

Date	Schedule	Description	Location	Skills
RESIDENCY 1 - ESSEC - Paris, FRANCE March 30 - April 4, 2027				
Tuesday, 30 March 2027 - Saturday 4 April 2027	All Day	Kick-off week in Paris La Défense: Strategic Project, ESG, Team Building, Negotiation, and offsite for leadership seminar.	Paris La Défense	Bloc 4 Bloc 8 Bloc 2
HYBRID MODULE 1				
Marketing Management / Rethinking our Thinking				
Saturday, 24 April 2027	10 am - 10.45 pm	Introduction to Topic	Live Sessions	Bloc 1 Bloc 2
Sunday, 25 April 2027 - Friday, 14 May 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 15 May 2027	10 am - 12 pm 1 pm - 3 pm	Live Session Marketing Management	Live Sessions	
Sunday, 16 May 2027 - Friday, 28 May 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 29 May 2027	10 am - 12 pm	Live Session Marketing Management	Live Sessions	
	12 am - 2 pm	Live Session Rethinking our Thinking		
HYBRID MODULE 2				
Talent Management				
Saturday, 29 May 2027	1 pm - 3 pm	Introduction to Topic	Live Sessions	Bloc 4
Sunday, 30 May 2027 - Friday, 11 June 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 12 June 2027	10 am - 12 pm	Live Session	Live Sessions	
Sunday, 13 June 2027 - Friday, 25 June 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 26 June 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
HYBRID MODULE 3				
Supply Chain and Operations Management				
Saturday, 26 June 2027	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 1
Sunday, 27 June 2027 - Friday, 9 July 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Group coaching session I - to be organized with your coach between June 26 and July 24 (2 hour session)				
Saturday, 10 July 2027	10 am - 12 pm	Live Session	Live Sessions	Bloc 1
	1 pm - 3 pm	Live Session		
Sunday, 11 July 2027 - Friday, 23 July 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 24 July 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm			
HYBRID MODULE 4				
Financial Accounting				
Saturday, 24 July 2027	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 3
Sunday, 25 July 2027 - Friday, 20 August 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 21 August 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
Sunday, 22 August 2027 - Friday, 27 August 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 28 August 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
RESIDENCY 2 - HKUST - Hong Kong Sept 13 - 17, 2027: Doing Business in Asia: Insights, Strategies, Innovation and Tech.				
HYBRID MODULE 5				
Managerial Accounting / Business Ethics				
Saturday, 2 October 2027	10 am - 11 am	Introduction to Topic	Live Sessions	

Sunday, 3 October 2027 Friday, 15 October 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	Bloc 3 Bloc 8
Saturday, 16 October 2027	10 am - 12 pm	Live Session Managerial Accounting	Live Sessions	
	1 pm - 3 pm	Live Session Managerial Accounting		
Sunday, 17 October 2027 Friday, 29 October 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 30 October 2027	10 am - 12 pm	Live Session Managerial Accounting	Live Sessions	
	1 pm - 3 pm	Live Session Business Ethics		
HYBRID MODULE 6 AI for business leaders and Decision Making				
Saturday, 30 October 2027	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 5
Sunday, 1 February 2026 - Friday, 13 February 2026	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Group coaching session II - to be organized with your coach between October 30 and November 27 (2 hour session)				
Saturday, 13 November 2027	10 am - 12 pm	Live Session	Live Sessions	Bloc 5
	1 pm - 3 pm	Live Session		
Sunday, 14 November 2027 Friday, 26 November 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 27 November 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
HYBRID MODULE 7 Entrepreneurial and Intrapreneurial Thinking				
Saturday, 27 November 2027	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 2
Sunday, 28 November 2027 Friday, 3 December 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 4 December 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
Sunday, 5 December 2027 Friday, 17 December 2027	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 18 December 2027	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
HYBRID MODULE 8 Corporate Finance				
Saturday, 18 December 2027	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 3
Sunday, 19 December 2027 Friday 7 January 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 8 January 2028	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
Sunday, 9 January 2028 Friday, 21 January 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 22 January 2028	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Live Session		
HYBRID MODULE 9 Change Management / Geopolitics				
Saturday, 22 January 2028	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 2
Sunday, 23 January 2028 Friday, 4 February 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Group coaching session III - to be organized with your coach between January 22 and February 19 (2 hour session)				
Saturday, 5 February 2028	10 am - 12 pm	Live Session Change Management	Live Sessions	Bloc 2
	1 pm - 3 pm			
Sunday, 6 February 2028 Friday, 18 February 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 19 February 2028	10 am - 12 pm	Live Session Change Management	Live Sessions	
	1 pm - 3 pm	Live Session Geopolitics		
RESIDENCY 3 - UCT - Capetown, SOUTH AFRICA March 6 - 10, 2028 : Sustainability and Social Innovation				
HYBRID MODULE 10 Circular Economy / Business Ethics				
Saturday, 8 April 2028	10 am - 11am	Introduction to Topic	Live Sessions	Bloc 3 Bloc 8
Sunday, 9 April 2028 Friday, 21 April 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 22 April 2028	10 am - 12 pm	Live Session Circular Economy	Live Sessions	
	1 pm - 3 pm	Online Live Session		
Sunday, 23 April 2028 Friday, 5 May 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 6 May 2028	10 am - 12 pm	Live Session Circular Economy	Live Sessions	
	1 pm - 3 pm	Live Session Business Ethics 2		
HYBRID MODULE 11 Advanced Finance / Economic Analysis				
Saturday, 6 May 2028	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 3
Sunday, 7 May 2028 Friday, 19 May 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 20 May 2028	10 am - 12 pm	Live Session	Live Sessions	
	1 pm - 3 pm	Online Live Session		
Sunday, 21 May 2028 Friday, 2 June 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	

