rental Automobile Concession Agreement with Sixt Rent A Car, LLC at Orlando International Airport

BACKGROUND

Sixt Rent A Car, LLC (Sixt) currently operates an on-site rental car concession at Orlando International Airport under a Rental Automobile Concession Agreement (Concession Agreement) with the Aviation Authority. The Agreement was signed by Sixt in March 2020; however, the COVID pandemic delayed the full execution of the agreement until 2022. In September 2022, the Board approved Amendment 1 to the Concession Agreement, which acknowledged the reduction in scope of the rental car facilities in Terminal C as a result of the pandemic, established guidelines for interim operations, and clarified the commencement date for the Agreement to be October 1, 2022. The Agreement will expire on September 30, 2032.

Sixt's Concession Agreement includes Premises at 5398 Bear Road, from which it operates a remote Quick-Turn-Around (QTA) Facility. In addition to the Bear Road Premises included in the Concession Agreement, Sixt leases approximately seven and one-half acres of land on two additional, adjacent parcels (Additional Property) under a Space Use Agreements (SUA). The SUA is a one-year agreement that can be renewed annually.

ISSUES

Sixt has approached the Aviation Authority with a desire to incorporate the Additional Property into its Concession Agreement. This incorporation will allow Sixt to invest the sums necessary to make improvements to both premises, and enhance not only the efficiency of its operation, but also the working environment for its Staff. The effective date of this Amendment 2 will be July 1, 2024.

The Annual Rent for the QTA and the Additional Property is determined by the appraised fair market rental value for the land and all associated improvements. Based on the recent appraisal, annual rent for the QTA and Additional Property will increase from \$296,953 to \$607,137. A rent adjustment will occur in year six following the effective date of Amendment No. 2, upon reappraisal of the land and improvements.

Sixt will assume all maintenance and repair responsibilities, including facility infrastructure and pavement improvements.

SMALL BUSINESS

The small business goal for the Rental Automobile Concession Agreement is 7%.

ALTERNATIVES

There are no reasonable alternatives under consideration.

FISCAL IMPACT

The annual rent for the combined premises will be \$607,137. The estimated total rent revenue over the term is \$5,008,882.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) approve Amendment No. 2 to the Rental Automobile Concession Agreement with Sixt Rent A Car, LLC at Orlando International Airport; and, (2) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the appropriate documents following satisfactory review by legal counsel.



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kevin J. Thibault, P.E., Chair, Capital Management Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Capital Management Committee to Approve the Fiscal Year 2024-2029 Capital Improvement Program for Orlando International Airport (MCO)

BACKGROUND

A New Era Has Begun:

Phase 1 of Terminal C is complete and financially closed as of May 2024. The Aviation Authority completed its latest Strategic Plan update in September 2023. The vision, mission and goals of the Strategic Plan provide the guiding principles for this new Capital Improvement Program (CIP).

CIP is modular and demand driven:

The CIP is a multi-year plan of major capital projects linked to the Aviation Authority's strategic goals that establishes target years for implementation of projects and associated expected funding sources. The projects are developed to address airport capacity, asset preservation, and safety and security as well as the demand for air service to Central Florida. At least annually, the Aviation Authority evaluates and updates the CIP to ensure resources are allocated in the most effective, efficient, and appropriate manner to manage capital needs and evolving funding priorities for Orlando International Airport. As a working plan, the CIP will periodically be modified to accommodate demand-driven traffic activity as well as changes to economic and regulatory conditions, which could result in increases or decreases to the costs of the CIP or to accelerate or extend the timing to complete certain improvements.

Recent Focus (2015-2023) Delivering Phase 1 of Terminal C:

Since 2015, a considerable amount of attention within the CIP has been dedicated to the South Terminal, as those projects constituted a significant portion of the Authority's capital program during the last nine years. The current CIP, which was approved in October 2023, was adopted approximately one year after the opening of the initial phase of Terminal C. Now that Terminal C is open and in operation, a new era has begun. In this new CIP, the original Terminal C program will be retired from its prominent position in the CIP and new programs will be introduced. Thus, this document essentially represents a new CIP for the Aviation Authority.

A new 10-year Strategic Plan was completed and adopted by the Aviation Authority Board in Fall 2023. Accordingly, an update to the Master Plan is scheduled to commence later this year and take approximately two years to complete. In the interim, the Authority has conducted multiple advanced budget, schedule and scoping analyses to evaluate specific key projects across the spectrum of demand-driven capacity projects for the Orlando International Airport. These projects will address asset preservation, new terminal demand, rental car, baggage, parking, ground transportation and other airport projects to serve the growing MCO market.

ISSUES

The projects in the Authority's annual CIP will continue to be directed toward four major categories:

1. Asset preservation and replacement
2. New capacity
3. Customer service
4. Revenue enhancement

A particular challenge to any CIP for a mature facility is the balancing of needs of upgrading or replacing aging facilities, such as specific portions of the 43-year-old Airsides 1 and 3 and associated western half of the landside building, while concurrently providing new capacity to meet growing passenger demand. The approach to this CIP was to identify and evaluate projects and to model the projected impact on the Authority's financial metrics. In order to perform that analysis, a series of studies were conducted by the General Consultant from Fall 2023 through Spring 2024 for financial modeling purposes for capital projects that are contemplated to be needed during our planning horizon. Of these projects, the projects that were deemed time critical are proposed to be included in this new CIP. Examples of these projects are as follows:

- Rental Car Expansion and Public Parking Improvements
- Baggage Handling Systems
- North Terminal Renovations
- Site and Apron Improvements for Terminal C Phase 2
- Airfield Rehabilitation Projects
- Campus power upgrades

The development of the recommended June 2024 CIP for the years FY 2024-2029 is focused on (1) aligning the funding plans with the scope and budget estimates of all proposed capital projects; (2) removing the completed major Terminal C programs (STC-P1 and STC-P1X); (3) incorporating the results of the major planning studies which include well developed scope and budgets of new projects for this CIP and future CIPs; and (4) updating current project budgets to reflect the Aviation Authority's capital priorities and current construction market conditions.

Aviation Authority management is exploring the potential for a Transportation Infrastructure Finance and Innovation Act (TIFIA) loan from the U.S. Department of Transportation to fund a portion of the costs for the proposed Consolidated Rent-A-Car (ConRAC) program. Such a loan would be essential to the project financial feasibility and would need to be secured by rental car customer facility charges (CFCs) similar to the existing CFC bank loan that matures in FY 2028. A TIFIA loan is expected to have lower financing costs for the taxable debt elements of the ConRAC program than a CFC-secured bank loan or bonds. The extent and terms of a potential TIFIA loan will be addressed in the near term as part of the advancement of the program.

To successfully execute this CIP, updated business terms with airport tenants will be necessary for multiple programs, including with the rental car companies regarding the ConRAC, and with the airlines regarding terminal baggage handling systems and North Terminal renovation programs. There will also need to be an increase to the current CFC rate. The concurrent negotiations with the rental car companies and airlines, are underway and are estimated to be finalized over the next year.

The current CIP includes a \$40 million program for the 30% design of Terminal C Phase 2. Early scoping and scheduling studies are ongoing. To progress this program, the staff proposes adding a \$200 million program for Terminal C Phase 2 site and apron projects. This program is intended to make improvements to mass grading, the master drainage system, and apron and taxiway paving in direct support of the Phase 2 Terminal C expansion program. Upon completion, this program will result in usable aircraft parking areas to optimize hardstand operations at Terminal C and will easily transition into new gates that will come online as part of the future Phase 2 Terminal C program.

Funding Challenges:

One of the challenges in developing a balanced FY 2024-2029 CIP is the limited amount of PFC capacity. Most of the Aviation Authority's current and future PFC capacity is committed to debt to finance Terminal C and past improvements to Terminals A and B. Outstanding PFC-supported bond debt service extends through FY 2052. This debt along with the proposed 2024 PFC Bonds are projected to require 80% of PFC annual collections. Therefore, future PFC financing capacity is limited. In addition, the five-year Federal government Bipartisan Infrastructure Law (BIL) will end in FY 2026. PFC-supported debt and grants reduce the level of airline rentals, fees, and charges. Without as much access to such funds, airline rates will need to increase to support the CIP as shown in Exhibit 3 described below.

Proposed CIP Adjustments and Additions

The CIP process used to generate the information in this memo involved collecting proposed CIP adjustments from multiple stakeholders, including:

- Aviation Authority Executive Leadership
- Leadership of various Aviation Authority departments
 - Engineering and Construction (Capital Program Delivery)
 - Multi-Modal Planning and Environmental
 - Information Technology
 - Security
 - Concessions
 - Real Estate
 - Operations
 - Facilities
- Owner Authorized Representatives
- Planning and Financial Consultants
- Aviation Authority Committees
 - Capital Management Committee (CMC)
 - Construction Committee (CCM)
 - Procurement Committee (PCM)
 - Construction Finance Oversight Committee (CFOC)

The Aviation Authority Committee minutes were reviewed for actions that impact the CIP, as well as the Annual Budget process and ongoing funding changes that occur during the implementation of a program.

The effort has also included several meetings with the Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT) officials to seek additional funding and optimize funding opportunities for projects already included or proposed to be added to the CIP. In many cases, the availability of FAA and FDOT funding directly impacts the timing for advancing projects, such as airfield and apron projects which are largely grant funded.

The proposed adjustments to the CIP are reflected in Exhibit 1 and Exhibit 2. Exhibit 1 summarizes the overall proposed funding plan of the CIP while Exhibit 2 details the specific funding impacts of the proposed adjustments to the CIP. The recommended adjustments increase the current CIP of \$5.1 billion to a proposed CIP amount of \$5.4 billion. These adjustments are summarized in Table 1 and further explained as follows:

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Table 1: Summary of Proposed Adjustments to the CIP (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
North Terminal	\$ 787.7	\$ 1,687.8	\$ 900.1
Terminal C - Phase 1	2,301.4	-	(2,301.4)
Terminal C - Phase 1X	532.2	-	(532.2)
Terminal C - Phase 2	40.0	240.0	200.0
Terminal C - Additional Projects	681.5	718.9	37.4
Airfield	196.9	238.7	41.8
Ground Transportation	381.1	2,322.6	1,941.5
Other	140.6	231.0	90.4
Total Proposed Adjustments to the CIP	\$ 5,061.4	\$ 5,439.0	\$ 377.6

Proposed North Terminal CIP Adjustments – Net increase of \$900.1 million

Adjustments to the North Terminal result from a combination of projects added and completed or deleted since the last update, major scope refinements and budget adjustments. These adjustments are summarized in Table 2, with additional details regarding reasons for adjustments reflected in Table 3. Table 4 summarizes the changes in funding sources associated with the proposed adjustments to the North Terminal CIP.

Table 2: North Terminal CIP Elements (millions)

Description	Current CIP	Proposed CIP
North Terminal Projects - Current (A)	\$ 787.7	
Proposed Adjustments		
Added Projects		\$ 238.4
Completed or Deleted Projects		(30.0)
Major Scope Refinements		652.7
Budget Adjustments		39.0
Proposed Adjustments - Net (B)		\$ 900.1
Total North Terminal CIP Elements (A+B)		\$ 1,687.8

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Table 3: North Terminal Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Passenger Boarding Bridges (PBB)	\$ -	\$ 9.0	\$ 9.0	Addition to replace passenger boarding bridges that have reached the end of their useful life
NT PAX Mods for RACs Access to APM (ConRAC)	-	229.4	229.4	Addition to include Terminal modifications to enhance passenger access to the APM for the ConRAC
Total Added Projects	\$ -	\$ 238.4	\$ 238.4	
Completed or Deleted Projects				
North Terminal Restroom Upgrades - Phase 1	\$ 20.0	\$ -	\$ (20.0)	Scope of program will now be encompassed within the North Terminal Renovations program
Operational Efficiency Relocations	10.0	-	(10.0)	Scope of program will now be encompassed within the Airline Terminal Improvement Account program
Total Completed or Deleted Projects	\$ 30.0	\$ -	\$ (30.0)	
Major Scope Refinements				
Baggage Handling System	\$ 187.0	\$ 652.0	\$ 465.0	Increase to include the estimate and proposed scope refinements from our General Consultant for the East Baggage Processing System/Warehouse
North Terminal Renovations	51.7	232.8	181.1	Increase to include the scope of the restroom upgrades program and renovations to Airsides 1 and 3, Concessions and Landside Levels 1 and 2
Passenger Processing Efficiency Systems	18.8	25.4	6.6	Increase to include the replacement of the Visual Docking Guidance Systems (VDGS) at the North Terminal
Total Major Scope Refinements	\$ 257.5	\$ 910.2	\$ 652.7	
Budget Adjustments				
Changing Regulatory Requirements	\$ 25.5	\$ 26.5	\$ 1.0	Increase to address evolving governmental regulatory requirements
Airside 2 and 4 APM System Replacement	225.0	253.0	28.0	Increase for COOP related costs and capital equipment as well as contingency to address contractor change orders and market conditions
Airline Terminal Improvement Account	57.7	67.7	10.0	Increase to address terminal rebalancing and the scope of the operational efficiency relocations program
Total Budget Adjustments	\$ 308.2	\$ 347.2	\$ 39.0	
Total North Terminal Proposed Adjustments			\$ 900.1	

Table 4: North Terminal Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 143.9	\$ 115.6	\$ (28.3)
Authority Funds	47.4	79.2	31.8
PFC Bonds	133.9	98.9	(35.0)
General Airport Revenue Bonds	462.4	1,394.0	931.6
Other	0.1	0.1	-
Total North Terminal Funding Source Adjustments	\$ 787.7	\$ 1,687.8	\$ 900.1

Proposed Terminal C – Phase 1 CIP – Net decrease of \$2,301.4 million

Adjustments to Terminal C – Phase 1 result from projects completed or deleted since the last update. These changes are summarized in Table 5, with additional details regarding reasons for adjustments reflected in Table 6. Table 7 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Phase 1 CIP.

Table 5: Terminal C – Phase 1 CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Phase 1 Projects - Current (A)	\$ 2,301.4	
Proposed Adjustments		
Completed or Deleted Projects		\$ (2,301.4)
Proposed Adjustments - Net (B)		\$ (2,301.4)
Total Terminal C - Phase 1 CIP Elements (A+B)		\$ -

Table 6: Terminal C – Phase 1 Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Completed or Deleted Projects				
STC Terminal Building	\$ 1,749.0	\$ -	\$ (1,749.0)	Program complete
STC Parking Facility	131.2	-	(131.2)	Program complete
STC Apron	84.8	-	(84.8)	Program complete
STC Airfield/Fuel/GSE	97.8	-	(97.8)	Program complete
STC Site Development	238.6	-	(238.6)	Program complete
Total Completed or Deleted Projects	\$ 2,301.4	\$ -	\$ (2,301.4)	
Total Terminal C - Phase 1 Proposed Adjustments			\$ (2,301.4)	

Table 7: Terminal C – Phase 1 Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Terminal C - Phase 1			
Grants	\$ 95.5	\$ -	\$ (95.5)
Authority Funds	7.1	-	(7.1)
PFC PayGo	236.9	-	(236.9)
PFC Bonds	769.0	-	(769.0)
General Airport Revenue Bonds	1,046.4	-	(1,046.4)
Customer Facility Charges	98.0	-	(98.0)
OUC	48.5	-	(48.5)
Total Terminal C - Phase 1 Funding Source Adjustments	\$ 2,301.4	\$ -	\$ (2,301.4)

Proposed Terminal C – Phase 1X CIP – Net decrease of \$532.2 million

Adjustments to Terminal C – Phase 1X result from projects completed or deleted since the last update. These adjustments are summarized in Table 8, with additional details regarding reasons for adjustments reflected in Table 9. Table 10 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Phase 1X CIP.

Table 8: Terminal C – Phase 1X CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Phase 1X Projects - Current (A)	\$ 532.2	
Proposed Adjustments		
Completed or Deleted Projects		\$ (532.2)
Proposed Adjustments - Net (B)		\$ (532.2)
Total Terminal C - Phase 1X CIP Elements (A+B)		\$ -

Table 9: Terminal C – Phase 1X Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Completed or Deleted Projects				
STC Terminal Building	\$ 269.7	\$ -	\$ (269.7)	Program complete
STC Parking Facility	60.0	-	(60.0)	Program complete
STC Apron	31.2	-	(31.2)	Program complete
STC Airfield/Fuel/GSE	60.8	-	(60.8)	Program complete
STC Site Development	110.5	-	(110.5)	Program complete
Total Completed or Deleted Projects	\$ 532.2	\$ -	\$ (532.2)	
Total Terminal C - Phase 1X Proposed Adjustments			\$ (532.2)	

Table 10: Terminal C – Phase 1X Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Terminal C - Phase 1X			
Grants	\$ 18.1	\$ -	\$ (18.1)
Authority Funds	25.8	-	(25.8)
PFC PayGo	17.7	-	(17.7)
PFC Bonds	145.9	-	(145.9)
General Airport Revenue Bonds	281.0	-	(281.0)
Customer Facility Charges	37.3	-	(37.3)
OUC	6.4	-	(6.4)
Total Terminal C - Phase 1X Funding Source Adjustments	\$ 532.2	\$ -	\$ (532.2)

Proposed Terminal C – Phase 2 CIP Adjustments – Net increase of \$200.0 million

Adjustments to Terminal C – Phase 2 result from projects added since the last update. These adjustments are summarized in Table 11, with additional details regarding reasons for adjustments reflected in Table 12. Table 13 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Phase 2 CIP.

Table 11: Terminal C – Phase 2 CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Phase 2 Projects - Current (A)	\$ 40.0	
Proposed Adjustments		
Added Projects		\$ 200.0
Proposed Adjustments - Net (B)		\$ 200.0
Total Terminal C - Phase 2 CIP Elements (A+B)		\$ 240.0

Table 12: Terminal C – Phase 2 Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Terminal C Ph 2 Site and Apron	\$ -	\$ 200.0	\$ 200.0	Addition for Terminal C Phase 2 site and apron improvements and related projects
Total Added Projects	\$ -	\$ 200.0	\$ 200.0	
Total Terminal C - Phase 2 Proposed Adjustments			\$ 200.0	

Table 13: Terminal C – Phase 2 Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Authority Funds	\$ 12.0	\$ 17.0	\$ 5.0
PFC PayGo	28.0	28.0	-
General Airport Revenue Bonds	-	195.0	195.0
Total Terminal C - Phase 2 Funding Source Adjustments	\$ 40.0	\$ 240.0	\$ 200.0

Proposed Terminal C – Additional Projects CIP Adjustments – Net increase of \$37.4 million

Adjustments to the Terminal C – Additional Projects result from budget adjustments since the last update. These adjustments are summarized in Table 14, with additional details regarding reasons for adjustments reflected in Table 15. Table 16 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Additional Projects CIP.

Table 14: Terminal C – Additional Projects CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Additional Projects - Current (A)	\$ 681.5	
Proposed Adjustments		
Budget Adjustments		\$ 37.4
Proposed Adjustments - Net (B)		\$ 37.4
Total Terminal C - Additional Projects CIP Elements (A+B)		\$ 718.9

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Table 15: Terminal C – Additional Projects Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Budget Adjustments				
Terminal C Gates C250-C253 Ramp RON & Airfield	\$ 140.0	\$ 170.0	\$ 30.0	Increase to reflect the bid received which included additional scope elements such as aircraft fueling at the south RON, additional apron embankment, drain improvements, high mast lighting and extended electrical duck bank
Terminal C Enhancement Projects	47.5	54.9	7.4	Increase for open and unpaid contract values from the STC-P1 and STC-P1X programs to allow for removal of STC-P1 and STC-P1X from the CIP and associated closeout costs
Total Budget Adjustments	\$ 187.5	\$ 224.9	\$ 37.4	
Total Terminal C - Additional Projects Proposed Adjustments			\$ 37.4	

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Table 16: Terminal C – Additional Projects Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 279.7	\$ 290.8	\$ 11.1
Authority Funds	0.5	34.5	34.0
PFC Paygo	59.3	59.4	0.1
PFC Bonds	64.1	64.4	0.3
General Airport Revenue Bonds	275.9	267.8	(8.1)
Customer Facility Charges	2.0	2.0	-
Total Terminal C - Additional Projects Funding Source Adjustments	\$ 681.5	\$ 718.9	\$ 37.4

Proposed Airfield CIP Adjustments – Net increase of \$41.8 million

Adjustments to the Airfield result from a combination of projects added and completed or deleted since the last update, and budget adjustments. These adjustments are summarized in Table 17, with additional details regarding reasons for adjustments reflected in Table 18. Table 19 summarizes the changes in funding sources associated with the proposed adjustments to the Airfield CIP.

