

Key Trends in the Energy Management Sector

Rapid innovation, supported by a continuing influx of capital, is driving constant change in key areas across the energy transition



Building owners and operators continue to make significant investments in improved systems and services to increase efficiency and reduce costs

Beneficiaries: sustainability consulting, energy efficiency enablement, landlords and tenants



Demand-side management

Energy efficiency, demand response, and other initiatives to optimize consumption remain at the forefront

Beneficiaries: demand response providers, monitoring and metering equipment and software, energy consumers



The environmental impact of energy use remains a hot topic, with a variety of carbon accounting and decarbonization consulting and implementation models drawing interest from investors and operators

Beneficiaries: sustainability consulting, energy efficiency and demand-side management providers, renewable energy developers, ESG auditing



Increasing focus on resiliency

As energy users evaluate their energy management systems and processes, ensuring consistent, reliable power is top of mind

Beneficiaries: utility services providers, smart grid component manufacturers, and software developers



Managing the rise of EVs

Managing the increased charging load remains an open topic for vehicle and infrastructure owners

Beneficiaries: auto OEMs, EV charging products / services, raw material producers



Growing primacy of energy software

This smarter, more complex energy ecosystem is driving increasing demand for centralized energy management software, prompting investment in both internal development and SaaS offerings

Beneficiaries: energy software and technology providers, energy consumers

Our Recent Content

Market Observations

Economic Outlook

- While the Fed has stated it remains committed to bringing down inflation, it risks hiking rates into a softening economic backdrop
- Ukraine / Russia conflict is creating heightened geopolitical risk

Buyer Sentiment

- Sponsors are reviewing new opportunities, but the bar is high, and they are increasingly cautious about aggressively pursuing platforms in the current environment
- There is a greater emphasis on small deals and tuck-ins
- Uncertainty in the debt market is acting as a driving force for lower deal activity
- Strategics have been disciplined, but have continued to be aggressive for strategic assets

Debt Markets

- Debt markets have cooled with a heightened focus on quality and substantial increases to pricing as the rate environment continues to rise
- Given the challenging conditions in the broadly syndicated loan market, direct lenders continue to be active participants in financings

M&A Valuations

 The valuations for high-quality platforms have been less impacted, although leverage multiples are down from this time last year, driving larger equity checks from buyers and compressing the ability to underwrite high valuations

Our Latest Market Insights

(Click image for link to report)



Renewable Energy Operations & Maintenance

- Overview of renewable energy O&M
- Exploring key trends and sector innovation
- Sizing the O&M opportunity
- Key considerations for investors



EV Charging and Fueling Infrastructure

- · EV and fueling infrastructure today
- · Challenges to overcome for EV adoption
- · Understanding the EV value chain
- Key considerations for investors



Transformers

- Opportunities in the transformer industry
- Transformers market dynamics
- Key demand drivers in the market
- Key considerations for investors



Nuclear Infrastructure

- Current state of the nuclear market
- Nuclear's role in a carbon-free future
- Closer look at small modular reactors
- Key considerations for investors



Circular Economy

- Overview of the circular economy
- · Understanding the circular economy value chain
- Landscape of subsectors within the market
- Key considerations for investors



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What We're Reading

Energy Efficiency in a High Renewable Energy Future

American Council for an Energy-Efficient Economy / Read here

Why AI Is the Next Big Bet for

Wall Street Journal / Read here

Climate Tech

Increase Efficiency, Reduce Loss in the Power Grid

EE Times / Read here

Full Industrial Electrification Could More than Double US Power Demand. Here's How Renewables Can Meet It

Utility Dive / Read <u>here</u>

Ushering in the Next Generation of Climate Technology

The growth of clean, low-cost renewable energy resources like wind and solar are transforming the U.S. electric grid. This report investigates the crucial role that energy efficiency will play in decarbonizing the electricity system and paving the way for a high renewable energy future.

Within the five grid regions studied (California, Texas, Pacific Northwest, Southeast, Midwest), it is estimated that by 2050 energy efficiency avoids electric grid costs that would otherwise be passed on to customers by \$10-\$19 billion annually.

With the rise of ChatGPT and other artificial-intelligence chatbots, Al is everywhere, from your doctor's office to your brokerage account. It's also poised to shake up another hot sector of the economy: clean energy.

Among those tracking this closely is Amy Francetic, co-founder of Buoyant Ventures, an \$81 million venture capital fund founded in 2020 focused on digital applications, including AI, for climate technology. The Journal recently caught up with Francetic to ask her about what she sees for Al's future in climate tech.

Optimizing power grids to increase efficiency, reliability and security while lowering the cost of producing power is a complex problem that poses different challenges.

