# **COIMARES**

# FIRST NINE MONTHS 2018 RESULTS

STRONG LEASING ACTIVITY ACCRETIVE TO CASH FLOW AND NAV GROWTH

November 9th, 2018



















**REAL ESTATE SIIQ** 

# **Key Highlights**

Manfredi Catella, CEO

Financial Results
Fulvio Di Gilio, CFO

Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook
Gabriele Bonfiglioli, Head of Investments

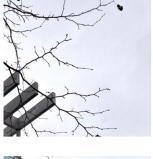
Closing Remarks
Manfredi Catella, CEO

Appendix





















# DISCIPLINED EXECUTION SINCE IPO



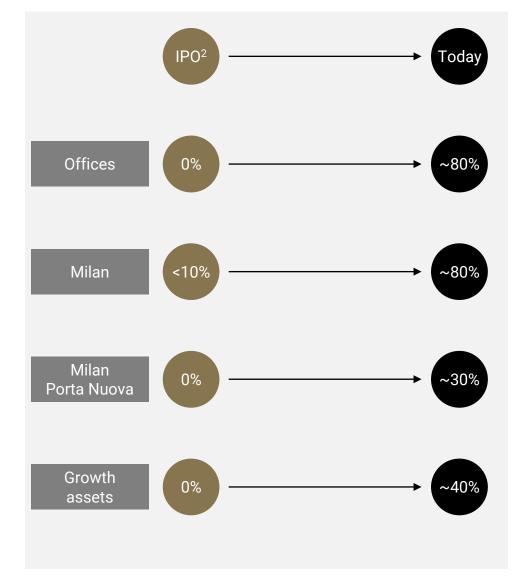
### **IPO PLAN VS ACTUAL DELIVERY**

- "IPO proceeds to be invested over 2 years"
  - Investment programme completed in ~ 24 months
- "Maintain LTV below 50%"
  - More conservative LTV maintained (below 45%)
- "Pay first dividend 24 months from IPO"
  - First dividend paid 12 months earlier vs IPO plan
- "Focus on commercial real estate in Italy"
  - Created a €730m high quality Milan office focused portfolio

### Additional achievements

- Increased number of independent Board members
  - Appointment of Olivier Elamine and Luciano Gabriel
- Asset rotation
  - Disposal of €41.5m worth of bank branches
  - Overall sale price in line contribution value at IPO
- Arranged / refinanced > €570m of bank debt
  - Cost maintained at ~ 2.0%
  - Maturity extended to ~ 5 years
- Received EPRA Gold Award 2 years in a row
  - Annual Report and Sustainability Report for 2016 and 2017

## PORTFOLIO EVOLUTION SINCE IPO1



Notes:

Figures expressed as a % of Gross Asset Value

1)

# FIRST NINE MONTHS OF 2018 - HIGHLIGHTS



### STRONG PORTFOLIO PERFORMANCE

- Like for like rental growth at +2.5%
  - +2.9% excluding bank branches
  - +3.2% for Milan portfolio
- Signed €4.3m of new leases
  - Approx. 5,000 sqm and ~ 11% of gross rents
  - PwC @ 8% premium to rent in place1
  - Angelini @ 14% premium to rent in place<sup>2</sup>
  - RGA @ 28% premium to rent in place<sup>2</sup>
  - IBM leasing of Pavilion @ 7%+ net yield
- Cost reduction activity
  - Bank branches +190 bps NOI margin
  - Vodafone Village +50 bps NOI margin
- NOI margin increased to 89.2%
  - Up 10 bps Y-on-Y
- EPRA occupancy increased to 96.4%³
  - Up 40 bps vs Jun-18

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### STRONG FINANCIAL RESULTS

- EPRA NAV per share increased to €11.10
  - Up 3.9% in 9M 2018
  - Up 6.9% in LTM
  - Up 13.8% since IPO
- EPRA Earnings per share of €0.33
  - Up 14.7% Y-on-Y
- Recurring FFO per share of €0.35
  - Up 3.4% Y-on-Y
- LTV of 40.2% as of Sep-18
  - Pro-forma LTV of c. 43%4
  - Medium term target LTV below 40%
- Improved financing structure
  - Extended maturity to c. 5 years
  - Cost remains at c. 2.0%
- Interim dividend for 2018 of €0.10 per share
  - +11% vs interim dividend for 2017

Notes:

- 1) Calculated vs average in place rent at Monte Rosa
- 2) Calculated vs previous face rent (i.e. stabilised rent) in place
- Data as of September 30<sup>th</sup>, 2018, pro-forma for the Pavilion acquisition and IBM leasing
- 4)

# **BONNET - VALUE CREATION IN RETROFIT**



## A "next generation" project in the heart of Porta Nuova

- Value-add project in the heart of Milan Porta Nuova
  - Joint venture<sup>1</sup> between COIMA RES and COF II
- Cutting edge sustainable and innovative technologies
  - Award winning<sup>2</sup> firm PLP Architecture leading the project
  - Smart Building infrastructure: > 5,000 monitoring sensors, cloud based analytics
  - Approx. 65% of energy use from renewable sources (NZEB)
  - Targeting LEED Gold, WELL Gold and Cradle to Cradle certifications
- Place-making
  - Creation of a new public space (c. 2,500 sqm)
  - ~ €1m to be invested in improving c. 6,000 sqm of public area
  - Seamless integration of streets connecting to Corso Como & Porta Nuova













# ■ VALUE CREATION AT EACH STEP OF THE PROCESS AIMED AT DELIVERING THE MOST COMPETIVE PRODUCT

## **ACQUISITION**

"Off market"
acquisition at
attractive purchase
price

## PRE-DEVELOPMENT

**Fast pre-development** & entitlement process (12-18 months)

+20% increase in commercial areas (2 additional floors on tower plus brand new building)

### **DEVELOPMENT**

~6% savings on consultants

General contractor appointed on budget

LEED certification ~7-11% valuation premium<sup>3</sup>

### **LEASING**

Leasing activity formally commenced in September 2018

LEED certification accelerates leasing activity<sup>3</sup> by 3x

### **COMPLETION**

Return targets

Gross yield on cost ~6%

Levered IRR ~12%

Note: 1)

COIMA RES owns 35.7% stake (remaining stake owned by COIMA Opportunity Fund II)

PLP Architecture track record includes high profile projects such as "The Edge" in Amsterdam (named the world's most sustainable building)

**COIMARES** 

# PAVILION / IBM - VALUE CREATION IN LEASING



# Achieved > 200 bps additional yield vs underwriting plan and brought forward cash flow by 3 years

LEASING TO SINGLE BLUE CHIP TENANT (IBM)

NO MATERIAL CAPEX FOR **COIMA RES** 

CASH FLOW FROM YEAR 1

**EXPECTED NET STABILISED** YIELD OF 7%+

■ Signed preliminary purchase agreement with UniCredit in May 2018 for €46.3m (c. 3,200 sqm NRA)

- Signed a 9 + 6 years lease agreement with IBM in August 2018 for 100% of the complex
  - effective from 01 2019
  - initial gross rent of c. €400/sqm increasing to c. €1,000/sqm after the first 12 months
- No material capex for COIMA RES to host IBM in the Pavilion
- Acquisition expected to close in Q4 2018 / Q1 2019
- Asset revaluation potential

**Underwriting** business plan at acquisition

Acquisition	Сарех	Capex / Free Rent	Free Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	negative	negative	zero	positive	

**IBM** leasing

Acquisition	Incentivised Rent	Full Rent	Full Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	positive	positive	positive	positive	

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# **FINANCIAL HIGHLIGHTS**



BALANCE SHEET	SEP-18	DEC-17	Δ%	Δ
GAV <sup>1</sup>	€680.8m	€610.7m	11.5%	€70.1m
EPRA NAV per share	€11.10	€10.68	3.9%	€0.42
EPRA NNNAV per share	€10.99	€10.56	4.1%	€0.43
LTV <sup>1,2</sup>	40.2%	38.1%	n.m.	210 bps

INCOME STATEMENT	9M 2018	9M 2017	Δ%	Δ
Gross Rents	€26.7m	€25.1m	6.3%	€1.6m
NOI margin	89.2%	89.1%	n.m.	10 bps
EPRA Earnings per share	€0.33	€0.28	14.7%	€0.05
Recurring FFO per share	€0.35	€0.34	3.4%	€0.01
All in cost of debt (blended)	2.03%	1.95%	n.m.	8 bps
ICR	4.1x	3.1x	n.m.	1.0x

