

**GREATER ORLANDO AVIATION AUTHORITY
AGENDA**

Date: September 17, 2025

Day: Wednesday

Time: 2:00 P.M.

Place: Carl T. Langford Board Room, Orlando International Airport, One Jeff Fuqua Blvd.

FOR INDIVIDUALS WHO CONDUCT LOBBYING ACTIVITIES WITH AVIATION AUTHORITY EMPLOYEES OR BOARD MEMBERS, REGISTRATION WITH THE AUTHORITY IS REQUIRED EACH YEAR PRIOR TO CONDUCTING ANY LOBBYING ACTIVITIES. A STATEMENT OF EXPENDITURES INCURRED IN CONNECTION WITH THOSE LOBBYING INSTANCES SHOULD ALSO BE FILED PRIOR TO APRIL 1 OF EACH YEAR FOR THE PRECEDING YEAR. LOBBYING ANY AVIATION AUTHORITY STAFF WHO ARE MEMBERS OF ANY COMMITTEE RESPONSIBLE FOR RANKING PROPOSALS, LETTERS OF INTEREST, STATEMENTS OF QUALIFICATIONS OR BIDS AND THEREAFTER FORWARDING THOSE RECOMMENDATIONS TO THE BOARD AND/OR BOARD MEMBERS IS PROHIBITED FROM THE TIME THAT A REQUEST FOR PROPOSALS, REQUEST FOR LETTERS OF INTERESTS, REQUEST FOR QUALIFICATIONS OR REQUEST FOR BIDS IS RELEASED TO THE TIME THAT THE BOARD MAKES AN AWARD. THE POLICY, FORMS, AND INSTRUCTIONS ARE AVAILABLE ON THE AVIATION AUTHORITY'S OFFICES WEB SITE. PLEASE CONTACT JEFF AARON, GENERAL COUNSEL, WITH QUESTIONS AT (407) 349-3949. (PURSUANT TO FLORIDA STATUTE 286-0113 (2)(B)1., THE PORTION OF THE PROCUREMENT COMMITTEE MEETING, WHEN INTERVIEWS ARE BEING CONDUCTED, WILL BE EXEMPT FROM PUBLIC MEETING REQUIREMENTS.)

I. CALL TO ORDER

II. INVOCATION

III. PLEDGE OF ALLEGIANCE

IV. ROLL CALL

V. CONSIDERATION OF AVIATION AUTHORITY MINUTES FOR AUGUST 20, AND SEPTEMBER 2, 2025, MEETINGS

VI. SERVICE RECOGNITIONS

VII. CHAIR'S REPORT

VIII. CHIEF EXECUTIVE OFFICER'S REPORT

IX. CONSENT AGENDA

(These items are considered routine and will be acted upon by the Aviation Authority in one motion. If discussion is requested on an item, it will be considered separately. Items under this section are less than \$1,000,000 dollars)

- A. Recommendation to Accept Aviation Authority Committee Minutes
- B. Recommendation to Dispose of Surplus Property

NOTE: Comments to the Board are governed by Aviation Authority Policy 120.06. Any person wishing to address the Aviation Authority Board must complete and turn in a Speaker's Request Card no later than ten minutes after the meeting begins. Late speaker requests will not be recognized.

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- C. Recommendation of the Construction Committee to Approve Multiple Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), with CRI Advisors, LLC (formerly Carr, Riggs & Ingram, LLC)
- D. Recommendation of the Procurement Committee to Approve an Addendum to the General Consulting Services Agreement with Ricondo & Associates for Fiscal Year 2026 Noise Abatement Office Support Services at the Orlando International Airport (MCO)
- E. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Horizontal Construction Services Agreement with Kiewit Infrastructure South Company for the Award of H-00392 MCO Bridge 999954 Structural Rehabilitation at the Orlando International Airport (MCO)
- F. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for the Award of V-S00054, Terminal C Enhancements Program- Baggage Carousel Cladding (Design/Build), at the Orlando International Airport (MCO)
- G. Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts
- H. Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc., to Provide FY 2026 Staff Extension Support Services for Safety Manager, for the Construction Department at the Orlando International Airport (MCO)
- I. PLACEHOLDER: Board Services
- J. Recommendation of the Procurement Committee to Approve the Second Renewal Option for Purchasing Contract 13-22 Fire Alarm System Testing, Certification, And Repair with Convergent Technologies, LLC
- K. Request for Recommendation to the Aviation Authority Board to Approve the Purchase of an On-Premises Avaya Hardware and Software Upgrade from Avaya LLC, Utilizing National Cooperative Purchasing Alliance Region 14-TX Contract Number 01-114
- L. Request for Recommendation to the Aviation Authority Board to Approve Amendment No. 4, Contract Adjustment for a C-Cure Access Control Upgrade to Procurement Contract 24-101-B-RFP, Information Technology (IT) Consulting Services Agreement to Faith Group Consulting LLC
- M. Recommendation of the Construction Committee to Approve the Purchase of Self-Service Bag Drop (SSBD) Equipment and Services from SITA Information Networking Computing USA Inc. (SITA)
- N. Recommendation of the Procurement Committee to Approve a Twelve-Month Extension to the Purchasing Contract PS-643, State Governmental Relations, with Heffley & Associates
- O. Recommendation to Extend Certain Concession Agreements to Align with the Terminals A and B Concession Master Plan Leasing Strategy
- P. Recommendation to Ratify Appointment of Member to Capital Management Committee per Operational Policy Section 120.13
- Q. Recommendation to Ratify Appointment of Member to Construction Finance Oversight Committee per Operational Policy Section 120.091
- R. Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Interim Chief Operating Officer
- S. Recommendation to Approve Initiatives Identified During the Greater Orlando Aviation Authority (Aviation Authority) Board Workshop on the Vision and Strategy for Airport Real Estate Development

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X. NEW BUSINESS

(Consistent with GOAA Policy 450.04, contracts in excess of \$1,000,000 are listed under this section as separate line items)

- A. Recommendation of the Construction Committee to Approve Multiple Addenda to the Professional Services Agreement for Financial Consulting for Construction, Maintenance, Environmental, and Other Projects; Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); Grant and Passenger Facility Charge (PFC) Application Services; Extension of Staff Services; and Audit and Advisory Services, at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), with Accenture Infrastructure and Capital Projects Consulting, LLC (Accenture, formerly known as Anser Advisory Consulting, LLC)
- B. Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Oversight at the Orlando International Airport (MCO)
- C. Recommendation of the Construction Committee to Approve AECOM Technical Services, Inc. for Professional Fees related to providing Additional Procurement and Design Phase Owner Authorized Representative Services for (W-00497)– North Terminal Renovation Program Oversight at Orlando International Airport (MCO)
- D. Recommendation of the Construction Committee to Approve an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the Award of H-00385 MCO Runway 17L-35R Lighting System Improvements at the Orlando International Airport (MCO)
- E. Review Rankings and Award for 25-105-RFP-North Terminal Complex (NTC) Concessions Package 5
- F. Recommendation of the Procurement Committee to the Aviation Authority Board for Approval of Amendment No. 2, the Second Renewal for Procurement Contract 23-148-OEC, Cisco Hardware, SmartNet Licenses and Related Products, Services and Solutions to Veytec Inc.
- G. Recommendation to Approve a One-Year Extension of Single Source Contract 24-141-SGS with Baggage Airline Guest Services, Inc. (BAGS) for Baggage Transfer Services from Terminals A and B to the Remote Screening Facility (RSF)
- H. Recommendation of the Procurement Committee to Approve the Award of the Procurement for Seating from Capital Improvement Program Airside 3 Phase 3 30s wing to Arconas Corporation, utilizing The Interlocal Purchasing System (TIPS) Contract #230301
- I. Recommendation to Approve the Authorizing Resolution for the Issuance by the Greater Orlando Aviation Authority (Aviation Authority) of Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project) Series 2025 (the Special Purpose Facilities Bonds)
- J. Recommendation for Final Adoption of the Aviation Authority's Budget for the Fiscal Year Beginning October 1, 2025, and ending September 30, 2026
- K. Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando International Airport (MCO)
- L. Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando Executive Airport (ORL)

XI. INFORMATION SECTION

(No action is required on the item(s). Board members should feel free to ask questions on the item(s).)

- A. Notification of Procurement Committee Recommendations to the Chief Executive Officer

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- B. Notification of Senior Vice President of Procurement Services Approvals for September Board Meeting

NEXT SCHEDULED AVIATION AUTHORITY BOARD MEETING IS ON WEDNESDAY, OCTOBER 15, 2025

DRAFT

On **WEDNESDAY, AUGUST 20, 2025**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (MCO), One Jeff Fuqua Boulevard, Orlando, Florida. Chair Kopelousos called the meeting to order at 2:01 p.m. The meeting was posted in accordance with Florida Statutes, and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present:

Stephanie Kopelousos, Chair
Joe Nunziata, Vice Chair
Dan Giordano, Treasurer
Mayor Dyer
Mayor Demings
Carson Good
Jason James

Also present:

Lance Lyttle, Chief Executive Officer
Kathleen Sharman, Chief Financial Officer
Vicki Jaramillo, Chief Commercial Officer
Kenyatta Lee, Chief, External Affairs
Dr. Randolph Hudgins, Chief Administrative Officer
Jeffrey Brown, Chief Development Officer
Richard Clarke, Chief Creative Officer
Dominic Palakal, Interim Chief Information Officer
Brad Friel, Senior Vice President, Planning &
Environmental
Tianna Dumond, Senior Vice President, Internal Audit
Jeff Aaron, General Counsel
Angelica Matos, Recording Secretary

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. Lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. Lobbyists are now required to sign-in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact Jeff Aaron, General Counsel, with questions at (407) 349-3949.

INVOCATION

1. Vice Chair Kopelousos introduced Apostle Emmanuel, who delivered the invocation for the meeting.

NEW BOARD MEMBER INTRODUCTION

2. Vice Chair Kopelousos introduced Jason James, the Aviation Authority's new Board member, whom Governor DeSantis appointed to serve on the Aviation Authority Board.

ELECTION OF OFFICERS

3. Vice Chair Kopelousos facilitated the nominations for the new Chairman.

Mayor Dyer nominated Vice Chair Kopelousos to serve as Chair. Hearing no other nominations, Vice Chair Kopelousos called for the vote.

Upon motion by Mayor Dyer, second by Mr. Good, vote carried to elect Vice Chair Kopelousos as Chair. The motion carried unanimously.

Chair Kopelousos opened the floor for nominations for Vice Chair. Mr. Giordano nominated Mr. Nunziata. Hearing no other nominations, Chair Kopelousos called for the vote.

Upon motion by Mr. Giordano, second by Mr. Good, vote carried to elect Mr. Nunziata as Vice Chair. The motion carried unanimously.

Chair Kopelousos next opened the floor for nominations for Treasurer. Mr. Nunziata nominated Mr. Giordano. Hearing no other nominations, Chair Kopelousos called for the vote.

Upon motion by Mr. Nunziata, second by Mr. Good, vote carried to elect Mr. Giordano as Treasurer. The motion carried unanimously.

APPROVAL OF MINUTES

4. Upon motion by Mr. Giordano, second by Mr. Nunziata, vote carried to accept the board meeting minutes of July 16, 2025, as presented.

Mr. Good temporarily left the meeting at 14:13 and rejoined at 14:14

CEO REPORT

5. Mr. Lytle's report included the following:
- a. Words & Wonders Poetry Exhibition
 - b. TSA's Families on the Fly Program
 - c. Mustard Seed of Central Florida

CONSENT AGENDA

Mr. Good asked General Counsel, Mr. Aaron, a question regarding Executive Orders on the affirmative action for acronym programs, including the Pam Bondi letter. Mr. Aaron responded, providing clarification, stating that the ACDBE/DBE is a federally mandated program that remains in full force and effect. The MBE program, a local program, was suspended due to new language in grant assurance applications. Mr. Good acknowledged the response; no further discussion ensued.

6. Upon motion by Mr. Dyer, second by Mr. Nunziata, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation Authority Board that the following Consent Agenda items are approved, accepted, and adopted, and execution of all necessary documents are authorized by the Chief Executive Officer or Aviation Authority Officers:

A. accept the following minutes: January 10 and April 11, 2025, Aviation Noise Abatement Committee; June 3, June 10 and June 17, 2025, Construction Committee; and June 3, 2025, Construction Finance Oversight Committee;

B. accept the recommendation of the Construction Committee and approve Addendum to the Continuing Environmental Engineering Consultant Services Agreement with Montrose Environmental Solutions, Inc.; and, authorize funding in the total amount of \$378,923.50, including the not-to-exceed fee, amount \$15,408 and the not-to-exceed expense amount of \$363,515.50 from the Capital Expenditure Funds; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

C. accept the recommendation of the Construction Committee and approve an Addendum to the Continuing Horizontal Construction Services Agreement with Carr & Collier, Inc. for the Award of H-00395 Terminal C Enhancements Program - Miscellaneous Terminal Site Improvements at MCO, for the total bid amount of \$517,770, with funding from General Airport Revenue Bonds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

D. accept the recommendation of the Procurement Committee and approve an Amendment to Addendum No. 3 to the Continuing On-Call Architectural and Engineering Consulting Services with Kimley-Horn and Associates, Inc. for FY 2025 On-Call Engineering Services, for the total not-to-exceed fee amount of \$100,000 from the Operations & Maintenance Fund; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

E. accept the recommendation of the Procurement Committee and approve Addendum to the General Consulting Services Agreement with Ricondo & Associates, Inc.; and, authorize funding in the not-to-exceed fee, amount of \$50,000 from the Operations & Maintenance Fund; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

F. accept the recommendation to approve the Warehouse Lease Agreement with Transportation Security Administration (TSA) at Orlando International Airport, as presented; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the appropriate documents, and any future modifications of rent adjustments and space changes through the contract term, following satisfactory review by legal counsel;

G. authorize the Chief Financial Officer to approve budget transfers in excess of \$250,000 for the period of August 21 through September 30, 2025, and for transfers over \$5,000,000 that are authorized by the Treasurer and Chief Executive Officer. The Chief Financial Officer will subsequently inform the Board of the budget transfers approved to cover expenses incurred during this time frame;

H. accept the recommendation of the Procurement Committee to: (1) Approve Amendment No. 2, Contract Adjustment for Procurement Contract 24-101-C-RFP Information Technology Consulting Services Agreement with Technology Management Corporation (TMC) d/b/a Technology Management Corporation-1 Incorporated; (2) authorize funding from Operations and Maintenance Funds, as approved through the budget process and when funds become available in the not-to-exceed amount of \$237,120; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

I. accept the recommendation of the Procurement Committee to: (1) approve the Second Renewal Option for Purchasing Contract 02- 22, Carpet, Vinyl and Rubber Flooring Repair and Replacement Services, with Designers West Interiors Inc.; (2) authorize funding in the not-to-exceed amount of \$403,095 from the Capital Expenditure Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

J. accept the recommendation of the Procurement Committee to: (1) approve the first and second renewal option of Purchasing Contract 25-22, Upholstery Services for Passenger Style Seating with New Image Upholstery, Inc.; (2) authorize funding in the not-to-exceed amount of \$995,750 from the Operations and Maintenance Fund; and (3) authorize the Chief

Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

K. accept the recommendation of the Procurement Committee to: (1) approve the first and second renewal option for Purchasing Contract 27-22 Smoke, Fire, and Overhead Door Maintenance and Repair with Arbon Equipment Corporation; (2) authorize funding in the not-to-exceed amount of \$436,160 from the Operations and Maintenance Fund; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

L. accept the recommendation of the Procurement Committee to: (1) approve the second renewal option of Purchasing Contract 01-22, Tile, Marble and Limestone Repair and Replacement Services with Designers West Interiors Inc.; (2) authorize funding in the not-to-exceed amount of \$252,860 from the Capital Expenditure Fund; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

M. accept Public Transportation Grant Agreements (PTGA) FM 451261-3; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel;

N. accept Amendment No. 1 to Public Transportation Grant Agreements (PTGA) FM 453940-2; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

NEW BUSINESS ITEMS

7. Using visual aids (copies on file), Staff presented the following New Business items.

A. New Business Item A is a Recommendation of the Construction Committee to Approve the Award of BP-00050 ORL Runway 7-25 Rehabilitation and Related Work to Hubbard Construction Company at the Orlando Executive Airport (ORL)

Upon motion by Mr. Nunziata, second by Mr. Good, vote carried to accept the recommendation of the Construction Committee to reject the bid from Halifax Paving, Inc. as non-responsive and approve the Award of BP-00050 ORL Runway 7-25 Rehabilitation and Related Work to Hubbard at ORL, for the total bid amount of \$12,542,007 including the Schedule "A" bid amount of \$12,287,007 and the Schedule "A" allowance amount of \$255,000, with funding from future FAA and FDOT Grants to the extent eligible, and Aviation Authority Funds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

B. New Business Item B is a Recommendation of the Construction Committee to Approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for the Construction Phase Owner Authorized Representative Services for BP-00050, ORL Runway 7-25 Rehabilitation and Related Work, at the Orlando Executive Airport (ORL)

Upon motion by Mayor Dyer, second by Mayor Demings, vote carried to accept the recommendation of the Construction Committee and approve an Addendum to the Continuing Program and Project Management Services for Airfield, Roadway, and Horizontal Construction Projects Agreement with Loyal Wingman, LLC for the Construction Phase OAR Services for BP-00050, ORL Runway 7-25 Rehabilitation and Related Work at ORL, for the total bid amount of \$1,133,337.40 including the not-to-exceed fee amount of \$1,023,600, and the not-to-exceed expense amount of \$109,737.40, with funding from future FAA and FDOT Grants to the extent eligible, and Aviation Authority Funds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

C. New Business Item C is a Recommendation of the Construction Committee to Approve an Addendum to the Professional Services for ORL Runway 7-25 Rehabilitation Agreement with AVCON, Inc. for the Construction Administration Services for BP-00050 ORL Runway 7-25 Rehabilitation, at the Orlando Executive Airport (ORL)

Mr. Giordano asked for clarification on when the design was approved. Mr. Shedek responded, confirming it was approved last year and provided background on the project cycle, stating it is a two-year process, initially with the design the year before, based on the current grant funding. Once complete, the budget is set, and they seek additional FAA grants for the construction portion. Mr. Giordano acknowledged the response; no further discussion ensued.

Upon motion by Mr. Giordano, second by Mr. Good, vote carried to accept the recommendation of the Construction Committee and approve an Addendum to the Professional Services for ORL Runway 7-25 Rehabilitation Agreement with AVCON, Inc. for the Construction Administration Services for BP-00050 ORL Runway 7-25 Rehabilitation at ORL, for the total not-to-exceed fee amount of \$356,638, with funding from future FAA and FDOT Grants to the extent eligible, and Aviation Authority Funds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

D. New Business Item D is a Recommendation of the Construction Committee to Approve an Addendum to the Professional Services Agreement with AECOM Technical Services, Inc. for the Design Services for W-00492, Taxiways E and F Rehabilitation - Phases 1 and 2 Design, at the Orlando International Airport (MCO)

Upon motion by Mayor Dyer, second by Mayor Demings, vote carried to accept the recommendation of the Construction Committee and approve an Addendum to the Professional Services Agreement with AECOM Technical Services, Inc. for the Design Services for W-00492, Taxiways E and F Rehabilitation - Phases 1 and 2 Design at MCO, for the total amount of \$2,707,655, which includes the not-to-exceed fees amount of \$2,653,112, and the not-to-exceed expense amount of \$54,543, with funding from future FAA and FDOT grants to the extent eligible, and General Airport Revenue Bonds; and authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

E. New Business Item E is a Recommendation to Approve an On-Airport Lease Agreement By and Between the Greater Orlando Aviation Authority (Aviation Authority) and Transportation Security Administration (TSA) at Orlando International Airport (MCO)

Upon motion by Mr. Nunziata, second by Mr. Giordano, vote carried to approve the On-Airport Lease Agreement with Transportation Security Administration (TSA) at Orlando International Airport, as presented; and, authorize the Chief Executive Officer or an Aviation Authority Officer to execute the appropriate documents, and any future modifications of rent adjustments and space changes through the contract term, following satisfactory review by legal counsel.

F. New Business Item F is a Recommendation of the Procurement Committee to Award Solicitation 25-569-RFP, Electrical & Re-Lamping Services to M&M Electric of Central Florida, Inc.

Mr. James and Mr. Giordano posed questions to Mr. Hunt regarding the bidding process and whether there were no other bids submitted. Mr. Hunt responded to both inquiries, stating that three were "no bids" due to being outside of their scope of capabilities, clarifying M&M Electric of Central Florida, Inc. was the one bid received, and how OpenGov notifies potential bidders. Discussion ensued.

Upon motion by Mayor Demings, second by Mayor Dyer, vote carried to accept the recommendation of the Procurement Committee to: (1) approve and award solicitation 25-569-RFP to M&M Electric of Central Florida, Inc.; (2) authorize funding from the Operations and Maintenance Fund in the no-to-exceed amount of \$8,390,275; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

G. New Business Item G is a Recommendation of the Procurement Committee to Approve Rankings and Award for 25-523-RFP- NTC Automated Retail Concession

Mr. Good, Mr. Giordano, and Mr. James posed questions to Mrs. Connor-Harris regarding the type of agreement, base rent, and whether it is exclusive for the entire area for automated concepts. Mrs. Connor-Harris responded, advising the Board that exclusive contracts are not executed in Concessions; the one presented is for a specialty retail vending contract. Discussion ensued.

Upon motion by Mr. Giordano, second by Mr. Nunziata, vote carried to accept the recommendation of the Procurement Committee to: (1) deem Macaron Boutique and Victor McCall non-responsive; (2) approve the ranking and award 25-523-RFP-NTC Automated Retail Concession to Prepango, LLC; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

H. New Business Item H is a Recommendation of the Procurement Committee to Approve Rankings and Award for 25-585-RFP Terminal C Concession Package 3

Mr. Good asked for clarification on the type of service the companies will provide. Mrs. Connor-Harris responded, stating that they are experienced retail professionals and will offer local Central Florida items, along with apparel and jewelry. Mr. Good acknowledged the response; no further discussion ensued.

Upon motion by Mayor Dyer, second by Mr. Giordano, vote carried to accept the recommendation of the Procurement Committee to: (1) approve the ranking and award 25-523-RFP Terminal C Concession Package 3 to Love from USA Group, Inc.; and (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

I. New Business Item I is a Recommendation for Preliminary Approval of Fiscal Year 2026 Aviation Authority Budget

MCO Preliminary 2025-2026 Fiscal Year Budget:

Mayor Demings and Mr. James posed questions regarding the general percentage increase for employees, including whether it is a gross pay increase, its impact on their benefits, the remaining revenue, and what percentage is returned to the airlines. Ms. Sharman responded, providing clarification on the general increase and explaining the methodology for the formula that determines the amount allocated to GOAA and the airlines. Mr. James acknowledged the response; no further discussion ensued.

ORL Preliminary 2025-2026 Fiscal Year Budget:

Mr. Giordano and Mr. Good posed questions regarding historic information on ORL revenue, specifically inquiring whether the current revenue loss is less or greater than that of 5 years ago. Ms. Sharman responded, stating Staff at ORL are actively working on strategies to increase revenue and decrease expenses. Also, stating ORL is currently losing less revenue than it did 5 years ago. Discussion ensued.

Upon motion by Mr. Nunziata, second by Mr. Giordano, vote carried to: adopt the attached resolution approving the 2025-2026 preliminary budget; (2) request Orlando City Council to conduct a public hearing on the preliminary budget within ten days of receipt of the budget; and (3) authorize an Aviation Authority Officer to execute any necessary documents.

ADJOURNMENT

8. There being no further business to be considered, Chair Kopelousos adjourned the meeting at 3:02 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

On **TUESDAY, SEPTEMBER 2, 2025**, THE **GREATER ORLANDO AVIATION AUTHORITY** met for a workshop session in the ORL Ruth Law Community Room at the Orlando Executive Airport (ORL), 365 Rickenbacker Drive, Orlando, Florida. Vice Chair Nunziata called the meeting to order at 1:02 p.m. The workshop was posted in accordance with Florida Statutes.

Authority members present:

Joe Nunziata, Vice Chair
Dan Giordano, Treasurer
Mayor Dyer
Mayor Demings
Carson Good
Jason James

The purpose of the workshop was to discuss real estate strategies for Orlando International Airport (MCO) and Orlando Executive Airport (ORL).

PRESENTATION

Using visual aids (copy on file), Staff provided the Board with information to review airport real estate development visions, guiding principles, initiatives, strategies, and strategic priorities.

The following topics were outlined in the meeting agenda and presented:

1. Setting the Context: Market & Airport Trends

Mr. Cassens led the session titled "Setting the Context: Market & Airport Trends," which covered key topics including the strategic importance of airport real estate, prevailing trends in airport real estate, and notable airport project spotlights. Discussion ensued.

2. Visioning Session

Mr. Cassens led the session titled "Visioning Session," which covered key strategic topics including an overview of MCO and ORL real estate assets, defining the Airport's Real Estate "North Star," establishing how the airports should be recognized, and identifying guiding principles for future development. Discussion ensued.

3. Opportunity Mapping

Mr. Cassens led the session titled "Opportunity Mapping," which addressed key strategic topics including the ORL Master Plan Forecast and Capacity Update, as well as the ORL-Colonial Promenade development opportunity. Discussion ensued.

4. Strategic Priorities

Mr. Cassens led the session titled "Strategic Priorities," which covered key strategic topics including ORL – Southeast Development, ORL – Small Corporate Hangars, MCO – Tradeport and Cargo Development, MCO – Heintzelman Boulevard, and MCO – East Airfield. Discussion ensued.

5. Risks, Barriers, and Enablers

Mr. Cassens led the session titled "Risks, Barriers, and Enablers," which covered key strategic topics including challenges and opportunities at ORL, the unique dynamics of airport real estate, and strategies for unlocking development potential at MCO. Discussion ensued.

Following the conclusion of all workshop sessions and discussions, the Board proceeded with formal motions to approve the following strategic recommendations presented throughout the meeting:

Upon motion by Mr. Carson, second by Mayor Dyer, vote carried to approve the recommendation for a separate real estate vision for Orlando International Airport (MCO), which encompasses positioning MCO as a premier global hub for commerce, expand air service, leveraging real estate assets to generate revenue, attract investment, and drive Central Florida's economic growth.

Upon motion by Mr. Carson, second by Mr. Giordano, vote carried to approve the recommendation for a separate real estate vision for Orlando Executive Airport (ORL), which encompasses establishing ORL as Central Florida's general aviation gateway, maximizing its prime location and real estate assets to support regional business growth, create revenue, and strengthen the region's connectivity.

Upon motion by Mayor Dyer, second by Mayor Demings, vote carried to approve the recommendation to adopt the Airport Real Estate Guiding Principles.

Upon motion by Mayor Dyer, second by Mr. Giordano, vote carried to approve the recommendation to move forward with a comprehensive revitalization plan, transforming Colonial Promenade into a vibrant community hub, to include commencing negotiations for a long-term lease to support the revitalization vision.

Upon motion by Mr. Giordano, second by Mayor Dyer, vote carried to approve the recommendation to pursue mixed-use development on non-aeronautical warehouse/distribution parcels while protecting aeronautical property on the north side for ORL's Southeast Quadrant.

Upon motion by Mayor Dyer, second by Mr. James, vote carried to approve the recommendation to continue negotiations and development of small private hangars on Parcel 42.

Upon motion by Mr. Giordano, second by Mayor Dyer, vote carried to approve the recommendation to maximize use of development-ready parcels with a focus on cargo development for MCO's Tradeport, to include supporting additional corporate aviation growth as demand evolves and to continue exploring private and public funding opportunities to activate and develop greenfield sites, unlocking future economic and aeronautical potential for MCO Heintzelman and East Airfield.

Mr. Lyttle provided closing remarks, emphasizing the outcome-oriented structure and format of the workshop, which was designed to achieve specific goals and objectives. Vice Chair Nunziata commended Mr. Lyttle by highlighting the collaborative nature of the workshop.

Vice Chair Nunziata, Mr. Lyttle, and Mr. Good thanked the Staff for their commitment and contributions in making the event a success.

ADJOURNMENT

There being no further business to be considered, Vice Chair Nunziata adjourned the meeting at 4:53 p.m.

Angelica Matos
Recording Secretary

Lance Lyttle
Chief Executive Officer

CEO REPORT



MCO CEO Report

September 2025



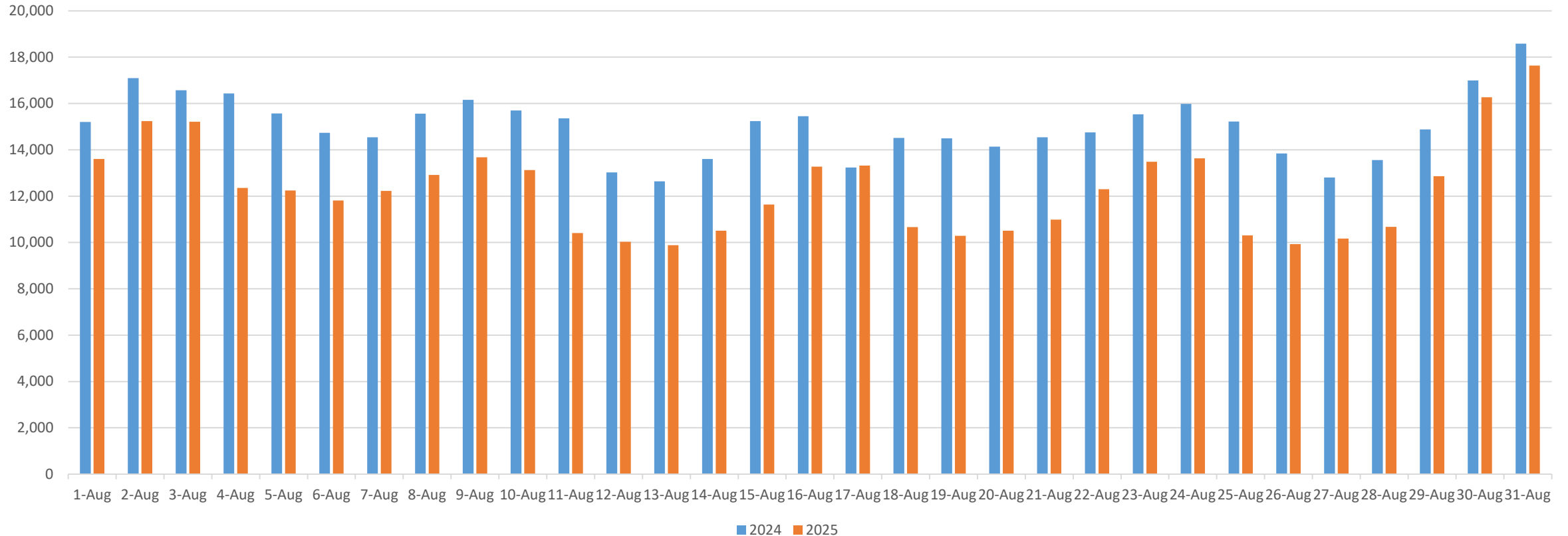
Orlando International Airport



DAILY PARKING

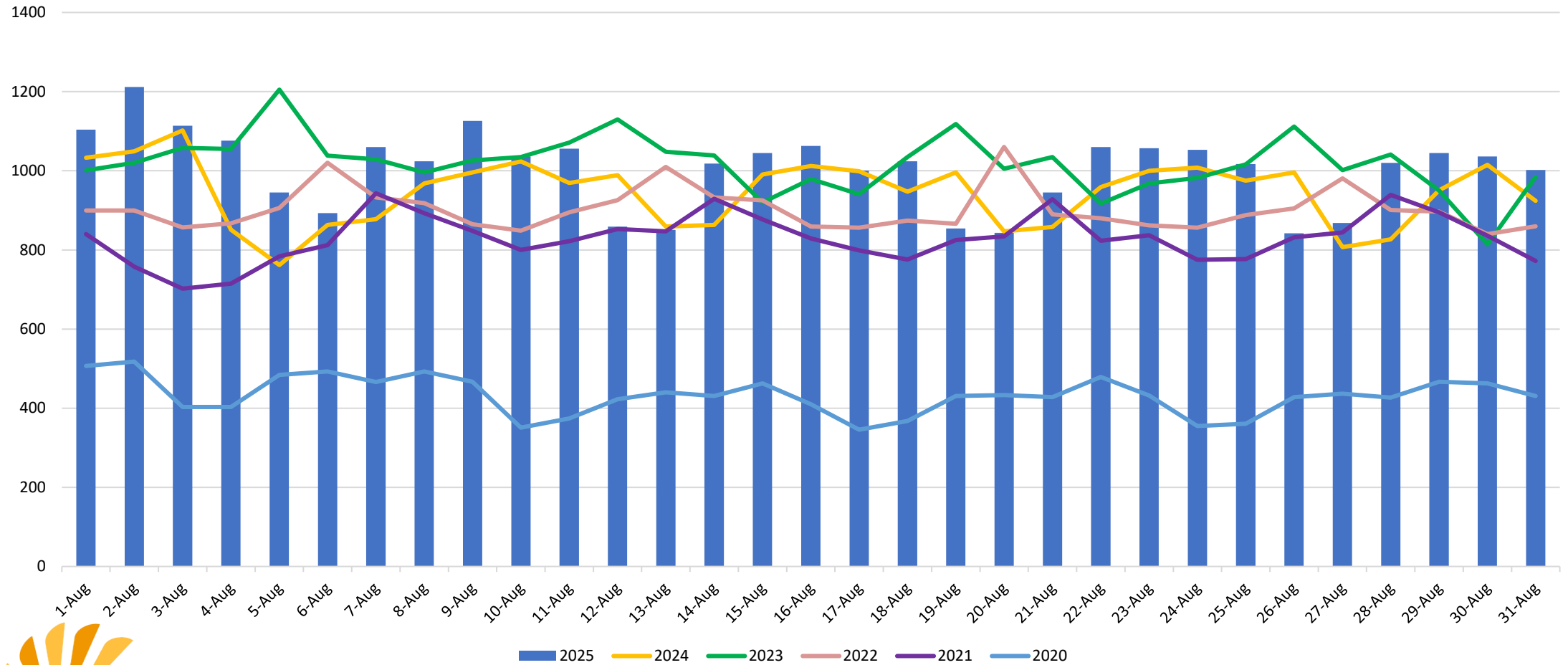
August 2025

MCO Daily Vehicle Count



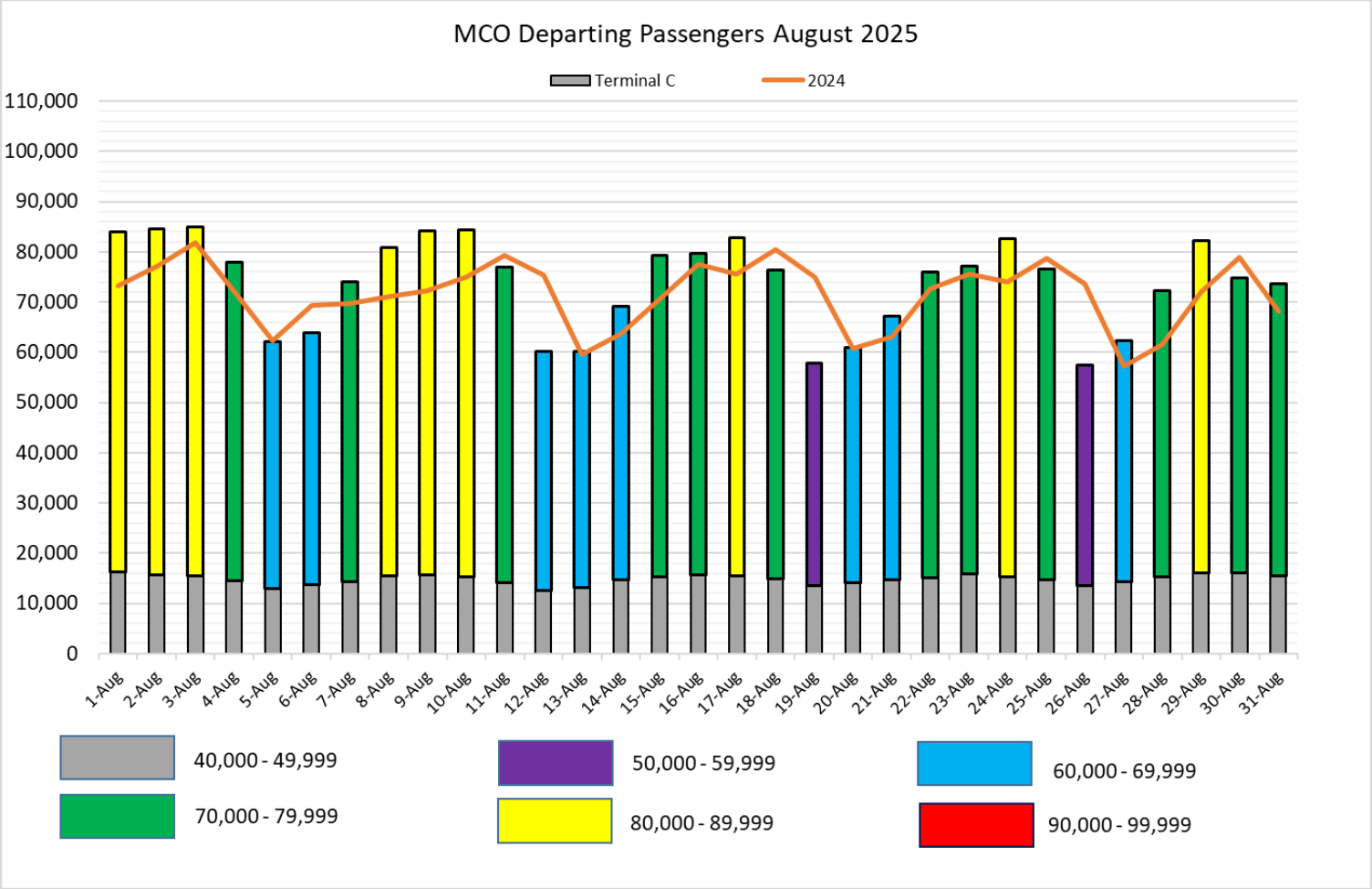
Daily Departing Flights

August 2025



Daily Departing Passengers

August 2025



Busiest Days:

08/03 – 84,984

08/02 – 84,595

08/10 – 84,456

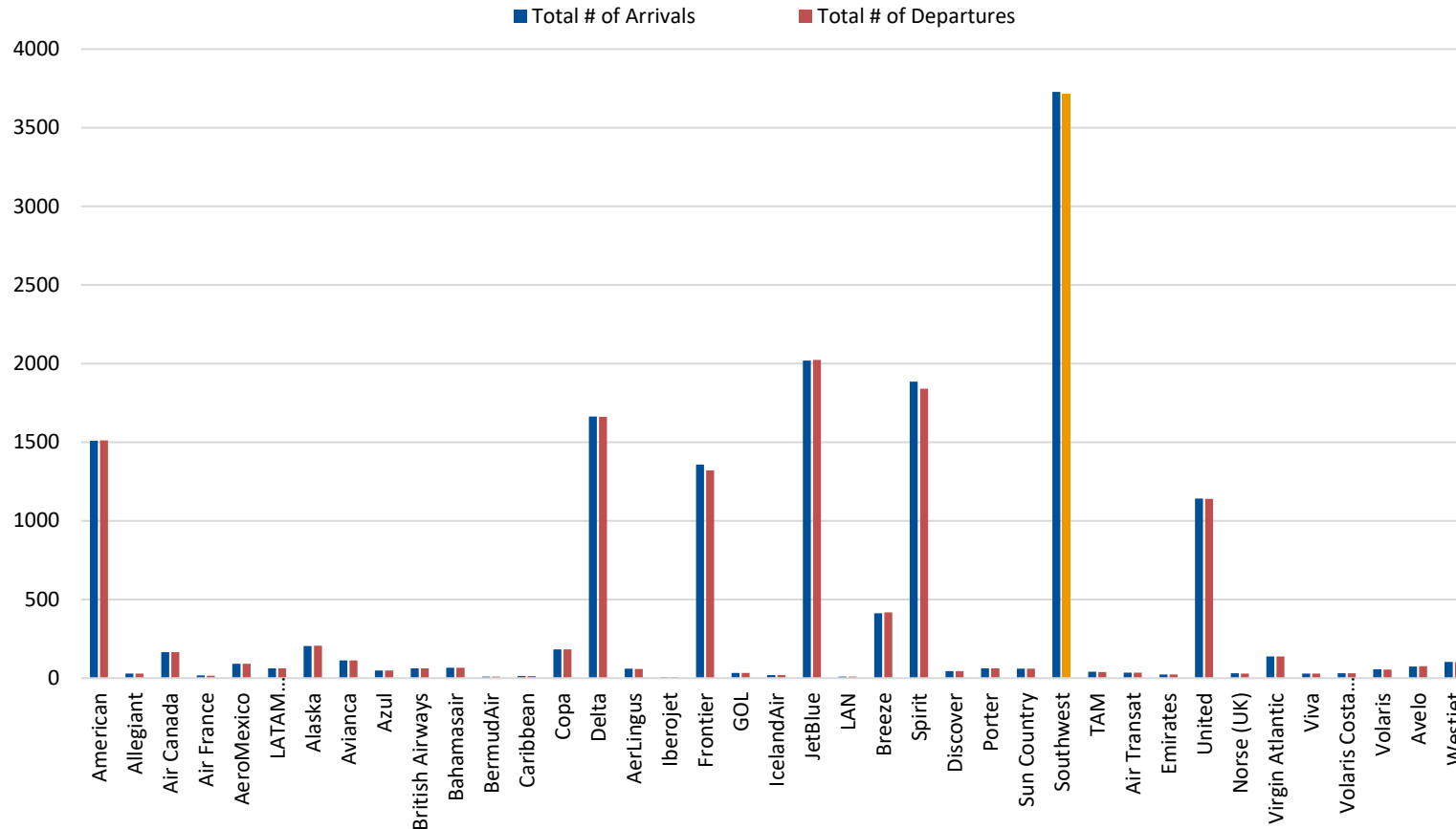
9 days – 80,000-89,999

12 days – 70,000-79,999



Flight Activity By Airline

August 2025



Top 5 Departures:

