

An aerial photograph of a river with a waterfall, surrounded by dense forest. The image is split diagonally, with the top half showing the natural landscape and the bottom half being a solid dark blue background where the text is located.

From Plans
to Capital:

Unlocking Credible Transition Finance at Scale

November 2025



Executive summary

Scaling transition finance from US\$2 trillion to US\$6.7 trillion annually by 2030 requires confidence that capital is flowing to companies that are genuinely transitioning. Transition planning data is the cornerstone of this confidence: it provides coherence, comparability, and accountability over time.

The data exists – and it's actionable today

This report shows that the data already exists to influence credible capital allocation and explains how financial institutions (FIs) and policymakers can use it. We surface insights on climate transition planning KPIs disclosed by nearly 12,000 companies through CDP in 2024, aligned with established

global initiatives. FIs are using this intelligence to allocate capital, manage risk, and engage clients today. Policymakers can leverage it to identify system-wide barriers and design enabling environments. This is no longer theoretical – it is already being implemented and provides the foundation for scaling action.

11,700 
companies disclosed at least one climate transition planning KPI through CDP in 2024

Transition finance in action

FIs can deploy transition planning data across four immediate applications:

-  Design transition-themed sustainable finance products and identify opportunities
-  Manage exposure to portfolio risks and protect capital from climate-related losses
-  Targeted engagement with portfolio companies
-  Track and enhance portfolio coverage in line with climate-related commitments and targets

The data is operational:

544 
FIs representing over...

US\$145tn 
in assets disclosed through CDP with the majority currently integrating transition plan data in their due diligence processes.

As financial institutions refine climate risk modelling and pricing methodologies, the quality of transition planning is fast becoming a differentiator for risk-adjusted returns. Alongside the data, we highlight case studies from asset managers, banks, and a central bank to highlight these applications in practice.

Case studies in this report

Degroef Petercam AM

Climate risk assessment for actively managed portfolios

Major ASEAN investor

A major Southeast Asian investor's approach to assessing transition plans

Cathay United Bank

Partnering to scale disclosure and finance for SMEs

NatWest

Transition finance framework

Banque de France

Transition plan assessment and corporate engagement

Japan GX Acceleration Agency

Integrating policy and practice in transition finance

Fonds Objectif Biodiversité

Listed fund construction



A blueprint for policymakers to accelerate transition

For policymakers, transition planning data reveals where intervention can have the greatest impact.

We've delivered the world's first aggregated picture of the dependencies underpinning real economy transition plans –

revealing what companies need to succeed, and where systemic barriers could stall progress if not addressed. Among companies with transition plans, 94% disclose dependencies critical to achieving

them – averaging five out of ten dependency categories. Technology developments, infrastructure and logistics, and regulatory frameworks are most frequently cited, revealing where policy must

94% 

of companies with transition plans disclose dependencies critical to achieving them

address implementation bottlenecks and accelerate market readiness. Governments can scale credible transition finance by embedding the cycle of disclosure, policy design and market action into national transition planning. Transition planning data provides policymakers with a new level of intelligence: where companies are well-prepared, where bottlenecks are emerging, and how public policy, market design, and investment can de-risk and mobilize private capital.

Insights from the real economy

Our analysis of 2024 disclosures shows transition plans are already generating actionable intelligence



Closing the financing and delivery gap

Implementation financing is emerging but remains insufficient. While 72% of companies report emissions reduction initiatives, only 11% disclose having any transition-aligned capital expenditures (CapEx). Among those quantifying, the median share of transition-aligned CapEx is 14%, rising to a planned 26% by 2030. These figures underscore the need to bridge the gap between ambition and allocation—ensuring reported plans and initiatives are backed by tangible investment in R&D and CapEx to deliver the transition.

11%

of companies disclose having any CapEx aligned with their climate transition plans



Transition plans drive value

Transition plans are not compliance exercises—they are strategic tools delivering measurable business value. Companies with such plans identify significantly more opportunities across all time horizons than those without—51% versus 28% for short-term opportunities—and reported US\$54.4 billion in annual cost savings in 2024, primarily from energy efficiency and low-carbon generation.

\$54.4bn

in annual cost savings in 2024 by companies with transition plans



Ambition correlates with performance

Companies with Paris-aligned targets (1.5–2.0°C) are nearly twice as likely to be ahead of schedule or on track to meet their targets compared to peers with higher-temperature goals (46% vs. 28%). Pairing target and performance data enables FIs to pinpoint leaders in their portfolios—and identify where urgent intervention is needed.

46%

of companies with Paris-aligned targets are ahead of schedule or on track to meet their targets



Integrating resilience and nature

A credible transition is one that endures. Achieving a net-zero, nature-positive future requires adaptation-inclusive transition planning that leverages existing data on physical climate risks and nature, including through frameworks like the Taskforce on Nature-related Financial Disclosures (TNFD). This report highlights practical entry points, including deforestation-free supply chains and the establishment of a nature transition fund that illustrate how this approach can be operationalized.

This represents **an evolved understanding of transition finance—one that advances mitigation, adaptation and nature in parallel**, using existing data and frameworks as they continue to develop over time.

From readiness to scale

The value of this report lies in demonstrating readiness through evidence. CDP outlines the architecture for standardized, comparable transition planning data and showcases how FIs and policymakers are already using it to operationalize the transition.

Data exists, assessment methodologies have converged, and implementation is underway across multiple geographies and institutions. **What remains is to scale coordination and capital deployment—using this intelligence to move from readiness to systemic action.**

