

WORKSHOP

Design Studio

A one-day collaborative workshop used by cross-functional teams to rapidly explore many solutions to a specific design problem.



Our goal is to rapidly generate many ideas, evaluate top ideas, and iterate to refine ideas and solutions that matter most to customers.



Create > Pitch > Critique



Benefits of Design Studio

- ✓ Insight driven design through empathy
- √ Validate ideas early with sketches & dialogue
- ✓ Iterate on solutions that matter more
- ✓ Build shared ownership



3 Guidelines for Today

- 1. Tight schedule. Designated breaks.
- Maintain focus. Time-boxed activities.
- 3. Faster with paper. No devices or distractions.



Team Up

Break into cross-functional teams and do a few ice breaker exercises to get comfortable with fast sketching, sharing with team members, and commenting on others' work.



Form cross-functional teams.

1

Name

Name

Name

2

Name

Name

Name

3

Name

Name

Name

4

Name

Name

Name

5

Name

Name

Name



© Ice Breakers...



Research & Insights

Present the problem, challenge and research to teams. Let them ask questions and make sure everyone is clear on what you're here to do.



What do we know now?

- Competitive analysis
- Customer feedback surveys
- Customer interviews
- Testing reports
- (Etc.)





What are the problems we see?

[State the customer or business problem(s) here...]

Be clear and accessible. Answer questions!



What is today's challenge?

[State the challenge here...]

The challenge is to explore solutions to the problem(s).

Be bold and forward looking.



Empathize with customers and understand their experiences.



Proto-Personas

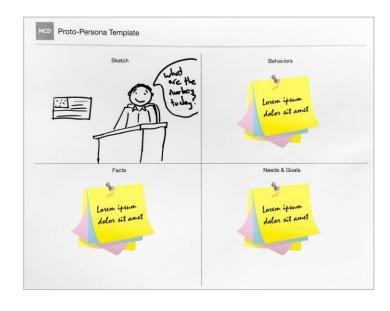
Proto-Personas help teams define typical user groups of a product/service and empathize with their needs, goals and specific use contexts.



Proto-Personas

Using paper and post-its, teams capture facts, behaviors, needs and goals for all users of a product/service and iterate in 3 steps:

- 1. Develop
- 2. Critique
- 3. Refine





Experience Mapping

Experience Maps visualize a proto-persona's engagement with a product/service and helps identify key flows, features, touch points and support channels of the experience.



Experience Map

What they think and feel What they see and do

Sketch Iteration 1: Generate Ideas

Create as many ideas that solve your proto-persona's problems/needs/goals.



Create > Pitch > Critique

5 minute individual sketching on 8-up

3 minute pitch of sketches to team

2 minute critique from team



Outcome:





5 minute individual sketching on 8-up sketch template

Iteration 1: Generate

Goal

Create as many ideas that solve your proto-persona's problems/needs/goals.

Outcome





5 minute individual sketching on 8-up sketch template



Pitch

3 minute pitch of ideas to team

Iteration 1: Generate

Goal

Create as many ideas that solve your proto-persona's problems/needs/goals.

Outcome





5 minute individual sketching on 8-up sketch template



Pitch

3 minute pitch of ideas to team



Critique

2 minute critique from team

Tip: Use dots to give 2 positives and 2 improvements

Iteration 1: Generate

Goal

Create as many ideas that solve your proto-persona's problems/needs/goals.

Outcome



Sketch Iteration 2: Refine Ideas

Consider your team's feedback and evolve ideas with the most merit.



Create > Pitch > Critique

5 minute individual sketching on 6-up

3 minute pitch of sketches to team

2 minute critique from team



Outcome:





5 minute individual sketching on 6-up sketch template

Iteration 2: Refine

Goal

Consider your team's feedback and evolve ideas with the most merit.

Outcome





5 minute individual sketching on 6-up sketch template



Pitch

3 minute pitch of ideas to team

Iteration 2: Refine

Goal

Consider your team's feedback and evolve ideas with the most merit.

