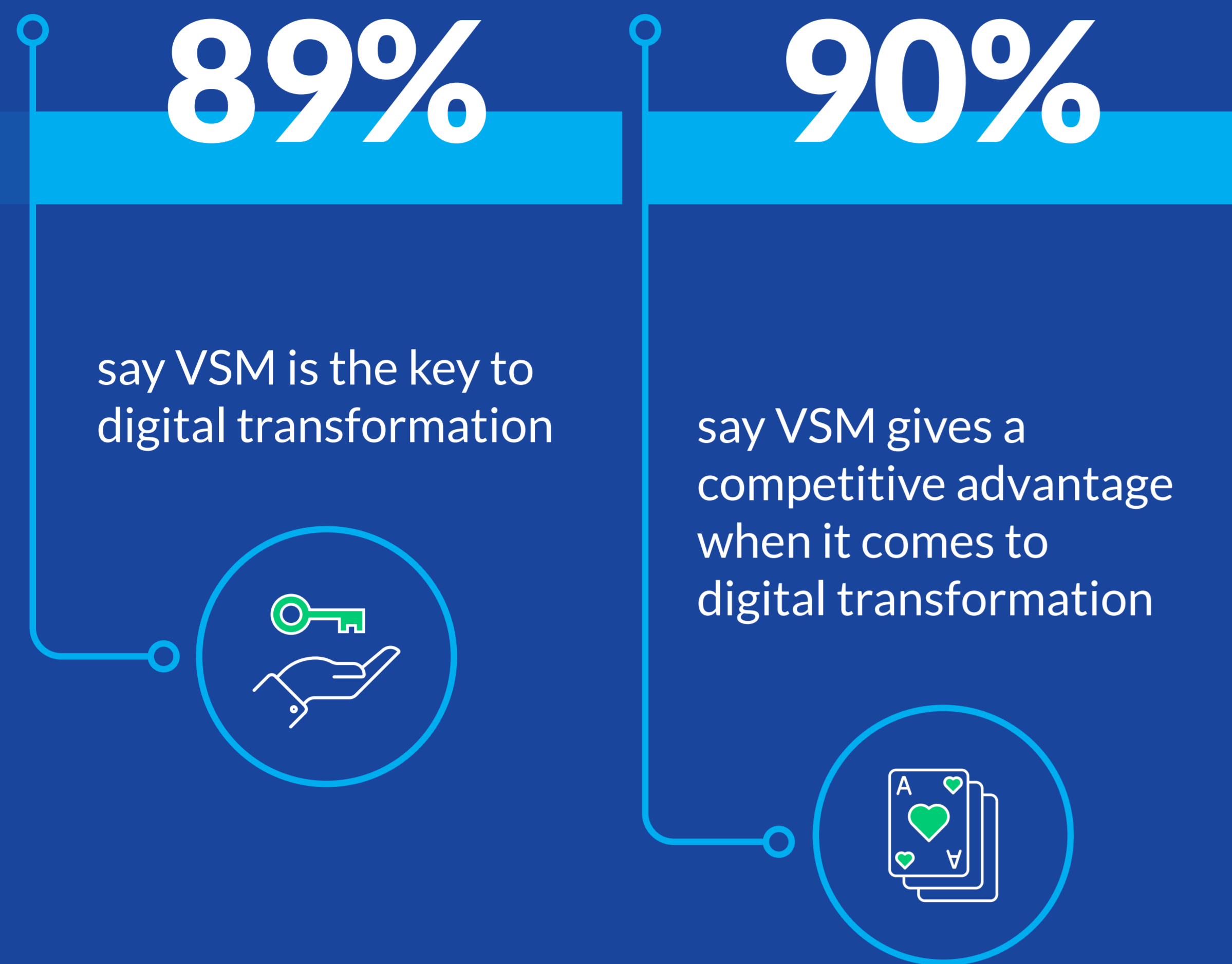
