

On Tuesday, March 5, 2024, the **CONSTRUCTION FINANCE OVERSIGHT COMMITTEE** of the Greater Orlando Aviation Authority met in the Carl T. Langford Board Room, Orlando International Airport, One Jeff Fuqua Boulevard Orlando, FL 32827. Chairperson Sharman called the meeting to order at 9:50 a.m. The meeting was posted in accordance with Florida Statutes with quorum participating. Office of the Governor, Executive Order Number 20-69.

Committee Members Present:

Kathleen Sharman, Executive Vice President/CFO and Chairperson
Marquez Griffin, Senior Vice President of Operations
Tracy Conner Harris, Vice President of Concessions
Gary Hunt, Vice President of Facilities
Max Marble, Senior Vice President Capital Programs

Also Present:

Marie Dennis, Deputy Chief Financial Officer
Melvin Martinez, GOAA
Drew Erickson, Jacobs PMO
Ian Brooks, GOAA
Robert Furr, GOAA
Nils Johnson, CCS
Laini Schultz, CCS
Pankaj Gupta, Jacobs PMO
Win Beltran, GCI
Frederick Robinson, Anser Advisory
Heather Lee, Anser Advisory
Tracey Goff, Anser Advisory
Hameedah McCondichie, Sr. Admin. Assistant, GOAA
Chayla German, AECOM, Recording Secretary

LOBBYIST DISCLOSURE

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. The policy, forms, and instructions are available on the Aviation Authority's web site. Please contact the Chief Administrative Officer with questions at (407) 825- 7105.

Chairperson Sharman asked the Committee to report any conflicts of interest or violations of the Aviation Authority's Code of Ethics and Business Conduct; lobbying activities policy; or the Florida Sunshine law with regard to any agenda item. No Violations were reported.

I. CALL TO ORDER

II. ANNOUNCEMENTS

III. ROLL CALL

IV. CONSIDERATION OF MINUTES AND OLD BUSINESS

A. Minutes of the February 6, 2024 CFOC Meeting

The Committee reviewed the meeting minutes from the February 6, 2024, CFOC. No comments or concerns were provided.

B. Old Business

1. Airline Terminal Improvements Program – Chairperson Sharman stated this is still being

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monitored by Jackie Chan and her team for the relocation of airlines.

2. Terminal C Enhancements Program – Chairperson Sharman stated more updates will be provided as monitoring continues.
3. Chairperson Sharman stated the critical deadlines are listed. Chairperson Sharman stated everyone should have submitted all their capital program requests by now. Chairperson Sharman stated planning studies have been received for most major projects and the CIR prioritization meeting is scheduled for March 11, 2024. Chairperson Sharman stated the first draft of the CIP is due on March 31, 2024, however it may be finished prior to that date. Chairperson Sharman stated there is a meeting with the Airlines on April 4, 2024.

V. CONSENT AGENDA

A. ACTION ITEMS

1. Recommendation to Approve Budget Transfer Request for H-00369 – Airsides 2 & 4 Ramp Modifications and Stripping (Design/Build), Airsides 2 and 4 Automatic People Mover Replacement Program

Mr. Johnson presented a memorandum dated March 5, 2024, requesting the committee to approve budget transfer request for H-00369 – Airsides 2 & 4 Ramp Modifications and Stripping (Design/Build), Airsides 2 and 4 Automatic People Mover Replacement Program. On October 18, 2023, the Aviation Authority Board approved the award of the Airsides 2 and 4 Automatic People Mover (APM) System Replacement Design/Build/Operate/Maintain (DBOM) contract for BP-00477 to Mitsubishi Heavy Industries of America, Inc.

During a test run of the COBUS routing for the COOP operation, it was discovered that at Airside 4, the COBUS needed to make a three-point turn to access the service road from the Airside 4 ramp. This type of turn would be problematic for the COOP operation as it would require a flagman to assist with the turn and add time to the trip making the commute to Airside 2 much longer than needed. By modifying the Airside 4 ramp by replacing an existing curb and grass median with a new asphalt roadway, the COBUS would be able to merge onto the existing service road without any issues.

At Airside 2, it was discovered that the apron access road leading from the service road to the Airside 2 apron has a dip, which causes the COBUS to bottom out, not allowing access to the Airside. The apron access road can be modified to remove the dip and the road hazard by leveling the road with asphalt.