OTHER EPRA PERFORMANCE MEASURES	9M 2018 <sup>3</sup>	H1 2018 <sup>4</sup>	Δ%	Δ
EPRA Net Initial Yield	5.0%	5.2%	n.m.	(20) bps
Expected Net Stabilised Yield	5.7%	5.5%	n.m.	20 bps
EPRA Vacancy Rate	3.6%	4.0%	n.m.	(40) bps

OTHER INCOME STATEMENT METRICS	Q3 2018	Q3 2017	Δ%	Δ
Gross Rents	€9.0m	€8.4m	6.7%	€0.6m
NOI margin	89.3%	89.5%	n.m.	(20) bps
EPRA Earnings per share	€0.11	€0.10	10.3%	€0.01
Recurring FFO per share	€0.10	€0.12	(11.9%)	(€0.02)



### Notes:

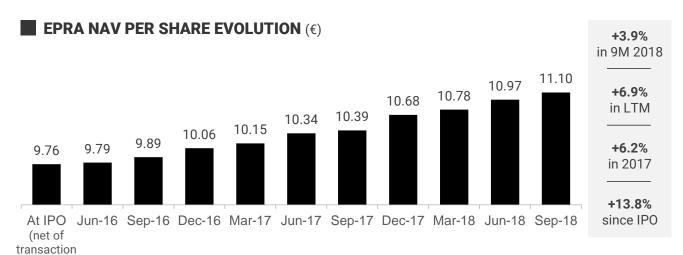
- 1) Bonnet included on a look through basis, does not include Pavilion acquisition (not yet closed)
- 2) Net debt and LTV as of Dec-17 do not include the €22.7m current financial debt associated to the 21 Deutsche Bank branches sold in January 2018
  - Data pro-forma for Pavilion acquisition and IBM leasing
  - Data pro forma for Tocqueville and Pavilion acquisitions and Deutsche Bank branches disposals



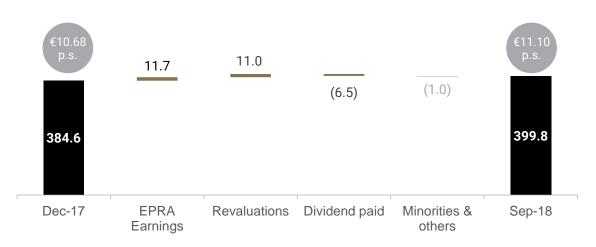
# **EPRA NAV EVOLUTION**

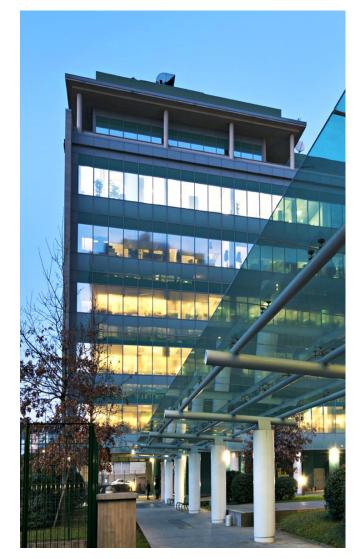


# EPRA NAV per share growth of 3.9% in 9M 2018



# **EPRA NAV BRIDGE 9M 2018** (€m)





costs)

# LEVERAGE AND DEBT UPDATE



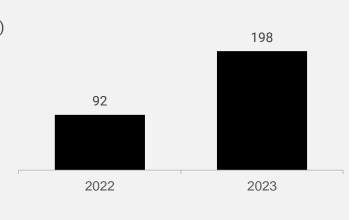
Weighted average debt maturity of 4.4 years, "all in" cost of debt of ~ 2.0%, gross debt c. 79% hedged

## LTV PROGRESSION<sup>1</sup>



## GROSS DEBT MATURITY PROFILE (€m)

- Debt deal signed on July 16<sup>th</sup>, 2018 (pool of banks: Banca IMI, BNP Paribas, ING, UniCredit)
  - New debt for €70m for Monte Rosa and Tocqueville acquisition (only €50m drawn as of Sep-18)
  - Refinancing of €149m of existing debt on Vodafone Village and Deutsche Bank
  - Gross debt increased to €290m (from €240m as of June 30th, 2018)
  - Average maturity of 4.4 years (from 3.3 years as of June 30<sup>th</sup>, 2018)
  - Average "all in" cost of debt at ~ 2.0%
- On October 31st, 2018, signed with UniCredit a €27.0m³ financing for the Pavilion acquisition
  - Secured debt, 5 years maturity, 1.80% "all in" cost
  - To be drawn at Pavilion acquisition closing, expected for Q4 2018 / Q1 2019





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- ) Bonnet included on a look-through basis
- 2) Pro-forma for the Pavilion acquisition expected to be closed in Q4 2018 / Q1 2019
- 3) Total financing is €31.5m, i.e. €27.0m acquisition financing and €4.5m VAT line

Key Highlights
Manfredi Catella, CEO

Financial Results
Fulvio Di Gilio, CFO

# **Portfolio & Asset Management** *Matteo Ravà, Head of Asset Management*

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Gabriele Bonfiglioli, Head of Investments

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# PORTFOLIO - OVERVIEW<sup>1</sup>



# A ~ €730m high quality portfolio focused on Milan offices and with 40% growth component

€727 MILLION **GROSS ASSET VALUE** (PRO-FORMA)

**5.0% EPRA NET INITIAL YIELD** 

5.7% EXPECTED **NET STABILISED YIELD** 

**6.4 YEARS WALT** 

> 80% OFFICES

**VALUE-ADD** CORE + **CORE** 



Pavilion - Milan







Value-add (being upgraded) ~ 20% of growth assets<sup>2</sup>

Core +

(rental growth and capital appreciation potential) ~ 40% of growth assets

## Core + (rental growth and

candidates for upgrade) ~ 40% of growth assets

3.6% VACANCY

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**Deruta** – Milan

~ 60% of GAV

**Growth assets** ~ 40% of GAV

Asset in Milan Porta Nuova

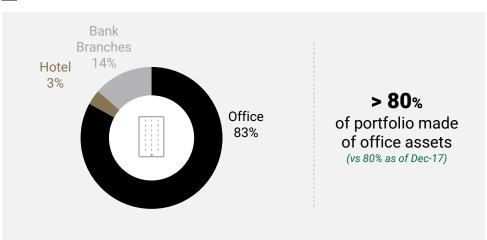
Note:

# PORTFOLIO - BREAKDOWN<sup>1</sup>

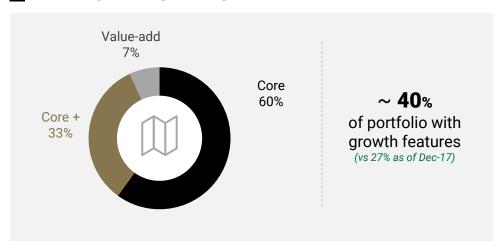


## 30% of COIMA RES assets are in Milan Porta Nuova, a fast growth business district in Milan

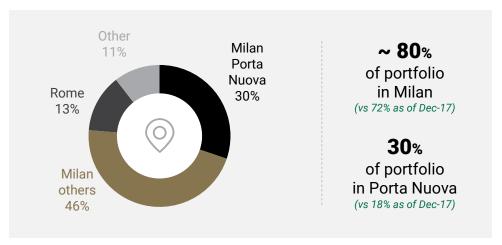
## **BREAKDOWN BY USE<sup>2,3</sup>**



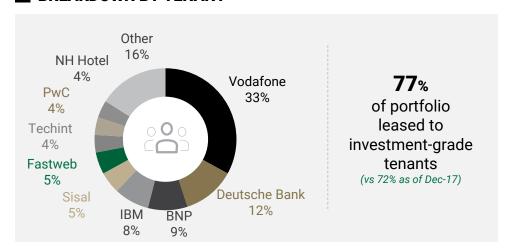
## **BREAKDOWN BY STRATEGY<sup>4</sup>**



## **BREAKDOWN BY GEOGRAPHY**



## **BREAKDOWN BY TENANT**



### Note:

- 1) Data as of September 30th, 2018, pro-forma for Pavilion acquisition
- 2) Office portion includes c. 2,200 sqm of ground floor retail
- 3) Pavilion classified as office space 4)
  - Value-add includes Bonnet and the 5 vacant Deutsche Bank branches

# PORTA NUOVA - **OVERVIEW**



30% of COIMA RES assets are in Milan Porta Nuova, the most sustainable & innovative business district in Italy

