



the future is friendly®

# strongertogether



2017 ANNUAL REPORT

# Management's discussion and analysis

## Caution regarding forward-looking statements

This document contains forward-looking statements about expected events and the financial and operating performance of TELUS Corporation. The terms *TELUS, the Company, we, us* and *our* refer to TELUS Corporation and, where the context of the narrative permits or requires, its subsidiaries.

Forward-looking statements include any statements that do not refer to historical facts. They include, but are not limited to, statements relating to our objectives and our strategies to achieve those objectives, our targets, outlook, updates, and our multi-year dividend growth program. Forward-looking statements are typically identified by the words *assumption, goal, guidance, objective, outlook, strategy, target* and other similar expressions, or future or conditional verbs such as *aim, anticipate, believe, could, expect, intend, may, plan, predict, seek, should, strive and will*.

By their nature, forward-looking statements are subject to inherent risks and uncertainties and are based on assumptions, including assumptions about future economic conditions and courses of action. These assumptions may ultimately prove to have been inaccurate and, as a result, our actual results or events may differ materially from expectations expressed in or implied by the forward-looking statements. Our general outlook and assumptions for 2018 are presented in *Section 9 General trends, outlook and assumptions* in this Management's discussion and analysis (MD&A).

Risks and uncertainties that could cause actual performance or events to differ materially from the forward-looking statements made herein and in other TELUS filings include, but are not limited to, the following:

- **Competition** including: our ability to continue to retain customers through an enhanced customer service experience, including through the deployment and operation of evolving wireless and wireline networks; the ability of industry competitors to successfully launch their respective platforms and to combine a mix of residential local voice over Internet protocol (VoIP), long distance, high-speed Internet access (HSIA) and, in some cases, wireless services under one bundled and/or discounted monthly rate, along with their existing broadcast or satellite-based TV services; the success of new products, new services and supporting systems, such as Internet of Things (IoT) services for Internet-connected devices; continued intense rivalry across all services among wireless and wireline telecommunications companies, cable-TV providers, other communications companies and over-the-top (OTT) services, which, among other things, places pressures on current and future average revenue per subscriber unit per month (ARPU), cost of acquisition, cost of retention and churn rate for all services, as do customer usage patterns, flat-rate pricing trends for voice and data, inclusive rate plans for voice and data and availability of Wi-Fi networks for data; mergers and acquisitions of industry competitors; pressures on high-speed Internet and TV ARPU and churn rate resulting from market conditions, government actions and customer usage patterns; residential and business network access line (NAL) losses; subscriber additions and retention volumes, and associated costs for wireless, TV and high-speed Internet services; and our ability to obtain and offer content on a timely basis across multiple devices on wireless and TV platforms at a reasonable cost.
- **Technological substitution** including: reduced utilization and increased commoditization of traditional wireline voice local and long distance services from impacts of OTT applications and wireless substitution, a declining overall market for paid TV services, including as a result of content piracy and signal theft and as a result of a rise in OTT direct to consumer video offerings and virtual multichannel video programming distribution platforms; the increasing number of households that have only wireless and/or Internet-based telephone services; potential wireless ARPU declines as a result of, among other factors, substitution to messaging and OTT applications; substitution to increasingly available Wi-Fi services; and disruptive technologies such as OTT IP services, including Network as a Service in the business market, that may displace or re-rate our existing data services.
- **Technology** including: subscriber demand for data that may challenge wireless networks and spectrum capacity levels in the future and may be accompanied by increases in delivery cost; our reliance on information technology and our need to streamline our legacy systems; technology options, evolution paths and roll-out plans for video distribution platforms and telecommunications networks (including broadband initiatives, such as fibre to the premises (FTTP), wireless small-cell deployment, 5G wireless and availability of resources and ability to build out adequate broadband capacity); our reliance on wireless network access agreements, which have facilitated our deployment of wireless technologies; choice of suppliers and those suppliers' ability to maintain and service their product lines, which could affect the success of upgrades to, and evolution of, technology that we offer; supplier concentration and market power for network equipment, TELUS TV and wireless handsets; the performance of wireless technology; our expected long-term need to acquire additional spectrum capacity through future spectrum auctions and from third parties to address increasing demand for data; deployment and operation of new wireline broadband networks at a reasonable cost and availability and success of new products and services to be rolled out on such networks; network reliability and change management; self-learning tools and automation that may change the way we interact with customers; and uncertainties around our strategy to replace certain legacy wireline networks, systems and services to reduce operating costs.
- **Capital expenditure levels and potential outlays for spectrum licences in spectrum auctions or from third parties**, due to: our broadband initiatives, including connecting more homes and businesses directly to fibre; our ongoing deployment of newer wireless technologies, including wireless small cells to improve coverage and capacity and prepare for a more efficient and timely evolution to 5G wireless services; utilizing acquired spectrum; investments in network resiliency and reliability; subscriber demand for data; evolving systems and business processes; implementing efficiency initiatives; supporting large complex deals; and future wireless spectrum auctions held by Innovation, Science and Economic Development Canada (ISED). Our capital expenditure levels could be impacted if we do not achieve our targeted operational and financial results.
- **Regulatory decisions and developments** including: the potential of government intervention to further increase wireless competition; the CRTC wireless wholesale services review, in which it was determined that the CRTC will regulate wholesale GSM-based domestic roaming rates and the setting of such rates charged to wireless service providers (WSPs); the Governor in Council's order to the CRTC to reconsider whether Wi-Fi networks should be considered a home network for WSPs seeking mandated roaming; future spectrum auctions and spectrum policy determinations, including the recently announced repurposing of 600 MHz spectrum (and including limitations on established wireless providers, proposed spectrum set-aside that favours certain carriers and other advantages provided to new and foreign participants, and the amount and cost of spectrum acquired); restrictions on the purchase, sale and transfer of spectrum licences; the impact of the CRTC's wireline wholesale services review, with a formal review of rates for wholesale FTTP access still to be commenced for TELUS; disputes with certain municipalities regarding rights-of-way

