

To Whom It May Concern,

**Letter of recommendation**

Impossible Foods has cooperated with non-profit organization Ruh Zmin Sylva V Dii (DBA R3UA) since May 10, 2022, on a joint project to provide food aid to internally displaced Ukrainians. The organization provides consulting services and logistics management.

During the period of cooperation, the workers of R3UA confirmed their high professionalism, the desire to help Ukraine in the most efficient way possible, as well individual approaches to solving emerging issues.

The company successfully coped with challenges like placing frozen products in the territory where the dry-freeze companies do not work.

We are confident about the good intentions of R3UA, and I can surely recommend their services.

Sincerely,

A handwritten signature in black ink, appearing to read 'Peter McGuinness', with a long horizontal flourish at the end.

Peter McGuinness  
CEO of Impossible Foods