**COIMA SGR AWARDS:** 

**"BEST URBAN REGENERATION** PROJECT - Porta Nuova" **MIPIM (2018)** 

**"BEST OFFICE & BUSINESS DEVELOPMENT -**Fondazione Feltrinelli & Microsoft House" **MIPIM (2018)** 

**"BEST TALL BUILDING" WORLDWIDE - Bosco** Verticale" **CTBUH (2015)** 



HIGHEST **CONCENTRATION OF LEED BUILDINGS IN ITALY** (31 EXISTING +9 IN PIPELINE)

**+18.5% RENTAL AND OCCUPANCY GROWTH FORECAST** (2018-2020)

**38 PRIME CORPORATE TENANTS, MORE EXPECTED TO JOIN** 

**HOME TO 35,000+ EMPLOYEES** 

+30% EXPECTED **INCREASE IN NUMBER OF EMPLOYEES (2018-**2022)

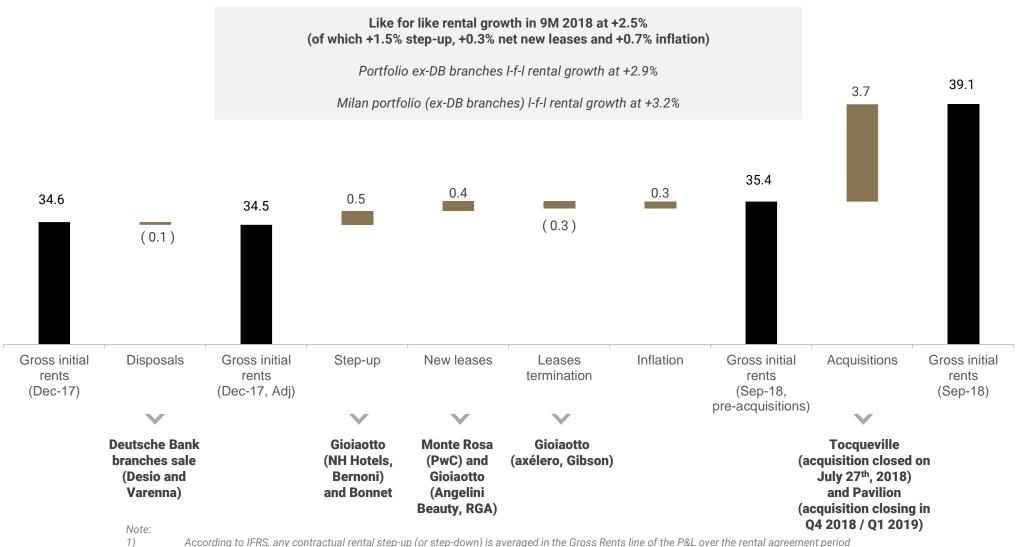
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# STRONG UNDERLYING RENTAL GROWTH



Like-for-like rental growth<sup>1</sup> in 9M 2018 at +2.5%

**GROSS RENTAL BRIDGE IN 9M 2018 - ANNUALISED RENTS** (€m)



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According to IFRS, any contractual rental step-up (or step-down) is averaged in the Gross Rents line of the P&L over the rental agreement period

# **ASSET MANAGEMENT UPDATE (Q3 2018)**



# 01. DISPOSALS

### **Deutsche Bank branches disposal**

- Completed the sale of 2 branches in Lombardy (secondary locations of Desio and Varenna) in September 2018
- Sale price of €1.5m represents a premium of 6.2% vs the last book value as of June 30<sup>th</sup>, 2018
- Discussions on further disposals ongoing

# 02.

## Office tenant substitution with upgrade at Gioiaotto

- Gibson left the premises in Q3 2018 (c. 700 sqm) and was replaced by RGA (7 years + 6 years lease)
- New lease with RGA at c. 28% above the Gibson level

## **Leasing of Pavilion to IBM**

- Signed in August 2018 a 9-years leasing agreement with IBM for 100% of the Pavilion complex
- Lease is effective from Q1 2019
- Initial gross rent of c. €400/sqm increasing to c. €1,000/sqm after the first 12 months
- No material capex needed to host IBM in the Pavilion

# 03. FINANCING

## Maturity extension and new financings

- Overall €219.3m package signed in July 2018 extending maturity to c. 5 years
- Signed Pavilion €27.0m acquisition financing (plus €4.5m VAT line) in October 2018 (5 years maturity, 1.80% "all in" cost)

# 04.

## ASSET UPGRADING AND REPOSITIONING

## NH Hotel upgraded the Gioiaotto hotel to NH Collection standards

- Upgrade of NH Hotel finalised in July 2018
- Approx. €4.0m capex spent by NH Hotel, of which €1.4m paid by fund which owns Gioiaotto (86.7% owned by COIMA RES)

### **Bonnet**

- Presented the Bonnet / Corso Como Place project to the public in September 2018
- Formal pre-leasing activity commenced in September 2018, with brokers already appointed
- Early feedback from prospective tenants is positive

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# **Market Outlook** *Gabriele Bonfiglioli, Head of Investments*

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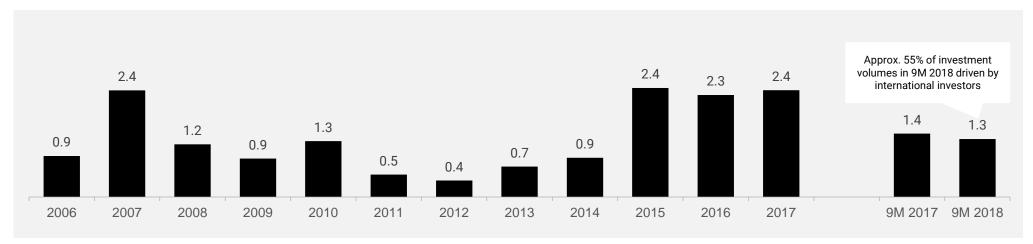


# MILAN OFFICES - INVESTMENT ENVIRONMENT

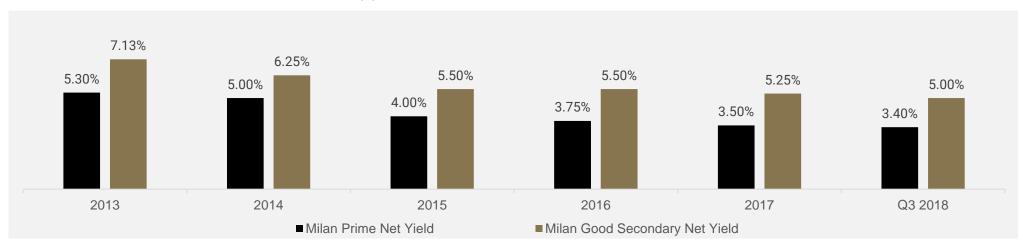


# Strong investment environment despite market volatility and scarcity of product

## **STRONG INVESTMENT VOLUMES IN 9M 2018** (€m)



## **FURTHER YIELD COMPRESSION IN 9M 2018 (%)**



# MILAN OFFICES - INVESTMENT TRANSACTIONS<sup>1</sup>



## Continued interest from international investors in the Milan office product

## RECENT PRIME OFFICE MARKET TRANSACTIONS



# Via Broletto 20/22 (Milan Historical Center)

Est. net yield: 3.30% Buyer: Italian Asset Manager 03 2018



# Via Agnello 12 (Milan Historical Center)

Est. net yield: 3.35% Buyer: French Asset Manager 03 2018



### Milan Historical Center office

Est. net yield: <3.50% **Under negotiation** Q4 2018

## **NEW FOREIGN INVESTORS IN MILAN OFFICES**



### **Dutch Pension Fund**

**Piazza Liberty** (Milan Historical Center) 01 2018 Est. net yield: n.a. (vacant)



### Korean Investment Fund

Pirelli HO1 - Bicocca (Milan Good Secondary Location) Q2 2018 Est. net yield: c. 5%



## **Swiss Insurance Company**

Corso Italia 13 Via Washington 70 (Milan Historical Center and **Milan Good Secondary Location)** Q4 2018

Est. net yield: c. 4.25%

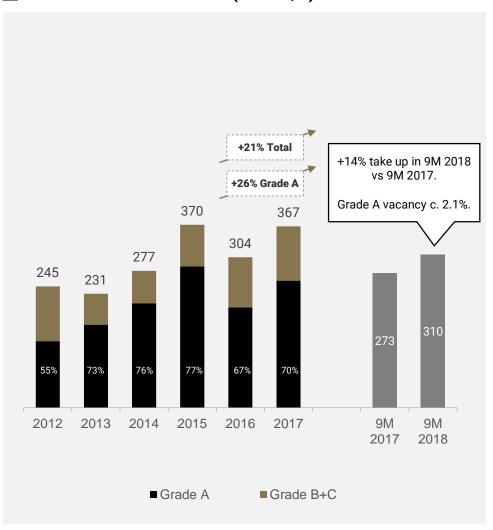
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# MILAN OFFICES - DEMAND & SUPPLY DYNAMICS