bylaws; and other potential threats to unitary federal regulatory authority over telecommunications, including provincial wireless legislation; the potential impacts of the CRTC's decision to require pro-rated refunds when customers terminate their services; the CRTC's proposed phase-out of the local service subsidy regime and corresponding establishment of a broadband funding regime to support the enhancement of high-speed Internet services focusing on underserved areas in Canada; the impact of the review of the Minister of Canadian Heritage's new Creative Canada policy framework announced on September 28, 2017; the CRTC's consultation and report on distribution models of the future; vertical integration in the broadcasting industry resulting in competitors owning broadcast content services, and timely and effective enforcement of related regulatory safeguards; the review of the *Copyright Act* scheduled to begin in early 2018; the federal government's stated intention to review the *Broadcasting Act* and *Telecommunications Act* as announced in the March 22, 2017 federal budget; TELUS' applications for renewal of its broadcasting distribution licences; the North American Free Trade Agreement renegotiation; and restrictions on non-Canadian ownership and control of TELUS Common Shares and the ongoing monitoring and compliance with such restrictions.

- **Human resource matters** including: recruitment, retention and appropriate training in a highly competitive industry, and the level of employee engagement.
- **Operational performance and business combination risks** including: our reliance on legacy systems and ability to implement and support new products and services and business operations in a timely manner; our ability to implement effective change management for system replacements and upgrades, process redesigns and business integrations (such as our ability to successfully integrate acquisitions, complete divestitures or establish partnerships in a timely manner, and realize expected strategic benefits, including those following compliance with any regulatory orders); the implementation of complex large enterprise deals that may be adversely impacted by available resources, system limitations and degree of co-operation from other service providers; our ability to successfully manage operations in foreign jurisdictions; information security and privacy breaches, including data loss or theft of data; intentional threats to our infrastructure and business operations; and real estate joint venture re-development risks.
- **Business continuity events** including: our ability to maintain customer service and operate our networks in the event of human error or human-caused threats, such as cyberattacks and equipment failures that could cause various degrees of network outages; supply chain disruptions; natural disaster threats; epidemics; pandemics; political instability in certain international locations; and the completeness and effectiveness of business continuity and disaster recovery plans and responses.
- **Ability to successfully implement cost reduction initiatives and realize planned savings, net of restructuring and other costs, without losing customer service focus or negatively affecting business operations.** Examples of these initiatives are: our operating efficiency and effectiveness program to drive improvements in financial results, including the future benefits of the immediately vesting transformative compensation initiative; business integrations; business product simplification; business process outsourcing; offshoring and reorganizations, including any full-time equivalent (FTE) employee reduction programs; procurement initiatives; and real estate rationalization. Additional revenue and cost efficiency and effectiveness initiatives will continue to be assessed and implemented.
- **Financing and debt requirements** including: our ability to carry out financing activities, and our ability to maintain investment grade credit ratings in the range of BBB+ or the equivalent.
- **Ability to sustain our dividend growth program through 2019.** This program may be affected by factors such as the competitive environment, economic performance in Canada, our earnings and free cash flow, our levels of capital expenditures and spectrum licence purchases,

acquisitions, the management of our capital structure, and regulatory decisions and developments. Quarterly dividend decisions are subject to assessment and determination by our Board of Directors (Board) based on the Company's financial position and outlook. Shares may be purchased under our normal course issuer bid (NCIB) when and if we consider it opportunistic, based on the Company's financial position and outlook, and the market price of TELUS shares. There can be no assurance that our dividend growth program or any NCIB will be maintained, not changed and/or completed through 2019.

