

Fraud and Corruption Control Policy

1. Commitment

Sydney Airport, being Sydney Aviation Alliance Holdings Pty Ltd and all its subsidiary companies, through their Boards and executive leadership team, is committed to high standards of ethical conduct and to promoting and supporting a culture of ethical behaviour, good corporate governance and compliance with all applicable laws.

At Sydney Airport, our purpose is to make Sydney proud every day. Ethical business and honesty are fundamental to Sydney Airport's values - doing the right thing is at the heart of everything we say and do.

Sydney Airport has no tolerance for fraud, bribery or corruption in any parts of its business. Improper conduct referred to in this policy may constitute serious criminal and civil offences for Sydney Airport and any individuals involved and attract serious penalties and reputational damage.

2. Purpose

This policy is part of Sydney Airport's risk management framework. It is a tool which assists in identifying key principles that must be adhered to in relation to fraud, bribery, corruption, facilitation payments and political donations. This policy is consistent with, and is supported by, Sydney Airport's Code of Conduct, Gifts and Benefits Policy and Whistleblower Policy.

3. Scope

This policy applies to anyone who is employed by or works for Sydney Airport including employees, contractors, consultants and directors, wherever located (**Employees**). In addition, Sydney Airport expects those who perform services for or on behalf of Sydney Airport where the service provider is contractually obliged to comply with Sydney Airport policies, to abide by the standards of this policy (**Third Party Associates**).

All Employees and Third Party Associates have a responsibility to help prevent, detect and report unethical, unlawful or improper conduct.

4. Prohibited conduct

4.1. Fraud

Employees and Third Party Associates must not commit or be involved in fraud in any form, in connection with Sydney Airport's business. In performing their roles for Sydney Airport, they must always act honestly and with integrity.

Fraud is any dishonest conduct which causes actual or potential financial loss to Sydney Airport or a third party. Fraud can include but is not limited to:

- Financial theft including through false expense claims or invoicing

- Improper or unauthorised expenditure including unauthorised use of a credit card
- Theft of property
- Falsification of records or data including financial reporting or expense claims
- Theft of intellectual property or other confidential information
- Improper use of inside information

4.2. Bribery and corruption

Employees and Third Party Associates must not commit, authorise, be party to or be directly or indirectly involved in bribery or corruption in any form in connection with Sydney Airport's business. This prohibition applies in all dealings, whether with public officials or private individuals.

Bribery is the offer, promise, payment or provision of a benefit intended to improperly influence the performance of a person's duty or to encourage the misuse of authority. Bribes can take many forms including:

- Cash payments, whether by employees or by Third Party Associates
- Gifts and excessive entertainment / hospitality
- Travel benefits
- Charitable donations (which may be a bribe in disguise)
- Secret commissions or "kickbacks"
- Uncompensated use, or use on non-arm's length terms, of Sydney Airports' or other parties' services, facilities or property
- "Favours" provided to public or government officials or key employees or family members of business partners

Bribery is a criminal offence in most countries including Australia. In addition, Australia has anti-corruption laws which apply to the actions of individuals and companies even when they take place abroad. A breach of these laws can lead to severe penalties for individuals and companies.

Corruption is the abuse of a position of trust for personal gain.

4.3. Facilitation payments, secret commissions and money laundering

Making, paying or procuring facilitation payments or secret commissions by an Employee or Third Party Associate is prohibited in connection with Sydney Airport's business, as is any activity in relation to, or connected with, money laundering.

Facilitation payments are generally unofficial payments made to public officials to expedite or secure the performance of a routine government action. Examples may include payments made to a public official to obtain permits, licences, approvals or other official documents, expedite custom clearances or obtain or expedite entry or exit visas.

Secret commissions occur when a person or entity offers or gives a commission to an agent or representative of another person that is not disclosed by that agent or representative to their principal.

Money laundering is receiving, possessing, concealing, disposing of or importing money if the money is the proceeds of crime (or there is a risk that the money will become an instrument of crime).

4.4. Exception to protect personal safety

A payment made to protect a person's safety against immediate or implicit danger to personal safety is permitted. This must be reported at the first available opportunity to that person's manager and the Chief Risk Officer.

5. Gifts and benefits

Employees must ensure that all business relationships are conducted with the highest professional integrity and meet legal requirements. Sydney Airport's Gifts and Benefits Policy sets out the principles and permitted practices for accepting and offering benefits.

Employees must record all gifts in the gifts and benefits register in accordance with the Gifts and Benefits Policy.

6. Political and charitable contributions

Sydney Airport is committed to participating responsibly, ethically and openly in the development of public policy and decision-making processes.

Employees must obtain prior approval from the Chief Executive Officer for involvement in any business-related event which is organised by or on behalf of a political party or candidate where a payment or an attendance fee is required and also ensure compliance with any state and Federal laws. Disclosure of these events will be made publicly and lodged with the relevant political donation regulatory bodies.

Otherwise, no political donations, cash or in-kind contributions may be made by or on behalf of Sydney Airport to any political party, government official, political candidate, official or party in Australia or overseas.

No sponsorship or partnership can be entered into on behalf of Sydney Airport nor any sponsorship, partnership or charitable payment be made without the approval of the Chief Corporate Affairs Officer.