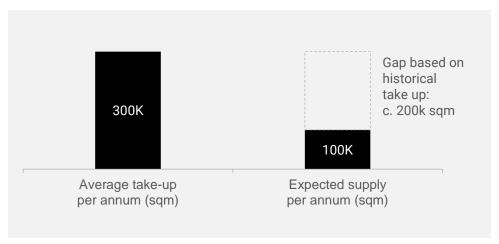


## Record take up expected in Milan for 2018, strong supply & demand imbalance to persist in the foreseeable future

## **SOLID TAKE UP IN 9M 2018 ('000 SQM)**



## SUPPLY VS DEMAND IMBALANCE



## STRONG EMPLOYMENT GROWTH IN MILAN

- Approx. 62,000 new employees expected in 2018-2022
  - Business services ~ 34,000 employees
  - Professional services ~ 13,000 employees
  - Manufacturing & energy ~ 9,000 employees
  - Others ~ 6,000 employees
- Approx. 740,000 sgm of office space required¹
  - Equivalent to c. 150,000 sqm of office space per year

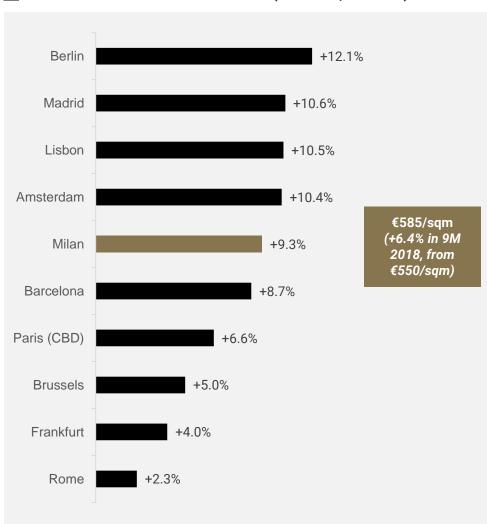


# **MILAN OFFICES - RENTAL GROWTH**

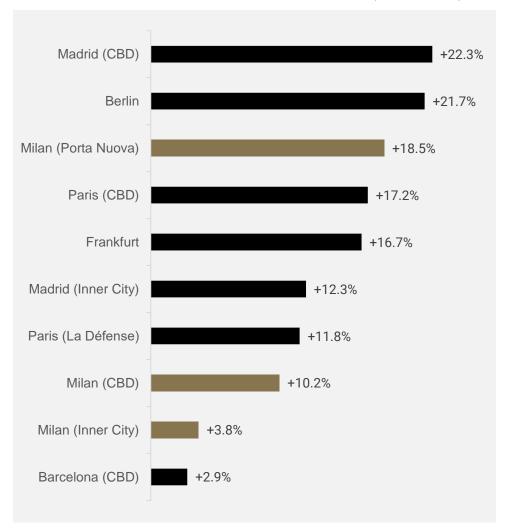


# Milan top 5 city in Western Europe for rental growth in the last 12 months with a strong outlook for 2018-2020

## PRIME OFFICE RENTAL GROWTH (Q3 2018, Y-on-Y)



## OFFICE RENTAL AND OCCUPANCY GROWTH<sup>1</sup> (2018-2020)



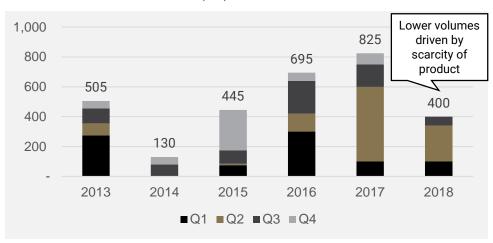
Sources:

# **ROME OFFICES - OVERVIEW**

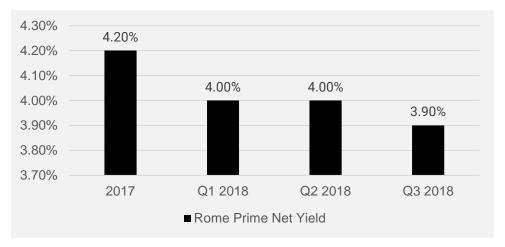


# A healthy investment and leasing activity in 9M 2018 in a market characterised by low availability of Grade A products

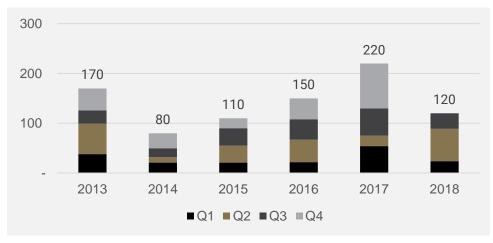
## **INVESTMENT MARKET** (€m)

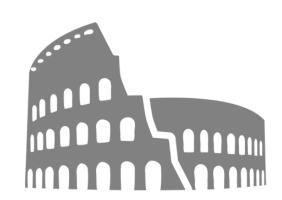


## **PRIME YIELD TIGHTENING IN Q3 2018**



# **TAKE UP** ('000 SQM)





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# **CLOSING REMARKS**



### **GROWTH**

• Core + and Value-add portion of portfolio (c. 40% of total) to drive short to medium term NAV and cash flow growth

## ASSET MANAGEMENT

- Pavilion: acquisition closing accretive to cash flow and NAV growth
- Bonnet: delivery on track for 2020, strong focus on leasing with target of 50% pre-letting in 2019
- Monte Rosa: working on the leasing of remaining c. 750 sqm of office premises currently vacant (c. 5% of NRA) by Q1 2019
- Eurcenter: project to increase surfaces by 3% underway and focus on reletting of AXA surfaces

# ASSET ROTATION

- · Asset rotation aimed at crystallising NAV to best position COIMA RES for further growth
- Targeting c. 5-10% portfolio rotation

## INVESTMENT CRITERIA

- Focus on next generation assets in terms of technology and sustainability content
- · Manufacturing best in class offices and securing high quality long term cash flow
- Leverage upon COIMA platform expertise (Sustainable Innovation Committee)

## WIDENING INVESTABLE UNIVERSE

- COIMA RES benefitting from the option to co-invest in JV with COF II (largest discretionary development fund in Italy)
- Access mid-large scale next generation projects with limited equity exposure
- Bonnet case study: COIMA RES overall equity investment of c. €25m (36% stake) gives exposure to €164m overall project

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# **INCOME STATEMENT (9M 2018 VS 9M 2017)**



€M	9M 2018	9M 2017	Δ Y-Y (%)	∆ Y-Y
Rents	26.7	25.1	6.3%	1.6
Net real estate operating expenses	(2.9)	(2.7)	5.7%	(0.2)
NOI	23.8	22.4	6.4%	1.4
NOI margin (%)	89.2%	89.1%	n.m.	10 bps
Other revenues	(0.0)	0.0	n.m.	(0.0)
G&A	(6.3)	(5.8)	9.3%	(0.5)
G&A / Rents (%)	23.6%	22.9%	n.m.	50 bps
Other expenses	(0.7)	(0.3)	n.m.	(0.4)
Non-recurring general expenses	(1.6)	(8.0)	n.m.	(0.8)
EBITDA	15.1	15.6	(2.7%)	(0.4)
EBITDA margin (%)	56.7%	61.9%	n.m.	(520) bps
EBITDA margin excl. promote fee (%)	61.7%	61.9%	n.m.	(20) bps
Net depreciation	(0.9)	(0.0)	n.m.	(0.9)
Net movement in fair value	11.0	5.9	n.m.	5.1
EBIT	25.2	21.4	17.7%	3.8
Financial income	0.0	0.5	n.m.	(0.5)
Income from investments	0.9	(0.1)	n.m.	1.0
Financial expenses	(3.7)	(5.0)	(26.1%)	1.3
Profit before taxation	22.4	16.8	33.6%	5.6
Income tax	(0.0)	-	0.0%	(0.0)
Profit for the period after taxation	22.4	16.8	33.6%	5.6
Minorities	(1.4)	(0.8)	79.3%	(0.6)
Profit attributable to COIMA RES	21.0	16.0	31.3%	5.0
EPRA adjustments	(9.3)	(5.8)	60.6%	(3.5)
EPRA Earnings	11.7	10.2	14.7%	1.5
<b>EPRA Earnings per share (€)</b>	0.33	0.28	14.7%	0.05
FFO	11.4	11.0	3.7%	0.4
FFO adjustments	1.2	1.2	0.0%	0.0
Recurring FFO	12.6	12.2	3.4%	0.4
Recurring FFO per share (€)	0.35	0.34	3.4%	0.01