Table 17: Airfield CIP Element (millions)

Description	Current CIP	Proposed CIP
Airfield Projects - Current (A)	\$ 196.9	
Proposed Adjustments		
Added Projects		\$ 110.9
Completed or Deleted Projects		(64.3)
Budget Adjustments		(4.8)
Proposed Adjustments - Net (B)		\$ 41.8
Total Airfield CIP Elements (A+B)		\$ 238.7

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Table 18: Airfield Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Taxiway C - Phase 1 (Design and Construction)	\$ -	\$ 41.4	\$ 41.4	Addition for design efforts and construction phase services aimed at rehabilitating Taxiway C
Taxiway B - Phase 1 & 2 (Design and Construction)	-	69.5	69.5	Addition for design efforts and construction phase services aimed at rehabilitating Taxiway B
Total Added Projects	\$ -	\$ 110.9	\$ 110.9	
Completed or Deleted Projects				
E Airfield Taxiways Rehabilitation - Phase 2 (J,K,L,N, N1-N6) (Design and Construction)	\$ 21.3	\$ -	\$ (21.3)	Program complete
Airsides 1 & 3 Apron Rehabilitation - Phases 1 and 2 (Design and Construction)	43.0	-	(43.0)	Program removed due to an adjustment to the anticipated timeline of the program which falls outside of the 5-year CIP window
Total Completed or Deleted Projects	\$ 64.3	\$ -	\$ (64.3)	
Budget Adjustments				
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	\$ 68.4	\$ 71.1	\$ 2.7	Increase for contingency to address any contractor change orders as well as current market conditions
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2.2	2.7	0.5	Increase for contingency based on current market conditions
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	9.0	1.0	(8.0)	Decrease due to a change in funding plan. This program will transition from the CIP to the annual capital rehabilitation (R&R) program
Total Budget Adjustments	\$ 79.6	\$ 74.8	\$ (4.8)	
Total Airfield Proposed Adjustments			\$ 41.8	

Table 19: Airfield Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 149.6	\$ 180.3	\$ 30.7
Authority Funds	2.7	5.2	2.5
General Airport Revenue Bonds	44.6	53.2	8.6
Total Airfield Funding Source Adjustments	\$ 196.9	\$ 238.7	\$ 41.8

Proposed Ground Transportation CIP Adjustments – Net increase of \$1,941.5 million

Adjustments to the Ground Transportation result from a combination of projects added since the last update, and budget adjustments. These adjustments are summarized in Table 20, with additional details regarding reasons for adjustments reflected in Table 21. Table 22 summarizes the changes in funding sources associated with the proposed adjustments to the Ground Transportation CIP.

Table 20: Ground Transportation CIP Elements (millions)

Description	Current CIP	Proposed CIP
Ground Transportation Projects - Current (A)	\$ 381.1	
Proposed Adjustments		
Added Projects		\$ 1,949.9
Budget Adjustments		(8.4)
Proposed Adjustments - Net (B)		\$ 1,941.5
Total Ground Transportation CIP Elements (A+B)		\$ 2,322.6

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Table 21: Ground Transportation Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Rental Car Expansion Program - Facility	\$ -	\$ 1,430.5	\$ 1,430.5	Addition for construction phase services aimed at developing the proposed ConRAC facility
Rental Car Expansion Program - GTC, Parking and A/B/C Garage Conversion	-	230.4	230.4	Addition to include a GTC at the proposed ConRAC facility, a new public parking area and conversion of current RAC parking spaces in Garages A-C into public parking
Rental Car Expansion Program - Roads and APM	-	289.0	289.0	Addition for the construction of a new APM system to connect passengers to the proposed ConRAC facility as well as roadway improvements, construction and signalization
Total Added Projects	\$ -	\$ 1,949.9	\$ 1,949.9	
Budget Adjustments				
RAC QTA Projects	\$ 43.2	\$ 8.6	\$ (34.6)	Reallocation of funds to the Rental Car Expansion Program - Facility
Rental Car Expansion Program - ABSSA	5.0	5.0	-	No proposed adjustments to this budget. This budget was for the rental car expansion advanced budget, schedule, and scoping analysis. Please refer to the 'Added Projects' section of this Table for the results of this analysis.
Ground Transportation Facility Pedestrian Bridge	153.0	169.2	16.2	Increase for the buildout of office spaces on Level 3
Parking Improvements	38.7	48.7	10.0	Increase for the paving of overflow lots at South Park Place
Total Budget Adjustments	\$ 239.9	\$ 231.5	\$ (8.4)	
Total Ground Transportation Proposed Adjustments			\$ 1,941.5	

Table 22: Ground Transportation Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 69.9	\$ 54.9	\$ (15.0)
Authority Funds	40.7	26.9	(13.8)
General Airport Revenue Bonds	123.0	697.4	574.4
Customer Facility Charges	147.5	1,543.4	1,395.9
Total Ground Transportation Funding Source Adjustments	\$ 381.1	\$ 2,322.6	\$ 1,941.5

Proposed Other Projects CIP Adjustments – Net increase of \$90.4 million

Adjustments to Other Projects result from a combination of projects added since the last update, and budget adjustments. These adjustments are summarized in Table 23, with additional details regarding reasons for adjustments reflected in Table 24. Table 25 summarizes the changes in funding sources associated with the proposed adjustments to the Other Projects CIP.

Table 23: Other CIP Elements (millions)

Description	Current CIP	Proposed CIP
Other Projects - Current (A)	\$ 140.6	
Proposed Adjustments		
Added Projects		\$ 102.1
Budget Adjustments		(11.7)
Proposed Adjustments - Net (B)		\$ 90.4
Total Other CIP Elements (A+B)		\$ 231.0

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Table 24: Other Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Advanced Air Mobility (AAM)	\$ -	\$ 102.1	\$ 102.1	Addition for the Advanced Air Mobility program
Total Added Projects	\$ -	\$ 102.1	\$ 102.1	
Budget Adjustments				
C/E/F Annex 2 & Parking	\$ 35.0	\$ 18.8	\$ (16.2)	Reallocation of funds to the Ground Transportation Facility Pedestrian Bridge
Executive Lobby/Conference/Office Area Renovations	2.5	7.0	4.5	Increase for additional renovations and upgrades to the Executive Lobby, Board Room, Conference Rooms and Office Areas
Total Budget Adjustments	\$ 37.5	\$ 25.8	\$ (11.7)	
Total Other Proposed Adjustments			\$ 90.4	

Table 25: Other Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 4.4	\$ -	\$ (4.4)
Authority Funds	30.1	30.5	0.4
PFC Paygo	9.0	9.0	-
General Airport Revenue Bonds	97.1	89.4	(7.7)
Other	-	102.1	102.1
Total Other Funding Source Adjustments	\$ 140.6	\$ 231.0	\$ 90.4

Table 26 below summarizes the changes to the overall funding sources for the proposed CIP by area.

Table 26: Overall CIP Funding Source Adjustments and Totals (millions)

CIP Funding Source Adjustments - Increases

Description	Grants	Authority Funds	PFC Paygo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBs	Future GARBs	Total GARBS	CFCs	OUC	Other	Total
North Terminal	\$ 62.5	\$ 32.2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 932.0	\$ 932.0	\$ -	\$ -	\$ -	\$ 1,026.7
Terminal C - Phase 1	-	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C - Phase 1X	-	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C - Phase 2	-	5.0	-	-	-	-	-	195.0	195.0	-	-	-	200.0
Terminal C- Additional Projects	15.3	34.0	0.1	5.8	-	5.8	5.4	-	5.4	-	-	-	60.6
Airfield	87.7	5.0	-	-	-	-	-	11.4	11.4	-	-	-	104.1
Ground Transportation	0.5	-	-	-	-	-	-	578.1	578.1	1,430.5	-	-	2,009.1
Other	-	1.0	-	-	-	-	-	-	-	-	-	102.1	103.1
Total Overall CIP Funding Source Adjustments	\$ 166.0	\$ 77.2	\$ 0.1	\$ 5.8	\$ -	\$ 5.8	\$ 5.4	\$ 1,716.5	\$ 1,721.9	\$ 1,430.5	\$ -	\$ 102.1	\$ 3,503.6

CIP Funding Source Adjustments - Decreases

Description	Grants	Authority Funds	PFC Paygo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBs	Future GARBs	Total GARBS	CFCs	OUC	Other	Total
North Terminal	\$ (90.8)	\$ (0.4)	\$ -	\$ -	\$ (35.0)	\$ (35.0)	\$ (0.4)	\$ -	\$ (0.4)	\$ -	\$ -	\$ -	\$ (126.6)
Terminal C - Phase 1	(95.5)	(7.1)	(236.9)	(769.0)	-	(769.0)	(1,046.4)	-	(1,046.4)	(98.0)	(48.5)	-	(2,301.4)
Terminal C - Phase 1X	(18.1)	(25.8)	(17.7)	(145.9)	-	(145.9)	(281.0)	-	(281.0)	(37.3)	(6.4)	-	(532.2)
Terminal C - Phase 2	-	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C- Additional Projects	(4.2)	-	-	-	(5.5)	(5.5)	-	(13.5)	(13.5)	-	-	-	(23.2)
Airfield	(57.0)	(2.5)	-	-	-	-	(2.8)	-	(2.8)	-	-	-	(62.3)
Ground Transportation	(15.5)	(13.8)	-	-	-	-	(3.7)	-	(3.7)	(34.6)	-	-	(67.6)
Other	(4.4)	(0.6)	-	-	-	-	-	(7.7)	(7.7)	-	-	-	(12.7)
Total Overall CIP Funding Source Adjustments	\$ (285.5)	\$ (50.2)	\$ (254.6)	\$ (914.9)	\$ (40.5)	\$ (955.4)	\$ (1,334.3)	\$ (21.2)	\$ (1,355.5)	\$ (169.9)	\$ (54.9)	\$ -	\$ (3,126.0)

CIP Funding Source Adjustments - Net

Description	Grants	Authority Funds	PFC Paygo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBs	Future GARBs	Total GARBS	CFCs	OUC	Other	Total
North Terminal	\$ (28.3)	\$ 31.8	\$ -	\$ -	\$ (35.0)	\$ (35.0)	\$ (0.4)	\$ 932.0	\$ 931.6	\$ -	\$ -	\$ -	\$ 900.1
Terminal C - Phase 1	(95.5)	(7.1)	(236.9)	(769.0)	-	(769.0)	(1,046.4)	-	(1,046.4)	(98.0)	(48.5)	-	(2,301.4)
Terminal C - Phase 1X	(18.1)	(25.8)	(17.7)	(145.9)	-	(145.9)	(281.0)	-	(281.0)	(37.3)	(6.4)	-	(532.2)
Terminal C - Phase 2	-	5.0	-	-	-	-	-	195.0	195.0	-	-	-	200.0
Terminal C- Additional Projects	11.1	34.0	0.1	5.8	(5.5)	0.3	5.4	(13.5)	(8.1)	-	-	-	37.4
Airfield	30.7	2.5	-	-	-	-	(2.8)	11.4	8.6	-	-	-	41.8
Ground Transportation	(15.0)	(13.8)	-	-	-	-	(3.7)	578.1	574.4	1,395.9	-	-	1,941.5
Other	(4.4)	0.4	-	-	-	-	-	(7.7)	(7.7)	-	-	102.1	90.4
Total Overall CIP Funding Source Adjustments	\$ (119.5)	\$ 27.0	\$ (254.5)	\$ (909.1)	\$ (40.5)	\$ (949.6)	\$ (1,328.9)	\$ 1,695.3	\$ 366.4	\$ 1,260.6	\$ (54.9)	\$ 102.1	\$ 377.6

CIP Funding Sources - Total

Description	Grants	Authority Funds	PFC Paygo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBs	Future GARBs	Total GARBS	CFCs	OUC	Other	Total
North Terminal	\$ 115.6	\$ 79.2	\$ -	\$ -	\$ 98.9	\$ 98.9	\$ 79.9	\$ 1,314.1	\$ 1,394.0	\$ -	\$ -	\$ 0.1	\$ 1,687.8
Terminal C - Phase 1	-	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C - Phase 1X	-	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C - Phase 2	-	17.0	28.0	-	-	-	-	195.0	195.0	-	-	-	240.0
Terminal C- Additional Projects	290.8	34.5	59.4	9.9	54.5	64.4	12.6	255.2	267.8	2.0	-	-	718.9
Airfield	180.3	5.2	-	-	-	-	-	53.2	53.2	-	-	-	238.7
Ground Transportation	54.9	26.9	-	-	-	-	14.4	683.0	697.4	1,543.4	-	-	2,322.6
Other	-	30.5	9.0	-	-	-	-	89.4	89.4	-	-	102.1	231.0
Total Overall CIP Funding Sources	\$ 641.6	\$ 193.3	\$ 96.4	\$ 9.9	\$ 153.4	\$ 163.3	\$ 106.9	\$ 2,589.9	\$ 2,696.8	\$ 1,545.4	\$ -	\$ 102.2	\$ 5,439.0

In support of the proposed CIP funding plan, the Aviation Authority will be required to issue a total of \$153.4 million in new PFC Bonds and \$2,589.9 million in new GARBs over the 5-year CIP timeline. Table 27 below summarizes the proposed future PFC Bond and GARB requirements.

Table 27: Future PFC Bond and GARB Funding Requirements (millions)

Description	PFC Bonds	GARBs	Total
Funded	\$ 9.9	\$ 106.9	\$ 116.8
Future	153.4	2,589.9	2,743.3
Total	\$ 163.3	\$ 2,696.8	\$ 2,860.1

The Aviation Authority periodically updates project funding needs in the Joint Automated Capital Improvement Program (JACIP), used by the FAA and the FDOT to program airport development grants. FDOT has requested the next JACIP update, based on the most current information provided in the Aviation Authority's CIP, to be completed on or before June 26, 2024.

At its meeting on May 28, 2024 the Capital Management Committee accepted staff's recommendation to approve the MCO FY 2024-2029 CIP and authorized staff to update JACIP based on the update to the MCO FY 2024-2029 CIP.

ALTERNATIVES

The Aviation Authority Board could choose to agree with staff's recommendation and authorize staff to implement the proposed MCO CIP as described on Exhibit 1 and Exhibit 2. This option is recommended. Alternatively, the Aviation Authority Board could choose to delete/add/change the proposed projects and/or funding sources.

FISCAL IMPACT

The net increase to the CIP is \$377.6 million including \$2,601.3 million of added projects, \$51.5 million of net project budget adjustments, \$652.7 million of major scope refinements and \$2,927.9 million of completed or deleted projects if all recommended adjustments are accepted. Key financial metrics associated with this funding plan are provided with this memo as Exhibit 3. The financial projections are based on the best information available at this time, successful negotiations of business terms with major tenants including airlines and rental car companies as well as securing a TIFIA loan as discussed in the Issues section of this memo. Staff is continuing to work towards optimizing funding sources and will provide updated financial metrics prior to issuing new money bonds later this year.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Capital Management Committee to: (1) approve the Orlando International Airport Fiscal Year 2024-2029 Capital Improvement Program as presented in the memorandum; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios; (3) authorize staff to submit a Letter of Intent (LOI) to the Build America Bureau for a TIFIA loan to assist with financing the ConRAC; and, (4) authorize staff to update the Joint Automated Capital Improvement Program based on the new Fiscal Year 2024-2029 Capital Improvement Program.

EXHIBIT 1

	Oct 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
Description			
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	187,000,000	465,000,000	652,000,000
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	25,500,000	1,000,000	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	225,000,000	28,000,000	253,000,000
North Terminal Restroom Upgrades - Phase I	20,000,000	(20,000,000)	-
North Terminal Security Checkpoints	27,081,838	-	27,081,838
Passenger Processing Efficiency Systems	18,807,000	6,600,000	25,407,000
Airline Terminal Improvement Account	57,703,731	10,000,000	67,703,731
Security Enhancement Program (incl Access Control)	-	-	12,014,276
Signage - Terminal	4,725,500	-	4,725,500
Health & Safety Renovations - General	1,750,000	-	1,750,000
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	-	8,250,000
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	-	5,000,000
North Terminal Buildings' Roof Replacement	20,000,000	-	20,000,000
North Terminal Vertical Circulation Improvements	42,000,000	-	42,000,000
North Terminal Renovations	51,687,500	181,090,424	232,777,924
North Terminal Building System Upgrade	50,161,818	-	50,161,818
Operational Efficiency Relocations	10,000,000	(10,000,000)	-
Pedestrian Boarding Bridges (PBB)	-	9,000,000	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	-	229,432,090	229,432,090
Terminal Total	\$ 787,742,828	\$ 900,122,514	\$ 1,687,865,342
Terminal C- Phase 1			
STC Terminal Building	\$ 1,749,039,638	\$ (1,749,039,638)	\$ -
STC Parking Facility	131,156,866	(131,156,866)	-
STC Apron	84,793,622	(84,793,622)	-
STC Airfield/Fuel/GSE	97,833,296	(97,833,296)	-
STC Site Development	238,590,834	(238,590,834)	-
Terminal C- Phase 1 Total	\$ 2,301,414,256	\$ (2,301,414,256)	\$ -
Terminal C- Phase 1X			
STC Terminal Building	\$ 269,650,925	\$ (269,650,925)	\$ -
STC Parking Facility	59,998,884	(59,998,884)	-
STC Apron	31,238,900	(31,238,900)	-
STC Airfield/Fuel/GSE	60,827,821	(60,827,821)	-
STC Site Development	110,456,303	(110,456,303)	-
Terminal C- Phase 1X Total	\$ 532,172,833	\$ (532,172,833)	\$ -
Terminal C- Phase 2			
Terminal C Ph 2 30% Design	\$ 40,000,000	\$ -	\$ 40,000,000
Terminal C Ph 2 Site & Apron Projects	-	200,000,000	200,000,000
Terminal C- Phase 2 Total	\$ 40,000,000	\$ 200,000,000	\$ 240,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	140,000,000	30,000,000	170,000,000
Terminal C Enhancement Projects	47,500,000	7,382,523	54,882,523
Passenger Conveyance Systems	10,000,000	-	10,000,000
Terminal C Landscaping	12,000,000	-	12,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects Total	\$ 681,500,000	\$ 37,382,523	\$ 718,882,523
Airfield			
E Airfield Taxiways Rehabilitation - Phase 2 (J,K,L,N, N1-N6) (Design and Construction)	\$ 21,308,581	\$ (21,308,581)	\$ -
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	68,387,700	2,762,516	71,150,216
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47,060,000	-	47,060,000
Airsides 1 & 3 Apron Rehabilitation - Phases 1 and 2 (Design and Construction)	43,030,000	(43,030,000)	-
Airfield Single Mode Fiber (Design and Construction)	3,100,000	-	3,100,000
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2,200,000	474,675	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	9,000,000	(8,000,000)	1,000,000
Replace 17L/35R Inpavement Lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	-	41,440,000	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	-	69,477,000	69,477,000
Airfield Total	\$ 196,886,281	\$ 41,815,610	\$ 238,701,891
Ground Transportation			
RAC QTA Projects	\$ 43,229,343	\$ (34,623,428)	\$ 8,605,915
RAC Terminal Improvements	16,000,000	-	16,000,000
Roadway Improvement Program	92,900,000	-	92,900,000
Rental Car Expansion - APS & Facility	5,000,000	1,430,490,608	1,435,490,608
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	-	230,408,200	230,408,200
Rental Car Expansion - Roads and APM	-	289,015,702	289,015,702
Signage - Roadway	12,066,530	-	12,066,530
Employee Parking Lot	10,157,908	-	10,157,908
Ground Transportation Facility Pedestrian Bridge	153,000,000	16,250,000	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	38,700,000	10,000,000	48,700,000
Ground Transportation Total	\$ 381,053,781	\$ 1,941,541,082	\$ 2,322,594,863
Other			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	35,000,000	(16,250,000)	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	-	10,000,000
Executive Lobby/Conference/Office Area Renovations	2,500,000	4,500,000	7,000,000
Advanced Air Mobility (AAM)	-	102,107,000	102,107,000
Other Total	\$ 140,653,000	\$ 90,357,000	\$ 231,010,000
GRAND TOTAL CIP	\$ 5,061,422,979	\$ 377,631,640	\$ 5,439,054,619