The project team has estimated that the added scope will require a budget increase of \$200,000 bringing the new project budget to \$265,000. The project team feels confident that the current project budget of the V-00974 project can be reduced by \$200,000 leaving enough funds in the budget to complete the work associated with the design, fabrication, and installation of new canopies at Airsides 2 and 4 to support COOP operations.

There are no reasonable alternatives. There is no fiscal impact to the Airsides 2 and 4 APM Replacement Program.

The Construction Finance Oversight Committee reached a consensus to approve the transfer of \$200,000 of General Airport Revenue Bonds from V-00974 – Airsides 2 and 4 Continuity of Operations Plan (Design/Build) to H-00369 – Airsides 2 and 4 Ramp Modifications and Stripping (Design/Build).

2. Recommendation to Approve Budget Transfer Request for V-01020 – Airside 4 Additional Transportation Security Administration Screening Lanes Design, Airsides 2 and 4 Automatic People Mover Replacement Program

Mr. Johnson presented a memorandum date March 5, 2024, requesting the committee to approve a budget transfer request for V-01020 – Airside 4 Additional Transportation Security Administration (TSA) Screening Lanes Design, Airsides 2 and 4 Automatic People Mover (APM) Replacement Program.

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One new project is now being considered to improve the COOP operations by allowing for the screening of all international passengers arriving at Airside 4 prior to any further movement of passengers through the airport. The scope of this project is currently limited to providing Architectural, Engineering, and Cost Estimating services. Services will be limited to design services through final design and construction documents (plans and specifications). Bid and award phase services will not be included at this time.

The project team has requested a design fee proposal from MLM to develop the design documents and prepare a construction cost estimate. The fee for these design services is \$303,275. The project team recommends transferring \$310,000 from ZC-347 – Airsides 2 & 4 APM Replacement CIP Unallocated into a new project, V-01020 – Airside 4 Additional TSA Screening Lanes Design.

There are no reasonable alternatives. There is no overall fiscal impact to the Airsides 2 and 4 APM Replacement Program, however CIP Unallocated will be reduced by \$310,000.

The Construction Finance Oversight Committee reached a consensus to approve the transfer for \$310,000 of General Airport Revenue Bonds from ZC-347 – Airsides 2 and 4 Automatic People Mover Replacement Capital Improvement Program Unallocated to V-01020 – Airside 4 Additional Transportation Security Administration Screening Lanes Design.

3. Recommendation to Approve the Request to Add Series 2013A AMT General Airport Revenue Bond Funds to the Airsides 2 and 4 Automated People Mover Replacement Program

Ms. Dennis presented a memorandum dated March 5, 2024, requesting the committee to approve the request to add Series 2013A AMT General Airport Revenue Bond (GARB) funds to the Airsides 2 and 4 Automated People Mover (APM) Replacement program.

Since the construction proceeds and interest earnings remain unspent in the 2013A GARB series, Aviation Authority finance staff have coordinated efforts with other departments to identify the fastest way to expend the funds. It has been determined that the 2013A GARBS can be expended in the BP-00477REP - Airsides 2 & 4 APM Improvements project.

On December 1, 2022, January 3, 2023, and September 7, 2023, the CFOC approved transfers of unspent 2015A GARB and 2016A GARB construction proceeds to the Airsides 2 & 4 APM Replacement program, as the project scope was similar to the original intent to replace the Airsides 1 & 3 APMs. It was originally thought that the program would be able to spend the 2015A GARB and 2016A GARB funds quickly, but it has been found that the project's timeline does not support expending these bond funds expeditiously. However, the BP-00477REP project can expend the remaining 2013A Bonds in the first pay application.

Aviation Authority staff proposed a finance plan to a nationally recognized bond counsel for concurrence. The plan included the use of the 2013A GARBS in BP-00477REP and the use of the 2015A and 2016A GARBS in an upcoming bond issuance or to pay debt service payments due on April 1, 2024. The proposed plan was approved by the bond counsel.

There are no other feasible alternatives which will expend the remaining bond funds faster. The fiscal impact is the utilization of \$2,236,970 of 2013A GARBS, \$1,360,920 of 2015A GARBS, \$526,697 of 2016A GARBS, and a \$439,354 reduction of Future GARBS in the Airsides 2 and 4 APM Replacement Program.