F	Y 2017
	34.2
	(3.7)
	30.5
	89.1%
	0.0
	(8.0)
	23.5%
	(0.1)
	(8.0)
	21.6
	63.1%
	63.1%
	(0.0)
	15.3
	36.9
	0.5
	0.0
	(6.8)
	30.7
	(0.0)
	30.7
	(1.8)
	28.9
	(13.6)
	15.3
	0.42
	15.3
	1.5
	16.8
	0.47



# **INCOME STATEMENT (Q3 2018 VS Q3 2017)**



€M	Q3 2018	Q3 2017	Δ Y-Y (%)	Δ Y-Y
Rents	9.0	8.4	6.7%	0.6
Net real estate operating expenses	(1.0)	(0.9)	14.2%	(0.1)
NOI	8.0	7.6	5.9%	0.4
NOI margin (%)	89.3%	89.5%	n.m.	(20) bps
Other revenues	(0.0)	0.0	n.m.	(0.0)
G&A	(2.2)	(1.9)	14.7%	(0.3)
G&A / Rents (%)	24.3%	22.6%	n.m.	170 bps
Other expenses	(0.7)	(0.0)	n.m.	(0.7)
Non-recurring general expenses	(8.0)	(0.2)	n.m.	(0.6)
EBITDA	4.3	5.4	(20.9%)	(1.1)
EBITDA margin (%)	47.7%	64.4%	n.m.	n.m.
EBITDA margin excl. promote fee (%)	62.6%	64.4%	n.m.	(180) bps
Net depreciation	(0.0)	(0.0)	n.m.	(0.0)
Net movement in fair value	1.0	(1.4)	n.m.	2.4
EBIT	5.2	4.0	30.6%	1.2
Financial income	0.0	0.1	n.m.	(0.1)
Income from investments	(0.0)	(0.1)	n.m.	0.1
Financial expenses	(8.0)	(1.9)	n.m.	1.1
Profit before taxation	4.4	2.1	n.m.	2.3
Income tax	(0.0)	(0.0)	n.m.	0.0
Profit for the period after taxation	4.4	2.0	n.m.	2.3
Minorities	(0.2)	(0.1)	3.9%	(0.0)
Profit attributable to COIMA RES	4.2	1.9	n.m.	2.3
EPRA adjustments	(0.5)	1.5	n.m.	(2.0)
EPRA Earnings	3.8	3.4	10.3%	0.4
<b>EPRA Earnings per share (€)</b>	0.11	0.10	10.3%	0.01
FF0	3.5	3.6	(3.1%)	(0.1)
FFO adjustments	0.2	0.6	n.m.	(0.4)
Recurring FFO	3.7	4.2	(11.9%)	(0.5)
Recurring FFO per share (€)	0.10	0.12	(11.9%)	(0.02)

9M 2	2018
	26.7
	(2.9)
	23.8
	89.2%
	(0.0)
	(6.3)
	23.6%
	(0.7)
	(1.6)
	15.1
:	56.7%
(	61.7%
	(0.9)
	11.0
	25.2
	0.0
	0.9
	(3.7)
	22.4
	(0.0)
	22.4
	(1.4)
	21.0
	(9.3)
	11.7
	0.33
	11.4
	1.2
	12.6
	0.35



# **BALANCE SHEET**



€M	SEP-18	DEC-17	Δ	SEP-18 <sup>1</sup>
Investment properties	642.8	575.6	67.3	680.8
Other assets	3.9	4.2	(0.4)	3.9
Investments (equity method)	20.0	16.9	3.1	1.5
Total LT assets	666.7	596.6	70.0	686.2
Trade receivables	10.1	8.2	1.9	10.3
Cash	33.8	27.0	6.8	33.9
Total current assets	43.9	35.2	8.7	44.2
Assets held for sale	-	38.0	(38.0)	-
Total assets	710.6	669.9	40.7	730.4
Debt	288.4	240.4	48.0	307.8
Provisions	0.2	0.1	0.0	0.2
Other liabilities	1.2	0.1	1.1	1.2
Trade payables	9.6	11.2	(1.6)	10.1
Current financial debt	-	22.7	(22.7)	-
Total liabilities	299.4	274.6	24.8	319.2
Minorities	13.1	11.9	1.1	13.1
NAV	398.2	383.4	14.8	398.2
LTV	39.6%	37.1%	2.5 p.p.	40.2%



# **CASH FLOW**



€M	9M 2018	9M 2017	Δ	FY 2017
Profit (loss) for the period	22.4	16.8	5.6	30.7
Non cash items adjustments	(10.6)	(5.1)	(5.5)	(14.4)
Changes in working capital	0.9	(1.6)	2.5	3.6
Net cash flows generated (absorbed) from operating activities	12.8	10.1	2.7	19.9
Investment activities				
(Acquisition) / disposal of real estate property	(23.3)	(46.4)	23.1	(67.1)
(Acquisition) / disposal of other tangible assets	(0.0)	(0.4)	0.3	(0.4)
(Acquisition) / disposal of other non-current assets	-	-	-	-
(Acquisition) / disposal of financial assets	0.0	(1.4)	1.4	(1.5)
Acquisition of associated companies	(2.2)	(0.1)	(2.1)	(0.6)
Net cash flows generated (absorbed) from investment activities	(25.5)	(48.3)	22.8	(69.6)
Financing activities				
Shareholders' contributions / (Dividend payment)	(6.5)	(4.1)	(2.4)	(7.3)
Increase / (decrease) in bank borrowings	26.4	11.7	14.7	(27.3)
Other change in financing activities	(0.4)	(1.5)	1.1	(1.7)
Net cash flows generated (absorbed) from financing activities	19.5	6.1	13.4	(36.3)
Net (decrease) / increase in cash equivalents and short-term deposits	6.8	(32.1)	38.9	(86.1)
Cash equivalents and short-term deposits (beginning of the period)	27.0	113.1	(86.1)	113.1
Cash equivalents and short-term deposits (end of the period)	33.8	81.0	(47.2)	27.0





# PORTFOLIO - **DETAILS** (SEP-18, PRO-FORMA FOR PAVILION ACQUISITION AND IBM LEASING)



	DEUTSCHE BANK	VODAFONE VILLAGE	GIOIAOTTO <sup>1</sup>	EURCENTER <sup>1</sup>	BONNET	DERUTA	MONTE ROSA	TOCQUE- VILLE	PAVILION	TOTAL
Location	Across Italy	Milan	Milan P. Nuova	Rome	Milan P. Nuova	Milan	Milan	Milan P. Nuova	Milan P. Nuova	-
Asset class	Bank Branch	Office	Office, Hotel	Office	Office, Retail	Office	Office	Office	Office / Retail	-
Product type	Core / Value-add	Core	Core +	Core	Value-add	Core	Core +	Core +	Core +	-
% of ownership	100.0%	100.0%	86.7%	86.7%	35.7%	100.0%	100.0%	100.0%	100.0%	-
Gross Asset Value ("GAV")	€98.9m	€209.1m	€77.0m	€87.0m	€38.0m <sup>2</sup>	€51.9m	€60.4m	€58.5m	€46.3m	€727.1m
WALT (years)	8.1	8.3	5.8	3.7	1.9	3.3	4.3	1.8 <sup>6</sup>	9.08	6.4
EPRA occupancy rate	82%	100%	100%	99%	n.a.	100%	91%	100%	100%	96.4%
Gross initial rent	€5.1m	€14.0m	€3.5m	€5.2m	€0.3m²	€3.6m	€3.7m	€2.4m	€1.3m	€39.1m
EPRA net initial yield	4.3%	6.2%	4.0%	5.3%	n.a.	6.3%	5.0%	3.6%	2.4%	5.0%
Expected net stabilised yield <sup>5</sup>	5.0%3	6.2%	4.9%	5.1% <sup>7</sup>	5.7% <sup>4</sup>	6.3%	5.6%	4.9%4	7.2%	5.7%