SWA – 3716

JBU – 2024

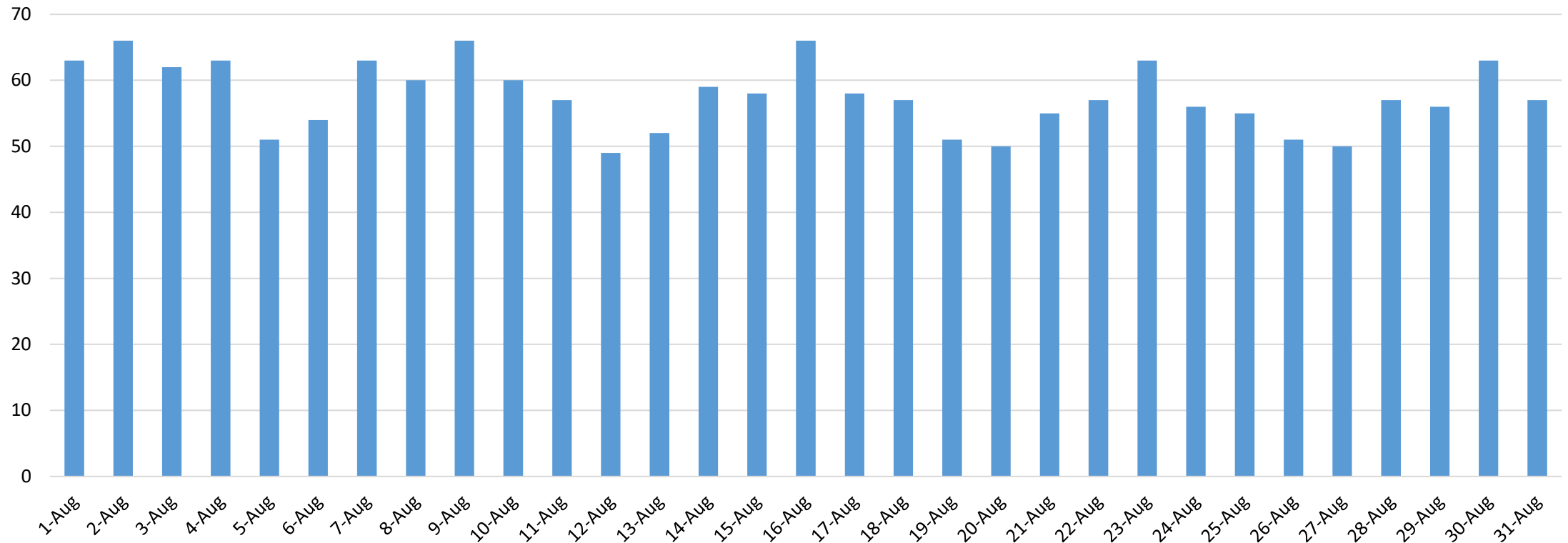
NKS – 1840

DAL – 1662

AAL - 1511

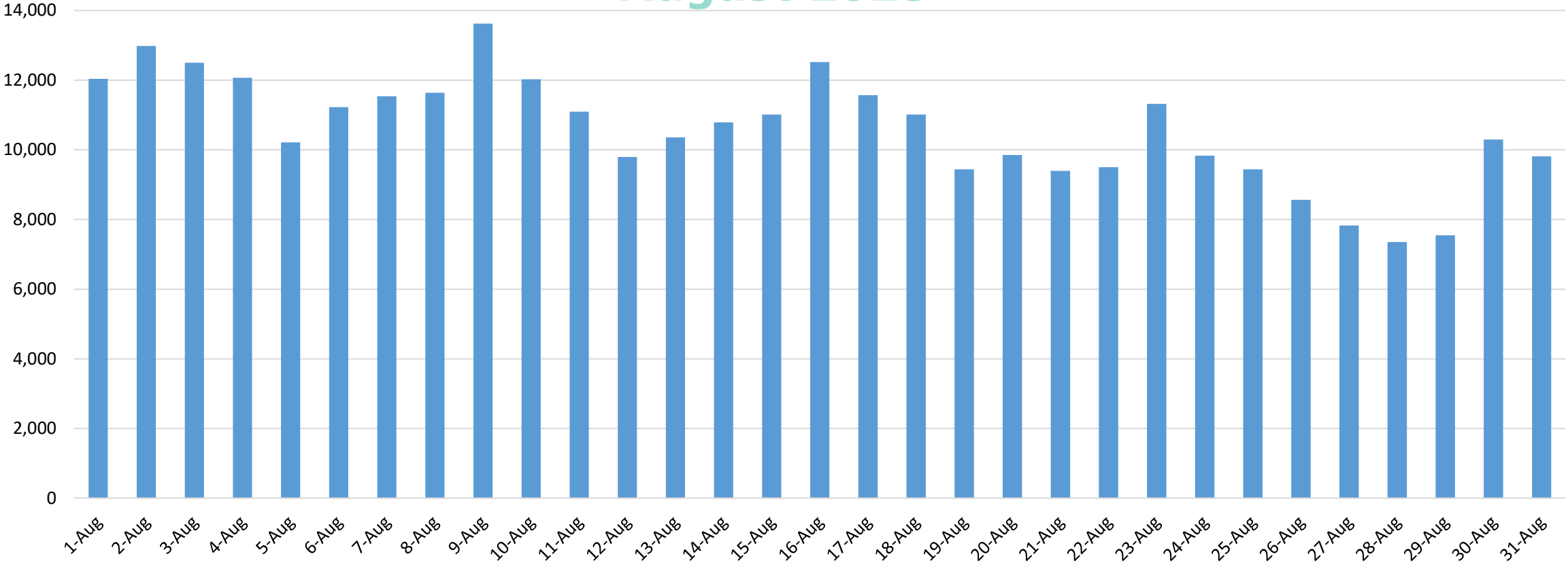
International Activity – Arriving Flights

August 2025



International Activity – Arriving Passengers

August 2025



Passenger Traffic Statistics

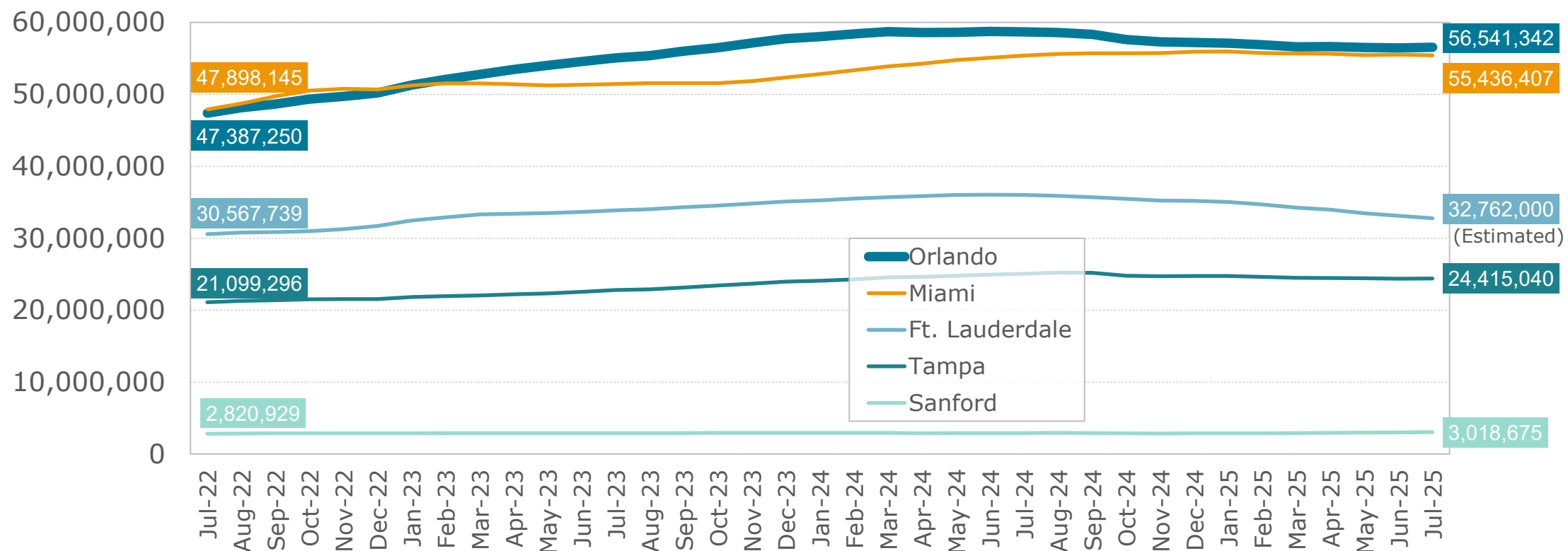
12-Months Ended July 2025

	Jul 2025	% Chg.	YE Jul 2025	% Chg.
Domestic	4,222,030	0.7%	48,239,951	(5.8%)
International	796,770	5.9%	8,301,391	11.2%
Total	5,018,800	1.5%	56,541,342	(3.6%)

Key Takeaways:

- International traffic at all-time high
- July seat capacity up
 - Domestic by 2.2%
 - International by 9.5%
- Load factor up to 84.9%
 - First increase since February

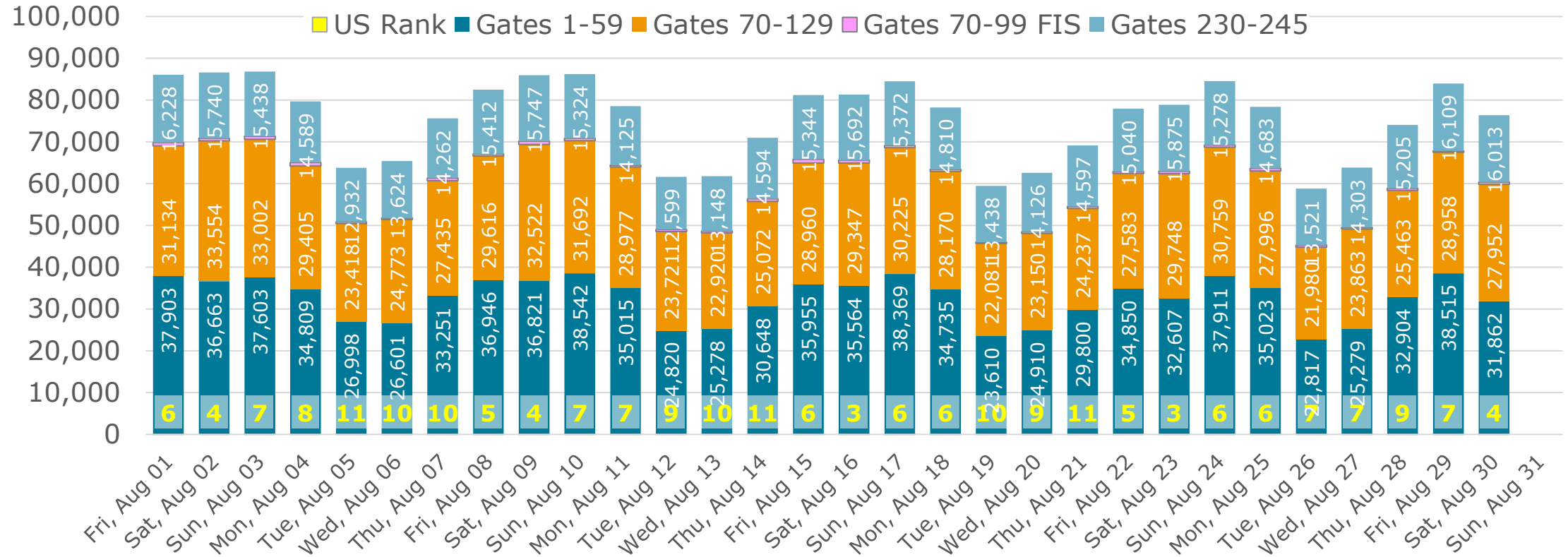
FL Airports Rolling 12-Month Passenger Traffic



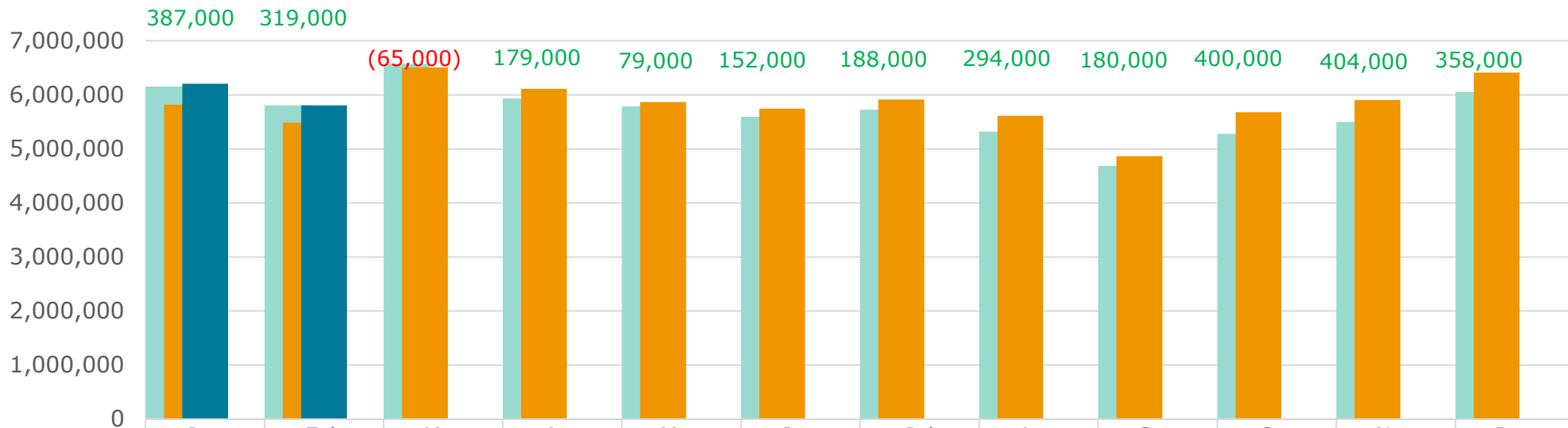
Source: Websites for selected Florida airports.

5th Busiest Airport for TSA Screenings:

August^(*) 2025



Monthly Seat Capacity



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2024	6,153,73	5,804,88	6,572,37	5,935,99	5,786,31	5,593,30	5,728,48	5,320,80	4,685,35	5,279,28	5,502,78	6,058,20
2025	5,821,75	5,488,37	6,507,30	6,114,65	5,865,72	5,745,00	5,916,75	5,614,72	4,865,71	5,678,79	5,907,23	6,415,71
2026	6,208,75	5,807,82										
2026/2025 %Chg	6.6%	5.8%										
2025/2024 %Chg	-5.4%	-5.5%	-1.0%	3.0%	1.4%	2.7%	3.3%	5.5%	3.8%	7.6%	7.3%	5.9%
2026-2025	387,000	319,000										

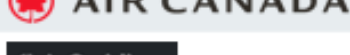
NOTE: Future schedules may be subject to change.

Updated: September 4, 2025.

Source: Airline Data Inc. flight schedules.

Upcoming Service Starts/Resumptions

Destination	Airline	Date
Hartford, CT	 Breeze	Oct 1
Manchester, NH	 Breeze	Oct 1
Salisbury, MD (n, u)	 Breeze	Oct 1
Cincinnati, OH	 Southwest	Oct 2
Detroit, MI	 Southwest	Oct 2
Grand Rapids, MI	 Southwest	Oct 2
Gulfport, MS (u)	 Breeze	Oct 2
Tulsa, OK (u)	 Southwest	Oct 2
Norfolk, VA (n)	 Breeze	Oct 3
Albuquerque, NM (u)	 Southwest	Oct 4
El Paso, TX (u)	 Southwest	Oct 4
Jackson, MS (u)	 Southwest	Oct 4
Austin, TX	 spirit	Oct 9
Phoenix, AZ	 FRONTIER AIRLINES	Oct 9
Oklahoma City, OK	 FRONTIER AIRLINES	Oct 10

Destination	Airline	Date
San Antonio, TX	 FRONTIER AIRLINES	Oct 10
Burlington, VT	 FRONTIER AIRLINES	Oct 11
Cancun, Mexico	 FRONTIER AIRLINES	Oct 11
Omaha, NE	 FRONTIER AIRLINES	Oct 11
Boston, MA	 FRONTIER AIRLINES	Oct 9
Amsterdam, Netherlands (u)	 DELTA	Oct 26
Edmonton, Alberta (u)	 WESTJET	Oct 26
Lima, Peru (n, u)	 LATAM AIRLINES	Oct 26
Madrid, Spain (n, u)	 IBERIA	Oct 26
Quebec City, Quebec (u)	 AIR CANADA	Oct 26
Toronto, Ontario	 flair airlines	Oct 26
Halifax, Nova Scotia	 AIR CANADA	Oct 27
Portland, ME	 jetBlue	Oct 27
Las Vegas, NV (n)	 jetBlue	Oct 30
New Orleans, LA	 FRONTIER AIRLINES	Oct 31

Operations Volumes MCO - Prior Month

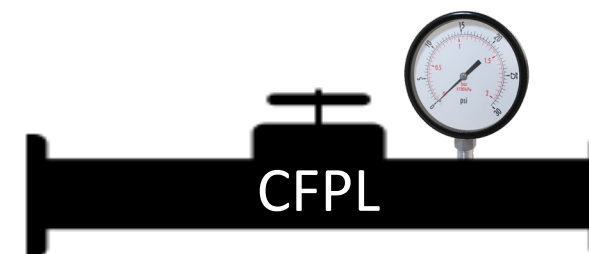


38.2M Gallons
2.3M Departing Passengers
15.3K Departing Flights

Received
1,111 Trucks
8.9M Gallons

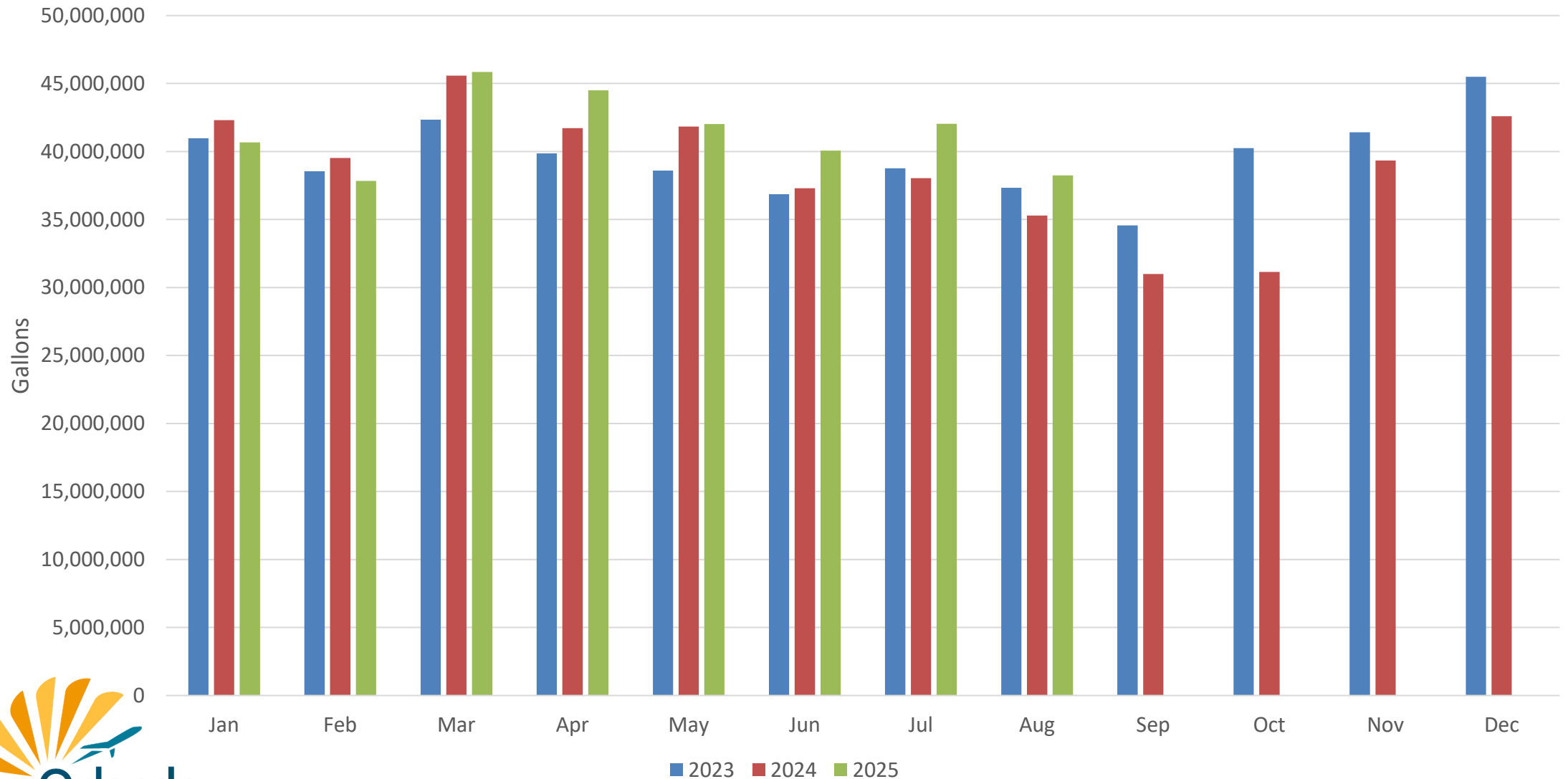


Daily Avg: 1,233,659 gallons
Peak Day: 8/02 – 1,483,827
Low Day: 8/26 – 944,177
Aug Forecast: 31.8M Gallons
1.06M Daily Avg.



Received 29.5M Gallons
(Includes other supplier shipments)

Monthly Fuel Uplifts – MCO



ORL CEO Report

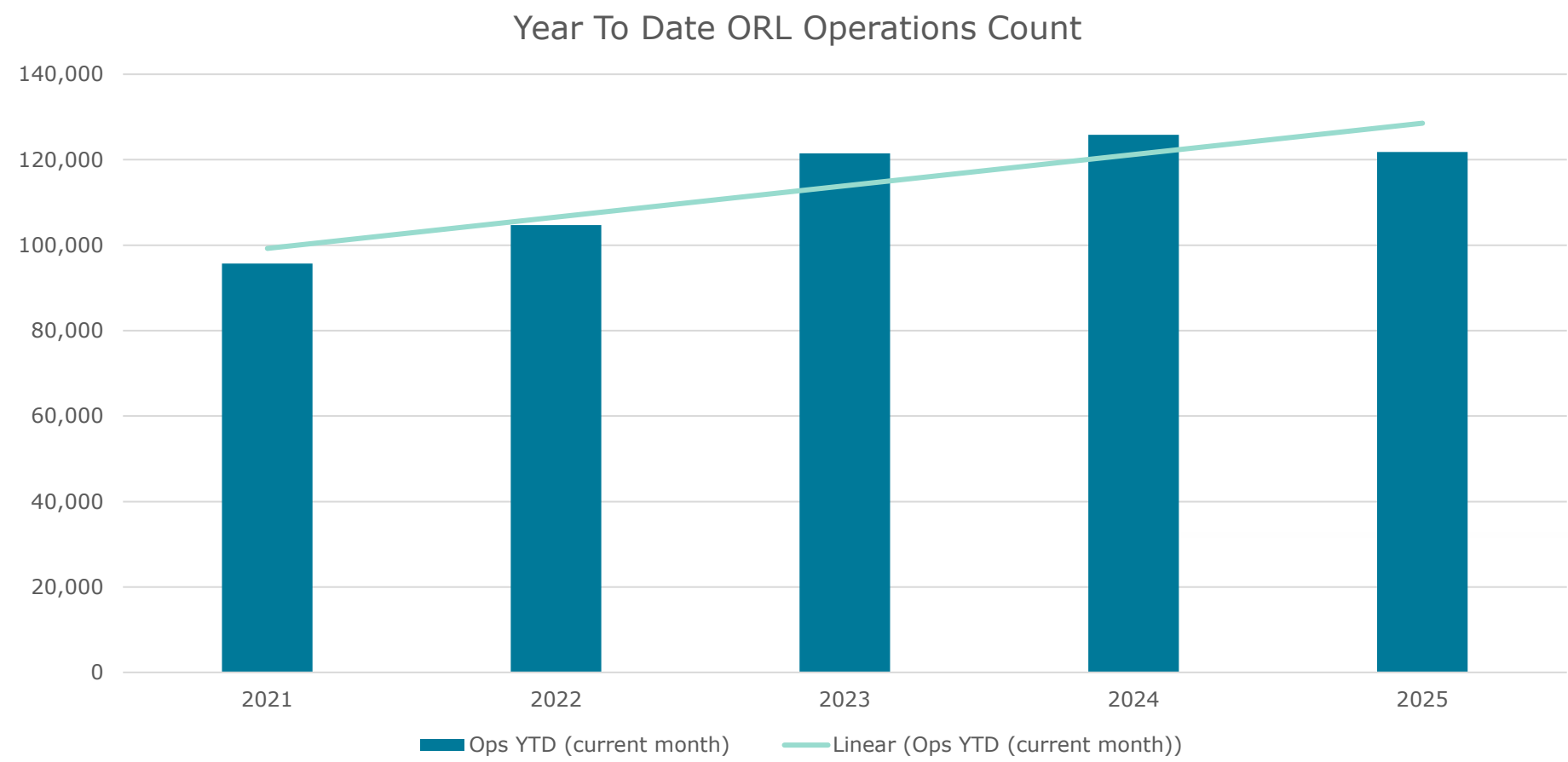
September 2025



Orlando Executive Airport



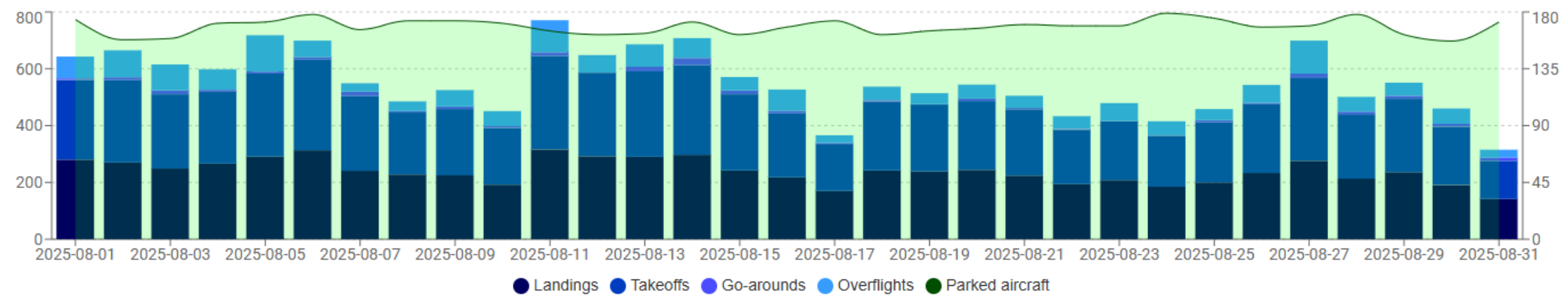
ORL August Operations



ORL August Operations

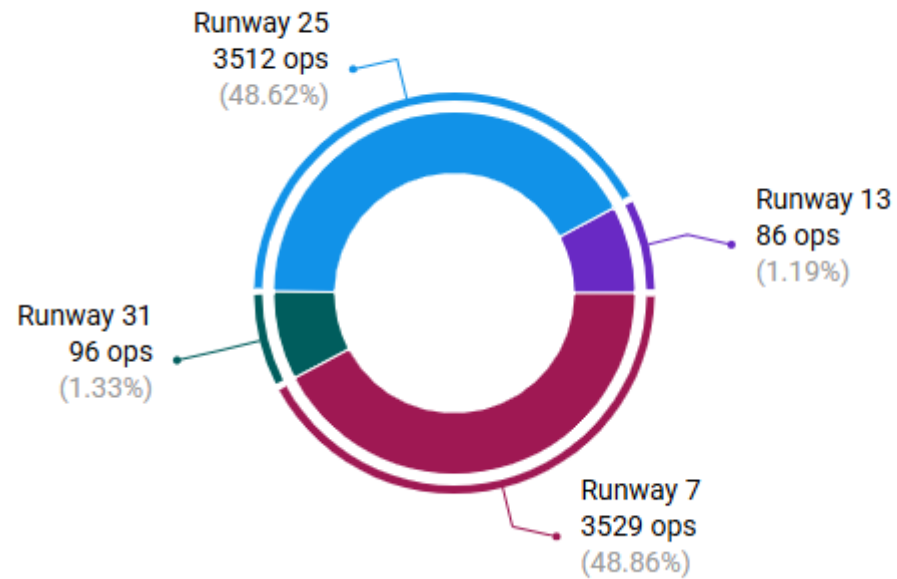
ORL AIRCRAFT OPERATIONS													
FAA Operations Count (Source: <i>The Operations Network (OPSNET)</i>)													
	January	February	March	April	May	June	July	August	September	October	November	December	Ops YTD (current month)
2021	11,257	9,982	12,741	12,451	13,320	12,270	11,732	11,977	12,215	13,914	13,157	12,878	95,730
2022	11,880	13,846	14,936	15,277	14,443	11,240	11,423	11,677	9,677	13,408	13,086	13,900	104,722
2023	15,745	13,566	16,034	14,115	16,154	15,116	15,304	15,476	14,772	16,834	13,888	14,223	121,510
2024	15,519	15,710	16,015	16,151	15,731	14,644	16,746	15,323	15,226	15,681	16,884	12,870	125,839
2025	15,297	14,050	15,327	17,470	15,946	14,575	14,684	14,463					121,812
%D '24	-1.4%	-10.6%	-4.3%	8.2%	1.4%	-0.5%	-12.3%	-5.6%	-100.0%	-100.0%	-100.0%	-100.0%	-3.2%
													%D YTD

ORL August Operations

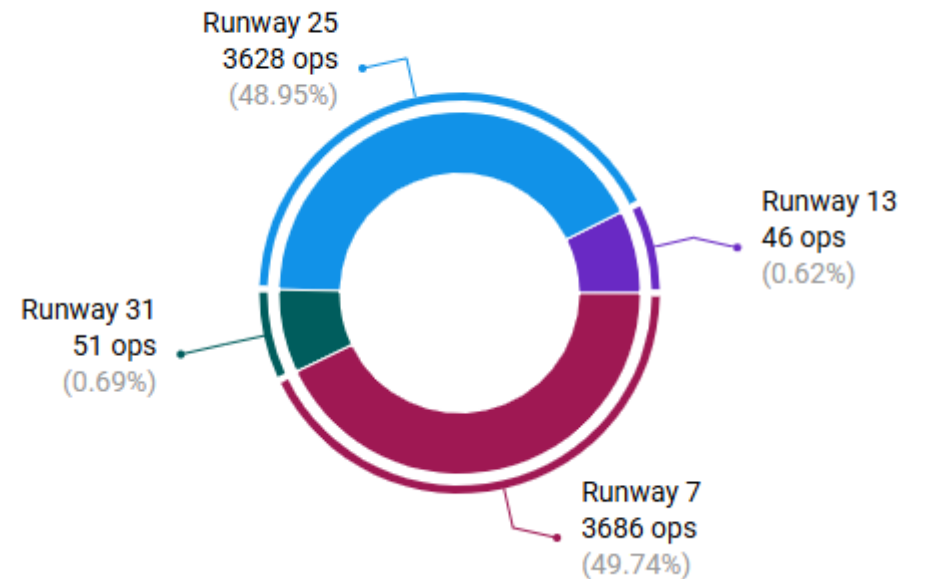


ORL August Runway Usage

Landings

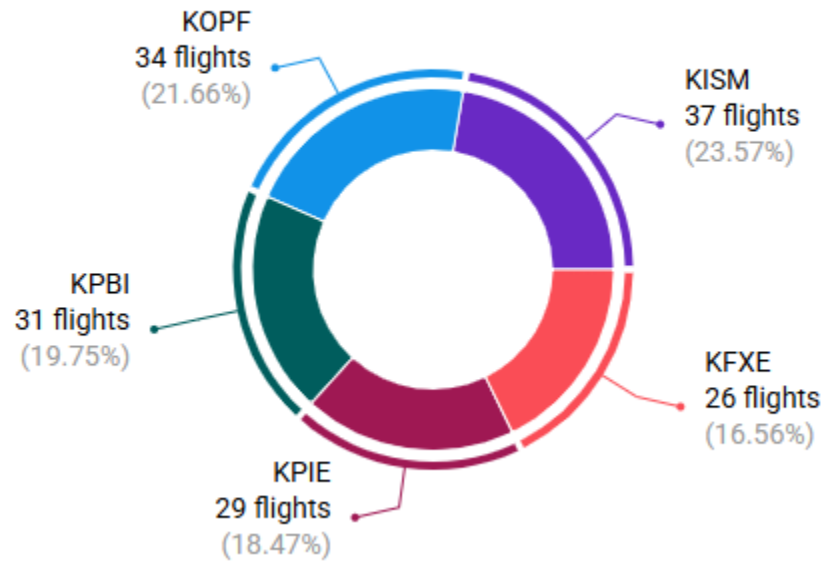


Takeoffs

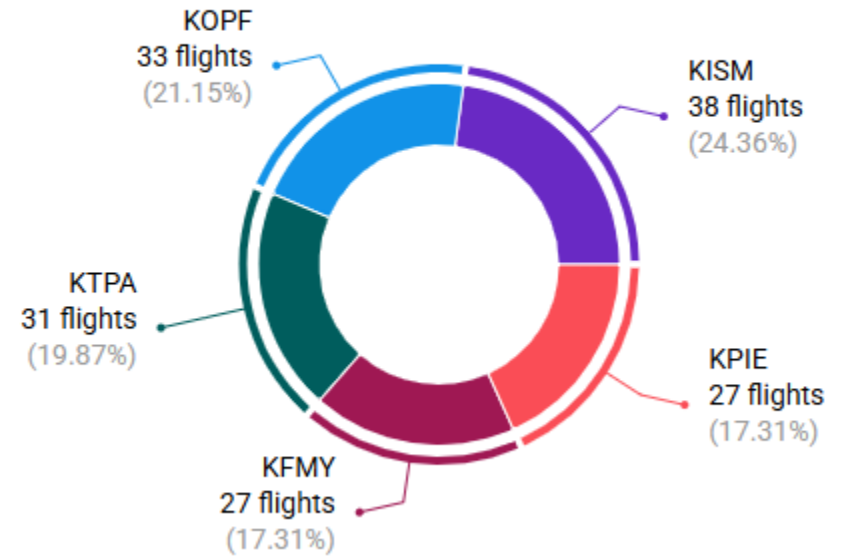


ORL August O/D

Top Origin Airports



Top Destination Airports



Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kenyatta Lee, Chief-External Affairs

Item Description

Recommendation to Accept Aviation Authority Committee Minutes

Background

The following Aviation Authority Committee meeting minutes are provided in conjunction with the agenda package for the board meeting:

1. December 2, 2024, Capital Management Committee
2. June 24 and July 1, 8, 15, 2025, Construction Committee
3. July 1, 2025, Construction Finance Oversight Committee

The minutes package is provided under separate cover on the website at: www.flymco.com

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President, Procurement Services

Item Description

Recommendation to Dispose of Surplus Property

Background

The Greater Orlando Aviation Authority is permitted to dispose of property that is no longer necessary, useful, or profitable.

Issues

The Airport Facilities Bond Resolution and Aviation Authority Policies and Procedures Section 450.05, Disposal of Surplus Property, Scrap and Trash, and Section 450.11, Property Control, permit the Aviation Authority to dispose of fair and reasonable value at any time, any property constituting part of the Airport System which the Aviation Authority and City of Orlando determine, by Resolution, not necessary, useful or profitable.

The Aviation Authority Staff recommends disposal of property items as summarized below, in accordance with Aviation Authority policies.

- Computers, monitors, and related equipment
- Electronic equipment
- Miscellaneous equipment

Alternatives

The Aviation Authority could hold the property for future disposal.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) find the property listed in this memorandum no longer necessary, useful, or profitable in the operation of the Airport System; (2) request Orlando City Council concurrence and resolution of this finding; and (3) authorize staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures.

**ASSETS NEEDING BOARD APPROVAL
FOR SEPTEMBER 2025 MEETING**

<u>ASSET #</u>	<u>TAG #</u>	<u>GOAA GENERAL</u>
114755	51501	Workstation, U-Shaped, w/Hutch/Island, Dk Wood
132577	56238	Workstation, sngl pedestal return file w Desk singl pedestal
120049	51041	Refrigerator, 3 Doors, Stainless, Reach In, 69.2 CF, KR-74
119958	56354	Tester, Fluke, Fiber Optic Cable, DTX-1800-MS
124361	55305	Camera, HD, Wide Angle, 1080p30 & 720p60, "Minrray VHD-A910", Vidyo, Inc. #DEV-A
124360	55199	Appliance, Room, "VidyoRoom HD 100", Endpoint Only, No Licenses, Vidyo, Inc. #DE
124362	55306	Camera, HD, Wide Angle, 1080p30 & 720p60, "Minrray VHD-A910", Vidyo, Inc. #DEV-A
106928	50555	Shelving, Metal, 12" X 24", 15" Deep, 36", 87" Wide
182447	69377	Monitor, Display, LCD, 55", LG Model #55VH7B
182449	69379	Monitor, Display, LCD, 55", LG Model #55VH7B
	59944	Cardiac Science, PowerHeart G3 AED, Serial#: D00000226488
	59949	Cardiac Science, PowerHeart G3 AED, Serial#: D00000225362
	59948	Cardiac Science, PowerHeart G3 AED, Serial#: D00000227986
	59940	Cardiac Science, PowerHeart G3 AED, Serial#: D00000226492
	61034	Cardiac Science, PowerHeart G3 AED, Serial#: D00000037570
	59946	Cardiac Science, PowerHeart G3 AED, Serial#: D00000225310
	65540	Cardiac Science, PowerHeart G3 AED, Serial#: D00000051821
	65544	Cardiac Science, PowerHeart G3 AED, Serial#: D00000032710
		NEC MultiSync P463 Monitor, Serial#: 58115067NA; PO#: 84445
		NEC MultiSync P401 Monitor, Serial#: 01004410NA; PO#: 1002318
		NEC MultiSync P462 Monitor, Serial#: 31211940NW; PO#: 81250
		NEC MultiSync P462 Monitor, Serial#: 31211992NW; PO#: 81250
		NEC MultiSync 4010 Monitor, Serial#: 6XA07298YA; PO#: 1001319
		Motorola Impres Adaptive Charger, Model#: WPLN4218A, Serial#: 0355MKGO10DGB
		Pisen Handheld Video Player, Model#: WVB007N, Serial#: 01WVB1702A02134
		Pisen Handheld Video Player, Model#: WVB007N, Serial#: 01WVB1702A02992
		Samsung TV, Model#: UN32N5300AF, Serial#: BZ8134SNB00112W
		HP LaserJet 1300 Printer, Serial#: CNBB329942
		Dell Monitor, Model#: U2713Hb, Serial#: CN-OC6F0K-74261-2C3-057L
		ViewSonic VX2703MH-LED Monitor, Model#: VS14818, Serial#: T8G130901206
		Dell Monitor, Model#: U2713Hb, Serial#: CN-OC6F0K-74261-2BC-077L
		ViewSonic VX2703MH-LED Monitor, Model#: VS14818, Serial#: T8G163661687
		ViewSonic VA2855SMH Monitor, Model#: VS15810, Serial#: U2W183161067
		ViewSonic VA2855SMH Monitor, Model#: VS15810, Serial#: U2W183161068
		ViewSonic VX2703MH-LED Monitor, Model#: VS14818, Serial#: T8G144560718
		ViewSonic VA2746M-LED Monitor, Model#: VS15457, Serial#: U2A152920333
		Dell Monitor, Model#: UZ2315Hf, Serial#: CN-08Y3DJ-72872-67T-CNTS-A05
		ViewSonic VX2452MH-2 Monitor, Model#: VS15562, Serial#: WAV2225G4200
		ViewSonic VX2452MH-2 Monitor, Model#: VS15562, Serial#: WAV2225G5648
		ViewSonic VX2452MH-2 Monitor, Model#: VS15562, Serial#: WAV2301G2229
		Dell Monitor, Model#: UZ2315Hf, Serial#: CN-08Y3DJ-72872-67D-D3YS-A05
		APC UPS, Model#: BR700G, Serial#: 3B1650X09640
		Blackout Buster UPS, Model#: B6U, Serial#: 9850025840
		NEC MultiSync 4020 Monitor, Serial#: 88109041YA
		NEC MultiSync 4020 Monitor, Serial#: 88109040YA
		NEC MultiSync 4020 Monitor, Serial#: 87107394YA
		NEC MultiSync 4010 Monitor, Serial#: 69A06242YA
		Sony FD Mavica Camcorder, Model#: MVC-FD100, Serial#: 358881
		Cardiac Science, PowerHeart G3 AED, Serial#: 4227249
		Philips, HeartStart FRx AED, Serial#: B20L-01613
		Philips, HeartStart FRx AED, Serial#: B20L-01612
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247430
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247520
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247947
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247523
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247473
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000267073
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247406
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247968
		Cardiac Science, PowerHeart G5 AED, Serial#: D00000247495

Cardiac Science, PowerHeart G5 AED, Serial#: D00000247526
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247545
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247522
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247500
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000241872
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247950
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247517
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247470
 Cardiac Science, PowerHeart G5 AED, Serial#: D00000247405

<u>ASSET #</u>	<u>TAG #</u>	<u>ORLANDO EXECUTIVE AIRPORT</u>
111060	68589	Tire Changer, Coats ViewSonic VX3276-MHD Monitor, Model#: VS17220, Serial#: V9X183760514 Elo Touchscreen Signage Display, Model#: ET3202L, Part#: E222371

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve Multiple Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), with CRI Advisors, LLC (formerly Carr, Riggs & Ingram, LLC)

Background

On August 17, 2022, the Aviation Authority Board approved an Agreement for Financial Consulting for Construction, Maintenance, Environmental, and Other Projects; Construction Payment Application and Invoice Review; Financial Consulting for the CIP and CIR; Grant and PFC Application Services; Extension of Staff Services; and Audit and Advisory Services at MCO and ORL (the Agreement) with the following firms, following a competitive award process in compliance with state statutes and Aviation Authority policies:

- Anser Advisory Consulting, LLC dba Anser Advisory (Categories 1, 2, 3, 4, 5, and 6)
- Carr, Riggs & Ingram, LLC (Categories 2, 3, and 6)
- CohnReznick, LLP (Categories 1, 2, 5 and 6)
- R.M. Chin & Associates, Inc. (Categories 1, 3, 4, and 6)
- Talson International, LLC (Categories 2 and 6)

The Services were procured utilizing six Categories of Services as follows:

1. Financial Consulting for Construction, Facilities, Environmental, and Other Projects
2. Construction Payment Application and Invoice Review
3. Financial Consulting for the CIP and CIR
4. Grant and PFC Application Services
5. Extension of Staff Services
6. Audit and Advisory Services

Under any category, the Services may also include financial, audit, accounting, and other oversight services in support of emergency or disaster recovery efforts, assisting the Aviation Authority and legal counsel on construction claims reviews, dispute review board proceedings, legal proceedings, advisory services regarding best practices and process improvements, and any other extension of staff duties as requested to support the Aviation Authority. Services may be awarded to any of the five selected firms; however, the specific services must be awarded per category to the firms that proposed under the specific category.

Issues

On September 3, 2025, the Construction Committee recommended approval of the following addenda on the above-referenced agreement with CRI Advisors, LLC:

- Fiscal Year (FY) 2026 Audit and Advisory Services for Procurement Committee Support, for the total not-to-exceed fees amount of \$393,600, with funding from Operations and Maintenance Funds. Services will include, but are not limited to, review of vendor submissions to the Procurement Committee to verify that submissions are accurate, complete, and properly supported in compliance with the Procurement Committee Item Review Checklist for Professional Services, and other related services included in Category 6. Services will be provided from October 1, 2025, through September 30, 2026.
- FY 2026 Construction Payment Application and Review Services, for the total not-to-exceed fee amount of \$486,350, with funding from Operations and Maintenance Funds. Services will include, but are not limited to, contract, cost, and funding compliance reviews of the design and construction-related billings in support of the non-CIP projects, as directed by the Finance Department. Services will be provided from October 1, 2025, through September 30, 2026.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that there is no small business participation due to the specialized scope of services to be provided.

Alternatives

None

Fiscal Impact

Fiscal impact is \$879,950. Funding is from Operations & Maintenance Funds.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Construction Committee to: (1) approval of Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, with CRI Advisory, LLC ;and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Addendum to the General Consulting Services Agreement with Ricondo & Associates for Fiscal Year 2026 Noise Abatement Office Support Services at the Orlando International Airport (MCO)

Background

In December 2020, Ricondo & Associates, Inc. was selected by the Aviation Authority Board through a competitive award process to provide General Consulting Services. Tasks are awarded on an as-needed or annual basis. The base agreement established the negotiated hourly rates. The services provided as part of this agreement may include advising and supporting the Aviation Authority through assessments, studies, master planning, concept development, and preparation of design/build criteria packages, extension of staff, and other efforts as assigned for the development, management, and operation of the existing and future facilities.

Issues

On August 26, 2025, the Procurement Committee recommended approval of an addendum to the above-referenced agreement as follows:

- To provide Fiscal Year 2026 noise office support services. Such services include 6 months of noise abatement office support services, Aviation Noise Abatement Committee (ANAC) Support, and portable noise monitoring support. Environmental Science Associates (ESA) will serve as the primary subconsultant for Ricondo under this task, with Carolyn Binder overseeing the tracking of labor effort, progress reports, status updates, and coordination with Aviation Authority staff for all related invoicing matters. The noise office support services may include, but are not limited to, conducting airspace operational analysis, providing noise, land use, and environmental support, and facilitating public outreach and communications. These services are for an estimated 6 months and for a not-to-exceed fee amount of \$89,670, with funding from previously-approved Operations & Maintenance Funds.

Throughout the agreement, the Aviation Authority has authorized the following Addendums for Noise Abatement Office support services:

- Fiscal Year 2024 - \$199,889 (Addendum 47)
- Fiscal Year 2025 - \$196,096 (Addendum 78)

The requested amount of \$89,670 for Fiscal Year 2026 is for 6 months of services and within the range of previously authorized funds for the same scope of services.