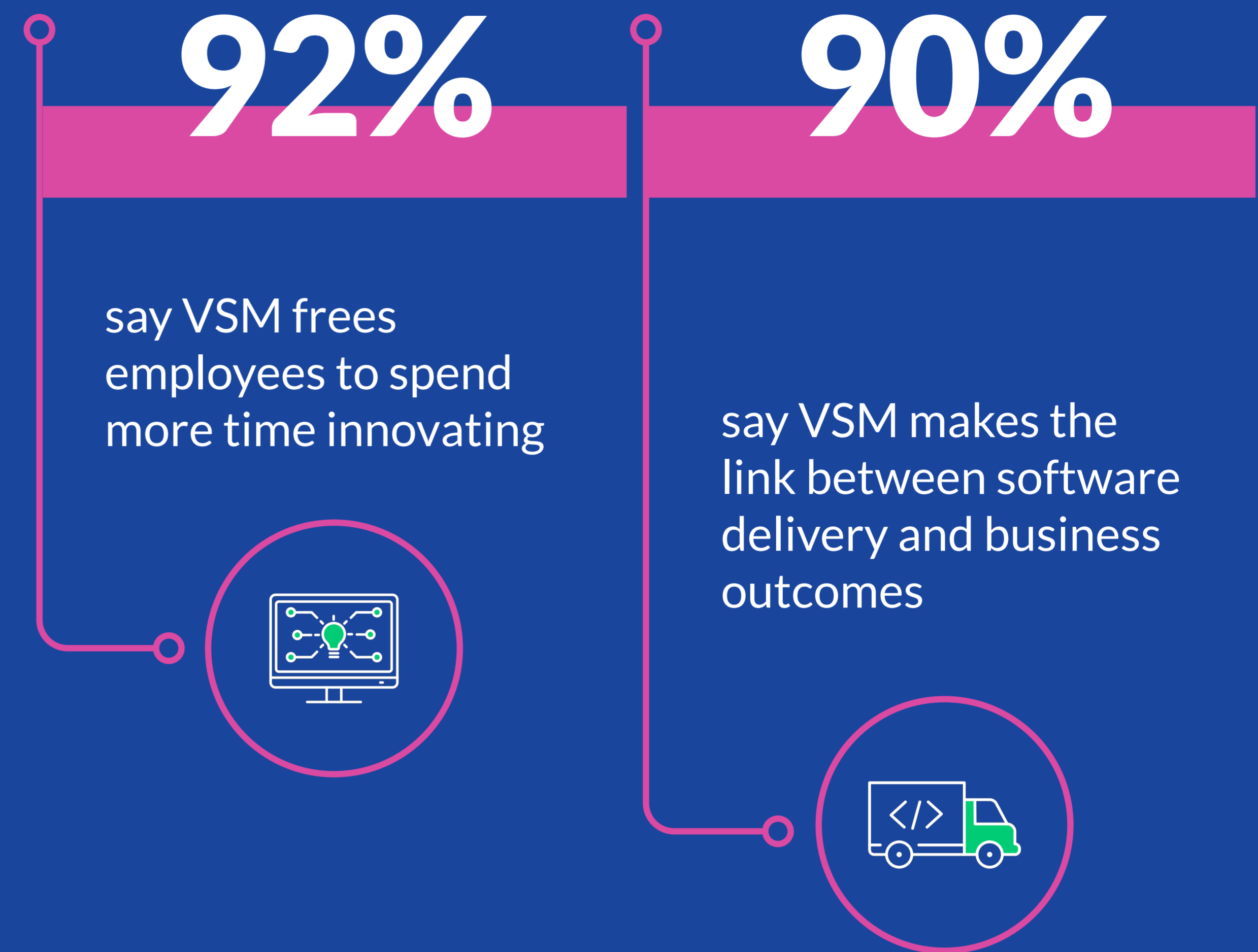


