

The Education (Pastoral Care of Tertiary and International Learners) Code of Practice 2021

Review November 2025

TEO information

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Code contact	Name James Ward		Job title	Chief Executive Officer		
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Current enrolments (as at 21/10/2025)	Domestic learners	;	Total #	1379	18 y/o or older	1373
					Under 18 y/o	6
	Internation learners	onal	Total #	654	18 y/o or older	654
					Under 18 y/o	0
Current residents	Domestic learners	;	Total #	N/A	18 y/o or older	N/A
					Under 18 y/o	N/A
	Internation learners	onal	Total #	N/A	18 y/o or older	N/A
					Under 18 y/o	N/A
Report author(s)	Kate Lee (Quality and Compliance Officer)					

Notes for this report:

- 1. International students studying in New Zealand with New Zealand Tertiary College (NZTC) are all at least 18 years old. This self-review report will therefore focus only on those parts of the code, which apply to international students over 18 years of age.
- 2. All policies, processes, student handbooks, prospectuses and the website are reviewed annually or, in cases of required updates or where regulations have changed, as and when required. The QMS stipulates the annual cycle of review, and it is carried out under the supervision of the relevant members of the Executive Team. This, therefore, applies to all future plans for adherence to Code outcomes and will not be specifically stated under each outcome below.
- 3. SELMA is the name of the NZTC's Student Management System.
- 4. MS Teams is video conferencing software that is primarily used by NZTC.
- 5. The NZTC Student Learning Environment is known as NZTC Online. We will use this term throughout this report.
- 6. When referring to The Education (Pastoral Code of Tertiary and International Learners) Code of Practice 2021 the abbreviation CoP will be used.
- 7. When discussing complaints, the following definition is used: A complaint is a formal expression of dissatisfaction about the actions, behaviour, or decisions of the institution, its staff, or policies. It may relate to academic matters, service delivery, or interpersonal issues, and triggers a documented investigation and response process.
- 8. When discussing critical incidents, the following definition is used: A critical incident is a traumatic or life-altering event that causes significant emotional or psychological distress and may disrupt a learner's ability to function. It includes serious injury, sudden illness, death, natural disasters, or acts of violence. A critical incident requires immediate, coordinated institutional response and support. This applies whether the incident occurs on or off campus, including in non-institutional settings, if: the learner's wellbeing or safety is at risk, the event is brought to the institution's attention, and it may affect the learner's engagement, safety, or academic progress.

Strategic Goals and Strategic Plans

NZTC has developed the following two key strategic goals and associated objectives to support our learners' wellbeing and safety, and to ensure they receive appropriate support during their learning journey. These goals are incorporated into existing organisational goals, plans and our Code of Practice Framework.

Goal 1: To support and enable our ākonga to achieve their learning goals

Objectives:

- a) To provide tailored academic support services for our learners who need additional support.
- b) To provide a comprehensive evaluation systems to track learner progress and identify those needing additional support or intervention.
- c) To provide resources focused on mental health awareness and resilience to support our learners.
- d) To provide feedback mechanisms that allow our learners to voice their experiences and offer suggestions for improvement.
- e) To provide support that recognises and incorporates the needs of Māori and Pasifika learners throughout their learning journey, enabling them to achieve their academic and personal goals.
- f) To provide support that recognises and incorporates the needs of disabled learners throughout their learning journey, enabling them to achieve their academic and personal goals.

Goal 2: To provide a well-supported, safe, and inclusive learning environment for our ākonga

Objectives:

- a) To provide regular training for staff on inclusive teaching practices that cater to diverse learning needs.
- b) To provide safe spaces for students to discuss personal and cultural issues, fostering a sense of belonging and community.
- c) To provide culturally relevant resources that reflect the histories and contributions of Māori and Pasifika peoples.
- d) To provide orientation sessions that introduce students to resources, including safety protocols and well-being services.
- e) To provide a transparent grievance process for students to report concerns related to safety or inclusivity.
- f) To provide an inclusive learning environment that caters well to our bicultural and diverse community, ensuring that all students feel valued and respected during their learning journey.

Stage of implementation for each outcome

Indicate the stage of implementation that most reflects your organisation's current level of understanding and practice for each outcome, based on the continuum provided in Appendix 1.

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Rating	
Outcome 1:	Well implemented	
A learner wellbeing and safety system	vvett imptemented	
Outcome 2:	Well implemented	
Learner voice		

Wellbeing and safety practices for all tertiary providers

	Rating
Outcome 3:	
Safe, inclusive, supportive, and accessible physical and digital learning environments	Well implemented
Outcome 4: Learners are safe and well	Well implemented

Additional wellbeing and safety practices for tertiary providers (signatories) enrolling international learners

	Rating
Outcome 8:	
Responding to the distinct wellbeing and	Well implemented
safety needs of international tertiary learners	
Outcome 9:	
Prospective international tertiary learners are	Well implemented
well informed	
Outcome 10:	
Offer, enrolment, contracts, insurance and	Well implemented
visa	
Outcome 11:	
International learners receive appropriate	Well implemented
orientations, information and advice	
Outcome 12:	
Safety and appropriate supervision of	Well implemented
international tertiary learners	

Summary of performance under each outcome

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?)	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Outcome 1: A learner wellbeing and safety system	Providers must take a whole-of-provider approach to maintain a strategic and transparent learner wellbeing and safety system that responds to the diverse needs of their learners.	
Process 1: Strategic goals and strategic plans	NZTC has strategic goals and plans for supporting the wellbeing and safety of their learners. These are encapsulated in its QMS policies, processes and plans, advisory groups, learning environments, and the information available to learners. The goals and plans give effect to the outcomes sought and processes required by the Code of Practice (2021). The Code of Practice 2021 Framework v.25.1 addresses the whole of institution approach of NZTC in addressing CoP outcomes. NZTC offers qualifications and a learning environment that honours the Te Tiriti o Waitangi and enables students to study in a supportive and culturally inclusive environment. Additionally, NZTC offers on and offshore study options, providing an online learning environment that acknowledges the needs and preferences of diverse learners and settings. NZTC reviews and amends (where necessary) processes and policies regularly and ensures that information provided to students is up to date. This includes regularly reviewing their strategic goals and plans that relate to learner wellbeing and safety.	Annual Programme Evaluation Reports Code of Practice Self-review Report Disability Action Plan 2025 - 2027 Partnership Plan and Progress 2023-2027 Student Support Policy The Code of Practice 2021 Framework v.25.1