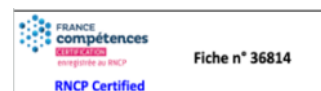
Saturday, 3 June 2028	10 am - 12 pm	Online Live Session	Live Sessions	
	1 pm - 3 pm	Online Live Session		
HYBRID MODULE 12		Strategy / Business Law		
Saturday, 3 June 2028	3 pm - 4 pm	Introduction to Topic	Live Sessions	Bloc 3
Sunday, 4 June 2028 Friday, 16 June 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Group coaching session IV - to be organized with your coach between June 3 and July 1 (2 hour session)				
Saturday, 17 June 2028	10 am - 12 pm	Live Session Strategy	Live Sessions	Bloc 3
	1 pm - 3 pm			
Sunday, 18 June 2028 Friday, 30 June 2028	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.	Asynchronous	
Saturday, 1 July 2028	10 am - 12 pm	Live Session Strategy	Live Sessions	
	1 pm - 3 pm	Live Session Business Law		
RESIDENCY 4 - ESSEC - Paris, FRANCE September 11 - 15, 2028 (Closing week in Paris)				
Monday 11 September 2028 - Friday 15 September 2028	All Day	Closing Week in Paris	Paris La Défense	Bloc 6

First Day of Program :	30 March 2027
Last Day of Program :	8 September 2028

Total Program :	Hours	Days
	528	66

Blocs de compétences RNCP | RNCP competencies

- Bloc 1 : Elaborez une vision stratégique de l'entreprise / **Developing a strategic business vision**
- Bloc 2 : Piloter une stratégie d'innovation et de transformation / **Driving an innovation and transformation strategy**
- Bloc 3 : Piloter la performance de son unité / **Managing unit performance**
- Bloc 4 : Gérer des équipes au sein d'une organisation / **Managing teams within an organization**
- Bloc 5 : Usages numériques / **Digital uses**
- Bloc 6 : Mobiliser et produire des savoirs hautement spécialisés / **Mobilizing and producing highly specialized knowledge**
- Bloc 7 : Communiquer en contexte professionnel / **Communicating in a professional context**
- Bloc 8 : Contribuer à la transformation en contexte professionnel / **Contributing to transformation in a professional context**



Monthly Module Timeline

Saturday Week 0	3pm - 4pm	Introduction to Topic
Sunday - Friday Week 1 & Week 2	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.
Saturday end of Week 2	10 am - 12 pm	Online Live Session
	1 pm - 3 pm	Online Live Session
Sunday - Friday Week 3 & Week 4	Self Guided	Various readings, videos, cases, podcasts etc. to be done in participant's own time either individually or in groups.
Saturday end of Week 4	10 am - 12 pm	Online Live Session
	1 pm - 3 pm	Online Live Session