For this Addendum, Ricondo & Associates will serve as the prime consultant, and ESA and Caroline Binder, CPA, will serve as subconsultants. The project team is broken down as follows:

Ricondo & Associates (prime) – 4% (\$3,200)
ESA (sub) for Noise Abatement Office support services – 95% (\$85,066)
Carolyn Binder, CPA, LLC (sub) for project control support services – 1% (\$1,404)

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that there is no small business participation due to the specialized scope of services to be provided.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The fiscal impact is \$89,670. Funding is from previously approved Operations & Maintenance Funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the Addendum to the General Consulting Services Agreement with Ricondo & Associates; (2) authorize funding in the not-to-exceed fee, amount of \$89,670.00 from the Operations & Maintenance Funds; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Horizontal Construction Services Agreement with Kiewit Infrastructure South Company for the Award of H-00392 MCO Bridge 999954 Structural Rehabilitation at the Orlando International Airport (MCO)

Background

Kisinger Campo & Associates Corporation inspected Taxiway Foxtrot over South Access Road, Bridge 999954, and noted that the bridge's bearing pads were misaligned.

H-00392 will jack Bridge 999954 to reset the bearing pads and install restrainers to keep the bearing pads in place. Also included in this project are crack repairs on this bridge along with two other bridges that pass over Heintzelman Boulevard.

Issues

On August 12, 2025, bids were received from the continuing contractors, as follows:

Contractor	Total Bid Price
Kiewit Infrastructure South Company	\$388,600
The Middlesex Corporation	\$587,460
Carr & Collier, Inc.	\$1,447,770
HORMAC Construction Group Inc.	Did Not Bid
Prime Construction Group Inc.	Did Not Bid
Valencia Construction Group Inc.	Did Not Bid
Latest Reconciled Estimate	\$795,090

Overall Project Cost Summary

Design	Construction	Program and Project Management	Construction Administration	Total
\$67,147	\$388,600	\$38,572	\$179,308	\$673,627*

*Project cost is within the approved budget, any unused budget will be returned to the original funding source.

Kiewit Infrastructure South Company has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule.

Project Schedule

Anticipated Construction NTP	12/30/2025
Anticipated Substantial Completion	11/30/2025
Anticipated Final Completion	2/28/2026

CONSENT AGENDA ITEM – E –

On August 26, 2025, the Construction Committee recommended approval of an Addendum to the Continuing Horizontal Construction Services Agreement with Kiewit Infrastructure South Company for the award of H-00392 MCO Bridge 999954 Structural Rehabilitation at MCO.

Small Business

The Office of Business Opportunity & Exchange has reviewed the subject contract's LDB/VBE specifications and determined that Kiewit Infrastructure South Company proposes 2% participation in this Addendum.

Alternatives

None.

Fiscal Impact

The fiscal impact is \$388,600. Funding is from Capital Expenditure Funds.

Associated Board Agenda Items

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Horizontal Construction Services Agreement with Kiewit Infrastructure South Company for the award of H-00392 MCO Bridge 999954 Structural Rehabilitation at MCO, for the total bid amount of \$388,600, with funding from Capital Expenditure Funds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, P.E., Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for the Award of V-S00054, Terminal C Enhancements Program - Baggage Carousel Cladding (Design/Build), at the Orlando International Airport (MCO)

Background

The above-referenced project consists of all labor, materials, and equipment to design, fabricate, and install sheet metal cladding at existing Terminal C International and domestic baggage claim devices; subject to surface abuse by conveyance of baggage, as illustrated in the Design Criteria Package for V-S00054.

Issues

On July 10, 2025, bids were received from the continuing contractors, as follows:

Contractor	Total Bid Price
Gomez Construction Co. (Gomez)	\$985,945.00
Collage Design & Construction	\$1,986,033.00
Clancy & Theys Construction Co.	Did Not Bid
H.A. Contracting Corporation	Did Not Bid
H.W. Davis Construction, Inc.	Did Not Bid
LEGO Construction Company	Did Not Bid
Mejia International Group Corporation	Did Not Bid
Ovation Construction Company	Did Not Bid
<i>Latest Reconciled Estimate</i>	<i>\$1,653,997.00</i>

The duration of the project is 200 calendar days for Substantial Completion and 60 calendar days for Final Completion, with an anticipated Notice-to-Proceed (NTP) date of September 29, 2025. Liquidated Damages are defined as \$100.00 per calendar day for late Substantial Completion, and \$50.00 per calendar day for late Final Completion.

Gomez has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule.

Overall Project Cost Summary

Design	Construction (D/B)	Program and Project Management	Construction Administration	Total
\$N/A	\$985,945	\$179,308	N/A	\$1,165,253*

*Project cost is within the approved budget; any unused budget will be returned to the Terminal C Enhancements Program funding CIP unallocated.

Project Schedule

Anticipated Construction NTP	9/29/2025
Anticipated Substantial Completion	4/17/2026
Anticipated Final Acceptance	6/16/2026

On July 29, 2025, the Construction Committee recommended approval of an Addendum to the Continuing Vertical Construction Services Agreement with Gomez for the Award of V-S00054, Terminal C Enhancements Program - Baggage Carousel Cladding (Design/Build) at MCO.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that Gomez proposes 4% LDB participation in this addendum.

Alternatives

None.

Fiscal Impact

The fiscal impact is \$985,945. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company for the Award of V-S00054, Terminal C Enhancements Program - Baggage Carousel Cladding (Design/Build) at MCO, for the total lump sum amount of \$985,945, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee for Approval of Change Order(s) to Various Construction Contracts

Background

At the Construction Committee meetings on July 1, 2025, July 15, 2025, July 22, 2025, August 12, 2025, August 26, 2025, and September 2, 2025, the Construction Committee recommended Approval of the change orders, as outlined in Attachment A.

Issues

Description of change for each change order is outlined in Attachment A.

Small Business

Not applicable.

Alternatives

None.

Fiscal Impact

Funding for each change order is outlined in Attachment A.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to (1) approve Change Order No. R-00105-01 for (\$5,000) and a 32 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (2) approve Change Order No. V-01023-07 for \$42,605.38 and a 157 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (3) approve Change Order No. BP-00477-08 for \$386,010.82 and no time extension, with funding as outlined in Attachment A; and, (4) approve Change Order No. BP-00477-09 for \$295,663.01 and no time extension, with funding as outlined in Attachment A; and, (5) approve Change Order No. V-00982-02 for \$118,688.53 and a 582 day extension to Substantial Completion, with funding as outlined in Attachment A; and, (6) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the change order(s) following satisfactory review by legal counsel.

Attachment A (Page 1 of 6)

Change Order No. R-00105-01

Construction Committee: July 1, 2025
Project: Building 858 Roof Replacement
Contractor: Gomez Construction Company

Amount This Change Order: \$ (5,000.00) (-.78% of Original Contract Price)

Original Contract Amount: \$ 643,706.00
Previous Change Orders: \$ 0.00 (0%) of Original Contract Price)
Revised Contract Amount: \$ 638,706.00

Time Extension to Substantial: 32 Days
Funding Source: Capital Expenditure Funds

Description of Changes:

(1) Replace Existing Damaged Substrate: Provide all labor, materials and equipment to replace 5,600 square feet of existing damaged substrate to the upper roof. ADD: \$39,856.93; and, (2) Allowance Adjustment: Reduce Allowance 02 for Upper Roof by \$30,000.00, from \$30,000.00 to \$0.00 to cover portion of the cost in Item No. 1 above. DEDUCT: (\$30,000.00); and, (3) Allowance Adjustment: Reduce Allowance 01 for Lower Roof by \$9,856.93, from \$40,000.00 to \$30,143.07 to cover the balance of the cost in Item No. 1 above. DEDUCT: (\$9,856.93); and, (4) Deductive Change: Provide a credit to the project for the 1/4-inch cover board that was not installed on the upper and lower roof parapet walls as clarified in RFI No. 01. DEDUCT: (\$5,000.00); and, (5) Time Extension: Increase the Contract Time for Substantial Completion by 32 calendar days, from 120 calendar days to 152 calendar days associated with the additional work in Item No. 1 above. ADD: \$0.00.

This Change Order represents a written modification based on the terms and conditions of the Contract set forth above. This Change Order supersedes all prior negotiations, qualifications, terms, and conditions for the change in Work, Contract Time, and Contract Sum. By executing this Change Order, Contractor acknowledges that it included all direct and indirect costs arising out of or related to the changes described. Contractor certifies (i) that by executing this Change Order it will be adequately compensated for the cost and time impacts, if any, of the change(s); (ii) that all claims against Owner which are incidental to or resulting from this change including, without limitation, delays, disruptions, suspensions, acceleration, productivity, ripple effect, or other impacts are fully satisfied; and (iii) that this Change Order constitutes a full and final resolution of any further claim for cost or time arising from or relating to the matters set forth in this Change Order. Any reservation of rights is deemed null and void. Contractor shall commence the Work described upon execution of this Change Order and shall complete the Work timely based on the accepted schedule, it being understood and agreed that time is of the essence in the completion of each schedule milestone.

Reasons for Change:

(1) Owner Requested Change: The Aviation Authority Facilities department requested this work be added because the building exterior sealants are failing due to age and weather deterioration causing water intrusion to the interior of the building. The water intrusion to the interior of the building has worsened since the time the project was awarded, increasing the risk of damage to electrical equipment systems within the building; and, (2) Owner Requested Change: This change order requires an extension of time for substantial completion to complete the work associated in item No. 1 above. There are no extended general conditions associated with this time extension; and, (3) Allowance: Allowance reconciliation the original Job Order did not exceed \$200,000.00 and therefore does not require a P&P bond. This item credits back the previously charged Bond in Change Order No. 01; and, (4) Code Compliance: The contractor submitted RFI No. 01 requesting to omit the installation of the 1/4-inch cover board on the parapet walls, citing that the existing masonry block provides a sufficient substrate for new roofing materials to adhere to. The contractor will provide credit back to the project for the materials not used as described in Item No. 4 above; and, (5) Unforeseen/ Concealed Conditions: Additional days were needed to remove, dispose of, and replace 5,600 square feet of existing damaged substrate to the upper roof associated with the additional work in Item No. 1 above.

Attachment A (Page 2 of 6)

Change Order No. V-01023-07

Construction Committee: July 15, 2025
Project: Airsides 2 and 4 COOP Ramps (Design/Build)
Contractor: Clancy & Theys Construction Co.

Amount This Change Order: \$ 42,605.38 (1.76% of Original Contract Price)
Original Contract Amount: \$2,414,910.00
Previous Change Orders: \$ 324,614.48 (13.45% of Original Contract Price)
Revised Contract Amount: \$2,782,129.86

Time Extension to Substantial: 157 Days

Funding Source: General Airport Revenue Bonds

Description of Changes:

(1) Provide all supervision, engineering, labor, materials, and equipment to relocate fire hydrant HSE32IO2 approximately 50-feet away from its current location and demolish an existing hydrant at Airside 4 ramp level, as indicated in RFI No. 04. Work shall include but is not limited to saw cutting of concrete slab and disposal, removal and disposal of existing fire hydrant, installation of new fire hydrant, rerouting of 12-inch water main, wet taps for the installation of the new 12-inch water main, demolition of two existing bollards currently protecting the existing fire hydrant, installation of four new protective bollards, placement of new concrete to include dowel bars into existing slab, and Orlando Utilities Commission (OUC) inspection fees related to the fire hydrant HSE32IO2. ADD: \$227,201.25; and, (2) Reduce the Underground Utilities Allowance by \$184,595.87 from \$184,595.87 to \$0.00 to reconcile a portion of the cost of Item No. 1 above. DEDUCT: (\$184,595.87); and, (3) Increase the Contract Time for Substantial Completion by 157 calendar days, from 270 Calendar Days to 427 Calendar Days, associated with the ongoing resolution of the Airside 4 fire hydrant design and relocation as well as the resolution of the OUC underground waterline resulting in a revised contractual substantial completion date of September 24, 2025. ADD: \$0.00.

This Change Order represents a written modification based on the terms and conditions of the Contract set forth above. This Change Order supersedes all prior negotiations, qualifications, terms, and conditions for the change in Work, Contract Time, and Contract Sum. By executing this Change Order, Contractor acknowledges that it included all direct and indirect costs arising out of or related to the changes described. Contractor certifies (i) that by executing this Change Order it will be adequately compensated for the cost and time impacts, if any, of the change(s); (ii) that all claims against Owner which are incidental to or resulting from this change including, without limitation, delays, disruptions, suspensions, acceleration, productivity, ripple effect, or other impacts are fully satisfied; and (iii) that this Change Order constitutes a full and final resolution of any further claim for cost or time arising from or relating to the matters set forth in this Change Order. Any reservation of rights is deemed null and void. Contractor shall commence the Work described upon execution of this Change Order and shall complete the Work timely based on the accepted schedule, it being understood and agreed that time is of the essence in the completion of each schedule milestone.

Reasons for Change:

(1) Unforeseen/Concealed Conditions: During design it was discovered that there was an existing fire hydrant located on Airside 4 that would be obstructed by the new ramp structure. After coordinating the new ramp location with life safety and OUC, it was determined that the fire hydrant located at the Automated People Mover (Gatelink) 4600 lane emergency exit stairwell should be relocated to provide accessibility to the fire hydrant. This change order compensates the contractor for all supervision, engineering, and labor to remove and relocate fire hydrant HSE32IO2; and, (2) Allowance Reconciliation: This item is to reconcile the added cost in Item No. 1 against the established Underground Utilities Allowance; and, (3) Unforeseen/Concealed Conditions: The original substantial completion date for this project was April 21, 2025, but due to unforeseen conditions associated with the water line utility conflict that was identified by ARFF on January 2, 2025, and on May 15, 2025, when the final hydrant design was accepted by ARFF and OUC. During this time period,

Attachment A (Page 3 of 6)

several coordination meetings were held with OUC to discuss ownership and maintenance responsibility of the water lines that run under the airfield pavement at the project location. It was determined that OUC would allow the project to proceed with the understanding that the Aviation Authority and OUC would review the water line issue under a separate project. The subsequent delay to the start of construction by mid-July 2025, driven by the release of the building permit amounted to 157 calendar day impact to the completion of the Project. No added general conditions are included in this change order. This item is for a time extension revising the contractual substantial completion date to September 24, 2025.

Change Order No. BP-00477-08

Construction Committee: July 22, 2025
Project: Airsides 2 and 4 APM Improvements
Contractor: Mitsubishi Heavy Industries America

Amount This Change Order: \$ 386,010.82 (.22% of Original Contract Price)
Original Contract Amount: \$177,808,570.00
Previous Change Orders: \$ 403,505.33 (.23%) of Original Contract Price)
Revised Contract Amount: \$178,598,086.15

Time Extension to Substantial: 0 Days

Funding Source: General Airport Revenue Bonds

Description of Changes:

Provide for the procurement, design, labor, equipment and installation of temporary modular wall system at the Automated People Mover (APM) (Gate Link) platforms for the APM lanes 4800, 4700, 4600, and 4500 at the North Terminal Landside and Airsides 2 and 4. The demising walls shall be constructed of ST ARC System Stack Barrier which are floor to ceiling modular wall panels and Lite Barrier wall panels at the Landside Terminal and the Airside Stations in accordance with RFI No. 52 included in this change order. At the completion of the project all wall panels shall be turned over to the Owner; therefore, care shall be taken with the installation and removal of the modular wall panels, as these wall panels shall be used on future Aviation Authority projects. Included in this scope are all coordination efforts, supervision, and quality control required for the installation of all ST ARC Systems throughout every phase of the project. This also includes the removal, storage, and re-installation of the existing glass partition at Lane 4500, Airside Station. Additionally, a credit in the amount of \$181,877.63 is provided for the temporary partition walls (labor, equipment, and materials) originally included in the bid. These partitions were intended to serve as demising walls to separate the construction areas within both the Landside and Airside APM platforms. ADD: 386,010.82

Reasons for Change:

Owner Requested: The new Aviation Authority standard is to use modular wall panels for demising off areas of work, for better aesthetics to the airport. Typical framing and drywall were included in this project for temporary walls. At the request of the Aviation Authority, the new standard of modular wall panels is to be used on this project and any future project needs. It shall be noted that the STARC wall panels that will be used to demise off the construction area will be installed from floor to ceiling. In addition, the Aviation Authority Leadership has requested additional sound dampening panels be used to encapsulate the Landside APM Tunnels to mitigate the noise from the demolition of the concrete running surfaces within the tunnels. This change order compensates the contractor for the purchase, supervision, materials and installation of the modular wall panels to include credit for the base bid framing and drywall demising walls.

Attachment A (Page 4 of 6)

Change Order No. BP-00477-09

Construction Committee: September 2, 2025
Project: Airsides 2 and 4 APM Improvements
Contractor: Mitsubishi Heavy Industries America

Amount This Change Order: \$ 295,663.01 (.17% of Original Contract Price)
Original Contract Amount: \$177,808,570.00
Previous Change Orders: \$ 789,516.15 (.44%) of Original Contract Price)
Revised Contract Amount: \$178,893,749.16

Time Extension to Substantial: 0 Days

Funding Source: General Airport Revenue Bonds

Description of Changes:

Provide all labor, materials, and equipment necessary to design, fabricate, deliver, and commission one EFCO Deck Panel Lift Cart for use in the installation of overhead steel working platform panels at switchback ramps and waiting area canopies in the vicinity of Airsides 2 and 4 APM platforms. The lift cart shall be custom engineered to travel along the existing concrete plinths and will facilitate the pickup, transport, and placement of panels along the guideway; procure 22 6-foot by 15-foot by 1/2-inch steel decking panels (for a total of two pier spans), with built-in shims and pre-cut holes as required for scaffold and hanger penetrations. The steel decking panels will be installed adjacent to the canopies at Airside 2 and Airside 4, in support of the Continuity of Operations Plan (COOP) events, as well as above the Brightline Rail System; provide two spare electric one-ton hoists for operational redundancy. Upon project completion, the EFCO Deck Panel Lift Cart and any unused spare motors shall be turned over to the Owner.

Reasons for Change:

Unforeseen Condition: The current phase of construction starts at Airside 2 (lane 4800) and finishes at Airside 4 (lane 4500). A working platform must be installed at each guideway system to facilitate all work taking place on the guideway. It was anticipated that the working platform would be installed during the maintenance window of the adjacent APM system, typically during the 2300 to 0400 timeframe. However, the need to operate the COBUSs for the COOP operation during the scheduled maintenance window is creating a conflict with access to the work site and the installation of the working platform, as buses are required to continue the movement of passengers during a scheduled outage. In addition, the original work platform was built out of an aluminum truss system with wood decking, which presents a safety hazard if it is installed above the switchback ramp waiting areas, which are installed adjacent to both lanes 4800 (Airside 2) and 4600 (Airside 4). An alternate method for installing the working platform is needed to address the safety and access issues, while the APM is in passenger revenue service or the buses are running during a COOP activation. A custom cart will be designed and constructed by EFCO allowing the installation of half inch steel plates in lieu of the aluminum truss system with wood decking. The cart will be constructed so that it can operate manually along the running surfaces of the APM system and vertically lift the steel working platforms to be attached to the underside of the 24-inch steel girders. The EFCO cart would allow the installation of the steel working platform while the adjacent APM is in operation as it would not be within the safety envelope of the APM and would also allow the installation in the area of the switchback ramp and canopy for Airsides 2 and 4. Also included in this change order is a credit for the aluminum truss system, wood decking, and labor for the original platform. This change order compensates the contractor for a new custom EFCO Deck Panel Lift Cart, which includes a 20KW three-phase generator and four one-ton lifting hoists (plus two spare hoists), 22 steel plates measuring 6-foot by 15-foot by 1/2-inch, with built-in shims and pre-cut holes as required for scaffold and hanger penetrations, and labor required to install the panels at Airside 2. It should be noted that the contractor will not seek additional labor costs for the installation of the steel plates at Airside 4 as a sign of good faith and effort to share some costs with the Owner.

Attachment A (Page 5 of 6)

Change Order No. V-00982-02

Construction Committee: August 26, 2025
Project: MCO Campus Key & Lock Replacement
Contractor: H.A. Contracting Corp

Amount This Change Order: \$ 118,688.53 (28.27% of Original Contract Price)
Original Contract Amount: \$ 419,900.00
Previous Change Orders: \$ 42,638.94 (10.15%) of Original Contract Price)
Revised Contract Amount: \$ 581,227.74

Time Extension to Substantial: 582 Days

Funding Source: Florida Department of Transportation to the extent eligible and General Airport Revenue Bonds

Description of Changes:

Negotiated Settlement Change Order

Item No. 1: Reimburse Contractor for additional costs for the following changes and extended general conditions:

- a) Manual data management
- b) Pre-installation labeling of cores prior to installation
- c) Post-installation labeling of doors identifying the core has been changed and what key is required
- d) Lock-out assistance after cores were installed
- e) Restocking and organization of cores that were returned as not installable
- f) Security Line changes for T1 and T2 cores

ADD: \$230,196.00

Item No. 2: Reduction of base scope quantity for installation and data management of 5,839 cores at the established rates of \$13.43 each and \$5.66 each respectively.

DEDUCT: (\$111,507.47)

Item No. 3 - Increase the Contract Time for Substantial Completion by 582 calendar days, from 150 calendar days to 732 calendar days, associated with the following:

- a) 77 calendar days for time associated with change impacts and scope reduction from June 27, 2024, to September 11, 2024.
- b) 356 calendar days for time associated with the suspension of contract work to allow for core and key production from the notice of project suspension issued September 11, 2024, to anticipated restart following change order execution September 1, 2025.
- c) 149 days for development of individual tenant hierarchy and delivery of cores and keys, and enhanced schedule management to maintain airline continuity.

ADD: \$0.00

Item No. 4: Increase the Contract Time for Final Completion by 30 calendar days, from 30 calendar days to 60 calendar days, to allow sufficient time for Contractor closeout.

ADD: \$0.00

This negotiated settlement is a final and complete resolution and release of all Contractor claims, contingency requests, and claims for change orders, delay and associated extended general conditions costs, back charges, extras, and potential change orders arising from the beginning of the Project through July 15, 2025, including any claims that existed or may have existed up through that date, whether known or unknown.

Reasons for Change:

Negotiated Settlement

Item No. 1: This item is a negotiated settlement of all additional work incurred by H.A. Contracting Corp. (Contractor) from January 29, 2024, (NTP), through September 13, 2024, (date of Project Suspension). During the installation of the cores, the Contractor incurred numerous delays and impacts which were beyond the Contractor's control. Primarily, these delays were associated with Owner Requested as well as Unforeseen Conditions as described below. The Contractor's original

Attachment A (Page 6 of 6)

request for \$257,468 in compensation and 181 days of time extension has been negotiated and agreed upon for \$118,732 in compensation and 582 days.

- a) The Owner provided data management device is not fully functional. The Contractor will provide notes for cores installed manually on a spreadsheet during installation and will then transfer that information to an excel database on a daily basis.
- b) The cores were not procured with stamped identification for the type of core. The Aviation Authority Lock Shop requests the cores be identified so that core type is easily determined during service calls or when tenants relocate, and cores are replaced.
- c) To aid with customer service, the Aviation Authority requests that the doors be identified with a removable sticker to inform personnel that the core was changed and for what type of key would be required.
- d) To aid with customer service, the Aviation Authority requests that the Contractor assist at locations where personnel had yet to retrieve keys. In some locations, new cores were removed, and the old core was reinstalled until sufficient key retrieval occurred. At that point, the new core is to be reinstalled.
- e) The large number of cores that could not be installed for various reasons created a logistics and organizational concern at the storage facility. Cores were examined and ensured they were in the correct shipping boxes and organized on shelving for future install. Associated spreadsheets were updated.
- f) Revised requirements for Security Line doors delayed installation of approximately 900 T1 and T2 (Security Line) cores for exterior doors throughout the campus.

Item No. 2: Quantity Adjustment - It is anticipated that of the 13,400 cores purchased by the Aviation Authority Procurement Department, only 7,561 cores will be required for installation. The balance of the cost will be credited back to the project.

Item No. 3: Negotiated Settlement - On September 11, 2024, the OAR issued a suspension of work letter to the Contractor to allow time for the OAR to complete the Core and Key coding and procurement. As of July 2025, 100% of the known cores have been procured and the project is now ready to resume installation starting September 2, 2025. This time extension of 583 days includes days for changes associated with Item No. 1, miscellaneous requests to aid in customer service for campus wide tenants, delays for OAR keying hierarchy and Owner-furnished cores.

Item No. 4: Owner Requested - Add 30 days to final completion to allow for appropriate time for project closeout.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc., to provide FY 2026 Staff Extension Support Services for Safety Manager for the Construction Department at the Orlando International Airport (MCO)

Background

On May 18, 2022, the Aviation Authority Board approved Geotech Consultants International, Inc., dba GCI Inc. (GCI), for Continuing Program and Project Management Services and related services at the Orlando International Airport (MCO) and the Orlando Executive Airport; including performing as an Owner's Authorized Representative (OAR). These services are described in the Agreement for Professional Services dated June 7, 2022.

Issues

GCI's proposal, dated August 19, 2025, is to provide staff extension support services for a Safety Manager to assist with the implementation of the Aviation Authority's Construction Safety Program. Support includes, but is not limited to, project management services to oversee, coordinate, and monitor the implementation of safety on assigned construction projects. It is recommended that a performance bond will not be required for these professional services.

Services cannot commence before the date of Aviation Authority Board approval. The approved addendum must be executed by the Aviation Authority before invoicing for services.

On September 2, 2025, the Procurement Committee recommended approval of an Addendum to the Continuing Program and Project Management Services Agreement with GCI to provide FY 2026 Staff Extension Support Services for Safety Manager for the Construction Department at MCO.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that GCI does not propose participation in this Addendum.

Alternatives

None.

Fiscal Impact

Fiscal impact is \$338,640. Funding is from Operations & Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with Geotech Consultants International, Inc., dba GCI Inc. to provide FY 2026 Staff Extension Support Services for Safety Manager for the Construction Department at MCO for the total not-to-exceed fee amount of \$338,640, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Second Renewal Option for Purchasing Contract 13-22 Fire Alarm System Testing, Certification, And Repair with Convergent Technologies, LLC

Background

The Contract requires Convergent to provide all labor, supervision, training, on-site parts, Subcontract support, materials, tools and equipment, licenses, permits, testing, technical services, consulting services, repair and replacement, materials and supplies, equipment, tools (including any necessary special tools and equipment) and all other accessories, services, facilities, activities and procedures as deemed necessary, or proper for, or incidental to, performing all fire alarm and mass notification system testing, maintenance and certification.

On July 21, 2021, the Aviation Authority Board awarded Purchasing Contract 13-22 to Convergent Technologies, LLC. The initial term of the Contract was for three years, effective November 1, 2021, at an initial cost of \$1,602,480, with the Aviation Authority having the option to renew the Contract for two additional one-year periods.

On February 21, 2023, the Aviation Authority Board approved a Contract Adjustment for adding the Terminal C Facilities, to include the Emergency Power Generation Building, Central Energy Plant, Ground Transportation Facility, Landside C, and Airside C to the Contract in the not-to-exceed amount of \$620,584.26.

On September 18, 2024, the Aviation Authority Board approved the First Renewal option in the not-to-exceed amount of \$833,438.90.

Issues

The first renewal option expires on October 31, 2025. Convergent agrees to the second renewal option of the contract through October 31, 2026, and has performed satisfactorily.

The second renewal option includes the addition of the Annual Fire Alarm Inspection services for the Pedestrian Bridge. The annual value for the second renewal option is for a total not-to-exceed amount of \$841,073.90. The actual amount paid to the Contractor is based on actual work requested, performed, and approved by the Aviation Authority.

On August 26, 2025, the Procurement Committee recommended approving the Second and Final Renewal Option of Purchasing Contract 13-22 Fire Alarm System Testing, Certification, and Repair with Convergent Technologies, LLC.

Small Business

The Office of Business Opportunity & Exchange determined there is no small business participation goal due to the limited scope and lack of certified small business firms that are ready, willing, and able to participate.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the second renewal option is a not-to-exceed amount of \$841,073.90. Funding required in the current and subsequent fiscal years will be allocated from the Operations & Maintenance Fund, as approved through the budget process, and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the Second Renewal Option for Purchasing Contract 13-22 Fire Alarm System Testing, Certification, and Repair with Convergent Technologies, LLC; (2) authorize funding in the not-to-exceed amount of \$841,073.90 from the Operations & Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Request for Recommendation to the Aviation Authority Board to Approve the Purchase of an On-Premises Avaya Hardware and Software Upgrade from Avaya LLC, Utilizing Omnia Partners Region 14 – TX Contract Number 01-114

Background

On July 29, 2025, the Aviation Authority received a quotation from Avaya LLC to provide the Aviation Authority with an on-premises upgrade of hardware and software. The Aviation Authority's current hardware environment, in which our Avaya Aura platform resides, is the Avaya Converged Platform 4200 (CPod) environment. This was purchased and installed nearly ten years ago as a migration from our old Nortel CS1K platform, which had reached its end of life. As part of this installation, we migrated from Nortel CS100 to Avaya CPod. Since then, the CPod has reached end of life, which includes the Extreme 4200 network switches.

All Aviation Authority-owned Avaya hardware, software, licenses, and related products, services, and solutions require support and maintenance to ensure the continuity of support of the Aviation Authority's operations. Part of the maintenance performed includes upgrades and replacement of end of life unsupported products.

This solution will provide the Aviation Authority with new Avaya Solutions Platform servers as part of the R10 upgrade, which can host multiple voice applications in a redundant architecture utilizing the existing Cisco network backbone, for which we have ample support. Since R10.x is the latest software release, it will allow us to stay current with extended support, as well as many security and feature enhancements.

Telephone System Upgrade History	Cost
Migration from Nortel CS1K to Avaya (Complete System Replacement: 2016 – 2018)	\$899,955.41
Avaya Upgrade FY26	\$448,735.12
Telephone System Upgrades Total	\$1,348,690.53

Approval of this request will result in a Purchase Order for a hardware and software upgrade to Avaya LLC, the Aviation Authority's current telephone system provider.

Delivery of goods and services are expected to begin after Aviation Authority Board approval. The anticipated completion for this project is twelve months from notice to proceed.

The upgrade will be executed in close partnership with the Aviation Authority's Information Technology Division.

CONSENT AGENDA ITEM – K –

Issues

On July 29, 2025, the Aviation Authority received a quotation from Avaya LLC to provide an on-premises Avaya hardware and software upgrade.

On August 26, 2025, the Procurement Committee recommended the Aviation Authority approve the procurement of an on-premises Avaya hardware and software upgrade utilizing Omnia Partners Region 14 – TX Contract number 01-114, which is effective through December 31, 2025.

This award is based on a government contract/annual contract in accordance with Aviation Authority Policy 450.02

Small Business

This contract does not include small business participation due to the limited and specialized scope.

Alternatives

None.

Fiscal Impact

Avaya LLC has proposed a not-to-exceed amount of \$448,735.12. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve the purchase of an on-premises Avaya hardware and software upgrade to Avaya LLC; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$448,735.12; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Request for Recommendation to the Aviation Authority Board to Approve Amendment No. 4, Contract Adjustment for a C-Cure Access Control Upgrade to Procurement Contract 24-101-B-RFP, Information Technology (IT) Consulting Services Agreement to Faith Group Consulting LLC

Background

On May 24, 2024, the Aviation Authority Board awarded Request for Proposal, 24-101-RFP, Information Technology (IT) Consulting Services to Faith Group Consulting LLC. The Contract will expire on May 31, 2029.

Faith Group is recognized as a comprehensive provider of engineering, consulting, and professional services, with extensive experience in airport-wide physical security systems. Their previous collaboration with the Aviation Authority's IT Department, specifically on the last two C-Cure system upgrades, demonstrates their capability to assemble highly qualified technical staff, engage their specialized subcontractor implementor, and leverage a longstanding partnership with Software House. This direct involvement ensures the efficient execution of complex upgrades, facilitates full compliance with security and operational standards, and capitalizes on proven expertise to advance the interests and objectives of the Aviation Authority.

The Contract requires Faith Group to provide a broad range of services associated with the planning and implementation of IT projects and initiatives that are identified in the Aviation Authority's Capital Improvement Plan, Information Technology Master Plan, the Aviation Authority's annual project planning process, and other IT projects and initiatives requested by the Aviation Authority. The Services may include project management; staff augmentation; research of specific technologies; research and concept development; IT business analysis; business case development; infrastructure and applications design, installation, configuration, development and testing; database management and administration; cyber and physical security; development of solicitation documents; functional, performance and interface requirements definition and documentation project planning; applications development, implementation and integration across multiple systems; operations and management of IT; assistance with IT roadmap or strategic plans; vendor and product evaluations and recommendations and other IT consulting services.

The Aviation Authority currently utilizes an end-of-life version of Software House C-Cure 9000. The deployment supports over 1,500 card readers, 272 controllers, managing 272 controllers and 2,270 doors, each with multiple input and output devices, alarm notification, schedules, shunt timings, and specialized operations such as airline jet bridges and vehicle gate controls throughout the Airport campus and is a critical system to the continuity of airport security.

Issues

On August 4, 2025, the Aviation Authority received a quotation from Faith Group LLC to provide a C-Cure Access Control upgrade. On August 26, 2025, the Procurement Committee recommended the Aviation Authority approve the procurement of Amendment No. 4, Contract Adjustment for a C-Cure

Access Control upgrade to Procurement Contract 24-101-B-RFP, Information Technology Consulting Services agreement to Faith Group Consulting LLC.

Faith Group will oversee the implementation of the C-Cure software upgrade, leveraging their expertise and established relationships with specialized vendors. The required Software House implementor, Security101, will be engaged as a subcontractor to the Aviation Authority to perform a comprehensive, on-premises upgrade of the C-Cure 9000 access control system to its latest fully supported version. Additionally, the software vendor Hexagon will provide essential services to update the necessary system integrations.

The upgrade from version 2.8 to version 3.00.4 will extend vendor support, provide updated hosting servers for improved stability, enhance performance, and optimize existing cardholder database records. The upgrade will be executed in close partnership with the Aviation Authority's IT and Security Departments. Security101 is their approved C-Cure solution provider for the upgrade. JCI/Software House, the manufacturer of C-Cure, as a sub to Security101, has also allocated considerable time and resources to this effort to ensure a seamless transition.

The system software is currently hosted within the Authority's virtual environment. The Faith Group team will migrate the existing C-Cure implementation within the virtual environment as well as upgrade the C-Cure applications and database to version 3.00.4.

Vendor	Fees	Percent Allocation
Faith Group LLC. (Prime Consultant)	\$115,512.40	38%
Security101 / Software House (Sub)	\$133,894.66	44%
Hexagon (Sub)	\$12,500.00	4%
Contingency (15%)	\$39,286.06	15%
Total:	\$301,193.12	

Small Business

This contract does not include small business participation due to of the limited and specialized scope.

Alternatives

None.

Fiscal Impact

Faith Group LLC has proposed a not-to-exceed amount of \$301,193.12. Funding is available from the previously approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Approve Amendment No. 4, Contract Adjustment, for the Procurement of an On-Premises C-Cure Access Control upgrade to Faith Group LLC; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$301,193.12; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve the Purchase of Self-Service Bag Drop (SSBD) Equipment and Services from SITA Information Networking Computing USA Inc. (SITA)

Background

As passenger volumes continue to increase and expectations for seamless, efficient travel rise, the Aviation Authority is exploring new ways to modernize the check-in experience. One of the emerging challenges is accommodating passengers, particularly cruise line travelers and others, who arrive at the airport well in advance of their scheduled afternoon flights. These early arrivals often face long wait times with limited options for storing their luggage, restricting their ability to move freely through the airport or explore the Orlando area before departure.

To address this, the Early Bag Drop Proof-of-Concept (POC) pilot introduces a self-service solution that allows passengers to check in their bags early, freeing them to enjoy their time without being burdened by luggage. This initiative is not only about convenience, but also a strategic response to congestion, long queues, and the need for contactless service. By deploying Self-Service Bag Drop (SSBD) units on the existing Common Use platform, the pilot enables multiple airlines to share the same infrastructure, maximizing space and operational efficiency.

Issues

During the first quarter of 2024, the Aviation Authority's senior management, with the vision of the Strategic Plan, focusing on People, Connection, Community, and Innovation, recommended the implementation of an SSBD system to support the growing airport passenger count and to improve the passenger journey from curb to gate. A feasibility study was then completed, and a location in Terminal C has been designated for the implementation of the SSBD units. The SSBD product and unit design have been selected for this effort. The POC pilot has been formalized and approved, allowing us to proceed with the pilot program.

On September 13, 2024, the Aviation Authority received a quotation from SITA for the procurement of SSBD equipment installation in Terminal C. On May 6, 2025, the Construction Committee recommended the Aviation Authority Board approve the Purchase of SSBD equipment from SITA.

On July 16, 2025, the Aviation Authority Board approved Change Order 22 to Project BP-S00132 for South Terminal C, Phase 1– Baggage Handling System, Design Build Operate and Maintain (DBOM) to Vanderlande Industries, Inc. (Vanderlande). This change order enables Vanderlande to provide installation support, configuration, and testing services for the SITA SSBD units at Check-In C-14 located in the Terminal C Ticketing area.

The cost for the installation and configuration project component is the not-to-exceed amount of \$986,928.84. Vanderlande currently holds the DBOM contract for the South Terminal C Baggage

Handling System. The Aviation Authority's Information Technology Department desires to implement the SSBD Pilot Program utilizing turn-key services from Vanderlande.

Vanderlande Industries, Inc.	SITA	Est. OAR Cost	
Installation & Configuration Services	SSBD Equipment	OAR Fees	Project Total
\$986,928.84	\$467,162.00	\$165,120.00	\$1,619,210.84

SITA is the current provider of proprietary technology for the operations of the Common Use platform. The SSBD units require this technology to operate and provide services to passengers of multiple airlines. A single-source justification form was posted on the OpenGov platform for 15 business days. There were no responses to the posting.

If approved, the SITA procurement agreement 02-11 will be amended to include this procurement, and the services will be effective as of the date of Aviation Authority Board approval. The anticipated delivery is 28 weeks. A future contract amendment will be submitted to address additional taxes and tariffs, if any, as those costs cannot be accurately estimated until closer to the delivery time.

SITA will deliver and install the equipment within 26 weeks of the project kickoff.

Small Business

This Contract does not include small business participation due to the limited and specialized scope.

Alternatives

None.

Fiscal Impact

SITA has proposed a not-to-exceed amount of \$467,162. Funding is from Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve the Purchase of SSBD equipment from SITA; (2) authorize funding from Capital Expenditure Fund in the not-to-exceed amount of \$467,162; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kenyatta Lee, Chief, External Affairs

Item Description

Recommendation of the Procurement Committee to Approve a Twelve-Month Extension to the Purchasing Contract PS-643, State Governmental Relations, with Heffley & Associates

Background

The scope of services may require Heffley & Associates to provide Professional Services but not be limited to; Legislative representation, attend all sessions necessary committee meetings, and workshops for the purpose of monitoring and advocating, as appropriate, the passage or modification of those bills identified as bills of interest, assist the Aviation Authority staff members and consultants, as directed by the Chief Executive Officer or his designee, in the formulation and representation of the Aviation Authority's positions, priorities or requests before state departments and/or agencies with the State of Florida.

On December 9, 2020, the Aviation Authority Board awarded Purchasing Contract PS-643 to Heffley & Associates. The initial term of the Contract was for three years, effective January 1, 2021, at an initial cost of \$360,000, with the Aviation Authority having the option to renew the contract for two additional one-year periods. The initial cost included both renewal options. The second renewal option expires on December 31, 2025.

On December 17, 2023, the Senior Vice President of Procurement Services approved an increase of value to the Contract in the not-to-exceed amount of \$135,000, for the remainder of the contract term.

Issues

The Contract pricing structure pays the Consultant a monthly retainer fee of \$10,500. The retainer fee for the twelve months is a not-to-exceed amount of \$126,000.

Heffley has agreed to the twelve-month extension through December 31, 2026. Heffley & Associates has been performing satisfactorily.

On August 12, 2025, the Procurement Committee recommended approving the twelve-month extension to Purchasing Contract PS-643, State Governmental Relations, with Heffley & Associates.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for the above-referenced procurement and determined that it does not require a small business participation goal.

Alternatives

There are no reasonable alternatives under consideration.

CONSENT AGENDA ITEM – N –

Fiscal Impact

The value of the twelve-month extension is a not-to-exceed amount of \$126,000. Funding required in the current and subsequent fiscal years will be allocated from the Operations & Maintenance Fund, as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Procurement Committee to: (1) approve the Twelve-Month Extension for Purchasing Contract PS-643, State Governmental Relations with Heffley & Associates; (2) authorize funding in the not-to-exceed amount of \$126,000 from the Operations & Maintenance Fund; and (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Tracy Conner Harris, Vice President of Concessions

Item Description

Recommendation to Extend Certain Concession Agreements to Align with the Terminals A and B Concession Master Plan Leasing Strategy

Background

In March 2024, staff briefed the Aviation Authority Board on the Terminals A and B Concessions Master Plan, which was designed to modernize and right-size the concession spaces and create more impactful spaces with concepts and experiences that would increase customer satisfaction and revenue generation.

On April 24, 2024, in order to implement the proposed leasing strategy associated with the Terminals A and B Concessions Master Plan, the Aviation Authority Board approved extending certain concession agreements.

Issues

Due to the delay in award and implementation of Phase 1 of the Concessions Master Plan, staff is requesting further limited strategic extensions to align with construction timelines for the newly awarded concessions. They are:

Concessionaire	Agreement	Concept(s)	Current Exp. Date	Requested Exp. Date
Host International, Inc.	Primary Food & Beverage	LS Food Court - Carvel, Moe's, Panda Express; Chili's Too	09/30/25	02/28/26
McDonald's Corporation	Food & Beverage	LS Food Court - McDonald's	09/30/25	02/28/26
Master ConcessionAir-MCO, LLC	AS 2 Sit-Down Restaurant & Bar	Cask & Larder	01/31/26	04/30/26
Villa Enterprises Management Limited, Inc.	AS 2 Food Court	Market by Villa, Banana's, Green Leaf, Jersey Mikes, Chipotle, Villa Pizza, and Asian Chao	08/22/26	02/22/27

The Aviation Authority's Policy 910.01, Awarding and Operating Concessions and Consumer Service Privileges in the Terminal, allows the extension of terms to better coordinate the redevelopment of the concessions and the terminals. Staff believe these limited extensions are beneficial to ensure that levels of service are maintained in the existing program to accommodate the needs of passengers while the new program is implemented. The requested extensions will be subject to termination, at the Aviation Authority's sole discretion, upon 120 days' notice. Concessionaires will be required to maintain the units as needed to ensure they present attractive and welcoming locations.

CONSENT AGENDA ITEM – O –

Staff further requests that the Aviation Authority Board approve the use of month-to-month extensions deemed necessary due to unforeseen delays in the pre-construction permitting process and unforeseen supply chain delays.

Small Business

All agreements will maintain their existing ACDBE goals.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The Aviation Authority will continue to receive the revenue stipulated in the agreements.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) extend certain concession agreements to align with the Terminals A and B Concession Master Plan leasing strategy and authorize month-to-month extensions as necessary; (2) authorize staff to enter into negotiations to extend those certain concession agreements, while retaining the right, at the Aviation Authority's sole discretion, to terminate with 120 days' notice; and, (3) authorize an Aviation Authority Officer or the Chief Executive Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Ratify Appointment of Member to Capital Management Committee per Operational Policy Section 120.13

Background

In support of the Aviation Authority's Strategic Initiative to formulate a 10-year capital investment plan to provide access and utilities infrastructure at the Orlando International Airport and Orlando Executive Airport, Staff is continuously assessing ways to improve its policies, procedures, and practices. In an effort to streamline the Board's action committees for greater certainty and transparency, as well as foster more open communication and decision-making among staff, on October 19, 2022, the Aviation Authority Board authorized the Chief Executive Officer to designate various members to its Committees.

Pursuant. To organizational policy 120.13, the Chief Executive Officer may designate staff to serve as voting members of the Capital Management Committee. These appointments shall occur as-needed to meet the objectives of the Capital Management Committee and be ratified by the Aviation Authority Board.

Issues

To further enhance the effectiveness of the Board Action Committees and to support continued improvements in operational efficiency and excellence, a change in Committee representation is proposed. On August 18, 2025, a staffing vacancy occurred in the role of Senior Vice President of Capital Programs. In response, the Chief Executive Officer appointed the Vice President of Construction to the Capital Management Committee to ensure continuity of operations.