Proposed Funding Plan						
Grants	Authority Funds	PFC Paygo	PFC Bond	Non-PFC Bonds	Other	Total
-	\$ -	\$ -	\$ -	\$ 5,140,819	\$ -	\$ 5,140,819
-	-	-	-	652,000,000	-	652,000,000
3,250,000	3,538,338	-	-	3,249,572	-	10,037,910
-	6,000,000	-	-	20,500,000	-	26,500,000
-	5,882,436	-	-	-	-	5,882,436
47,978,293	2,240,000	-	98,919,030	103,862,677	-	253,000,000
-	-	-	-	-	-	-
-	16,943,864	-	-	9,989,080	148,894	27,081,838
-	6,960,032	-	-	18,446,968	-	25,407,000
-	-	-	-	67,703,731	-	67,703,731
1,889,896	12,014,276	-	-	10,124,380	-	12,014,276
-	-	-	-	4,725,500	-	4,725,500
-	-	-	-	1,750,000	-	1,750,000
-	5,000,000	-	-	8,250,000	-	8,250,000
-	-	-	-	-	-	-
-	17,000,000	-	-	20,000,000	-	20,000,000
62,470,812	13,510,600	-	-	25,000,000	-	42,000,000
-	2,161,818	-	-	156,796,512	-	232,777,924
-	-	-	-	48,000,000	-	50,161,818
-	-	-	-	-	-	-
-	-	-	-	9,000,000	-	9,000,000
-	-	-	-	229,432,090	-	229,432,090
\$ 115,589,001	\$ 79,237,088	\$ -	\$ 98,919,030	\$ 1,393,971,329	\$ 148,894	\$ 1,687,865,342
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	-	-	-	-	-	-
\$ -	\$ 12,000,000	\$ 28,000,000	\$ -	\$ -	\$ -	\$ 40,000,000
-	5,000,000	-	-	195,000,000	-	200,000,000
\$ -	\$ 17,000,000	\$ 28,000,000	\$ -	\$ 195,000,000	\$ -	\$ 240,000,000
\$ 209,259,952	\$ 30,746,307	\$ 40,000,000	\$ 64,090,000	\$ 117,903,741	\$ -	\$ 462,000,000
81,272,638	3,000,000	19,319,485	-	66,407,877	-	170,000,000
218,717	752,681	128,714	268,425	53,513,831	155	54,882,523
-	-	-	-	10,000,000	-	10,000,000
-	-	-	-	10,000,000	2,000,000	12,000,000
-	-	-	-	10,000,000	-	10,000,000
\$ 290,751,307	\$ 34,498,988	\$ 59,448,199	\$ 64,358,425	\$ 267,825,449	\$ 2,000,155	\$ 718,882,523
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56,132,636	2,919,585	-	-	12,097,995	-	71,150,216
37,677,500	2,250,000	-	-	7,132,500	-	47,060,000
-	-	-	-	-	-	-
-	-	-	-	3,100,000	-	3,100,000
-	-	-	-	2,674,675	-	2,674,675
500,000	-	-	-	500,000	-	1,000,000
-	-	-	-	2,800,000	-	2,800,000
32,585,000	-	-	-	8,855,000	-	41,440,000
53,445,000	-	-	-	16,032,000	-	69,477,000
\$ 180,340,136	\$ 5,169,585	\$ -	\$ -	\$ 53,192,170	\$ -	\$ 238,701,891
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,605,915	\$ 8,605,915
-	-	-	-	-	16,000,000	16,000,000
14,550,000	3,500,000	-	-	74,850,000	-	92,900,000
-	-	-	-	-	1,435,490,608	1,435,490,608
-	-	-	-	230,408,200	-	230,408,200
-	-	-	-	289,015,702	-	289,015,702
6,033,265	-	-	-	6,033,265	-	12,066,530
-	192,434	-	-	9,965,474	-	10,157,908
34,300,000	-	-	-	51,707,016	83,242,964	169,250,000
-	10,000,000	-	-	-	-	10,000,000
-	13,250,000	-	-	35,450,000	-	48,700,000
\$ 54,883,265	\$ 26,942,434	\$ -	\$ -	\$ 697,429,657	\$ 1,543,339,507	\$ 2,322,594,863
\$ -	\$ 11,828,000	\$ -	\$ -	\$ 5,600,000	\$ -	\$ 17,428,000
-	1,000,000	9,000,000	-	-	-	10,000,000
-	10,000,000	-	-	-	-	10,000,000
-	1,000,000	-	-	3,200,000	-	4,200,000
-	5,525,000	-	-	5,000,000	-	10,525,000
-	-	-	-	11,000,000	-	11,000,000
-	-	-	-	18,750,000	-	18,750,000
-	-	-	-	30,000,000	-	30,000,000
-	-	-	-	10,000,000	-	10,000,000
-	1,200,000	-	-	5,800,000	-	7,000,000
-	-	-	-	-	102,107,000	102,107,000
\$ -	\$ 30,553,000	\$ 9,000,000	\$ -	\$ 89,350,000	\$ 102,107,000	\$ 231,010,000
\$ 641,563,709	\$ 193,401,095	\$ 96,448,199	\$ 163,277,455	\$ 2,696,768,605	\$ 1,647,595,556	\$ 5,439,054,619

EXHIBIT 1

Description	Oct 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	187,000,000	465,000,000	652,000,000
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	25,500,000	1,000,000	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	225,000,000	28,000,000	253,000,000
North Terminal Restroom Upgrades - Phase I	20,000,000	(20,000,000)	-
North Terminal Security Checkpoints	27,081,838	-	27,081,838
Passenger Processing Efficiency Systems	18,807,000	6,600,000	25,407,000
Airline Terminal Improvement Account	57,703,731	10,000,000	67,703,731
Security Enhancement Program (incl Access Control)	12,014,276	-	12,014,276
Signage - Terminal	4,725,500	-	4,725,500
Health & Safety Renovations - General	1,750,000	-	1,750,000
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	-	8,250,000
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	-	5,000,000
North Terminal Buildings' Roof Replacement	20,000,000	-	20,000,000
North Terminal Vertical Circulation Improvements	42,000,000	-	42,000,000
North Terminal Renovations	51,687,500	181,090,424	232,777,924
North Terminal Building System Upgrade	50,161,818	-	50,161,818
Operational Efficiency Relocations	10,000,000	(10,000,000)	-
Pedestrian Boarding Bridges (PBB)	-	9,000,000	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	-	229,432,090	229,432,090
Terminal Total	\$ 787,742,828	\$ 900,122,514	\$ 1,687,865,342
Terminal C- Phase 1			
STC Terminal Building	\$ 1,749,039,638	\$ (1,749,039,638)	\$ -
STC Parking Facility	131,156,866	(131,156,866)	-
STC Apron	84,793,622	(84,793,622)	-
STC Airfield/Fuel/GSE	97,833,296	(97,833,296)	-
STC Site Development	238,590,834	(238,590,834)	-
Terminal C- Phase 1 Total	\$ 2,301,414,256	\$ (2,301,414,256)	\$ -
Terminal C- Phase 1X			
STC Terminal Building	\$ 269,650,925	\$ (269,650,925)	\$ -
STC Parking Facility	59,998,884	(59,998,884)	-
STC Apron	31,238,900	(31,238,900)	-
STC Airfield/Fuel/GSE	60,827,821	(60,827,821)	-
STC Site Development	110,456,303	(110,456,303)	-
Terminal C- Phase 1X Total	\$ 532,172,833	\$ (532,172,833)	\$ -
Terminal C- Phase 2			
Terminal C Ph 2 30% Design	\$ 40,000,000	\$ -	\$ 40,000,000
Terminal C Ph 2 Site & Apron Projects	-	200,000,000	200,000,000
Terminal C- Phase 2 Total	\$ 40,000,000	\$ 200,000,000	\$ 240,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	140,000,000	30,000,000	170,000,000
Terminal C Enhancement Projects	47,500,000	7,382,523	54,882,523
Passenger Conveyance Systems	10,000,000	-	10,000,000
Terminal C Landscaping	12,000,000	-	12,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects Total	\$ 681,500,000	\$ 37,382,523	\$ 718,882,523
Airfield			
E Airfield Taxiways Rehabilitation - Phase 2 (J,K,L,N, N1-N6) (Design and Construction)	\$ 21,308,581	\$ (21,308,581)	\$ -
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	68,387,700	2,762,516	71,150,216
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47,060,000	-	47,060,000
Airside 1 & 3 Apron Rehabilitation - Phases 1 and 2 (Design and Construction)	43,030,000	(43,030,000)	-
Airfield Single Mode Fiber (Design and Construction)	3,100,000	-	3,100,000
New Rwy 36L Cat III/IIII Infrastructure (Design and Construction)	2,200,000	474,675	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	9,000,000	(8,000,000)	1,000,000
Replace 17L/35R Inpavement Lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	-	41,440,000	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	-	69,477,000	69,477,000
Airfield Total	\$ 196,886,281	\$ 41,815,610	\$ 238,701,891
Ground Transportation			
RAC QTA Projects	\$ 43,229,343	\$ (34,623,428)	\$ 8,605,915
RAC Terminal Improvements	16,000,000	-	16,000,000
Roadway Improvement Program	92,900,000	-	92,900,000
Rental Car Expansion - APS & Facility	5,000,000	1,430,490,608	1,435,490,608
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	-	230,408,200	230,408,200
Rental Car Expansion - Roads and APM	-	289,015,702	289,015,702
Signage - Roadway	12,066,530	-	12,066,530
Employee Parking Lot	10,157,908	-	10,157,908
Ground Transportation Facility Pedestrian Bridge	153,000,000	16,250,000	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	38,700,000	10,000,000	48,700,000
Ground Transportation Total	\$ 381,053,781	\$ 1,941,541,082	\$ 2,322,594,863
Other			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	35,000,000	(16,250,000)	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	-	10,000,000
Executive Lobby/Conference/Office Area Renovations	2,500,000	4,500,000	7,000,000
Advanced Air Mobility (AAM)	-	102,107,000	102,107,000
Other Total	\$ 140,653,000	\$ 90,357,000	\$ 231,010,000
GRAND TOTAL CIP	\$ 5,061,422,979	\$ 377,631,640	\$ 5,439,054,619

Proposed Program Expenditures by Fiscal Year							
2023 and Prior Years	2024	2025	2026	2027	2028	2029	Total
\$ 1,720,608	\$ 1,500,000	\$ 1,920,211	\$ -	\$ -	\$ -	\$ -	\$ 5,140,819
-	1,000,000	4,000,000	101,250,000	164,750,000	190,500,000	190,500,000	652,000,000
1,425,865	2,500,000	6,112,045	-	-	-	-	10,037,910
15,160,491	4,500,000	6,839,509	-	-	-	-	26,500,000
2,577,562	500,000	500,000	2,304,874	-	-	-	5,882,436
1,599,799	23,832,340	49,943,605	95,196,070	60,095,279	22,332,907	-	253,000,000
-	-	-	-	-	-	-	-
26,557,543	524,295	-	-	-	-	-	27,081,838
6,106,368	8,000,000	9,000,000	2,300,632	-	-	-	25,407,000
27,284,534	10,000,000	15,000,000	15,419,197	-	-	-	67,703,731
621,014	5,000,000	6,393,262	-	-	-	-	12,014,276
-	2,725,500	2,000,000	-	-	-	-	4,725,500
169,184	750,000	830,816	-	-	-	-	1,750,000
7,500,545	749,455	-	-	-	-	-	8,250,000
-	1,000,000	4,000,000	-	-	-	-	5,000,000
-	1,500,000	6,000,000	6,000,000	6,500,000	-	-	20,000,000
-	4,000,000	12,000,000	12,000,000	14,000,000	-	-	42,000,000
-	19,850,853	85,826,500	81,927,061	45,173,510	-	-	232,777,924
1,936,591	9,000,000	21,461,573	14,763,654	3,000,000	-	-	50,161,818
-	-	-	-	-	-	-	-
-	-	9,000,000	-	-	-	-	9,000,000
-	-	22,943,209	45,886,418	68,829,627	68,829,627	22,943,209	229,432,090
\$ 92,660,104	\$ 96,932,443	\$ 263,770,730	\$ 377,047,906	\$ 362,348,416	\$ 281,662,534	\$ 213,443,209	\$ 1,687,865,342
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 5,000,000	\$ 10,000,000	\$ 20,000,000	\$ 5,000,000	\$ -	\$ -	\$ 40,000,000
-	-	20,000,000	60,000,000	70,000,000	50,000,000	-	200,000,000
\$ -	\$ 5,000,000	\$ 30,000,000	\$ 80,000,000	\$ 75,000,000	\$ 50,000,000	\$ -	\$ 240,000,000
\$ 48,530,809	\$ 149,444,892	\$ 173,889,543	\$ 90,134,756	\$ -	\$ -	\$ -	\$ 462,000,000
4,923,451	19,613,720	91,648,213	26,089,526	23,611,595	4,113,495	-	170,000,000
1,269,080	29,000,000	24,613,443	-	-	-	-	54,882,523
-	5,000,000	5,000,000	-	-	-	-	10,000,000
-	3,000,000	2,000,000	3,500,000	3,500,000	-	-	12,000,000
-	1,000,000	9,000,000	-	-	-	-	10,000,000
\$ 54,723,340	\$ 207,058,612	\$ 306,151,199	\$ 119,724,282	\$ 27,111,595	\$ 4,113,495	\$ -	\$ 718,882,523
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1,049,076	10,432,460	59,668,680	-	-	-	-	71,150,216
-	-	3,030,000	22,030,000	22,000,000	-	-	47,060,000
-	-	-	-	-	-	-	-
-	1,200,000	1,900,000	-	-	-	-	3,100,000
-	-	1,587,338	1,087,338	-	-	-	2,674,675
-	500,000	500,000	-	-	-	-	1,000,000
-	1,300,000	1,500,000	-	-	-	-	2,800,000
-	-	-	-	-	5,000,000	36,440,000	41,440,000
-	-	-	5,000,000	36,837,000	27,640,000	-	69,477,000
\$ 1,049,076	\$ 13,432,460	\$ 68,186,018	\$ 28,117,338	\$ 58,837,000	\$ 32,640,000	\$ 36,440,000	\$ 238,701,891
\$ 4,976,531	\$ 3,629,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,605,915
-	4,000,000	12,000,000	-	-	-	-	16,000,000
-	19,000,000	20,500,000	19,900,000	14,000,000	2,000,000	17,500,000	92,900,000
-	1,500,000	146,549,061	286,098,122	429,147,182	429,147,182	143,049,061	1,435,490,608
-	-	23,040,820	46,081,640	69,122,460	69,122,460	23,040,820	230,408,200
-	-	28,901,570	57,803,140	86,704,711	86,704,711	28,901,570	289,015,702
4,680,637	3,500,000	3,886,893	-	-	-	-	12,066,530
9,294,012	863,896	-	-	-	-	-	10,157,908
11,573,805	89,826,074	55,410,512	12,439,609	-	-	-	169,250,000
-	1,000,000	5,000,000	4,000,000	-	-	-	10,000,000
5,218,427	10,000,000	12,700,000	20,781,573	-	-	-	48,700,000
\$ 35,743,412	\$ 133,319,354	\$ 307,987,856	\$ 447,104,084	\$ 598,974,353	\$ 586,974,353	\$ 212,491,451	\$ 2,322,594,863
\$ 5,662,705	\$ 3,965,295	\$ 7,800,000	\$ -	\$ -	\$ -	\$ -	\$ 17,428,000
1,098,284	2,500,000	3,500,000	2,901,716	-	-	-	10,000,000
246,225	1,700,000	3,000,000	4,553,775	500,000	-	-	10,000,000
-	500,000	2,200,000	1,500,000	-	-	-	4,200,000
77,736	2,800,000	7,647,264	-	-	-	-	10,525,000
-	4,300,000	6,700,000	-	-	-	-	11,000,000
-	-	1,875,000	8,437,500	8,437,500	-	-	18,750,000
-	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	-	30,000,000
-	1,000,000	9,000,000	-	-	-	-	10,000,000
-	1,500,000	3,500,000	2,000,000	-	-	-	7,000,000
-	20,421,400	81,685,600	-	-	-	-	102,107,000
\$ 7,084,950	\$ 44,686,695	\$ 132,907,864	\$ 25,392,991	\$ 14,937,500	\$ 6,000,000	\$ -	\$ 231,010,000
\$ 191,260,882	\$ 500,429,563	\$ 1,109,003,667	\$ 1,077,386,601	\$ 1,137,208,864	\$ 961,390,382	\$ 462,374,660	\$ 5,439,054,619

