



Responsible Sourcing Supplier Code



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INTRODUCTION

What we do every day matters. Families of all kinds rely on our foods. Our people rely on us for a challenging and supportive workplace. Our customers rely on us to help them meet the needs of their customers, profitably. Communities rely on us to help them thrive. And our shareholders rely on us for solid, sustainable returns. We make the biggest impact for all these groups when we set, and meet, high goals — as a business, and as good stewards of the natural resources we all share.

These are the standards we strive to uphold:

- Put safety above all else — because if we don't, nothing else matters.
- Craft every product around the lives of the real people who rely on it — delicious, readily available when and where they need it, at a fair price.
- Be open and honest about the food we make — transparent about our ingredients and processes, and inclusive in our engagement with the stakeholders who care.
- Never stop looking for ways to improve the ingredients, taste, quality and accessibility of our food.

To live up to those standards, we have committed to becoming a leader in responsible supply chain management and responsible sourcing. It is important to deliver on our commitments to sustainable growth, and in doing so, our suppliers are an essential part of that journey. We expect all of our suppliers to be partners in this effort and hold themselves to high standards of social and environmental responsibility. Working together, we can create a positive impact across our value chains.

These guidelines follow many of the expectations outlined in the UN Guiding Principles on Business and Human Rights, the Core Conventions of the International Labour Organisation (ILO) and the 10 Principles of the United Nations Global Compact. This Code is an extension of our Supply Base Requirements and Expectations Manual and is the foundation of our Responsible Sourcing Program.

SCOPE

This Code applies to all direct and indirect suppliers, brokers, co-manufacturers/co-packers, re-packers, special packers, warehouses, distributors and licensees in all categories, including their parent, subsidiary or affiliate entities (herein referred to as “**Supplier**”) to Arnott's Biscuits Ltd, Campbell Australasia Pty Ltd and their related businesses worldwide (herein referred to as “**The Arnott's Group**”).

Any reference to employee(s) in this Code shall be deemed to include temporary labour used or retained.

All Suppliers are expected to adhere to this Code and are responsible for ensuring their practices are consistent with the practices herein. Supplier is responsible for compliance at the facilities it uses to produce product supplied to The Arnott's Group. Supplier is required to disclose all facilities that are owned, leased, subcontracted or used in any form to produce any item supplied to The Arnott's Group.

COMPLIANCE WITH LAWS

Supplier must comply with all applicable national and local laws and regulations, including, but not limited to those related to labour, immigration, environmental, business practices and health and safety for the industry and region in which it operates. We recognise that our Suppliers operate in different areas of the world and reside in different legal and cultural environments. In all cases, we expect our Suppliers to comply with all applicable legal requirements. Our expectation is that when there is a difference between the terms of the applicable law, and the expectations set forth in this Code, the Supplier is expected to comply with the more stringent applicable requirement. The guidelines set forth here are the minimum required and Suppliers are encouraged to exceed the requirements set forth in this Code.

GUIDELINES

BUSINESS ETHICS

Supplier shall conduct its business in accordance with the highest standards of ethical behaviour and in accordance with all applicable laws and regulations in the countries where materials are sourced or services are delivered.

Guidelines:

- Supplier shall comply with all applicable legal requirements, whether local or foreign, that apply to business operations, including the Australian Criminal Code, U.S. Foreign Corrupt Practices Act and the UK Bribery Act.
- Supplier shall not engage in collusive bidding, price fixing, price discrimination, or other unfair trade practices in violation of fair competition laws or antitrust laws that govern the jurisdictions in which it conducts business.
- Bribery, kickbacks, corruption, extortion and similar business practices are prohibited.
- Supplier shall ensure grievance mechanisms are in place which allow for the anonymous reporting and management of grievances.
- Supplier shall not retaliate against an employee who speaks out about an issue.
- All subcontractors must be disclosed and engagement in any unauthorised subcontracting is prohibited.
- Supplier shall not offer gifts or anything of value or otherwise not in compliance with our policies to The Arnott's Group associates for the purpose of an advantage such as obtaining or retaining business or preferential treatment.
- Suppliers shall not enter into transactions with The Arnott's Group employees that may be or appear to be a conflict of interest.
- Supplier shall take appropriate measures to safeguard and maintain confidential and proprietary information of The Arnott's Group and use such information only for the purposes authorised for use by The Arnott's Group.