Process 2: Self review of learner wellbeing and safety practices

NZTC uses their strategic goals and plans to regularly review the quality of their learner wellbeing and safety practices to achieve the outcomes and practices of the Code of Practice (2021). NZTC has a Partnership Plan and Progress 2023-2027 document which details the role of several stakeholders who provide input into student wellbeing and safety at the college. These stakeholders include: the Program Advisory Committee, Māori and Pasifika Working Group, ECE centres and sector partners, Health and Wellbeing industry partners, and schools. The Disability Action Plan 2025 – 2027 is aimed at creating an inclusive tertiary education environment to improve participation and achievement of disabled learners at NZTC by specifically addressing barriers to inclusion and success. This action plan was developed with input from staff, disabled learners, and disabled graduates, and has been endorsed by NZTC's Program Advisory Committee and Māori and Pasifika Working Group. NZTC prepares annual evaluation reports for each of its programmes, which are used to review outcomes, changes, improvements, and challenges from the previous year. These reports include reflection on student wellbeing and safety. Students provide feedback through end of course, end of stage, student and graduate surveys, as well as through communication with NZTC staff. Staff can refer the student to the Student Support team so their feedback is noted and responded to accordingly. Student Support guides students through the Compliments and Complaints Process, ensuring the students voice and input are noted and the student is responded to if any concerns are raised. NZTC draws on the input of learners, advisory groups, and the sector to inform their learner wellbeing and safety practices. NZTC, in a timely manner,

Code of Practice Self-review Report
Partnership Plan and Progress 2023-2027
Disability Action Plan 2025 – 2027
Annual Programme Evaluation Reports
Student Support Communication Process
End of Course and End of Stage surveys
Student and Graduate surveys
Orientation Process
Māori and Pasifika Student Support Process
Compliments and Complaints Process
Health and Safety Process and Policy
Critical Incident Response Policy
Critical Incidents Register

Process 3: Publication requirements	following any reviews takes the appropriate action to address any deficiencies in learner wellbeing and safety practices. The NZTC website publishes it's: Code of Practice self-review report, Compliance to the Code of Practice 2021 Framework, Complaints and Critical Incidents Register, Cultural Awareness and Inclusive Practices, and their Disability Action Plan. The website is accessible by learners, staff and the general public.	NZTC website Code of Practice Self-review Report Complaints and Critical Incidents Register Cultural Awareness and Inclusive Practices resources Disability Action Plan 2025 – 2027 Partnership Plan and Progress 2023-2027
Process 4: Responsive wellbeing and safety systems	NZTC has a range of processes that both take the initiative in supporting learner safety and wellbeing and responding to learner wellbeing and safety. The processes cover learner selection, enrolment, study and homestay. NZTC staff are trained in their responses to learner safety and wellbeing concerns. The Student Support team are responsible for student wellbeing concerns, raised by either the students themselves, Associate Teachers, centres, or NZTC staff. NZTC follows up on those concerns as guided by policies and processes in place. Students are informed of support available at time of application, during orientation, in their first week of study, during Student Support checkin's, during Kōrero Talanoa sessions, in student handbooks and throughout their studies. The Student Support team have completed a Mental Health First Aid to support both their own and learner's wellbeing and safety. All new staff are provided with an induction which includes the Code of Practice requirements and obligations. Staff are trained in areas relevant to their role and follow processes to ensure learner wellbeing and	Staff induction on Code issues and the referral process to Student Support team Emergency Management Process Emergency Management Policy Critical Incident Response Process Student Support Communication Process Student Support Policy Emergency Phone Call Log Harassment Support Process Harassment and Discrimination Policy Critical Incident Response Policy Critical Incident Response Process Confidentiality Policy Critical Incident Register

safety. Staff are trained to ensure the privacy and safe handling of personal information and also the referral pathways and escalation procedures. Students have access to the Student Support section on NZTC Online, offering a range of culturally appropriate wellbeing support and promotion of a healthy lifestyle resources. During the orientation process, students are informed about emergency processes including Civil Defence plans and information. NZTC has an Emergency Management process and policy which includes how to respond to adverse events, evacuations, campus lockdowns and pandemics. It involves a co-ordinated response from staff that is timely so that accurate information can be given to support learners. When students are on campus NZTC has policies and processes on how to respond in emergencies and when students are on Field Practice and Weekly Centre Attendance, they are covered by centre policies. NZTC does not offer student accommodation. NZTC has an emergency phone that is available 24/7 to international students. The emergency mobile number is advertised to students in their Orientation, included in the student handbook and re-iterated by the Student Support team through check-ins and as needed. The phone is manned by members of the Student Support team on a roster. Any calls received are documented in the Emergency Phone Call Log. Emergency situations are reviewed and reported on as per the Critical Incident Response Policy and Process. NZTC has a Harassment and Discrimination Policy and Support Process to support a culture of disclosure and reporting for staff and students. These ensure privacy and safe handling of the staff member or students' personal information and referral pathways and

	escalation procedures. External mediators can be used in	
	the escalation process if required.	
Outcome 2:	Providers understand and respond to diverse learner	
Learner voice	voices and wellbeing and safety needs in a way that	
	upholds their mana and autonomy.	
Process 1: Learner voice	NZTC understands and responds to diverse learner	Enrolment process
	voices and wellbeing sand safety needs in a way that	Orientation
	upholds their mana and autonomy. Students are	Kōrero Talanoa
	informed of all relevant programme and study	End of Course and End of Stage surveys
	information by the Admissions team at time of	Appeal Against Grade process
	application. Students are welcomed to the college	Student Handbooks
	through their Orientation and are made aware of the	Student Support Communication Process
	different teams that will support them on their learning	Program Board Process
	journey. Students are asked for feedback on Orientation	Student and Graduate Surveys
	so that this can be continually improved. The Student	Disability Action Plan 2025 – 2027
	Support team is highlighted in Orientation as a team to	Partnership Plan and Progress 2023-2027
	come to when students have questions, issues or	Student Support Team Meetings
	feedback. The Student Support team contact students in	Compliments and Complaints Process
	their first week of studies to see how they are going.	
	Students are encouraged to contact this team with any	
	pastoral care needs and they can help give guidance and	
	support. Weekly Student Support team meetings are	
	opportunities to document the learner voice through any	
	feedback, concerns or themes raised and can then be	
	incorporated in the review of college processes and	
	policies. Students are also encouraged to contact their	
	course lecturer for any academic support needed.	
	Students can post on course Discussion Forums to	
	collaborate with both their lecturer and fellow students.	
	Collaborative and supportive relationships are	
	encouraged and nurtured throughout the students	
	learning journey. There are also other student facing	
	teams who help support and assist students as needed.	