EXHIBIT 2

Description	Oct 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	187,000,000	465,000,000	652,000,000
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	25,500,000	1,000,000	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	225,000,000	28,000,000	253,000,000
North Terminal Restroom Upgrades - Phase I	20,000,000	(20,000,000)	-
North Terminal Security Checkpoints	27,081,838	-	27,081,838
Passenger Processing Efficiency Systems	18,807,000	6,600,000	25,407,000
Airline Terminal Improvement Account	57,703,731	10,000,000	67,703,731
Security Enhancement Program (incl Access Control)	12,014,276	-	12,014,276
Signage - Terminal	4,725,500	-	4,725,500
Health & Safety Renovations - General	1,750,000	-	1,750,000
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	-	8,250,000
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	-	5,000,000
North Terminal Buildings' Roof Replacement	20,000,000	-	20,000,000
North Terminal Vertical Circulation Improvements	42,000,000	-	42,000,000
North Terminal Renovations	51,687,500	181,090,424	232,777,924
North Terminal Building System Upgrade	50,161,818	-	50,161,818
Operational Efficiency Relocations	10,000,000	(10,000,000)	-
Pedestrian Boarding Bridges (PBB)	-	9,000,000	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	-	229,432,090	229,432,090
Terminal Total	\$ 787,742,828	\$ 900,122,514	\$ 1,687,865,342
Terminal C- Phase 1			
STC Terminal Building	\$ 1,749,039,638	\$ (1,749,039,638)	\$ -
STC Parking Facility	131,156,866	(131,156,866)	-
STC Apron	84,793,622	(84,793,622)	-
STC Airfield/Fuel/GSE	97,833,296	(97,833,296)	-
STC Site Development	238,590,834	(238,590,834)	-
Terminal C- Phase 1 Total	\$ 2,301,414,256	\$ (2,301,414,256)	\$ -
Terminal C- Phase 1X			
STC: Terminal Building	\$ 269,650,925	\$ (269,650,925)	\$ -
STC: Parking Facility	59,998,884	(59,998,884)	-
STC: Apron	31,238,900	(31,238,900)	-
STC: Airfield/Fuel/GSE	60,827,821	(60,827,821)	-
STC: Site Development	110,456,303	(110,456,303)	-
Terminal C- Phase 1X Total	\$ 532,172,833	\$ (532,172,833)	\$ -
Terminal C- Phase 2			
Terminal C Ph 2 30% Design	\$ 40,000,000	\$ -	\$ 40,000,000
Terminal C Ph 2 Site & Apron Projects	-	200,000,000	200,000,000
Terminal C- Phase 2 Total	\$ 40,000,000	\$ 200,000,000	\$ 240,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	140,000,000	30,000,000	170,000,000
Terminal C Enhancement Projects	47,500,000	7,382,523	54,882,523
Passenger Conveyance Systems	10,000,000	-	10,000,000
Terminal C Landscaping	12,000,000	-	12,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects	\$ 681,500,000	\$ 37,382,523	\$ 718,882,523
Airfield			
E Airfield Taxiways Rehabilitation - Phase 2 (J,K,L,N, N1-N6) (Design and Construction)	\$ 21,308,581	(21,308,581)	\$ -
Taxiways G&H Rehabilitation - Phase 1and Phase 2 (Design and Construction)	68,387,700	2,762,516	71,150,216
Taxiways E&F Rehabilitation - Phase 1and Phase 2 (Design and Construction)	47,060,000	-	47,060,000
Airsidess 1 & 3 Apron Rehabilitation - Phase 1 and Phase 2 (Design and Construction)	43,030,000	(43,030,000)	-
Airfield Single Mode Fiber (Design and Construction)	3,100,000	-	3,100,000
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2,200,000	474,675	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	9,000,000	(8,000,000)	1,000,000
Replace 17L/35R Inpavement lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	-	41,440,000	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	-	69,477,000	69,477,000
Airfield Total	\$ 196,886,281	\$ 41,815,610	\$ 238,701,891
Ground Transportation			
RAC QTA Projects	\$ 43,229,343	\$ (34,623,428)	\$ 8,605,915
RAC Terminal Improvements	16,000,000	-	16,000,000
Roadway Improvement Program	92,900,000	-	92,900,000
Rental Car Expansion - ABSSA & Facility	5,000,000	1,430,490,608	1,435,490,608
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	-	230,408,200	230,408,200
Rental Car Expansion - Roads and APM	-	289,015,702	289,015,702
Signage - Roadway	12,066,530	-	12,066,530
Employee Parking Lot	10,157,908	-	10,157,908
Ground Transportation Facility Pedestrian Bridge	153,000,000	16,250,000	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	38,700,000	10,000,000	48,700,000
Ground Transportation Total	\$ 381,053,781	\$ 1,941,541,082	\$ 2,322,594,863
Other Total			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	35,000,000	(16,250,000)	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	-	10,000,000
Executive Lobby/Conference/Office Area Renovations	2,500,000	4,500,000	7,000,000
Advanced Air Mobility (AAM)	-	102,107,000	102,107,000
Other Total	\$ 140,653,000	\$ 90,357,000	\$ 231,010,000
GRAND TOTAL CIP	\$ 5,061,422,979	\$ 377,631,640	\$ 5,439,054,619

Revisions to October 2023 CIP Funding Plan						
Grants	Authority Funds	PFC Paygo	PFC Bond	Non-PFC Bonds	Other	Total Increase / (Decrease)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(89,871,738)	-	-	-	554,871,738	-	465,000,000
-	-	-	-	-	-	-
-	-	-	-	1,000,000	-	1,000,000
-	-	-	-	-	-	-
-	-	-	(35,000,000)	63,000,000	-	28,000,000
-	-	-	-	(20,000,000)	-	(20,000,000)
-	(389,080)	-	-	389,080	-	-
-	1,735,032	-	-	4,864,968	-	6,600,000
-	-	-	-	10,000,000	-	10,000,000
(900,000)	-	-	-	900,000	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	17,000,000	-	-	(17,000,000)	-	-
62,470,812	13,510,600	-	-	105,109,012	-	181,090,424
-	-	-	-	-	-	-
-	-	-	-	(10,000,000)	-	(10,000,000)
-	-	-	-	9,000,000	-	9,000,000
-	-	-	-	229,432,090	-	229,432,090
\$ (28,300,926)	\$ 31,856,552	\$ -	\$ (35,000,000)	\$ 931,566,888	\$ -	\$ 900,122,514
\$ (88,954,705)	\$ (5,207,023)	\$ (195,920,000)	\$ (769,000,000)	\$ (641,417,383)	\$ (48,540,527)	\$ (1,749,039,638)
(4,706,033)	(411,735)	-	-	(27,994,947)	(98,044,151)	(131,156,866)
(163,271)	(238,578)	(41,000,000)	-	(43,391,773)	-	(84,793,622)
(839,419)	(365,262)	-	-	(96,628,615)	-	(97,833,296)
(815,452)	(847,542)	-	-	(236,927,840)	-	(238,590,834)
\$ (95,478,880)	\$ (7,070,140)	\$ (236,920,000)	\$ (769,000,000)	\$ (1,046,360,558)	\$ (146,584,678)	\$ (2,301,414,256)
\$ (9,779,621)	\$ (22,366,679)	\$ -	\$ (145,910,000)	\$ (85,151,961)	\$ (6,442,664)	\$ (269,650,925)
(5,882,483)	(333,714)	-	-	(16,461,774)	(37,320,913)	(59,998,884)
(83,201)	(175,767)	(17,680,515)	-	(13,299,417)	-	(31,238,900)
(162,007)	(342,250)	-	-	(60,323,564)	-	(60,827,821)
(2,105,320)	(2,615,987)	-	-	(105,734,996)	-	(110,456,303)
\$ (18,012,632)	\$ (25,834,397)	\$ (17,680,515)	\$ (145,910,000)	\$ (280,971,712)	\$ (43,763,577)	\$ (532,172,833)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	5,000,000	-	-	195,000,000	-	200,000,000
\$ -	\$ 5,000,000	\$ -	\$ -	\$ 195,000,000	\$ -	\$ 200,000,000
\$ (4,243,251)	\$ 30,746,307	\$ -	\$ -	\$ (26,503,056)	\$ -	\$ -
15,104,431	3,000,000	-	-	11,895,569	-	30,000,000
218,717	252,681	128,714	268,425	6,513,831	155	7,382,523
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ 11,079,897	\$ 33,998,988	\$ 128,714	\$ 268,425	\$ (8,093,656)	\$ 155	\$ 37,382,523
\$ (18,020,045)	\$ (481,683)	\$ -	\$ -	\$ (2,806,853)	\$ -	\$ (21,308,581)
1,717,947	2,765,416	-	-	(1,720,847)	-	2,762,516
-	-	-	-	(2,250,000)	-	-
(35,026,250)	(2,000,000)	-	-	(6,003,750)	-	(43,030,000)
-	-	-	-	-	-	-
-	-	-	-	474,675	-	474,675
(4,000,000)	-	-	-	(4,000,000)	-	(8,000,000)
-	-	-	-	-	-	-
32,585,000	-	-	-	8,855,000	-	41,440,000
53,445,000	-	-	-	16,032,000	-	69,477,000
\$ 30,701,652	\$ 2,533,733	\$ -	\$ -	\$ 8,580,225	\$ -	\$ 41,815,610
\$ -	\$ -	\$ -	\$ -	\$ -	\$ (34,623,428)	\$ (34,623,428)
-	-	-	-	-	-	-
500,000	-	-	-	(500,000)	-	-
-	-	-	-	-	1,430,490,608	1,430,490,608
-	-	-	-	230,408,200	-	230,408,200
-	-	-	-	289,015,702	-	289,015,702
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(15,457,016)	-	-	-	31,707,016	-	16,250,000
-	-	-	-	-	-	-
-	(13,750,000)	-	-	23,750,000	-	10,000,000
\$ (14,957,016)	\$ (13,750,000)	\$ -	\$ -	\$ 574,380,918	\$ 1,395,867,180	\$ 1,941,541,082
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(4,375,000)	(625,000)	-	-	5,000,000	-	-
-	-	-	-	-	-	-
-	-	-	-	(16,250,000)	-	(16,250,000)
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	1,000,000	-	-	3,500,000	-	4,500,000
-	-	-	-	-	102,107,000	102,107,000
\$ (4,375,000)	\$ 375,000	\$ -	\$ -	\$ (7,750,000)	\$ 102,107,000	\$ 90,357,000
\$ (119,342,905)	\$ 27,109,736	\$ (254,471,801)	\$ (949,641,575)	\$ 366,352,105	\$ 1,307,626,080	\$ 377,631,640

EXHIBIT 3

Selected Financial Metrics

Fiscal Year	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast
Debt Service Coverage						
Senior lien (x)	5.85x	5.15x	5.83x	3.23x	2.70x	2.76x
Subordinate Lien Coverage (x)	5.22x	6.04x	7.14x	5.93x	7.63x	7.69x
Cost per Enplanement						
Participating Airlines	\$9.28	\$11.60	\$12.24	\$13.68	\$14.37	\$14.48
All Airlines	\$10.64	\$14.74	\$15.71	\$17.13	\$18.10	\$18.29

*The metrics in this Exhibit have been updated since CMC to include current enplanement projections



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kevin J. Thibault, P.E., Chair, Capital Management Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Recommendation of the Capital Management Committee to Update the Fiscal Year 2024-2029 Capital Improvement Program for Orlando Executive Airport (ORL)

BACKGROUND

The Capital Improvement Program (CIP) is a multi-year plan of major capital projects linked to the Aviation Authority's goals that establishes target years for implementation of projects and options for funding. The projects are derived from several plans produced by and for the Aviation Authority including the Master Plan and Pavement Management Plan which are developed to address airport capacity, asset preservation, safety and security and revenue generating projects. Unlike the Orlando International Airport, most revenue at ORL is generated from aviation and non-aviation ground leases on the airport site.

To obtain Federal Aviation Administration (FAA) or Florida Department of Transportation (FDOT) grants, all Florida airports enter projects in the Florida Department of Transportation's Joint Automated Capital Improvement Program (JACIP). The JACIP is updated based on the Aviation Authority's approved CIP. The ORL CIP was last approved by the Aviation Authority Board on October 18, 2023. The proposed \$31.2 million of adjustments to the CIP are reflected in Exhibit 1 and Exhibit 2. The recommended adjustments increase the current CIP of \$77.8 million to a proposed CIP amount of \$109 million.

ISSUES

The proposed projects included in the Fiscal Year 2024-2029 CIP reflect an austere list primarily concentrated on airfield projects that are candidates for FAA and FDOT funding. The aforementioned projects improve the airport's financial self-sufficiency and are ultimately the backbone of the airport's role as a reliever airport to the Orlando International Airport. Projects that are not able to be funded during the timeline outlined on the CIP will be deferred until grant funding is available. Funding for commercial property improvement projects, which must be funded entirely by Authority funds without the benefit of FAA and FDOT grants, are included in the CIP. These projects are important because approximately 60% of ORL revenues are generated by non-aviation revenues such as the leasing of commercial property.

The proposed adjustments to the CIP are generally structured based on the following priorities:

1. Maximize funding from the FAA (including BIL funding) and the FDOT to fund eligible runway, taxiway and apron rehabilitation projects based on Pavement Condition Index (PCI) assessments. The annual estimated share of BIL funding for ORL is as follows: \$295,000 for FY 2022, \$844,000 for FY 2023, and \$851,000 per year from FY 2024 - 2026; a total of approximately \$3.7 million.

2. Fund the highest priority commercial property improvement projects to maximize non-aviation revenue for ORL.
3. Fund airfield projects when matching grant funding is available.

Based on these priorities, the CIP has been formulated to address the following adjustments:

1. Rehabilitation of Runway 7-25, the project timeline has been adjusted from FY 2024-2025 to FY 2025-2026 based on recommendation of the FAA. The proposed budget increase was derived from an alternative estimate and analysis for the rehabilitation of the runway which includes increased inflation to better anticipate future market conditions.
2. Rehabilitation of Runway 13-31, the project timeline has been adjusted from FY 2025-2026 to FY 2026-2027 based on recommendation of the FAA. The proposed budget increase was derived from an alternative estimate and analysis for the rehabilitation of the runway which includes increased inflation to better anticipate future market conditions.
3. East Ramp Rehabilitation Phase 1a and Phase 1b, the project timelines have been adjusted from FY 2023 and FY 2025 to FY 2024-2025 to allow for the receipt of potential FAA and FDOT grants. The proposed budget increases were derived from a structural analysis and estimate for the rehabilitation of the ramp.
4. East Ramp High Mast Lighting, the anticipated timeline for this program has been adjusted to outside of the 5-year CIP timeframe and is therefore removed from the CIP.
5. Airfield Lighting and Signage Improvements will be addressed within the scopes of the runway and taxiway rehabilitation programs and is therefore removed from the CIP.
6. Taxiway A Rehabilitation, the project timeline has been adjusted from FY 2026-2027 to FY 2027-2028 to allow for the receipt of potential FAA and FDOT grants.
7. Runway 7-25 Centerline will now be funded out of the Operations and Maintenance budget and is therefore removed from the CIP.
8. Airport Markings Assessment will be addressed within the scopes of the runway rehabilitation programs and is therefore removed from the CIP.
9. Taxiway E Rehabilitation, a proposed addition to the CIP, is scheduled for FY 2028-2029.
10. Parallel Taxiway, a proposed addition to the CIP, is scheduled for FY 2029.
11. Generator Installation, the project timeline has been adjusted from FY 2024 to FY 2025 to allow for the receipt of a potential BIL ATP grant.
12. Master Plan Update, a proposed budget decrease, has been derived from an updated proposal from our General Consultant.
13. Fencing Upgrades, the anticipated timeline for this program has been adjusted to outside of the 5-year CIP timeframe and is therefore removed from the CIP.
14. Colonial Promenade Improvements, the project timeline has been adjusted from FY 2023-2028 to FY 2023-2025 to address potential near term development opportunities.

15. Roadway Improvements, the anticipated timeline for this program has been adjusted to outside of the 5-year CIP timeframe and is therefore removed from the CIP.
16. Airport Beacon, a proposed budget increase, is due to the receipt of an updated estimate which came in higher than originally anticipated due to current market conditions.
17. OUC Infrastructure Improvements, a proposed addition to the CIP, is scheduled for FY 2025.
18. Stormwater Assessment, a proposed addition to the CIP, is scheduled for FY 2025.

There is proposed legislation currently under consideration which aims to increase the FAA federal share percentage of allowable project costs at non-hub and non-primary airports for fiscal years 2025 and 2026. If the proposed legislation is approved, the Aviation Authority seeks permission to optimize the CIP funding plans to incorporate this increase in FAA funds. Additionally, the Aviation Authority will reduce matching funds by an offsetting amount to ensure no change to the overall CIP budget.

ALTERNATIVES

The Aviation Authority Board could choose to agree with staff's recommendation and authorize staff to implement the proposed ORL CIP as described on Exhibit 1 and Exhibit 2. This option is recommended. Alternatively, the Aviation Authority Board could choose to delete/add/change the proposed projects and/or funding sources.

FISCAL IMPACT

The net increase to the CIP is \$31.2 million including \$10.9 million of added projects, \$25.9 million of net project budget adjustments, and \$5.6 million of deleted projects if all recommended adjustments are accepted. The proposed ORL CIP totals \$109 million and includes approximately \$95 million of grant revenues and approximately \$14 million of Authority funds.

RECOMMENDED ACTION

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Capital Management Committee to: (1) approve the update of the Orlando Executive Airport Fiscal Year 2024-2029 Capital Improvement Program as presented in the memorandum; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios; and, (3) authorize staff to update the Joint Automated Capital Improvement Program based on the update to the Fiscal Year 2024-2029 Capital Improvement Program.

Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2024-2029

EXHIBIT 1

Description	October 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
AIRFIELD			
Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 32,569,212	\$ 15,710,541	\$ 48,279,753
Runway 13-31 Rehabilitation (Design and Construction)	10,752,693	6,573,048	17,325,741
Taxiway A, B & E4 Rehabilitation (BP 49)	5,783,500	-	5,783,500
East Ramp Rehabilitation Phase 1a (Western/CBP Area)	1,600,000	1,928,985	3,528,985
East Ramp Rehabilitation Phase 1b (Balance of Original Phase 1)	1,093,000	1,615,914	2,708,914
East Ramp High Mast Lighting	310,000	(310,000)	-
Airfield Lighting & Signage Improvements - Multiple Phases	800,000	(800,000)	-
Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000
Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830
Runway 7-25 Centerline (Rubble removal, clean and restripe)	45,000	(45,000)	-
Airport Markings Assessment	30,000	(30,000)	-
NEW Taxiway E Rehabilitation (South of Rwy 7-25)	-	4,491,176	4,491,176
NEW Parallel Taxiway (South of Rwy 7-25) - Design	-	2,000,000	2,000,000
AIRFIELD Total	\$ 65,466,235	\$ 31,134,664	\$ 96,600,899

TERMINAL			
Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ -	\$ 800,000
TERMINAL Total	\$ 800,000	\$ -	\$ 800,000

LAND DEVELOPMENT, ROADWAY & OTHER			
ORL Master Plan Update	\$ 800,000	\$ (4,114)	\$ 795,886
ORL Fencing Upgrades	440,000	(440,000)	-
Colonial Promenade Improvements	2,000,000	-	2,000,000
Roadway Improvements (increased to include Admin Parking Lot)	4,000,000	(4,000,000)	-
Stormwater Restoration Project (Phase 1 - FEMA Stormwater Projects)	4,000,000	-	4,000,000
Airport Beacon	243,000	99,000	342,000
NEW OUC Infrastructure Improvements (on airport property)	-	4,000,000	4,000,000
NEW Stormwater Assessment	-	400,000	400,000
LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,483,000	\$ 54,886	\$ 11,537,886

GRAND TOTAL CIP	\$ 77,749,235	\$ 31,189,550	\$ 108,938,785
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Proposed Funding Plan							
AIP Grants	FEMA Community Grants	FDOT Grants	BIL-ATP Entitlements	BIL-AIG Entitlements	Total Grants	Authority Funds	Total
\$ 39,894,356	\$ -	\$ 3,546,165	\$ -	\$ -	\$ 43,440,521	\$ 4,839,232	\$ 48,279,753
13,806,660	-	1,227,259	-	-	15,033,919	2,291,822	17,325,741
5,030,322	-	447,947	-	-	5,478,269	305,231	5,783,500
-	-	1,876,797	-	799,400	2,676,197	852,788	3,528,985
-	-	193,449	-	2,176,303	2,369,752	339,162	2,708,914
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
5,614,200	-	499,040	-	-	6,113,240	664,760	6,778,000
4,559,783	-	405,314	-	-	4,965,097	739,733	5,704,830
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
3,571,695	-	317,484	-	-	3,889,179	601,997	4,491,176
1,800,000	-	160,000	-	-	1,960,000	40,000	2,000,000
\$ 74,277,016	\$ -	\$ 8,673,455	\$ -	\$ 2,975,703	\$ 85,926,174	\$ 10,674,725	\$ 96,600,899

\$ -	\$ -	\$ 30,400	\$ 722,000	\$ -	\$ 752,400	\$ 47,600	\$ 800,000
\$ -	\$ -	\$ 30,400	\$ 722,000	\$ -	\$ 752,400	\$ 47,600	\$ 800,000

\$ -	\$ -	\$ 63,671	\$ -	\$ 716,297	\$ 779,968	\$ 15,918	\$ 795,886
-	-	-	-	-	-	-	-
-	-	-	-	-	-	2,000,000	2,000,000
-	-	-	-	-	-	-	-
-	3,000,000	800,000	-	-	3,800,000	200,000	4,000,000
-	-	273,600	-	-	273,600	68,400	342,000
-	-	3,200,000	-	-	3,200,000	800,000	4,000,000
-	-	-	-	-	-	400,000	400,000
\$ -	\$ 3,000,000	\$ 4,337,271	\$ -	\$ 716,297	\$ 8,053,568	\$ 3,484,318	\$ 11,537,886