CHILD LABOUR

Supplier shall not employ workers under 16 years of age (or 14 years of age where consistent with International Labour Organisation Minimum Age Convention No. 138 and the local law allows such exception) or the age for completing compulsory education.

Guidelines:

- Supplier shall maintain documentation of each individual's date of birth and must be able to legitimately confirm each individual's age.
- Supplier shall ensure that workers under 18 do not work in hazardous conditions or in a manner that unreasonably interferes with vocational education. Workers under 18 should not work

during night hours.

VOLUNTARY EMPLOYMENT/ FORCED LABOUR

All labour must be voluntary. Supplier shall not use any prison, slave, bonded, forced or indentured labour, or engage in any other forms of compulsory labour, or any other forms of slavery or human trafficking.

Guidelines:

- The ability of workers to move freely shall not be restricted by supplier through abuse, threats and practices such as retention of passports or valuable possessions in an unlawful manner and without their consent.
- Workers shall work freely, aware of the terms and conditions of their work in advance and must be able to voluntarily end their employment without any restriction or substantial fines for terminating their employment contract.
- Workers shall not be required to pay fees and costs associated with their recruitment.
- Supplier shall take reasonable steps to ensure that there is no slavery or human trafficking in their or their subcontractors supply chains.
- Supplier shall comply with the Australian Modern Slavery Act.

ABUSE, HARASSMENT AND DISCIPLINARY ACTION

All employees are to be treated with respect and dignity and in compliance with local legislation and disciplinary practices.

Guidelines:

- Any form of psychological, physical, sexual or verbal abuse, intimidation, threat or harassment, or any other inhumane or degrading treatment will not be tolerated.
- Supplier shall not establish monetary fines and/or take deductions from wages for disciplinary reasons.

FAIR AND EQUAL TREATMENT

Supplier shall ensure fair and equal treatment of all employees. Supplier shall not discriminate on the grounds of criteria such as race, colour, caste, religion, gender, age, physical disability, marital status, sexual orientation, political affiliation, union membership or maternity.

Guidelines:

- Supplier shall comply with ILO Equal Remuneration Conventions (No. 100) and ILO Discrimination Convention (No. 111).
- Supplier's terms and conditions of employment, including hiring, training, working conditions,

compensation, benefits, promotions, discipline, termination or retirement shall be based on the individual's qualifications, performance, skills, and experience.

- Supplier shall not conduct medical tests on employees that can be used to discriminate for an unlawful reason (e.g. pregnancy testing).

COMPENSATION AND BENEFITS

Supplier shall fairly compensate all employees with wages, overtime premiums and benefits that meet or exceed all applicable laws or collective agreements. Suppliers are encouraged to provide wages that are sufficient to meet workers' basic needs and provide some discretionary income for workers and their families.

Guidelines:

- Supplier shall ensure that wages paid for all hours worked meet at least the legal minimum wage or the local industry minimum standards for compensation, whichever is higher.
- Supplier shall pay employees on time, in accordance with legal requirements; in all circumstances, wages must be paid on at least a monthly basis.
- Supplier shall provide each employee with an itemised wage statement upon wage payment. The statement should include, at a minimum, amount of pay, pay period, rate of pay, regular and overtime hours worked, deductions and benefits, if applicable.
- Supplier shall provide all legally mandated benefits such as public holidays, paid vacation/annual leave, sick days and maternity/paternity/family leave.

WORKING HOURS

Suppliers must comply with all applicable laws regarding regular working hours, rest periods and overtime hours.