Student communication and feedback inform the review of relevant processes, policies, wellbeing and safety strategic goals and strategies, and information for learners. Students can also offer their feedback through their end of course surveys. These surveys are reviewed by the Academic Dean who uses the feedback to inform academic content, policies and practices at NZTC. Academic regulations, policies and student handbooks are available to students on NZTC Online, enabling students to have the information needed to participate fully in decision-making processes and have awareness of NZTC's decision-making processes. Māori and Pasifika students are invited to a monthly hui called Korero Talanoa to give tips, guidance, answer any questions and receive feedback from learners on how their studies are going. Students can appeal grades as per the Appeal Against Grade Process. If students are referred to Program Board due to academic and/or misconduct concerns, they are asked to give their explanation and a chance to respond so this can be taken into consideration by the college when making decisions regarding their studies. Surveys are sent to graduates to get their feedback and input on their learning journey and how they feel they are meeting the Graduate Profile Outcomes of the programme. Students who identify as having a disability are followed up with at time of application and also in their first week of study to see what support needs they may have. Surveys are also sent to disabled learners to get their voice and feedback which has provided input into the Disability Action Plan 2025 -2027. The Access and Inclusion Reference Group includes disabled learners who have given input and feedback on the development and monitoring of the

	Disability Action Plan 2025 – 2027 and on the	
	participation, learning experience, achievement, and	
	graduate outcomes of disabled learners.	
Process 2: Learner	NZTC works with learners to effectively respond to and	Terms and Conditions from Admissions
complaints	process learner complaints. Students are informed about	Orientation
	the complaints process in their Terms and Conditions	Student Support
	when given an offer letter during the admissions process.	Kōrero Talanoa
	Students have access to the complaints process in the	Compliments and Complaints Policy
	Student Handbook and are informed about the process	Compliments and Complaints Process
	during Orientation, as well as being guided by the Student	Complaints and Critical Incidents Register
	Support team during their studies. Student Handbook	Student Handbooks
	information is also promoted and highlighted during	Program Board Policy
	Kōrero Talanoa sessions with students. Students can	Academic Board Policy
	raise complaints via Student Support, or through any	
	NZTC staff member, who will then refer students to	
	Student Support. Student are sent a form to fill out and	
	lodge their formal complaint. Acknowledgement of the	
	complaint being received is completed within 24 hours.	
	The Student Support team will inform the student how the	
	complaint will be handled and how it is progressing. NZTC	
	aims to investigate and decide on a response to a	
	complaint within twenty (20) working days. Depending on	
	the nature of the complaint and circumstances, an	
	extended timeframe may be necessary. If the timeframe	
	is extended, NZTC will communicate the change to the	
	complainant. Where complaints are of a serious or	
	sensitive nature, the college may appoint an independent	
	person to carry out an investigation. If processes are	
	involved, NZTC may make changes to the QMS process to	
	ensure the college's processes remain supportive of	
	students and stakeholders. When a complaint is	
	received, it will be appropriately investigated; a decision	
	made as to any action which may be necessary; and the	

	result of the investigation and subsequent action	
	communicated to all parties concerned in a timely	
	manner. All complaints will be dealt with confidentially.	
	Where complaints are of a serious or sensitive nature, the	
	college may appoint an independent person to carry out	
	an investigation. Students can use a support	
	person/people to guide and support them through the	
	complaints process. All complaints are recorded and the	
	outcome documented on the Complaints and Critical	
	Incidents Register. This Register is published annually on	
	the NZTC website.	
Process 3: Compliance	NZTC is familiar and complies with the Dispute	Terms and Conditions from Admissions
with the Dispute	Resolution Scheme and provides information on the	Orientation
Resolution Scheme	scheme to learners during their enrolment and their	Compliments and Complaints Process
	studies. NZTC provides relevant information on the	Student Handbooks
	complaints and escalation pathways with NZQA and/or	Student Support Communication Process
	Study Complaints Ngā Amuamu Tauira during their	
	admission and orientation process as well as in	
	handbooks for students. NZTC is aware of Study	
	Complaints Ngā Amuamu Tauira and the services they	
	offer which follow the Education (Domestic Tertiary	
	Student and International Student Contract Dispute	
	Resolution Scheme) Rules 2023.	

Wellbeing and safety practices for all tertiary providers

Outcome 3: Safe, inclusive, supportive, and accessible physical and digital learning environments	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?) Providers must foster learning environments that are safe and designed to support positive learning experiences of diverse learner groups.	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Process 1: Safe and inclusive communities	NZTC has designed its digital and physical environments to be supportive and inclusive. All staff are guided by NZTC values and are aware of anti-bullying, racism, harassment and abuse policies. Lecturers also monitor NZTC Online Discussion Forums and communication from/with learners to ensure a positive and inclusive environment. Students are made aware of expectations throughout the admission and orientation process. Behaviour expectations are also woven into the learning materials and online resources provided by NZTC. Māori and Pasifika students are supported through korero talanoa hui and tautoko calls. Students are encouraged to share their diverse backgrounds with other learners and the academic team on Discussion Forums, through their academic assessments, and practical placements. Students can be placed on Support Contracts, offering them extra guidance tailored to the specific challenges they are experiencing. Students are provided with Discussion Forums where they can connect with other learners, lecturers and students support staff to build relationships and support each	Admissions process Orientation Kōrero Talanoa Harassment and Discrimination Policy Student Support section on NZTC Online Discussion forums Ngā wāhanga akoranga: Te Reo Māori me ōna tikanga (The Māori language and its protocols) Support Contracts Māori and Pasifika Working Group Access and Inclusion Reference Group Health and Safety Policy Building WoF for Campuses