\$ 74,277,016	\$ 3,000,000	\$ 13,041,126	\$ 722,000	\$ 3,692,000	\$ 94,732,142	\$ 14,206,643	\$ 108,938,785
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Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2024-2029

EXHIBIT 1

Description	October 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
AIRFIELD			
Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 32,569,212	\$ 15,710,541	\$ 48,279,753
Runway 13-31 Rehabilitation (Design and Construction)	10,752,693	6,573,048	17,325,741
Taxiway A, B & E4 Rehabilitation (BP 49)	5,783,500	-	5,783,500
East Ramp Rehabilitation Phase 1a (Western/CBP Area)	1,600,000	1,928,985	3,528,985
East Ramp Rehabilitation Phase 1b (Balance of Original Phase 1)	1,093,000	1,615,914	2,708,914
East Ramp High Mast Lighting	310,000	(310,000)	-
Airfield Lighting & Signage Improvements - Multiple Phases	800,000	(800,000)	-
Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000
Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830
Runway 7-25 Centerline (Rubble removal, clean and restripe)	45,000	(45,000)	-
Airport Markings Assessment	30,000	(30,000)	-
NEW Taxiway E Rehabilitation (South of Rwy 7-25)	-	4,491,176	4,491,176
NEW Parallel Taxiway (South of Rwy 7-25) - Design	-	2,000,000	2,000,000
AIRFIELD Total	\$ 65,466,235	\$ 31,134,664	\$ 96,600,899

Proposed Program Expenditures by Fiscal Year							
2023 and Prior Years	2024	2025	2026	2027	2028	2029	TOTAL
\$ -	\$ 1,638,000	\$ 30,730,000	\$ 15,911,753	\$ -	\$ -	\$ -	\$ 48,279,753
-	-	-	1,077,338	16,248,403	-	-	17,325,741
297,078	5,486,422	-	-	-	-	-	5,783,500
-	175,455	3,353,530	-	-	-	-	3,528,985
-	163,658	2,545,256	-	-	-	-	2,708,914
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	405,000	6,373,000	-	6,778,000
-	-	-	-	365,000	5,339,830	-	5,704,830
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	355,084	4,136,092	4,491,176
-	-	-	-	-	-	2,000,000	2,000,000
\$ 297,078	\$ 7,463,535	\$ 36,628,786	\$ 16,989,091	\$ 17,018,403	\$ 12,067,914	\$ 6,136,092	\$ 96,600,899

TERMINAL			
Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ -	\$ 800,000
TERMINAL Total	\$ 800,000	\$ -	\$ 800,000

\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

LAND DEVELOPMENT, ROADWAY & OTHER			
ORL Master Plan Update	\$ 800,000	\$ (4,114)	\$ 795,886
ORL Fencing Upgrades	440,000	(440,000)	-
Colonial Promenade Improvements	2,000,000	-	2,000,000
Roadway Improvements (increased to include Admin Parking Lot)	4,000,000	(4,000,000)	-
Stormwater Restoration Project (Phase 1 - FEMA Stormwater Projects)	4,000,000	-	4,000,000
Airport Beacon	243,000	99,000	342,000
NEW OUC Infrastructure Improvements (on airport property)	-	4,000,000	4,000,000
NEW Stormwater Assessment	-	400,000	400,000
LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,483,000	\$ 54,886	\$ 11,537,886

\$ -	\$ 795,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 795,886
-	-	-	-	-	-	-	-
214,788	357,042	1,428,170	-	-	-	-	2,000,000
-	-	-	-	-	-	-	-
-	4,000,000	-	-	-	-	-	4,000,000
-	342,000	-	-	-	-	-	342,000
-	-	4,000,000	-	-	-	-	4,000,000
-	-	400,000	-	-	-	-	400,000
\$ 214,788	\$ 5,494,928	\$ 5,828,170	\$ -	\$ -	\$ -	\$ -	\$ 11,537,886

GRAND TOTAL CIP	\$ 77,749,235	\$ 31,189,550	\$ 108,938,785
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\$ 511,866	\$ 12,958,463	\$ 43,256,956	\$ 16,989,091	\$ 17,018,403	\$ 12,067,914	\$ 6,136,092	\$ 108,938,785
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Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2024-2029

EXHIBIT 2

Description	October 2023 CIP Update	Proposed Revisions	Proposed June 2024 CIP Update
AIRFIELD			
Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 32,569,212	\$ 15,710,541	\$ 48,279,753
Runway 13-31 Rehabilitation (Design and Construction)	10,752,693	6,573,048	17,325,741
Taxiway A, B & E4 Rehabilitation (BP 49)	5,783,500	-	5,783,500
East Ramp Rehabilitation Phase 1a (Western/CBP Area)	1,600,000	1,928,985	3,528,985
East Ramp Rehabilitation Phase 1b (Balance of Original Phase 1)	1,093,000	1,615,914	2,708,914
East Ramp High Mast Lighting	310,000	(310,000)	-
Airfield Lighting & Signage Improvements - Multiple Phases	800,000	(800,000)	-
Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000
Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830
Runway 7-25 Centerline (Rubble removal, clean and restripe)	45,000	(45,000)	-
Airport Markings Assessment	30,000	(30,000)	-
NEW Taxiway E Rehabilitation (South of Rwy 7-25)	-	4,491,176	4,491,176
NEW Parallel Taxiway (South of Rwy 7-25) - Design	-	2,000,000	2,000,000
AIRFIELD Total	\$ 65,466,235	\$ 31,134,664	\$ 96,600,899

TERMINAL			
Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ -	\$ 800,000
TERMINAL Total	\$ 800,000	\$ -	\$ 800,000

LAND DEVELOPMENT, ROADWAY & OTHER			
ORL Master Plan Update	\$ 800,000	\$ (4,114)	\$ 795,886
ORL Fencing Upgrades	440,000	(440,000)	-
Colonial Promenade Improvements	2,000,000	-	2,000,000
Roadway Improvements (increased to include Admin Parking Lot)	4,000,000	(4,000,000)	-
Stormwater Restoration Project (Phase 1 - FEMA Stormwater Projects)	4,000,000	-	4,000,000
Airport Beacon	243,000	99,000	342,000
NEW OUC Infrastructure Improvements (on airport property)	-	4,000,000	4,000,000
NEW Stormwater Assessment	-	400,000	400,000
LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,483,000	\$ 54,886	\$ 11,537,886

GRAND TOTAL CIP	\$ 77,749,235	\$ 31,189,550	\$ 108,938,785
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Revisions to October 2023 CIP Funding Plan								
AIP Grants	FEMA Community Grants	FDOT Grants	BIL-ATP Entitlements	BIL-AIG Entitlements	Total Grants	Authority Funds	Unfunded Authority Funds	Total
\$ 13,740,607	\$ -	\$ 1,221,387	\$ -	\$ -	\$ 14,961,994	\$ 748,547	\$ -	\$ 15,710,541
5,198,616	-	462,100	-	-	5,660,716	912,332	-	6,573,048
(50)	-	802	-	-	752	(752)	-	-
-	-	1,442,797	-	(258,100)	1,184,697	744,288	-	1,928,985
-	-	108,756	-	1,223,511	1,332,267	283,647	-	1,615,914
-	-	(24,800)	-	(279,000)	(303,800)	(6,200)	-	(310,000)
(531,000)	-	(62,000)	-	(166,500)	(759,500)	(40,500)	-	(800,000)
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	(34,200)	-	-	(34,200)	(10,800)	-	(45,000)
-	-	(22,800)	-	-	(22,800)	(7,200)	-	(30,000)
3,571,695	-	317,484	-	-	3,889,179	601,997	-	4,491,176
1,800,000	-	160,000	-	-	1,960,000	40,000	-	2,000,000
\$ 23,779,868	\$ -	\$ 3,569,526	\$ -	\$ 519,911	\$ 27,869,305	\$ 3,265,359	\$ -	\$ 31,134,664

\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

\$ -	\$ -	\$ (329)	\$ -	\$ (3,703)	\$ (4,032)	\$ (82)	\$ -	\$ (4,114)
-	-	(35,200)	-	(396,000)	(431,200)	(8,800)	-	(440,000)
-	-	-	-	-	-	-	-	-
(189,000)	-	(2,969,433)	-	(99,208)	(3,257,641)	-	(742,359)	(4,000,000)
-	-	-	-	-	-	200,000	(200,000)	-
-	-	79,200	-	-	79,200	68,400	(48,600)	99,000
-	-	3,200,000	-	-	3,200,000	800,000	-	4,000,000
-	-	-	-	-	-	400,000	-	400,000
\$ (189,000)	\$ -	\$ 274,238	\$ -	\$ (498,911)	\$ (413,673)	\$ 1,459,518	\$ (990,959)	\$ 54,886

\$ 23,590,868	\$ -	\$ 3,843,764	\$ -	\$ 21,000	\$ 27,455,632	\$ 4,724,877	\$ (990,959)	\$ 31,189,550
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MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kevin J. Thibault, P.E., Chief Executive Officer

DATE: June 19, 2024

ITEM DESCRIPTION

Notification of Release of IFB/RFP/RFQ

BACKGROUND

The list below represents the release of documents for different services at the Aviation Authority under \$500,000.00

TYPE OF RELEASE	SERVICE/TYPE	ESTIMATED RELEASE DATE	ESTIMATED AWARD DATE	SCOPE/SERVICE	VALUE/TERM
IFB	Service/5 Years	July 2024	September 2024	Roof Repair and Waterproofing Services	Less than \$500K
IFB	Service/5 Years	June 2024	September 2024	Remediation Services	Less than \$500K
IFB	Goods Only	June 2024	August 2024	NEC Monitors	Less than \$500K



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Interim Chair, Procurement Committee/Chief Financial Officer

DATE: June 19, 2024

ITEM DESCRIPTION

Notification of Committee Recommendations to the Chief Executive Officer for Approval at the June 19, 2024, Aviation Authority Board Meeting

BACKGROUND

The attached list represents contracts executed by the Chief Executive Officer or designee per Board Policy or requiring notification to the Board.

The following list represents contracts recommended by the Procurement Committee (PC) to be executed by the Chief Executive Officer requiring notification to the Aviation Authority Board:

- Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Owner's Authorized Representative (OAR) Services for Specification and Engineering Document Control (EDC) Document Updates at the Orlando International Airport (MCO), for the total not-to-exceed fees amount of \$26,200, with funding from previously-approved Operations and Maintenance Funds. Services include an initial effort (Part 1) for an overall scope review and identification of required updates to the Aviation Authority's construction specifications and EDCs. This Part 1 effort will establish a means to update documents in keeping with technological advances, product changes, and lessons-learned on prior projects. Part 1 deliverables are anticipated for completion by July 31, 2024. Further definition of the future Part 2 will be established upon completion of Part 1, and is anticipated to incorporate the latest specifications from Terminal C and establish specification/EDC tracking procedures for continued improvements and modifications. The Aviation Authority has reviewed the proposal from AECOM Technical Services, Inc., and determined that AECOM Technical Services, Inc. proposes 47% MWBE participation on this addendum, and certifies that AECOM Technical Services, Inc. is in good standing as it relates to its small business participation. *[Reference PC Meeting held May 16, 2024, Agenda Item No. III-A].*
- Addendum to the Continuing Civil Engineering Services Agreement with Kimley-Horn and Associates, Inc. for Master Planning Services of the East Airfield at MCO, for the total not-to-exceed fees amount of \$50,890, with funding from previously-approved Capital Expenditure Funds. Services include master planning services of the East Airfield development area in preparation of introducing Advanced Air Mobility to MCO. Scope includes updating the master plan based on the development program proposed by the Aviation Authority and consistent with the Memorandum of Understanding (MOU) between the Aviation Authority, the Lake Nona Community Association, and the City of Orlando Planned Development (PD) for the proposed East Airfield Development areas. The master plan exercise will be for internal planning use only. Any City of Orlando PD or MOU modifications that have been identified through this exercise will be coordinated with the appropriate parties at a later date under a separate scope. The Aviation Authority has reviewed the proposal from Kimley-Horn & Associates, Inc., and determined that

Kimley-Horn & Associates, Inc. does not propose any small business participation on this addendum, and certifies that Kimley-Horn & Associates, Inc. is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services agreement. *[Reference PC Meeting held May 21, 2024, Agenda Item No. III-A].*

- Amendment to Addendum No. 6 to the Continuing Civil Engineering Services Agreement with Kimley-Horn and Associates, Inc. for Additional Fiscal Year (FY) 2024 On-Call Engineering Services at MCO, for the total not-to-exceed fees amount of \$50,000, with funding from previously-approved Capital Expenditure Funds. Services include master planning services of the East Airfield development area in preparation of introducing Advanced Air Mobility to MCO. Services include additional on-call civil engineering services and related professional services, including but not limited to, civil, traffic, environmental, structural evaluation, and design; landscape and irrigation design; utilities and infrastructure design; airfield design; roadway and signage design; surveying; cost estimating; scheduling; geotechnical services; stormwater management consulting and design services; and all other related services. Services will be provided through September 30, 2024. The Aviation Authority has reviewed the proposal from Kimley-Horn & Associates, Inc., and determined that Kimley-Horn & Associates, Inc. does not propose any small business participation on this amendment and certifies that Kimley-Horn & Associates, Inc. is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services agreement. *[Reference PC Meeting held May 28, 2024, Agenda Item No. III-C].*
- Amendment to Addendum No. 8 to the Continuing Environmental Consulting Services Agreement with MSE Group, LLC for Additional FY 2024 Wildlife Hazard Assessment Survey and Reporting Services at MCO, for the total amount of \$33,653, which includes the not-to-exceed fees amount of \$29,353 and the not-to-exceed expenses amount of \$4,300, with funding from previously-approved Operations and Maintenance Funds. Since the approval of Addendum No. 8, additional services are required to conduct monthly roosting and nesting bird surveys on Mud Lake will be needed. The on-call services will consist of wildlife hazard assessment surveys and annual reporting in compliance with the Federal Aviation Administration (FAA) Advisory Circular (AC) 150/5200-38. These additional services will include, but are not limited to, assisting the Aviation Authority with natural resources management services for the survey and management of avifauna abatement of wading bird species through the reduction prey species (i.e., fish) within the waterways of selected airfield areas. Services will be provided through September 30, 2024. MSE Group, LLC is a certified MWBE firm. The Aviation Authority has reviewed the proposal from MSE Group, LLC, and determined that MSE Group, LLC does not propose any small business participation on this amendment, and certifies that MSE Group, LLC is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services agreement. *[Reference PC Meeting held May 28, 2024, Agenda Item No. III-B].*
- Amendment to Addendum No. 60 to the Continuing Environmental Engineering Consulting Services Agreement with Terracon Consultants, Inc. for Additional FY 2024 On-Call Emergency Spill Response for Petroleum, Chemical and/or Sewer Discharges and Abandoned Drums Services at MCO, for the total amount of \$50,000, which includes the not-to-exceed fees amount of \$20,000 and the not-to-exceed expenses amount of \$30,000, with funding from previously-approved Operations and Maintenance Funds. Since the approval of Addendum No. 60, additional services for emergency spill response services on an as-needed basis are required and include, but are not limited to, quick and efficient management of emergency response (i.e., abandoned drums, petroleum, hazardous chemical or sewer) to land or water spills, with fully qualified emergency response crews available on a 24-hour, standby basis with the appropriate containment and cleanup equipment, such as the necessary spill response vacuum trucks, backhoes, and sorbent materials. Services will be provided through September 30, 2024. The Aviation Authority has reviewed the proposal from Terracon Consultants, Inc., and determined that Terracon Consultants, Inc. proposes 25% MWBE participation on this amendment, and certifies that Terracon Consultants, Inc. is in good standing as it relates to its small business participation. *[Reference PC Meeting held May 28, 2024, Agenda Item No. III-A].*
- Addendum to the Professional Services Agreement for Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests

(CIR); and Audit and Advisory Services at Orlando International and Executive Airports with Talson International, LLC for FY 2024 Invoice Review Process Services, for the total lump sum fees amount of \$51,882, with funding from previously-approved Operations and Maintenance Funds. Services include a review of the invoice process, including identifying areas for process improvements and providing recommendations to streamline the process for greater effectiveness and efficiency. The primary objectives of this review are to benchmark Best Practices, identify gaps, and make recommendations for improvements. Services will be provided through September 30, 2024. The Aviation Authority has reviewed the proposal from Talson International, LLC, and determined that Talson International, LLC does not propose small business participation on this addendum, and certifies that Talson International, LLC is in good standing as it relates to its small business participation on those addenda in which small business participation is required in its professional services agreement. *[Reference PC Meeting held June 4, 2024, Agenda Item No. III-A].*

PROCUREMENT SUBMITTALS FOR BOARD NOTIFICATION - June 2024 ITEMS								
Action	Competition	Vendor	Committee Approval	Cost	Funding	Description of Goods or Service	Terms	Date Signed
Award	24-202-OEC	DAIKIN APPLIED	VPPS	\$ 134,720.00	O&M	GOAA Air Cooled Chiller Maintenance-Supplemental Agreement	6/1/24 through 5/30/29	4/17/2024
Award	24-375-RFP	Siver Insurance Consultants	VPPS	\$ 250,000.00	O&M	Insurance Consulting Services	5/1/24 through 4/30/29	5/2/2024
Renewal Option	12-21	STRUT MECHANICAL, INC.	VPPS	\$ 121,312.10	O&M	Amendment No. 1 Option 1 Renewal	5/1/24 through 04/30/25	4/16/2024
Renewal Option	PS-620	Arthur J Gallagher Risk Management Services	VPPS	\$ 209,000.00	O & M	Amendment No.2 Option 1 Renewal	5/1/24 through 4/30/25	5/22/2024
Renewal Option	21-20	HAINES CITY FIRE EXTINGUISHER SERVICE	VPPS	\$ 39,401.52	O&M	Amendment No.2 Option 2 Renewal	5/1/24 through 4/30/25	4/30/2024



MEMORANDUM

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

DATE: June 19, 2024

ITEM DESCRIPTION

Notification of Correction to August 16, 2023, Aviation Authority Board New Business Agenda Item C

BACKGROUND

On August 16, 2023, New Business Agenda Item C included the following paragraph under Issues:

The Aviation Authority is utilizing Other Entities Contract (OEC), which was competitively sourced by Sourcewell Contract No. 080420, which is effective August 26, 2020, through August 8, 2024. The Aviation Authority's Purchasing Contract No. 23-690-OEC, Terminal C, Level 2, Moving Walkway will be effective upon the issuance of a purchase order. **The estimated cost is a not-to-exceed amount of \$1,174,500.** The actual amount paid to the vendor will be based on the actual work requested, performed, and approved by the Aviation Authority.

The estimated cost should be lump sum.

The corrected paragraph should read:

The Aviation Authority is utilizing Other Entities Contract (OEC), which was competitively sourced by Sourcewell Contract No. 080420, which is effective August 26, 2020, through August 8, 2024. The Aviation Authority's Purchasing Contract No. 23-690-OEC, Terminal C, Level 2, Moving Walkway will be effective upon the issuance of a purchase order. The estimated cost is a **lump sum not-to-exceed** amount of \$1,174,500. The actual amount paid to the vendor will be based on the actual work requested, performed, and approved by the Aviation Authority.