Global Value Stream Management Survey

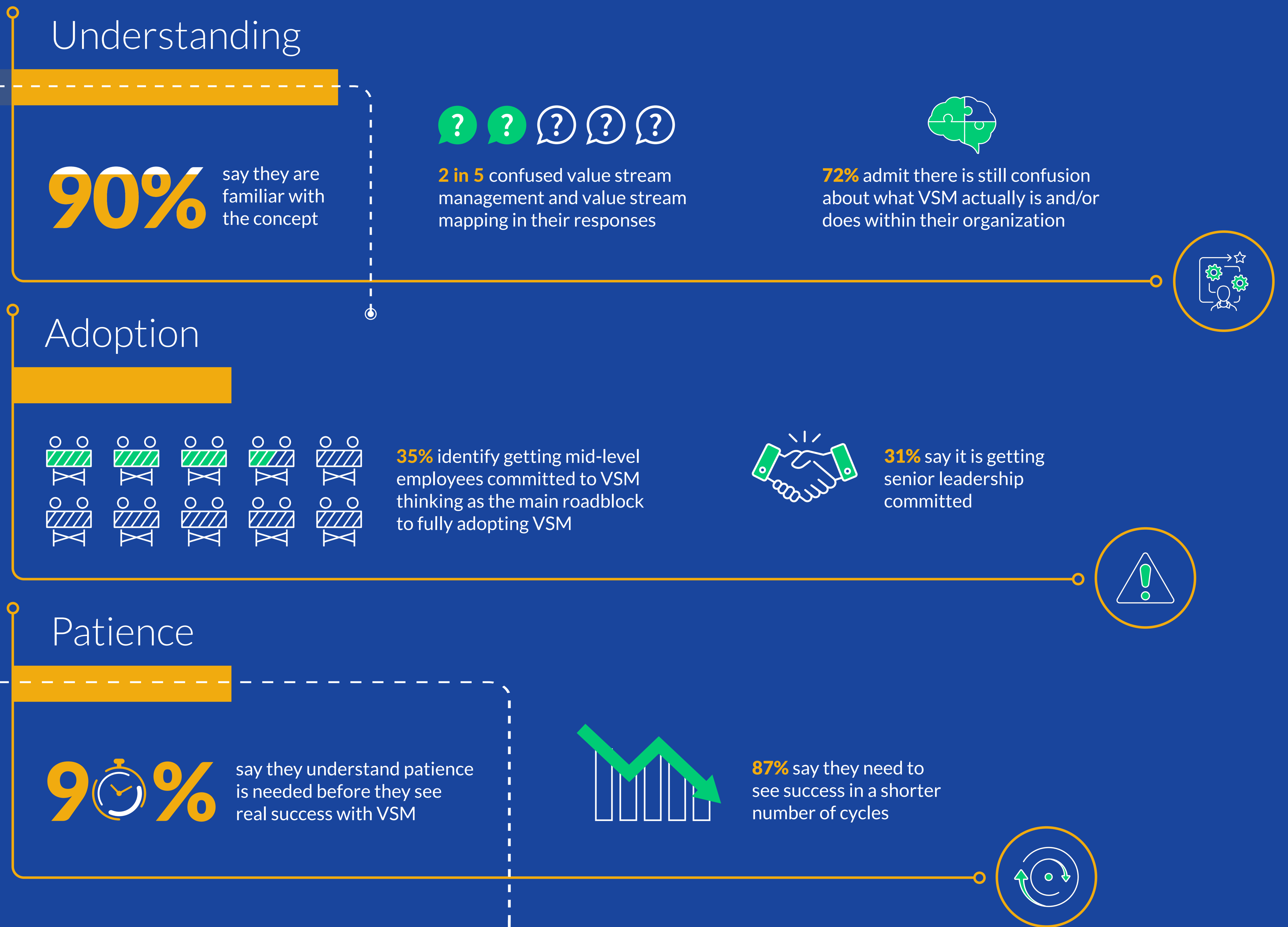
1 VSM is the key to digital transformation



2 VSM jumpstarts innovation and drives value



3 Roadblocks remain for VSM



600 Senior Executives

- Vice president and above
- Companies of at least 250 employees
- Evenly distributed across Australia, France, Germany, Spain, the U.K., and the U.S.