This temporary appointment is recommended for the August 22, 2025, meeting. The Chief Development Officer shall review and make a recommendation to the CEO for a permanent replacement to the committee, to be ratified by the Board, prior to the next scheduled Capital Management Committee meeting.

Small Business

Not applicable.

Alternatives

None.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board ratify the Chief Executive Officer's appointment of the Vice President of Construction to the Capital Management Committee for the August 22, 2025, meeting, in accordance with Organizational Policy 120.13.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chief Executive Officer

Item Description

Recommendation to Ratify Appointment of Member to Construction Finance Oversight Committee per Operational Policy Section 120.091

Background

In support of the Aviation Authority's Strategic Initiative, staff is continuously assessing ways to improve its policies, procedures, and practices. In an effort to streamline some of the Board's action committees for more certainty and transparency, as well as foster greater staff communication and open decision making, on October 19, 2022, the Aviation Authority Board authorized the Chief Executive Officer to designate various memberships to its Committees.

Pursuant to organizational policy 120.091, the Chief Executive Officer may designate staff to serve as voting members of the Construction Finance Oversight Committee. These appointments shall occur as needed to meet the objectives of the Construction Finance Oversight Committee and be ratified by the Aviation Authority Board.

Issues

To further enhance the effectiveness of the Board Action Committees and to support continued improvements in operational efficiency and excellence, a change in committee representation is proposed. On August 18, 2025, a staffing vacancy occurred in the role of Senior Vice President of Capital Programs. In response, the Chief Executive Officer appointed the Senior Vice President of Planning & Environmental to the Construction Finance Oversight Committee to ensure continuity of operations.

The Chief Development Officer shall review and make a recommendation to the CEO for a permanent replacement to the committee, to be ratified by the Board.

Small Business

Not applicable.

Alternatives

None.

Fiscal Impact

None.

Recommended Action

It is respectfully requested that the Aviation Authority Board ratify the Chief Executive Officer's appointment of the Senior Vice President of Planning & Environmental to the Construction Finance Oversight Committee, in accordance with Organizational Policy 120.091.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, IAP, Chief Executive Officer

Item Description

Recommendation of the Chief Executive Officer to Nominate Candidate for the Position of Interim Chief Operating Officer

Background

The Chief Operating Officer (COO) is responsible for directing the operational activities of the Aviation Authority, establishing, and implementing an appropriate system of operational and administrative controls, policies, and procedures to effectively accomplish the Aviation Authority's strategic and tactical objectives as well as key initiatives. The COO represents the Aviation Authority's interest and provides guidance and advice to the Chief Executive Officer, Aviation Authority leadership and internal departments on a wide variety of operational matters related to all aspects of the Aviation Authority.

Issues

To provide continuity of leadership for these activities at the Aviation Authority, I recommend the position of Interim Chief Operating Officer be created until a new Chief Operating Officer is hired. In accordance with Policy 110.05, Appointed Position Wage Plan; I nominate Gary Hunt as the Interim Chief Operating Officer.

Mr. Hunt has been employed by the Aviation Authority since September 2015 and is currently serving as the Vice President of Facilities. He has over thirty years of management experience in the aviation industry. Mr. Hunt's knowledge and experience in the Facilities department and previous experience with Delta Airlines at Orlando International Airport has been instrumental in overseeing the current operations program in an expanding footprint.

Small Business

Not Applicable.

Alternatives

The Aviation Authority can reject the Chief Executive Officer's nomination.

Fiscal Impact

Funding is available through the Operations & Maintenance Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the Chief Executive Officer's nomination and confirm the appointment of Mr. Hunt as the Interim Chief Operating Officer.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Jay Cassens, Vice President, Aviation Real Estate

Item Description

Recommendation to approve initiatives identified during the Greater Orlando Aviation Authority (Aviation Authority) Board Workshop on the Vision and Strategy for Airport Real Estate Development.

Background

On September 2, 2025, the Aviation Authority Board conducted a Workshop to review airport real estate development visions, guiding principles, initiatives, strategies, and strategic priorities. The session resulted in the establishment of key initiatives and recommendations, including the Aviation Authority's vision and guiding principles for airport real estate.

Issues

The following seven (7) recommendations are presented for the Board's review, approval, and adoption to guide airport real estate development.

1. **Individual Real Estate Vision for Orlando International Airport (MCO):**
 - **MCO Vision:** Position MCO's properties to support air service growth and global commerce, while advancing aviation education opportunities, by leveraging real estate assets to generate revenue, attract investment, and strengthen Central Florida's economy.
2. **Individual Real Estate Vision for Orlando Executive Airport (ORL):**
 - **ORL Vision:** Position ORL as Central Florida's premier general aviation gateway by leveraging its prime location and real estate assets to drive regional business and economic growth, generate revenue, and strengthen the region's connectivity.
3. **Airport Real Estate Guiding Principles:**
 - Above all else, prioritize safety and security
 - Prioritize airfield property for aeronautical uses
 - Ensure long-term financial sustainability
 - Support regional aeronautical and economic growth
 - Balance opportunities with prudent, risk-appropriate decisions
4. **ORL Colonial Promenade:**
 - Move forward with a comprehensive revitalization plan, transforming Colonial Promenade into a vibrant community hub.
 - Commence negotiations for a long-term lease to support revitalization vision.
5. **ORL Southeast Quadrant:**
 - Pursue mixed-use development on non-aeronautical warehouse/distribution parcels while protecting aeronautical property on the north side.

6. Small Corporate Hangars:

- Continue negotiations and development of small private hangars on Parcel 42.

7. MCO Tradeport, MCO Heintzelman and East Airfield:

- Maximize use of development-ready parcels with a focus on cargo development.
- Support additional corporate aviation growth as demand evolves.
- Continue exploring private and public funding opportunities to activate and develop greenfield sites, unlocking future economic and aeronautical potential.

Small Business

Not applicable.

Alternatives

There are no alternatives under consideration.

Fiscal Impact

There is no fiscal impact.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) approve the seven recommendations outlined above from the Aviation Authority Board Workshop conducted on September 2, 2025; and, (2) Authorize the Chief Executive Officer, or designated Aviation Authority staff, to advance and implement the recommendations, subject to subsequent Board approval of any initiatives requiring binding action.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve Multiple Addenda to the Professional Services Agreement for Financial Consulting for Construction, Maintenance, Environmental, and Other Projects; Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); Grant and Passenger Facility Charge (PFC) Application Services; Extension of Staff Services; and Audit and Advisory Services, at Orlando International Airport (MCO) and Orlando Executive Airport (ORL), with Accenture Infrastructure and Capital Projects Consulting, LLC (Accenture, formerly known as Anser Advisory Consulting, LLC)

Background

On August 17, 2022, the Aviation Authority Board approved an Agreement for Financial Consulting for Construction, Maintenance, Environmental, and Other Projects; Construction Payment Application and Invoice Review; Financial Consulting for the CIP and CIR; Grant and PFC Application Services; Extension of Staff Services; and Audit and Advisory Services at MCO and ORL (the Agreement) with the following firms, following a competitive award process in compliance with state statutes and Aviation Authority policies:

- Anser Advisory Consulting, LLC dba Anser Advisory (Categories 1, 2, 3, 4, 5, and 6)
- Carr, Riggs & Ingram, LLC (Categories 2, 3, and 6)
- CohnReznick, LLP (Categories 1, 2, 5, and 6)
- R.M. Chin & Associates, Inc. (Categories 1, 3, 4, and 6)
- Talson International, LLC (Categories 2 and 6)

The Services were procured utilizing six Categories of Services as follows:

1. Financial Consulting for Construction, Facilities, Environmental, and Other Projects
2. Construction Payment Application and Invoice Review
3. Financial Consulting for the CIP and CIR
4. Grant and PFC Application Services
5. Extension of Staff Services
6. Audit and Advisory Services

Issues

On September 2, 2025, the Construction Committee recommended approval of the following addenda on the above-referenced agreement with Accenture:

- Fiscal Year (FY) 2026 Financial Consulting on Construction, Maintenance, Environmental, and Other Projects to the Engineering and Construction Department for the total not-to-exceed fees amount of \$3,223,716. Services will be provided from October 1, 2025, through

September 30, 2026. The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's DBE specifications and determined that Accenture proposes 22% DBE in this addendum.

- FY 2026 Construction Payment Application and Review Services, for the total not-to-exceed fee amount of \$2,615,616. Services will be provided from October 1, 2025, through September 30, 2026. The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's DBE specifications and determined that Accenture proposes 29.8% DBE in this addendum.
- FY 2026 Financial Consulting on Construction, Maintenance, Environmental and Other Projects to the Finance Department for the total not-to-exceed fees amount of \$2,061,347. Services will be provided from October 1, 2025, through September 30, 2026. The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's DBE specifications and determined that Accenture does not propose any small business participation in this addendum because of the specific nature of the services to be provided.
- FY 2026 CIP and CIR Support Services to the Finance Department for the total not-to-exceed fees amount of \$1,353,846. Services will be provided from October 1, 2025, through September 30, 2026. The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's DBE specifications and determined that Accenture proposes 18% DBE in this addendum.

Services include but are not limited to, support for federally funded projects by conducting independent fee estimates and preparing funding eligibility reports for restricted revenue sources, support with Davis Bacon Act (DBA) and Related Acts (DBARA), compliance and support services for the Authority's Oversight committees, review of construction awards, professional fee proposals and contract amendments for compliance, independent costs and fee estimates, independent review of change orders, professional service agreements, review of eligibility and compliance funding for planning, design and construction items, ensuring adherence to federal, state and Authority requirements, support for federal notice of funding opportunity (NOFO) and applications for grants.

Small Business

Individual small business participation is included for each of the addenda listed above.

Alternatives

None

Fiscal Impact

Fiscal impact is \$9,254,525. Funding is from FDOT grants, Passenger Facility Charges (PFC), Customer Facility Charges (CFC), General Airport Revenues Bonds and Operations and Maintenance Funds, to the extent eligible (and subject to the adoption of the FY 2026 Aviation Authority Budget, under separate item).

Recommended Action

It is respectfully requested that the Aviation Authority board resolve to accept the recommendation of the Construction Committee to: (1) approval of Addenda to the Construction Payment Application and Invoice Review; Financial Consulting for the Capital Improvement Program (CIP) and Capital Initiation Requests (CIR); and Audit and Advisory Services Agreement, with Accenture Infrastructure and Capital Projects Consulting, LLC; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Oversight at the Orlando International Airport (MCO)

Background

In 2022, the firms providing Continuing Program and Project Management Services were selected through a competitive award process. These services are procured on an as-needed or annual basis. On May 18, 2022, the Aviation Authority Board approved a Continuing Program and Project Management Services Agreement with each of the following firms:

- AECOM Technical Services, Inc. (AECOM)
- Cost Management Inc. dba CMI
- Geotech Consultants International, Inc. dba GCI, Inc.
- PSA Constructors, Inc. dba PSA Management, Inc.
- The Roderick Group, Inc. dba Ardmore Roderick
- WSP USA, Inc.

The agreement is structured as a base agreement with negotiated hourly rates. These services include all services necessary for the management of the design and construction of both individual projects and programs consisting of two or more individual projects, including the management of design from planning and conceptual design phase through detailed design, bidding and award of construction contracts; development of design criteria documents, and management of design/build contracts; management of the construction and commissioning of projects including performing as the Owner's Authorized Representative (OAR); providing material testing, quantity surveying, construction inspection, construction safety compliance inspection, and other services required to verify compliance of construction with contract documents; providing cost estimating, cost control, scheduling, progress reporting, and planning services to support both design and construction activities; negotiations of contracts for program and project-related professional and construction services required from the Aviation Authority's other consultants and contractors; coordination of the activities of multiple consultants and contractors onsite; and all other related services, which may be required to accomplish the planning, funding, design, bidding and award, construction, commissioning, and operation of projects and programs for the Aviation Authority's existing and future facilities.

Issues

The Consultant's proposal, August 14, 2025, is to provide Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Projects. These services include but are not limited to, providing assistance to the GOAA staff in the area of construction oversight, contract administration, project inspection, adherence to GOAA specifications, procedures, and construction coordination for tenant and concessions projects.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that AECOM proposes 91% participation in this Addendum.

Alternatives

None.

Fiscal Impact

Fiscal impact is \$1,211,272. Funding is from Operations & Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) approve an Addendum to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Fiscal Year 2026 Construction Oversight Services for Tenant/Concessions Oversight at MCO for the total not-to-exceed fee amount of \$1,211,272, with funding from Operations & Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve AECOM Technical Services, Inc. for Professional Fees related to providing Additional Procurement and Design Phase Owner Authorized Representative Services for (W-00497)– North Terminal Renovation Program Oversight at Orlando International Airport (MCO)

Background

On December 19, 2023, the Construction Committee approved Addendum 22 in the amount of \$169,560 for Owner Authorized Representative (OAR) services on the W-00497 North Terminal Renovation Program Oversight Program.

W-00497 will provide project management services for Design, Bid and Award, and Construction Phase OAR services for the North Terminal Renovations Program. The North Terminal Renovations Program includes:

- BP-00507– North Terminal Airsides 1, 2, 3, & 4 Restroom Additions and Renovations
- BP-00500– Airside 1 & 3 Renovations
- BP-00501– North Terminal Interior Renovation
- Adjacent Concessions Spaces

Issues

The North Terminal Renovations Program will upgrade restroom capacity, interior finishes, seating, and lighting within the facilities to bring them to a level of services acceptable to the Aviation Authority for the projected growth of MCO over the next 10-15 years. The associated projects will enhance the passenger experience within the North Terminal, complementing prior improvements made campus-wide at MCO.

Schedule– Target Design Completion and GMP Establishment Dates

BP-00507	September 2026
BP-00500	September 2026
BP-00501	TBD
Concessions	Multiple

Overall Project Cost Summary

Soft Cost	Construction	Program Pricing Allowance (PPA)	Total
\$25,757,000	\$202,010,324	\$5,010,600	\$232,777,924*

*Project cost is within the approved budget; any unused budget will be returned to the original funding source.

Additional Soft Cost Detail

Project	Description	Current Budget	Commitments	Remaining Balance
W-00496	Design Services	\$5,600,000	\$1,895,231	\$3,704,769
W-00497	Prog & Proj. Mgmt.	\$16,600,000	\$3,089,937	\$13,510,063
W-00505	Financial Oversight	\$1,637,600	\$619,390	\$1,018,210
W-00524	Legal Services	\$419,400	\$65,228	\$354,172
W-00TBD5	Misc. Soft Costs	\$500,000	\$0	\$500,000
ZC-383	Soft Cost Reserve	\$1,000,000	\$0	\$1,000,000
		\$25,757,000	\$5,669,786	\$20,087,214

On June 24, 2025, the Construction Committee recommended approval of the Amendment to Addendum 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Additional Design Phase Owner Authorized Representative (OAR) services for W-00497 North Terminal Renovation Program Oversight at MCO.

The proposed services align with the design completion and establishment of the project Guaranteed Maximum Price (GMP), currently scheduled for September 2026, based on the project timelines.

If approved, services will be effective the date of Aviation Authority Board approval.

Small Business

The Office of Business Opportunity & Exchange has reviewed the qualifications of the subject contract's LDB/VBE specifications and determined that AECOM proposes 8% LDB participation in this addendum.

Alternatives

None.

Fiscal Impact

The fiscal impact is \$4,967,674. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Amendment to Addendum No. 22 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Additional Design Phase OAR services for W-00497 North Terminal Renovation Program Oversight at MCO, for the total amount of \$4,967,674, which includes the not-to-exceed fees amount of \$4,952,674 and the not-to-exceed expenses amount of \$15,000, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Scott Shedek, Chair, Construction Committee

Item Description

Recommendation of the Construction Committee to Approve an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the Award of H-00385 MCO Runway 17L-35R Lighting System Improvements at the Orlando International Airport (MCO)

Background

H-00385 involves improvements to the lighting system for Runway 17L-35R. The scope of work includes upgrades to the Touchdown Zone (TDZ) lighting, Runway Centerline Lighting (RCL), and Runway Edge lights. Additionally, the project encompasses the replacement of the runway circuit conductors and the installation of six new Constant Current Regulators (CCRs).

Issues

On August 13, 2025, bids were received from the continuing contractors, as follows:

Contractor	Total Bid Price
The Middlesex Corporation	\$1,224,120
Kiewit Infrastructure South Company	\$1,287,500
Prime Construction Group Inc.	\$1,624,100
Carr & Collier, Inc.	Did Not Bid
HORMAC Construction Group Inc.	Did Not Bid
Valencia Construction Group Inc.	Did Not Bid
Latest Reconciled Estimate	\$1,035,110

Overall Project Cost Summary

Design	Construction	Program and Project Management	Construction Administration	Total
\$117,324	\$1,224,120	\$134,160	\$21,029	\$1,496,633

*Project cost is within the approved budget; any unused budget will be reallocated to other airfield projects within the MCO airfield program subject to funding source restrictions.

The Middlesex Corporation has verified that it prepared its bid in accordance with all bid documents and addenda, and it will be able to complete the project for the amount bid and within the Aviation Authority's schedule.

Project Schedule

Construction NTP	11/21/2025
Substantial Completion	03/20/2026
Final Acceptance	06/18/2026

On August 26, 2025, the Construction Committee recommended approval of an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the award of H-00385 MCO Runway 17L-35R Lighting System Improvements at MCO.

Small Business

The Office of Business Opportunity & Exchange has determined that The Middlesex Corporation proposes 6% LDB participation in this addendum.

Alternatives

None.

Fiscal Impact

The fiscal impact is \$1,224,120. Funding is from General Airport Revenue Bonds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Construction Committee to: (1) approve an Addendum to the Continuing Horizontal Construction Services Agreement with The Middlesex Corporation for the award of H-00385 MCO Runway 17L-35R Lighting System Improvements at MCO, for the total bid amount of \$1,224,120, with funding from General Airport Revenue Bonds; and, (2) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Tracy Conner Harris, Vice President, Concessions

Item Description

Review Rankings and Award for 25-105-RFP-North Terminal Complex (NTC) Concessions Package 5

Background

On June 13, 2024, the Aviation Authority issued a Request for Proposal (RFP), 25-105-RFP-NTC Concessions Package 5 (RFP) for the non-exclusive right and privilege to rent, occupy, equip, furnish, operate and maintain approximately 9,818 square feet of retail space in Landside and Airside 1 of the North Terminal Complex at Orlando International Airport. The term of the contract was for 10 years, with initial service commencing on or about February 2026.

On September 5, 2024, the Aviation Authority received three proposals in response to the RFP, and on October 23, 2024, the Procurement Committee met to evaluate the proposal submissions and recommended the following ranking:

First: The Marshall Retail Group, LLC
Second: NewsLink of Orlando NTC I, LLC
Third: Hudson MCO Retail Partners Pkg 5, LLC

The Aviation Authority established an award limitation rule which stipulates, a single Proposer may not be awarded any more than 25% of the total square feet of the retail program. Because The Marshall Retail Group, LLC, was awarded NTC Concessions Package 4, they were not eligible to win NTC Concessions Package 5. Therefore, the recommended award went to the second-ranked Proposer, NewsLink of Orlando NTC I, LLC.

On December 11, 2024, the Aviation Authority Board accepted the recommendation of the Procurement Committee and awarded 25-105-RFP-NTC Concessions Package 5 to NewsLink of Orlando NTC I, LLC.

Issues

On June 2, 2025, the Aviation Authority's Chief Executive Officer received a letter from NewsLink requesting material changes to the Concessions Agreement established as part of the RFP. After numerous discussions between Aviation Authority Staff and NewsLink, on August 14, 2025, the Aviation Authority received a letter from NewsLink stating that they would not execute the Concessions Agreement with the proposed and approved terms.

RFP Section 5.G. *Evaluation Criteria, Scoring and Selection Process* states that after the Aviation Authority Board has established and approved the final rankings, the first-ranked Proposer shall execute the Concession Agreement. If the first-ranked Proposer fails to execute the Concession Agreement, contract bond, or any other document required by the Aviation Authority in a timely manner, the Aviation Authority reserves the right to enter into an agreement with the next-ranked Proposer.

Hudson MCO Retail Partners Pkg 5, LLC is the next-ranked Proposer for 25-105-RFP-NTC Concessions Package 5.

Small Business

The RFP includes an ACDBE participation goal of 20%. Hudson MCO Retail Partners Pkg 5, LLC exceeded the participation goal with 25% ACDBE participation.

Alternatives

None.

Fiscal Impact

The Aviation Authority will receive the greater of an initial Minimum Annual Concession Fee (MACF) of \$3,860,000 or 24% of gross receipts. The MACF is subject to an annual adjustment based upon the stipulations of the concession agreement and will never be less than the initial MACF.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) terminate the award of 25-105-RFP-NTC Concessions Package 5 to NewsLink of Orlando NTC I, LLC; (2) enter into an agreement with Hudson MCO Retail Partners Pkg 5, LLC as the next-ranked Proposer for 25-105-RFP-NTC Concessions Package 5; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to the Aviation Authority Board for Approval of Amendment No. 2, the Second Renewal for Procurement Contract 23-148-OEC, Cisco Hardware, SmartNet Licenses and Related Products, Services and Solutions to Veytec Inc.

Background

On December 12, 2022, the Procurement Committee recommended approval to the Aviation Authority Board of a supplemental discount contract with Vetec Inc. On January 18, 2023, the Aviation Authority Board awarded supplemental contract 23-148-OEC, Cisco Hardware, Smartnet Licenses and Related Products, Services and Solutions through the utilization of State of Florida Alternate Contract Source #43220000-NASPO-19-ACS to Veytec Inc for an initial twenty-two-month term. On September 10, 2024, the Procurement Committee recommended approval to the Aviation Authority Board of Amendment No. 1, renewal year one to supplemental agreement 23-148-OEC. The Aviation Authority Board Approved Amendment No. 1 on September 18, 2024, for a one-year term ending September 30, 2025. The current State of Florida Contract term expires on September 30, 2026.

Aviation Authority-owned Cisco network switch hardware, SmartNet licenses, related products, services, and solutions require support and maintenance to ensure the continuous support of the Aviation Authority's operations. A network switch connects devices such as computers, phones, printers, and wireless access points within our production or test networks. This equipment is required to replace all end-of-life and unsupported hardware and licenses within the Aviation Authority infrastructure network. All Cisco hardware and software applications are proprietary, protected by copyright, and covered under the license agreement terms.

The Aviation Authority's Procurement Department makes every effort to obtain competitive pricing on initial agreement purchases and renewals. However, in many cases, the agreements and the technical expertise required are only available directly from the original hardware or software manufacturer and Cisco partners. Additionally, acquiring a maintenance agreement or support services from unauthorized Cisco resellers could void hardware warranties, result in equipment downtime, violate copyright laws, or may result in procuring counterfeit Cisco products.

The Aviation Authority also has Cisco Software as a Service (SaaS) licensing agreements, in which the Aviation Authority does not own the software but has purchased access. The Cisco agreements are required to support the operational needs of the Aviation Authority. Cisco's SaaS licensing agreements eliminate the need to purchase computer hardware and traditional software licenses. Network hardware maintenance is the responsibility of the SaaS provider, and software upgrades are included in the annual renewal costs.

The Aviation Authority also has Internet-based subscription service agreements in which the provider grants the Aviation Authority access to a proprietary database. The database is created by and continually updated by the service provider, Veytec Inc. Using a Subscription Service agreement eliminates the Aviation Authority's need to contract for services to develop these databases and then

continue to contract for services to update the database regularly. These activities are included in the annual renewal costs.

Issues

On April 11, 2025, the Aviation Authority received a quotation from Veytec to provide Cisco hardware, Smartnet licenses and related products, services, and solutions to the Greater Orlando Aviation Authority. On Aug 12, 2025, the Procurement Committee recommended the Aviation Authority Board approve Amendment No. 2, Contract Adjustment, for Procurement Contract 23-148-OEC to Veytec Inc. utilizing State of Florida Alternate Contract Source #43220000-NASPO-19-ACS.

The Cisco Supplement Agreement with Veytec Inc. pertains to multiple purchases of Cisco hardware, SmartNet licenses, and related products, services, and solutions, as permitted by Aviation Authority Policy 450.03.

Each SmartNet renewal may range from a pro-rated period of fewer than 12 months to a not-to-exceed period of 12 months, as appropriate for the renewal agreement purchased.

The number of Cisco computer hardware and software applications requiring technical maintenance and support has increased over time, and the warranties expire throughout the year. As equipment reaches end-of-life and is removed from service, those warranties are not renewed.

Contract History	Contract Amount
Initial Contract Term (12/1/22 through 9/30/24)	\$3,078,000.00
Amendment 1 (10/1/24 through 9/30/25)	\$1,100,000.00
Amendment 2 (10/1/25 through 9/30/26)	\$1,490,000.00
Contract Total	\$5,668,000.00

To date on this contract, we have spent a total of \$1,528,534.06 on hardware, software, and services. This amount does not include \$733,481.23 that remains to be invoiced, as the products and services have not been shipped. The number shown indicates the total number of hardware, software, and services that have utilized this contract, but are not necessarily directly charged to Information Technology budgets.

Term: October 1, 2025, through September 30, 2026

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for the above-referenced procurement and determined that it does not require a small business participation goal.

Alternatives

None.

Fiscal Impact

Veytec Inc. has proposed a not-to-exceed amount of \$1,490,000. Funding required in the current and subsequent fiscal years will be allocated from Capital Expenditure and Operations & Maintenance Funds as approved through the budget process.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) Approve the Second Renewal Option for Procurement Contract 23-148-OEC, Cisco hardware, Smartnet licenses and related products, services and solutions to Veytec Inc.; (2) authorize funding from Capital Expenditure and Operations & Maintenance Funds in the not-to-exceed amount of \$1,490,000; (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Senior Vice President, Operations

Item Description

Recommendation to Approve a One-Year Extension of Single Source Contract 24-141-SGS with Baggage Airline Guest Services, Inc. (BAGS) for Baggage Transfer Services from Terminals A and B to the Remote Screening Facility (RSF)

Background

The Contract requires BAGS to provide all labor, supervision, management, and administrative oversight, materials, supplies, equipment, vehicles, and all other items and services necessary to perform baggage transfer services from Terminals A and B to the Remote Screening Facility. The baggage received from passengers of participating airlines at Terminals A and B is securely transferred to the RSF for processing, screening, and delivery to the appropriate airlines on the designated airside. This service reduces the amount of baggage loaded onto Terminal A and B baggage handling systems.

On October 18, 2023, the Aviation Authority Board approved Single Source Contract 24-141-SGS with BAGS. The contract term was for one year, effective November 1, 2023, in the not-to-exceed amount of \$3,744,000.

On October 31, 2024, the Senior Vice President of Procurement Services approved Amendment No. 1 to extend the contract term through February 28, 2025, with no increase to the original awarded amount.

Additionally, the Aviation Authority Board approved multiple extensions of the Contract through September 30, 2025, totaling the not-to-exceed amount of \$1,708,000.

Issues

BAGS has a TSA-approved Aircraft Operator Standard Security Program (AOSSP) that outlines all rules, regulations, and procedures for Baggage/Passenger check-in. The AOSSP allows BAGS to accept baggage on behalf of the aircraft operators. BAGS is also a designated authorized representative for handling baggage for the airlines that participate in this process. Additionally, BAGS has the necessary knowledge to operate the Aviation Authority's remote screening facility.

The Aviation Authority is currently in the process of implementing a new pilot program for Express Service Provider (ESP) for baggage services, consistent with Policies 110-01 and 190-01. This extension is necessary to allow adequate time to fully implement and evaluate the new ESP program.

This extension of Single Source Contract 24-141-SGS with BAGS will allow for services to be provided for a period of one year through September 30, 2026, with the Aviation Authority having the option to terminate the agreement with a 30-day written notice. The value of the one-year extension is in a not-to-exceed amount of \$2,928,000.

Small Business

The Office of Business Opportunity & Exchange has reviewed the requirements for the above-referenced procurement and determined that it does not require a small business participation goal.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of the one-year extension is a not-to-exceed amount of \$2,928,000. Funding will be allocated from the Operations & Maintenance Fund as approved through the budget process and when funds become available.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) approve a one-year extension of Single Source Contract 24-141-SGS with Baggage Airline Guest Services, Inc. for Baggage Transfer Services from Terminals A and B to the Remote Screening Facility; (2) authorize funding from the Operations & Maintenance Fund in the not-to-exceed amount of \$2,928,000; and, (3) authorize the Chief Executive Officer or an Aviation Authority Officer to execute the necessary documents, following satisfactory review by legal counsel.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Recommendation of the Procurement Committee to Approve the Award of the Procurement for Seating from Capital Improvement Program Airside 3 Phase 3 30s wing to Arconas Corporation, utilizing The Interlocal Purchasing System (TIPS) Contract #230301

Background

On September 11, 2007, the Aviation Authority's Design Review Committee approved furniture standards for the airside terminals at Orlando International Airport (the Standards). The Standards adopted by the Committee included replacing all existing Holdroom seating with Arconas "Place" passenger seating, which included tablet armrests and cup holders, beginning with Airsides 1 and 3.

Subsequently, on April 22, 2015, the Committee approved the replacement of the Holdroom seating on Airside 4 with Arconas "Place" seating, which included power outlets and USB access for passengers at the gates. Since that time, the Aviation Authority has purchased approximately 5,375 Arconas "Place" passenger seats in the amount of \$8,021,882.83. These prior purchases were authorized by the Aviation Authority under a Single Source Procurement Request in accordance with Aviation Authority Policy No. 450.03. Based on the information known at this time, Staff is satisfied with the performance of the Arconas "Place" passenger seating and is planning to continue with additional installations. This is for the purchase of 753 Seats for Airside 3 30's wing. Phase 3 will complete the last purchase for the Passenger Holdroom seating for Airside 3. The seating units comply with the Aviation Authority's standard Holdroom seating for the Airsides in Terminals A and B, as well as Terminal C Airsides. These units include power capability at every seat, along with tablet arms and drink holders.

On October 16, 2019, the Aviation Authority Board approved the replacement of the seating for Airside 3, 40-50's wing.

Issues

TIPS Contract# 230301 is effective until May 31, 2028. Pursuant to the terms of the TIPS Contract, Arconas Corporation has proposed the price of \$1,245,733.78 for the 753 Seats for Airside 3 30's wing. The price is based on a 54.7% base discount and an additional 5% volume discount, as specified in the TIPS contract. This pricing includes the removal and disposal of the existing Holdroom seating units, in addition to the receiving and unpacking, assembly of all seating products, onsite delivery and installation, and final cleaning.

This award is based on a Government Contract/Annual Contract in accordance with Aviation Authority Policy 450.03: The Aviation Authority may acquire Goods, Services, and Professional Services by Direct Negotiation or other method involving limited or no competition from a Supplier having a requirements contract, annual agreement, or multi-year contract with any public entity (e.g., federal, state, county, city, authority, school board, Buying Cooperative, etc.) for Goods, Services, or

Professional Services described in the contract and at prices or discounts no less favorable than any outlined in such Contracts.

On August 19, 2025, the Procurement Committee recommended approval of the Award Other Entity Contract 25-526-OEC for 753 Seats for Airside 3 Phase 3 30's from Arconas, Inc., utilizing TIPS Contract # 230301.

Small Business

The Office of Business Opportunity & Exchange has determined that it cannot change the terms and conditions of an existing contract.

Alternatives

There are no reasonable alternatives under consideration.

Fiscal Impact

The value of this procurement is a not-to-exceed amount of \$1,245,733.78. Funding is available from the previously-approved Capital Expenditure Fund.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Procurement Committee to: (1) award the procurement of Seating to Arconas Corporation, based on TIPS Contract #230301; (2) authorize funding from the Capital Expenditure Fund in the not-to-exceed amount of \$1,245,733.78; and (3) authorize the Procurement Services Department to issue the necessary Purchase Order(s).

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Approve the Authorizing Resolution for the Issuance by the Greater Orlando Aviation Authority (Aviation Authority) of Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project) Series 2025 (the Special Purpose Facilities Bonds)

Background

On October 16, 2024, the Aviation Authority and United Airlines, Inc. (the Company) entered into that certain Orlando International Airport Lease Agreement (MCO MRO Campus) (the Lease) to provide for the leasing of certain Aviation Authority properties to the Company.

As provided in the Lease, Company has requested the Aviation Authority to issue the Special Purpose Facilities Bonds to pay (i) the costs of the design, construction, furnishing and equipping of certain airport improvements, including a hangar capable of accommodating six narrow-body aircraft, parts storage warehouse(s), workshops, engineering and support facilities, as well as associated employee parking (collectively, the Project) to be located within the boundaries of the premises leased to the Company, (ii) capitalized interest, if any; and (iii) certain costs of issuance with respect to the Special Purpose Facilities Bonds.

In relation to such efforts, on April 16, 2025, the Board adopted the Inducement Resolution providing for the issuance of the Special Purpose Facilities Bonds and approval of the Memorandum of Agreement between the Aviation Authority and Company relating to the issuance of the Special Purpose Facilities Bonds. The Inducement Resolution also contained the Authority's official declaration of intent under Treasury Regulations Section 1.150-2 and any amendments thereto, for reimbursement from Special Purpose Facilities Bond proceeds of temporary advances made by the Company for purposes of the Project prior to the issuance of the Bonds. Further, the Inducement Resolution authorized Aviation Authority staff to publish the notice of the Tax Equity and Fiscal Responsibility Act Hearing and to conduct the public hearing required by Section 147(f) of the Internal Revenue Code of 1986, as amended (the Code), prior to the issuance of the Special Purpose Facilities Bonds. Such notice was published on June 13, 2025, with the public hearing held on June 20, 2025.

The Memorandum of Agreement stipulated that the Special Purpose Facilities Bonds will be limited obligations of the Authority, payable solely from and secured by the obligation of the Company to pay the debt service thereon.

Issues

In furtherance of the Inducement Resolution and Memorandum of Agreement, the attached Authorizing Resolution principally: (1) authorizes the sale of the Special Purpose Facilities Bonds in an aggregate principal amount not-to-exceed \$350,000,000 and approves the Report of the Hearing Officer attached to Authorizing Resolution; (2) establishes criteria for determining the date, interest rates, interest payment dates, provisions for redemption and maturity schedules for such Special Purpose Facilities Bonds; (3) approves the delegation to the Chair, Vice Chair, Treasurer, or any other Authorized Officer (the Delegate) to award the sale of said Special Purpose Facilities Bonds on a negotiated basis; and (4)

approves the conditions and criteria of such sale. The Authorizing Resolution also approves the forms of the Transaction Documents (defined below). It authorizes the Delegate to execute and deliver the Transaction Documents with respect to the issuance and sale of the Special Purpose Facilities Bonds. As used herein, the "Transaction Documents" are as follows:

- Indenture of Trust – executed by the Aviation Authority and the Trustee and sets for the details and provisions governing the issuance and repayment of the Special Purpose Facilities Bonds.
- Loan Agreement – executed by the Aviation Authority and the Company and sets forth the Company's obligation to pay debt service on the Special Purpose Facilities Bonds.
- The Bond Purchase Agreement – executed by the Aviation Authority and J.P. Morgan Securities (as the underwriter for the Special Purpose Facilities Bonds) provides the agreement for the sale of the Special Purpose Facilities Bonds and certain conditions and covenants thereto.
- The Preliminary Official Statement - is the preliminary offering document used to market the Special Purpose Facilities Bonds to investors.
- The First Amendment to the Lease – executed by the Aviation Authority and the Company to incorporate certain provisions to align the provisions of the Lease with the balance of the terms of the Special Purpose Facilities Bonds and Transaction Documents (described further below).

The Transaction Documents are on file with the Authority's Assistant Secretary.

During discussions, certain amendments to the Lease were identified as being conducive to the issuance and sale of the Special Purpose Facilities Bonds. As such, the Amendment to the Lease adds provisions including but not limited to (1) clarify that for both Hangar Building 407 and the New MRO Campus improvements, the Lessee will cover all costs, including bond debt service; (2) outline the rights, restrictions, and procedures regarding Recognized Mortgages on the Lessee's leasehold interest; and (3) clarify "Net Profit" definition in the event of a foreclosure.

Repayment of the Special Purpose Facilities Bonds is solely the responsibility of the Company and is based solely on the ability of the Company to make the payments under the Loan Agreement, which payments are further secured by a Leasehold Mortgage executed by the Company in favor of the Trustee.

The Orlando City Council will be asked to approve the Authorizing Resolution at its meeting on October 6, 2025.

Small Business

Not applicable.

Alternatives

The Aviation Authority could choose not to issue the Bonds.

Fiscal Impact

There is no fiscal impact to the Aviation Authority, the costs of issuance and repayment of the Bonds will be solely the responsibility of the Company.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to: (1) adopt the attached Authorizing Resolution with respect to the issuance of Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project) Series 2025 Bonds in a not-to-exceed aggregate principal amount of \$350,000,000 and the approvals with respect to the transaction documents referenced therein; (2) authorize the Chair, Vice Chair, Treasurer, or any other Authorized Officer of the Aviation Authority and the Secretary or Assistant Secretary of the Aviation Authority to approve, modify, execute and deliver the final form of all Transaction Documents required in connection with the issuance of such Special Purpose Facilities Bonds, subject to satisfactory review by legal counsel, and to take other such actions as may be necessary or helpful for the issuance of such Special Purpose Facilities Bonds; and (3) request Orlando City Council approval of the Authorizing Resolution, Transaction Documents and actions.

GREATER ORLANDO AVIATION AUTHORITY

Special Purpose Airport Facilities Revenue Bond Resolution

Authorizing the Issuance of

Special Purpose Airport Facilities Revenue Bonds
(United Airlines, Inc. Project), Series 2025 of the City of Orlando, Florida

Adopted on September 17, 2025

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EXHIBIT “F”	REPORT OF HEARING OFFICER

RESOLUTION

A RESOLUTION OF THE GREATER ORLANDO AVIATION AUTHORITY SUPPLEMENTING A RESOLUTION OF THE AUTHORITY ADOPTED ON SEPTEMBER 16, 2015, AS AMENDED AND SUPPLEMENTED; AUTHORIZING THE ISSUANCE OF SPECIAL PURPOSE AIRPORT FACILITIES REVENUE BONDS (UNITED AIRLINES, INC. PROJECT), SERIES 2025 OF THE CITY OF ORLANDO, FLORIDA TO (A) FINANCE ALL OR A PORTION OF THE COSTS ASSOCIATED WITH THE PROJECT, (B) PAY CAPITALIZED INTEREST ON THE BONDS, IF ANY, AND (C) PAY CERTAIN COSTS OF ISSUANCE WITH RESPECT THERETO; ESTABLISHING CRITERIA FOR DETERMINING THE DATE, INTEREST RATES, INTEREST PAYMENT DATES, PROVISIONS FOR REDEMPTION AND MATURITY SCHEDULES FOR THE BONDS; APPROVING THE DELEGATION TO THE CHAIR, VICE CHAIR OR ANY OTHER AUTHORIZED OFFICER OF THE AUTHORITY TO AWARD THE SALE OF SAID BONDS ON A NEGOTIATED BASIS AND APPROVING THE CONDITIONS AND CRITERIA OF SUCH SALE; DELEGATING TO THE CHAIR, VICE CHAIR OR ANY OTHER AUTHORIZED OFFICER OF THE AUTHORITY THE AUTHORITY TO APPROVE THE FORM OF AND EXECUTE ON BEHALF OF THE AUTHORITY A BOND PURCHASE AGREEMENT WITH RESPECT TO THE SALE OF SAID BONDS; APPROVING THE FORM OF A PRELIMINARY OFFICIAL STATEMENT AND AUTHORIZING THE CHAIR, VICE CHAIR OR ANY OTHER AUTHORIZED OFFICER OF THE AUTHORITY TO DEEM FINAL THE PRELIMINARY OFFICIAL STATEMENT FOR PURPOSES OF SECURITIES AND EXCHANGE COMMISSION RULE 15C2-12; AUTHORIZING THE CHAIR, VICE CHAIR OR ANY OTHER AUTHORIZED OFFICER OF THE AUTHORITY TO APPROVE AND EXECUTE A FINAL OFFICIAL STATEMENT; AUTHORIZING AND APPROVING THE FORM OF THE INDENTURE OF TRUST; AUTHORIZING AND APPROVING THE FORM OF THE LOAN AGREEMENT; AUTHORIZING AND APPROVING THE FORM OF THE FIRST AMENDMENT TO ORLANDO INTERNATIONAL AIRPORT LEASE AGREEMENT (MCO MRO CAMPUS); APPOINTING A TRUSTEE; APPROVING THE REPORT OF HEARING OFFICER; AUTHORIZING CERTAIN OFFICIALS AND EMPLOYEES OF THE AUTHORITY TO TAKE ALL ACTIONS REQUIRED OR DESIRABLE IN CONNECTION WITH THE ISSUANCE OF SAID BONDS; PROVIDING CERTAIN OTHER DETAILS WITH RESPECT THERETO; AND PROVIDING AN EFFECTIVE DATE FOR THIS RESOLUTION.

WHEREAS, the Greater Orlando Aviation Authority (the “Authority”) adopted the Amended and Restated Airport Facilities Revenue Bond Resolution Authorizing Airport Facilities Revenue Bonds of the City of Orlando, Florida on September 16, 2015, having an effective date of May 1, 2017, as previously amended and supplemented, and may be further amended, restated and supplemented (collectively, the “Airport Facilities Revenue Bond Resolution”); and

WHEREAS, the Authority and United Airlines, Inc., a Delaware corporation (the “Company”), have entered into that certain Orlando International Airport Lease Agreement (MCO MRO Campus) effective as of the 16th day of October, 2024 to provide for the leasing of certain properties to the Company; and

WHEREAS, pursuant to the Memorandum of Agreement between the Company and the Authority effective as of July 16, 2025, the Company requested the Authority to issue Special Purpose Facility Revenue Bonds in an aggregate principal amount not to exceed \$350,000,000; and

WHEREAS, the Authority desires to authorize and provide for the issuance of the Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project), Series 2025 of the City of Orlando, Florida (the “Bonds”) under the Airport Facilities Revenue Bond Resolution in the form of the Bonds (as defined herein) to, among other things, (a) finance all or a portion of the costs of the Project (as defined herein), (b) pay capitalized interest on the Bonds, if any, and (c) pay certain costs of issuance with respect to the Bonds herein authorized; and

WHEREAS, the herein defined Underwriters have indicated a desire to offer to purchase the Bonds and the Authority desires to delegate to the Chair, the Vice Chair or any other Authorized Officer of the Authority the power and authority to approve the form of and to execute and deliver the Bond Purchase Agreement; and

WHEREAS, the Authority further desires to approve the form of the Preliminary Official Statement and its use by the Underwriters in connection with the marketing and sale of the Bonds and to delegate to the Chair, the Vice Chair or any other Authorized Officer of the Authority the power and authority to approve the preparation and delivery to the Underwriters of a final Official Statement with respect to the Bonds; and

WHEREAS, the Authority further desires to approve the form of the First Amendment (as defined herein) to amend certain provisions of the Lease Agreement (as defined herein), including as to lender rights related to the financing, and to delegate to the Chair, the Vice Chair or any other Authorized Officer of the Authority the power and authority to approve the form of and to execute and deliver the First Amendment; and

WHEREAS, following publication of the notice required by Section 147(f) of the Internal Revenue Code (“Notice of Public Hearing”), a duly authorized hearing officer held a public hearing on behalf of the Authority concerning the proposed Bonds and the Project (as defined in the Notice of Public Hearing) on June 20, 2025, during which comments and discussion were requested from the public, the report for which (“Report of Hearing Officer”) is attached hereto as Exhibit “F” and incorporated herein; and

WHEREAS, the Authority further desires to delegate to the Chair, the Vice Chair or any other Authorized Officer of the Authority the power and authority to take such further actions and to execute and deliver any further documents, certificates, agreements and instruments with respect to the Bonds.

NOW, THEREFORE, BE IT RESOLVED BY THE GREATER ORLANDO AVIATION AUTHORITY AS FOLLOWS:

**ARTICLE I
AUTHORITY AND DEFINITIONS**

SECTION 1.01. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted and implemented pursuant to the authority of the Greater Orlando Aviation Authority Act, Chapter 98-492, Laws of Florida, as amended, Part II, Chapter 159, Florida Statutes, and other applicable provisions of law not inconsistent with the foregoing (collectively, the “Act”) and the Airport Facilities Revenue Bond Resolution.