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

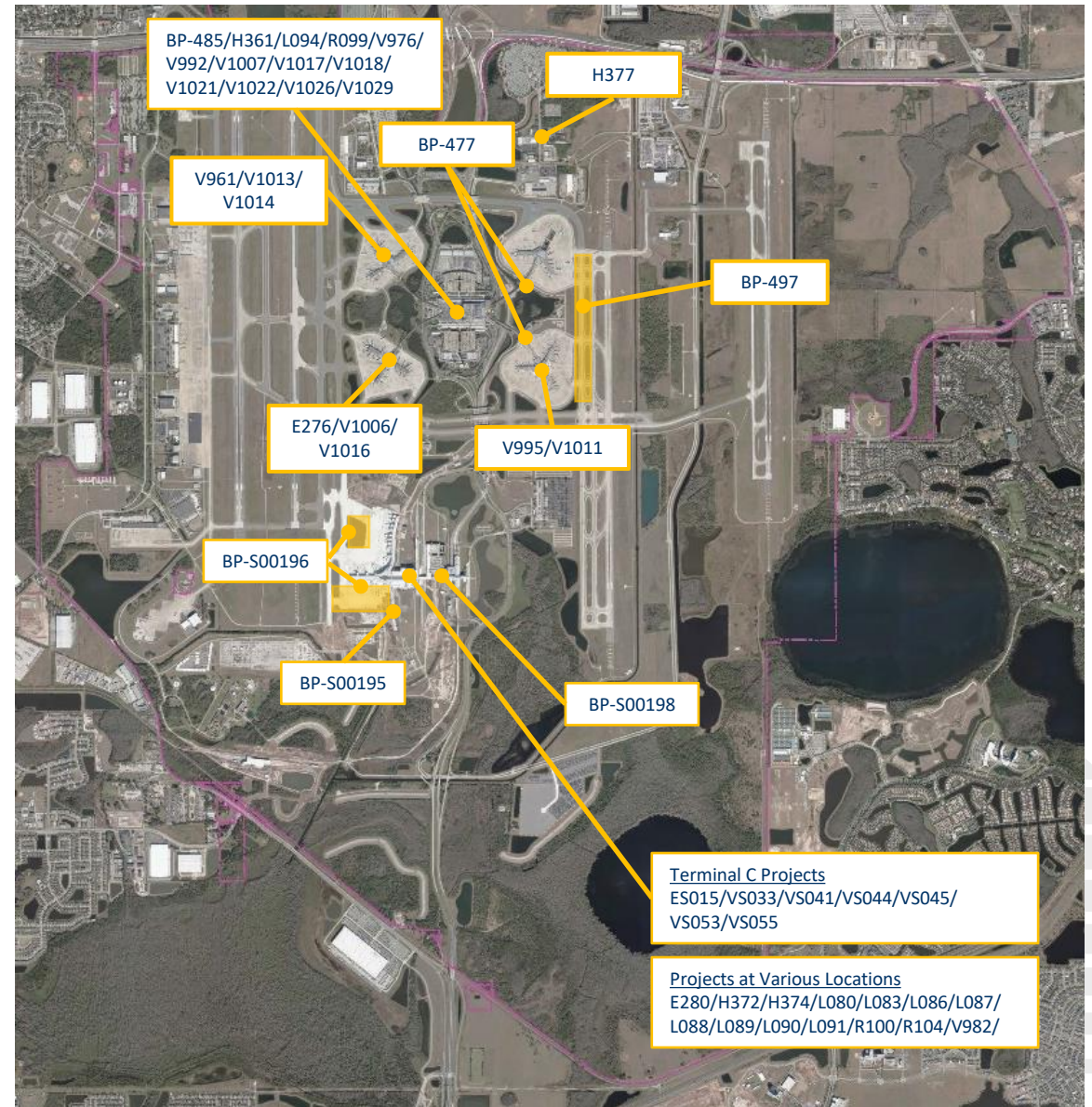
CONSTRUCTION PROGRESS REPORT

For Board Meeting of June 19, 2024



MCO Location Map for Active Construction Projects

Project No	Description	Contractor
BP-00477	AIRSIDES 2 AND 4 APM IMPROVEMENTS	Mitsubishi Heavy Industries America
BP-00485	HYATT LOBBY RENOVATION (DESIGN/BUILD)	The Weitz Company LLC
BP-00497	TAXIWAYS G & H REHABILITATION – CONSTRUCTION PHASE 1	Hubbard Construction Company
BP-S00195	TERM C, PH 1X - AIRSIDE CONCOURSE	Hensel Phelps Construction
BP-S00196	TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GSE FACILITY	Prince Contracting, LLC
BP-S00198	TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RAC LOBBY (D/B)	The Weitz Company LLC
E-00280	WEST AIRFIELD ELECTRICAL UPGRADES	H. L. Pruitt Corporation
E-00281	AIRSIDE 4 PA SYSTEM UPGRADE	Quality Cable Contractors, Inc.
E-S00015	TERMINAL C KVAR PILOT PROGRAM	Electric Services, Inc.
H-00361	JFB (LOOP RD) TERMINAL B ENTRANCE RECONFIGURATION (D/B)	The Middlesex Corporation
H-00372	TAXIWAY B1 PAVEMENT REPAIRS	The Middlesex Corporation
H-00374	TRITURATOR SEWER LINE REPLACEMENT (DESIGN/BUILD)	HORMAC Construction Group, Inc.
H-00376	CARGO ROAD BUILDING 858 PARKING LOT SEALCOAT AND RE-STRIPING	The Middlesex Corporation
H-00377	CASA VERDE PEDESTRIAN CROSSWALK	The Middlesex Corporation
L-00080	ACS/REX BUTTONS REPLACEMENT	Quality Cable Contractors, Inc.
L-00083	N TERMINAL MAIN COMM RM TO S TERMINAL ITF MAIN COMM RM	OBTs
L-00086	ON-CALL LOW VOLTAGE SERVICES (FY24-MOUNTCHOR)	Atlantis Electrical Systems, LLC
L-00087	ON-CALL LOW VOLTAGE SERVICES (FY24-QCC)	Quality Cable Contractors, Inc.
L-00088	ON-CALL LOW VOLTAGE SERVICES (FY24-OBTs)	OBTs
L-00089	ON-CALL LOW VOLTAGE SERVICES (FY24-CNET)	Certified Network Professionals, Inc.
L-00090	ON-CALL LOW VOLTAGE SERVICES (FY24-ARCHIS)	Archis Technologies, Inc.
L-00091	ON-CALL LOW VOLTAGE SERVICES (FY24-PCS)	Precision Contracting Services, Inc.
L-00094	GOAA EXECUTIVE OFFICE ACS	Quality Cable Contractors, Inc.
R-00099	TERMINALS A & B RENTAL CAR QTA CANOPY LEAKS	RUSH Facilities, LLC
R-00100	2022-2023 EMERGENCY ROOF REPAIRS & WATERPROOFING MAINT.	P&A Roofing and Sheet Metal, Inc.
R-00104	17L/35R VAULT ROOF REPLACEMENT	P&A Roofing and Sheet Metal, Inc.
V-00961	AIRSIDE 1 APM CEILING REPAIRS	The Collage Companies
V-00976	SMART RESTROOM PILOT PROJECT	H.A. Contracting Corporation
V-00982	MCO CAMPUS KEY & LOCK REPLACEMENT	H.A. Contracting Corporation
V-00992	REHABILITATION OF STRUCTURAL STEEL COMMERCIAL LANES CANOPIES	Clancy & Theys Construction Co.
V-00995	REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)	Gomez Construction Company
V-01006	AIRSIDE 3 WING 1 RAMP LEVEL UPGRADES	H.A. Contracting Corporation
V-01007	TERMINAL B AREA 4 LEVEL 2 BHS ROOF REPAIR	H. W. Davis Construction, Inc.
V-01011	AIRSIDE 4 60'S WING RENOVATION (D/B)	Gomez Construction Company
V-01013	AIRSIDE 1 WINGS 4 AND 5 RAMP LEVEL COMMON CORRIDORS AND STAIRWAYS	H. W. Davis Construction, Inc.
V-01014	AIRSIDE 1 WING 5 RAMP LEVEL RESTROOM REFURBISHMENT	H. W. Davis Construction, Inc.
V-01016	AIRSIDE 3 WING 2 RAMP LEVEL RESTROOM REFURBISHMENT	H. W. Davis Construction, Inc.
V-01017	HVAC IMPROVEMENTS FOR GOAA EXECUTIVE OFFICES	The Collage Companies
V-01018	NORTH TERMINAL ROOFTOP CANOPY A AND B SIDES BEAM REPAINTING	The Collage Companies
V-01021	NTC EAST CHECKPOINT HVAC MODIFICATIONS	The Collage Companies
V-01022	NORTH TERMINAL A AND B EAST AND WEST CHECKPOINT SIGNAGE	Gomez Construction Company
V-01026	AMERICAN AIRLINES AIRSIDE 3 ROOF DRAIN RE-ROUTING	Clancy & Theys Construction Co.
V-01029	REPLACE LEVEL 2 EV CHARGERS A & B GARAGES	Gomez Construction Company
V-S00033	TERMINAL C CBP AND TSA REGULATORY CHANGES (D/B)	Clancy & Theys Construction Co.
V-S00041	TERMINAL C BHS CANOPY AND CHECKPOINT DELTA IMPROVEMENTS	Clancy & Theys Construction Co.
V-S00044	TERMINAL C TENANT BUILDOUT (COMPLETION OF BP-S187)	The Collage Companies
V-S00045	TERMINAL C ENHANCEMENTS TRASH ROOM PLATFORMS	Gomez Construction Company
V-S00053	HVAC DAMPER AT BRIGHTLINE STATION	Gomez Construction Company
V-S00055	TERMINAL C ENHANCEMENTS PROGRAM- FIS PIER MODE LEDs, ACS & DOOR IMPR.	Gomez Construction Company

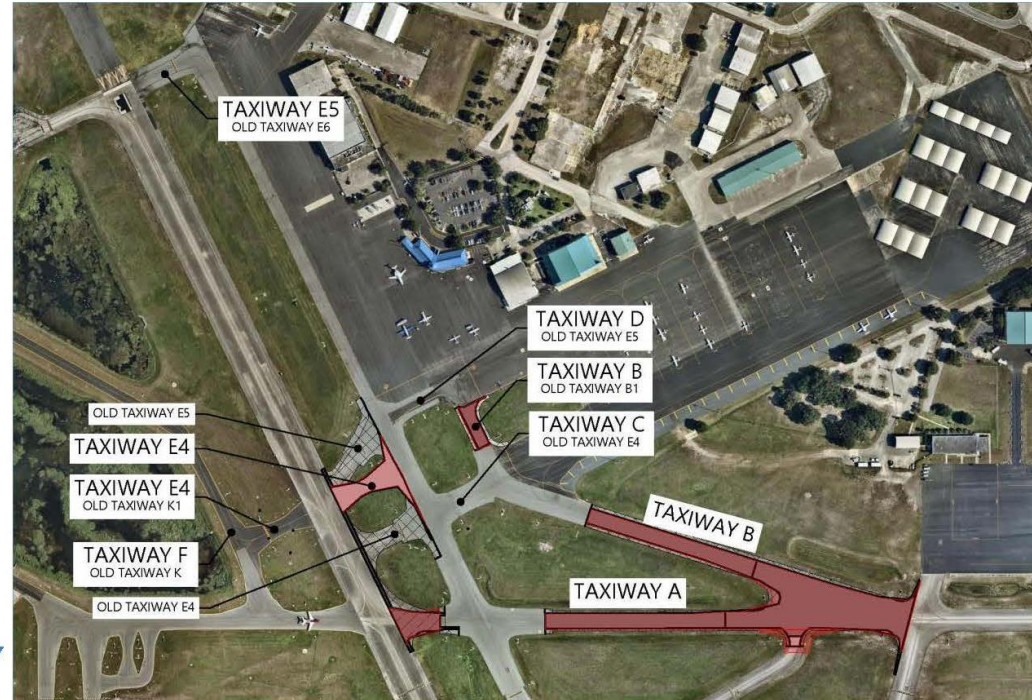


GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

ORL Location Map for Active Construction Projects

BP-00049, ORL Taxiways A, B and E4 Rehabilitation



GREATER ORLANDO AVIATION AUTHORITY

Innovation Connecting the World

PROJECTS IN CONSTRUCTION

BP-00049-ORL ORL TAXIWAYS A, B AND E4 REHABILITATION

CONTRACTOR: The Middlesex Corporation

A/E: C&S Engineers, Inc.

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

FUNDING: FAA AIP,FDOT,OEA Revenue Fund

GOAA CONTACTS:

Sponsor: Orlando Executive Airport

Construction: Scott Shedek

PROJECT COST: \$5,783,500.00

SCOPE:

Rehabilitate Taxiways A, B and B1; demolish portions of Taxiways E4 and E5; and construct new Taxiway E4 between Runway 13-31 and its parallel Taxiway E, at the Orlando Executive Airport. The construction work will include new asphalt pavement, mill and overlay existing asphalt pavement, and new and associated improvements for taxiway markings, lighting and signage.

STATUS:

Project has achieved Substantial Completion.

CONSTRUCTION COST:

Original Contract		\$4,853,045.50	
Thru Change Order #	1	\$0.00	0.0%
Current Contract		\$4,853,045.50	
Paid To Date Thru PA #	2	\$1,832,487.92	37.8%

NOTICE TO PROCEED: 12/15/23

TIME(DAYS)

COMPLETION

150

05/12/24

0

150

05/12/24

Time: 92.0%

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS

CONTRACTOR:	Mitsubishi Heavy Industries America, Inc.	GOAA CONTACTS:	
A/E:	Lea & Elliott, Inc.	Sponsor:	Operations
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Scott Shedek
FUNDING:	O&M (Operations & Maintenance Fund),Cap. Ex. (Capital Expenditure Fund),PFCs (Passenger Facility Charges)	PROJECT COST:	\$177,808,750.00

SCOPE: Design, fabricate, and install the Operating System (OS) of two Automated People Mover (APM) systems (i.e., replacement of the two existing OS at Airsides 2 and 4) at the Orlando International Airport.

STATUS: Project is in the design/submittal/procurement phase. Contractor is conducting site surveys for the PDS, tunnels, feeder point for building power and cable tray investigations.

				NOTICE TO PROCEED: 01/24/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$177,808,750.00		1165	04/02/27
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$177,808,750.00		1165	04/02/27
Paid To Date Thru PA #	2	\$7,211,256.27	4.1%	Time: 10.4%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00485-MCO HYATT LOBBY RENOVATION (DESIGN/BUILD)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Hyatt Regency Hotel

Construction: Arlene Grant

PROJECT COST: \$7,948,620.00

SCOPE:

Lobby renovations of the Hyatt Regency Hotel at the Orlando International Airport will include new carpeting and hard flooring/floor tiles; wayfinding signage; new millwork and equipment; replace interior landscaping and planters; new access lighting; light fixtures and ceiling fans; painting and new wall coverings; and, new soft seating/area rugs/televisions.

STATUS:

Project is in Design Pre-Construction Phase. 60% design development documents, which include construction documents, construction cost and schedule, and FF&E books with cost estimates, were received late-May 2024. Request for competitive proposals for the owner-purchased/contractor installed Hyatt lobby woven custom carpet was issued with proposals due late-June 2024.

NOTICE TO PROCEED: 11/19/19

CONSTRUCTION COST:

Original Contract		\$882,060.35	
Thru Change Order #	2	\$293,100.00	33.2%
Current Contract		\$1,175,160.35	
Paid To Date Thru PA #	9	\$698,365.39	59.4%

TIME(DAYS)

365

0

365

Time: 452.9%

COMPLETION

11/17/20

11/17/20

**ANTICIPATED
COMPLETION:
Late 2025**

PROJECTS IN CONSTRUCTION

BP-00497-MCO TAXIWAYS G & H REHABILITATION – CONSTRUCTION PHASE 1

CONTRACTOR:	Hubbard Construction Company	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Engineering & Construction
OAR:	The Roderick Group, Inc. dba Ardmore Roderick	Construction:	Scott Shedek
FUNDING:	Cap. Ex. (Capital Expenditure Fund),FAA AIP,FDOT	PROJECT COST:	\$39,266,493.64

SCOPE:

Rehabilitation of a portion of Taxiways G and H and the connectors north of Taxiway E at the Orlando International Airport. Construction work will include resealing the joints and replacing isolated cracked slabs for the concrete pavement, rehabilitating the asphalt shoulders, and improvements for pavement geometry, taxiway markings, lighting and signage.

STATUS:

Laydown areas and haul routes have been established. Construction activities are phased to minimize impact to airfield operations, Taxiway G between Taxiways E and H3, and Taxiways H4 and H5 between Taxiway H and the Ramp are closed while ramp improvements to Taxiway H3 are in-progress. Close coordination with Airfield and Airline Operations is ongoing. Key drainage infrastructure changes are being reviewed and closely coordinated with FAA, Airfield and Airline Operations.

CONSTRUCTION COST:

Original Contract		\$32,179,042.64		
Thru Change Order #	0	\$0.00	0.0%	
Current Contract		\$32,179,042.64		
Paid To Date Thru PA #	3	\$3,418,090.27	10.6%	

NOTICE TO PROCEED: 12/20/23

TIME(DAYS)	COMPLETION
315	10/29/24
<u>0</u>	
315	10/29/24
Time: 42.5%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR:	Hensel Phelps Construction Co. dba Hensel Phelps Construction	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Scott Shedek
FUNDING:	GARBS (General Account Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT COST:	\$287,242,425.00

SCOPE:

Concrete, masonry, waterproofing, fireproofing, doors, frames and hardware, tile, resilient tile and carpet, fire suppression, plumbing and Heating, Ventilation, Air Conditioning (HVAC), electrical and low voltage work, elevators and an escalator for four aircraft gates as part of the expansion of Terminal C at the Orlando International Airport.

STATUS:

At S1, ramp level activities continue with overhead MEP rough-in, while at the upper floors, the installation of low roofs progresses alongside exterior metal paneling, interior framing and overhead MEP. At S2, ramp level advancements include the build-out of MER 11 and electrical rooms, with ongoing work on metal paneling, interior drywall installation, overhead MEP rough-in, terrazzo installation, and rooftop equipment setup on the upper floors. Similarly, at S3, ramp level activities involve the build-out of MER 12 and electrical rooms, along with concurrent progress on metal paneling, overhead MEP rough-in, interior drywall, terrazzo, and rooftop equipment installation. At S4, ramp level work focuses on overhead MEP rough-in and PCA room build-out, with chillers and expansion tanks already set. Terrazzo installation is progressing and will move to S1 and restrooms next, while interior framing and preparation for air barrier and metal panel installation continues on the upper floors. At Gate C250, masonry and exterior framing work is in-progress, whereas Gates C251 and C252 undergo exterior close-in and flashing installation. Gate C253 experiences masonry and exterior framing activities. Additionally, BHS canopy foundation work is in-progress, along with bollard installation in the southern half of the bag sortation area.

NOTICE TO PROCEED: 12/06/22

CONSTRUCTION COST:

Original Contract		\$277,006,000.00	
Thru Change Order #	40	\$10,236,425.00	3.7%
Current Contract		\$287,242,425.00	
Paid To Date Thru PA #	17	\$109,754,485.16	38.2%

TIME(DAYS)

1095
<u>0</u>
1095
Time: 47.9%

COMPLETION

12/04/25
12/04/25

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR:	Prince Contracting, LLC	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Christina Taylor
FUNDING:	GARBS (General Account Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT	PROJECT COST:	\$127,829,000.00

SCOPE:

Underground utilities on the ramp and airfield, including drainage, sanitary mains, water, and power work for the expansion of Terminal C at the Orlando International Airport. Construction of all grading, base and pavement for ramp areas, Remain Over Night (RON) areas, taxiway extensions (Taxiway E1); construction of all pavement markings, taxiway signage, and airfield lighting required for the project while maintaining the function of the current airfield as coordinated with Airfield Operations; providing all maintenance of traffic to phase the work and maintain access needed for airfield operations; and maintaining the integrity of the secure fence at all times.

STATUS:

Project is in the submittal/procurement phase. Batch plant site has been cleared. Perimeter security fence/gate modifications for Phase 1 access are complete. Construction of new VSR road continues. Surveying of existing conditions in ongoing. City permits for GSE facility have been approved.

