

Tracey Grabowski

Chief Human Resources Officer

As Chief Human Resources Officer, Tracey is responsible for developing and executing the organization strategy in support of P&G's business strategy. This includes attracting and developing diverse talent, building skills and capabilities, designing and leveraging a company operating model to accelerate value creation, and leading cultural transformation to unleash the potential and contribution of P&G colleagues working in more than 70 countries.

Tracey joined P&G as an HR manager in the Chicago Sales Office and then went on to work in several of P&G's business units including Fabric and Home Care, Beauty and the North America region. She built HR expertise in talent management and leadership development, as well as compensation, benefits, and employee relations. She has significant experience in driving large-scale organization change in support of business and organization outcomes.

Tracey believes in empowering leaders; building productive, powerful, and effective organizations; and creating a principled, inclusive, and values-driven environment.

Birthplace	Year	Positions Held
Cincinnati, Ohio, USA	2018	Chief Human Resources Officer
Education University of Dayton Business Management, 1989 Date Joined P&G May 22, 1989	2015	Vice President, HR, North America
	2011	Vice President, Global Compensation and Benefits
	2011	Vice President, HR, Global Business Services
	2009	Director, HR, Global Fabric Care
	2007	Director, HR, Finance/Legal
	2005	Director, HR, Gillette Integration
	2003	Associate Director, HR, Global Hair Color
	1997	Associate Director, HR, Food & Beverage
	1995	Senior Manager, US Compensation

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Tracey Grabowski (cont'd)

Year	Positions Held
1992	Senior Manager HR, Atlanta Sales Office
1991	Manager, HR, Cincinnati Sales Office
1989	Assistant Manager, HR, Chicago Sales Office

Affiliations, Activities and Recognition

Member, Board of Directors, United Way of Greater Cincinnati Member, HR Policy Association