Guidelines:

- Supplier shall provide workers with at least 24 consecutive hours of rest during every seven-day period. If workers are required to work on a rest day due to exigent circumstances including the need for continuity of production or service, workers must receive an equivalent period of compensatory rest immediately following.
- Workers shall not be forced to exceed the applicable legal limit or regular working hours and overtime. No mandatory excess overtime is allowed unless local law provides otherwise.
- Workers shall not be unreasonably required to work overtime and will not be punished, penalised, or dismissed for refusing to work excessive amounts of overtime.

HIRING PRACTICES

Suppliers must utilise ethical hiring practices that include verification of a worker's age and legal right to work in the country.

Guidelines:

- Suppliers must verify the age of each worker before commencement of employment.
- At the time of hiring, employees are to be informed in writing of the basic terms of employment in a language understood by the employee.
- If foreign or migrant workers are engaged, they are to be employed in full compliance with the labour and immigration laws of the host country.

FREEDOM OF ASSOCIATION

Supplier shall respect the right of employees to form and join trade unions and bargain collectively in a lawful and peaceful manner, subject to and in accordance with applicable law.

Guidelines:

- Supplier shall not discriminate based on affiliation or non-affiliation.
- Supplier shall not allow unlawful interference by management in the organisation of workers.

HEALTH AND SAFETY

Supplier shall provide workers with a safe, clean and healthy work environment that complies with all applicable laws pertaining to health and safety in the workplace.

Guidelines:

- Supplier shall provide access to potable drinking water, adequate lighting, safe temperature, ventilation and sanitation. Adequate washing and toilet facilities shall be provided for both males and females.
- Appropriate emergency exits including easily accessible exit doors and stairways shall be available. These exits should be clearly marked and free of any obstructions and not locked.
- Facilities must have fire extinguishing equipment and fire alarms that are adequate for the hazard level of the facility's operations.
- Supplier shall ensure that appropriate emergency preparedness plans are in place, including emergency training and drills, appropriate first-aid supplies, appropriate fire detection and suppression equipment and adequate exit facilities.
- Supplier shall provide all appropriate personal protection equipment.
- Supplier shall maintain records of health and safety training and accidents and injuries at the

workplace.

- When provided by Supplier, dormitory facilities shall be constructed and maintained in accordance with applicable laws and regulations. All dormitory buildings shall be clean and safe, have appropriate clean toilets and shower facilities, access to potable water, and sanitary food preparation and storage, and adequate heat and ventilation. Workers shall be able to enter and leave the dormitory buildings freely at any hour.

ENVIRONMENTAL

Suppliers shall ensure that manufacturing facilities and operations comply with all applicable environmental laws, including those related to waste disposal (including hazardous waste), air emissions, wastewater and effluents and toxic substances. Supplier is encouraged to go above and beyond the legal requirements and implement plans focused on reducing the use of natural resources.

Guidelines:

- Supplier shall obtain and keep current all required environmental permits.
- Supplier shall ensure the safe handling, movement, storage and disposal of hazardous materials.
- Suppliers shall optimise its consumption of natural resources including energy and water and demonstrate sound measures to prevent pollution and generation of solid waste, wastewater and air emissions.
- Suppliers are encouraged to measure and disclose emissions and reductions targets. Certain suppliers may be required to provide emissions data on an annual basis.
- Suppliers are encouraged to have sustainable procurement policies in place for their own suppliers.

ANIMAL WELFARE

The Arnott's Group is committed to the humane treatment of animals and animal welfare is a key part of our vision for an ethical and responsible supply chain. Suppliers are required to implement humane procedures to prevent the mistreatment of animals at all times, including when they are raised, cared for, transported and processed. At a minimum, Suppliers are to provide an environment that is

consistent with the "five freedoms" of animal welfare, which are defined as:

1. Freedom from thirst, hunger and malnutrition
2. Freedom from discomfort
3. Freedom from pain, injury and disease
4. Freedom to express normal behavior
5. Freedom from fear and distress

AGRICULTURE PRACTICES

The Arnott's Group recognises the importance of resilient supply chains that safeguard natural resources to ensure that we can continue to deliver affordable, high-quality foods for future generations. We have a long-standing history of working closely with many of its farmers to ensure the production of high-quality crops. Building on this legacy and understanding the increasing pressure on the global food supply from the burgeoning population to climate change, we are committed to partnering with our growers and suppliers to develop and improve practices in sustainable agriculture.