CONSTRUCTION COST:

Original Contract		\$127,829,000.00			
Thru Change Order #	1	(\$330,000.00)	-0.3%		
Current Contract		\$127,499,000.00			
Paid To Date Thru PA #	1	\$2,264,870.69	1.8%		

NOTICE TO PROCEED: 03/06/24

TIME(DAYS)

COMPLETION

1228 07/16/27

0

1228 07/16/27

Time: 6.1%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Jacobs Project Management Co.

FUNDING: CFCs (Customer Facility Charges), FDOT, GARBS (General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT COST: \$113,595,254.00

SCOPE:

Demolition, masonry, waterproofing and caulking, roofing, fireproofing, fire stopping, skylights, interior glass and glazing, curtain wall, doors, frames and hardware, drywall, framing, finishes, fire protection, mechanical, and plumbing work to expand the Ground Transportation Facility Boulevard with conditioned air connection between the Landside Terminal C and the Train Station Complex at the Orlando International Airport. This scope also includes moving walkways and a rental car lobby.

STATUS:

Concrete columns, beams and elevated concrete deck placements are complete for the pedestrian bridge. Structural steel framing is complete. MEP rough-in is ongoing. Roof decking is nearly complete and installation of the roofing system is underway. Garage C fire sprinkler work has commenced. RAC lobby permit was issued and foundation work is scheduled to begin in June.

NOTICE TO PROCEED: 07/27/23

CONSTRUCTION COST:

Original Contract		\$113,293,387.00	
Thru Change Order #	6	\$301,867.00	0.3%
Current Contract		\$113,595,254.00	
Paid To Date Thru PA #	7	\$28,534,276.63	25.1%

TIME(DAYS)

COMPLETION

686 06/11/25

0

686 06/11/25

Time: 39.4%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR: H. L. Pruitt Corporation

GOAA CONTACTS:

A/E: Avcon, Inc.

Sponsor: Maintenance

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Tuan N. Nguyen

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$3,003,334.00

SCOPE:

Provide electrical upgrades to the west airfield electrical system at the Orlando International Airport.

STATUS:

All taxiway lighting, signage, cable, fiber from tower to vaults, and beacon replacement activities are complete. Delivery and installation of the new generator, as well as additional electrical installation associated with the generator, will now occur in early 2025. A change order to address this schedule adjustment and revised load banks is being developed.

NOTICE TO PROCEED: 06/12/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$3,003,334.00

365

06/10/24

Thru Change Order # 0 \$0.00 0.0%

0

Current Contract

\$3,003,334.00

365

06/10/24

Paid To Date Thru PA # 5 \$1,656,115.52 55.1%

Time: 75.6%

**ANTICIPATED
COMPLETION:
2/28/2025**

PROJECTS IN CONSTRUCTION

E-00281-MCO AIRSIDE 4 PA SYSTEM UPGRADE

CONTRACTOR: Quality Cable Contractors, Inc.

A/E: C&S Engineers, Inc.

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

FUNDING: GARBS (General Account Revenue
Bonds),Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Tuan N. Nguyen

PROJECT COST: \$3,692,147.00

SCOPE:

Design and install a new Public Address (PA) system for Airside 4 at the Orlando International Airport. Innovative Electronic Designs (IED) is the single source manufacturer of the PA systems components at the north complex at the Orlando International Airport. IED has given the Aviation Authority written notice that they can no longer supply maintenance parts for the current system installed at the north complex. IED has recommended that the Aviation Authority convert all PA system components to new IP address components that can be maintained.

STATUS:

Project has achieved Substantial Completion.

NOTICE TO PROCEED: 12/20/23

CONSTRUCTION COST:

Original Contract		\$3,692,147.00	
Thru Change Order #	1	\$0.00	0.0%
Current Contract		\$3,692,147.00	
Paid To Date Thru PA #	3	\$1,831,577.52	49.6%

TIME(DAYS)

COMPLETION

165 06/01/24

0

165 06/01/24

Time: 93.9%

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

E-S00015-MCO TERMINAL C KVAR PILOT PROGRAM

CONTRACTOR: Electric Services, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: AECOM Technical Services, Inc.

Construction: Scott Shedek

FUNDING: GARBS (General Account Revenue Bonds)

PROJECT COST: \$500,000.00

SCOPE:

Install new units, breakers and feeders at the Terminal C Airside at the Orlando International Airport. Scope includes verifying field dimensions of existing equipment in electrical rooms (as-builts); reviewing as-built panel schedules; metering and obtaining power data from panels; designing KiloVolt Amperes Reactive (KVAR) corrections to include detailing unit, sizing breakers and feeders and relocating existing items to make room for new units; and testing, metering, recording, making adjustments, and analyzing for total solution.

STATUS:

Final commissioning and Owner training activities are complete. Project has achieved Substantial Completion.

NOTICE TO PROCEED: 11/28/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$135,218.71

120

03/26/24

Thru Change Order # 1 \$2,263.64 1.7%

0

Current Contract **\$137,482.35**

120

03/26/24

Paid To Date Thru PA # 5 \$122,757.77 89.3%

Time: 151.7%

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

H-00361-MCO JFB (LOOP RD) TERMINAL B ENTRANCE RECONFIGURATION (D/B)

CONTRACTOR: The Middlesex Corporation

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: GARBS (General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Multi-Modal Planning &
Environmental

Construction: Scott Shedek

PROJECT COST: \$3,650,700.00

SCOPE:

Design and construct a reconfiguration of the roadway system that enters Terminal B to include the entrances to the Arrivals curb, Departures curb, Ground Transportation curb, Terminal B Parking Garage and Rental Car Return at the Orlando International Airport. Scope also includes any related roadway, building improvement and related services.

STATUS:

Design drawings and field survey work are complete. Construction activities to reconfigure the roadway are underway.

NOTICE TO PROCEED: 12/27/23

CONSTRUCTION COST:

Original Contract		\$3,490,000.00	
Thru Change Order #	1	\$160,700.00	4.6%
Current Contract		\$3,650,700.00	
Paid To Date Thru PA #	3	\$1,007,949.99	27.6%

TIME(DAYS)

COMPLETION

180	06/23/24
<u>42</u>	
222	08/04/24
Time: 68.9%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00372-MCO TAXIWAY B1 PAVEMENT REPAIRS

CONTRACTOR: The Middlesex Corporation
A/E: AECOM Technical Services, Inc.
OAR: Loyal Wingman, LLC
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
Sponsor: Facilities
Construction: Scott Shedek
PROJECT COST: \$258,206.00

SCOPE:

Mill and re-surface asphalt paving along the centerline of Taxiway B1 at the Orlando International Airport. Scope will remove and repair rutting for approximately 560 LF between Runway 18L/36R and Taxiway C. Milling will be on either side of the centerline in sections 13 feet wide that will preserve the centerline pavement markings and in-pavement lights. Contractor will remove 4 light fixtures on the Taxiway B swingline, replace the fixtures with mud plates before milling, then core and re-install fixtures after paving. Contractor will be responsible for all coordination, devices, and measures required to safely close the section of Taxiway B1 to accommodate the work including all lighted barricades, covering signs, masking lights, and temporary markings needed.

STATUS:

Mill and re-surface activities, with associated pavement markings/in-pavement lights, are nearing completion.

				NOTICE TO PROCEED: 04/30/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$213,453.00		45	06/13/24
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$213,453.00		45	06/13/24
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 0.00%	
					ANTICIPATED COMPLETION: 06/30/24

PROJECTS IN CONSTRUCTION

H-00374-MCO TRITURATOR SEWER LINE REPLACEMENT (DESIGN/BUILD)

CONTRACTOR: HORMAC Construction Group, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$249,000.00

SCOPE:

Reconfigure sanitary sewer piping system at Airsides 1 and 3 at the Orlando International Airport. Scope includes extending the piping system from Airsides 1 and 3 triturators' service area to an existing adjacent one.

STATUS:

Project is in design/submittal/procurement phase.

NOTICE TO PROCEED: 05/30/24

CONSTRUCTION COST:

Original Contract		\$156,000.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$156,000.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

90	08/27/24
0	
90	08/27/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00376-MCO CARGO ROAD BUILDING 858 PARKING LOT SEALCOAT AND RE-STRIPING

CONTRACTOR: The Middlesex Corporation

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$65,500.00

SCOPE:

Seal coat and re-stripe parking lot at Cargo Road, Bldg. 858, approximately 100,000 SF at the Orlando International Airport. Additional scope included miscellaneous asphalt repairs, re-pinning existing parking stops and cutting back overgrown vegetation around the parking lot perimeter.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 05/29/24

CONSTRUCTION COST:

Original Contract		\$55,190.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$55,190.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

45	07/12/24
<u>0</u>	
45	07/12/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00377-MCO CASA VERDE PEDESTRIAN CROSSWALK

CONTRACTOR: The Middlesex Corporation

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Loyal Wingman, LLC

Construction: Scott Shedek

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$79,612.00

SCOPE:

Pedestrian crosswalk improvements at Casa Verde Rd. near the Facilities building at the Orlando International Airport. Scope includes asphalt paving, pavement markings, solar assembly sign, speed tables, and humps.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 06/04/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$63,339.93

60

08/02/24

Thru Change Order # 1 \$990.00 1.6%

0

Current Contract **\$64,329.93**

60

08/02/24

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 0.00%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00080-MCO ACS/REX BUTTONS REPLACEMENT

CONTRACTOR:	Quality Cable Contractors, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Security
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek
FUNDING:	GARBS (General Account Revenue Bonds)	PROJECT COST:	\$248,000.00

SCOPE:

Remove Request to Exit (REX) buttons and replace with Access Control System (ACS) card readers at numerous locations at Airsides 2 and 3 at the Orlando International Airport. Scope will include replacement of one iStar panel, new cabling for each new card reader, and associated programming. These are for emergency access points from the Ramp Level to the Transfer Level of the airside.

STATUS:

Original scope for ACS card reader replacement is complete. Change order activities for additional cabling/conduit, programming and iStar panels are ongoing.

					NOTICE TO PROCEED: 09/25/23	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$77,527.00			90	12/23/23
Thru Change Order #	1	\$86,654.61	111.8%		0	
Current Contract		\$164,181.61			90	12/23/23
Paid To Date Thru PA #	2	\$63,735.50	38.8%		Time: 241.1%	ANTICIPATED COMPLETION: 7/31/2024

PROJECTS IN CONSTRUCTION

L-00083-MCO N TERMINAL MAIN COMM RM TO S TERMINAL ITF MAIN COMM RM

CONTRACTOR: Orlando Business Telephone Systems, Inc.

A/E: NONE

OAR: NONE

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Information Technology

Construction: Paul Haust

PROJECT COST: \$392,454.08

SCOPE:

Provide and install one (approximately 14,500 feet) 864-strand single-mode outside plant Fiber Optic Cable (FOC) between the North Terminal Main Comm Room and South Terminal ITF Main Comm Room at the Orlando International Airport. Comm Rooms are NTLN ZCC 01 5753 and SITF ZWW 01 1764. Proposed route (see attached diagram) is from North Terminal along AS03 Service road to Jeff Fuqua Blvd, continue along Eastern side of AS03, bypassing Center ARFF and following entrance road to Garage C, turning East into Main Comm Room at the ITF. FOC will be pulled through the existing underground communication duct bank / man-hole system between the North Terminal and South Terminal buildings.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 06/10/24

CONSTRUCTION COST:

Original Contract		\$318,423.82	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$318,423.82	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

90
0
90
Time: 0.00%

COMPLETION

09/07/24

09/07/24

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00086-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-MOUNTCHOR)

CONTRACTOR: Atlantis Electrical Systems, LLC

A/E: NONE

OAR: NONE

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Information Technology

Construction: Paul Haust

PROJECT COST: \$250,000.00

SCOPE:

Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS:

Project is in on-call status.

NOTICE TO PROCEED: 10/25/23

CONSTRUCTION COST:

Original Contract		\$200,000.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$200,000.00	
Paid To Date Thru PA #	3	\$17,733.96	8.9%

TIME(DAYS)

COMPLETION

342	09/30/24
0	
342	09/30/24
Time: 43.0%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00087-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-QCC)

CONTRACTOR: Quality Cable Contractors, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Information Technology

OAR: NONE

Construction: Paul Haust

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$400,000.00

SCOPE: Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS: Project is in on-call status.

NOTICE TO PROCEED: 10/01/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$300,000.00

365

09/29/24

Thru Change Order # 1 \$100,000.00 33.3%

0

Current Contract **\$400,000.00**

365

09/29/24

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 0.00%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00088-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-OBTS)

CONTRACTOR: Orlando Business Telephone Systems, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Information Technology

OAR: NONE

Construction: Paul Haust

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$400,000.00

SCOPE:

Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS:

Project is in on-call status.

NOTICE TO PROCEED: 10/01/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$300,000.00

366

09/30/24

Thru Change Order # 1 \$100,000.00 33.3%

0

Current Contract

\$400,000.00

366

09/30/24

Paid To Date Thru PA # 7 \$165,347.37 41.3%

Time: 63.7%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00089-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-CNET)

CONTRACTOR: Certified Network Professionals, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Information Technology

OAR: NONE

Construction: Paul Haust

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$100,000.00

SCOPE: Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS: Project is in on-call status.

NOTICE TO PROCEED: 10/01/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$50,000.00

365

09/29/24

Thru Change Order # 1 \$50,000.00 100.0%

0

Current Contract **\$100,000.00**

365

09/29/24

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 0.00%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00090-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-ARCHIS)

CONTRACTOR: Archis Technologies, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Information Technology

OAR: NONE

Construction: Paul Haust

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$125,000.00

SCOPE: Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS: Project is in on-call status.

NOTICE TO PROCEED: 10/25/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$75,000.00

342

09/30/24

Thru Change Order # 1 \$50,000.00 66.7%

0

Current Contract **\$125,000.00**

342

09/30/24

Paid To Date Thru PA # 3 \$30,691.23 24.6%

Time: 44.7%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00091-MCO ON-CALL LOW VOLTAGE SERVICES (FY24-PCS)

CONTRACTOR: Precision Contracting Services, Inc.

A/E: NONE

OAR: NONE

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Information Technology

Construction: Paul Haust

PROJECT COST: \$100,000.00

SCOPE: Provide on-call low voltage cabling installation and repair services for all Aviation Authority facilities at the Orlando International Airport.

STATUS: Project is in on-call status.

NOTICE TO PROCEED: 10/25/23

CONSTRUCTION COST:

Original Contract \$100,000.00

Thru Change Order # 0 \$0.00 0.0%

Current Contract **\$100,000.00**

Paid To Date Thru PA # 0 \$0.00 0.0%

TIME(DAYS)

342

0

342

Time: 0.00%

COMPLETION

09/30/24

09/30/24

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

L-00094-MCO GOAA EXECUTIVE OFFICE ACS

CONTRACTOR: Quality Cable Contractors, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Information Technology

OAR: NONE

Construction: Paul Haust

FUNDING: GARBS (General Account Revenue Bonds)

PROJECT COST: \$103,708.00

SCOPE:

Install Access Control System (ACS) for six new doors in the Main Terminal Aviation Authority Executive Offices at the Orlando International Airport. Scope will include pathways and Door Interface Boxes (DIB), installation of a Terminal Block at each new DIB, installation of door hardware to tie into the ACS on the six doors, and installation of door devices.

STATUS:

Project has achieved Substantial Completion.

NOTICE TO PROCEED: 02/07/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$103,707.82

120

06/05/24

Thru Change Order # 0 \$0.00 0.0%

0

Current Contract **\$103,707.82**

120

06/05/24

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 0.00%

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

R-00099-MCO TERMINALS A & B RENTAL CAR QTA CANOPY LEAKS

CONTRACTOR: RUSH Facilities, LLC

GOAA CONTACTS:

A/E: CMC Design Group, Inc.

Sponsor: Facilities

OAR: Geotech Consultants International, Inc., dba
GCI, Inc.

Construction: Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$315,200.00

SCOPE:

Canopy leak repairs to the Terminals A and B RAC QTA at the Orlando International Airport will include, but are not limited to, vacuuming debris from all perimeter and center gutters; power washing/sewer jetting perimeter and center gutters, including column drains; patching holes in perimeter and center gutters, as required; coating inside bottom of perimeter and center gutters with acrylic-based elastomeric coating; replacing any damaged or missing deck clips; and, checking and re-sealing structural column penetrations.

STATUS:

A-Side Building Canopy repairs are complete. Scope development for B-Side repairs is underway. Work will include Building Canopy B-2 repairs and associated cleaning and gutter replacement. After fully defined, the project will be bid to the continuing vertical contractors.

NOTICE TO PROCEED: 06/05/23

CONSTRUCTION COST:

Original Contract		\$265,448.77	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$265,448.77	
Paid To Date Thru PA #	1	\$69,910.50	26.3%

TIME(DAYS)

COMPLETION

30

07/04/23

0

30

07/04/23

Time: 423.3%

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

R-00100-MCO 2022-2023 EMERGENCY ROOF REPAIRS AND WATERPROOFING MAINTENANCE

CONTRACTOR: P&A Roofing and Sheet Metal, Inc.

A/E: NONE

OAR: NONE

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Lionel Brown

PROJECT COST: \$350,000.00

SCOPE:

Provide emergency response for GOAA building envelope repairs and waterproofing at the Orlando International Airport, and perform scheduled maintenance as directed by the Aviation Authority.

STATUS:

Project is in on-call status.

NOTICE TO PROCEED: 11/01/22

CONSTRUCTION COST:

Original Contract		\$200,000.00	
Thru Change Order #	1	\$150,000.00	75.0%
Current Contract		\$350,000.00	
Paid To Date Thru PA #	15	\$235,802.14	67.4%

TIME(DAYS)

COMPLETION

435

01/09/24

234

669

08/30/24

Time: 83.0%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

R-00104-MCO 17L/35R VAULT ROOF REPLACEMENT

CONTRACTOR: P&A Roofing and Sheet Metal, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

Construction: Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$475,608.00

SCOPE:

Replace roof at 17L/35R vault building at the Orlando International Airport.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 05/20/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$183,000.00

120

09/16/24

Thru Change Order # 1 \$221,284.45 120.9%

0

Current Contract

\$404,284.45

120

09/16/24

Paid To Date Thru PA # 0 \$0.00 0.0%

Time: 0.00%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00961-MCO AIRSIDE 1 APM CEILING REPAIRS

CONTRACTOR: Collage Design and Construction Group, Inc.
dba The Collage Companies

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$268,500.00

SCOPE:

Reseal skylights and perform interior drywall repairs and painting at Airside 1 APM Station and Landside at Orlando International Airport. Scope includes removal and replacement of all existing damaged drywall, and, finish and paint drywall to match existing ceiling and walls, such as finish and color. Contractor shall protect surrounding work areas from damage or disfiguration and remove waste materials, debris and rubbish from jobsite daily.

STATUS:

Project is in submittal/procurement phase.

CONSTRUCTION COST:

Original Contract		\$264,563.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$264,563.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 05/30/24

TIME(DAYS)

COMPLETION

120	09/26/24
0	
120	09/26/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR: H.A. Contracting Corporation

A/E: C&S Engineers, Inc.

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Scott Shedek

PROJECT COST: \$114,817.66

SCOPE:

Evaluate and implement the use of a system of sensors to monitor certain metrics in terminal restrooms at the Orlando International Airport. The sensors will collect data which can be utilized to schedule maintenance and cleaning of the restrooms to improve passenger experience. Specific sensors for water levels (to identify standing water on the floors), waste receptacle/paper towel and toilet paper capacities, CO2, water flow (to identify leaks), custodial electronic check-in and customer satisfaction feedback will be implemented. The project will use one set of mens/womens restrooms in a frequently used location to test the sensor system.

STATUS:

Submittals have been completed. The A/E has completed minor electrical updates to the construction documents. Construction infrastructure activities are ongoing.