There are current solutions that, thanks to technological innovation, effectiveness and feasibility, can be adopted today to increase efficiency and reduce losses in power grids. Energy efficiency not only makes it possible to reduce the impact that the production and transmission of energy has on the environment, but also reduce energy cost for users.

Accelerating industrial electrification requires policymakers to ensure increased electricity demand is supplied with new least-cost clean generation in rural areas with high-quality renewables.

Switching industrial processes to run on clean electricity — electrification — could increase annual electricity demand by 6,000 to 10,000 terawatt-hours. That's more than our total national demand (4,300 TWh) and more than switching all cars to electric vehicles (2,000 TWhs). So how can we meet climate goals without breaking the grid?

Despite the many attractive opportunities for investing in clean tech, global investments continue to fall short. As a result, many of today's companies lack the technologies they need to decarbonize their operations and value chains.

To reduce emissions and avoid the worst impacts of climate change, we need to spend \$3.5 trillion every year on climate technologies. Starting now. Public and philanthropic funding alone cannot fill this giant gap. But public and philanthropic funding combined with market-shaping mechanisms designed to accelerate the development and scaling of climate technologies can.

Energy efficiency remains critical to decarbonization, with sizable potential cost savings from demand-side measures

Artificial intelligence will play a significant role in future energy and climate technology, from monitoring software to microgrids

As energy demand becomes stronger and increasingly complex increasing efficiency is key, from generation to grid management to consumption

Decarbonizing commercial & industrial energy consumption means dramatically increasing power demand - doing so requires a thoughtful approach

Market shaping is likely a key step in driving investment in and adoption of emerging climate technologies

Select Energy Management M&A Transactions

June 20, 2023





IKON EFS Acquired by SitelogIQ

- >> SitelogIQ announced 6/20/2023 that it has completed the acquisition of IKON | EFS, a national provider of energy and facility solutions
- The acquisition of IKON will enable SitelogIQ to significantly deepen its EV charging capabilities and extend its reach into new vertical markets. SitelogIQ designs and delivers building improvement programs that integrate lighting, EV charging, HVAC, controls, on-site solar, battery storage, and water efficiency for commercial and industrial real estate owners

May 4, 2023





Greenstone Acquired by Cority (Thoma Bravo)

- Software provider Cority, announced 5/4/2023 the acquisition of Greenstone, a UK-headquartered software company with a suite of sustainability solutions for enterprises and asset managers
- > Founded in 2006 as a carbon accounting software business, Greenstone has evolved to offer comprehensive SaaS-based solutions to enable a full range of sustainability and ESG reporting across the entire value chain, including suppliers and investments

May 2, 2023





CoolIT Systems to be Acquired by KKR

- > KKR and CoolIT Systems, a leading provider of scalable and energy efficient liquid cooling solutions for the world's most demanding computing environments, announced 5/2/2023 the signing of a definitive agreement under which KKR will acquire CoolIT
- > Founded in 2001, CoolIT designs, engineers and manufactures advanced liquid cooling solutions for the data center and desktop markets.

 CoolIT's patented Split-Flow Direct Liquid Cooling technology is designed to improve equipment reliability and lifespan, decrease operating cost, lower energy demand and carbon emissions, reduce water consumption and allow for higher server density

April 26, 2023





International Energy Conservation Systems Acquired by M.C. Dean

- M.C. Dean announced 4/26/2023 the acquisition of International Energy Conservation Systems, Inc., an Atlanta-based provider of building automation systems
- > "IEC is a respected leader in building automation and energy management systems, including expertise in HVAC and lighting controls," said Bill Dean, M.C. Dean chief executive officer. "They will enhance our solution expertise and project delivery for some of our highest-profile controls systems engineering and facilities engineering operations and maintenance customers"