- **Taxation matters** including: interpretation of complex domestic and foreign tax laws by the tax authorities that may differ from our interpretations; the timing of income and deductions, such as tax depreciation and operating expenses; changes in tax laws, including tax rates; tax expenses being materially different than anticipated, including the taxability of income and deductibility of tax attributes; elimination of income tax deferrals through the use of different tax year-ends for operating partnerships and corporate partners; and tax authorities adopting more aggressive auditing practices, for example, tax reassessments or adverse court decisions impacting the tax payable by us.
- **Litigation and legal matters** including: our ability to successfully respond to investigations and regulatory proceedings; our ability to defend against existing and potential claims and lawsuits, including intellectual property infringement claims and class actions based on consumer claims, data, privacy or security breaches and secondary market liability; and the complexity of legal compliance in domestic and foreign jurisdictions, including compliance with anti-bribery and foreign corrupt practices laws.
- **Health, safety and the environment** including: lost employee work time resulting from illness or injury, public concerns related to radio frequency emissions, environmental issues affecting our business including climate change, waste and waste recycling, risks relating to fuel systems on our properties, and changing government and public expectations regarding environmental matters and our responses.
- **Economic growth and fluctuations** including: the state of the economy in Canada, which may be influenced by economic and other developments outside of Canada, including potential outcomes of yet unknown policies and actions of foreign governments; future interest rates; inflation; unemployment levels; effects of fluctuating oil prices; effects of low business spending (such as reducing investments and cost structure); pension investment returns, funding and discount rates; and Canadian dollar: U.S. dollar exchange rates.

These risks are described in additional detail in *Section 9 General trends, outlook and assumptions* and *Section 10 Risks and risk management* in this MD&A. Those descriptions are incorporated by reference in this cautionary statement but are not intended to be a complete list of the risks that could affect the Company.

Many of these factors are beyond our control or our current expectations or knowledge. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation. Except as otherwise indicated in this document, the forward-looking statements made herein do not reflect the potential impact of any non-recurring or special items or any mergers, acquisitions, dispositions or other business combinations or transactions that may be announced or that may occur after the date of this document.

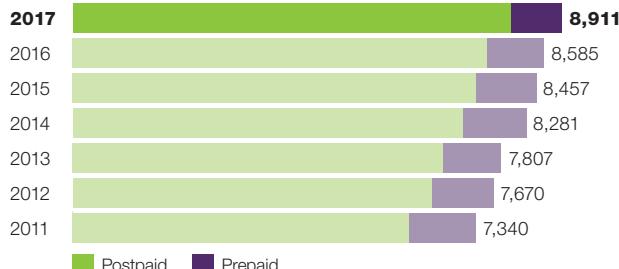
Readers are cautioned not to place undue reliance on forward-looking statements. Forward-looking statements in this document describe our expectations and are based on our assumptions as at the date of this document and are subject to change after this date. Except as required by law, we disclaim any intention or obligation to update or revise any forward-looking statements.

This cautionary statement qualifies all of the forward-looking statements in this MD&A.