The Construction Finance Oversight Committee reached a consensus to approve (a) the transfer of \$2,326,970 of 2013A General Airport Revenue Bond (GARB) funds from V-00990 – Baggage Handling System High Speed Diverter Upgrade to BP-00477REP - Airsides 2 & 4 APM Improvements; (b) the transfer of \$1,360,920 of 2015A GARB funds from BP-00477REP to the Construction Fund; (c) the transfer of \$526,697 of 2016A GARB funds from BP-00477REP to the Construction Fund ; (d) the transfer of \$2,326,970 of 2019A GARB funds from the Construction Fund to V-00990; and (e) the reduction of \$439,353 of Future GARBS in BP-00477REP.

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4. Recommendation to Approve Budget Transfer Request for W-00499 – Centerfield Aircraft Rescue and Fire Fighting Kitchen Renovation, Building Renovations Program

Mr. Paterson presented a memorandum dated March 5, 2024, requesting the committee to approve a budget transfer request for W-00499 – Centerfield Aircraft Rescue and Fire Fighting (ARFF) Kitchen Renovation, Building Renovations Program.

The Owner Authorized Representative (OAR) Design Services fee is \$27,794. There is currently \$11,336 of available funds in project W-00499, therefore an additional \$20,000 is needed. It is requested that \$20,000 be transferred from Fiscal Year (FY) 2024 Capital Initiation Request (CIR) #00959 – Centerfield ARFF Station Renovation into project W-00499.

The alternative is to not add OAR Design Services. There is no overall fiscal impact to the Building Renovations Program, however the FY24 CIR00959 – Centerfield ARFF Station Renovation will be reduced by \$20,000.

The Construction Finance Oversight Committee reached a consensus to approve the transfer of \$20,000 of Capital Expenditure funds from Fiscal Year Capital Initiation Request #00959 – Centerfield Aircraft Rescue and Fire Fighting Station Renovation to W-00499 – Centerfield Aircraft Rescue and Fire Fighting Kitchen Renovation.

5. Recommendation to Approve Budget Transfer Request for BP-S00196 – Terminal C Phase 1X Civil, Apron & Taxiway Paving, and Ground Support Equipment Facility, Terminal C Gates C250-253 Ramp/Remain Overnight/Airfield Program

Mr. Erickson presented a memorandum dated March 5, 2024, requesting the committee to approve a budget transfer request for BP-S00196 – Terminal C Phase 1X Civil, Apron & Taxiway Paving, and Ground Support Equipment Facility, Terminal C Gates C250-253 Ramp/Remain Overnight (RON)/Airfield Program.

The Jacobs Project Management Oversight Team is tracking potential change orders associated with owner directed changes and design progression for the BP-S00196 project. Additionally, the need to establish a project contingency has been recognized. The proposed budget transfer from Capital Improvement Program (CIP) Unallocated will provide \$6 million of budget to accommodate the potential change orders in the queue and provide a contingency for future changes.

There are no reasonable alternatives at this time. There is no fiscal impact to the Terminal C Gates C250-253 Ramp/RON/Airfield program. However, CIP Unallocated will be decreased by \$6 million.

Chairperson Sharman asked Mr. Erickson if he had an idea of what the change orders will be. Chairperson Sharman stated there are many funding sources, so we want to make sure the funding is maximized on the right scope of the work. Mr. Erickson stated there have been a couple requests from the owner for additional parking in the North RON and possibly adding fuel. Mr. Erickson stated in keeping up with the BP-S00196 we want to get the contingency established to meet hard deadlines. Chairperson Sharman stated in regards to fuel, there will a better funding source than GARBS if that change order is brought to the Construction Committee. Chairperson Sharman stated she wanted to bring that to the attention of the Construction Finance department to be watching for it as another CFOC action may be needed to modify the request.