SECTION 1.02. DEFINITIONS. All terms used herein in capitalized form, except as otherwise defined herein, shall have the meanings ascribed thereto in Section 101 of the Airport Facilities Revenue Bond Resolution. As used herein, the following terms shall have the meanings set forth below:

A. **“Airport Facilities Revenue Bond Resolution”** means the Amended and Restated Airport Facilities Revenue Bond Resolution Authorizing Airport Facilities Revenue Bonds of City of Orlando, Florida, approved September 16, 2015 and having an effective date of May 1, 2017, as amended and supplemented.

B. **“Bond Counsel's Opinion”** means a written opinion of an attorney or firm of attorneys selected by the Authority which is of nationally recognized standing in the field of law relating to municipal bonds and the exclusion from gross income for federal income tax purposes of interest on municipal bonds.

C. **“Bond Purchase Agreement”** means the Bond Purchase Agreement to be entered into between the Authority, the Borrower and the Underwriters with respect to the Bonds in substantially the form attached hereto as Exhibit “C.”

D. **“Bonds”** means the Greater Orlando Aviation Authority Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project), Series 2025 of the City of Orlando, Florida issued pursuant to the terms of the Indenture on behalf of the Borrower and authorized in accordance with the terms hereof which will be issued in an aggregate principal amount of not to exceed \$350,000,000.

E. **“Borrower”** means United Airlines, Inc. and its successors and assigns.

F. **“Chair”** means the Chair of the governing body of the Authority.

G. **“Chief Executive Officer”** means the Chief Executive Officer of the Authority or any successor in function thereto.

H. **“Chief Financial Officer”** means the Chief Financial Officer of the Authority or any successor in function thereto.

- I. **“City”** means the City of Orlando, Florida.
- J. **“DTC”** means The Depository Trust Company, New York, New York or any successor depository.
- K. **“First Amendment”** means the First Amendment to Orlando International Airport Lease Agreement (MCO MRO Campus), between the Authority and the Company, in substantially the form attached hereto as Exhibit “E”.
- L. **“Indenture”** means the Indenture of Trust between the Authority and the Trustee, and provides for the issuance of the Bonds, in substantially the form attached hereto as Exhibit “A”.
- M. **“Lease Agreement”** means collectively, the Orlando International Airport Lease Agreement (MCO MRO Campus), dated as of October 16, 2024, between the Authority and the Company.
- N. **“Loan Agreement”** means the Loan Agreement between the Authority and the Borrower, evidencing a loan of the proceeds of the Bonds to the Borrower, in substantially the form attached hereto as Exhibit “B”.
- O. **“Preliminary Official Statement”** means the Preliminary Official Statement prepared by the Authority to be used by the Underwriters in connection with the marketing and sale of the Bonds in substantially the form attached hereto as Exhibit “D.”
- P. **“Project”** means the design, construction, furnishing and equipping of the certain airport improvements, including a hangar capable of accommodating six narrow-body aircraft, parts storage warehouse(s), workshops, engineering and support facilities, as well as associated employee parking and demolition of Hangar 431 (South Hangar) to be financed in whole or in part from proceeds of the Bonds.
- Q. **“Secretary”** means the Secretary or any Assistant Secretary of the Authority.
- R. **“Treasurer”** means the Treasurer or Acting Treasurer of the Authority or any successor in function thereto.
- S. **“Trustee”** means The Bank of New York Mellon Trust Company, N.A. and its successors and assigns.
- T. **“Underwriters”** means, collectively, J.P. Morgan Securities LLC, as senior manager, together with any co-managers named in the Bond Purchase Agreement.
- U. **“Vice Chair”** means the Vice Chair of the governing body of the Authority.

ARTICLE II FINDINGS

SECTION 2.01. FINDINGS. The Authority hereby finds, determines and declares as follows:

A. The Act and Section 722 of the Airport Facilities Revenue Bond Resolution provides for the issuance of special purpose facilities bonds.

B. The City owns and, pursuant to the Operation and Use Agreement, the Authority operates the Airport System and the Authority derives revenues therefrom.

C. The Borrower has requested the Authority to issue the Bonds and loan the proceeds to the Borrower to finance the Project.

D. It is desirable, convenient, and in the best interest of the City and the Authority that the Authority issue the Bonds and loan the proceeds to the Borrower to finance the Project. The Authority is authorized to issue the Bonds for such purposes.

E. The Bonds shall not be issued unless the requirements hereof are satisfied on or prior to the issuance thereof.

F. Because of the characteristics of the Bonds, prevailing and anticipated market conditions, the delay and the potential resulting loss that would be occasioned by the Authority from a public sale of the Bonds and the financial advantages available to the Authority through a negotiated sale thereof, it is in the best interest of the Authority and the City, upon the satisfaction of the terms and conditions set forth herein, to sell the Bonds in an aggregate principal amount of not to exceed \$350,000,000 and in compliance with the provisions of Section 4.01 hereof, through a negotiated sale.

G. Prior to the sale of the Bonds, the Authority and the City will be provided with a disclosure statement containing the information required by Section 218.385(6), Florida Statutes, and the Bond Purchase Agreement will include a truth-in-bonding statement in accordance with Section 218.385, Florida Statutes.

H. Approval by the City of this Resolution will not be deemed to be and will not constitute an extension of the Operation and Use Agreement.

[Remainder of page intentionally left blank]

ARTICLE III INDENTURE OF TRUST

SECTION 3.01. INDENTURE. The Indenture, in substantially the form attached hereto as Exhibit “A,” is hereby approved, subject to such changes, insertions and omissions and filling of blanks therein as may be approved and made in such form by and in the discretion of the Chair, Vice Chair or any other Authorized Authority Representative in a manner consistent with the terms of this Resolution, and further subject to approval thereof by the City Council of the City. The effective date of the approval of the Indenture shall be the date of its approval by the City Council of the City and upon such approval, the Chair, Vice Chair or any Authorized Authority Representative, acting singly, is hereby authorized and directed to execute and deliver the Indenture on behalf of the Authority and the Secretary or Assistant Secretary is authorized and directed to affix the seal of the Authority to the Indenture and attest such seal and signature, the execution and delivery of the Indenture by the Chair, Vice Chair or other Authorized Authority Representative to be conclusive evidence of such Authorized Authority Representative's approval of any changes, insertions or omissions or filling of blanks thereof.

SECTION 3.02. TRUSTEE. The Bank of New York Mellon Trust Company, N.A. is hereby appointed as trustee under the Indenture. Upon approval of the Indenture by the City, the Trustee is hereby requested to execute the Indenture.

[Remainder of page intentionally left blank]

**ARTICLE IV
AUTHORIZATION AND ISSUANCE OF THE BONDS**

SECTION 4.01. AUTHORIZATION AND ISSUANCE OF THE BONDS.

A. Subject to the sale of the Bonds and compliance with the terms of this Resolution, the financing of the Project is hereby authorized.

B. Subject and pursuant to the provisions hereof, the Bonds to be known as the “Greater Orlando Aviation Authority Special Purpose Airport Facilities Revenue Bonds (United Airlines, Inc. Project), Series 2025 of the City of Orlando, Florida” in the aggregate principal amount not to exceed \$350,000,000 are hereby authorized to be issued in the amount set forth herein or such lesser amount as may be approved by the Chair, the Vice Chair or any other Authorized Officer of the Authority for the purposes set forth herein, provided the true interest cost with respect to the Bonds shall not exceed ten percent (10%). The final maturity date of the Bonds shall be no later than November 1, 2060. The Bonds may be subject to sinking fund installments, redemption and purchase as provided in the Indenture upon such terms as shall be approved by the Chair, the Vice Chair or any other Authorized Officer of the Authority.

C. The Chair, the Vice Chair or any other Authorized Officer of the Authority may conclusively rely upon a certificate of one of the Financial Advisors in determining whether the foregoing criteria are satisfied.

D. THE BONDS WILL BE LIMITED OBLIGATIONS OF THE AUTHORITY PAYABLE SOLELY FROM THE REVENUES AND FUNDS PLEDGED TO THE PAYMENT THEREOF PURSUANT TO THE SERIES 2025 RESOLUTION AND SHALL NOT CONSTITUTE A GENERAL INDEBTEDNESS OF THE CITY, THE AUTHORITY, THE STATE OF FLORIDA, OR ANY POLITICAL SUBDIVISION THEREOF, NEITHER THE GENERAL FAITH AND CREDIT, NOR THE TAXING POWER OF THE CITY, THE STATE OF FLORIDA, OR ANY POLITICAL SUBDIVISION THEREOF IS PLEDGED TO THE PAYMENT OF THE SERIES 2025 BONDS. THE AUTHORITY HAS NO TAXING POWER.

SECTION 4.02. DELEGATION OF APPROVAL OF BOND PURCHASE AGREEMENT. Subject to satisfaction of the provisions of Section 4.01 hereof, the Authority hereby delegates to the Chair, the Vice Chair or any other Authorized Authority Representative the power and authority to accept an offer by the Underwriters to purchase the Bonds which shall be provided in substantially the form of the Bond Purchase Agreement, attached hereto as Exhibit “C” subject to such changes, insertions and omissions and filling of blanks therein as may be approved and made in such form by and in the discretion of the Chair, the Vice Chair or any other Authorized Authority Representative in a manner consistent with the terms of this Resolution, awarding the sale of the Bonds, execution and delivery of the Bond Purchase Agreement by the Chair, the Vice Chair or other Authorized Authority Representative to be conclusive evidence of such approval. Upon receipt of disclosure statements required by Section 2.01(F) hereof, the Chair, the Vice Chair or any other Authorized Authority Representative is hereby authorized to accept the offer of the Underwriters to purchase the Bonds upon the terms and conditions set forth in the Bond Purchase Agreement, execution and delivery of the Bond Purchase Agreement to be conclusive evidence of such acceptance. The Chair, Vice Chair or any other Authorized Authority

Representative is hereby authorized to execute and deliver the Bond Purchase Agreement for and on behalf of the Authority pursuant to the terms hereof and of the Bond Purchase Agreement.

SECTION 4.03. DELEGATION OF AUTHORITY WITH RESPECT TO OFFICIAL STATEMENT. The Authority hereby approves the form of the Preliminary Official Statement, on behalf of the Borrower, attached hereto as Exhibit “D” and delegates to the Chair, the Vice Chair or any other Authorized Authority Representative the power and authority to approve the form and content of the draft Preliminary Official Statement and authorizes the use of the Preliminary Official Statement by the Underwriters in connection with the initial marketing of the Bonds. The Chair or the Vice Chair and the Executive Director or any other Authorized Authority Representative is hereby authorized to approve and deliver, on behalf of the Authority, a final Official Statement with respect to the Bonds, with such changes, modifications, insertions and deletions from the Preliminary Official Statement as the Chair, the Vice Chair, the Executive Director or any Authorized Authority Representative, in his or her sole discretion, shall approve, such delivery to be conclusive evidence of such approval. The Chair or the Vice Chair and the Executive Director or any other Authorized Authority Representative are authorized to deem final the Preliminary Official Statement prepared pursuant to this section for purposes of Rule 15c2-12 (the "Rule") of the Securities and Exchange Commission.

SECTION 4.04. DELEGATION OF APPROVAL OF THE LOAN AGREEMENT. The Authority hereby approves the form of the Loan Agreement attached hereto as Exhibit “B.” The Chair, Vice Chair or any other Authorized Authority Representative is hereby authorized to execute and deliver the Loan Agreement for and on behalf of the Authority, subject to such changes, insertions and omissions and filling of blanks therein as may be approved and made in such form by and in the discretion of the Chair, the Vice Chair or any other Authorized Authority Representative in a manner consistent with the terms of this Resolution.

SECTION 4.05. DELEGATION OF APPROVAL OF THE FIRST AMENDMENT TO ORLANDO INTERNATIONAL AIRPORT LEASE AGREEMENT (MCO MRO CAMPUS). The Authority hereby approves the form of the First Amendment attached hereto as Exhibit “E.” The Chair, Vice Chair or any other Authorized Authority Representative is hereby authorized to execute and deliver the First Amendment for and on behalf of the Authority, subject to such changes, insertions and omissions and filling of blanks therein as may be approved and made in such form by and in the discretion of the Chair, the Vice Chair or any other Authorized Authority Representative in a manner consistent with the terms of this Resolution.

SECTION 4.06. DESIGNATION OF OTHER SERVICE PROVIDERS. The Authority hereby delegates to an Authorized Officer of the Authority the power and authority to designate such other service providers as shall be necessary in connection with the issuance, marketing, sale and administration of the Bonds.

SECTION 4.07. REPORT OF HEARING OFFICER. The Authority hereby accepts and approves the Report of Hearing Officer.

ARTICLE V MISCELLANEOUS

SECTION 5.01. AUTHORIZATIONS. The Chair or the Vice Chair is hereby authorized and directed to countersign the Bonds by his or her manual or facsimile signature in the manner provided herein. The Chair, the Vice Chair, the Secretary, the Chief Executive Officer, the Treasurer, the Chief Financial Officer or any other Authorized Officer of the Authority, are each hereby authorized and directed, individually or with others pursuant to their direction or authorization, to approve the form of and execute such other documents, certificates, instruments and contracts (including any agreements or certificates related to the tax-exempt status of the Bonds), whether or not expressly contemplated hereby, and to execute and do all acts and things required by the provisions of this Resolution, the Indenture, the Loan Agreement, the First Amendment and the Bond Purchase Agreement, as may be necessary for the full, punctual and complete performance of all the terms, covenants, provisions and agreements herein and therein contained, or as otherwise may be necessary or desirable to effectuate the purpose and intent of this Resolution. The Chair, the Secretary, the Chief Executive Officer, the Chief Financial Officer and the Treasurer of the Authority are hereby designated as the primary officers of the Authority charged with the responsibility of issuing the Bonds. The Chief Executive Officer and the Chief Financial Officer shall be Authorized Officers of the Authority for all actions hereby assigned thereto. In the absence or unavailability of the Chair, the Vice Chair or any other Authorized Officer of the Authority is hereby authorized to act in place of the Chair.

SECTION 5.02. PARTIES INTERESTED HEREIN. Nothing in this Resolution, expressed or implied, is intended or shall be construed to confer upon, or to give to, any person or entity, other than the Authority, the City, the Borrower, the Trustee, the Paying Agent, if any, and the registered owners of the Bonds, any right, remedy or claim under or by reason of this Resolution or any covenant, condition or stipulation hereof, and all covenants, stipulations, promises and agreements in this Resolution, by and on behalf of the Authority shall be for the sole and exclusive benefit of the Authority, the City, the Borrower, the Trustee, the Paying Agent, if any, and the registered owners of the Bonds.

SECTION 5.03. CONTROLLING LAW; MEMBERS OF AUTHORITY NOT LIABLE. All covenants, stipulations, obligations and agreements of the Authority contained in this Resolution and the Indenture shall be deemed to be covenants, stipulations, obligations and agreements of the Authority to the full extent authorized by the Act and provided by the Constitution and laws of the State. No covenant, stipulation, obligation or agreement contained herein shall be deemed to be a covenant, stipulation, obligation or agreement of any present or future member, agent, officer or employee of the Authority in his or her individual capacity, and neither the members of the governing body of the Authority or the City Council of the City nor any official executing the Bonds shall be liable personally on the Bonds or under this Resolution or shall be subject to any personal liability or accountability by reason of the issuance of the Bonds or the execution thereof by the Authority or such officers thereof.

SECTION 5.04. SEVERABILITY. If any provision of this Resolution shall, for any reason, be held by a court of competent jurisdiction or shall, in fact, be inoperative or unenforceable in any particular case, such circumstance shall not render the provision in question inoperative or unenforceable in any other case or circumstance or render any other provision

contained in this Resolution inoperative or unenforceable. The invalidity of one or more phrases, sentences, clauses, paragraphs or section in this Resolution shall not affect the remaining portion of this Resolution or any part hereof.

SECTION 5.05. EFFECTIVE DATE. This Resolution shall become effective upon approval thereof by the City Council of the City by proper resolution.

This Resolution was approved and adopted by the Greater Orlando Aviation Authority on September 17, 2025.

**GREATER ORLANDO AVIATION
AUTHORITY**

By: _____
Stephanie Kopelousos, Chair

ATTEST:

By: _____
Assistant Secretary

EXHIBIT “A”
FORM OF INDENTURE OF TRUST

EXHIBIT “B”
FORM OF LOAN AGREEMENT

EXHIBIT “C”
FORM OF BOND PURCHASE AGREEMENT

EXHIBIT “D”

FORM OF PRELIMINARY OFFICIAL STATEMENT

EXHIBIT “E”

**FORM OF FIRST AMENDMENT TO ORLANDO INTERNATIONAL AIRPORT
LEASE AGREEMENT (MCO MRO CAMPUS)**

EXHIBIT “F”

REPORT OF HEARING OFFICER

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation for Final Adoption of the Aviation Authority's Budget for the Fiscal Year Beginning October 1, 2025, and ending September 30, 2026

Background

Aviation Authority staff has prepared a budget for the Fiscal Year beginning October 1, 2025, and ending September 30, 2026 (Fiscal Year 2026 budget), for Orlando International Airport (MCO) and Orlando Executive Airport (ORL). At its meeting on August 20, 2025, the Aviation Authority Board approved the preliminary Fiscal Year 2026 budget.

Issues

As required by the Aviation Authority's Enabling Act, on September 8, 2025, Orlando City Council held a public hearing on the Aviation Authority's Fiscal Year 2026 budget. Attached is a Resolution to adopt the final Fiscal Year 2026 budget, along with a budget summary.

The attached Resolution to adopt the final Fiscal Year 2026 budget requires Board approval.

Small Business

Not Applicable.

Alternatives

There are no alternatives under consideration.

Fiscal Impact

The total budget for Fiscal Year 2026 is \$979,494,000 for MCO and \$7,885,183 for ORL.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation to: (1) approve the Resolution to adopt the Aviation Authority's Budget for the Fiscal Year beginning October 1, 2025, and ending September 30, 2026; and (2) authorize the Chair and Assistant Secretary to execute the Resolution.

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chair, Capital Management Committee

Item Description

Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando International Airport (MCO)

Background

The Capital Improvement Program (CIP) is a multi-year plan of major capital projects linked to the Aviation Authority's strategic goals that establishes target years for implementation of projects and associated expected funding sources. The projects are developed to address airport capacity, asset preservation, and safety and security as well as the demand for air service to Central Florida. At least annually, the Aviation Authority evaluates and updates the CIP to ensure resources are allocated in the most effective, efficient, and appropriate manner to manage capital needs and evolving funding priorities for Orlando International Airport. As a working plan, the CIP will periodically be modified to accommodate demand-driven traffic activity as well as changes to economic and regulatory conditions, which could result in increases or decreases to the costs of the CIP or to accelerate or extend the timing to complete certain improvements.

This proposed update to the CIP outlines projects aimed at expanding capacity, improving operational efficiency, and supporting long-term growth at Orlando International Airport. The proposed CIP addresses identified needs including additional gates and remain-overnight (RON) positions, expansion of rental car (RAC) and parking facilities, and new baggage handling system facilities to improve outbound screening and make-up capabilities. The CIP also includes forward-looking initiatives such as Advanced Air Mobility (AAM), expanding cargo facilities, and providing enabling infrastructure to accommodate expected growth. All proposed projects have been developed to align with forecasted demand, available funding sources, and the Aviation Authority's long-term strategic vision.

Issues

The projects in the Authority's annual CIP will continue to be directed toward four major categories:

1. Asset preservation and replacement
2. New capacity
3. Customer service
4. Revenue enhancement

The proposed adjustments were presented to the Capital Management Committee on August 22, 2025, please see attachment A for the Capital Management Committee Consent Agenda Item A.

The Aviation Authority periodically updates project funding needs in the Joint Annual Capital

Improvement Program (JACIP), used by the FAA and the FDOT to program airport development grants. FDOT has requested the next JACIP update, based on the most current information provided in the Aviation Authority's CIP, to be completed as soon as practical.

At its meeting on August 22, 2025, the Capital Management Committee accepted staff's recommendation to approve the MCO FY 2025-2030 CIP and authorized staff to update JACIP based on the update to the MCO FY 2025-2030 CIP.

Alternatives

The Aviation Authority Board could choose to agree with staff's recommendation and authorize staff to implement the proposed MCO CIP as described on Exhibit 1 and Exhibit 2 of Attachment A. This option is recommended. Alternatively, the Aviation Authority Board could choose to delete/add/change the proposed projects and/or funding sources.

Fiscal Impact

The net increase to the CIP is \$484.9 million including \$1,039.0 million of added projects, \$136 million of net project budget adjustments, \$131.8 million of major scope refinements and \$821.9 million of completed or deleted projects if all recommended adjustments are accepted. Key financial metrics associated with this funding plan are provided with this memo as Exhibit 3. The financial projections are based on the best information available at this time, successful negotiations of business terms with major tenants including airlines and rental car companies will be necessary.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Capital Management Committee to: (1) approve the Orlando International Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios; and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the new Fiscal Year 2025-2030 Capital Improvement Program.

ATTACHMENT "A"

Memorandum

DATE: August 22, 2025

TO: Members of the Capital Management Committee

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando International Airport (MCO)

Background

The Capital Improvement Program (CIP) is a multi-year plan of major capital projects linked to the Aviation Authority's strategic goals that establishes target years for implementation of projects and associated expected funding sources. The projects are developed to address airport capacity, asset preservation, and safety and security as well as the demand for air service to Central Florida. At least annually, the Aviation Authority evaluates and updates the CIP to ensure resources are allocated in the most effective, efficient, and appropriate manner to manage capital needs and evolving funding priorities for Orlando International Airport. As a working plan, the CIP will periodically be modified to accommodate demand-driven traffic activity as well as changes to economic and regulatory conditions, which could result in increases or decreases to the costs of the CIP or to accelerate or extend the timing to complete certain improvements.

This proposed update to the CIP outlines projects aimed at expanding capacity, improving operational efficiency, and supporting long-term growth at Orlando International Airport. The proposed CIP addresses identified needs including additional gates and remain-overnight (RON) positions, expansion of rental car (RAC) and parking facilities, and new baggage handling system facilities to improve outbound screening and make-up capabilities. The CIP also includes forward-looking initiatives such as Advanced Air Mobility (AAM), expanding cargo facilities, and providing enabling infrastructure to accommodate expected growth. All proposed projects have been developed to align with forecasted demand, available funding sources, and the Aviation Authority's long-term strategic vision.

Issues

The projects in the Authority's annual CIP will continue to be directed toward four major categories:

1. Asset preservation and replacement
2. New capacity
3. Customer service
4. Revenue enhancement

A particular challenge to any CIP for a mature facility is the balancing of needs of upgrading or replacing aging facilities, such as specific portions of the 44-year-old Airsides 1 and 3 and associated western half of the landside building, while concurrently providing new capacity to meet growing passenger demand. The approach to this CIP was to identify and evaluate projects and to model the projected impact on the Authority's financial metrics.

The development of the recommended September 2025 CIP update for the Fiscal Years (FY) 2025-2030 is focused on (1) aligning the funding plans with the scope and budget estimates of all proposed capital projects; (2) incorporating the results of planning studies which include well developed scope and budgets of projects for this CIP and future CIPs; and (3) updating current project budgets to reflect the Aviation Authority's capital priorities and current construction market conditions.

To successfully execute this CIP, updated business terms with airport tenants will be necessary for multiple programs, including with the rental car companies regarding the rental car and parking expansion program, and with the airlines regarding terminal baggage handling systems. The concurrent negotiations and consultations with the rental car companies and airlines, are underway.

One of the challenges in developing a balanced FY 2025-2030 CIP is the limited amount of Passenger Facility Charge (PFC) capacity. Most of the Aviation Authority's current and future PFC capacity is committed to debt to finance Terminal C and past improvements to Terminals A and B. Outstanding PFC-supported bond debt service extends through FY 2052. Therefore, future PFC financing capacity is limited. In addition, the five-year Federal government Infrastructure Investment Jobs Act (IIJA) will end in FY 2026. PFC-supported debt and grants reduce the level of airline rentals, fees, and charges. Without as much access to such funds, airline rates will need to increase to support the CIP as shown in Exhibit 3 and described below.

Proposed CIP Adjustments and Additions

The CIP process used to generate the information in this memo involved collecting proposed CIP adjustments from multiple stakeholders, including:

- Aviation Authority Executive Leadership
- Leadership of various Aviation Authority departments including but not limited to:
 - Engineering and Construction (Capital Program Delivery)
 - Multi-Modal Planning, Environmental and Wayfinding
 - Information Technology
 - Security
 - Real Estate and Concessions
 - Operations and Facilities
- Owner Authorized Representatives
- Planning and Financial Consultants
- Aviation Authority Committees
 - Capital Management Committee (CMC)
 - Construction Committee (CCM)
 - Procurement Committee (PCM)
 - Construction Finance Oversight Committee (CFOC)

To support this update, three stakeholder outreach meetings were conducted in late July 2025 to ensure that all relevant project information and departmental priorities were captured and incorporated into this proposed CIP update. In addition, the Aviation Authority Committee minutes were reviewed for actions that impact the CIP, as well as the Annual Budget process and ongoing funding changes that occur during the implementation of a program.

The effort has also included several meetings with the Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT) officials to seek additional funding and optimize funding opportunities for projects already included or proposed to be added to the CIP. In many cases, the availability of FAA and FDOT funding directly impacts the timing for advancing projects, such as airfield and apron projects which are largely grant funded.

The proposed adjustments to the CIP are reflected in Exhibit 1 and Exhibit 2. Exhibit 1 summarizes the overall proposed funding plan of the CIP while Exhibit 2 details the specific funding impacts of the proposed adjustments to the CIP. The recommended adjustments increase the current CIP of \$5.4 billion to a proposed CIP amount of \$5.9 billion. These adjustments are summarized in Table 1 and further explained as follows:

Table 1: Summary of Proposed Adjustments to the CIP (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
North Terminal	\$ 1,687.8	\$ 2,292.6	\$ 604.8
Terminal C - Phase 2	240.0	212.0	(28.0)
Terminal C - Additional Projects	718.9	733.9	15.0
Airfield	238.7	291.2	52.5
Ground Transportation	2,322.6	1,715.5	(607.1)
Other	231.0	678.7	447.7
Total Proposed Adjustments to the CIP	\$ 5,439.0	\$ 5,923.9	\$ 484.9

Proposed North Terminal CIP Adjustments – Net increase of \$604.8 million

Adjustments to the North Terminal result from a combination of projects added and completed or deleted since the last update, major scope refinements and budget adjustments. These adjustments are summarized in Table 2, with additional details regarding reasons for adjustments reflected in Table 3. Table 4 summarizes the changes in funding sources associated with the proposed adjustments to the North Terminal CIP.

Table 2: North Terminal CIP Elements (millions)

Description	Current CIP	Proposed CIP
North Terminal Projects - Current (A)	\$ 1,687.8	
Proposed Adjustments		
Added Projects		\$ 497.0
Completed or Deleted Projects		(266.5)
Major Scope Refinements		357.3
Budget Adjustments		17.0
Proposed Adjustments - Net (B)		\$ 604.8
Total North Terminal CIP Elements (A+B)		\$ 2,292.6

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Table 3: North Terminal Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Airside 2 Wing Expansion	\$ -	\$ 374.0	\$ 374.0	Addition to construct a third wing on Airside 2, for a net increase of at least 7 gates and dual-purpose pavement between Airside 2 and 4 for daytime taxi lane congestion relief and nighttime remain overnight (RON) parking
Utilities Infrastructure Improvements	-	15.0	15.0	Addition for utility infrastructure improvements, including piping, to support terminal operations
Checkpoint B&C Improvements	-	10.0	10.0	Addition to reconfigure Checkpoint B and improvements at Checkpoint C to support operational continuity during inclement weather
East Terminal Passenger Circulation Improvements	-	98.0	98.0	Addition to improve passenger circulation via a North Terminal Level 3 to Level 1 continuity of operations connection and by widening the North Terminal link corridor
Total Added Projects	\$ -	\$ 497.0	\$ 497.0	
Completed or Deleted Projects				
North Terminal Security Checkpoints	\$ 27.1	\$ -	\$ (27.1)	Program complete
Health & Safety Renovations - General	1.8	-	(1.8)	Program complete
Health & Safety Renovations - Virtual Ramp Control (VRC)	8.2	-	(8.2)	Program complete; approximately \$313K of unspent budget is proposed for reallocation to the Passenger Processing Efficiency Systems program
NT PAX Mods for RACs Access to APM (ConRAC)	229.4	-	(229.4)	Program removed due to proposed changes to the scope of the RAC & Parking Expansion program
Total Completed or Deleted Projects	\$ 266.5	\$ -	\$ (266.5)	
Major Scope Refinements				
Baggage Handling System (East Side - Phase 1)	\$ 635.0	\$ 873.9	\$ 238.9	Increase to include the estimate and proposed scope for the East Baggage Processing System for outbound screening and make-up
North Terminal Renovations	232.8	351.2	118.4	Increase to include costs for landside renovations; air handling unit replacements at both the landside and airside; distributed antenna system, mass notification and public announcement system replacements; Smart Queue at the checkpoints; utility improvements; and a suspended ceiling at the West checkpoint
Total Major Scope Refinements	\$ 867.8	\$ 1,225.1	\$ 357.3	
Budget Adjustments				
Airside 2 and 4 APM System Replacement	\$ 253.0	\$ 263.0	\$ 10.0	Increase due to cost escalation
Passenger Processing Efficiency Systems	25.4	76.9	51.5	Increase to replace visual docking guidance systems at Terminal A and B gates for \$15M, install virtual ramp control at all North Terminal airside for \$31.2M, and a proposed reallocation of \$5M from the Health & Safety - Self Service Bag Drop Projects program and a proposed reallocation of \$313K from the Health & Safety - Virtual Ramp Control program for a cumulative net budget adjustment of \$51.5M
Airline Terminal Improvement Account	67.7	39.2	(28.5)	Decrease to close out Terminal C tenant space buildout projects
Signage - Terminal	4.7	6.7	2.0	Increase to update signage for the North Terminal parking garage
Health & Safety Renovations - Self Service Bag Drop Projects	5.0	-	(5.0)	Reallocation of \$5M to the Passenger Processing Efficiency Systems program
North Terminal Buildings' Roof Replacement	20.0	35.0	15.0	Increase to include the design/build replacement of the North Terminal roof, Areas 2 through 6, based on a roof assessment identifying critical roof replacement needs
North Terminal Building System Upgrade	50.2	22.2	(28.0)	Reallocation of \$28M to the Airport Power Systems Upgrades program
Total Budget Adjustments	\$ 426.0	\$ 443.0	\$ 17.0	
Total North Terminal Proposed Adjustments			\$ 604.8	

Table 4: North Terminal Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 115.6	\$ 124.9	\$ 9.3
Authority Funds	79.2	103.7	24.5
PFC Bonds	98.9	98.9	-
General Airport Revenue Bonds	1,394.0	1,965.1	571.1
Other	0.1	-	(0.1)
Total North Terminal Funding Source Adjustments	\$ 1,687.8	\$ 2,292.6	\$ 604.8

Proposed Terminal C – Phase 2 CIP Adjustments – Net decrease of \$28.0 million

Adjustments to Terminal C – Phase 2 result from budget adjustments since the last update. These adjustments are summarized in Table 5, with additional details regarding reasons for adjustments reflected in Table 6. Table 7 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Phase 2 CIP.

Table 5: Terminal C – Phase 2 CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Phase 2 Projects - Current (A)	\$ 240.0	
Proposed Adjustments		
Budget Adjustments		\$ (28.0)
Proposed Adjustments - Net (B)		\$ (28.0)
Total Terminal C - Phase 2 CIP Elements (A+B)		\$ 212.0

Table 6: Terminal C – Phase 2 Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Budget Adjustments				
Terminal C Ph 2 Design Concept	\$ 40.0	\$ 12.0	\$ (28.0)	Decrease due to a scope reduction from a 30% design to a design concept project
Total Budget Adjustments	\$ 40.0	\$ 12.0	\$ (28.0)	
Total Terminal C - Phase 2 Proposed Adjustments			\$ (28.0)	

Table 7: Terminal C – Phase 2 Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Authority Funds	\$ 17.0	\$ 17.0	\$ -
PFC PayGo	28.0	-	(28.0)
General Airport Revenue Bonds	195.0	195.0	-
Total Terminal C - Phase 2 Funding Source Adjustments	\$ 240.0	\$ 212.0	\$ (28.0)

Proposed Terminal C – Additional Projects CIP Adjustments – Net increase of \$15.0 million

Adjustments to the Terminal C – Additional Projects result from budget adjustments since the last update. These adjustments are summarized in Table 8, with additional details regarding reasons for adjustments reflected in Table 9. Table 10 summarizes the changes in funding sources associated with the proposed adjustments to the Terminal C – Additional Projects CIP.

Table 8: Terminal C – Additional Projects CIP Elements (millions)

Description	Current CIP	Proposed CIP
Terminal C - Additional Projects - Current (A)	\$ 718.9	
Proposed Adjustments		
Budget Adjustments		\$ 15.0
Proposed Adjustments - Net (B)		\$ 15.0
Total Terminal C - Additional Projects CIP Elements (A+B)		\$ 733.9

Table 9: Terminal C – Additional Projects Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Budget Adjustments				
Passenger Conveyance Systems	\$ 10.0	\$ 20.0	\$ 10.0	Increase to include additional moving walkways in Terminal C
Terminal C Landscaping	12.0	17.0	5.0	Increase to include additional landscaping elements and to reflect updated cost estimates
Total Budget Adjustments	\$ 22.0	\$ 37.0	\$ 15.0	
Total Terminal C - Additional Projects Proposed Adjustments			\$ 15.0	

Table 10: Terminal C – Additional Projects Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 290.8	\$ 290.8	\$ -
Authority Funds	35.7	35.7	-
PFC PayGo	59.4	59.4	-
PFC Bonds	64.4	64.4	-
General Airport Revenue Bonds	266.6	281.6	15.0
Customer Facility Charges	2.0	2.0	-
Total Terminal C - Additional Projects Funding Source Adjustments	\$ 718.9	\$ 733.9	\$ 15.0

Proposed Airfield CIP Adjustments – Net increase of \$52.5 million

Adjustments to the Airfield result from a combination of projects added and completed or deleted since the last update, and budget adjustments. These adjustments are summarized in Table 11, with additional details regarding reasons for adjustments reflected in Table 12. Table 13 summarizes the changes in funding sources associated with the proposed adjustments to the Airfield CIP.

Table 11: Airfield CIP Element (millions)

Description	Current CIP	Proposed CIP
Airfield Projects - Current (A)	\$ 238.7	
Proposed Adjustments		
Added Projects		\$ 66.8
Completed or Deleted Projects		(1.2)
Budget Adjustments		(13.1)
Proposed Adjustments - Net (B)		\$ 52.5
Total Airfield CIP Elements (A+B)		\$ 291.2

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Table 12: Airfield Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
South End Around Taxiway	\$ -	\$ 66.8	\$ 66.8	Addition for design efforts and construction phase services aimed at constructing a proposed South End Around Taxiway
Total Added Projects	\$ -	\$ 66.8	\$ 66.8	
Completed or Deleted Projects				
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	\$ 1.2	\$ -	\$ (1.2)	Program complete
Total Completed or Deleted Projects	\$ 1.2	\$ -	\$ (1.2)	
Budget Adjustments				
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	\$ 71.0	\$ 26.2	\$ (44.8)	Decrease to remove Taxiway G&H Phase 1 Rehabilitation due to completion and align Taxiway G&H Phase 2 Rehabilitation with the awarded budget
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47.1	78.8	31.7	Increase to reflect updated early design estimates and additional scope items required to meet updated FAA guidance
Total Budget Adjustments	\$ 118.1	\$ 105.0	\$ (13.1)	
Total Airfield Proposed Adjustments			\$ 52.5	

Table 13: Airfield Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 180.3	\$ 170.4	\$ (9.9)
Authority Funds	5.2	3.6	(1.6)
General Airport Revenue Bonds	53.2	117.2	64.0
Total Airfield Funding Source Adjustments	\$ 238.7	\$ 291.2	\$ 52.5

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Proposed Ground Transportation CIP Adjustments – Net decrease of \$607.1 million

Adjustments to the Ground Transportation result from a combination of projects added and completed or deleted since the last update, major scope refinements and budget adjustments. These adjustments are summarized in Table 14, with additional details regarding reasons for adjustments reflected in Table 15. Table 16 summarizes the changes in funding sources associated with the proposed adjustments to the Ground Transportation CIP.

Table 14: Ground Transportation CIP Elements (millions)

Description	Current CIP	Proposed CIP
Ground Transportation Projects - Current (A)	\$ 2,322.6	
Proposed Adjustments		
Added Projects		\$ 75.0
Completed or Deleted Projects		(554.2)
Major Scope Refinements		(225.5)
Budget Adjustments		97.6
Proposed Adjustments - Net (B)		\$ (607.1)
Total Ground Transportation CIP Elements (A+B)		\$ 1,715.5

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Table 15: Ground Transportation Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Employee Parking Lot - North	\$ -	\$ 20.0	\$ 20.0	Addition to expand the North Employee Parking Lot, increasing capacity by approximately 1,250 spaces
NT Parking Garage Rehab	-	55.0	55.0	Addition to perform a three-phase rehabilitation of Garages A & B and Terminal Top, and rehabilitation of Garages A & B tunnels and elevators based on assessments, including structural, architectural and systems rehabilitation
Total Added Projects	\$ -	\$ 75.0	\$ 75.0	
Completed or Deleted Projects				
RAC QTA Projects	\$ 8.6	\$ -	\$ (8.6)	Program complete
RAC Terminal Improvements	16.0	-	(16.0)	Program removed due to proposed changes to the scope of the RAC & Parking Expansion program
Rental Car Expansion - GTC, Parking, and A/B/C Garage Conversion	230.4	-	(230.4)	Program removed due to proposed changes to the scope of the RAC & Parking Expansion program; scope for Ground Transportation Center and Parking is proposed for inclusion in the revised program
Rental Car Expansion - Roads and APM	289.0	-	(289.0)	Program removed due to proposed changes to the scope of the RAC & Parking Expansion program; scope for Roads is proposed for inclusion in the revised program
Employee Parking Lot - South	10.2	-	(10.2)	Program complete
Total Completed or Deleted Projects	\$ 554.2	\$ -	\$ (554.2)	
Major Scope Refinements				
RAC & Parking Expansion Program	\$ 1,435.5	\$ 1,210.0	\$ (225.5)	Proposed major scope refinements to include an alternative rental car and parking expansion program that optimizes cost efficiency, accelerates program delivery, enhances customer convenience, and improves operational and financial outcomes. Scope elements include but are not limited to: parking expansion, auxiliary roadway, and comprehensive RAC-related infrastructure improvements
Total Major Scope Refinements	\$ 1,435.5	\$ 1,210.0	\$ (225.5)	
Budget Adjustments				
Roadway Improvement Program	\$ 92.9	\$ 168.5	\$ 75.6	Increase to include updated cost estimates for various roadway projects, the addition of Bear Road mill and overlay and Canal Road resurfacing, and to incorporate programmed FDOT funds and associated match
Signage - Roadway	12.1	22.1	10.0	Increase to include Phase 5 of the Roadway Signage Master Plan
Parking Improvements	48.7	60.7	12.0	Increase to include paving and related improvements for South Park Place Overflow Parking Lots F & H
Total Budget Adjustments	\$ 153.7	\$ 251.3	\$ 97.6	
Total Ground Transportation Proposed Adjustments			\$ (607.1)	

Table 16: Ground Transportation Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Grants	\$ 54.9	\$ 76.6	\$ 21.7
Authority Funds	26.9	38.4	11.5
General Airport Revenue Bonds	697.4	1,010.0	312.6
Customer Facility Charges	1,543.4	590.5	(952.9)
Total Ground Transportation Funding Source Adjustments	\$ 2,322.6	\$ 1,715.5	\$ (607.1)

Proposed Other Projects CIP Adjustments – Net increase of \$447.7 million

Adjustments to Other Projects result from a combination of projects added since the last update, and budget adjustments. These adjustments are summarized in Table 17, with additional details regarding reasons for adjustments reflected in Table 18. Table 19 summarizes the changes in funding sources associated with the proposed adjustments to the Other Projects CIP.

Table 17: Other CIP Elements (millions)

Description	Current CIP	Proposed CIP
Other Projects - Current (A)	\$ 231.0	
Proposed Adjustments		
Added Projects		\$ 400.2
Budget Adjustments		47.5
Proposed Adjustments - Net (B)		\$ 447.7
Total Other CIP Elements (A+B)		\$ 678.7

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Table 18: Other Proposed Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments	Purpose of Adjustment
Added Projects				
Heintzelman Blvd Infrastructure & Development	\$ -	\$ 39.0	\$ 39.0	Addition to initiate the first phase of infrastructure development in the Heintzelman Development Zone, including apron areas to support RON parking
Checkpoint Alpha & New CRDC	-	281.2	281.2	Addition to implement a phased redevelopment of Tradeport Drive and surrounding infrastructure to expand cargo and checkpoint capacity, construct a new CRDC, and enhance roadway access
Mud Lake Access	-	15.0	15.0	Addition to plan, design, and construct an access plan to the Mud Lake area to address FAA safety concerns related to wildlife hazards and limited emergency access
Terminal Nomenclature	-	65.0	65.0	Addition to analyze campus-wide terminal nomenclature and implement resulting updates to improve passenger wayfinding
Total Added Projects	\$ -	\$ 400.2	\$ 400.2	
Budget Adjustments				
Airport Power Systems Upgrades	\$ 10.0	\$ 57.5	\$ 47.5	Reallocation of \$28M from the North Terminal Building System Upgrade program and an increase in budget to support electrical infrastructure improvements for \$12.5M and switchgear modernizations for \$7M for a cumulative net budget adjustment of \$47.5M
Total Budget Adjustments	\$ 10.0	\$ 57.5	\$ 47.5	
Total Other Proposed Adjustments			\$ 447.7	

Table 19: Other Funding Source Adjustments (millions)

Description	Current CIP	Proposed CIP	Proposed Adjustments
Authority Funds	\$ 29.3	\$ 51.3	\$ 22.0
PFC PayGo	9.0	9.0	-
General Airport Revenue Bonds	90.6	516.3	425.7
Other	102.1	102.1	-
Total Other Funding Source Adjustments	\$ 231.0	\$ 678.7	\$ 447.7

Table 20 below summarizes the changes to the overall funding sources for the proposed CIP by area.