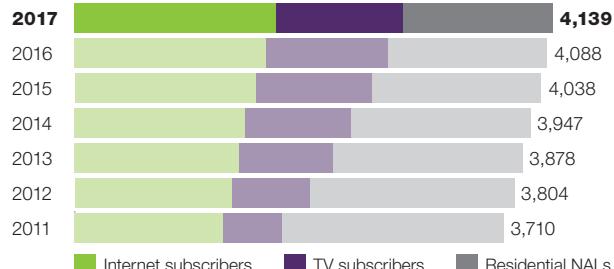
# Annual segment statistics

	2017	2016	2015	2014	2013	2012	2011
<b>Wireless segment</b>							
Network revenues (millions)	\$ 6,964	\$ 6,541	\$ 6,298	\$ 6,008	\$ 5,641	\$ 5,367	\$ 5,004
Operating revenues (millions) <sup>1</sup>	\$ 7,578	\$ 7,173	\$ 6,994	\$ 6,641	\$ 6,177	\$ 5,886	\$ 5,500
Operating expenses before restructuring and other costs, depreciation and amortization (millions)	4,400	4,146	4,107	3,884	3,543	3,415	3,321
EBITDA – excluding restructuring and other costs (millions)	3,178	3,027	2,887	2,757	2,634	2,471	2,179
Restructuring and other costs (millions) <sup>2</sup>	79	121	81	30	30	13	2
EBITDA (millions)	\$ 3,099	\$ 2,906	\$ 2,806	\$ 2,727	\$ 2,604	\$ 2,458	\$ 2,177
EBITDA margin <sup>3</sup>	41.9%	42.2%	41.3%	41.5%	42.6%	42.0%	39.6%
Capital expenditures (excluding spectrum licences) (millions)	\$ 978	\$ 982	\$ 893	\$ 832	\$ 712	\$ 711	\$ 508
Cash payments for spectrum licences (millions)	–	\$ 145	\$ 2,048	\$ 1,171	\$ 67	–	–
Subscriber gross additions (000s) <sup>4,5</sup>	1,460	1,399	1,443	1,620	1,614	1,646	1,798
Subscriber net additions (000s) <sup>4,5</sup>	296	173	176	252	307	331	369
Subscribers (000s) <sup>4,5,6,7</sup>	8,911	8,585	8,457	8,281	7,807	7,670	7,340
Wireless market share, subscriber-based	29%	29%	29%	28%	27%	28%	28%
Blended monthly average revenue per unit (ARPU) <sup>4,5</sup>	\$ 67	\$ 65	\$ 63	\$ 62	\$ 61	\$ 60	\$ 59
Monthly blended churn rate <sup>4,5</sup>	1.11%	1.21%	1.26%	1.41%	1.41%	1.47%	1.68%
Monthly postpaid churn rate <sup>5</sup>	0.90%	0.95%	0.94%	0.93%	1.03%	1.09%	1.31%
<b>Wireline segment</b>							
Operating revenues (millions) <sup>1</sup>	\$ 5,975	\$ 5,878	\$ 5,743	\$ 5,590	\$ 5,443	\$ 5,246	\$ 5,099
Operating expenses before restructuring and other costs, depreciation and amortization (millions)	4,240	4,197	4,142	4,056	3,961	3,810	3,578
EBITDA – excluding restructuring and other costs (millions)	1,735	1,681	1,601	1,534	1,482	1,436	1,521
Restructuring and other costs (millions) <sup>2</sup>	60	358	145	45	68	35	33
EBITDA (millions)	\$ 1,675	\$ 1,323	\$ 1,456	\$ 1,489	\$ 1,414	\$ 1,401	\$ 1,488
EBITDA margin <sup>3</sup>	29.0%	28.6%	27.9%	27.4%	27.2%	27.4%	29.8%
Capital expenditures (millions)	\$ 2,116	\$ 1,986	\$ 1,684	\$ 1,527	\$ 1,398	\$ 1,270	\$ 1,339
Internet subscribers (000s) <sup>8,9,10</sup>	1,743	1,655	1,566	1,475	1,420	1,359	1,286
Residential network access lines (NALs) (000s) <sup>9,11</sup>	1,298	1,374	1,467	1,556	1,643	1,767	1,915
Total TV subscribers (000s) <sup>9</sup>	1,098	1,059	1,005	916	815	678	509

TOTAL WIRELESS SUBSCRIBERS<sup>4,5,6,7</sup>  
(000s)



TOTAL WIRELINE SUBSCRIBERS<sup>8,9,10,11</sup>  
(000s)