April 25, 2023



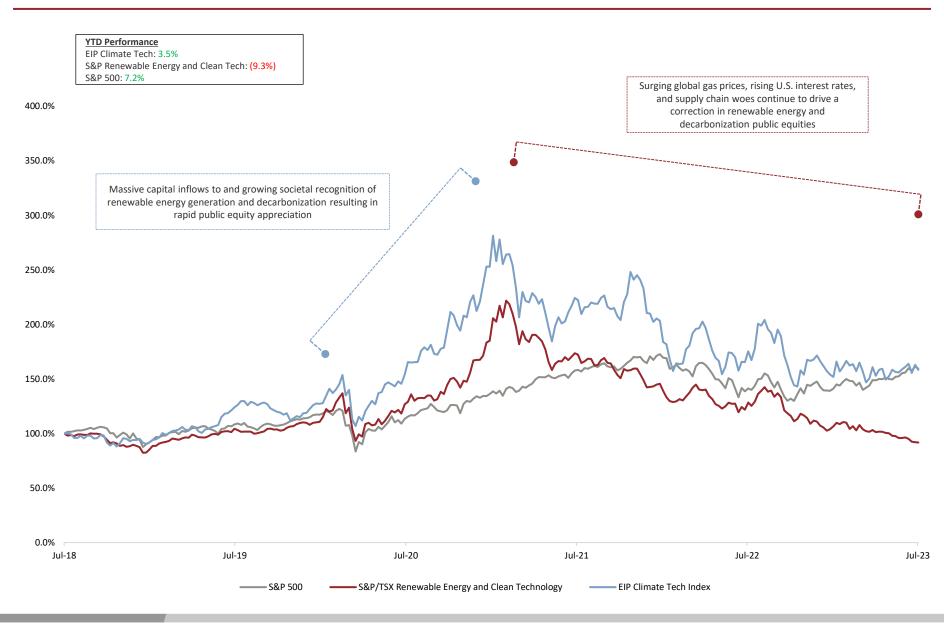


RPower Secures Investment from I Squared Capital

- > I Squared Capital, through its ISQ Global Infrastructure Fund III, announced 4/25/2023 it has completed a growth capital investment in RPower, LLC, a distributed energy resource platform
- Founded in 2021, RPower focuses on behind-the-meter microgrid resiliency solutions that provide commercial and industrial customers, and other critical community infrastructure customers, with power during grid outages



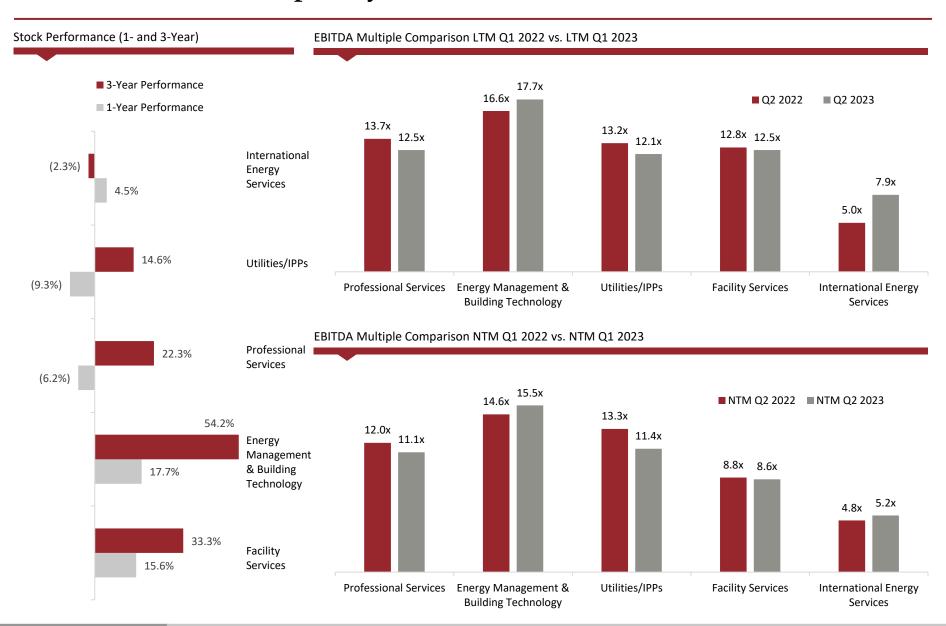
Public Valuation Indices¹





S&P CapIQ

Public Valuation Multiples by Sector¹





1. S&P CapIQ

Additional Recent M&A Transactions

Date Closed	Acquirer	Target	Business Description
6/22/2023	Bernhard Capital	Optimum	U.Sbased provider of proprietary software solutions to optimize the energy consumption of HVAC systems to deliver significant electricity and water savings while reducing carbon emissions
6/20/2023	SitelogIQ	IKON	U.Sbased national provider of energy and facility solutions
5/23/2023	Antin Infrastructure Partners	PearlX Infrastructure	Antin commits \$100M to support the expansion of PearlX Infrastructure's distributed generation strategy in the U.S.
5/22/2023	Energy Systems Group	Vectren Energy Services	CenterPoint Energy's wholly-owned subsidiary specializing in providing energy efficiency and sustainable solutions
5/16/2023	NGP; Aventurine Partners	Noveon Magnetics	U.Sbased manufacturer of high-performance neodymium sustainable rare earth magnets, a key element of efforts to decarbonize with electric vehicles and wind turbines
5/4/2023	Cority	Greenstone	UK-based software company with a suite of sustainability solutions for enterprises and asset managers
5/2/2023	KKR	CoolIT Systems	U.Sbased manufacturer of cooling systems for data centers to reduce the emissions footprint of the digital economy
4/27/2023	Project Heating Solutions	AMCO	UK-based renewable heating and electrical distributor
4/26/2023	M.C. Dean	International Energy Conservation Systems	U.Sbased provider of building automation systems
4/25/2023	l Squared Capital	RPower	U.Sbased distributed energy resource platform developing behind-the-meter, turnkey microgrid projects to provide "Resiliency as a Service"
4/21/2023	Cap10 Partners	Sureserve Group	UK-based smart meter supplier