The standards outlined in this section summarise the expectations for our agricultural suppliers that provide us with animal-derived or crop-derived ingredients or products. We aim to work collaboratively with our suppliers to achieve a more sustainable agricultural supply chain.

The guidelines below outline The Arnott's Group expectations for soil management, nutrient management, crop protection, water management, waste management, ecosystem conservation, and climate resiliency practices. We expect relevant suppliers to complete an annual self-assessment for these issues.

Soil Management

Suppliers shall implement measures to protect and improve soils, including preventing erosion and nutrient degradation, increasing carbon storage, and promoting soil biodiversity. This may be achieved through regenerative practices such as crop rotation, cover crops, no-till or minimum-till, and adding compost and/or organic matter.

Nutrient Management

Suppliers shall have updated and verified nutrient management plans that are implemented to optimize inputs and minimise pollution from run-off. Suppliers shall work toward implementing precision application that is informed by soil and tissue analyses, crop needs, and weather conditions. Suppliers are encouraged to use accredited decision-support tools that will drive nutrient optimisation.

Crop Protection – Pest, Weed, and Disease Management

Suppliers shall comply with all regulations and label requirements for safe and proper use of all agrochemicals. Farms that direct contract with The Arnott's Group shall make their application records readily available. Suppliers shall try to use advanced integrated pest management techniques, such as regular crop scouting by a certified scout, pest prevention techniques, and biological control.

Water Management

Suppliers shall work to ensure the long-term sustainability of water resources and utilise water

conservation techniques. Practices such as drip irrigation, rainwater collection, and re-using water where possible is strongly encouraged. For irrigated crops, suppliers shall monitor and record water use on a per-field basis to track usage and use crop/field need-based decision tools (e.g. evapotranspiration monitoring, soil moisture sensors) to inform irrigation decisions.

Conservation of ecosystems and biodiversity

Suppliers shall protect and encourage natural habitats, native species and biodiversity, and ecosystem services such as pollinators on farms. Suppliers are encouraged to leverage public or private cost share or grant programs to make conservation measures more feasible. Production for The Arnott's Group is prohibited on land that has not been used for agriculture at least 10 years prior, i.e. land which has been deforested or otherwise cleared from its native vegetation.

Climate resiliency

Suppliers shall maximise energy efficiency and, where possible, seek to use renewable energy. Suppliers shall use agricultural practices and tools to reduce their greenhouse gas emissions on-farm. Suppliers that do not directly farm themselves should be measuring and disclosing greenhouse gas emissions yearly and are encouraged to set reduction targets.

Waste Management

Animal product suppliers shall not use animal-derived feed and shall strive to maximise use of crop and vegetative supply chain byproduct for feed. Suppliers shall responsibly manage manure to minimise pollution or contamination. Suppliers of animals shall implement air emission reduction techniques to minimise air pollution and ensure a safe environment for surrounding communities. Efforts should be undertaken to eliminate food and crop waste from suppliers' operations, including in-field.

Worker Health, Safety, and Livelihoods

Suppliers and their growing operations shall have verifiable, site-based environmental, health, and safety programs to protect farmworkers and the community from adverse health effects related to aerial drift and exposure during application.

ADDITIONAL STANDARDS

This Code should be considered a benchmark and the minimum standards to be followed. We may also develop more detailed guidelines for specific direct inputs that may be presented alongside this document as a further requirement for Suppliers in high or intermediate risk categories, or for those ingredients we deem as key to our business. This Code shall be deemed to be a supplement to any contract between The Arnott's Group and the applicable party. In the event of an inconsistency, the underlying contract will apply.

OTHER RESPONSIBILITIES

COMMUNICATION OF THIS CODE

Suppliers are expected to inform workers about the expectations outlined in this Code. How a Supplier chooses to do so may include prominently posting the Code in the workplace in an area accessible to workers, conducting group or individual meetings or trainings to review and explain the Code, or communicating via online channels such as a company intranet.