### Notes:

- 1) Financial figures consider assets as being 100% consolidated
- 2) Including Bonnet on a look through basis
- 3) Calculated excluding vacant branches
- 4) Calculated including expected capex (soft and hard costs)
- 5) The Expected Net Stabilised Yield reflects in the numerator the stabilised NOI plus any other asset-management initiatives. In the denominator, it reflects the current appraised asset value plus capex or other expenditures expected to generate incremental income included in the numerator
- 6) Not considering break options given under-rented nature of the asset
- 7) Assumes reletting of AXA surfaces and renting extra NRA rooftop surfaces (c. 419 sqm increase in NRA) at market rent
- From the date in which the IBM leasing contract becomes effective, i.e. Q1 2019

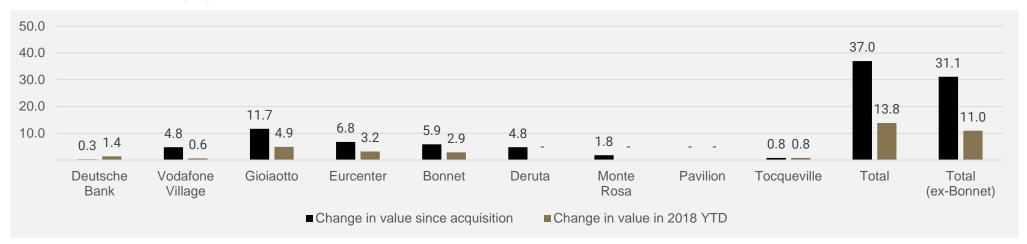


# PORTFOLIO VALUE CREATION

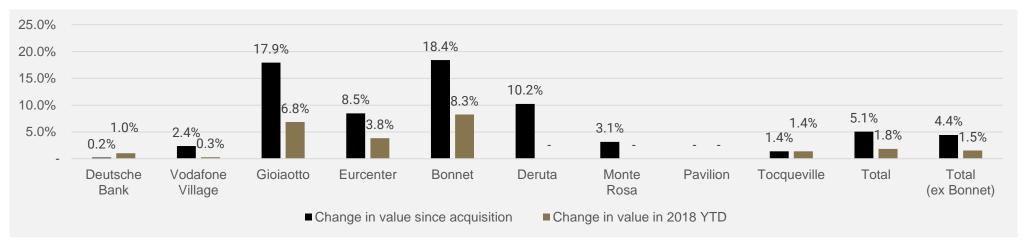


Value creation of €14m in 9M 2018 (c. +1.8% growth), and €37m since IPO (c. +5.1% growth)

## **CHANGE IN VALUE**<sup>1</sup> (€m)



## CHANGE IN VALUE<sup>1</sup> (%)



# DEUTSCHE BANK BRANCH DISPOSAL SINCE IPO



Sold c. 30% of initial IPO portfolio (€41.5m) at a valuation in line with IPO contribution value Discussions on further disposal ongoing

## **PORTFOLIO AT IPO (MAY-16)**

#: 96 branches1 Book Value @ IPO: €140.1m



### North

#: 67 branches

Book Value @ IPO: €83.9m (60% of total)

### Centre

#: 8 branches

Book Value @ IPO: €17.0m (12% of total)

### South

#: 21 branches

Book Value @ IPO: €39.2m (28% of total)

## **DISPOSALS SINCE IPO**

#: 26 branches<sup>2</sup> Sale Price: €41.5m Delta vs Book Value @ IPO: 0.1% premium



### North

#: 5 branches Sale Price: €3.5m Delta vs Book Value @ IPO: 1.7% premium

### South

#: 21 branches Sale Price: €38.0m

Delta vs Book Value @ IPO: 0.1% discount

## CURRENT PORTFOLIO

#: 70 branches3 Book Value @ Jun-18: €98.9m



### North

#: 62 branches (4 vacant) Book Value @ Jun-18: €81.9m (83% of total)

### Centre

#: 8 branches (1 vacant) Book Value @ Jun-18: €16.9m (17% of total)

- of which 1 branch sold in 2016 (North of Italy), 2 branches sold in 2017 (North of Italy), 21 branches sold in Jan-18 (South of Italy) and 2 branches sold Sep-18 (North of Italy)
  - of which 5 vacant (Livorno, Torino, Padova, Milano, Novedrate), ERV of vacant branches is €1.1m, Book Value of vacant branches is €11.9m as of June 30th, 2018



# BONNET - A "NEXT GENERATION" PROJECT



# A "next generation" project in the heart of Porta Nuova

### ■ Value-add project in the heart of Milan Porta Nuova

- Joint venture<sup>1</sup> between COIMA RES and COIMA Opportunity Fund II

## ■ Total project cost of €164m<sup>1</sup>

Purchase price: €89mEstimated capex: €58m

- Other capitalised expenses, including financing: €16m

## ■ Leverage and target returns

- Gross Yield on Cost: c. 6%

- Levered IRR: c. 12%

- Project Loan to Cost: c. 60%

## ■ Project timeline

- Dec-16: Acquisition of the property
- Jul-18: General contractor appointed & construction works started
- Sep-18: Commencement of commercialisation to tenants
- 2020: Expected completion of the works and delivery of the project

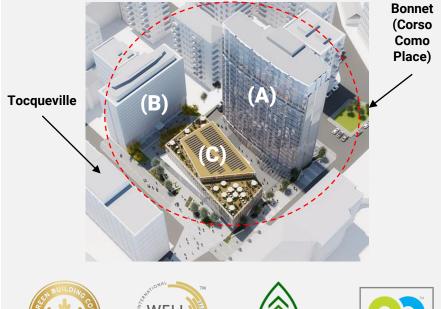
## ■ Cutting edge sustainable and innovative technologies

- PLP Architecture leading the project
- Implementation of Smart Building infrastructure
- Approx. 65% of energy use from renewable sources
- Targeting LEED Gold, WELL Gold, NZEB and Cradle to Cradle

## ■ Place-making

- Creation of a new public space
- Seamless integration of streets connecting to Corso Como & Porta Nuova

- **Building A** (high-rise office tower, 16,000 sqm GBA)
  - existing building, 100% vacant
  - hard refurbishment
- Building B (low-rise office tower, 6,200 sqm GBA)
  - existing building, currently >60% leased
  - extraordinary maintenance works only
- **Building C** (new office / retail low-rise, 4,800 sqm GBA)
  - new building (partially replacing underground parking)
  - demolish and rebuild existing underground parking
  - develop new office with ground floor retail









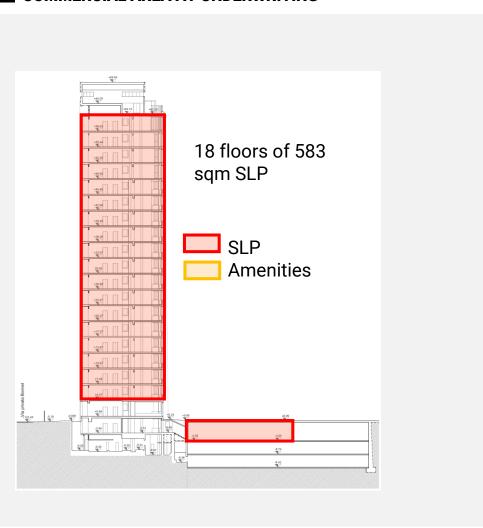


# BONNET - CREATING ADDITIONAL SURFACES

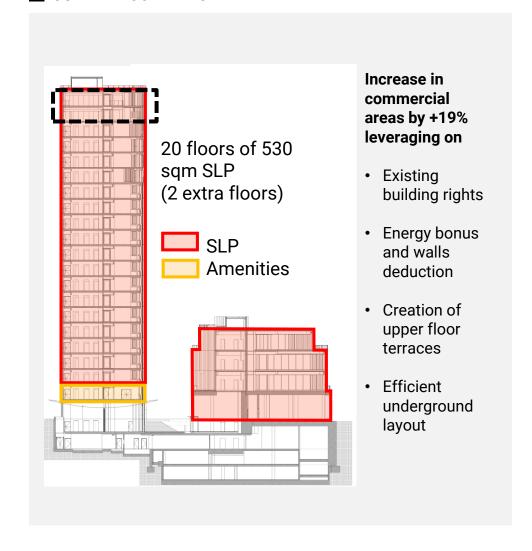


COIMA technical expertise and experience enabled the creation of 19% additional commercial surfaces

### **COMMERCIAL AREA AT UNDERWRITING**



## **CURRENT COMMERCIAL AREA**



# BONNET - THE "NEXT GENERATION" OFFICE PRODUCT



The Bonnet project matches all the features of "next generation" office products



**LEED Certification** (green building rating system) **Open Space & Meeting** Rooms

(to enhance collaboration and group activities / meetings)