The Construction Finance Oversight Committee reached a consensus to approve the budget transfer of (a) \$3,465,000 General Airport Revenue Bond (GARB) funds from ZC-355 – Capital Improvement Program Unallocated to BP-S00196RRA – Terminal C Phase 1X Civil, Apron & Taxiway Paving, and Ground Support Equipment Facility, Apron; (b) \$1,380,000 of GARB funds from ZC-355 to BP-S00196RRA, Airfield; (c) \$694,212 of Passenger Facility Charge (PFC) 21 funds from W-S00110RRA – Architect of Record to BP-S00196RRA, Apron; (d) \$694,212 of GARB funds from ZC-355 to W-S00110RRA; (e) \$460,788 of PFC 21 funds from ZC-356 - Soft Cost Reserve to BP-S00196RRA, Apron; and (f) \$460,788 of GARB funds from ZC-355 to ZC-356.

6. Recommendation to Approve Budget Transfer Request for W-S00150ACG – Owner Furnished Furniture, Fixtures, and Equipment and Information Technology Items, Terminal C Airside Concourse Gates C250-C253

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Mr. Gupta presented a memorandum dated March 5, 2024, to approve a budget transfer request for W-S00150ACG – Owner Furnished Furniture, Fixtures, and Equipment and Information Technology Items, Terminal C Airside Concourse (ASC) Gates C250-C253. On September 7, 2023, the Construction Finance Oversight Committee (CFOC) approved a budget increase of \$3,198,867 to W-S00150ACG - Owner Furnished Furniture, Fixtures, and Equipment (FFE) and Information Technology (IT) Items for a total project budget of \$8,713,867, which is funded with General Airport Revenue Bonds (GARB) in entirety.

A procurement plan for the FFE and IT items to be procured through the W-S00150ACG project was presented to the Construction Committee for recommendation for approval on March 5, 2024. Previously excluded items including Digital Signage licensing and content, Passive Optical Network (PON) Integration, and Mobile App have been moved back into the project scope and quantities of the PON network equipment have been revised to reflect the current design drawings resulting in the revised projected budget of \$9,501,305.

Additionally, during categorization of procurement items to respective budget categories, items were identified that need to be funded through Capital Expenditure (CAPEX) funds due to Aviation Authority purchasing policy guidelines based on item pricing and life expectancy. As a result, to fund this item that was presented to the Construction Committee for approval, \$7,746,307 of CAPEX funds are needed as part of the project budget. A budget increase of \$787,438 is also necessary to fund the FFE and IT procurement plan.

There are no reasonable alternatives at this time. There is no fiscal impact to the overall Capital Improvement Program (CIP), however the Terminal C ASC Gates C250-C253 program budget will be reduced by \$7,746,307 of GARBs and increased by the same amount of CAPEX. If approved, this will also reduce ZC-354 - Terminal C ASC Gates C250-C253 CIP Unallocated by \$787,438. Subsequently, CAPEX funds within the North Terminal Security Checkpoints, Airsides 2 and 4 Automatic People Mover System Update, and Terminal C Phase 2 programs will be reduced by \$389,080, \$2,710,613, and \$4,646,614 respectively and replaced with future GARBs in the same amount. Funding changes to these CIP programs can be reevaluated in the upcoming CIP update.

Chairperson Sharman stated the budget is increasing and we don't want to spend GARBS on items with short useful lifespans. Chairperson Sharman stated the funds are coming from the North Terminal Security Checkpoint, because the program is almost done. Chairperson Sharman stated funds are also coming from Airsides 2&4 APM System Updates and Terminal C Phase 2 where the CAPEX was matching funds for the PFCs. Chairperson Sharman stated during the next CIP update, we need to reevaluate to ensure there is enough of the right funding in these programs.

The Construction Finance Oversight Committee reached a consensus to approve the budget transfers reflected in Exhibits 1 to 4.

7. Recommendation to Approve Budget Transfer Request for V-S00033 – Miscellaneous Landside Regulatory, Changing Regulatory Requirements Program

Ms. Lee presented a memorandum dated March 5, 2024, requesting the committee to approve budget transfer request for V-S00033 – Miscellaneous Landside Regulatory, Changing Regulatory Requirements Program. On September 6, 2022, project V-S00033 - Miscellaneous Landside Regulatory was established in the amount of \$250,000. The project scope provides for Terminal C changes and enhancements that arise through interagency coordination efforts with U.S. Customs and Border Protection (CBP) and Transportation Security Administration (TSA).

On April 2023 additional design began to provide required Terminal C workspace and infrastructure for spaces under regulatory control including CBP and TSA. This includes new staff restrooms, breakroom, and door modifications. The July 11, 2023, budget increase of \$650,000 was based on rough order of magnitude (ROM) estimates for these additional Agency requests. An additional \$250,000 is requested to support these efforts, with funding recommended to come from CBP Regulation Contingency.