	other. NZTC has a Kaiārahi - Teaching and Learning Support	
	lecturer who undertakes regular professional development	
	sessions with academic staff on Ngā wāhanga akoranga: Te	
	Reo Māori me ōna tikanga (The Māori language and its	
	protocols). They also provide support and guidance with	
	kaupapa Māori internal and external communcations,	
	promote and develop the college reo Māori strategy, conduct	
	reo Māori webinars and workshops for associate teachers or	
	wider ECE community, support and guide kaupapa Māori	
	content and create Māori language resources. On NZTC	
	online there is a section of cultural, spiritual, and community	
	resources available to students.	
Process 2: Supporting	NZTC's learning environments ensure learners can voice their	NZTC Online
learner participation and	ideas and learning in culturally safe and well supported ways	Orientation
engagement	that encourage peer relationships and networking. NZTC	Kōrero Talanoa
	Online Discussion Forums are monitored by lecturers to	Academic progress report
	ensure students can voice their ideas and are learning in a	Student Support Communication Process
	culturally safe and well supported environment that also	Tutorials
	encourages peer relationships and networking. Students also	Student Support team
	attend tutorials which is a chance to engage with other	Assessment process
	learners as well as their academic lecturers. Throughout their	Support Contracts
	studies, students are guided by the academic team as well as	NZTC Website
	the Student Support team to support successful outcomes for	Māori and Pasifika Working Group
	students. The Student Support team contact all students at	Access and Inclusion Reference Group
	the beginning of their studies to ensure they are well prepared	
	to succeed in their programme. Learners are encouraged on	
	the Discussion Forums and assessments to use Te Reo and	
	tikanga Māori. Students can submit assessments in Te Reo	
	Māori. The monthly Korero Talanoa hui is also a chance for	
	personal support for Māori and Pasifika students to share	
	their voice and share their views safely in a supportive	
	environment. The Student Support team maintain oversight of	
	learner achievement through academic progress reports and	

Process 3: Physical and digital spaces and facilities	follow-up with students who may be struggling with their studies. This can be a chance to check-in with students and see if anything is impacting on their ability to engage with their studies. Student Support can also help facilitate support contracts for students who need extra support during their studies. During Orientation, students are given information to help prepare and adjust for their tertiary studies. Career and study pathways are detailed on the NZTC Website and are also shared with students as part of the application process and throughout their studies. NZTC's digital and physical environments are safe and comply with the relevant government requirements. All NZTC campuses meet the Health and Safety Policies and Building Warrant of Fitness requirements to allow students a safe physical environment to learn in. All physical spaces have wheelchair access. NZTC Online is monitored by the academic and the Student Support team to ensure communication from learners is respectful and positive. As assessments are given and written in a digital format this allows for assistive technologies to be used by students. Student feedback through surveys, communication on Discussion Forums and advisory groups (e.g. Māori and Pasifika Working Group, Access and Inclusion Reference Group) is used to further improve the learning spaces.	NZTC Online Support contracts End of Course and End of Stage surveys Māori and Pasifika Student Support Process Student Support Online and campus library Māori and Pasifika Working Group Access and Inclusion Reference Group Health and Safety Policy Building WoF for Campuses
Outcome 4: Learners are safe and well	Providers must support learners to manage their physical and mental health through information and advice, and identify and respond to learners who need additional support.	
Process 1: Information for learners about	NZTC provides information to support learners to meet their basic needs. NZTC provides information about support for students from internal and external sources. A list of these	Student Support section on NZTC Online Student Support Orientation

assistance to meet their	resources is found on NZTC Online and also shared by the	
basic needs	Student Support team with students as needed. Student's	
	Orientation has information about accommodation, tenancy	
	rights and contact information for the Tenancy Services. The	
	Student Support team also shares relevant information,	
	guiding students to external support and useful websites	
	based on their individual needs. Wellbeing information to	
	support healthy lifestyles are also available to students	
	through NZTC online.	
Process 2: Promoting	NZTC provides information for learners about how to keep	Student Support section on NZTC Online
physical and mental	physically, mentally and culturally safe and well.	Student Support
health awareness	Students have access to information about how to keep	Māori and Pasifika Student Support Process
	physically, mentally and culturally well via NZTC Online.	Student Support Policy
	Students have access to the Student Support section on NZTC	Social media tips on wellness
	Online, offering a range of health and wellbeing support	NZTC Online
	information from external organisations. There is also a	Korero Talanoa
	Cultural Awareness and Inclusive Practice section which	
	contains documents that have a list of external resources	
	focused on enhancing diversity and inclusion. Kōrero Talanoa	
	sessions are also a time to support our Māori and Pasifika	
	learners' connection to their language, identity and culture.	
	NZTC social medica channels (e.g. Instagram and Facebook)	
	often posts tips and guides on supporting students mental	
	and physical health and wellbeing.	
Process 3: Proactive	NZTC regularly reaches out to all its learners, both domestic	Enrolment processes (Domestic and International)
monitoring and	and international, to monitor their wellbeing and academic	Student Support
responsive wellbeing and	progress. Students are asked for a next-of-kin at time of	Emergency Management Process
safety practices	enrolment. It is noted that their next-of-kin and/or emergency	Harassment Support Process
	contact person can be contacted if there is a serious concern	Complaints and Critical Incidents Register
	about the student's health and/or wellbeing. Student Support	Student Support Communication Process
	ensure they reach out to students regularly and encourage	Critical Incident Management Plan
	them to update their next-of-kin, emergency contact and	Selma
	student contact details if these change. Emergency and next-	

of-kin contact details for students are recorded on the SMS. Student Support guides students with appropriate information and external support services related to students' wellbeing and safety practices. Students are invited to declare any diverse needs in the application process or via Student Support throughout their studies. NZTC is inclusive of learners with diverse needs as all programmes are assessment based. Detailed records of reported risks are kept on the SMS and students are followed up accordingly. NZTC's emergency management process details the actions to follow in cases of learners who are at risk.

Additional wellbeing and safety practices in tertiary student accommodation (in relation to domestic and international tertiary learners)

*NZTC does not offer student accommodation

	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?)	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Outcome 5: A positive, supportive and inclusive environment in student accommodation	N/A	N/A
Process 1: Information and promotional activities	N/A	N/A
Process 2: Accommodation staff	N/A	N/A
Process 3: Accommodation staff must be fit and proper persons	N/A	N/A
Process 4: Proactive monitoring of residents' wellbeing and safety and responsive wellbeing and safety practices	N/A	N/A
Process 5: A safe and inclusive residential community	N/A	N/A
Outcome 6: Accommodation administrative practices and contracts	Providers must ensure that student accommodation contracts and practices are transparent, reasonable, and responsive to the wellbeing and safety needs of residents.	N/A

Process 1: General principles	N/A	
Process 2: Student accommodation contracts	N/A	N/A
Outcome 7: Student accommodation facilities and services	Providers must ensure that student accommodation facilities and services are maintained to a standard sufficient to support residents' wellbeing and safety and educational success.	
Process:	N/A	N/A