REPORTING VIOLATIONS

Supplier is expected to immediately advise The Arnott's Group of any issues that may arise related to this Code, specifically, any violations that may occur. You may report a violation via e-mail using the following address: responsibly_sourced@arnotts.com.

All Suppliers are expected to comply with this Code at all times. To ensure compliance with this Code, The Arnott's Group will use a step-based approach which places more emphasis on higher-risk suppliers.

COMPLIANCE MONITORING

STEP 1: RISK ASSESSMENT

The Arnott's Group will utilise a two-part risk assessment to determine a Supplier's potential for social and environmental risks. The first part will take into consideration a variety of factors including Supplier's country, industry specific risks and a Supplier's compliance management systems. Based on the initial screening, a Supplier Self-Assessment Questionnaire may be used to further analyze Suppliers who are initially designated as medium or higher risk. This may come directly from The Arnott's Group or a third-party vendor under direction from The Arnott's Group. Supplier is responsible for completing the questionnaire accurately and within 30 days. Based on these assessments, each Supplier will be designated as lower, medium, or higher risk. All new suppliers will receive an initial assessment before becoming a Supplier to The Arnott's Group and Suppliers may be subject to re-assessment annually.

STEP 2: AUDITS

Any Supplier may be subject to a Responsible Sourcing audit at any time, but our program is designed to allocate audit resources based on risk. This will allow us to make the biggest impact in mitigating risks in our supply chain.

The risk category assigned to a Supplier in Step 1 above will determine the requirements of Supplier under our Responsible Sourcing Audit Program.

Lower Risk: Suppliers in this category will not likely be required to complete a Responsible Sourcing audit on a consistent schedule. Each year we may choose a select sample of Suppliers in this category to receive an audit.

Medium Risk: Suppliers with this designation may be required to either complete either a desktop audit or a site-based audit based on the results of the Supplier Self-Assessment.

Higher Risk: Suppliers who are designated as higher risk will be required to complete a Responsible Sourcing audit.

If it is determined that Supplier is required to undergo a Responsible Sourcing audit, Supplier shall use the third-party audit firm as selected by The Arnott's Group. We will, however, be willing to discuss mutual recognition of audits performed within the previous 180 days according to globally-recognised frameworks such as SMETA and by fully-qualified organisations. We will also accept SA8000 certification. It is expected that Supplier will fully cooperate and provide auditors with the appropriate records requested and allow for confidential interviews in connection with the audits.

STEP 3: CORRECTIVE ACTIONS & CONSEQUENCES

Responsible Sourcing audits will be reviewed and given a colour rating which is dependent on the severity of the audit findings. This rating will be provided to Supplier, who will then be responsible for remediating any findings. This rating system will help us to determine consequences and audit frequency of a Supplier. Below is a description of the audit ratings and associated actions:

Green: A green audit rating indicates that the facility is highly compliant with the standards outlined in this Code and any violation is minor in nature. No corrective action plan is needed and an annual audit is likely not necessary.

Yellow: A yellow audit rating identifies facilities that are generally compliant with this Code, however have failed to meet at least one significant requirement. A corrective action plan is likely necessary, and pending the outcome of the corrective action plan, an annual audit is likely not necessary.

Orange: An orange audit rating identifies facilities where there are multiple violations of the Code, which are deemed serious. A corrective action plan will be issued to Supplier and the violations must be remediated.

Red: A red audit rating indicates that at least one severe violation has been identified that may make it appropriate to temporarily or permanently terminate the facility's sourcing relationship with The Arnott's Group.

If a Corrective Action Plan is issued, Supplier must submit a response and plan that includes a time frame for correcting the violations identified. The Arnott's Group will review and approve Supplier's action plan and set forth a target date for re-evaluation. This time frame for any corrective action or re-evaluation may be extended at The Arnott's Group's sole discretion. Supplier's failure to implement the recommended corrective actions may result, at The Arnott's Group's sole discretion, in the right to suspend any purchases from Supplier until the corrective actions have been implemented or to

terminate the relationship with Supplier.