Table 20: Overall CIP Funding Source Adjustments and Totals (millions)

Current CIP Funding Sources

Description	Grants	Authority Funds	PFC PayGo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBS	Future GARBS	Total GARBS	CFCs	Other	Total
North Terminal	\$ 115.6	\$ 79.2	\$ -	\$ -	\$ 98.9	\$ 98.9	\$ 79.9	\$ 1,314.1	\$ 1,394.0	\$ -	\$ 0.1	\$ 1,687.8
Terminal C - Phase 2	-	17.0	28.0	-	-	-	-	195.0	195.0	-	-	240.0
Terminal C- Additional Projects	290.8	34.5	59.4	9.9	54.5	64.4	12.6	255.2	267.8	2.0	-	718.9
Airfield	180.3	5.2	-	-	-	-	-	53.2	53.2	-	-	238.7
Ground Transportation	54.9	26.9	-	-	-	-	14.4	683.0	697.4	1,543.4	-	2,322.6
Other	-	30.5	9.0	-	-	-	-	89.4	89.4	-	102.1	231.0
Total Current CIP Funding Sources	\$ 641.6	\$ 193.3	\$ 96.4	\$ 9.9	\$ 153.4	\$ 163.3	\$ 106.9	\$ 2,589.9	\$ 2,696.8	\$ 1,545.4	\$ 102.2	\$ 5,439.0

CIP Funding Source Adjustments - Increases

Description	Grants	Authority Funds	PFC PayGo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBS	Future GARBS	Total GARBS	CFCs	Other	Total
North Terminal	\$ 9.3	\$ 24.5	\$ -	\$ 95.9	\$ -	\$ 95.9	\$ 190.0	\$ 381.1	\$ 571.1	\$ -	\$ -	\$ 700.8
Terminal C - Phase 2	-	-	-	-	-	-	-	-	-	-	-	-
Terminal C- Additional Projects	-	-	-	54.5	-	54.5	213.3	-	213.3	-	-	267.8
Airfield	-	-	-	-	-	-	11.1	52.9	64.0	-	-	64.0
Ground Transportation	21.7	11.5	-	-	-	-	86.7	225.9	312.6	-	-	345.8
Other	-	22.0	-	-	-	-	56.4	369.3	425.7	-	-	447.7
Total Overall CIP Funding Source Increases	\$ 31.0	\$ 58.0	\$ -	\$ 150.4	\$ -	\$ 150.4	\$ 557.5	\$ 1,029.2	\$ 1,586.7	\$ -	\$ -	\$ 1,826.1

CIP Funding Source Adjustments - Decreases

Description	Grants	Authority Funds	PFC PayGo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBS	Future GARBS	Total GARBS	CFCs	Other	Total
North Terminal	\$ -	\$ -	\$ -	\$ -	\$ (95.9)	\$ (95.9)	\$ -	\$ -	\$ -	\$ -	\$ (0.1)	\$ (96.0)
Terminal C - Phase 2	-	-	(28.0)	-	-	-	-	-	-	-	-	(28.0)
Terminal C- Additional Projects	-	-	-	-	(54.5)	(54.5)	-	(198.3)	(198.3)	-	-	(252.8)
Airfield	(9.9)	(1.6)	-	-	-	-	-	-	-	-	-	(11.5)
Ground Transportation	-	-	-	-	-	-	-	-	-	(952.9)	-	(952.9)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Overall CIP Funding Source Decreases	\$ (9.9)	\$ (1.6)	\$ (28.0)	\$ -	\$ (150.4)	\$ (150.4)	\$ -	\$ (198.3)	\$ (198.3)	\$ (952.9)	\$ (0.1)	\$ (1,341.2)

CIP Funding Source Adjustments - Net

Description	Grants	Authority Funds	PFC PayGo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBS	Future GARBS	Total GARBS	CFCs	Other	Total
North Terminal	\$ 9.3	\$ 24.5	\$ -	\$ 95.9	\$ (95.9)	\$ -	\$ 190.0	\$ 381.1	\$ 571.1	\$ -	\$ (0.1)	\$ 604.8
Terminal C - Phase 2	-	-	(28.0)	-	-	-	-	-	-	-	-	(28.0)
Terminal C- Additional Projects	-	-	-	54.5	(54.5)	-	213.3	(198.3)	15.0	-	-	15.0
Airfield	(9.9)	(1.6)	-	-	-	-	11.1	52.9	64.0	-	-	52.5
Ground Transportation	21.7	11.5	-	-	-	-	86.7	225.9	312.6	(952.9)	-	(607.1)
Other	-	22.0	-	-	-	-	56.4	369.3	425.7	-	-	447.7
Total Overall CIP Funding Source Adjustments	\$ 21.1	\$ 56.4	\$ (28.0)	\$ 150.4	\$ (150.4)	\$ -	\$ 557.5	\$ 830.9	\$ 1,388.4	\$ (952.9)	\$ (0.1)	\$ 484.9

Proposed CIP Funding Sources - Total

Description	Grants	Authority Funds	PFC PayGo	Prior PFC Bonds	Future PFC Bonds	Total PFC Bonds	Prior GARBS	Future GARBS	Total GARBS	CFCs	Other	Total
North Terminal	\$ 124.9	\$ 103.7	\$ -	\$ 95.9	\$ 3.0	\$ 98.9	\$ 269.9	\$ 1,695.2	\$ 1,965.1	\$ -	\$ -	\$ 2,292.6
Terminal C - Phase 2	-	17.0	-	-	-	-	-	195.0	195.0	-	-	212.0
Terminal C- Additional Projects	290.8	35.7	59.4	64.4	-	64.4	225.8	55.8	281.6	2.0	-	733.9
Airfield	170.4	3.6	-	-	-	-	11.1	106.1	117.2	-	-	291.2
Ground Transportation	76.6	38.4	-	-	-	-	101.1	908.9	1,010.0	590.5	-	1,715.5
Other	-	51.3	9.0	-	-	-	56.5	459.8	516.3	-	102.1	678.7
Total Overall Proposed CIP Funding Sources	\$ 662.7	\$ 249.7	\$ 68.4	\$ 160.3	\$ 3.0	\$ 163.3	\$ 664.4	\$ 3,420.8	\$ 4,085.2	\$ 592.5	\$ 102.1	\$ 5,923.9

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In support of the proposed CIP funding plan, the Aviation Authority will be required to issue a total of \$3,420.8 million in new GARBs over the 5-year CIP timeline. The \$3 million of future PFCs shown below is expected to be generated from interest earnings on the 2024 PFC Bonds. Table 21 below summarizes the proposed future PFC Bond and GARB funding requirements.

Table 21: Future PFC Bond and GARB Funding Requirements (millions)

Description	PFC Bonds		GARBs		Total
Funded	\$	160.3	\$	664.4	\$ 824.7
Future		3.0		3,420.8	3,423.8
Total	\$	163.3	\$	4,085.2	\$ 4,248.5

The Aviation Authority periodically updates project funding needs in the Joint Annual Capital Improvement Program (JACIP), used by the FAA and the FDOT to program airport development grants. FDOT has requested the next JACIP update, based on the most current information provided in the Aviation Authority's CIP, to be completed as soon as practical.

Upon approval of the CMC, Staff will enter funding requests into JACIP based on this proposed CIP. Staff will adjust the entries in JACIP as required to reflect the final board approved CIP.

Alternatives

The CMC could choose to agree with staff's recommendation and authorize staff to implement the proposed MCO CIP changes as described on Exhibit 1 and Exhibit 2. This option is recommended. Alternatively, the CMC could choose to delete/add/change the proposed projects and/or funding sources.

Fiscal Impact

The net increase to the CIP is \$484.9 million including \$1,039.0 million of added projects, \$136 million of net project budget adjustments, \$131.8 million of major scope refinements and \$821.9 million of completed or deleted projects if all recommended adjustments are accepted. Key financial metrics associated with this funding plan are provided with this memo as Exhibit 3. The financial projections are based on the best information available at this time, successful negotiations of business terms with major tenants including airlines and rental car companies will be necessary.

Recommended Action

It is respectfully requested that the Capital Management Committee (1) recommend to the Aviation Authority Board to approve the Orlando International Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum; (2) recommend to the Board to grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios; and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the new Fiscal Year 2025-2030 Capital Improvement Program.

EXHIBIT 1

Description	October 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	17,000,000	-	17,000,000
Baggage Handling System (East Side - Phase 1)	635,000,000	238,885,318	873,885,318
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	26,500,000	-	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	253,000,000	10,000,000	263,000,000
North Terminal Security Checkpoints	27,081,838	(27,081,838)	-
Passenger Processing Efficiency Systems	25,407,000	51,513,345	76,920,345
Airline Terminal Improvement Account	67,703,731	(28,484,028)	39,219,703
Security Enhancement Program (Incl Access Control)	12,014,276	-	12,014,276
Signage - Terminal	4,725,500	2,000,000	6,725,500
Health & Safety Renovations - General	1,750,000	(1,750,000)	-
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	(8,250,000)	-
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	(5,000,000)	-
North Terminal Buildings' Roof Replacement	20,000,000	15,000,000	35,000,000
North Terminal Vertical Circulation Improvements	42,000,000	-	42,000,000
North Terminal Renovations	232,777,924	118,400,000	351,177,924
North Terminal Building System Upgrade	50,161,818	(28,000,000)	22,161,818
Passenger Boarding Bridges (PBB)	9,000,000	-	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	229,432,090	(229,432,090)	-
Airside 2 Wing Expansion	-	374,000,000	374,000,000
Utilities Infrastructure Improvements	-	15,000,000	15,000,000
Checkpoint B&C Improvements	-	10,000,000	10,000,000
East Terminal Passenger Circulation Improvements	-	98,000,000	98,000,000
Terminal Total	\$ 1,687,865,342	\$ 604,800,707	\$ 2,292,666,049
Terminal C- Phase 2			
Terminal C Ph 2 Design Concept	\$ 40,000,000	\$ (28,000,000)	\$ 12,000,000
Terminal C Ph 2 Site & Apron Projects	200,000,000	-	200,000,000
Terminal C- Phase 2 Total	\$ 240,000,000	\$ (28,000,000)	\$ 212,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	170,000,000	-	170,000,000
Terminal C Enhancement Projects	54,882,523	-	54,882,523
Passenger Conveyance Systems	10,000,000	10,000,000	20,000,000
Terminal C Landscaping	12,000,000	5,000,000	17,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects Total	\$ 718,882,523	\$ 15,000,000	\$ 733,882,523
Airfield			
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	\$ 70,950,216	\$ (44,775,216)	\$ 26,175,000
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47,060,000	31,722,905	78,782,905
Airfield Single Mode Fiber (Design and Construction)	3,100,000	-	3,100,000
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2,674,675	-	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	1,200,000	(1,200,000)	-
Replace 17L/35R Inpavement Lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	41,440,000	-	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	69,477,000	-	69,477,000
South End Around Taxiway	-	66,787,638	66,787,638
Airfield Total	\$ 238,701,891	\$ 52,535,327	\$ 291,237,218
Ground Transportation			
RAC QTA Projects	\$ 8,605,915	\$ (8,605,915)	\$ -
RAC Terminal Improvements	16,000,000	(16,000,000)	-
Roadway Improvement Program	92,900,000	75,538,842	168,438,842
RAC & Parking Expansion Program	1,435,490,608	(225,490,608)	1,210,000,000
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	230,408,200	(230,408,200)	-
Rental Car Expansion - Roads and APM	289,015,702	(289,015,702)	-
Signage - Roadway	12,066,530	10,000,000	22,066,530
Employee Parking Lot	10,157,908	(10,157,908)	-
Employee Parking Lot	-	20,000,000	20,000,000
NT Parking Garage Rehab	-	55,000,000	55,000,000
Ground Transportation Facility Pedestrian Bridge	169,250,000	-	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	48,700,000	12,000,000	60,700,000
Ground Transportation Total	\$ 2,322,594,863	\$ (607,139,491)	\$ 1,715,455,372
Other			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	18,750,000	-	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	47,500,000	57,500,000
Executive Lobby/Conference/Office Area Renovations	7,000,000	-	7,000,000
Advanced Air Mobility (AAM)	102,107,000	-	102,107,000
Heintzelman Blvd Infrastructure & Development	-	39,000,000	39,000,000
Checkpoint Alpha & New CRDC	-	281,212,362	281,212,362
Mud Lake Access	-	15,000,000	15,000,000
Terminal Nomenclature	-	65,000,000	65,000,000
Other Total	\$ 231,010,000	\$ 447,712,362	\$ 678,722,362
GRAND TOTAL CIP	\$ 5,439,054,619	\$ 484,908,905	\$ 5,923,963,524

Proposed Funding Plan						
Grants	Authority Funds	PFC Paygo	PFC Bond	Non-PFC Bonds	Other	Total
\$ -	\$ 1,950,000	\$ -	\$ -	\$ 3,190,819	\$ -	\$ 5,140,819
-	-	-	-	17,000,000	-	17,000,000
-	2,500,000	-	-	871,385,318	-	873,885,318
3,250,000	3,538,338	-	-	3,249,572	-	10,037,910
-	6,000,000	-	-	20,500,000	-	26,500,000
-	5,882,436	-	-	-	-	5,882,436
50,478,293	2,240,000	-	98,919,030	111,362,677	-	263,000,000
-	-	-	-	-	-	-
-	14,960,032	-	-	61,960,313	-	76,920,345
-	-	-	-	39,219,703	-	39,219,703
1,389,896	-	-	-	10,624,380	-	12,014,276
-	-	-	-	6,725,500	-	6,725,500
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	35,000,000	-	35,000,000
-	17,000,000	-	-	25,000,000	-	42,000,000
69,803,326	15,510,600	-	-	265,863,998	-	351,177,924
-	2,161,818	-	-	20,000,000	-	22,161,818
-	-	-	-	9,000,000	-	9,000,000
-	-	-	-	-	-	-
-	29,000,000	-	-	345,000,000	-	374,000,000
-	-	-	-	15,000,000	-	15,000,000
-	-	-	-	10,000,000	-	10,000,000
-	3,000,000	-	-	95,000,000	-	98,000,000
\$ 124,921,515	\$103,743,224	\$ -	\$ 98,919,030	\$ 1,965,082,280	\$ -	\$ 2,292,666,049
\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000
-	5,000,000	-	-	195,000,000	-	200,000,000
\$ -	\$ 17,000,000	\$ -	\$ -	\$ 195,000,000	\$ -	\$ 212,000,000
\$ 209,259,952	\$ 30,746,307	\$ 40,000,000	\$ 64,090,000	\$ 117,903,741	\$ -	\$ 462,000,000
81,272,638	3,000,000	19,319,485	-	66,407,877	-	170,000,000
218,717	752,681	128,714	268,425	53,513,831	155	54,882,523
-	-	-	-	20,000,000	-	20,000,000
-	1,208,333	-	-	13,791,667	2,000,000	17,000,000
-	-	-	-	10,000,000	-	10,000,000
\$ 290,751,307	\$ 35,707,321	\$ 59,448,199	\$ 64,358,425	\$ 281,617,116	\$ 2,000,155	\$ 733,882,523
\$ 20,818,969	\$ 1,300,000	\$ -	\$ -	\$ 4,056,031	\$ -	\$ 26,175,000
63,613,975	2,250,000	-	-	12,918,930	-	78,782,905
-	-	-	3,100,000	-	-	3,100,000
-	-	-	-	2,674,675	-	2,674,675
-	-	-	-	-	-	-
-	-	-	-	2,800,000	-	2,800,000
32,585,000	-	-	-	8,855,000	-	41,440,000
53,445,000	-	-	-	16,032,000	-	69,477,000
-	-	-	-	66,787,638	-	66,787,638
\$ 170,462,944	\$ 3,550,000	\$ -	\$ -	\$ 117,224,274	\$ -	\$ 291,237,218
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
31,250,000	5,174,680	-	-	132,014,162	-	168,438,842
-	7,500,000	-	-	690,250,000	512,250,000	1,210,000,000
-	-	-	-	-	-	-
-	-	-	-	-	-	-
6,033,265	-	-	-	16,033,265	-	22,066,530
-	-	-	-	-	-	-
-	-	-	-	20,000,000	-	20,000,000
-	2,500,000	-	-	52,500,000	-	55,000,000
39,300,000	-	-	-	51,707,016	78,242,984	169,250,000
-	10,000,000	-	-	-	-	10,000,000
-	13,250,000	-	-	47,450,000	-	60,700,000
\$ 76,583,265	\$ 38,424,680	\$ -	\$ -	\$ 1,009,954,443	\$590,492,984	\$ 1,715,455,372
\$ -	\$ 10,619,667	\$ -	\$ -	\$ 6,808,333	\$ -	\$ 17,428,000
-	1,000,000	9,000,000	-	-	-	10,000,000
-	10,000,000	-	-	-	-	10,000,000
-	1,000,000	-	-	3,200,000	-	4,200,000
-	5,525,000	-	-	5,000,000	-	10,525,000
-	11,000,000	-	-	-	-	11,000,000
-	-	-	-	18,750,000	-	18,750,000
-	-	-	-	30,000,000	-	30,000,000
-	2,000,000	-	-	55,500,000	-	57,500,000
-	1,200,000	-	-	5,800,000	-	7,000,000
-	-	-	-	-	102,107,000	102,107,000
-	-	-	-	39,000,000	-	39,000,000
-	4,000,000	-	-	277,212,362	-	281,212,362
-	-	-	-	15,000,000	-	15,000,000
-	5,000,000	-	-	60,000,000	-	65,000,000
\$ -	\$ 51,344,667	\$ 9,000,000	\$ -	\$ 516,270,695	\$102,107,000	\$ 678,722,362
\$ 662,719,031	\$249,769,892	\$ 68,448,199	\$ 163,277,455	\$ 4,085,148,808	\$694,600,139	\$ 5,923,963,524

EXHIBIT 1 (Continued)

Description	October 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	17,000,000	-	17,000,000
Baggage Handling System (East Side - Phase 1)	635,000,000	238,885,318	873,885,318
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	26,500,000	-	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	253,000,000	10,000,000	263,000,000
North Terminal Security Checkpoints	27,081,838	(27,081,838)	-
Passenger Processing Efficiency Systems	25,407,000	51,513,345	76,920,345
Airline Terminal Improvement Account	67,703,731	(28,484,028)	39,219,703
Security Enhancement Program (incl Access Control)	12,014,276	-	12,014,276
Signage - Terminal	4,725,500	2,000,000	6,725,500
Health & Safety Renovations - General	1,750,000	(1,750,000)	-
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	(8,250,000)	-
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	(5,000,000)	-
North Terminal Buildings' Roof Replacement	20,000,000	15,000,000	35,000,000
North Terminal Vertical Construction Improvements	42,000,000	-	42,000,000
North Terminal Renovations	232,777,924	118,400,000	351,177,924
North Terminal Building System Upgrade	50,161,818	(28,000,000)	22,161,818
Passenger Boarding Bridges (PBB)	9,000,000	-	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	229,432,090	(229,432,090)	-
Airside 2 Wing Expansion	-	374,000,000	374,000,000
Utilities Infrastructure Improvements	-	15,000,000	15,000,000
Checkpoint B&C Improvements	-	10,000,000	10,000,000
East Terminal Passenger Circulation Improvements	-	98,000,000	98,000,000
Terminal Total	\$ 1,687,865,342	\$ 604,800,707	\$ 2,292,666,049
Terminal C- Phase 2			
Terminal C Ph 2 Design Concept	\$ 40,000,000	\$ (28,000,000)	\$ 12,000,000
Terminal C Ph 2 Site & Apron Projects	200,000,000	-	200,000,000
Terminal C- Phase 2 Total	\$ 240,000,000	\$ (28,000,000)	\$ 212,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	170,000,000	-	170,000,000
Terminal C Enhancement Projects	54,882,523	-	54,882,523
Passenger Conveyance Systems	10,000,000	10,000,000	20,000,000
Terminal C Landscaping	12,000,000	5,000,000	17,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects Total	\$ 718,882,523	\$ 15,000,000	\$ 733,882,523
Airfield			
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	\$ 70,950,216	\$ (44,775,216)	\$ 26,175,000
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47,060,000	31,722,905	78,782,905
Airfield Single Mode Fiber (Design and Construction)	-	3,100,000	3,100,000
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2,674,675	-	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	1,200,000	(1,200,000)	-
Replace 17L/35R Inpavement Lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	41,440,000	-	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	69,477,000	-	69,477,000
South End Around Taxiway	-	66,787,638	66,787,638
Airfield Total	\$ 238,701,891	\$ 52,535,327	\$ 291,237,218
Ground Transportation			
RAC QTA Projects	\$ 8,605,915	\$ (8,605,915)	\$ -
RAC Terminal Improvements	16,000,000	(16,000,000)	-
Roadway Improvement Program	92,900,000	75,538,842	168,438,842
RAC & Parking Expansion Program	1,435,490,608	(225,490,608)	1,210,000,000
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	230,408,200	(230,408,200)	-
Rental Car Expansion - Roads and APM	289,015,702	(289,015,702)	-
Signage - Roadway	12,066,530	10,000,000	22,066,530
Employee Parking Lot	10,157,908	(10,157,908)	-
Employee Parking Lot	-	20,000,000	20,000,000
NT Parking Garage Rehab	-	55,000,000	55,000,000
Ground Transportation Facility Pedestrian Bridge	169,250,000	-	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	48,700,000	12,000,000	60,700,000
Ground Transportation Total	\$ 2,322,594,863	\$ (607,139,491)	\$ 1,715,455,372
Other			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	18,750,000	-	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	47,500,000	57,500,000
Executive Lobby/Conference/Office Area Renovations	7,000,000	-	7,000,000
Advanced Air Mobility (AAM)	102,107,000	-	102,107,000
Heintzelman Blvd Infrastructure & Development	-	39,000,000	39,000,000
Checkpoint Alpha & New CRDC	-	281,212,362	281,212,362
Mud Lake Access	-	15,000,000	15,000,000
Terminal Nomenclature	-	65,000,000	65,000,000
Other Total	\$ 231,010,000	\$ 447,712,362	\$ 678,722,362
GRAND TOTAL CIP	\$ 5,439,054,619	\$ 484,908,905	\$ 5,923,963,524

Proposed Program Expenditures by Fiscal Year							
2024 and Prior Years	2025	2026	2027	2028	2029	2030	Total
\$ 3,480,150	\$ 1,660,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,140,819
261,886	2,738,114	7,000,000	7,000,000	-	-	-	17,000,000
-	-	-	218,471,329	436,942,660	218,471,329	-	873,885,318
1,834,690	4,750,772	3,452,448	-	-	-	-	10,037,910
16,810,924	4,000,000	5,689,076	-	-	-	-	26,500,000
2,613,959	1,500,000	1,768,477	-	-	-	-	5,882,436
20,785,972	38,631,500	95,196,070	60,095,279	48,291,179	-	-	263,000,000
-	-	-	-	-	-	-	-
6,658,488	16,016,104	16,000,000	16,000,000	22,245,753	-	-	76,920,345
-	1,294,685	10,000,000	10,000,000	17,925,018	-	-	39,219,703
1,676,681	2,885,574	4,000,000	3,452,021	-	-	-	12,014,276
104,406	1,004,396	3,000,000	2,616,698	-	-	-	6,725,500
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	2,000,000	6,000,000	7,000,000	20,000,000	-	-	35,000,000
294,115	2,264,280	10,000,000	14,000,000	15,441,605	-	-	42,000,000
1,633,147	9,295,574	94,000,000	138,000,000	108,249,203	-	-	351,177,924
5,986,019	1,198,352	7,000,000	7,977,447	-	-	-	22,161,818
-	9,000,000	-	-	-	-	-	9,000,000
-	-	-	-	-	-	-	-
-	-	35,000,000	65,000,000	125,000,000	149,000,000	-	374,000,000
-	-	2,000,000	7,000,000	6,000,000	-	-	15,000,000
-	-	2,000,000	8,000,000	-	-	-	10,000,000
-	-	5,000,000	40,000,000	53,000,000	-	-	98,000,000
\$ 62,140,437	\$ 98,240,020	\$ 307,106,071	\$ 604,612,774	\$ 853,095,418	\$367,471,329	\$ -	\$ 2,292,666,049
\$ 1,202,276	\$ 1,797,724	\$ 5,000,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 12,000,000
-	4,345,198	60,000,000	70,000,000	65,654,802	-	-	200,000,000
\$ 1,202,276	\$ 6,142,922	\$ 65,000,000	\$ 74,000,000	\$ 65,654,802	\$ -	\$ -	\$ 212,000,000
\$ 190,090,393	\$ 140,916,864	\$ 130,992,743	\$ -	\$ -	\$ -	\$ -	\$ 462,000,000
14,837,815	28,279,077	26,089,526	23,611,595	77,181,987	-	-	170,000,000
6,723,780	8,318,730	22,958,912	16,881,101	-	-	-	54,882,523
-	1,000,000	7,000,000	12,000,000	-	-	-	20,000,000
35,057	2,157,844	7,000,000	7,807,099	-	-	-	17,000,000
-	1,000,000	4,000,000	5,000,000	-	-	-	10,000,000
\$211,687,045	\$181,672,515	\$ 198,041,181	\$ 65,299,795	\$ 77,181,987	\$ -	\$ -	\$ 733,882,523
\$ 15,575	\$ 26,159,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,175,000
-	2,737,655	37,030,000	39,015,250	-	-	-	78,782,905
-	3,100,000	-	-	-	-	-	3,100,000
-	250,000	1,337,338	1,087,337	-	-	-	2,674,675
-	-	-	-	-	-	-	-
-	500,000	2,300,000	-	-	-	-	2,800,000
-	-	-	-	-	5,000,000	36,440,000	41,440,000
-	-	-	5,000,000	36,837,000	27,640,000	-	69,477,000
-	-	-	13,357,528	26,715,055	26,715,055	-	66,787,638
\$ 15,575	\$ 32,747,080	\$ 40,667,338	\$ 58,460,115	\$ 63,552,055	\$ 59,355,055	\$ 36,440,000	\$ 291,237,218
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-
2,093,478	10,861,296	34,000,000	47,984,526	35,999,542	37,500,000	-	168,438,842
-	494,928	121,000,000	363,000,000	423,500,000	302,005,072	-	1,210,000,000
-	-	-	-	-	-	-	-
4,729,959	2,762,642	7,000,000	7,573,929	-	-	-	22,066,530
-	-	-	-	-	-	-	-
-	-	7,000,000	13,000,000	-	-	-	20,000,000
-	-	10,000,000	25,000,000	20,000,000	-	-	55,000,000
55,021,590	51,294,200	46,684,210	16,250,000	-	-	-	169,250,000
-	-	4,000,000	6,000,000	-	-	-	10,000,000
13,437,374	4,891,672	24,000,000	18,370,954	-	-	-	60,700,000
\$ 75,282,401	\$ 70,304,738	\$ 253,684,210	\$ 497,179,409	\$ 479,499,542	\$339,505,072	\$ -	\$ 1,715,455,372
\$ 5,811,899	\$ 299,900	\$ 5,000,000	\$ 6,316,201	\$ -	\$ -	\$ -	\$ 17,428,000
1,154,192	200,000	6,000,000	2,645,808	-	-	-	10,000,000
535,524	2,343,218	5,050,000	2,071,258	-	-	-	10,000,000
-	300,000	2,100,000	1,800,000	-	-	-	4,200,000
116,137	2,505,862	7,903,001	-	-	-	-	10,525,000
-	1,100,000	4,400,000	5,500,000	-	-	-	11,000,000
-	-	1,875,000	8,437,500	-	-	-	18,750,000
-	2,000,000	6,000,000	6,000,000	16,000,000	-	-	30,000,000
-	2,000,000	10,000,000	15,000,000	15,000,000	15,500,000	-	57,500,000
346,473	276,389	3,000,000	3,377,138	-	-	-	7,000,000
-	-	50,000,000	52,107,000	-	-	-	102,107,000
-	-	5,000,000	15,000,000	19,000,000	-	-	39,000,000
-	-	5,000,000	75,000,000	125,000,000	76,212,362	-	281,212,362
-	-	10,000,000	5,000,000	-	-	-	15,000,000
-	-	3,000,000	5,000,000	25,000,000	32,000,000	-	65,000,000
\$ 7,964,225	\$ 11,025,369	\$ 124,328,001	\$ 203,254,905	\$ 208,437,500	\$123,712,362	\$ -	\$ 678,722,362
\$358,291,959	\$400,132,644	\$ 988,826,801	\$ 1,502,806,998	\$ 1,747,421,304	\$890,043,818	\$ 36,440,000	\$ 5,923,963,524

EXHIBIT 2

Description	October 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update
Terminal			
Baggage Program Enhancements	\$ 5,140,819	\$ -	\$ 5,140,819
Baggage Handling System	17,000,000	-	17,000,000
Baggage Handling System (East Side - Phase 1)	635,000,000	238,885,318	873,885,318
CCTV Projects	10,037,910	-	10,037,910
Changing Regulatory Requirements	26,500,000	-	26,500,000
Airside 2 and 4 APM System Updates	5,882,436	-	5,882,436
Airside 2 and 4 APM System Replacement	253,000,000	10,000,000	263,000,000
North Terminal Security Checkpoints	27,081,838	(27,081,838)	-
Passenger Processing Efficiency Systems	25,407,000	51,513,345	76,920,345
Airline Terminal Improvement Account	67,703,731	(28,484,028)	39,219,703
Security Enhancement Program (incl Access Control)	12,014,276	-	12,014,276
Signage - Terminal	4,725,500	2,000,000	6,725,500
Health & Safety Renovations - General	1,750,000	(1,750,000)	-
Health & Safety Renovations - Virtual Ramp Control (VRC)	8,250,000	(8,250,000)	-
Health & Safety Renovations - Self Service Bag Drop Projects	5,000,000	(5,000,000)	-
North Terminal Buildings' Roof Replacement	20,000,000	15,000,000	35,000,000
North Terminal Vertical Circulation Improvements	42,000,000	-	42,000,000
North Terminal Renovations	232,777,924	118,400,000	351,177,924
North Terminal Building System Upgrade	50,161,818	(28,000,000)	22,161,818
Passenger Boarding Bridges (PBB)	9,000,000	-	9,000,000
NT PAX Mods for RACs Access to APM (ConRAC)	229,432,090	(229,432,090)	-
Airside 2 Wing Expansion	-	374,000,000	374,000,000
Utilities Infrastructure Improvements	-	15,000,000	15,000,000
Checkpoint B&C Improvements	-	10,000,000	10,000,000
East Terminal Passenger Circulation Improvements	-	98,000,000	98,000,000
Terminal Total	\$ 1,687,865,342	\$ 604,800,707	\$ 2,292,666,049
Terminal C- Phase 2			
Terminal C Ph 2 Design Concept	\$ 40,000,000	\$ (28,000,000)	\$ 12,000,000
Terminal C Ph 2 Site & Apron Projects	200,000,000	-	200,000,000
Terminal C- Phase 2 Total	\$ 240,000,000	\$ (28,000,000)	\$ 212,000,000
Terminal C- Additional Projects			
Terminal C ASC Gates C250-C253	\$ 462,000,000	\$ -	\$ 462,000,000
Terminal C Gates C250-C253 Ramp RON & Airfield	170,000,000	-	170,000,000
Terminal C Enhancement Projects	54,882,523	-	54,882,523
Passenger Conveyance Systems	10,000,000	10,000,000	20,000,000
Terminal C Landscaping	12,000,000	5,000,000	17,000,000
South Computer Room Buildout	10,000,000	-	10,000,000
Terminal C- Additional Projects Total	\$ 718,882,523	\$ 15,000,000	\$ 733,882,523
Airfield			
Taxiways G&H Rehabilitation - Phases 1 & 2 (Design and Construction)	\$ 70,950,216	\$ (44,775,216)	\$ 26,175,000
Taxiways E&F Rehabilitation - Phases 1 & 2 (Design and Construction)	47,060,000	31,722,905	78,782,905
Airfield Single Mode Fiber (Design and Construction)	3,100,000	-	3,100,000
New Rwy 36L Cat II/III Infrastructure (Design and Construction)	2,674,675	-	2,674,675
Select Airside 1, 2, 3 & 4 Apron Rehabilitation	1,200,000	(1,200,000)	-
Replace 17L/35R Inpavement Lighting w/LED	2,800,000	-	2,800,000
Taxiway C - Phase 1 (Design and Construction)	41,440,000	-	41,440,000
Taxiway B - Phase 1 & 2 (Design and Construction)	69,477,000	-	69,477,000
South End Around Taxiway	-	66,787,638	66,787,638
Airfield Total	\$ 238,701,891	\$ 52,535,327	\$ 291,237,218
Ground Transportation			
RAC QTA Projects	\$ 8,605,915	\$ (8,605,915)	\$ -
RAC Terminal Improvements	16,000,000	(16,000,000)	-
Roadway Improvement Program	92,900,000	75,538,842	168,438,842
RAC & Parking Expansion Program	1,435,490,608	(225,490,608)	1,210,000,000
Rental Car Expansion - GTC (Ground Transportation Center), Parking, and A/B/C Garage Conversion	230,408,200	(230,408,200)	-
Rental Car Expansion - Roads and APM	289,015,702	(289,015,702)	-
Signage - Roadway	12,066,530	10,000,000	22,066,530
Employee Parking Lot	10,157,908	(10,157,908)	-
New Employee Parking Lot - North	-	20,000,000	20,000,000
NT Parking Garage Rehab	-	55,000,000	55,000,000
Ground Transportation Facility Pedestrian Bridge	169,250,000	-	169,250,000
Roadway Congestion Management Projects	10,000,000	-	10,000,000
Parking Improvements	48,700,000	12,000,000	60,700,000
Ground Transportation Total	\$ 2,322,594,863	\$ (607,139,491)	\$ 1,715,455,372
Other			
Fiber Infrastructure Program	\$ 17,428,000	\$ -	\$ 17,428,000
Wildlife Attractant Removal (East Airfield)	10,000,000	-	10,000,000
Building Renovations	10,000,000	-	10,000,000
Security Detection System Improvement	4,200,000	-	4,200,000
Other - Misc	10,525,000	-	10,525,000
Advanced Budget, Schedule and Scoping Analysis (ABSSA)	11,000,000	-	11,000,000
C/E/F Annex 2 & Parking	18,750,000	-	18,750,000
GOAA Infrastructure Development for Tenant Projects	30,000,000	-	30,000,000
Airport Power Systems Upgrades	10,000,000	47,500,000	57,500,000
Executive Lobby/Conference/Office Area Renovations	7,000,000	-	7,000,000
Advanced Air Mobility (AAM)	102,107,000	-	102,107,000
Heintzelman Blvd Infrastructure & Development	-	39,000,000	39,000,000
Checkpoint Alpha & New CRDC	-	281,212,362	281,212,362
Mud Lake Access	-	15,000,000	15,000,000
Terminal Nomenclature	-	65,000,000	65,000,000
Other Total	\$ 231,010,000	\$ 447,712,362	\$ 678,722,362
GRAND TOTAL CIP	\$ 5,439,054,619	\$ 484,908,905	\$ 5,923,963,524

Revisions to October 2024 CIP Funding Plan						
Grants	Authority Funds	PFC Paygo	PFC Bond	Non-PFC Bonds	Other	Total Increase / (Decrease)
\$ -	\$ 1,950,000	\$ -	\$ -	\$ (1,950,000)	\$ -	\$ -
-	-	-	-	-	-	-
-	2,500,000	-	-	236,385,318	-	238,885,318
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
2,500,000	-	-	-	7,500,000	-	10,000,000
-	(16,943,864)	-	-	(9,989,080)	(148,894)	(27,081,838)
-	8,000,000	-	-	43,513,345	-	51,513,345
-	-	-	-	(28,484,028)	-	(28,484,028)
(500,000)	-	-	-	500,000	-	-
-	-	-	-	2,000,000	-	2,000,000
-	-	-	-	(1,750,000)	-	(1,750,000)
-	-	-	-	(8,250,000)	-	(8,250,000)
-	(5,000,000)	-	-	-	-	(5,000,000)
-	-	-	-	15,000,000	-	15,000,000
-	-	-	-	-	-	-
7,332,514	2,000,000	-	-	109,067,486	-	118,400,000
-	-	-	-	(28,000,000)	-	(28,000,000)
-	-	-	-	-	-	-
-	-	-	-	(229,432,090)	-	(229,432,090)
-	29,000,000	-	-	345,000,000	-	374,000,000
-	-	-	-	15,000,000	-	15,000,000
-	-	-	-	10,000,000	-	10,000,000
-	3,000,000	-	-	95,000,000	-	98,000,000
\$ 9,332,514	\$ 24,506,136	\$ -	\$ -	\$ 571,110,951	\$ (148,894)	\$ 604,800,707
\$ -	\$ -	\$ (28,000,000)	\$ -	\$ -	\$ -	\$ (28,000,000)
-	-	-	-	-	-	-
\$ -	\$ -	\$ (28,000,000)	\$ -	\$ -	\$ -	\$ (28,000,000)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	10,000,000	-	10,000,000
-	-	-	-	5,000,000	-	5,000,000
-	-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000
\$ (35,313,667)	\$ (919,585)	\$ -	\$ -	\$ (8,541,964)	\$ -	\$ (44,775,216)
25,936,475	-	-	-	5,786,430	-	31,722,905
-	-	-	-	-	-	-
-	-	-	-	-	-	-
(500,000)	(700,000)	-	-	-	-	(1,200,000)
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	66,787,638	-	66,787,638
\$ (9,877,192)	\$ (1,619,585)	\$ -	\$ -	\$ 64,032,104	\$ -	\$ 52,535,327
\$ -	\$ -	\$ -	\$ -	\$ -	\$ (8,605,915)	\$ (8,605,915)
-	-	-	-	-	(16,000,000)	(16,000,000)
16,700,000	1,674,680	-	-	57,164,162	-	75,538,842
-	7,500,000	-	-	690,250,000	(923,240,608)	(225,490,608)
-	-	-	-	(230,408,200)	-	(230,408,200)
-	-	-	-	(289,015,702)	-	(289,015,702)
-	-	-	-	10,000,000	-	10,000,000
-	(192,434)	-	-	(9,965,474)	-	(10,157,908)
-	-	-	-	20,000,000	-	20,000,000
-	2,500,000	-	-	52,500,000	-	55,000,000
5,000,000	-	-	-	-	(5,000,000)	-
-	-	-	-	-	-	-
-	-	-	-	12,000,000	-	12,000,000
\$ 21,700,000	\$ 11,482,246	\$ -	\$ -	\$ 312,524,786	\$ (952,846,523)	\$ (607,139,491)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	11,000,000	-	-	(11,000,000)	-	-
-	-	-	-	-	-	-
-	2,000,000	-	-	45,500,000	-	47,500,000
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	39,000,000	-	39,000,000
-	4,000,000	-	-	277,212,362	-	281,212,362
-	-	-	-	15,000,000	-	15,000,000
-	5,000,000	-	-	60,000,000	-	65,000,000
\$ -	\$ 22,000,000	\$ -	\$ -	\$ 425,712,362	\$ -	\$ 447,712,362
\$ 21,155,322	\$ 56,368,797	\$ (28,000,000)	\$ -	\$ 1,388,380,203	\$ (952,995,417)	\$ 484,908,905

EXHIBIT 3

Selected Financial Metrics

Fiscal Year	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
Debt Service Coverage						
All-in Coverage (PFCs in Numerator)	2.00x	2.00x	2.03x	1.51x	1.55x	1.29x
Cost per Enplanement						
Participating Airlines	\$11.92	\$11.99	\$12.48	\$17.02	\$16.94	\$20.31
All Airlines	\$13.53	\$13.86	\$14.46	\$19.24	\$19.28	\$22.71

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Lance Lyttle, Chair, Capital Management Committee

Item Description

Recommendation of the Capital Management Committee to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando Executive Airport (ORL)

Background

The Capital Improvement Program (CIP) is a multi-year plan of major capital projects linked to the Aviation Authority's goals that establishes target years for implementation of projects and options for funding. The projects are derived from several plans produced by and for the Aviation Authority including the Master Plan and Pavement Management Plan which are developed to address airport capacity, asset preservation, safety and security and revenue generating projects. Unlike the Orlando International Airport, with the exception of Federal and State grants, most revenue at ORL is generated from aviation and non-aviation ground leases on the airport site.

Issues

The proposed projects included in the Fiscal Year (FY) 2025-2030 CIP reflect an austere list primarily concentrated on airfield projects that are candidates for FAA and FDOT funding. The aforementioned projects improve the airport's financial self-sufficiency and are ultimately the backbone of the airport's role as a reliever airport to the Orlando International Airport. Projects that are not able to be funded during the timeline outlined on the CIP will be deferred until grant funding is available. Funding for commercial property improvement projects, which must be funded entirely by Authority funds without the benefit of FAA and FDOT grants, are included in the CIP. These projects are important because approximately 42% of ORL revenues are generated by non-aviation revenues such as the leasing of commercial property.

The proposed adjustments were presented to the Capital Management Committee on August 22, 2025. The recommended adjustments decrease the current CIP of \$109 million to a proposed CIP amount of \$84.2 million. Please see attachment A for detail of these adjustments.

To obtain Federal Aviation Administration (FAA) or Florida Department of Transportation (FDOT) grants, all Florida airports enter projects in the Florida Department of Transportation's Joint Annual Capital Improvement Program (JACIP). The JACIP is updated based on the Aviation Authority's approved CIP. The ORL CIP was last approved by the Aviation Authority Board on June 19, 2024. The proposed adjustments to the CIP are reflected in Attachment A.

Alternatives

The Aviation Authority Board could choose to agree with staff's recommendation and authorize staff to implement the proposed ORL CIP as described in Attachment A. This option is recommended. Alternatively, the Aviation Authority Board could choose to delete/add/change the proposed projects and/or funding sources.

Fiscal Impact

The net decrease to the CIP is (\$24.8) million including \$8.3 million of added projects, (\$27.3) million of net project budget adjustments, and (\$5.8) million of deleted projects if all recommended adjustments are accepted. The proposed ORL CIP totals \$84.2 million and includes approximately \$67.1 million of grant revenues and approximately \$17.1 million of Authority funds.

Recommended Action

It is respectfully requested that the Aviation Authority Board resolve to accept the recommendation of the Capital Management Committee to: (1) approve the update of the Orlando Executive Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum; (2) grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the update to the Fiscal Year 2025-2030 Capital Improvement Program.

ATTACHMENT "A"

Memorandum

DATE: August 22, 2025

TO: Members of the Capital Management Committee

FROM: Kathleen M. Sharman, Chief Financial Officer

Item Description

Recommendation to Update the Fiscal Year 2025-2030 Capital Improvement Program for Orlando Executive Airport (ORL)

Background

The Capital Improvement Program (CIP) is a multi-year plan of major capital projects linked to the Aviation Authority's goals that establishes target years for implementation of projects and options for funding. The projects are derived from several plans produced by and for the Aviation Authority including the Master Plan and Pavement Management Plan which are developed to address airport capacity, asset preservation, safety and security and revenue generating projects. Unlike the Orlando International Airport, with the exception of Federal and State grants, most revenue at ORL is generated from aviation and non-aviation ground leases on the airport site.

To obtain Federal Aviation Administration (FAA) or Florida Department of Transportation (FDOT) grants, all Florida airports enter projects in the Florida Department of Transportation's Joint Annual Capital Improvement Program (JACIP). The JACIP is updated based on the Aviation Authority's approved CIP. The ORL CIP was last approved by the Aviation Authority Board on June 19, 2024. The proposed (\$24.8) million of adjustments to the CIP are reflected in Exhibit 1 and Exhibit 2. The recommended adjustments decrease the current CIP of \$109 million to a proposed CIP amount of \$84.2 million.

Issues

The proposed projects included in the Fiscal Year (FY) 2025-2030 CIP reflect an austere list primarily concentrated on airfield projects that are candidates for FAA and FDOT funding. The aforementioned projects improve the airport's financial self-sufficiency and are ultimately the backbone of the airport's role as a reliever airport to the Orlando International Airport. Projects that are not able to be funded during the timeline outlined on the CIP will be deferred until grant funding is available. Funding for commercial property improvement projects, which must be funded entirely by Authority funds without the benefit of FAA and FDOT grants, are included in the CIP. These projects are important because approximately 42% of ORL revenues are generated by non-aviation revenues such as the leasing of commercial property.

The proposed adjustments to the CIP are generally structured based on the following priorities:

1. Maximize funding from the FAA (including BIL funding) and the FDOT to fund eligible runway, taxiway and apron rehabilitation projects based on Pavement Condition Index (PCI) assessments. The annual estimated share of BIL funding for ORL is as follows: \$295,000 for FY 2022, \$844,000 for FY 2023, \$851,000 for FY 2024 and \$687,000 per year from FY 2025 - 2026; a total of approximately \$3.4 million.

2. Fund the highest priority commercial property improvement projects to maximize non-aviation revenue for ORL.
3. Fund airfield projects when matching grant funding is available.

Based on these priorities, the CIP has been formulated to address the following adjustments:

1. Runway 7-25 Rehabilitation, a proposed budget decrease, is based on competitive bids received in May 2025. In coordination with the FAA, the project scope was refined to focus on the runway, as the connector taxiways were determined to be outside the eligible scope for this project.
2. Taxiway A, B & E4 Rehabilitation is complete and is therefore removed from the CIP.
3. East Ramp Rehabilitation Phase 1a and Phase 1b Design, a proposed budget decrease, is based on competitive bids and the reallocation of budget to a proposed East Ramp Rehabilitation Phase 1 Construction budget.
4. East Ramp Rehabilitation Phase 1 Construction, a proposed net budget adjustment, reflects the reallocation of budget from the East Ramp Rehabilitation Phase 1a and Phase 1b programs and is based on competitive bids received in May 2025. This program is scheduled for FY 2025-2026.
5. East Ramp Rehabilitation Phase 2, a proposed addition to the CIP, is scheduled for FY 2028-2029.
6. Parallel Taxiway, a proposed budget increase, is due to the inclusion of budget for environmental work, as the current budget accounts for design only. The project timeline has been adjusted from FY 2029 to FY 2029-2030 to allow for the potential receipt of FAA and FDOT grants.
7. Airport Lighting Control and Monitoring System, a proposed addition to the CIP, is scheduled for FY 2026.
8. Generator Installation, a proposed budget increase, to reflect programmed FDOT funding and the associated Authority fund match. The project timeline has been adjusted from FY 2025 to FY 2027 to align with the timing of the programmed FDOT funding.
9. Master Plan Update, a proposed budget increase, to reflect additional scope items including additional airfield alternatives and increased stakeholder engagement. The project timeline has been adjusted from FY 2024 to FY 2024-2026 to align with the additional scope items and continued coordination with FAA and FDOT.
10. Colonial Promenade Improvements, a proposed budget increase, to reflect the inclusion of demolition costs. The project timeline has been adjusted from FY 2025 to FY 2026 to align with the anticipated demolition schedule.
11. Stormwater Restoration Project, the project timeline has been adjusted from FY 2024 to FY 2027 to allow for the potential receipt of FDOT grants.
12. Airport Beacon, a proposed budget increase, to reflect increased beacon and mobilization costs, as well as expanded project scope developed during design, including security equipment relocation, electrical system upgrades, civil site work and Construction Safety & Phasing Plan (CSPP) compliance. The project timeline has been adjusted from FY 2024 to FY 2025-2026 to support coordination and completion of the program.