Additional wellbeing and safety practices for tertiary providers (signatories) enrolling international learners

Outcome 8: Responding to the distinct wellbeing and safety needs of international tertiary learners	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?) Signatories must ensure that practices under this code respond effectively to the distinct wellbeing and safety needs of their diverse international tertiary learners.	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Process: Signatories must engage with diverse international tertiary learners to understand their wellbeing and safety needs under the outcomes of Parts 3, 4 and 5 of this code.	As mentioned under Parts 3, 4 and 5 of this code, NZTC offers detailed information during the enrolment, orientation and throughout the duration of international students' studies, ensuring learners are aware of the support available to them. Student Support contacts students at regular, scheduled intervals and can be contacted by students at any time, including through an emergency phone for needs outside of college hours. As part of the Student Support communication process with international students, feedback and input into international students' wellbeing and safety needs is gathered and used to address any gaps in information there may be to ensure all information communicated is up to date and relevant to their needs. During the orientation process, students are well informed of how they can seek help and are guided to a range of information pertaining to their health and wellbeing. Information on cultural differences and settling into life in NZ (e.g. public transport, emergency contact details, tenancy services, banking services) are provided as part of orientation and also on the NZTC website. International	Orientation Student Support section on NZTC Online Student Support Communication Process Emergency Phone process and Emergency Phone call log Emergency Management Process Harassment Support Process Complaints and Critical Incidents register Compliments and Complaints Process International tutorials NZTC website

	tutorials are also a chance for international students to	
	give their input into their specific wellbeing and safety	
	needs. Students have regular opportunities to provide	
	feedback to NZTC through MS Teams meetings, phone	
	calls, or online communication with Student Support and	
	lecturers, as well as through end of course and end of	
	stage surveys, and triadic meetings.	
Outcome 9:	Signatories ensure that prospective international	
Prospective international	tertiary learners receive clear, accessible, accurate	
tertiary learners are well	and sufficient information, and make informed	
informed	choices about the study and services a signatory	
	provides before they begin their study.	
Process 1: Marketing and	The NZTC website, social media and specific marketing	NZTC website
promotion	materials relevant to international learners are kept up to	Enrolment Process
	date to ensure students can inform themselves about	Career Guides
	NZTC before getting in contact. Prospective students are	Educational Agent Agreements
	given accessible links to NZTC's latest quality assurance	Offer of place and Terms and Conditions
	evaluations and educational instruction. Information	Homestay agreement
	about Study Complaints Ngā Amuamu Tauira is provided	
	to all international students on their terms and conditions	
	before they start their studies with NZTC. The information	
	is provided to NZTC's Educational Agents during regular	
	training sessions or to students directly during the	
	education fairs and roadshows. Programmes, study	
	pathways and programme delivery, entry criteria,	
	estimated study and living costs, and programme fees	
	(and scholarships) are explained on the website, as well	
	as by the admissions and marketing teams. The	
	admission team ensure that students are able to make an	
	informed decision before committing to studies at NZTC.	
	During the application process, learners are provided	
	with detailed information on study pathways and NZTC	

	clearly explains which pathways lead to Teacher	
	registration and provisional certification. Career guides	
	are provided for all programs.	
Process 2: Managing and	UP Education Limited operates under a centralised	UP Education Agent Selection Policy
monitoring education	agency management model, whereby it enters into	UP Education Onboarding Agent Policy
agents	agency agreements on behalf of the individual education	UP Education Change of Agent Policy
	institutions within its network (including NZTC). This	UP Education Issuing Agent Representative Agreement
	arrangement is supported by a formal delegation of	Policy
	authority from each institution, authorising UP Education	UP Education Agent Management Policy
	to manage agent relationships, oversee international	UP Agency Agreement
	student recruitment, and execute agency agreements	
	accordingly. NZTC has formally endorsed this model. The	
	International Recruitment team, responsible for	
	managing agency partnerships, reports student	
	recruitment performance on a weekly basis to ensure	
	ongoing transparency and accountability. UP Education	
	has implemented comprehensive policies and	
	procedures to govern the onboarding and ongoing	
	monitoring of its agency network. As part of the	
	onboarding process, we conduct and document at least	
	one reference check for each prospective agent to verify,	
	as far as reasonably possible, that they are not involved in	
	any false, misleading, or unlawful practices. The	
	International team leverages its regional expertise to	
	determine which institutions each agency is authorised to	
	represent. Once an agency is approved, a formal written	
	agreement is executed and securely stored in our SMS	
	(CRM). These agreements are reviewed and renewed	
	every two years, based on a comprehensive performance	
	evaluation. The review considers key metrics such as	
	student enrolment outcomes, visa approval rates, and	
	the resolution of any complaints received across the	
	authorised institutions. In the event of suspected agent	

		,
	misconduct, UP Education initiate prompt investigations.	
	Where breaches are confirmed, we take appropriate	
	action—ranging from formal warnings to contract	
	termination. Warning letters may also be issued as part of	
	our proactive compliance framework to reinforce policy	
	adherence and institutional expectations.	
Outcome 10:	Signatories must have practices for enabling learners	
Offer, enrolment,	to make well-informed enrolment decisions in relation	
contracts, insurance and	to the educational outcomes being sought by the	
visa	learner and ensuring that all relevant parties are clear	
	about their interests and obligations prior to entering	
	into the enrolment contract.	
Process 1: Offer of	All learners must have an NZTC Offer of Place signed and	Offer of place
educational instruction	in place prior to the commencement of studies.	Academic Regulations
	Applicants need to meet entry requirements as per	Programme Approval Summaries
	NZTC's academic regulations and programme approvals.	Entry and Enrolment Process
	Students engage in interviews before being selected for	
	ITE programs. Reference checks and police vetting are	
	conducted for all ITE programs.	
Process 2: Information to	The Offer of Place includes the NZTC website link, which	Enrolment Process
be provided before	has NZTC's most recent evaluations by education quality	Entry and Enrolment Process
entering contract	assurance agencies, Student Withdrawal and Refund	Offer of place and Terms and Conditions
	Policies, college information, prospectuses, and	UP Education Agent Management Policy
	programme study requirements. Applicants can review	UP Agency Agreement
	this information prior to signing the offer. In addition,	NZTC website
	prospective students have access to information about	Prospectuses
	NZTC throughout the enrolment process, orientation and	
	in communication with Educational Agents and	
	Admissions Advisors. Students are informed about	
	insurance and visa requirements, the Code of Practice,	
	the Dispute Resolution Scheme, and are made aware of	
	the fees related to their studies before entering into a	