There is no overall fiscal impact to the Changing Regulatory Requirements program, however the contingency will be reduced by \$250,000.

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The Construction Finance Oversight Committee reached a consensus to approve the transfer of \$250,000 of General Airport Revenue Bond (GARB) funds from ZC-252 - U.S. Customs and Border Protection Regulation Contingency to V-S00033 – Miscellaneous Landside Regulatory.

8. Recommendation to Approve Budget Transfer Request for BP-00498 – Taxiways G & H Rehabilitation, Phase 2, Orlando International Airport

Mr. Furr presented a memorandum dated March 5, 2024, requesting the committee to approve budget transfer request for BP-00498 – Taxiways G & H Rehabilitation, Phase 2, Orlando International Airport.

A request to award an addendum to AECOM for BP-00498 - Taxiways G and H Phase 2 Bid and Award Services will be presented to the Construction Committee for approval on March 5, 2024, in the amount of \$28,661. The scope will include preparation of bid documents which will consist of construction plans, technical specifications, front end documents as prepared by the Aviation Authority, an engineering report, and a construction cost estimate.

The FAA AIP grant funding for bid and award services will be included in the grant application request for Phase 2 construction, with approval for costs to be incurred prior to execution of that construction grant as a formulation cost. The recommended interim funding pending receipt of the construction grant is Capital Expenditure funds.

There are no other reasonable alternatives. There is no fiscal impact as these funds have already been preapproved for the taxiway rehabilitations.

Chairperson Sharman asked for the status of the FDOT grant. Ms. Plummer stated an update was received on March 4, 2024, mentioning an award will be provided in the near future. Ms. Plummer stated as long as a request is submitted in JACIP we should see a quick turnaround for the bid and award phase funds. Chairperson Sharman noted that a Notice to Proceed will not be done until the FDOT grant is received. Ms. Plummer confirmed.

The Construction Finance Oversight Committee reached a consensus to approve the transfer of (a) \$21,496 of Capital Expenditure funds from BP-00497 - Taxiways G & H Rehabilitation, Phase 1 to BP-00498 - Taxiways G & H Rehabilitation, Phase 2; and (b) \$21,496 of General Airport Revenue Bond funds from BP-00498 to BP-00497.

B. PROGRAM BUDGET STATUS WORKSHEETS

1. North Terminal Baggage Handling System MAC Projects
No Changes
2. Baggage Handling System
No Changes
3. Closed Circuit Television Improvements
No Changes
4. Changing Regulatory Requirements
No Changes
5. Airsides 2 & 4 APM System Update
No Changes
6. Airside 2 & 4 APM Replacement
No Changes
7. North Terminal Restrooms Upgrade – Phase 1
No Changes
8. North Terminal Security Checkpoints
No Changes
9. Passenger Processing Efficiency System
No Changes

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10. **Airline Terminal Improvements**
Reflects February 6, 2024 CFOC Actions
11. **Security Enhancement Program**
No Changes
12. **North Terminal Signage**
No Changes
13. **Health & Safety Renovations 2018-2025**
No Changes
14. **North Terminal Buildings' Roof Replacement**
No Changes
15. **North Terminal Vertical Circulations Improvements**
No Changes
16. **North Terminal Renovations**
No Changes
17. **North Terminal Building Systems Upgrades**
No Changes
18. **Intentionally Left Blank**
19. **Airfield Pavement Rehabilitation**
No Changes
20. **Rental Car Quick-Turn-Around Projects**
No Changes
21. **Terminal A & B RAC Counter & Lobby Improvements**
No Changes
22. **Roadway Improvements Program**
No Changes
23. **Rental Car Expansion Program**
No Changes
24. **Roadway Signage 2018-2025**
No Changes
25. **Employee Parking Lot**
No Changes
26. **Ground Transportation Facility Pedestrian Bridge**
No Changes
27. **Roadway Congestion Management Project**
No Changes
28. **Parking Improvements**
No Changes
29. **Fiber Infrastructure Program**
No Changes
30. **Wildlife Attractant Removal**
No Changes
31. **Building Renovations**
Reflects February 6, 2024 CFOC Action
32. **Security Detection System Improvement**
No Changes