Sydney Airport sponsorships, partnerships and charitable donations should align to Sydney Airport's values and be based on a clear, mutual understanding of the purpose and ultimate objectives of both parties. These sponsorships must be legal and ethical under local laws and practices. For charitable organisations, this means that an organisation must have deductible gift recipient status with the Australian Taxation Office.

All sponsorships and partnerships must be transparent and documented.

7. Third Party Associates

Appropriate enquiries and checks must be made in accordance with the relevant procurement policies and frameworks as published or amended from time to time when selecting and engaging new Third Party Associates. Third Party Associates are third parties with which Sydney Airport does business or that interact with others on behalf of Sydney Airport and includes, agents, suppliers, intermediaries, consultants, representatives and advisers.

Third Party Associates must be reputable, qualified and competent. Arrangements with Third Party Associates must comply with all applicable laws and Sydney Airport policies. Any compensation or payment must be on reasonable commercial terms.

Third Party Associates must not be engaged, or business conducted with them, if there is a foreseeable risk that they will violate anti-bribery or corruption laws or Sydney Airport's codes or policies.

Employees must not use a Third Party Associate to do something that Sydney Airport is prohibited from doing. Employees must not give or promise anything of value to a Third Party Associate if there is a foreseeable risk that the business partner will engage in prohibited conduct on Sydney Airport's behalf.

8. Record keeping

Sydney Airport employees must keep financial records and have appropriate controls in place to evidence the business reason for making payments to third parties. All expenditures must be properly authorised in accordance with Sydney Aviation Alliance Holdings Pty Ltd (and subsidiaries) Delegations and accurately and transparently recorded.

Employees must comply with the recording, reporting and approval requirements of Sydney Airport's Gifts and Benefits Policy, Credit Card Policy and Board Delegations Policy.

No entry may be made in Sydney Airport's records that distorts or disguises the true nature of any transaction.

9. Reporting breaches and suspicious behaviour

Employees and Third Party Associates have a responsibility to help prevent, detect and report fraud, bribery and other forms of corrupt conduct or activities.

The Sydney Aviation Alliance Holdings Pty Ltd Board and/or the Audit and Risk Committee reviews all material matters reported under this policy in a fair, impartial and objective manner, including the results of any investigations.

9.1. Making a report

If you are aware of, concerned about or suspect an activity may be in violation of this policy you must report the matter to your manager, General Manager, Chief or to the Chief Risk Officer. You must also report if you are asked to engage in any illegal activity.

When making a report, you must have reasonable grounds to suspect that the information is true. In these circumstances, you will not be penalised if the information is found to be incorrect.

This policy is supported by Sydney Airport's Whistleblower Policy. If you are not comfortable, for any reason, with speaking with your manager, General Manager, Chief or the Chief Risk Officer, the Whistleblower Policy outlines methods by which reports can be made and protections and support that may be available to you.

Sydney Airport is committed to ensuring that persons who make a report are treated fairly and do not suffer detriment. Sydney Airport prohibits any form of detrimental treatment against a person who has made a report under this policy or the Whistleblower Policy.

9.2. Help with this policy

You should consult with the Legal Team if you need information as to how this policy works and what it covers.

10. Investigations

Sydney Airport will assess all allegations of fraud, bribery and corruption as soon as practicable after a report has been received. If required, an appropriate investigator will be appointed. An investigator may be internal or an external service provider. The nature and scope of an investigation will also have regard to any technical, financial, legal or other expert advice that may be required to support the investigation.

Investigations will be carried out in a timely manner and must be objective, fair and independent of the person making the report and any person or business unit who is the subject to the report. Investigators will keep appropriate records including of interviews conducted and information received which affects the outcome of the investigation.

Regulatory reporting obligations may arise if a bribery or corruption incident occurs.

11. Consequences of a breach of this policy

A breach of this policy may be regarded as serious misconduct leading to disciplinary action, including termination of employment or contract. A breach of this policy by Third Party Associates, may result in their contract being terminated.

A breach of this policy may also expose an individual or entity to serious criminal and civil liability.

Where permitted by law, Sydney Airport will seek the recovery of money or property stolen or fraudulently obtained through:

- relevant provisions in the proceeds of crime legislation in the jurisdiction in which the offence was committed; and
- civil remedies in the relevant jurisdiction in which the fraudulent, illegal or corrupt activity was undertaken.

12. Availability, training and review

12.1. Availability

This policy is available on Sydney Airport's Website.

12.2. Training

Sydney Airport seeks to foster a culture of continuous improvement. Regular training will be provided to employees in relation to the application and operation of this policy including how to recognise and deal with bribery and corruption.

12.3. Review

Sydney Airport will review this policy as required and at least every two years to ensure that it remains effective and to assess whether any changes are required. Any amendments to this policy must be approved by the Sydney Aviation Alliance Holdings Pty Ltd Board except for minor or administrative updates and amendments, which may be approved by the Chief Risk Officer or the CEO.

13. Related policies

- Code of Conduct
- Gifts and Benefits Policy
- Whistleblower Policy
- Procurement Policy
- Supplier Code of Conduct
- Travel and Expense Policy