	contract with the college. Students are also made aware	
	of their rights as students in Aotearoa.	
Process 3: Contract of	Students are protected by withdrawal and refund policies	Offer of Place and Terms and Conditions
	and are made aware of their rights as well as obligations	
enrolment	prior to entering into the contract of enrolment with	Student Withdrawal and Refund Policy (Domestic)
	NZTC. NZTC's offer of place includes clear information	Student Withdrawal and Refund Policy (International)
	about the beginning and end dates of enrolment; the	
	grounds for terminating the contract of enrolment; the	
	circumstances under which the learner's conduct may be	
	in breach of the contract of enrolment; the type of	
	disciplinary action short of termination of the contract of	
	enrolment, that may be taken by the NZTC against the	
	student and the process that NZTC must follow when	
	seeking to terminate the contract of enrolment.	
Process 4: Disciplinary	NZTC has robust disciplinary processes in place for	Program Board Policy
action	learners. Students who fail to meet their obligations, fail	Program Board Process
action	to achieve academically and/or misconduct can be	Academic Regulations
	brought to Program Board for extra support, or to	Academic negatations
	terminate their contract. Any disciplinary action or	
	terminate their contract. Any disciplinary action of termination of enrolment decisions are made in	
Process 5: Insurance	accordance with the principles of natural justice.	Offer of Place and Terms and Conditions
Process 5: Insurance	NZTC has processes in place to ensure all international	
	students have the appropriate insurance policies detailed	Student Entry and Acceptance Policy
	and required by the Code. This is a requirement that	Entry and Enrolment Process
	students are made aware of as part of the admissions	
	process prior to students beginning their studies. It is also	
	included in their Offer of Place (Terms and Conditions).	
	The insurance covers the international tertiary learner's travel –	
	i. to and from New Zealand; and	
	ii. within New Zealand; and	
	iii. if the travel is part of the educational	
	instruction, outside New Zealand; and	
	(b) medical care in New Zealand, including diagnosis,	
	(b) medical care in New Zealand, including diagnosis,	

	prescription, surgery, and hospitalisation; and (c) repatriation or expatriation of the international tertiary learner as a result of serious illness or injury, including cover of travel costs incurred by family members assisting repatriation or expatriation; and (d) death of the international tertiary learner, including cover of – i. travel costs of family members to and from New Zealand; and ii. costs of repatriation or expatriation of the body; and funeral expenses.	
Process 6: Immigration	NZTC works in partnership with Immigration New Zealand	Immigration New Zealand
matters	and abides by the rules and stipulations of INZ. NZTC	Educational Agents
	ensures all international learners are entitled to study in	Withdrawal Process
	New Zealand under the Immigration Act 2009, including	Offer of place
	ensuring that each international tertiary learner who	·
	enrols with the signatory has the necessary immigration	
	status for study in New Zealand. Applicants may only	
	start study with NZTC when they have attained a current	
	and appropriate visa. NZTC reports breaches of visa	
	conditions as well as Student enrolment termination to	
	INZ. Students are made aware of their visa obligations	
	through the Admissions team, Educational Agents and on	
	their Offer of Place. They are reminded during their	
	studies to ensure they are meeting their visa conditions	
	and to contact an Immigration advisor and/or INZ directly	
	for further guidance if needed. If students choose to	
	withdraw during their studies, they are advised to seek	
	Immigration advice as NZTC will notify INZ of their	
	termination of enrolment.	
Process 7: Student fee	NZTC has in place student fee protection and advice to	Entry and Enrolment Process
protection and managing	learners regarding withdrawal and closure events.	Student Withdrawal and Refund Policy (Domestic)
withdrawal and closure	Students fees are protected by Public Trust and students	Student Withdrawal and Refund Policy (International)

		Lague
	sign a Fee Protection Acknowledgment form. NZTC is	Withdrawal Process
	audited on student fee protection on an annual basis.	Offer of place and Terms and Conditions
	Students' fees are protected by the Student Withdrawal	Fee Protect Student Acknowledgement Form
	and Refund Policies and students are provided with	
	information about the policy during the admissions	
	process and on the NZTC website. Students are also	
	reminded of the Withdrawal and Refund Policy at	
	Orientation and from the Student Support team during	
	their studies. NZTC's refund policies are fair and	
	reasonable.	
Outcome 11:	Signatories must ensure that international tertiary	
International learners	learners have the opportunity to participate in well-	
receive appropriate	designed and age-appropriate orientation	
orientations, information	programmes and continue to receive relevant	
and advice	information and advice to support achievement,	
	wellbeing and safety.	
Process: Provision of	NZTC provides appropriate information to international	Orientation
information	learners during the enrolment process, during	Student Withdrawal and Refund Policy (Domestic)
	orientation, and during study to support learner	Student Withdrawal and Refund Policy (International)
	achievement, wellbeing, and safety. NZTC provides a	Student Support Communication Process
	detailed and thorough interview and orientation process	Student Handbooks
	with opportunities for students to ask questions and meet	Academic Regulations
	representatives from the Student Support team. NZTC's	Student Support section on NZTC Online
	orientation information is presented in an online course	NZTC Online
	guide that can be re-visited as often as students like	
	during their studies. This course guide has information on	
	how to navigate NZTC online and find resources to ensure	
	they are well informed and are aware of their rights and	
	obligations as a student. It includes information on living	
	and studying in NZ, staff contact details, health and	
	safety, withdrawal and refund policy, work rights and	
	obligations. Students are also invited to attend a live MS	
	Teams Orientation session where they have a chance to	

	meet a member of the Student Support team and ask any	
	questions they have prior to starting their studies.	
	Students are provided with contact details of all relevant	
	teams and support at the college to ensure students can	
	ask for further information or clarification at any time.	
	NZTC Online has resources that both students and staff	
	have access to, including academic regulations, policies	
	and student handbooks. Students have access to the	
	Student Support section on NZTC Online, offering a range	
	of health and wellbeing support information from external	
	organisations. There is also a Cultural Awareness and	
	Inclusive Practice section which contains documents	
	that have a list of external resources focused on	
	enhancing diversity and inclusion.	
Outcome 12:	Signatories must ensure that international tertiary	
Safety and appropriate	learners are safe and appropriately supervised in their	
supervision of	accommodation and effectively communicate with	
international tertiary	the parents or legal guardians of learners under 18	
learners	years.	
Process 1: International	N/A	N/A
tertiary learners under 18		
years		
Process 2: International	N/A	N/A
tertiary learners under 10		
years		
Process 3: Decisions	N/A	N/A
requiring written		
agreement of parent or		
legal guardian		
Process 4:	N/A	N/A
Accommodation for		
international tertiary		
learners under 18 years		1