Flexibility & **Shared Desks** (control and reduce costs)



WELL Certification (well-being of tenants / people)

**NEXT GENERATION OFFICE PRODUCT** 



**Technological Content** (Internet of Things, sensors, big data management, in order to optimise property and facility management)

**Amenities** 

(to cater for new generations of workers, «millennials»)



Cradle to Cradle (circular economy and sustainability in building materials lifecycle)

**Urban / Central Location** (to attract and retain young talents)



**Work Culture** 



# **BONNET - ACCOUNTING TREATMENT**



- COIMA RES accounts its 35.7% stake in the Bonnet project in its balance sheet as "Investments accounted according to the equity method" but also provides figures on a "lookthrough" basis (i.e. proportional consolidation) for illustrative purposes
- Rents received on the Bonnet project (by the current tenants) flow through COIMA RES P&L in the "Income from investment" line, net of the operational costs of the asset (i.e. the operating expenses of the asset and fund costs)
- Capex and other project costs (including financing expenses) spent for the Bonnet project flow through COIMA RES cash flow and are capitalised increasing the "Investments accounted according to the equity method" line, they do not have an impact on COIMA RES P&L
- Changes in fair value in the Bonnet project (i.e. revaluations) are reflected in the P&L of COIMA RES through the "Income from investment" line and would affect the balance sheet in the "Investments accounted according to the equity method" line



## OFFICE SUSTAINABILITY PREMIUM



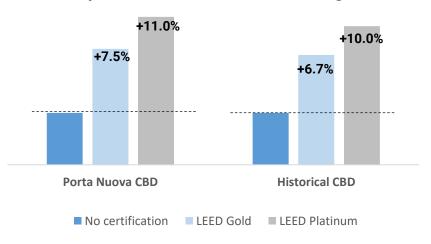
Recent projects delivering quality products have been almost fully pre-let before completion The COIMA platform is currently developing c. 25% of the entire new office stock under construction in Milan



LEED certified buildings in Milan register a 7-11% valuation premium vs. non certified buildings

> > 3x of surfaces leased after 3 months for **LEED certified buildings (vs non LEED)**

### Valuation premium for LEED certified building in Milan





**The Corner** 

92% pre-let



Orefici/ Cantù

91% pre-let

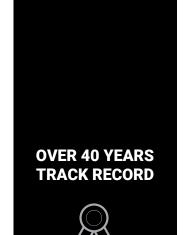


Aliverti

Fully pre-let

## COIMA - A VERTICALLY INTEGRATED PLATFORM





**OVER 150** 

**PROFESSIONALS** 

**INVESTMENT AND ASSET MANAGEMENT** 



~ €5 BILLION **ASSET UNDER MANAGEMENT** 

31 LEED CERTIFIED **BUILDINGS** 



**DEVELOPMENT AND PROPERTY MANAGEMENT** 



1.6 MILLION SQM **DEVELOPED** 

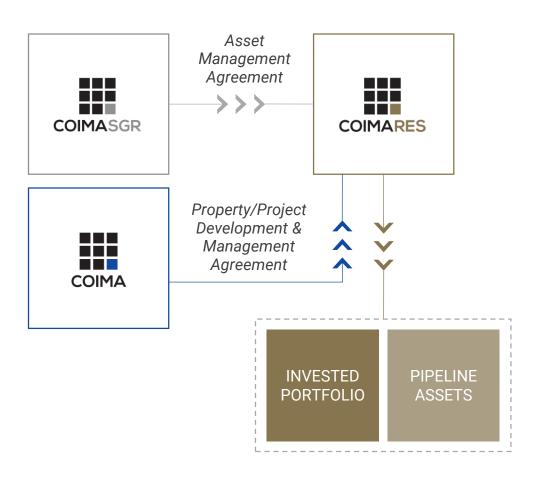
> 70 ARCHITECTS AND **GENERAL CONTRACTORS** MANAGED

**REIT LISTED ON BORSA ITALIANA** 



## COIMA RES - STRUCTURE OVERVIEW





#### **COIMA SGR COMPENSATION**

#### **BASE FEE**

## **PROMOTE**

- based on NAV with a scale down mechanism:
  - 110 bps (if NAV ≤ €1.0bn)
  - 85 bps (if NAV of €1.0-1.5bn)
  - 55 bps (if NAV ≥ €1.5bn)
- COIMA SGR's compensation is COIMA SGR's compensation is based on Total Return:
  - 10% above 8% Total Return<sup>1</sup>
  - 20% over 10% Total Return<sup>1</sup>
  - subject to High Watermark

#### **COIMA SRL COMPENSATION**

- COIMA Srl's compensation is based on international benchmark for comparable services
  - 1.0% of annual gross rents for mono-tenant buildings
  - 1.3% of annual gross rents for buildings with 2-4 tenants
  - 1.5% of annual gross rents for buildings with 5 tenants or more

## COIMA RES - BEST IN CLASS GOVERNANCE



Chairman (non executive)

### **Massimo Capuano**

former CEO Italian Stock Exchange former deputy CEO London Stock Exchange

### Manfredi Catella

Founder and CEO COIMA

#### **Michel Vauclair**

Senior Vice President Oxford Properties - OMERS

### Feras Abdulaziz Al Naama

**Qatar Holding** 

#### Olivier Elamine

Founder and CEO alstria office

### Luciano Gabriel

Chairman (and former CEO & CFO) **PSP Swiss Properties** 

### **Board of Directors**

7 of 9 independent 5 of 9 with real estate experience 4 of 9 international

### **Ariela Caglio** Professor

Bocconi University

### **Agostino Ardissone**

Former Director Bank of Italy

#### Alessandra Stabilini

Lawyer NCTM

### **Independent**

(Italian and with strong corporate finance, regulatory and legal expertise)

#### **Investment Committee**

Manfredi Catella (Chairman) Gabriele Bonfiglioli Matteo Ravà Michael Vauclair Feras Abdulaziz Al Naama

#### **Remuneration Committee**

Alessandra Stabilini (Chairman) Massimo Capuano Olivier Elamine Ariela Caglio

#### **Risk, Control & Related Parties Committee**

Agostino Ardissone (Chairman) Luciano Gabriel Alessandra Stabilini Ariela Caglio



Independent

(international and

with strong real

estate expertise)

# TRANSPARENCY, SUSTAINABILITY, INNNOVATION

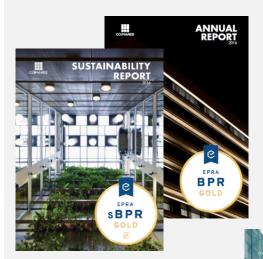
**BPR** 



Commitment to be best in class in terms of transparency, reporting, sustainability and innovation

#### **EPRA GOLD AWARDS IN REPORTING**

■ COIMA RES received two Gold Awards from the European Public Real Estate Association (EPRA) for its 2016 and 2017 Annual Report and Sustainability Report



2016

2017

#### THINK TANK ON SUSTAINABILITY AND INNOVATION

■ COIMA RES created a European Think Tank focused on sustainability and innovation with five other REITs (December 2017)











### **INCLUDED IN GPR IPCM SUSTAINABILITY INDEX**

- COIMA RES was included in GPR IPCM LFSS Sustainable GRES Index since March 19th, 2018
- COIMA RES attained a particularly high score of 7.8 out of 10 in the Sustainability and ESG model which considers various factors including strategy, energy efficiency, management of climate change, water efficiency and the recognition of the strong commercial potential of proactively addressing environmental aspects
- COIMA RES is currently a top 25 company out of the 150 companies included in the GPR IPCM Sustainability Index