# Quarterly segment statistics

	Q4 2017	Q3 2017	Q2 2017	Q1 2017	Q4 2016	Q3 2016	Q2 2016	Q1 2016
<b>Wireless segment</b>								
Network revenues (millions)	\$ 1,772	\$ 1,794	\$ 1,725	\$ 1,673	\$ 1,681	\$ 1,679	\$ 1,608	\$ 1,573
Operating revenues (millions) <sup>1</sup>	\$ 1,982	\$ 1,945	\$ 1,857	\$ 1,794	\$ 1,856	\$ 1,833	\$ 1,768	\$ 1,716
Operating expenses before restructuring and other costs, depreciation and amortization (millions)	1,247	1,133	1,047	973	1,173	1,056	966	951
EBITDA – excluding restructuring and other costs (millions)	735	812	810	821	683	777	802	765
Restructuring and other costs (millions) <sup>2</sup>	27	24	27	1	85	18	9	9
EBITDA (millions)	\$ 708	\$ 788	\$ 783	\$ 820	\$ 598	\$ 759	\$ 793	\$ 756
EBITDA margin <sup>3</sup>	37.1%	41.7%	43.6%	45.8%	36.8%	42.4%	45.4%	44.6%
Capital expenditures (excluding spectrum licences) (millions)	\$ 233	\$ 237	\$ 259	\$ 249	\$ 249	\$ 295	\$ 258	\$ 180
Cash payments for spectrum licences (millions)	–	–	–	–	–	–	\$ 145	–
Subscriber gross additions (000s) <sup>5</sup>	424	399	342	295	398	379	331	291
Subscriber net additions (000s) <sup>5</sup>	98	124	83	(9)	78	80	40	(25)
Subscribers (000s) <sup>5,7</sup>	8,911	8,824	8,700	8,576	8,585	8,507	8,427	8,387
Wireless market share, subscriber-based	29%	29%	29%	29%	29%	29%	29%	29%
Blended monthly ARPU <sup>5</sup>	\$ 67	\$ 69	\$ 67	\$ 66	\$ 66	\$ 67	\$ 64	\$ 63
Monthly blended churn rate <sup>5</sup>	1.23%	1.05%	1.00%	1.18%	1.25%	1.18%	1.15%	1.26%
Monthly postpaid churn rate <sup>5</sup>	0.99%	0.86%	0.79%	0.93%	0.98%	0.94%	0.90%	0.97%
<b>Wireline segment</b>								
Operating revenues (millions) <sup>1</sup>	\$ 1,546	\$ 1,483	\$ 1,479	\$ 1,467	\$ 1,515	\$ 1,468	\$ 1,442	\$ 1,453
Operating expenses before restructuring and other costs, depreciation and amortization (millions)	1,098	1,063	1,056	1,023	1,081	1,054	1,032	1,030
EBITDA – excluding restructuring and other costs (millions)	448	420	423	444	434	414	410	423
Restructuring and other costs (millions) <sup>2</sup>	33	12	12	3	263	42	14	39
EBITDA (millions)	\$ 415	\$ 408	\$ 411	\$ 441	\$ 171	\$ 372	\$ 396	\$ 384
EBITDA margin <sup>3</sup>	29.0%	28.3%	28.6%	30.3%	28.6%	28.2%	28.4%	29.1%
Capital expenditures (millions)	\$ 506	\$ 584	\$ 551	\$ 475	\$ 545	\$ 492	\$ 511	\$ 438
Internet subscribers (000s) <sup>9,10</sup>	1,743	1,722	1,703	1,686	1,655	1,631	1,617	1,599
Residential NALs (000s) <sup>9</sup>	1,298	1,312	1,332	1,351	1,374	1,396	1,421	1,441
Total TV subscribers (000s) <sup>9</sup>	1,098	1,084	1,075	1,070	1,059	1,043	1,029	1,016

1 Includes intersegment revenue.

2 Includes a \$305 million immediately vesting transformative compensation expense recorded in the fourth quarter of 2016; \$70 million in wireless and \$235 million in wireline.

3 Excludes restructuring and other costs.

4 Effective January 1, 2014, prepaid subscribers, total subscribers and associated operating statistics have been adjusted for inclusion of 222,000 Public Mobile prepaid subscribers in the opening subscriber balances, and subsequent Public Mobile subscriber changes. TELUS acquired 100% of Public Mobile in November 2013.

5 Subscribers have been adjusted in certain years. For details, see Section 5.4 of the MD&A in this report.

6 Includes an April 1, 2013 adjustment to remove approximately 76,000 machine-to-machine subscriptions and an October 1, 2013 adjustment to remove approximately 94,000 Mike subscriptions.

7 Subsequent to a review of our subscriber base during the first quarter of 2016, our 2016 opening wireless postpaid subscriber base was reduced by 45,000.

8 Effective January 1, 2014, Internet subscribers exclude dial-up subscribers.

9 Subscriber connections have been adjusted in certain years. For details, see Section 5.5 of the MD&A in this report.

10 Subsequent to a review of our subscriber base during the first quarter of 2016, our 2016 opening wireline high-speed Internet subscriber base was increased by 21,000.

11 Effective December 31, 2015, NALs have been restated to remove business NALs and, as such, comparative prior periods have been adjusted to exclude business NALs.

Note: Certain comparative information has been restated to conform with the 2017 presentation.