Process 5: Safety checks	N/A	N/A
and appropriate checks		
Process 6:	NZTC has agreements in place with a homestay company	Homestay agreement
Accommodation for	that meet the regulatory and legislative requirements for	Student Support Communication Process
international tertiary	homestay accommodation. NZTC checks regularly with	Student Support
learners 18 years or over	learners in homestays to ensure they are safe and well.	Orientation
	NZTC's International Sales Team supports and guides	Student Support section on NZTC Online
	students who wish to enter into a homestay agreement as	
	part of the application process and ensure the homestay	
	company "Host families NZ Ltd" meets all regulatory and	
	legislative requirements. Student Support performs	
	check-ins with students in homestay accommodation	
	during their stay to ensure the student is safe and happy	
	at their accommodation. If any issues were to arise the	
	Student Support team can help guide and support the	
	student on their options. The student's NZ emergency	
	contact details are kept up to date, so if any welfare or	
	safety concerns are held about the learner, they can be	
	contacted if necessary.	

Findings from gap analysis of compliance with key required processes

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Identified gaps in compliance with key required processes				
Outcome 1:	N/A				
A learner wellbeing					
and safety system					
Outcome 2:	N/A				
Learner voice					

Wellbeing and safety practices for all tertiary providers

	Identified gaps in compliance with key required processes				
Outcome 3:	N/A				
Safe, inclusive,					
supportive, and					
accessible physical					
and digital learning					
environments					
Outcome 4:	N/A				
Learners are safe					
and well					

Additional wellbeing and safety practices in tertiary student accommodation (in relation to domestic and international tertiary learners)

	Identified gaps in compliance with key required processes
Outcome 5:	N/A
A positive,	
supportive and	
inclusive	
environment in	
student	
accommodation	
Outcome 6:	N/A
Accommodation	
administrative	
practices and	
contracts	
Outcome 7:	N/A
Student	
accommodation	
facilities and	
services	

Additional wellbeing and safety practices for tertiary providers (signatories) enrolling international learners

	Identified gaps in compliance with key required processes
Outcome 8:	N/A
Responding to the	
distinct wellbeing	
and safety needs of	
international	
tertiary learners	
Outcome 9:	N/A
Prospective	
international	
tertiary learners are	
well informed	
Outcome 10: Offer,	N/A
enrolment,	
contracts,	
insurance and visa	
Outcome 11:	N/A
International	
learners receive	
appropriate	
orientations,	
information and	
advice	
Outcome 12:	N/A
Safety and	
appropriate	
supervision of	
international	
tertiary learners	

Summary of action plan - 2025

Include information on how actions will be monitored for implementation and success.

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Action/s to be taken	Owner	Due date	Plan for monitoring implementation	Measures of success
Outcome 1: A learner wellbeing and safety system	Review strategic goals and plans and look to increase diverse learner and stakeholder feedback into learner wellbeing and safety system. Review the policies and processes that relate to Critical Incidents and emergencies to ensure a responsive wellbeing and safety system.	Student Support Quality and Compliance	30.09.2026	QMS Policy Documentation of learner voice and input Advisory Group Meetings	 Student Survey results Data from Compliments Register Data from Critical Incidents Register
Outcome 2: Learner voice	Increase opportunities for learner voice to be implemented into college processes, policies, programmes and learning environments. Gather formal feedback on learners' experience with the complaints	 Student Support Academic Dean Quality and Compliance 	30.09.2026	 QMS Policy Documentation of learner voice and input Data from Compliments Register Data from Complaints Register Moderation of academic courses Review and update documentation of 	 Student Survey results Documentation of learner voice and resulting changes Data from Compliments Register Data from Complaints Register

process. Review any	learner's experience
potential barriers	with complaints
diverse learners may	process
have when making a	Review information that
complaint and work	is shared with learners
to reduce or eliminate	about the complaints
these barriers.	process

Wellbeing and safety practices for all tertiary providers

	Action/s to be taken	Owner	Due date	Plan for monitoring implementation	Measures of success
Outcome 3: Safe, inclusive, supportive, and accessible physical and digital learning environments	Increase opportunities for learner voice to be implemented into college processes, policies, programmes and learning environments.	 Student Support Academic Dean Quality and Compliance 	30.09.2026	 QMS Policy Documentation of learner voice and input Moderation of academic courses Digital learning environment review Campus environment review Access and Inclusion Reference Group Meetings 	 Student Survey results Course and qualification completion rates Documentation of learner voice and resulting changes Access and Inclusion Reference Group Meetings minutes
Outcome 4: Learners are safe and well	Regular review and update of policies and processes including those that relate to Critical Incidents and Emergencies. Reviewing the internal and external support service information	Student SupportQuality and Compliance	30.09.2026	 QMS Policy Student Support communication process 	 Student Survey results Student Support communication with students Data from Compliments Register

shared with students		
to help promote their		
physical and mental		
wellbeing.		

Additional wellbeing and safety practices in tertiary student accommodation (in relation to domestic and international tertiary learners)

	Action/s to be taken	Owner	Due date	Plan for monitoring implementation	Measures of success
Outcome 5:	N/A				
A positive, supportive and					
inclusive environment in					
student accommodation					
Outcome 6:	N/A				
Accommodation					
administrative practices					
and contracts					
Outcome 7:	N/A				
Student accommodation					
facilities and services					

Additional wellbeing and safety practices for tertiary providers (signatories) enrolling international learners

	Action/s to be taken	Owner	Due date	Plan for monitoring implementation	Measures of success
Outcome 8: Responding to the distinct wellbeing and safety needs of international tertiary learners	Regular review and update of policies and processes that are relevant to international learners.	Student SupportQuality and Compliance	30.09.2026	QMS Policy	 Student Survey results Student Support communication with students Orientation Feedback Data from Compliments Register Data from Complaints Register
Outcome 9: Prospective international tertiary learners are well informed	Regular review and update of policies and processes relating to Educational Agents. Ensure NZTC website and information given by Admissions team and Educational Agents remain up-to-date and comprehensive.	 Student Support Registry Quality and Compliance Admissions and Sales Marketing team 	30.09.2026	• QMS Policy	 Student Survey results Student Support communication with students Orientation Feedback Compliance checks Documentation of learner voice and resulting changes
Outcome 10: Offer, enrolment, contracts, insurance and visa	Regular review and update of policies and processes relating to information provided	RegistryAdmissions TeamQuality and Compliance	30.09.2026	QMS Policy	 Survey results Student Support communication with students Compliance checks Orientation Feedback