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33. Environmental Mitigation
No Changes
34. Master Stormwater Planning
Reflects February 6, 2024 CFOC Action
35. New OIA Masterplan
No Changes
36. Advanced Budget, Schedule, & Scoping Analysis (ABSSA)
No Changes
37. C/E/F Annex 2 & Parking
No Changes
38. Infrastructure Development for Tenant Projects
No Changes
39. Airport Power Systems Upgrades
No Changes
40. Executive Lobby/Conference/Office Area Renovations
Reflects February 6, 2024 CFOC Action
41. South Terminal C Phase 1
Reflects February 6, 2024 CFOC Actions
42. South Terminal C Expansion Phase 1 Expansion
No Changes
43. Terminal C Phase 2
No Changes
44. Terminal C Airside Concourse Gates C250-C253
Reflects February 6, 2024 CFOC Action
45. Terminal C Gates C250-253 Ramp, Remain Overnight (RON), & Airfield
Reflects February 6, 2024 CFOC Actions
46. Terminal C Enhancements
Reflects February 6, 2024 CFOC Action
47. Passenger Conveyance Systems
No Changes
48. Terminal C Landscaping
No Changes
49. South Computer Room Buildout
No Changes
50. Hyatt Regency Hotel
Reflects February 6, 2024 CFOC Action
51. Orlando Executive Airport Active Project
No Changes
52. Rail Infrastructure Oversight
No Changes

VI. START-UP PACKAGES AND RATIFICATION ITEMS

1. Start-up Packages

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2. Ratifications

A. Recommendation to Approve Budget Transfers to Optimize Utilization of FDOT Grant

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448578-1-94-01 on Project BP-S00190 GMP 4S.6 General Conditions – STC FY 2024 Closeout Costs, Terminal C Enhancement Projects Program

On July 14, 2021, the Florida Department of Transportation (FDOT) issued Public Transportation Grant Agreement (PTGA) 448578-1-94-01 in the amount of \$15,274,352. The approved scope includes design, construction and construction phased services associated with the initial 16-gate Terminal C.

The FDOT PTGA expires June 1, 2024. The remaining unexpended grant amount of \$218,717 is programmed within projects in three Terminal C Programs. The projects with funding within these three programs are all closing out, with no additional costs to be incurred. To fully consume all FDOT PTGA funds in a timely manner, it is recommended that the \$218,717 be consolidated into a single active contract that will be fully invoiced within the required closeout period. A final invoice has been received for Turner Kiewit for BP-S00190 - GMP 4S.6, STC General Conditions. This contract is already funded in part through this PTGA and as such seems an ideal candidate for this funding transfer. To meet the Florida Prompt Payment Act, payment will need to be made for this invoice prior to the regularly scheduled March Construction Finance Oversight Committee (CFOC) meeting on March 5, 2024, and as such this recommended transfer is requested as a CFOC Ratification.

The Aviation Authority could request a grant extension for the remaining \$218,717 and identify new eligible contracts within the Terminal C Gates program to utilize these funds.

There is no fiscal impact to the overall CIP and no change in total budget for any of the impacted programs. There will be a change of GARB and FDOT funding for each of the impacted programs; Terminal C Gates, STC-P1, STC-P1X, and Terminal C Enhancements – STC FY 2024 Closeout.

The Construction Finance Oversight Committee reached a consensus to ratify the transfers reflected in Exhibits 1, 2, 3, and 4.

VII. INFORMATIONAL/DISCUSSION ITEMS

- A. **2024 CFOC Meeting and Memo Deadline Schedule**
- B. **2024 CFOC Meeting and Deadline Calendar**
- C. Chairperson Sharman mentioned the next scheduled CFOC meeting will be held Tuesday April 2, 2024, at 10:00 a.m. The CFOC memorandum deadline is March 19, 2024, at 10:00 a.m. CFOC memos should be submitted to cfocSubmissions@goaa.org. The initial CFOC Agenda Review Meeting will be held on March 21, 2024, at 1 p.m. via Microsoft Teams Meeting.

ADJOURNMENT

Having no further business to conduct, the meeting was adjourned at 10:30 a.m.



Kathleen M. Sharman, Chairperson
Construction Finance Oversight Committee
Chief Financial Officer