NOTICE TO PROCEED: 12/26/23

CONSTRUCTION COST:

Original Contract		\$87,623.52	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$87,623.52	
Paid To Date Thru PA #	1	\$9,880.00	11.3%

TIME(DAYS)

COMPLETION

150	05/23/24
<u>0</u>	
150	05/23/24
Time: 66.0%	

**ANTICIPATED
COMPLETION:
06/30/24**

PROJECTS IN CONSTRUCTION

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR: H.A. Contracting Corporation

GOAA CONTACTS:

A/E: NONE

Sponsor: Security

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Brian Gilliam

FUNDING: FDOT,GARBS (General Account Revenue Bonds),LOC (Line of Credit)

PROJECT COST: \$419,900.00

SCOPE:

Manage the installation, switch out the cores, and manage the key management system of owner-furnished equipment, lock cores, ancillary equipment, accessories, and other requirements to replace the lock and key system for the entire MCO Campus at the Orlando International Airport.

STATUS:

Cores and keys are in production. Installation of cores at the GOAA Annex located at Cargo Road is complete, with key distribution in-progress. Terminal C core and key replacement is underway.

NOTICE TO PROCEED: 01/29/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$419,900.00

150

06/26/24

Thru Change Order # 0 \$0.00 0.0%

0

Current Contract

\$419,900.00

150

06/26/24

Paid To Date Thru PA # 3 \$91,000.27 21.7%

Time: 81.3%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00992-MCO REHABILITATION OF STRUCTURAL STEEL COMMERCIAL LANES CANOPIES

CONTRACTOR: Clancy & Theys Construction Co.

A/E: Avcon, Inc.

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

FUNDING: Cap. Ex. (Capital Expenditure Fund),GARBS
(General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$3,033,125.00

SCOPE:

Repair and paint the Landside A commercial lane canopies, including structural steel and any associated infrastructure necessary to repair the canopies at the Orlando International Airport.

STATUS:

Repair activities on the canopies are nearing completion.

NOTICE TO PROCEED: 11/27/23

CONSTRUCTION COST:

Original Contract		\$1,980,592.00	
Thru Change Order #	2	\$510,183.53	25.8%
Current Contract		\$2,490,775.53	
Paid To Date Thru PA #	5	\$1,212,817.37	48.7%

TIME(DAYS)

203

COMPLETION

06/16/24

0

203

06/16/24

Time: 79.8%

**ANTICIPATED
COMPLETION:
06/30/24**

PROJECTS IN CONSTRUCTION

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Cost Management, Inc., dba CMI	Construction:	Christina Taylor
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT COST:	\$2,500,000.00

SCOPE:

Design and construct the replacement of Elevator P58 at Airside 4 at the Orlando International Airport. Scope will also include all related work associated with the elevator replacement.

STATUS:

Shop Drawings and Submittal Review Phase is complete. Permit drawings have been complete. Release of elevator equipment is scheduled for late June, with a six-month lead time. Miscellaneous work in the elevator machine room is scheduled to begin mid-July.

				NOTICE TO PROCEED: 02/28/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$998,948.26		365	02/26/25
Thru Change Order #	0	\$0.00	0.0%	<u>0</u>	
Current Contract		\$998,948.26		365	02/26/25
Paid To Date Thru PA #	1	\$22,109.04	2.2%	Time: 13.2%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01006-MCO AIRSIDE 3 WING 1 RAMP LEVEL UPGRADES

CONTRACTOR: H.A. Contracting Corporation

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Cost Management, Inc., dba CMI

Construction: Christina Taylor

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$276,000.00

SCOPE:

Renovate Airside 3, Wing 1 Ramp Level corridor and one women's and men's restroom at the Orlando International Airport. Scope will include, but is not limited to, plumbing, electrical for hand dryers, lighting, painting, floor and wall tile, ceiling tile, and bathroom accessories.

STATUS:

Installation of finish materials, such as floor/wall tiles, and plumbing and light fixtures, is complete. Installation of toilet accessories and partitions is nearing completion.

NOTICE TO PROCEED: 11/01/23

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$234,920.00

160

04/08/24

Thru Change Order # 0 \$0.00 0.0%

0

Current Contract **\$234,920.00**

160

04/08/24

Paid To Date Thru PA # 3 \$164,169.50 69.9%

Time: 136.3%

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-01007-MCO TERMINAL B AREA 4 LEVEL 2 BHS ROOF REPAIR

CONTRACTOR: H. W. Davis Construction, Inc. **GOAA CONTACTS:**
A/E: AECOM Technical Services, Inc. Sponsor: Facilities
OAR: PSA Constructors Inc. dba PSA Management Inc. **Construction:** Christina Taylor
FUNDING: O&M (Operations & Maintenance Fund) **PROJECT COST:** \$112,560.00

SCOPE:

Construct a cover over the western end of the Baggage Handling System (BHS) machinery to protect the equipment from the weather at the Orlando International Airport..

STATUS:

Installation of structural steel is nearing completion.

NOTICE TO PROCEED: 03/15/24

CONSTRUCTION COST:

Original Contract		\$71,272.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$71,272.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

90	06/12/24
<u>0</u>	
90	06/12/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-01011-MCO AIRSIDE 4 60'S WING RENOVATION (D/B)

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: WSP USA Inc.

FUNDING: GARBS (General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Scott Shedek

PROJECT COST: \$1,281,376.00

SCOPE:

Design and renovate a portion of the 60s Wing, associated hold rooms, and corridor leading to the 60s wing at Airside 4 at the Orlando International Airport. Renovations will include, but are not limited to, the removal of the 60s Wing escalator, widening of existing 60s Wing staircase, demolition of two exterior doors to be infilled with block and waterproofed, replacement of carpeting and ceiling tiles, replacement of existing light fixtures, painting, new signage, new CCTV cameras, new ACS card readers, replacement of existing HVAC ductwork, cleaning and recertification of existing wall mounted AC units, and replacement of broken store front glass.

STATUS:

Design and Submittal Phase is complete. Demolition activities are underway. Installation of power and data conduits and wire to support the CT-80 on the Ramp Level is underway.

NOTICE TO PROCEED: 02/28/24

CONSTRUCTION COST:

Original Contract		\$999,222.00	
Thru Change Order #	4	\$282,153.40	28.2%
Current Contract		\$1,281,375.40	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

180	08/25/24
0	
180	08/25/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01013-MCO AIRSIDE 1 WINGS 4 AND 5 RAMP LEVEL COMMON CORRIDORS AND STAIRWAYS

CONTRACTOR: H. W. Davis Construction, Inc.

A/E: NONE

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$260,000.00

SCOPE:

Refurbish common area corridors and stairwells at Airside 1, Wings 4 and 5, Ramp Level, at the Orlando International Airport. Scope will include ceiling tile replacement and repainting walls.

STATUS:

Rubber stair treads and painting in the stairwells is complete. Installation of electrical, vinyl cove base, drywall finishing and ceiling tile/grid in the corridor is complete. Painting in the corridor is complete.

NOTICE TO PROCEED: 05/13/24

CONSTRUCTION COST:

Original Contract		\$216,706.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$216,706.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

85
0
85
Time: 0.00%

COMPLETION

08/05/24
08/05/24

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01014-MCO AIRSIDE 1 WING 5 RAMP LEVEL RESTROOM REFURBISHMENT

CONTRACTOR: H. W. Davis Construction, Inc.

A/E: NONE

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$296,000.00

SCOPE:

Refurbish Restroom Nos. 3621, 3622, 3633, 3632, 3634, and 3635 at Airside 1 Wing 5 at the Orlando International Airport. Scope will include re-tile wall and floor; paint any exposed walls not covered by tile; remove and replace lighting with LED lights and motion sensors; remove paper towel dispensers and replace with electric hand dryers; replace stall walls as needed; replace toilets; replace mirrors; replace sinks; replace faucets; replace toilet paper holders; replace trash bins for each stall; replace trash bin at sink; and, repair and paint doors in/out of restrooms.

STATUS:

Project has achieved Substantial Completion.

NOTICE TO PROCEED: 03/07/24

CONSTRUCTION COST:

Original Contract		\$246,076.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$246,076.00	
Paid To Date Thru PA #	2	\$233,772.20	95.0%

TIME(DAYS)

COMPLETION

85	05/30/24
<u>0</u>	
85	05/30/24
Time: 80.0%	

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

V-01016-MCO AIRSIDE 3 WING 2 RAMP LEVEL RESTROOM REFURBISHMENT

CONTRACTOR: H. W. Davis Construction, Inc.

A/E: NONE

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$193,000.00

SCOPE:

Refurbish Restrooms 4521 and 4524 at Airside 3, Wing 2, Ramp Level at the Orlando International Airport.

STATUS:

Project is in submittal/procurement phase.

CONSTRUCTION COST:

Original Contract		\$156,500.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$156,500.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 05/20/24

TIME(DAYS)

COMPLETION

39	06/27/24
<u>0</u>	
39	06/27/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01017-MCO HVAC IMPROVEMENTS FOR GOAA EXECUTIVE OFFICES

CONTRACTOR: Collage Design and Construction Group, Inc.
dba The Collage Companies

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Cost Management, Inc., dba CMI

Construction: Scott Shedek

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$230,950.00

SCOPE:

Design and construction requirements for HVAC improvements at the Aviation Authority Executive Office at the Orlando International Airport. Scope consists of all design requirements, labor, materials, equipment and supervision to provide HVAC improvements. Scope includes installation of new ductwork, verification of existing transfer duct dampers, AHU and backdraft damper operating conditions, ceiling plenum infrastructure, investigation/modifications to existing transfer air duct design within the executive offices and adjacent space/conference rooms for improving air movement throughout the office ceilings to help eliminate negative pressurization/stagnation issues in the plenum.

STATUS:

Preliminary design is complete. Site evaluation survey for above-ceiling mechanical work is complete. Shop Drawings and Submittal Phase is nearing completion. Construction is scheduled to begin in late-June, with close coordination of after-hours construction schedule of HVAC replacement activities between the OAR and executive office staff.

CONSTRUCTION COST:

Original Contract		\$200,456.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$200,456.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 04/08/24

TIME(DAYS)

COMPLETION

120

08/05/24

0

120

08/05/24

Time: 0.00%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01018-MCO NORTH TERMINAL ROOFTOP CANOPY A AND B SIDES BEAM REPAINTING

CONTRACTOR: Collage Design and Construction Group, Inc.
dba The Collage Companies

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Cost Management, Inc., dba CMI

Construction: Scott Shedek

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$263,000.00

SCOPE:

Re-paint canopy beams located at North Terminal Rooftop A and B Sides at the Orlando International Airport.

STATUS:

Project has achieved Substantial Completion.

NOTICE TO PROCEED: 04/08/24

CONSTRUCTION COST:

Original Contract		\$224,061.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$224,061.00	
Paid To Date Thru PA #	1	\$10,210.70	4.6%

TIME(DAYS)

COMPLETION

120 08/05/24

0

120 08/05/24

Time: 42.5%

**ANTICIPATED
COMPLETION:
SubstCompl**

PROJECTS IN CONSTRUCTION

V-01021-MCO NTC EAST CHECKPOINT HVAC MODIFICATIONS

CONTRACTOR: Collage Design and Construction Group, Inc.
dba The Collage Companies

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$377,500.00

SCOPE:

Design and construct HVAC improvements to the East Checkpoint Atrium Space at the Orlando International Airport. Design scope includes design modifications to the existing HVAC controls serving the APM lobby space; design for High Volume Low Speed (HVLS) Ceiling Fans in Atrium space between the APM Lobby and TSA Screening areas; design for the addition of nozzle-type diffusers at the APM entry/disembark lobbies (Supply Air Distribution); and, design for the addition of nozzle-type diffusers at the East Atrium/TSA (Supply Air Distribution). Construction scope includes installation of fourteen nozzle-type diffusers at the East Atrium/TSA areas and replacement of the existing linear diffusers over the TSA screening areas..

STATUS:

Project is in submittal/procurement phase.

				NOTICE TO PROCEED: 05/30/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$325,149.00		90	08/27/24
Thru Change Order #	0	\$0.00	0.0%	<u>0</u>	
Current Contract		\$325,149.00		90	08/27/24
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01022-MCO NORTH TERMINAL A AND B EAST AND WEST CHECKPOINT SIGNAGE

CONTRACTOR: Gomez Construction Company

A/E: TBD

OAR: Cost Management, Inc., dba CMI

FUNDING: GARBS (General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Facilities

Construction: Scott Shedek

PROJECT COST: \$110,000.00

SCOPE:

Relocate existing artwork and install new signage (aluminum channel lettering) at North Terminal A and B East and West Checkpoint Entry at the Orlando International Airport.

STATUS:

Existing artwork has been removed and is currently being cleaned by the artwork conservator. Installation of the West Checkpoint gate signage is complete. Installation of the East Checkpoint gate signage is scheduled to commence in late-June.

NOTICE TO PROCEED: 04/17/24

CONSTRUCTION COST:

Original Contract		\$96,217.49	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$96,217.49	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

90	07/15/24
<u>0</u>	
90	07/15/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01026-MCO AMERICAN AIRLINES AIRSIDE 3 ROOF DRAIN RE-ROUTING

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: Cost Management, Inc., dba CMI

Construction: Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$29,500.00

SCOPE:

Re-route 10" roof drain by installing an 8" reducer and routing Schedule 40 PVC piping into adjacent stairwell at Gate 33 at the Orlando International Airport. Scope also includes miscellaneous concrete infill work.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 05/29/24

CONSTRUCTION COST:

Original Contract		\$21,674.99	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$21,674.99	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

60	07/27/24
0	
60	07/27/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01029-MCO REPLACE LEVEL 2 EV CHARGERS A & B GARAGES

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Environmental

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Scott Shedek

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT COST: \$187,861.00

SCOPE:

Replace 18 existing OUC maintained WIFI capable EV Chargers with new Level 2 Chargers at the Orlando International Airport. Scope includes new chargers, disconnects, meters on panels to monitor usage and rain protection/shielding to protect existing electrical panels that are exposed to the weather.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 06/04/24

CONSTRUCTION COST:

Original Contract		\$156,861.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$156,861.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

120	10/01/24
<u>0</u>	
120	10/01/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00033-MCO TERMINAL C CBP AND TSA REGULATORY CHANGES (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Scott Shedek
FUNDING:	GARBS (General Account Revenue Bonds)	PROJECT COST:	\$1,267,503.00

SCOPE:

Design-build services to install, replace, and modify spaces under regulatory control, including TSA and CBP spaces as needed, to meet changing regulatory requirements or agency requests at the Orlando International Airport.

STATUS:

All original scope activities plus additional TSA and CBP scope requests through Change Order No. 10 are complete. Change Order Nos. 11 and 12 for CBP restrooms and breakroom renovations have been approved. Construction activities are in-progress.

NOTICE TO PROCEED: 10/18/22

CONSTRUCTION COST:

Original Contract		\$177,196.00			
Thru Change Order #	12	\$1,090,306.17	615.3%		
Current Contract		\$1,267,502.17			
Paid To Date Thru PA #	9	\$446,956.03	35.3%		

TIME(DAYS)

COMPLETION

270	07/14/23
<u>339</u>	
609	06/17/24

Time: 97.5%

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-S00041-MCO TERMINAL C BHS CANOPY AND CHECKPOINT DELTA IMPROVEMENTS

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Torie Brooks

FUNDING: Aviation Authority Funds, GARBS (General Account Revenue Bonds)

PROJECT COST: \$250,000.00

SCOPE:

Improvements to BHS canopy and Checkpoint Delta at Terminal C at the Orlando International Airport. Scope includes vertical construction to install/raise sprinkler system and address BHS canopy and building connection for rain protection; and add window film and interior chair rail at Checkpoint Delta.

STATUS:

Installation of diamond plate wall protection at Checkpoint Delta is complete. Flashing and gutter activities at the airside are in-progress.

NOTICE TO PROCEED: 01/30/24

CONSTRUCTION COST:

Original Contract		\$150,755.58	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$150,755.58	
Paid To Date Thru PA #	1	\$14,128.01	9.4%

TIME(DAYS)

COMPLETION

120

05/28/24

0

120

05/28/24

Time: 77.5%

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-S00044-MCO TERMINAL C TENANT BUILDOUT (COMPLETION OF BP-S187)

CONTRACTOR:	Collage Design and Construction Group, Inc. dba The Collage Companies	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Account Revenue Bonds)	PROJECT COST:	\$250,000.00

SCOPE:

Complete the remaining scope of work for BP-S187 at Terminal C at the Orlando International Airport. Build-out of Landside Terminal (LST) and Airside Concourse (ASC) airline tenant construction of approximately 10,511 SF, with work consisting of taking over and finaling existing BP-S187 City permits; completing construction of tenant spaces that were planned and designed under the BP-S187 project; and project closeout. Scope includes, but is not limited to, interior partition walls, door openings, millwork, interior finishes, and extension of all building systems (mechanical, electrical, minimal plumbing, fire protection, security, communication, alarm systems).

STATUS:

Construction activities of the electrical, mechanical and finish work are complete. The emergency communications system is being tested, with City inspections scheduled for late June.

NOTICE TO PROCEED: 11/20/23

CONSTRUCTION COST:

Original Contract	1	\$199,000.00	0.0%
Thru Change Order #	1	\$0.00	0.0%
Current Contract		\$199,000.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

	90	02/17/24
	<u>0</u>	
	90	02/17/24
Time: 0.00%		

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-S00045-MCO TERMINAL C ENHANCEMENTS TRASH ROOM PLATFORMS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Account Revenue Bonds)	PROJECT COST:	\$115,000.00

SCOPE:

Provide and install two trash dumpster platforms and associated power on the ground floor of the loading dock at the Landside Terminal dumpster room at Terminal C at Orlando International Airport. Scope will include miscellaneous construction for placement of the prefabricated platforms and will allow for dumpsters to be loaded horizontally for overhead clearance.

STATUS:

Electrical installation for the trash compactors is complete. Dumpster platforms have been delivered, with installation activities to commence in late June.

NOTICE TO PROCEED: 12/12/23

CONSTRUCTION COST:

Original Contract		\$105,439.38			
Thru Change Order #	1	\$4,621.33	4.4%		
Current Contract		\$110,060.71			
Paid To Date Thru PA #	1	\$38,333.83	34.8%		

TIME(DAYS)

COMPLETION

	120	04/09/24
	0	
	120	04/09/24
Time: 40.0%		

**ANTICIPATED
COMPLETION:
6/30/2024**

PROJECTS IN CONSTRUCTION

V-S00053-MCO HVAC DAMPER AT BRIGHTLINE STATION

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: PSA Constructors Inc. dba PSA Management Inc.

Construction: Torie Brooks

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT COST: \$90,181.00

SCOPE:

Provide damper in HVAC line at the Terminal C Train Station at the Orlando International Airport.
Scope is to prevent condensation leaks.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 05/07/24

CONSTRUCTION COST:

Original Contract		\$73,118.27	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$73,118.27	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

90	08/04/24
<u>0</u>	
90	08/04/24
Time: 0.00%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00055-MCO TERMINAL C ENHANCEMENTS PROGRAM- FIS PIER MODE LEDs, ACS and DOOR IMPROVEMENTS

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: PSA Constructors Inc. dba PSA Management Inc.

FUNDING: GARBS (General Account Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT COST: \$250,000.00

SCOPE:

Includes FIS Pier Mode LEDs and miscellaneous ACS and door improvements such as but not limited to Commissary doors and Employee Screening door improvements with ACS and associated hardware at the Orlando International Airport.

STATUS:

Project is in submittal/procurement phase.

NOTICE TO PROCEED: 06/04/24

CONSTRUCTION COST:

Original Contract		\$107,576.43	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$107,576.43	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

120
0
120
Time: 0.00%

COMPLETION

10/01/24

10/01/24

**ANTICIPATED
COMPLETION:
On Schedule**