Outcome 11: International learners receive appropriate orientations, information and advice	during admissions process. Regular review and update of policies and processes. Regularly review Orientation and Student Handbooks to ensure they remain up-to-date and robust so international students are well informed.	Student Support Academic Dean Quality and Compliance	30.09.2026	QMS Policy Orientation Feedback	Student Survey results Student Support communication with students Orientation Feedback Compliance checks Documentation of learner voice and resulting changes
Outcome 12: Safety and appropriate supervision of international tertiary learners	Regular review and update of policies and processes. Continue to ensure accommodation information and support services are up-to-date and informative for international learners.	Student Support Quality and Compliance	30.09.2026	• QMS Policy	 Student Survey results Student Support communication with students Orientation Feedback Compliance checks

Action Plan Review and Summary

NZTC's 2024 Code of Practice self-review report included the action plan to ensure all relevant policies and processes were reviewed and updated. In the last reporting year, the following actions have been made:

- Involvement and collaboration with wider groups within the organisation's quality and compliance department to strengthen compliance within our policies and processes.
- Reviewing and updating policies and procedures that affect wellbeing and safety practices at the college.
- A review and update of the wider groups HR documents available to staff, these being consolidated in accessible formats on an improved online platform.
- Student and Graduate Surveys were conducted and used to inform plans, systems, process and policy reviews.
- Offering a new campus location in Hamilton to students. This has helped allow more flexibility in students choices of accommodation options. This has also helped encourage further students in the Waikato region for the ECE community.
- Continual review and updates to the information learners receive prior, during admissions, during orientation and throughout their studies, have been made. This has been informed by ensuring adherence to regulatory requirements, programme and college updates and learner feedback. NZTC started offering the new Master of Teaching and Learning (ECE) programme in 2025.
- NZTC values were updated based on feedback from staff, learners and the community. The NZTC logo, branding and website have also been updated and refreshed. When the website was updated, this was another checkpoint to review and ensure the information available to learners was up to date.
- Students receive orientation materials earlier to allow them to better prepare and digest information, with a live orientation session held closer to the start date to ensure the orientation information remains relevant and students can ask questions before they start.
- Learners' graduation documents are now available online through My eQuals. This has allowed more flexibility and efficiency with students accessing their documents. The Graduation 2025 ceremony format was updated based on previous graduates' feedback.

As outlined earlier, NZTC's 2025 CoP self-review action plan moving forward includes an ongoing review of all policies and procedures that impact learner wellbeing and safety. Particular focus will be given to: enhancing opportunities to gather learner feedback (including within the complaints process); critical incidents and emergencies; the complaints process; external support information and services (such as accommodation support); and orientation and student handbooks.



Complaints and Critical Incidents Register 2025

(Reporting period: 1st October 2024 – 30th September 2025)

Complaints

When discussing complaints, the following definition is used: A complaint is a formal expression of dissatisfaction about the actions, behaviour, or decisions of the institution, its staff, or policies. It may relate to academic matters, service delivery, or interpersonal issues, and triggers a documented investigation and response process.

Nature of Complaint	International or Domestic	Status	Outcome
Student/Refund		In	
Student requesting refund outside of refund period	1 International student	Progress	In Progress
Student/Refund			
Student requested refund of costs incurred from			
withdrawal of studies	1 International student	Closed	Resolved
Student/Academic Staff	3 Domestic students		
Student felt markers comments could be improved	1 International student	Closed	Resolved
Student/Assessment			
Student wanted assessment criteria to be clearer	1 International student	Closed	Resolved
Student/System			
Student had technical issues	1 International student	Closed	Resolved
Student/Student			
Student raised issues about another student's conduct	1 Domestic student	Closed	Resolved
Student/Process	2 Domestic students		
Student felt process could be improved	2 International students	Closed	Resolved
Centre/Student			
Centre raised concerns about a student's conduct	1 Centre (involving 1 International student)	Closed	Resolved

Student/Placement			
Student wanted location of placement to be changed	1 Domestic student	Closed	Resolved
Student/Fees			
Student wanted discounted fees confirmed for future		In	
studies	1 Domestic student	Progress	In Progress
Student/Staff			
Student felt they did not get enough support during		In	
studies	1 Domestic student	Progress	In Progress
Total number of complaints	17		

Complaints analysis and summary

The number of complaints has increased slightly compared to the previous reporting year. This may be attributed to efforts to improve the visibility and accessibility of the complaints process. Enhancements include clearer distinctions between concerns, feedback, and formal complaints, as well as greater promotion of the complaints process to learners. Complaints specifically related to college processes have decreased, from eight to four, which may reflect the positive impact of improvements made to IT systems and administrative procedures during 2024. Insights from last year's data informed several updates to policies and procedures, including academic support and feedback, student support communication, and the complaints process itself. Domestic students have made slightly more complaints than international students. As part of the complaints process review, this lower representation will be looked into and ways to ensure cultural barriers (if any) for making complaints are mitigated. While informal feedback on learners' experiences with the complaints process has been collected and documented, the college has made plans moving forward to formally incorporate the gathering and recording of this feedback.

Critical Incidents

When discussing critical incidents, the following definition is used: A critical incident is a traumatic or life-altering event that causes significant emotional or psychological distress and may disrupt a learner's ability to function. It includes serious injury, sudden illness, death, natural disasters, or acts of violence. A critical incident requires immediate, coordinated institutional response and support. This applies whether the incident occurs on or off campus, including in non-institutional settings, if: the learner's wellbeing or safety is at risk, the event is brought to the institution's attention, and it may affect the learner's engagement, safety, or academic progress.

Nature of Critical Incident	International or Domestic	Status	Outcome
There were no critical incidents during this period	N/A	N/A	N/A

Critical Incidents summary

While there were no critical incidents during this reporting period, continual review of the processes associated with critical incidents is undertaken to ensure a robust and responsive system is in place if a critical incident were to occur.