If the relationship between The Arnott's Group and the Supplier is terminated due to non-compliance with this Code, The Arnott's Group may consider resuming business only after an audit satisfactory to The Arnott's Group has been completed. However, a plan for continuous improvement may be required.

Suppliers are responsible for educating and monitoring their vendors, subcontractors and independent contractors. Any fees related to the audits or Supplier Self-Assessments will be the responsibility of the Supplier. We have worked with our audit partners to negotiate reasonable rates consistent with sector norms and we may allow for mutual recognition of previously completed audits.

TRANSPARENCY AND TRACEABILITY

The Arnott's Group is committed to transparency in its operations and throughout the supply chain. Our transparent approach to business is important to our stakeholders and we expect the same of our suppliers. We are also committed to moving toward a fully traceable supply chain. If requested, Supplier shall disclose the geographical location of facilities producing raw materials for The Arnott's Group, as well as the origin of raw materials within the Suppliers' own direct supply chain. We may also ask Suppliers to provide mapping back to the origin of materials to assess upstream supply chain compliance. If you are unable to comply with this today, we expect you to begin putting capabilities in place to do so.

ACKNOWLEDGEMENT

Acknowledgement of this Code is a prerequisite for every supplier or vendor contract for The Arnott's Group. By entering into a contract with The Arnott's Group, Supplier and its operations are subject to the provisions contained in this Code. This Code, or the demonstration of its compliance, does not create any third- party beneficiary rights for the Supplier. The standards outlined in this Code are in addition to, and not in lieu of, provisions of any legal agreement or contract between Suppliers and The Arnott's Group. This Code does not replace but is an accompaniment to the Supply Base Requirements and Expectations Manual.

In your email response, please confirm that:

- You have received and reviewed of the contents in the The Arnott's Group Responsible Sourcing Supplier Code.
- You are aware of all relevant laws and regulations of the countries in which our company operates.
- You will promptly notify The Arnott's Group of any violations of this Code.
- You will comply with The Arnott's Group Responsible Supplier Sourcing Code.
- You will inform all relevant employees and any subcontractors of this Code and will ensure compliance with the provisions incorporated herein.

Please complete and return acknowledgment via email as follows:

If you supply to The Arnott's Group in Australia, please respond to –

responsibly_sourced@arnotts.com

If you supply to The Arnott's Group in Indonesia please respond to –

responsibly_sourced_ID@arnotts.com

If you supply to The Arnott's Group in Malaysia please respond to –

responsibly_sourced_MY@arnotts.com

REFERENCES

The following sources were used in the preparation of this Responsible Supplier Sourcing Code and provide additional information that may be useful to Supplier:

[International Labour Organization Freedom of Association and Protection of the Right to Organise Convention \(No. 87\)](#)

[International Labour Organization Right to Organise and Collective Bargaining Convention \(No. 98\)](#)

[International Labour Organization Forced Labour Convention \(No. 29\)](#)

[International Labour Organization Abolition of Forced Labour Convention \(No. 105\)](#)

[International Labour Organization Minimum Age Convention \(No. 138\)](#)

[International Labour Organization Worst Forms of Child Labour \(No. 182\)](#)

[International Labour Organization Equal Remuneration Convention \(No. 100\)](#)

[International Labour Organization Discrimination \(Employment and Occupation\) Convention \(No. 111\)](#)

[ILO Private Employment Agencies Convention No. 181](#)

[United Nations Framework and Guiding Principles on Business and Human Rights](#)

[United Nations Global Compact Guiding Principles](#)

[OECD Guidelines for Multinational Enterprises](#)

SPEAK UP

The Arnott's Group values open and transparent communication with our Suppliers, and we encourage you to raise any issues or concerns relating to your dealings with us. In circumstances where you would prefer to communicate with us anonymously, you can do so using our Speak Up platform accessible at <https://arnotts.whispli.com/speakuparnotts> or by scanning the below QR code.