## IN HOUSE EXPERTISE ON ESG & INNOVATION





# **COIMA RES - SUSTAINABILITY FOR VALUE CREATION**



€727 MILLION **GROSS ASSET VALUE** 

80% IN MILAN

30% IN **PORTA NUOVA** 

### **LEED CERTIFIED**

~ 50% of portfolio

**LEED** 

**CERTIFICATION CANDIDATES** 

> ~ 40% of portfolio



























## COIMA RES - MILAN OFFICE ASSETS



## PORTA NUOVA







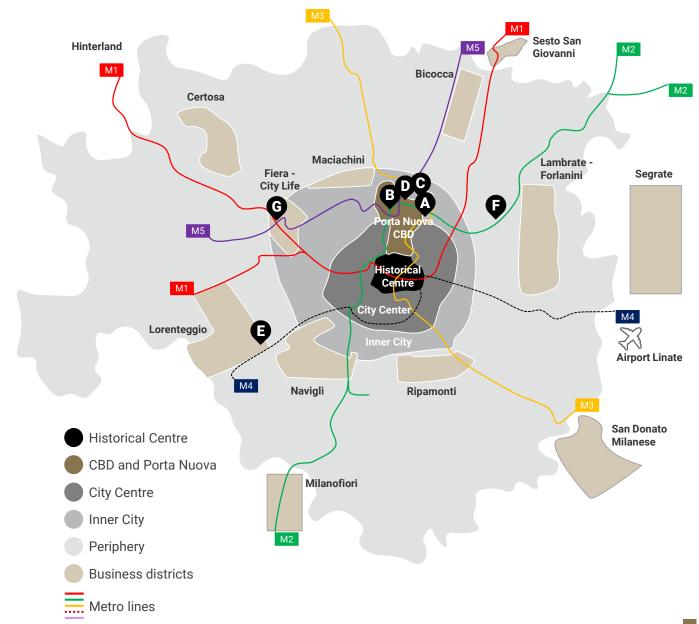


## OTHER DISTRICTS







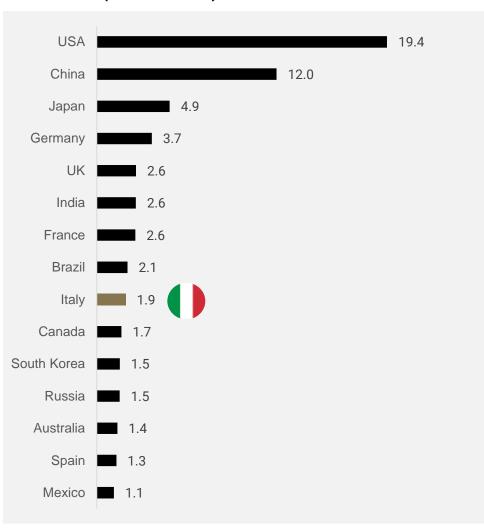


## ITALY - A TOP 10 ECONOMY GLOBALLY

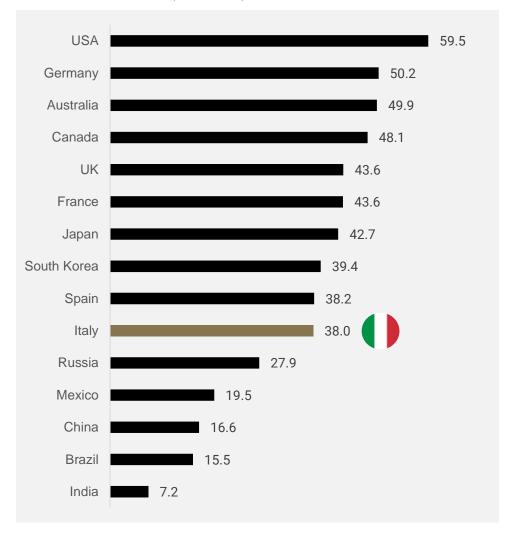


### Italy is a top 10 economy globally by GDP

### GDP 2017 (US\$ TRILLION)



### GDP PER CAPITA (US\$ '000)

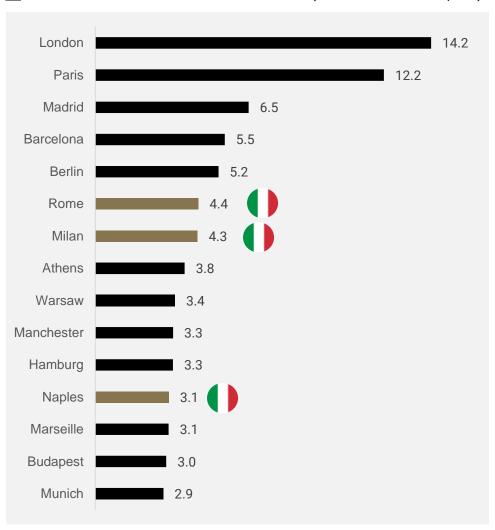




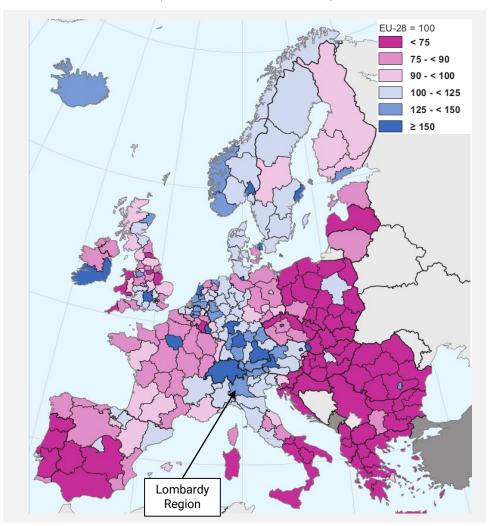
## **LOMBARDY & MILAN IN CONTEXT**



### **EUROPEAN METROPOLITAN REGIONS** (MILLION OF INHABITANTS, 2017)



### GDP PER CAPITA (2016, INDEXED TO 100)

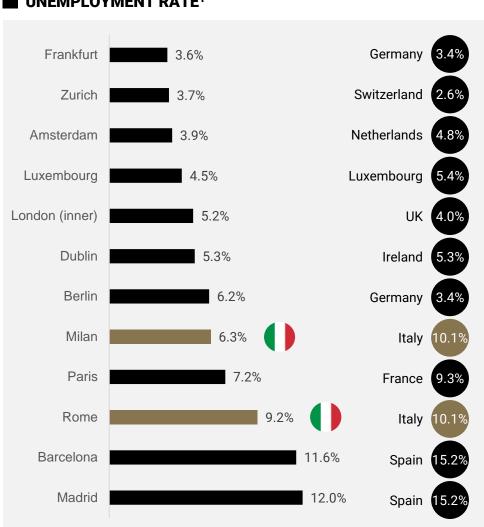


## MILAN - A RESILIENT EMPLOYMENT ENVIRONMENT

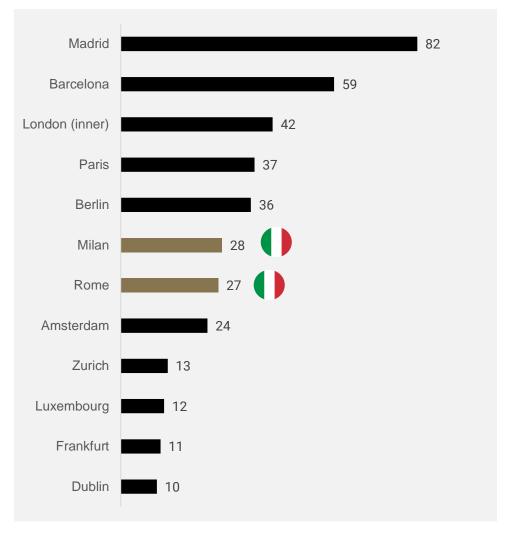


## Milan employment level in line with Northern European levels. Strong employment growth in 2018 YTD

### **UNEMPLOYMENT RATE<sup>1</sup>**



### **EMPLOYMENT GROWTH ('000)<sup>2</sup>**



Source:

<sup>1)</sup> Oxford Economics, Cushman & Wakefield, The Economist, IMF (data for cities refer to 2018 estimates, data for countries are latest available estimates) 2)

## MILAN OFFICES - WHAT ARE TENANTS DOING?



Key themes driving office space demand in Milan

#### **CONSOLIDATION**



### **MOVE TO THE CITY**

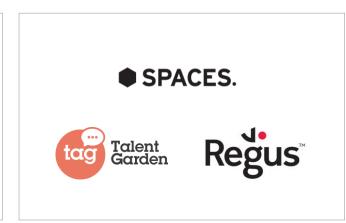




### **NEW TECH**



### CO-WORKING



### **BREXIT**



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All forward-looking statements attributable to the Company or persons acting on its behalf apply only as of the date of this document, and are expressly qualified in their entirety by the cautionary statements included elsewhere in this document. The financial projections are preliminary and subject to change; the Company undertakes no obligation to update or revise these forward-looking statements to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events. Inevitably, some assumptions will not materialize, and unanticipated events and circumstances may affect the ultimate financial results. Projections are inherently subject to substantial and numerous uncertainties and to a wide variety of significant business, economic and competitive risks, and the assumptions underlying the projections may be inaccurate in any material respect. Therefore, the actual results achieved may vary significantly from the forecasts, and the variations may be material.

COIMA RES SpA SIIQ

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