Outcome





5 minute individual sketching on 6-up sketch template



Pitch

3 minute pitch of ideas to team



Critique

2 minute critique from team

Tip: Use dots to indicate 2 favorite ideas per person

Iteration 2: Refine

Goal

Consider your team's feedback and evolve ideas with the most merit.

Outcome



Sketch Iteration 3: Converge Ideas

Teams develop their single, most viable idea, then pitch to another team for feedback.



Create > Pitch > Critique

20 minute team discussion and sketch idea on larger paper

2 minute prep + 3 minute pitch to another team 2 minute critique from other team



Outcome:

Teams converge their best ideas.





20 minutes for team discussion and group sketch of idea on large paper.

Tip: Use the big paper to sketch 1 screen or many. User whatever helps best convey your team's idea.

Iteration 3: Converge

Goal

Develop one idea the team feels has the biggest chance for success. Pitch to another team for feedback.

Outcome

Teams converge their best ideas.



Ritual Dissent



This pitch and critique activity is a forced listening technique designed to test and enhance ideas from de-personalized, constructive feedback.



Ritual Dissent

Pitch Your Idea



2 minutes to prepare pitch, then 3 minutes for team spokesperson to pitch idea to another team, while they listen in silence (no questions allowed).





5 minute individual sketching on 6-up sketch template



Pitch

5 minutes to prepare pitch and present idea to another team

Iteration 3: Converge

Goal

Develop one idea the team feels has the biggest chance for success. Pitch to another team for feedback.

Outcome

Teams converge their best ideas.



Ritual Dissent

Team Critique



2 minutes for listening team to challenge the ideas presented while spokesperson silently captures comments (with their back facing the team).



Capture comments using worksheet.



Comments	Do Now	Do Later	Do Nothing

MCD



5 minute individual sketching on 6-up sketch template



Pitch

5 minutes to prepare pitch and present idea to another team



Critique

2 minute critique from team

Tip: Use the active decision making worksheet to capture each comment in separate lines.

Iteration 3: Converge

Goal

Develop one idea the team feels has the biggest chance for success. Pitch to another team for feedback.

Outcome

Teams converge their best ideas.



Sketch Iteration 4: Teams Pitch Final Ideas

Prioritize feedback and discuss critical changes or additions that improve your team's idea.



Create > Pitch > Critique

20 minute team prioritization and sketch final idea

5 minute prep + 5 minute pitch to all teams

60 minute open critique from all teams



Outcome:

Strongest team ideas with issues list for next iteration.



Prioritize action using worksheet.

ţ			
Do Now	Do Later	Do Nothing	

How to prioritize action.

1. Do Now

Innovate, leverage best practice or remove feature.

2. Do Later

Too complex to solve now or requires more research.

3. Do Nothing

Ignore or is solved elsewhere.





20 minutes feedback prioritization and group sketch.

Tip: Use the big paper to sketch 1 screen or many. User whatever helps best convey your idea.

Iteration 4: Team Pitch

Goal

Prioritize the feedback and agree to make critical changes or additions that improve your team's idea.

Outcome

The strongest ideas from each team are presented.





20 minutes feedback prioritization and group sketch.



Pitch

5 minutes to prepare team pitch.

Iteration 4: Team Pitch

Goal

Prioritize the feedback and agree to make critical changes or additions that improve your team's idea.

Outcome

The strongest ideas from each team are presented.





20 minutes feedback prioritization and group sketch.



Pitch

5 minutes to prepare team pitch.



Critique

2 minute critique from all teams

Iteration 4: Team Pitch

Goal

Prioritize the feedback and agree to make critical changes or additions that improve your team's idea.

Outcome

The strongest ideas from each team are presented.



Dot Voting

Dot-Voting helps teams make more concrete design decisions in shorter amounts of time.



Wrap-up

Review and capture all ideas and decisions moving into the next phase or iteration of work.