13. Utilities Infrastructure Improvements, a proposed budget decrease, to reflect a change in funding from previously anticipated Federal Emergency Management Agency (FEMA) funding to programmed FDOT funding and the associated Authority fund match. The project timeline has been adjusted from FY 2025 to include a study in FY 2026 and construction in FY 2029-2030 to align with the timing of the programmed FDOT funding.
14. Stormwater Assessment Phase 1, the project timeline has been adjusted from FY 2025 to FY 2025-2026 to support phased project development and coordination with related planning efforts.

Alternatives

The Capital Management Committee could choose to agree with staff's recommendation and authorize staff to implement the proposed ORL CIP as described on Exhibit 1 and Exhibit 2. This option is recommended. Alternatively, the Capital Management Committee could choose to delete/add/change the proposed projects and/or funding sources.

Fiscal Impact

The net decrease to the CIP is (\$24.8) million including \$8.3 million of added projects, (\$27.3) million of net project budget adjustments, and (\$5.8) million of deleted projects if all recommended adjustments are accepted. The proposed ORL CIP totals \$84.2 million and includes approximately \$67.1 million of grant revenues and approximately \$17.1 million of Authority funds. The fiscal impact described above is summarized in Exhibit 1 and Exhibit 2.

Recommended Action

It is respectfully requested that the Capital Management Committee (1) recommend to the Aviation Authority Board to approve the update of the Orlando Executive Airport Fiscal Year 2025-2030 Capital Improvement Program as presented in the memorandum; (2) recommend to the Board to grant permission to the Chief Financial Officer to subsequently update the Capital Improvement Program, with no change to the overall CIP budget, based on potential funding optimization scenarios and (3) authorize staff to update the Joint Annual Capital Improvement Program based on the update to the Fiscal Year 2025-2030 Capital Improvement Program.

Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2025-2030

EXHIBIT 1

#	Description	June 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update
	AIRFIELD			
1	Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 48,279,753	\$ (30,783,205)	\$ 17,496,548
	Runway 13-31 Rehabilitation (Design and Construction)	17,325,741	-	17,325,741
2	Taxiway A, B & E4 Rehabilitation	5,783,500	(5,783,500)	-
3	East Ramp Rehabilitation Phase 1a, Design (Western/CBP Area)	3,528,985	(3,417,557)	111,428
3	East Ramp Rehabilitation Phase 1b, Design (Balance of Original Phase 1)	2,708,914	(2,575,256)	133,658
4	East Ramp Rehabilitation Phase 1, Construction (Combined Phase 1a & 1b)	-	4,030,000	4,030,000
	Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000
	Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830
	Taxiway E Rehabilitation (South of Rwy 7-25)	4,491,176	-	4,491,176
5	NEW East Ramp Rehabilitation, Phase 2	-	7,976,400	7,976,400
6	Parallel Taxiway (South of Rwy 7-25) - Environmental & Design	2,000,000	1,750,000	3,750,000
7	NEW Airport Lighting Control and Monitoring System	-	275,000	275,000
	AIRFIELD Total	\$ 96,600,899	\$ (28,528,118)	\$ 68,072,781

Proposed Funding Plan					
AIP Grants	FDOT Grants	BIL-AIG Entitlements	Total Grants	Authority Funds	Total
\$ 14,740,465	\$ 684,867	\$ -	\$ 15,425,332	\$ 2,071,216	\$ 17,496,548
13,858,527	1,185,765	-	15,044,292	2,281,449	17,325,741
-	-	-	-	-	-
-	89,142	-	89,142	22,286	111,428
-	10,693	120,292	130,985	2,673	133,658
-	782,073	2,527,411	3,309,484	720,516	4,030,000
5,614,200	499,040	-	6,113,240	664,760	6,778,000
4,559,783	405,314	-	4,965,097	739,733	5,704,830
3,571,695	317,484	-	3,889,179	601,997	4,491,176
6,412,500	570,000	-	6,982,500	993,900	7,976,400
3,375,000	300,000	-	3,675,000	75,000	3,750,000
-	-	-	-	275,000	275,000
\$ 52,132,170	\$ 4,844,378	\$ 2,647,703	\$ 59,624,251	\$ 8,448,530	\$ 68,072,781

	TERMINAL			
8	Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ 250,000	\$ 1,050,000
	TERMINAL Total	\$ 800,000	\$ 250,000	\$ 1,050,000

\$ -	\$ 840,000		\$ 840,000	\$ 210,000	\$ 1,050,000
\$ -	\$ 840,000	\$ -	\$ 840,000	\$ 210,000	\$ 1,050,000

	LAND DEVELOPMENT, ROADWAY & OTHER			
9	ORL Master Plan Update	\$ 795,886	\$ 53,910	\$ 849,796
10	Colonial Promenade Improvements	2,000,000	4,000,000	6,000,000
11	Stormwater Restoration Project (Phase 1)	4,000,000	-	4,000,000
12	Airport Beacon	342,000	189,000	531,000
13	Utilities Infrastructure Improvements (on airport property)	4,000,000	(750,000)	3,250,000
14	Stormwater Assessment, Phase 1	400,000	-	400,000
	LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,537,886	\$ 3,492,910	\$ 15,030,796

\$ -	\$ 63,671	\$ 716,297	\$ 779,968	\$ 69,828	\$ 849,796
-	-	-	-	6,000,000	6,000,000
-	3,200,000	-	3,200,000	800,000	4,000,000
-	424,800	-	424,800	106,200	531,000
-	2,200,000	-	2,200,000	1,050,000	3,250,000
-	-	-	-	400,000	400,000
\$ -	\$ 5,888,471	\$ 716,297	\$ 6,604,768	\$ 8,426,028	\$ 15,030,796

GRAND TOTAL CIP	\$ 108,938,785	\$ (24,785,208)	\$ 84,153,577
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\$ 52,132,170	\$ 11,572,849	\$ 3,364,000	\$ 67,069,019	\$ 17,084,558	\$ 84,153,577
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Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2025-2030

EXHIBIT 1 (Continued)					Proposed Program Expenditures by Fiscal Year							
#	Description	June 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update	2024 & Prior	2025	2026	2027	2028	2029	2030	TOTAL
	AIRFIELD											
1	Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 48,279,753	\$ (30,783,205)	\$ 17,496,548	\$ -	\$ 2,967,764	\$ 14,528,784	\$ -	\$ -	\$ -	\$ -	\$ 17,496,548
	Runway 13-31 Rehabilitation (Design and Construction)	17,325,741	-	17,325,741	-	-	1,077,338	16,248,403	-	-	-	17,325,741
2	Taxiway A, B & E4 Rehabilitation	5,783,500	(5,783,500)	-	-	-	-	-	-	-	-	-
3	East Ramp Rehabilitation Phase 1a, Design (Western/CBP Area)	3,528,985	(3,417,557)	111,428	31,482	79,946	-	-	-	-	-	111,428
3	East Ramp Rehabilitation Phase 1b, Design (Balance of Original Phase 1)	2,708,914	(2,575,256)	133,658	30,647	103,011	-	-	-	-	-	133,658
4	East Ramp Rehabilitation Phase 1, Construction (Combined Phase 1a & 1b)	-	4,030,000	4,030,000	-	30,000	4,000,000	-	-	-	-	4,030,000
	Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000	-	-	-	405,000	6,373,000	-	-	6,778,000
	Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830	-	-	-	365,000	5,339,830	-	-	5,704,830
	Taxiway E Rehabilitation (South of Rwy 7-25)	4,491,176	-	4,491,176	-	-	-	-	355,084	4,136,092	-	4,491,176
5	NEW East Ramp Rehabilitation, Phase 2	-	7,976,400	7,976,400	-	-	-	-	607,600	7,368,800	-	7,976,400
6	Parallel Taxiway (South of Rwy 7-25) - Environmental & Design	2,000,000	1,750,000	3,750,000	-	-	-	-	-	750,000	3,000,000	3,750,000
7	NEW Airport Lighting Control and Monitoring System	-	275,000	275,000	-	-	275,000	-	-	-	-	275,000
	AIRFIELD Total	\$ 96,600,899	\$ (28,528,118)	\$ 68,072,781	\$ 62,129	\$ 3,180,721	\$ 19,881,121	\$ 17,018,403	\$ 12,675,514	\$ 12,254,892	\$ 3,000,000	\$ 68,072,781
	TERMINAL											
8	Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ 250,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000
	TERMINAL Total	\$ 800,000	\$ 250,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000
	LAND DEVELOPMENT, ROADWAY & OTHER											
9	ORL Master Plan Update	\$ 795,886	\$ 53,910	\$ 849,796	\$ 70,612	\$ 354,286	\$ 424,898	\$ -	\$ -	\$ -	\$ -	\$ 849,796
10	Colonial Promenade Improvements	2,000,000	4,000,000	6,000,000	215,172	-	5,784,828	-	-	-	-	6,000,000
11	Stormwater Restoration Project (Phase 1)	4,000,000	-	4,000,000	-	-	-	4,000,000	-	-	-	4,000,000
12	Airport Beacon	342,000	189,000	531,000	-	100,000	431,000	-	-	-	-	531,000
13	Utilities Infrastructure Improvements (on airport property)	4,000,000	(750,000)	3,250,000	-	-	500,000	-	-	1,500,000	1,250,000	3,250,000
14	Stormwater Assessment, Phase 1	400,000	-	400,000	-	-	400,000	-	-	-	-	400,000
	LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,537,886	\$ 3,492,910	\$ 15,030,796	\$ 285,784	\$ 454,286	\$ 7,540,726	\$ 4,000,000	\$ -	\$ 1,500,000	\$ 1,250,000	\$ 15,030,796
GRAND TOTAL CIP					\$ 347,913	\$ 3,635,007	\$ 27,421,848	\$ 22,068,403	\$ 12,675,514	\$ 13,754,892	\$ 4,250,000	\$ 84,153,577

Orlando Executive Airport
Proposed Capital Improvement Program (CIP) 2025-2030

EXHIBIT 2					Revisions to June 2024 CIP Funding Plan							
#	Description	June 2024 CIP Update	Proposed Revisions	Proposed September 2025 CIP Update	AIP Grants	FEMA Community Grants	FDOT Grants	BIL-ATP Entitlements	BIL-AIG Entitlements	Total Grants	Authority Funds	Total
	AIRFIELD											
1	Runway 7-25 Rehabilitation (Last rehabilitation in 2002)	\$ 48,279,753	\$ (30,783,205)	\$ 17,496,548	\$ (25,153,891)	\$ -	\$ (2,861,298)	\$ -	\$ -	\$ (28,015,189)	\$ (2,768,016)	\$ (30,783,205)
	Runway 13-31 Rehabilitation (Design and Construction)	17,325,741	-	17,325,741	51,867	-	(41,494)	-	-	10,373	(10,373)	-
2	Taxiway A, B & E4 Rehabilitation	5,783,500	(5,783,500)	-	(5,030,322)	-	(447,947)	-	-	(5,478,269)	(305,231)	(5,783,500)
3	East Ramp Rehabilitation Phase 1a (Western/CBP Area)	3,528,985	(3,417,558)	111,428	-	-	(1,787,655)	-	(799,400)	(2,587,055)	(830,503)	(3,417,558)
3	East Ramp Rehabilitation Phase 1b (Balance of Original Phase 1)	2,708,914	(2,575,256)	133,658	-	-	(182,756)	-	(2,056,011)	(2,238,767)	(336,489)	(2,575,256)
4	East Ramp Rehabilitation Phase 1, Construction (Combined Phase 1a & 1b)	-	4,030,000	4,030,000	-	-	782,073	-	2,527,411	3,309,484	720,516	4,030,000
	Taxiway A Rehabilitation (Eastern Section - Design and Construction)	6,778,000	-	6,778,000	-	-	-	-	-	-	-	-
	Taxiway A Connectors (Design & Construction)	5,704,830	-	5,704,830	-	-	-	-	-	-	-	-
	Taxiway E Rehabilitation (South of Rwy 7-25)	4,491,176	-	4,491,176	-	-	-	-	-	-	-	-
5	NEW East Ramp Rehabilitation, Phase 2	-	7,976,400	7,976,400	6,412,500	-	570,000	-	-	6,982,500	993,900	7,976,400
6	Parallel Taxiway (South of Rwy 7-25) - Environmental & Design	2,000,000	1,750,000	3,750,000	1,575,000	-	140,000	-	-	1,715,000	35,000	1,750,000
7	NEW Airport Lighting Control and Monitoring System (ALCMS)	-	275,000	275,000	-	-	-	-	-	-	275,000	275,000
	AIRFIELD Total	\$ 96,600,899	\$ (28,528,119)	\$ 68,072,781	\$ (22,144,846)	\$ -	\$ (3,829,077)	\$ -	\$ (328,000)	\$ (26,301,923)	\$ (2,226,196)	\$ (28,528,119)
	TERMINAL											
8	Generator Installation - Administration & Maint Bldgs and CBP	\$ 800,000	\$ 250,000	\$ 1,050,000	\$ -	\$ -	\$ 809,600	\$ (722,000)	\$ -	\$ 87,600	\$ 162,400	\$ 250,000
	TERMINAL Total	\$ 800,000	\$ 250,000	\$ 1,050,000	\$ -	\$ -	\$ 809,600	\$ (722,000)	\$ -	\$ 87,600	\$ 162,400	\$ 250,000
	LAND DEVELOPMENT, ROADWAY & OTHER											
9	ORL Master Plan Update	\$ 795,886	\$ 53,910	\$ 849,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,910	\$ 53,910
10	Colonial Promenade Improvements	2,000,000	4,000,000	6,000,000	-	-	-	-	-	-	4,000,000	4,000,000
11	Stormwater Restoration Project (Phase 1)	4,000,000	-	4,000,000	-	(3,000,000)	2,400,000	-	-	(600,000)	600,000	-
12	Airport Beacon	342,000	189,000	531,000	-	-	151,200	-	-	151,200	37,800	189,000
13	Utilities Infrastructure Improvements (on airport property)	4,000,000	(750,000)	3,250,000	-	-	(1,000,000)	-	-	(1,000,000)	250,000	(750,000)
14	Stormwater Assessment, Phase 1	400,000	-	400,000	-	-	-	-	-	-	-	-
	LAND DEVELOPMENT, ROADWAY & OTHER Total	\$ 11,537,886	\$ 3,492,910	\$ 15,030,796	\$ -	\$ (3,000,000)	\$ 1,551,200	\$ -	\$ -	\$ (1,448,800)	\$ 4,941,710	\$ 3,492,910
GRAND TOTAL CIP		\$ 108,938,785	\$ (24,785,209)	\$ 84,153,577	\$ (22,144,846)	\$ (3,000,000)	\$ (1,468,277)	\$ (722,000)	\$ (328,000)	\$ (27,663,123)	\$ 2,877,914	\$ (24,785,209)

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Marquez Griffin, Chair, Procurement Committee

Item Description

Notification of Procurement Committee Recommendations to the Chief Executive Officer

Background

The following list represents contracts recommended by the Procurement Committee to be executed by the Chief Executive Officer, requiring notification to the Aviation Authority Board:

- Addendum to the Continuing Transportation Planning Services Agreement with HDR Engineering, Inc. (HDR) for Fiscal Year (FY) 2026 Horizontal Development Review Services at Orlando International Airport (MCO), for the not-to-exceed amount of \$20,000, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget. Services include, but are not limited to, on-call horizontal development plan review services for Orlando International Airport. Such services include, but are not limited to, the review of proposed horizontal development within properties controlled by the Aviation Authority. HDR's review will be summarized in comments that will be provided to the Aviation Authority for review prior to distributing to applicants or other stakeholders. Other stakeholders may include municipalities, Orange County, adjacent developments, or other governmental or quasi-governmental entities. The scope may also include meetings, workshops, or presentations, as required. The Office of Business Opportunity & Exchange has reviewed the scope of the above-referenced contract and did not recommend a small business participation goal due to the limited scope and the lack of certified small business firms that are ready, willing, and able to participate, and certifies that HDR is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services. *[Reference PC Meeting held August 19, 2025, Agenda Item No. CA-A].*
- Addendum to the Continuing Transportation Planning Services Agreement with HDR for Fiscal Year 2026 On-Call Transportation Planning Services at MCO, for the not-to-exceed amount of \$60,000, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget. Services include, but are not limited to, on-call miscellaneous transportation planning and traffic engineering tasks transportation planning services as needed by the Aviation Authority. The Office of Business Opportunity & Exchange has reviewed the scope of the above-referenced contract and did not recommend a small business participation goal due to the limited scope and the lack of certified small business firms that are ready, willing, and able to participate, and certifies that HDR is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services. *[Reference PC Meeting held August 19, 2025, Agenda Item No. CA-B].*
- Addendum to the Continuing Transportation Planning Services Agreement with HNTB Corporation (HNTB) for Fiscal Year 2026 Horizontal Development Review Services at MCO, for the not-to-exceed amount of \$10,000, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget.

Services include, but are not limited to, on-call horizontal development plan review services for Orlando International Airport. Generally, the scope of work will include, but is not limited to, the review of proposed horizontal development within properties controlled by the Authority. HNTB's review will be summarized in comments that will be provided to GOAA for review prior to distributing to applicants or other stakeholders. Other stakeholders may include municipalities, Orange County, adjacent developments, or other governmental or quasi-governmental entities. The scope may also include meetings, workshops, or presentations, as required. The Office of Business Opportunity & Exchange has reviewed the scope of the above-referenced contract and did not recommend a small business participation goal due to the limited scope and the lack of certified small business firms that are ready, willing, and able to participate, and certifies that HNTB is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services. *[Reference PC Meeting held August 19, 2025, Agenda Item No. CA-C].*

- Addendum to the Continuing Transportation Planning Services Agreement with HNTB for Fiscal Year 2026 On-Call Transportation Planning Services at MCO, for the not-to-exceed amount of \$45,000, with funding from Operations and Maintenance Funds; subject to Aviation Authority Board adoption of the FY 2026 Aviation Authority Budget. Services include, but are not limited to, on-call miscellaneous transportation planning and traffic engineering tasks transportation planning services as needed by the Aviation Authority. Such services may generally include, but is not limited to, the review, analysis, and providing recommendations for traffic planning and traffic engineering issues identified by the Aviation Authority. The scope may also include meetings, workshops, or presentations, as required. The Office of Business Opportunity & Exchange has reviewed the scope of the above-referenced contract and did not recommend a small business participation goal due to the limited scope and the lack of certified small business firms that are ready, willing, and able to participate, and certifies that HNTB is in good standing as it relates to its small business participation on those addenda on which small business participation is required in its professional services. *[Reference PC Meeting held August 19, 2025, Agenda Item No. CA-D].*
- Amendment to Addendum No. 29 to the Continuing Program and Project Management Services Agreement with AECOM Technical Services, Inc. for Project Management Services for Tenant Concessions at MCO. The current contract value is \$1,226,028 and the requested action does not result in a change to the current contract value. During preparation for the Fiscal Year 2025 (FY25) Tenant Concessions Program (TCP) OAR fees for September 2024 Board, it was requested that the previous method for contracting the TCP OAR as a subconsultant to at Prime OAR should be replaced with a competitive selection process (Public RFQ). Hiers Construction Management, Inc., the subconsultant through AECOM, was contracted to perform the work through this previous method. A six (6) month fee for TCP OAR was presented and approved at the September 18, 2024, Board for services starting October 1, 2024, through March 2025. It was later determined that the six (6) month period was insufficient to solicit a new TCP OAR based on the required time to advertise, short list, selection, and negotiation of fees for a new TCP OAR contract. A request was made to extend the current TCP OAR through the month of April 2025 while a more comprehensive plan to address the TCP OAR program was developed for the remainder of FY25, with the intent of being approved at the May Board. Since that time, it was determined during fee negotiation for the remainder of FY25 TCP OAR services, that the additional TCP OAR May fees would require Board approval at the May 2025 board due to GOAA policy requirements for cumulative award. Delays in approval of the added FY25 TCP OAR resulted in the fee approval occurring at the May 21, 2025, Board. The May TCP OAR fees were planned to be approved prior to May 1, 2025, however due to unforeseen issues related to deferrals and final approval dates, that did not occur until May 21, 2025. If approved, services will be effective the date Construction Committee approval retroactive from May 9, 2025, to May 21, 2025. The Office of Business Opportunity & Exchange has determined that this request does not impact small business participation. *[Reference PC Meeting held August 26, 2025, Agenda Item No. NB-M].*

Memorandum

DATE: September 17, 2025

TO: Members of the Aviation Authority

FROM: Kelly Loll, Senior Vice President of Procurement Services

Item Description

Notification of Senior Vice President of Procurement Services Approvals for September Board Meeting

Background

The attached list represents Award, Amendments and Non-Competitive agreements of less than \$250,000. executed by the Senior Vice President of Procurement Services or Chief Executive Officer requiring notification to the Board.

PROCUREMENT SUBMITTALS FOR BOARD NOTIFICATION -AUGUST 2025 ITEMS								
Action	Competition	Vendor	Approval	Cost	Funding	Description of Goods or Service	Terms	Date Signed
A-2	24-280-C RFP	Low Voltage Wiring and Installation Services (On Call)	SVPP	\$ 100,000.00	O&M	Low Voltage Wiring and Installation Services (On Call) - Amendment No.2 - Increase in Value. The value of the Contract will be increased from (\$450,000) to (\$550,000). This increase to compensate the Contractor for services rendered for the period from 6/1/2025 to 9/30/25 as outlined in Section 4 of the Scope of Work.	6/1/2025 - 9/30/2025	6/6/2025
A-2	PS-609	Foster & Foster Inc	SVPP	\$ 50,000.00	O&M	Pension And OPEB Trust Actuarial Services - Amendment No.2 - Option Renewal	10/13/2025 - 10/12/2026	7/24/2025
A-3	24-280-C RFP	Low Voltage Wiring and Installation Services (On Call)	SVPP	\$ 138,115.75	O&M	Low Voltage Wiring and Installation Services (On Call) - Amendment No.3 - Increase in Value. The value of the Contract will be increased from (\$550,000) to (\$688,115.75). This increase to compensate the Contractor for services rendered for the period from 6/18/2025 to 2/17/26 as outlined in Section 4 of the Scope of Work.	6/16/2025 - 9/30/2025	8/1/2025
A-1	PS-710	Arbitrage Compliance Specialists Inc	SVPP	\$ 26,000.00	O&M	Arbitrage Calculation Services- Amendment No.1- Option Renewal	9/1/2025 - 8/31/2027	8/5/2025
A-2	24-466-IFB	Lift Station Preventative Maintenance	SVPP	\$ -	O&M	Lift Station Preventative Maintenance - Amendment No.1 - Contract Adjustment -Job description	8/14/2025 - 10/31/2025	8/19/2025

CONSTRUCTION PROGRESS REPORT

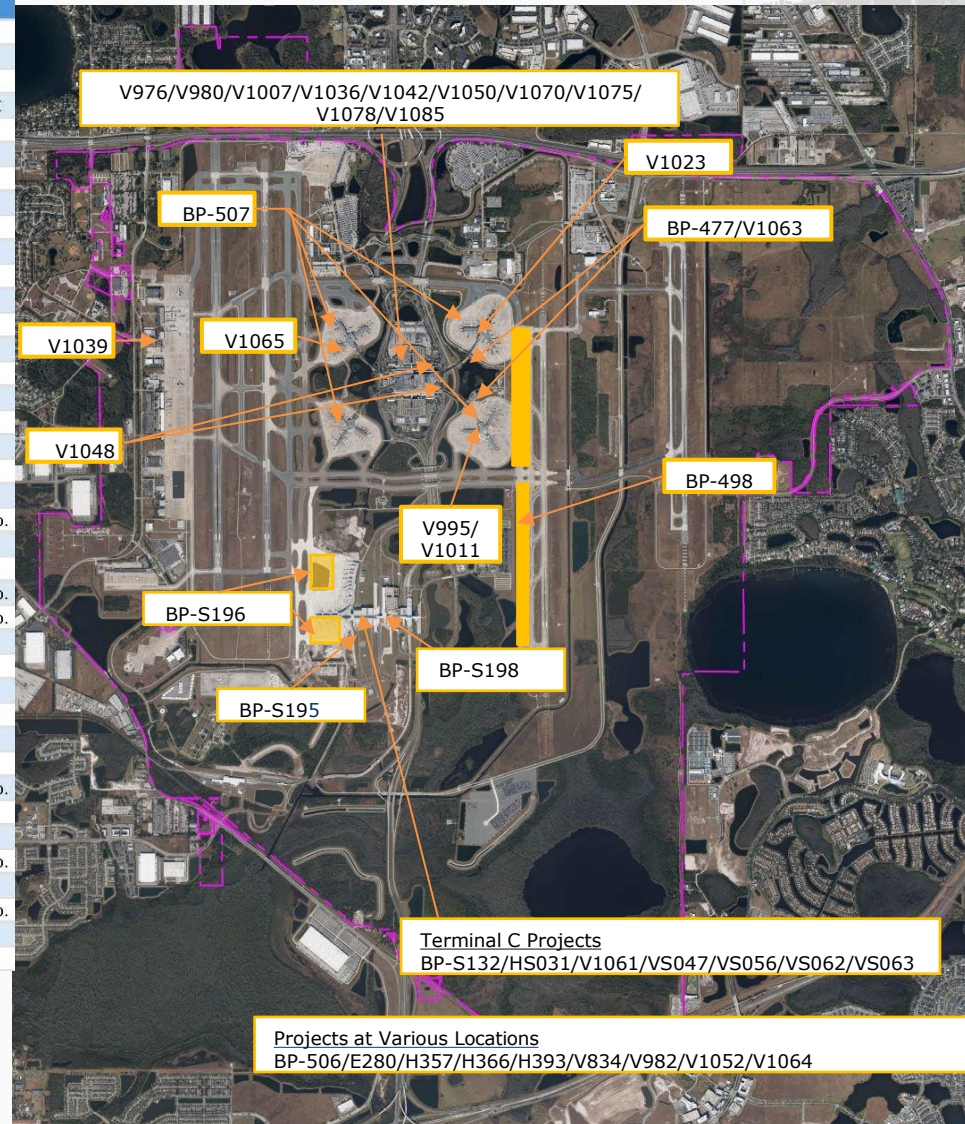
For Board Meeting of September 17, 2025



Greater **Orlando** Aviation Authority

MCO Location Map for Active Construction Projects

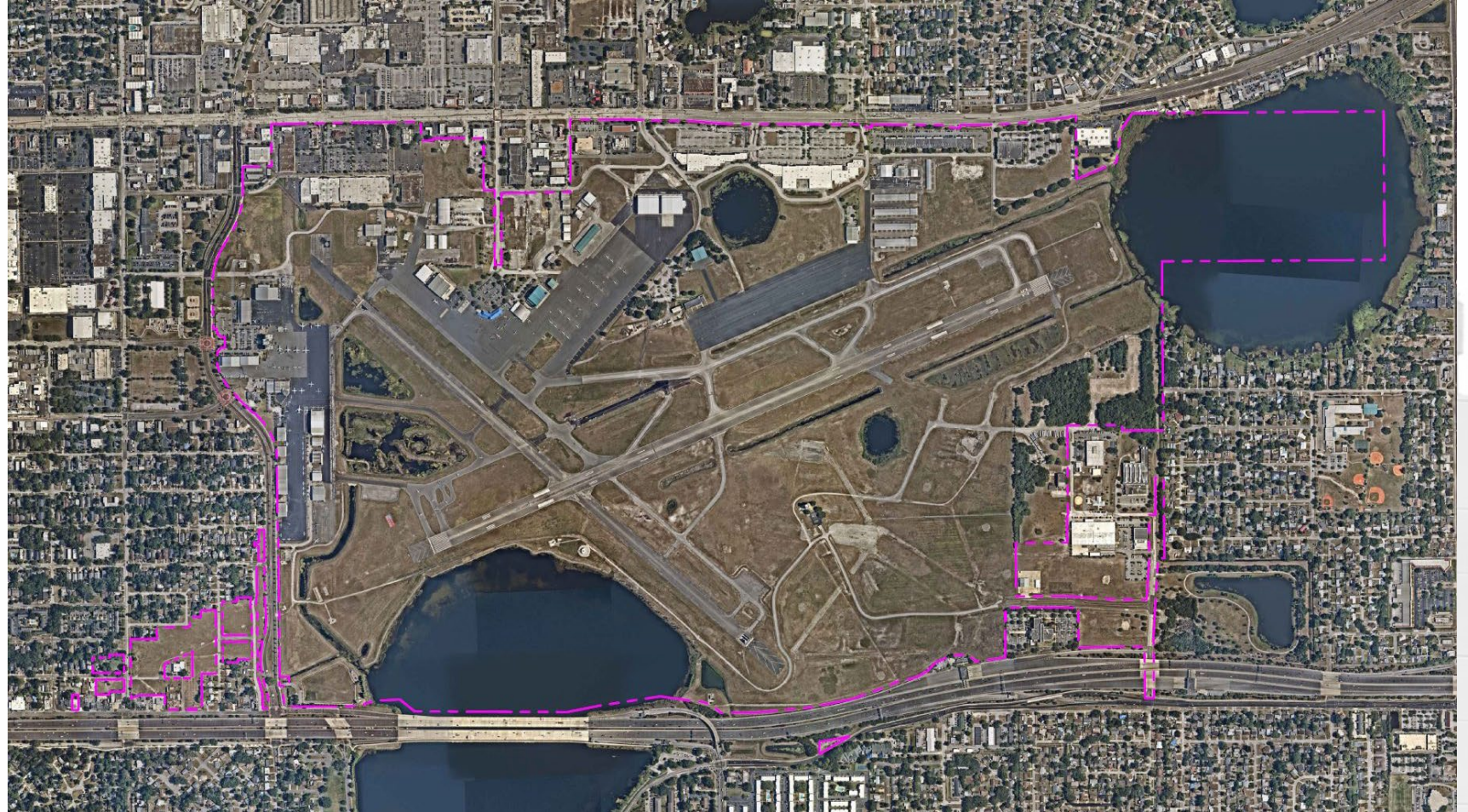
Project No	Description	Contractor
BP-00477-MCO	AIRSIDES 2 AND 4 APM IMPROVEMENTS	Mitsubishi Heavy Industries
BP-00498-MCO	TAXIWAYS G & H REHABILITATION – PHASE 2	The Middlesex Corporation
BP-00506-MCO	PARKING GUIDANCE SYSTEM	Transportation Systems, Inc.
BP-00507-MCO	AIRSIDE RESTROOM REFURBISHMENT (D/B)	Balfour Beatty Construction LLC
BP-S00132-MCO	S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)	Vanderlande Industries, Inc.
BP-S00195-MCO	TERM C, PH 1X - AIRSIDE CONCOURSE	Hensel Phelps Construction
BP-S00196-MCO	TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING & GSE FACILITY	Prince Contracting, LLC
BP-S00198-MCO	TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RAC LOBBY (D/B)	The Weitz Company LLC
E-00280-MCO	WEST AIRFIELD ELECTRICAL UPGRADES	H. L. Pruitt Corporation
H-00357-MCO	FIBER OPTIC CABINET ADDITIONAL PROTECTION	Prime Construction Group, Inc.
H-00366-MCO	PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION	The Middlesex Corporation
H-00393-MCO	TAXIWAYS BRAVO AND CHARLIE PAVEMENT REPAIR	The Middlesex Corporation
H-S00031-MCO	TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)	Kiewit Infrastructure South Co.
V-00834-MCO	NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)	Gomez Construction Company
V-00976-MCO	SMART RESTROOM PILOT PROJECT	H.A. Contracting Corporation
V-00980-MCO	CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)	Gomez Construction Company
V-00982-MCO	MCO CAMPUS KEY & LOCK REPLACEMENT	H.A. Contracting Corporation
V-00995-MCO	REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)	Gomez Construction Company
V-01007-MCO	TERMINAL B AREA 4 LEVEL 2 BHS ROOF REPAIR	H. W. Davis Construction, Inc.
V-01011-MCO	AIRSIDE 4 60'S WING RENOVATION (D/B)	Gomez Construction Company
V-01023-MCO	AIRSIDES 2 AND 4 COOP RAMPS (D/B)	Clancy & Theys Construction Co.
V-01036-MCO	BHS HIGH SPEED DIVERTER (HSD) UPGRADE, C-POD	H. W. Davis Construction, Inc.
V-01039-MCO	COBUS CANOPY	Gomez Construction Company
V-01042-MCO	B-SIDE COMMERCIAL LANES CANOPIES REHABILITATION	Clancy & Theys Construction Co.
V-01048-MCO	APM 2&4 EXTERIOR GLASS RESEAL LANDSIDE (DESIGN/BUILD)	Clancy & Theys Construction Co.
V-01050-MCO	HYATT CONTINENTAL BALLROOM AND PREFUNCTION RENOVATION	Gomez Construction Company
V-01052-MCO	ANNEX BUILDING CHILLER REPLACEMENT	Gomez Construction Company
V-01061-MCO	TERMINAL C ENHANCEMENTS - AIR CURTAINS	Gomez Construction Company
V-01063-MCO	NO. TERMINAL EAST APM PLATFORM & A/S 2 & 4 PLATFORMS TILE REPLACEMENT	The Collage Companies
V-01064-MCO	GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3	H.A. Contracting Corporation
V-01065-MCO	DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (DESIGN/BUILD)	Gomez Construction Company
V-01070-MCO	TERMINAL B LANDSIDE GREAT HALL SKYLIGHT PANELS REPLACEMENT	Clancy & Theys Construction Co.
V-01075-MCO	TERMINAL A LANDSIDE GREAT HALL SKYLIGHT PANELS REPLACEMENT	H. W. Davis Construction, Inc.
V-01078-MCO	NO. TERMINAL MECHANICAL ROOMS A, B & 10TH FLOOR EPOXY WATERPROOFING	H. W. Davis Construction, Inc.
V-01085-MCO	TERMINALS A AND B COMMERCIAL LANE CEILING PAINT	Clancy & Theys Construction Co.
V-S00047-MCO	TERMINAL C ENHANCEMENTS PROGRAM - SIGNAGE (D/B)	H. W. Davis Construction, Inc.
V-S00056-MCO	MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT	Clancy & Theys Construction Co.
V-S00062-MCO	TERMINAL C LANDSCAPING PROGRAM - INTERIOR	The Collage Companies
V-S00063-MCO	TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS	Gomez Construction Company



Orlando International Airport

ORL Location Map for Active Construction Projects

**No Active
Projects this
month.**



Orlando Executive Airport

PROJECTS IN CONSTRUCTION

BP-00477-MCO AIRSIDES 2 AND 4 APM IMPROVEMENTS

CONTRACTOR: Mitsubishi Heavy Industries America, Inc. **GOAA CONTACTS:**
A/E: NONE Sponsor: Operations
OAR: WSP USA Inc. **Construction:** Christina Taylor
FUNDING: O&M (Operations & Maintenance Fund),Cap. Ex. (Capital Expenditure Fund),PFCs (Passenger Facility Charges) **PROJECT BUDGET:** \$188,470,913.00

SCOPE: Design, fabricate and install the operating system (OS) of two automated people mover (APM) systems (i.e., replacement of the two existing OS at airside 2 and 4) at the Orlando International Airport.

STATUS: The project is currently in the design, submittal and procurement phase. The final technical design reviews are nearing completion, and 100% design drawings have been submitted for permitting. Coordination with Brightline and MHIA is ongoing. The first lane shutdown is scheduled for December 2025 and coordination with stakeholders has begun. Focus meetings for the first APM cars delivery have also started. Pre-lane shutdown work is scheduled for mid-September. Project continues to maintain progress.

					NOTICE TO PROCEED: 01/24/24	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$177,808,570.00			1362	10/16/27
Thru Change Order #	7	\$403,505.33	0.2%		0	
Current Contract		\$178,212,075.33			1362	10/16/27
Paid To Date Thru PA #	17	\$28,685,156.95	16.1%		Time: 44.2%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

BP-00498-MCO TAXIWAYS G & H REHABILITATION – PHASE 2

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Engineering & Construction
OAR:	Loyal Wingman, LLC	Construction:	Jeff Reine
FUNDING:	FDOT,FAA AIP,Aviation Authority Funds	PROJECT BUDGET:	\$30,958,724.00

SCOPE:

This project is to provide the construction for the rehabilitation of taxiways G and H - phase 2 which includes the taxiway G, taxiway H and their connectors south of taxiway F at the Orlando International Airport. Construction work will include resealing the joints and replacing isolated cracked concrete slabs for the concrete pavement, rehabilitating the asphalt shoulders and improvements for the referenced taxiways' geometry, lighting, marking, and signage.

STATUS:

The project continues to make timely progress, anticipating an on-time completion. We are currently working in the final phase of the project at TWY G from just south of TWY F to just north of TWY H9. Originally, this phase would have stopped just north of TWY H8, but the first phase was limited by FAA Air Traffic Control Tower. The project team worked to accommodate the request and keep the project duration within the original schedule. Unfortunately, several additional pavement failures have been identified near the project. Each location has been identified, so that repairs could be designed and incorporated into this project. At this point bulletins have been issued with repair procedures and the contractor is pricing the work.

CONSTRUCTION COST:

Original Contract		\$21,767,646.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$21,767,646.00	
Paid To Date Thru PA #	4	\$8,699,475.14	40.0%

NOTICE TO PROCEED: 01/10/25

TIME(DAYS)	COMPLETION
275	10/11/25
<u>0</u>	
275	10/11/25
Time: 90.9%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-00506-MCO PARKING GUIDANCE SYSTEM

CONTRACTOR:	Transportation Systems, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Operations
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Jeff Reine
FUNDING:		PROJECT BUDGET:	\$13,995,000.00

SCOPE: Provide labor, materials, hardware and software required to design, furnish, install, and maintain an automated parking guidance system (PGS) for parking garages A, B and C at the Orlando International Airport.

STATUS: Garage C Level 4's installation of the track system and sensors in the travel lanes are now complete. The work on Level 5 and power / data runs for the system is currently in progress. Fiber runs have been pulled and landed in hardware located in tenant IDF rooms. Initial testing / commissioning of Level 4 are complete. Coordination is ongoing with Jacobs Project Management Co. and The Weitz Company on their sprinkler installation / testing efforts. Roadway signage received horizontal permit issuance on June 10, 2025. Owner directed changes, which are pending change order approval, impact start of roadway signage activity. Change Order 01 has been submitted and is pending CCM approval in September. North terminal garages A, B and Terminal Top reached 100% design and the 100% design documents were provided in August.

				NOTICE TO PROCEED: 01/20/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$11,581,067.00		650	10/31/26
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$11,581,067.00		650	10/31/26
Paid To Date Thru PA #	4	\$2,501,655.99	21.6%	Time: 36.9%	ANTICIPATED COMPLETION: On Schedule

PROJECTS IN CONSTRUCTION

BP-00507-MCO AIRSIDE RESTROOM REFURBISHMENT (D/B)

CONTRACTOR:	Balfour Beatty Construction LLC	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Capital Program
OAR:	AECOM Technical Services, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund),GARBS (General Airport Revenue Bonds),	PROJECT BUDGET:	\$71,970,777.00

SCOPE:

This Project is to update and refurbish all public restrooms at Airsides 1, 2, 3 and 4 at MCO. The scope of services includes all design and construction for fully functioning restroom facilities. The mission is to incorporate finishes consistent with the south campus and build smart restroom technology. Each of the 4 airside will have a base contract to renovate the existing restrooms to like new finishes to match the P1X finishes used in the South Terminal Project. The proposed new restrooms will be built outside the current footprint. These additions are required in advance of the renovation work to maintain existing capacity. Airside 1 is proposed to have renovations to 6 sets of restrooms and the addition of 2 new sets of restrooms. Airside 2 is proposed to have renovations to 4 sets of restrooms. Airside 3 is proposed to have renovations to 9 sets of restrooms and the addition of 3 new sets of restrooms. Airside 4 is proposed to have renovations to 6 sets of restrooms and construction of 1 new set of restrooms. Fixture counts must be equal to or greater than what is shown in the DCP. In addition, the design is all inclusive for all men's, women's, vestibules, janitor's closets, companion care, nursing and pet relief areas. In addition, the ultimate deliverable will include all civil, structural, mechanical, electrical, plumbing and fire protection.

STATUS:

Site investigations continue. Civil and mechanical / electrical / plumbing (MEP) reviews are ongoing. Restroom design is in progress.

					NOTICE TO PROCEED: 05/28/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$71,970,777.00			1270	11/17/28
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$71,970,777.00			1270	11/17/28
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 8.8%	

ANTICIPATED COMPLETION:
On Schedule

PROJECTS IN CONSTRUCTION

BP-S00132-MCO S TERM C, PH 1 - BAGGAGE HANDLING SYSTEM (DBOM)

CONTRACTOR: Vanderlande Industries, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: Jacobs Project Management Co.

Construction: Scott Shedek

FUNDING: GARBS (General Airport Revenue Bonds), PFCs (Passenger Facility Charges)

PROJECT BUDGET: \$159,564,268.14

SCOPE:

Design/Build/Operate/Maintain (DBOM) Services for the Baggage Handling System – South Terminal C Phase 1 Program.

STATUS:

Low level control commissioning for new programmable logic controller (PLC) is complete. Integration testing to start in September. A change order for "Full System Integration Test" is currently being routed for CCM approval and targeted for October Board.

NOTICE TO PROCEED: 06/14/18

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$94,900,000.00

902

12/01/20

Thru Change Order # 22 \$64,151,962.15 67.6%

1826

Current Contract **\$159,051,962.15**

2728

12/01/25

Paid To Date Thru PA # 63 \$152,133,246.12 95.7%

Time: 97.2%

**ANTICIPATED
COMPLETION:
01/22/2026**

PROJECTS IN CONSTRUCTION

BP-S00195-MCO TERM C, PH 1X - AIRSIDE CONCOURSE

CONTRACTOR:	Hensel Phelps Construction Co. dba Hensel Phelps Construction	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges)	PROJECT BUDGET:	\$296,538,719.00

SCOPE:

Concrete, masonry, waterproofing, fireproofing, doors, frames and hardware, tile, resilient tile and carpet, fire suppression, plumbing and Heating, Ventilation, Air Conditioning (HVAC), electrical and low voltage work, elevators and an escalator for four aircraft gates as part of the expansion of Terminal C at the Orlando International Airport.

STATUS:

Terrazzo finishing is complete for the main terminal. Interior mechanical / electrical rough-in work is substantially complete. Public safety and cellular distributed antenna systems (DAS) installation is substantially complete. Mechanical units have been started and initial testing and balancing is continuing. The main fire system tie-in has been completed with final testing underway. Programing for the fire alarm system is underway. Intermediate distribution frame (IDF) room has been turned-over for GOAA equipment installations. The e-gates and case work are substantially complete. The carpeting installation is nearing completion. The passenger boarding bridges (PBB) drywall is complete with the ceiling work proceeding in the areas. The electric / chilled water has been connected to all boarding bridges and factory commissioning of the baggage system is ongoing. Commissioning activities are proceeding and the same are being coordinated with the commissioning agent, city and GOAA. Development of initial inspection deficiencies are being coordinated with the contractor. All systems are entering into the start-up phase and the same is being coordinated with the project stakeholders to stay aligned with the project schedule.

CONSTRUCTION COST:

Original Contract		\$277,006,000.00			
Thru Change Order #	78	\$13,925,876.00	5.0%		
Current Contract		\$290,931,876.00			
Paid To Date Thru PA #	32	\$253,991,172.18	87.3%		

NOTICE TO PROCEED: 12/06/22

TIME(DAYS)	COMPLETION
1095	12/04/25
0	
1095	12/04/25
Time: 92.8%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

BP-S00196-MCO TERM C, PH 1X - AIRFIELD CIVIL, APRON AND TAXIWAY PAVING, AND GROUND SUPPORT EQUIPMENT FACILITY

CONTRACTOR:	Prince Contracting, LLC	GOAA CONTACTS:	
A/E:	HNTB Corporation	Sponsor:	Engineering & Construction
OAR:	Jacobs Project Management Co.	Construction:	Christina Taylor
FUNDING:	GARBS (General Airport Revenue Bonds),PFCs (Passenger Facility Charges),FAA,FDOT	PROJECT BUDGET:	\$127,829,000.02

SCOPE:

Underground utilities on the ramp and airfield, including drainage, sanitary mains, water, and power work for the expansion of terminal C at the Orlando International Airport. Construction of all grading, base and pavement for ramp areas, remain over night (RON) areas, taxiway extensions (taxiway E1); construction of all pavement markings, taxiway signage, and airfield lighting required for the project while maintaining the function of the current airfield as coordinated with airfield operations; providing all maintenance of traffic to phase the work and maintain access needed for airfield operations; and maintaining the integrity of the secure fence at all times.

STATUS:

Phase 2B (aircraft fit check / one-way traffic operations) compression seals installation is ongoing. P-501 (Portland Cement Concrete Pavement) placement has been completed in Phase 2B. 2C (south RON and taxiway extensions) fuel piping installation, electrical & drainage continues in 2C, at the south RON. Trench drains are complete. P-306 (lean base) placement is ongoing in Phase 2C. Taxiways Bravo & Bravo 13 are complete. P-306 continues on Echo 1 extension and the apron south of the RON. High mast poles have been installed at south RON. Grounds Support Equipment (GSE) Facility work is ongoing with site work & building, primary power expected in September. Phase 5B (North RON) work is ongoing with test pits and survey work.

					NOTICE TO PROCEED: 03/06/24	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$121,829,000.00			1228	07/16/27
Thru Change Order #	9	\$532,029.06	0.4%		0	
Current Contract		\$122,361,029.06			1228	07/16/27
Paid To Date Thru PA #	15	\$52,017,706.42	42.5%		Time: 45.6%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

BP-S00198-MCO TERMINAL C MULTI-MODAL CONNECTOR PEDESTRIAN BRIDGE & RENTAL CAR LOBBY (D/B)

CONTRACTOR: The Weitz Company LLC

A/E: NONE

OAR: Jacobs Project Management Co.

FUNDING: CFCs (Customer Facility Charges),FDOT,GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Torie Brooks

PROJECT BUDGET: \$116,043,387.00

SCOPE:

Demolition, masonry, waterproofing and caulking, roofing, fireproofing, fire stopping, skylights, interior glass and glazing, curtain wall, doors, frames and hardware, drywall, framing, finishes, fire protection, mechanical, and plumbing work to expand the Ground Transportation Facility Boulevard with conditioned air connection between the Landside Terminal C and the Train Station Complex at the Orlando International Airport. This scope also includes moving walkways and a rental car lobby.

STATUS:

The interior of the pedestrian bridge is in the punch list phase. Final inspection and permits are currently scheduled to be closed out by the end of September. Completion of the life safety plan is currently underway and is scheduled for completion September 30, 2025. The pedestrian bridge is currently scheduled to receive the temporary certificate of occupancy (TCO) on September 30, 2025, and will then be open to the public. Critical punch list items are scheduled to be completed mid-September. These are items that have significant impacts to the traveling public. Construction related to the rental car (RAC) consists of the following: structural steel, metal decking and concrete decks for the RAC lobby are complete. Ongoing activities are mechanical, electrical and plumbing. Fire protection for the parking garage continues with the riser rooms and riser equipment. The piping in all levels has been completed, with the exception of the helix portion of the garage. The project's substantial completion date per the contract is June 11, 2025, however, the contractor's current schedule shows a substantial completion date of February 27, 2026.

NOTICE TO PROCEED: 07/27/23

CONSTRUCTION COST:

Original Contract		\$113,293,387.00	
Thru Change Order #	11	\$406,665.81	0.4%
Current Contract		\$113,700,052.81	
Paid To Date Thru PA #	22	\$84,406,841.74	74.2%

TIME(DAYS)

686
0
686
Time: 114.1%

COMPLETION

06/11/25

06/11/25

**ANTICIPATED
COMPLETION:
02/27/2026**

PROJECTS IN CONSTRUCTION

E-00280-MCO WEST AIRFIELD ELECTRICAL UPGRADES

CONTRACTOR:	H. L. Pruitt Corporation	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Facilities
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$3,502,000.00

SCOPE: Provide electrical upgrades to the west airfield electrical system at the Orlando International Airport.

STATUS: The generator for the 18R vault is in service, after a delayed one year delivery schedule. Generator final commissioning and acceptance was complete on August 1, 2025. Bulletin No.1 was issued to remove the generator pad and epoxy the floor. The change order has been reviewed by the OAR and is ready for submission. Change order #2 (Final) referencing Bulletin No.1 has been uploaded for review with anticipated CCM approval in September. Substantial completion is anticipated on November 1, 2025.

				NOTICE TO PROCEED: 06/12/23	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$3,003,334.00		365	06/10/24
Thru Change Order #	1	(\$92,054.82)	-3.1%	0	
Current Contract		\$2,911,279.18		365	06/10/24
Paid To Date Thru PA #	8	\$2,629,703.58	90.3%	Time: 226.8%	

ANTICIPATED COMPLETION: 11/01/2025

PROJECTS IN CONSTRUCTION

H-00357-MCO FIBER OPTIC CABINET ADDITIONAL PROTECTION

CONTRACTOR:	Prime Construction Group, Inc.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Information Technology
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Scott Shedek
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$192,856.40

SCOPE:

The project consists of providing all labor, equipment and materials to provide additional roadside protection for the exposed fiber optics cabinets on the northbound Tradeport Drive along the right shoulder and Bear Road, a total of 8 locations at the Orlando International Airport. Reference Avcon's Engineer's Report dated June 2023, H-357, Fiber Optic Cabinet Additional Protection.

STATUS:

All guardrail installations are complete with the concrete barrier wall installation scheduled by mid-September for pedestal (PED) location 8 at driveway. Project is on schedule.

NOTICE TO PROCEED: 07/07/25

CONSTRUCTION COST:

					TIME(DAYS)	COMPLETION
Original Contract		\$138,799.40			90	10/04/25
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$138,799.40			90	10/04/25
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 80.0%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

H-00366-MCO PARKING GARAGE TOLL PLAZA ISLAND REHABILITATION

CONTRACTOR: The Middlesex Corporation

A/E: C&S Engineers, Inc.

OAR: Cost Management, Inc., dba CMI

FUNDING: Aviation Authority Funds

GOAA CONTACTS:

Sponsor: Operations

Construction: Jeff Reine

PROJECT BUDGET: \$296,696.00

SCOPE:

Recondition the concrete roadway islands within the parking garage toll plazas at Orlando International Airport. Locations include Parking Garages A & B Entrances and Exits.

STATUS:

The notice to proceed (NTP) has been issued to the contractor. The pre-construction meeting was held on August 15, 2025. The contractor has finalized their maintenance of traffic (MOT) plan for site mobilization during the first week of September. The anticipated substantial completion date for this project is October 24, 2025.

NOTICE TO PROCEED: 08/05/25

CONSTRUCTION COST:

Original Contract \$219,134.00

Thru Change Order # 0 \$0.00 0.0%

Current Contract **\$219,134.00**

Paid To Date Thru PA # 0 \$0.00

TIME(DAYS)

75

0

75

Time: 57.3%

COMPLETION

10/18/25

10/18/25

**ANTICIPATED
COMPLETION:
10/24/25**

PROJECTS IN CONSTRUCTION

H-00393-MCO TAXIWAYS BRAVO AND CHARLIE PAVEMENT REPAIR

CONTRACTOR:	The Middlesex Corporation	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	Loyal Wingman, LLC	Construction:	Christina Taylor
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$297,077.75

SCOPE:

Mill and resurface asphalt paving along the centerline of Taxiway B to remove and repair failing pavement for approximately 150 LF between Taxiway B9 and Taxiway B10 at the Orlando International Airport. The milling will be on either side of the centerline in sections 25 to 32 feet wide which will preserve the in-pavement lights. The Contractor will remove 3 light fixtures on the Taxiway B centerline, replace the fixtures with mud plates before milling, then core and reinstall fixtures after paving. The Contractor will be responsible for all coordination, devices, and measures required to safely close the section of Taxiway B to accommodate the work including all lighted barricades, covering signs, masking lights, and temporary markings needed.

STATUS:

This project is in the submittal / procurement phase.

					NOTICE TO PROCEED: 08/04/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$238,455.28			60	10/02/25
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$238,455.28			60	10/02/25
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 73.3%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

H-S00031-MCO TERMINAL C EMPLOYEE PARKING ENHANCEMENTS (D/B)

CONTRACTOR: Kiewit Infrastructure South Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: The Corradino Group, Inc.

Construction: Jeff Reine

FUNDING: Aviation Authority Funds

PROJECT BUDGET: \$3,655,000.00

SCOPE:

Design Build scope includes: Schedule A: CBP Parking Lot Expansion : Design, permitting with all applicable agencies including the SFWMD and construction for the expansion to the CBP parking lot. Scope includes parking lot, fence to match existing, emergency access drive, solar lighting and CBP camera infrastructure. Schedule B GOAA Employee Parking Lot with approximately 100 spaces (coordinated with phase 2 layout): Design, permitting with all applicable agencies including the SFWMD and construction for a new GOAA employee parking lot. Scope includes parking lot, security fence, lighting, EV charging conduit only; Access control and Management card access. Schedule: Design 60 Days; Permitting : 60 days; Construction 180 days = 300 days to Substantial; Closeout 90 days; NOTE: Schedule A OAR fees charged to the W-490 Changing Regulatory Program Oversight Services; Schedule B OAR fees charged to W-S00151 Terminal C Design and Project Oversight Services at Orlando International Airport.

STATUS:

The project is currently advancing through design, submittal and procurement phases, with the 100% design submittal actively in development. Construction activities have begun.

NOTICE TO PROCEED: 02/11/25

CONSTRUCTION COST:

Original Contract		\$2,985,083.00
Thru Change Order #	1	\$0.00
Current Contract		\$2,985,083.00
Paid To Date Thru PA #	4	\$324,615.24

0.0%

TIME(DAYS)

300

0

300

Time: 72.7%

COMPLETION

12/07/25

12/07/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00834-MCO NORTH CELL PARKING LOT VENDING MACHINE ENCLOSURE (D/B)

CONTRACTOR: Gomez Construction Company
A/E: NONE
OAR: Cost Management, Inc., dba CMI
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Concessions
Construction: Jeff Reine
PROJECT BUDGET: \$116,000.00

SCOPE:

It is proposed to build a concrete block wall side enclosure off of the existing wall at the back side of the restroom building at the North Cell Lot at the Orlando International Airport. This building is centrally located in the cell lot and provides restroom facilities, FIDs monitors and seating areas for the public. To provide protection from above, there would also be a metal canopy added to cover the vending machines. The semi-enclosed space would have electrical and data outlets for the machines to plug into and light fixtures.

STATUS:

The notice to proceed (NTP) has been issued for this design build project. Pre-construction meeting with the contractor and GOAA concessions took place in August. The contractor submitted conceptual design documents for review and comments. The complete design submission will be submitted in September.

				NOTICE TO PROCEED: 07/29/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$79,350.50		150	12/25/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$79,350.50		150	12/25/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 33.3%	

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

V-00976-MCO SMART RESTROOM PILOT PROJECT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Engineering & Construction
OAR:	Cost Management, Inc., dba CMI	Construction:	Scott Shedek
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$213,663.24

SCOPE:

Evaluate and implement the use of a system of sensors to monitor certain metrics in terminal restrooms at the Orlando International Airport. The sensors will collect data which can be utilized to schedule maintenance and cleaning of the restrooms to improve passenger experience. Specific sensors for water levels (to identify standing water on the floors), waste receptacle/paper towel and toilet paper capacities, CO2, water flow (to identify leaks), custodial electronic check-in and customer satisfaction feedback will be implemented. The project will use one set of mens/womens restrooms in a frequently used location to test the sensor system.

STATUS:

The project delay is due to the procurement of the TRAXX equipment approved in change order #01. The TRAXX equipment has now been delivered and the components and devices have been installed. However, during equipment installations, it was noted that media equipment security enclosures were not provided as required in the construction documents, therefore the request for substantial completion was denied. TRAXX is currently expediting the shipment and delivery of the missing equipment. GOAA's facilities department has completed one of the software training sessions and has loaded the TRAXX reporting data onto their devices, ready for implementation once all the equipment has been installed and operational tested.

				NOTICE TO PROCEED: 12/26/23	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$87,623.52		150	05/23/24
Thru Change Order #	1	\$60,845.58	69.4%	0	
Current Contract		\$148,469.10		150	05/23/24
Paid To Date Thru PA #	4	\$53,756.72	36.2%	Time: 420.7%	
				ANTICIPATED COMPLETION: 9/30/2025	

PROJECTS IN CONSTRUCTION

V-00980-MCO CCTV RENEWAL & REPLACEMENT - PHASE 1 (D/B)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Security

OAR: Geotech Consultants International, Inc., dba GCI, Inc.

Construction: Christina Taylor

FUNDING: Cap. Ex. (Capital Expenditure Fund), FDOT, GARBS (General Airport Revenue Bonds), LOC (Line of Credit)

PROJECT BUDGET: \$8,357,204.05

(00214384862.500) OIA FDOT 438486-2-94-01, Capital Expenditure Funds, 2019A Bonds-AMT, Line of Credit to be reimbursed with General Airport Revenue Bonds.

SCOPE:

Replace existing analog (video over coaxial cables) cameras with current technology IP (power and video over CAT6 network cables) cameras at the Orlando International Airport. Scope includes re-use of pathways as possible, provide pathway where needed, replace analog cables with data cables, and provide software licenses, network equipment and network video recorder (NVR) servers and storage as needed to support the system.

STATUS:

Installation of CCTV cameras continues at levels 1 and 2. Conduit is in progress and continues at levels 1 and 2. Owner furnished / owner installed equipment has begun with installation of network switches and network video recorders.

NOTICE TO PROCEED: 11/06/24

CONSTRUCTION COST:

TIME(DAYS)

COMPLETION

Original Contract \$2,756,239.00

365

11/05/25

Thru Change Order # 1 \$19,830.68 0.7%

0

Current Contract

\$2,776,069.68

365

11/05/25

Paid To Date Thru PA # 2 \$750,066.05 27.0%

Time: 86.3%

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-00982-MCO MCO CAMPUS KEY & LOCK REPLACEMENT

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Security
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Scott Shedek
FUNDING:	FDOT,GARBS (General Airport Revenue Bonds),LOC (Line of Credit)	PROJECT BUDGET:	\$2,950,000.00

SCOPE:

Manage the installation, switch out the cores, and manage the key management system of owner-furnished equipment, lock cores, ancillary equipment, accessories, and other requirements to replace the lock and key system for the entire MCO Campus at the Orlando International Airport.

STATUS:

All known cores have now been procured. Change Order #2 for HA Contracting and an amendment for PSA Management were both approved at August 26, 2025's CCM, but still need Board approval. Restart date is currently scheduled for October 1, 2025, with a 149 calendar day performance period for an anticipated substantial completion date of February 27, 2026.

				NOTICE TO PROCEED: 01/29/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$419,900.00		150	06/26/24
Thru Change Order #	2	\$161,327.47	38.4%	<u>611</u>	
Current Contract		\$581,227.47		761	02/27/26
Paid To Date Thru PA #	4	\$152,995.99	26.3%	Time: 78.4%	

**ANTICIPATED
COMPLETION:
Pending
Board Approval**

PROJECTS IN CONSTRUCTION

V-00995-MCO REPLACEMENT OF ELEVATOR P58 AT AIRSIDE 4 (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Cost Management, Inc., dba CMI	Construction:	Christina Taylor
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$2,490,000.00

SCOPE:

Design and construct the replacement of elevator P58 at airside 4 at the Orlando International Airport. Scope will also include all related work associated with the elevator replacement.

STATUS:

Modernization of the elevator is 95% complete. The final control wiring and landing system are complete and the elevator is running at a high speed. Machine room networking for lift net connections are complete. Schindler Elevator Corp. has received the 2-way communication system from TEC Solutions and are currently installing the equipment in the elevator cab and machine room including lift net wiring connections to the equipment. The procurement of the TEC equipment has delayed the project. Liquidated damages on this project are \$300.00/day for substantial completion and will be addressed with the contractor on a future change order

				NOTICE TO PROCEED: 02/28/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$998,948.26		365	02/26/25
Thru Change Order #	1	\$0.00	0.0%	0	
Current Contract		\$998,948.26		365	02/26/25
Paid To Date Thru PA #	12	\$771,859.85	77.3%	Time: 155.3%	ANTICIPATED COMPLETION: 9/30/25

PROJECTS IN CONSTRUCTION

V-01007-MCO TERMINAL B AREA 4 LEVEL 2 BHS ROOF REPAIR

CONTRACTOR:	H. W. Davis Construction, Inc.	GOAA CONTACTS:	
A/E:	AECOM Technical Services, Inc.	Sponsor:	Facilities
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Christina Taylor
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$206,173.00

SCOPE:

Construct a cover over the western end of the baggage handling system (BHS) machinery to protect the equipment from the weather at the Orlando International Airport.

STATUS:

The scope in change order #02 was not completed on August 13, 2025, due to delays in exterior work. The scope that did get complete include: storm overflow piping, flume to drain inlet and gutter repairs. Leaks from recent rains have exposed that the gutter assembly needs further remediation.

				NOTICE TO PROCEED: 03/15/24	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$71,272.00		90	06/12/24
Thru Change Order #	2	\$84,568.00	118.7%	<u>427</u>	
Current Contract		\$155,840.00		517	08/13/25
Paid To Date Thru PA #	4	\$109,335.45	70.2%	Time: 106.6%	ANTICIPATED COMPLETION: 09/30/25

PROJECTS IN CONSTRUCTION

V-01011-MCO AIRSIDE 4 60'S WING RENOVATION (D/B)

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Engineering & Construction
OAR:	WSP USA Inc.	Construction:	Christina Taylor
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$3,270,000.00

SCOPE:

Design and renovate a portion of the 60s Wing, associated hold rooms, and corridor leading to the 60s wing at Airside 4 at the Orlando International Airport. Renovations will include, but are not limited to, the removal of the 60s Wing escalator, widening of existing 60s Wing staircase, demolition of two exterior doors to be infilled with block and waterproofed, replacement of carpeting and ceiling tiles, replacement of existing light fixtures, painting, new signage, new CCTV cameras, new ACS card readers, replacement of existing HVAC ductwork, cleaning and recertification of existing wall mounted AC units, and replacement of broken store front glass.

STATUS:

A change order is currently being developed to formally extend the contract's calendar days beyond the original substantial completion date. Substantial completion is tentatively anticipated to be October 16, 2025.

					NOTICE TO PROCEED: 02/28/24	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$999,222.00			180	08/25/24
Thru Change Order #	22	\$1,690,637.18	169.2%		0	
Current Contract		\$2,689,859.18			180	08/25/24
Paid To Date Thru PA #	15	\$2,467,812.12	91.7%		Time: 315.0%	
					ANTICIPATED COMPLETION: 10/16/25	

PROJECTS IN CONSTRUCTION

V-01023-MCO AIRSIDES 2 AND 4 COOP RAMPS (D/B)

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	WSP USA Inc.	Construction:	Christina Taylor
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$4,000,000.00

SCOPE:

Design and build a permanent single-lane switchback ramp at the 4600 APM emergency exit stairwell at airside 4, and a permanent double-lane switchback ramp at the 4800 APM emergency exit stairwell at airside 2 at the Orlando International Airport. Each switchback ramp shall be covered to include overhead lighting and black chain link fencing installed around the perimeter of the structure.

STATUS:

Construction began in early July 2025. Fire hydrant relocation will take place mid September, pending change order approval, which will also extend the original substantial completion date. Airsides 2 & 4 are expected to finish in September, with overall substantial completion anticipated by October 7, 2025.

CONSTRUCTION COST:

Original Contract		\$2,414,910.00		
Thru Change Order #	7	\$367,219.86	15.2%	
Current Contract		\$2,782,129.86		
Paid To Date Thru PA #	2	\$203,540.39	7.3%	

NOTICE TO PROCEED: 07/25/24

TIME(DAYS)	COMPLETION
270	04/20/25
<u>157</u>	
427	09/24/25
Time: 98.1%	

**ANTICIPATED
COMPLETION:
10/07/2025**

PROJECTS IN CONSTRUCTION

V-01036-MCO BHS HIGH SPEED DIVERTER (HSD) UPGRADE, C-POD

CONTRACTOR:	H. W. Davis Construction, Inc.	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	PSA Constructors Inc. dba PSA Management Inc.	Construction:	Christina Taylor
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$315,145.00

SCOPE:

Removal and re-installation of catwalks, miscellaneous steel, lighting, and sprinklers to support replacement of (15) fifteen high speed diverters within the North Terminal Bag makeup areas C-POD by GOAA BHS maintenance provider at the Orlando International Airport.

STATUS:

Baggage handling system (BHS) operations determined the correct wiring configuration for HSD's 3ME01-8 and installation restarted on August 14, 2025. Two additional high speed diverters (HSD) have since been replaced with a total of 8 of 15 HSD's replaced. Anticipated updated substantial completion date is October 24, 2025, which includes a pause in work for Labor Day week per BHS Operations.

					NOTICE TO PROCEED: 05/20/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$228,717.00			119	09/15/25
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$228,717.00			119	09/15/25
Paid To Date Thru PA #	1	\$44,871.35	19.6%		Time: 100.8%	
					ANTICIPATED COMPLETION: 10/24/25	

PROJECTS IN CONSTRUCTION

V-01039-MCO COBUS CANOPY

CONTRACTOR: Gomez Construction Company

A/E: NONE

OAR: WSP USA Inc.

FUNDING: GARBS (General Airport Revenue Bonds)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Christina Taylor

PROJECT BUDGET: \$1,200,000.00

SCOPE:

Design and Construction of a canopy to house six COBUS 3000 Airport Apron Buses at the Orlando International Airport. COBUS canopy to include lighting and power outlets. Add Alternate to the project is for an auxiliary canopy approximately 60' x 30' to be installed adjacent to the COBUS canopy. Auxiliary canopy does not include any lighting or power outlets

STATUS:

Construction started in early July 2025. The canopy was redesigned through a change order, leading to permitting and fabrication delays. Final building inspection of the canopy was approved on August 13, 2025. The electrical permit is still pending. Substantial completion is expected to be on October 6, 2025.

CONSTRUCTION COST:

Original Contract		\$1,167,000.00	
Thru Change Order #	2	\$11,223.75	1.0%
Current Contract		\$1,178,223.75	
Paid To Date Thru PA #	3	\$614,231.42	52.1%

NOTICE TO PROCEED: 01/15/25

TIME(DAYS)

COMPLETION

180

07/13/25

0

180

07/13/25

Time: 136.1%

**ANTICIPATED
COMPLETION:
10/06/2025**

PROJECTS IN CONSTRUCTION

V-01042-MCO B-SIDE COMMERCIAL LANES CANOPIES REHABILITATION

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	Avcon, Inc.	Sponsor:	Facilities
OAR:	The Roderick Group, Inc. dba Ardmore Roderick	Construction:	Scott Shedek
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$2,482,000.00

SCOPE: Rehabilitation of the B-side Commercial Lanes Structural Steel and canopies at the Orlando International Airport.

STATUS: Project is on schedule. Substantial completion scheduled for September 2025.

				NOTICE TO PROCEED: 02/10/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$2,228,615.00		210	09/07/25
Thru Change Order #	1	\$15,000.00	0.7%	<u>0</u>	
Current Contract		\$2,243,615.00		210	09/07/25
Paid To Date Thru PA #	5	\$1,590,841.15	70.9%	Time: 104.3%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01048-MCO APM 2&4 EXTERIOR GLASS RESEAL LANDSIDE (DESIGN/BUILD)

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

Construction: Jeff Reine

FUNDING: Cap. Ex. (Capital Expenditure Fund)

PROJECT BUDGET: \$1,417,680.00

SCOPE:

Removal and replacement of existing exterior sealants on the skylight, glazing, and metal wall panel joints at the landside APM 2&4 stations at the Orlando International Airport.

STATUS:

For APM 2 & 4, six of the eight skylights have had their sealants replaced. APM 4's exterior sealants are near completion. Work on APM 2 has begun. The project is on schedule.

NOTICE TO PROCEED: 06/03/25

CONSTRUCTION COST:

Original Contract		\$426,485.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$426,485.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

120	09/30/25
0	
120	09/30/25
Time: 88.3%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01050-MCO HYATT CONTINENTAL BALLROOM AND PREFUNCTION RENOVATION

CONTRACTOR: Gomez Construction Company
A/E: Rhodes & Brito Architects Inc.
OAR: Cost Management, Inc., dba CMI
FUNDING: Cap. Ex. (Capital Expenditure Fund)

GOAA CONTACTS:
 Sponsor: Engineering & Construction
Construction: Arlene Grant
PROJECT BUDGET: \$8,054,151.00

SCOPE:

Separate the Continental Ballroom, PreFunction areas and 5th Level Air Handling Unit Rooms from the existing BP 00485 Hyatt Lobby Renovation 100% CD's into it's own individual set of CD's and prepare for submission to the City of Orlando for review and approval. This scope is inclusive of the Continental Ballroom, PreFunction and Level 5 AHUs areas as depicted in Section D of the project drawings. Level 4 – PreFunction and Continental Ballroom Areas - install all new ceiling, floor and wall finishes, new carpet up to prefunction expansion joint. Remove wall chair rail & wood base. Replace fabric wrapped acoustic panels. Replace air wall partition fabric and repair/replace airwall track. Replace doors and hardware. replace/install decorative lighting, replace above balcony guardrail with new railings, install new sconces, chandeliers, LED lighting in lay ceilings and dimming control. Install new roller shade/drapery and window film, replace existing semi-recessed fire extinguisher and exit lighting in kind with new, install new expansion joint cover to match existing. Level 5 – AHU's Rooms - Replace 8 Air Handling Units in Mechanical Rooms including replacing associated ductwork, piping & components, replace existing VFDs with new VFDs in same location. Remove portion of drywall and replace for access to mechanical unit installation. Existing circuiting to be re-used for new AHU, utilize junction boxes to provide power connections to AHU receptacles, replace chiller water piping.

STATUS:

The ballroom carpet install is complete. The pre-function area floor has been prepped and carpet installation has begun. At the time of this report, future final cleaning, temporary wall demise, punchlist walk and final city inspection are due to be completed by the end of August 2025.

CONSTRUCTION COST:

Original Contract		\$4,499,502.00	
Thru Change Order #	4	\$494,485.51	11.0%
Current Contract		\$4,993,987.51	
Paid To Date Thru PA #	1	\$1,228,529.93	24.6%

NOTICE TO PROCEED: 05/21/25

TIME(DAYS)	COMPLETION
68	07/27/25
0	
68	07/27/25
Time: 175.0%	

**ANTICIPATED
COMPLETION:
9/30/25**

PROJECTS IN CONSTRUCTION

V-01052-MCO ANNEX BUILDING CHILLER REPLACEMENT

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	C&S Engineers, Inc.	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund)	PROJECT BUDGET:	\$1,363,000.00

SCOPE:

Replace the existing two (2) air-cooled chillers and associated plant piping and accessories. Includes demolition of the existing chillers, pumps, exposed piping, gauges, valves, and controls and replace with new to match existing at the Orlando International Airport.

STATUS:

The notice to proceed was issued effective August 4, 2025. The project is in the submittal and procurement phase. Construction is anticipated to begin in November 2025.

					NOTICE TO PROCEED: 08/04/25	
CONSTRUCTION COST:					TIME(DAYS)	COMPLETION
Original Contract		\$1,030,207.00			270	04/30/26
Thru Change Order #	0	\$0.00	0.0%		0	
Current Contract		\$1,030,207.00			270	04/30/26
Paid To Date Thru PA #	0	\$0.00	0.0%		Time: 16.3%	
					ANTICIPATED COMPLETION: On Schedule	

PROJECTS IN CONSTRUCTION

V-01061-MCO TERMINAL C ENHANCEMENTS - AIR CURTAINS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	RS&H, Inc.	Sponsor:	Engineering & Construction
OAR:	AECOM Technical Services, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

The scope includes: The installation of six new air curtains and reinstallation of one air curtain to minimize air infiltration into the baggage areas at landside. Includes all electrical connections and all logistics to perform the work. The project will also include lightning protection at airside for concession spaces at the Orlando International Airport. Design and OAR fees are included in W-S151- Terminal C Enhancements Program Design and Project Oversight project.

STATUS:

The electrical work is complete and the punchlist is in progress. Revised anticipated substantial completion date, pending review of contractor's revised schedule, is the end of September 2025.

NOTICE TO PROCEED: 04/22/25

CONSTRUCTION COST:

Original Contract		\$246,176.27			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$246,176.27			
Paid To Date Thru PA #	2	\$79,579.58	32.3%		

TIME(DAYS)

COMPLETION

	120				08/19/25
	0				
	120				08/19/25
Time: 123.3%					

**ANTICIPATED
COMPLETION:
09/30/25**

PROJECTS IN CONSTRUCTION

V-01063-MCO NORTH TERMINAL EAST APM PLATFORM AND AIRSIDES 2 AND 4 PLATFORMS TILE REPLACEMENT

CONTRACTOR: Collage Design and Construction Group, Inc. **GOAA CONTACTS:**
dba The Collage Companies

A/E: NONE **Sponsor:** Engineering & Construction

OAR: WSP USA Inc. **Construction:** Christina Taylor

FUNDING: Cap. Ex. (Capital Expenditure Fund),GARBS **PROJECT BUDGET:** \$2,350,000.00
(General Airport Revenue Bonds)

SCOPE:

Remove and replace existing floor tile at Terminal A and B Level 3 Landside 2 and 4 APM platforms 4500, 4600, 4700, and 4800, Airside 2 platforms 4700 and 4800 and Airside 4 deboarding platforms 4600 and 4500. Scope includes demolition and removal of approximately 41,000 SF of existing floor tile, procurement of approximately 34,000 SF of new floor tile plus 4,100 SF (10%) attic stock, and installation of approximately 41,000 SF of new floor tile. The work shall be performed in phases approved by GOAA and will include day and night work.

STATUS:

The contractor completed procurement of temporary wall protection materials and an initial order of new large format tile. Additional tile procurement is ongoing. The contractor and sub-contractors mobilized on site July 28, 2025 and began tile demolition work in phase 1 at landside 2 boarding platform. Upon removal of the existing tile at landside A phase 1 and airside 2 phase 1 on July 29, 2025, they discovered unforeseen conditions with the floor slab. Grinding to level the floor slab to allow for proper placement of the new large format tile to maintain a finished floor level with the APM door threshold will be required. Contractor has presented a request for information (RFI) and a request for change order (RCO) for the floor grinding and is currently revising the RCO to include all backup required for consideration and approval. Alternate phasing is being reviewed to allow the project to move forward in other work areas while the phase 1 floor slab issues are addressed.

CONSTRUCTION COST:

Original Contract		\$1,862,975.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$1,862,975.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

NOTICE TO PROCEED: 06/26/25

TIME(DAYS)

COMPLETION

95	09/28/25
0	
95	09/28/25
Time: 87.4%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01064-MCO GARAGE A EXPANSION JOINT REPLACEMENT P-4 AND PARTIAL P-3

CONTRACTOR:	H.A. Contracting Corporation	GOAA CONTACTS:	
A/E:	NONE	Sponsor:	Facilities
OAR:	Geotech Consultants International, Inc., dba GCI, Inc.	Construction:	Jeff Reine
FUNDING:	Cap. Ex. (Capital Expenditure Fund), O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$617,811.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal and replacement of expansion Joint material at A Garage Parking Level P-3 East and West exposed ends and P-4 all expansion joints except for those at the 2 elevator lobbies at the Orlando International Airport. Reference Drawing A3.4 from BP-115 Record Drawings with Premold type Joint system markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of Premold type Joint system not listed in the above scope.(Schedule "A")

Add Alternate 1 Scope: Compression Seal replacement is to provide all labor, equipment and materials for the removal and replacement of compression type expansion Joint material at A Garage Parking Level P-3 North section starting at Column Line 16 at the Orlando International Airport. Reference Drawing A2.5.1 from BP-239 Record Drawings with Compression type seals markups and approximate lineal feet. Contractor to field verify prior to Bid. Also, provide Unit Cost per LF for the removal and replacement of compression type expansion joint not listed in the above scope.(Schedule "B")

STATUS:

The expansion joint replacement for schedule B work at garage A, parking level P3 is complete. Contractor to request substantial partial occupancy use agreement (POUA) for this portion of the work. Contractor has stated schedule A will start on September 8, 2025, with completion showing on schedule.

NOTICE TO PROCEED: 07/15/25

CONSTRUCTION COST:

Original Contract		\$484,000.00			
Thru Change Order #	0	\$0.00	0.0%		
Current Contract		\$484,000.00			
Paid To Date Thru PA #	0	\$0.00	0.0%		

TIME(DAYS)

COMPLETION

	120	11/11/25
	<u>0</u>	
	120	11/11/25
Time: 53.3%		

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01065-MCO DEVELOP AIRSIDE 1 PARTS STORAGE IN OLD CHECK-IN AREA (DESIGN/BUILD)

CONTRACTOR: Gomez Construction Company

GOAA CONTACTS:

A/E: NONE

Sponsor: Airline Ops

OAR: AECOM Technical Services, Inc.

Construction: Jeff Reine

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT BUDGET: \$190,000.00

SCOPE:

The project consists of providing all labor, equipment and materials for the removal of carpet, installation of chain link fence cages, removal of CBP booth and lane wall, repairs to VCT, removal of power poles, and door modifications at the Orlando International Airport.

STATUS:

Demolition has started. Substantial completion date is now 9/19/25 based on approved change order #01.

NOTICE TO PROCEED: 04/22/25

CONSTRUCTION COST:

Original Contract		\$157,005.67	
Thru Change Order #	1	\$36,889.27	23.5%
Current Contract		\$193,894.94	
Paid To Date Thru PA #	2	\$39,208.72	20.2%

TIME(DAYS)

COMPLETION

90	07/20/25
<u>49</u>	
139	09/07/25
Time: 106.5%	

ANTICIPATED COMPLETION: 09/19/25

PROJECTS IN CONSTRUCTION

V-01070-MCO TERMINAL B LANDSIDE GREAT HALL SKYLIGHT PANELS REPLACEMENT

CONTRACTOR:	Clancy & Theys Construction Co.	GOAA CONTACTS:	
A/E:	TBD	Sponsor:	Engineering & Construction
OAR:	The Roderick Group, Inc. dba Ardmore Roderick	Construction:	Christina Taylor
FUNDING:	O&M (Operations & Maintenance Fund)	PROJECT BUDGET:	\$288,260.00

SCOPE: Replace existing failed glazing insulated panels in terminal B landside great hall at the Orlando International Airport. Glazing color to match existing.

STATUS: Field change order (FCO) #01 has recently added 4 panels and 7 extra days for substantial completion. It is due to go to CCM in September to convert the FCO into a change order.

				NOTICE TO PROCEED: 06/05/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$239,024.25		85	08/28/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$239,024.25		85	08/28/25
Paid To Date Thru PA #	0	\$0.00	0.0%	Time: 122.4%	

ANTICIPATED COMPLETION:
09/30/25

PROJECTS IN CONSTRUCTION

V-01075-MCO TERMINAL A LANDSIDE GREAT HALL SKYLIGHT PANELS REPLACEMENT

CONTRACTOR: H. W. Davis Construction, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

Construction: Jeff Reine

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT BUDGET: \$174,140.00

SCOPE:

Replace existing failed glazing insulated panels in Terminal A Landside Great Hall at the Orlando International. Glazing color to match the existing.

STATUS:

This project is late due to cure time needed for sealants, which is a minimum of 14 days. The anticipated substantial completion will be before the end of September.

NOTICE TO PROCEED: 06/10/25

CONSTRUCTION COST:

Original Contract		\$139,474.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$139,474.00	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

78	08/26/25
0	
78	08/26/25
Time: 126.9%	

**ANTICIPATED
COMPLETION:
09/30/25**

PROJECTS IN CONSTRUCTION

V-01078-MCO NORTH TERMINAL MECHANICAL ROOMS A, B AND 10TH FLOOR EPOXY WATERPROOFING

CONTRACTOR: H. W. Davis Construction, Inc.

A/E: NONE

OAR: Cost Management, Inc., dba CMI

FUNDING: O&M (Operations & Maintenance Fund)

GOAA CONTACTS:

Sponsor: Engineering & Construction

Construction: Jeff Reine

PROJECT BUDGET: \$336,250.00

SCOPE:

Provide all labor, material, equipment and supervision to apply new epoxy waterproofing / cove base to the existing mechanical room flooring and CMU walls including surface preparation i.e. grinding off existing coating, floor patching for minor imperfections and replacement of damaged floor drain grilles at north terminal mechanical room A, mechanical room B and the mechanical room on 10th Floor.

STATUS:

The contractor has completed the waterproofing at both A and B mechanical rooms. They are currently working on the mechanical room walls on the 10th Floor. Project is on schedule.

NOTICE TO PROCEED: 07/11/25

CONSTRUCTION COST:

Original Contract		\$307,876.00	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$307,876.00	
Paid To Date Thru PA #	1	\$131,318.36	42.7%

TIME(DAYS)

60
0
60
Time: 113.3%

COMPLETION

09/08/25
09/08/25

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-01085-MCO TERMINALS A AND B COMMERCIAL LANE CEILING PAINT

CONTRACTOR: Clancy & Theys Construction Co.

GOAA CONTACTS:

A/E: NONE

Sponsor: Facilities

OAR: The Roderick Group, Inc. dba Ardmore
Roderick

Construction: Jeff Reine

FUNDING: O&M (Operations & Maintenance Fund)

PROJECT BUDGET: \$269,500.00

SCOPE:

Pressure wash and paint the exterior ceilings at terminals A and B commercial lanes with high reflective high performance acrylic based coating at the Orlando International Airport.

STATUS:

Construction began on August 11, 2025. Project is on schedule.

NOTICE TO PROCEED: 08/01/25

CONSTRUCTION COST:

Original Contract		\$244,911.21	
Thru Change Order #	0	\$0.00	0.0%
Current Contract		\$244,911.21	
Paid To Date Thru PA #	0	\$0.00	0.0%

TIME(DAYS)

COMPLETION

46	09/15/25
<u>0</u>	
46	09/15/25
Time: 102.2%	

**ANTICIPATED
COMPLETION:
On Schedule**

PROJECTS IN CONSTRUCTION

V-S00047-MCO TERMINAL C ENHANCEMENTS PROGRAM - SIGNAGE (D/B)

CONTRACTOR: H. W. Davis Construction, Inc.

GOAA CONTACTS:

A/E: NONE

Sponsor: Engineering & Construction

OAR: AECOM Technical Services, Inc.

Construction: Torie Brooks

FUNDING: GARBS (General Airport Revenue Bonds)

PROJECT BUDGET: \$950,000.00

Line of Credit to be reimbursed with
General Airport Revenue Bonds
(GARBS)

SCOPE:

Miscellaneous signage improvements at terminal C landside, airside, garage C and entrance road at the Orlando International Airport. Scope includes converting temporary signs to permanent and additional signs, including backlit signs, columns signs, and miscellaneous signs. All work must follow FDOT MOT requirements.

STATUS:

Contractor installation of exterior signage continues, including roadway signs. The contractor's revised schedule submission is under review. Substantial completion walk is still to be scheduled. Per contractor's revised schedule, substantial completion will be by end of September 2025.

NOTICE TO PROCEED: 11/22/24

CONSTRUCTION COST:

Original Contract		\$854,000.00	
Thru Change Order #	2	\$9,064.00	1.1%
Current Contract		\$863,064.00	
Paid To Date Thru PA #	3	\$494,600.78	57.3%

TIME(DAYS)

COMPLETION

180	05/20/25
<u>59</u>	
239	07/18/25
Time: 125.1%	

**ANTICIPATED
COMPLETION:
09/30/25**

PROJECTS IN CONSTRUCTION

V-S00056-MCO MCO TERMINAL C ENHANCEMENTS PROGRAM - KVAR PROJECT

CONTRACTOR: Clancy & Theys Construction Co.

A/E: HNTB Corporation

OAR: AECOM Technical Services, Inc.

FUNDING:

GOAA CONTACTS:

Sponsor:

Construction: Torie Brooks

PROJECT BUDGET: \$2,000,000.00

SCOPE:

Install new KVAR units, breakers, and feeders. Testing, metering, recording, adjustments with training, and closeout at the Orlando International Airport.

STATUS:

Electrical equipment installation is on-going. Equipment has been installed in the central energy plant (CEP) and the landside terminal southwest gear room. Project is currently on schedule.

CONSTRUCTION COST:

Original Contract		\$1,619,177.00	
Thru Change Order #	2	\$46,392.48	2.9%
Current Contract		\$1,665,569.48	
Paid To Date Thru PA #	2	\$870,310.30	52.3%

NOTICE TO PROCEED: 02/19/25

TIME(DAYS)

COMPLETION

287

12/02/25

0

287

12/02/25

Time: 73.2%

ANTICIPATED COMPLETION: On Schedule
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PROJECTS IN CONSTRUCTION

V-S00062-MCO TERMINAL C LANDSCAPING PROGRAM - INTERIOR

CONTRACTOR: Collage Design and Construction Group, Inc. dba The Collage Companies **GOAA CONTACTS:**

A/E: NONE **Sponsor:** Engineering & Construction

OAR: AECOM Technical Services, Inc. **Construction:** Torie Brooks

FUNDING: CFCs (Customer Facility Charges), GARBS (General Airport Revenue Bonds) **PROJECT BUDGET:** \$1,450,000.00

SCOPE: Provide and install all pots, planters and plant material as designed for the landside and airside at the Orlando International Airport.

STATUS: The installation of pots and plants at airside and landside is complete and the punch list is ongoing. Revised anticipated substantial completion date is pending based on review of contractor's revised schedule submission. Current anticipated substantial completion has been moved to September 30, 2025.

NOTICE TO PROCEED: 10/04/24

CONSTRUCTION COST:

	TIME(DAYS)	COMPLETION
Original Contract	150	03/02/25
Thru Change Order # 0	0	
Current Contract	150	03/02/25
Paid To Date Thru PA # 2	Time: 232.0%	

ANTICIPATED COMPLETION: 09/30/2025

PROJECTS IN CONSTRUCTION

V-S00063-MCO TERMINAL C ENHANCEMENTS PROGRAM - LEVEL 5 BHS CAMERAS

CONTRACTOR:	Gomez Construction Company	GOAA CONTACTS:	
A/E:	Burns Engineering, Inc.	Sponsor:	Engineering & Construction
OAR:	AECOM Technical Services, Inc.	Construction:	Torie Brooks
FUNDING:	GARBS (General Airport Revenue Bonds)	PROJECT BUDGET:	\$250,000.00

SCOPE:

Provide all materials and labor to accomplish the scope designed in the packaged by Burns Engineering for the terminal C level 5 BHS cameras -- to include, but not limited to, conduit, cameras and programming. Project includes the removal of 5 existing single fixed lens cameras and replacing with multi-lens type cameras providing 360 degree field of view where existing camera resides at the Orlando International Airport. Provide conduit and cabling to support 8 new IP type cameras. Utilize portion of existing raceway and extending as required to new camera locations and providing new cat 6 cabling to support added cameras. Modify existing CCTV program to accommodate R&R cameras. Provide new programming support for 8 new cameras.

STATUS:

Change order work to be priced by the contractor. The anticipated substantial completion date is now September 30, 2025.

				NOTICE TO PROCEED: 04/25/25	
CONSTRUCTION COST:				TIME(DAYS)	COMPLETION
Original Contract		\$169,307.07		150	09/21/25
Thru Change Order #	0	\$0.00	0.0%	0	
Current Contract		\$169,307.07		150	09/21/25
Paid To Date Thru PA #	1	\$75,659.02	44.7%	Time: 96.7%	ANTICIPATED COMPLETION: 09/30/2025