Public Market Observations¹

						_	Multiples Summary			
	Market Capitalization		Stock Price			Enterprise	Enterprise Value / Revenue		Enterprise Value / EBITDA	
Company				Current		Value	2022	2023E	2022	2023E
		Ener	gy Manago	ement & Building	Techno	ology				
Ameresco, Inc.	\$	2,423,122	\$	46.49	\$	3,868,512	2.1x	2.6x	18.5x	18.3x
Carrier Global Corporation		41,182,563		49.33		47,525,564	2.3x	2.1x	14.6x	13.2x
aton Corporation plc		79,106,156		198.46		87,880,156	4.2x	3.9x	20.8x	19.0x
Honeywell International Inc.		135,255,495		203.26		148,729,495	4.2x	4.0x	16.6x	15.8x
tron, Inc.		3,189,135		70.21		3,509,371	2.0x	1.7x	44.7x	26.6x
ohnson Controls International plc		45,900,012		66.90		56,933,012	2.2x	2.1x	15.0x	13.7x
chneider Electric S.E.		96,075,637		171.84		100,727,273	2.7x	2.5x	13.8x	12.4x
rane Technologies plc		43,145,128		189.19		47,300,528	3.0x	2.7x	17.7x	15.7x
Willdan Group, Inc.		257,372		19.08		358,006	0.8x	0.6x	15.3x	9.2x
Median	\$	43,145,128	\$	70.21	\$	47,525,564	2.3x	2.5x	16.6x	15.7x
				Facility Services						
ABM Industries Incorporated	\$	2,750,352	\$	41.58	\$	4,195,052	0.5x	0.5x	8.4x	7.8x
irstService Corporation		6,812,432		152.78		10,649,416	2.9x	2.5x	30.6x	26.1x
SS A/S		3,741,048		20.25		37,704,778	3.4x	3.2x	54.7x	48.1x
odexo S.A.		15,355,909		105.19		17,935,016	0.8x	0.7x	10.3x	8.9x
Median	\$	5,276,740	\$	73.39	\$	14,292,216	1.8x	1.6x	20.5x	17.5x
			Interna	tional Energy Ser	vices					
Enel SpA		67,830,280		6.68		148,729,631	1.5x	1.2x	7.0x	6.6x
Engle SA		40,011,902		16.53		61,359,870	0.8x	0.6x	4.1x	4.0x
ON SE		32,315,297		12.38		63,271,340	0.7x	0.5x	7.3x	7.2x
/eolia Environnement SA		21,929,205		31.23		40,354,548	0.9x	0.8x	6.0x	5.7x
Median	\$	36,163,600	\$	14.45	\$	62,315,605	0.9x	0.7x	6.5x	6.1x
	·			ofessional Service	s					
Bureau Veritas SA	\$	11,597,642	\$	25.64	\$	12,018,967	2.0x	1.9x	9.7x	9.3x
CBRE Group, Inc.	Y	24,840,933	Ÿ	81.87	Ý	29,296,975	1.0x	0.9x	10.4x	11.5x
CF International, Inc.		2,261,145		120.35		3,075,013	1.7x	1.6x	16.2x	14.4x
ones Lang LaSalle Incorporated		7,464,702		156.28		11,422,602	0.5x	0.5x	9.0x	11.0x
eidos Holdings, Inc.		12,076,206		88.04		17,328,206	1.2x	1.2x	11.8x	11.3x
Median	\$	11,597,642	\$	88.04	\$	12,018,967	1.2x	1.2x	10.4x	11.3x
viculaii	Ţ.	11,337,042	-	Utilities / IPPS	,	12,018,307	I.ZX	1.27	10.4x	11.5%
Secretaria editional de		24 002 005		•	_	52 440 005	2.7	2.5	10.6	10.1
Consolidated Edison, Inc.	\$	31,892,095	\$	92.03	\$	53,410,095	3.7x	3.5x	10.6x	10.4x
Duke Energy Corporation		69,181,405		89.77		150,349,405	5.5x	5.3x	12.7x	11.8x
dison International		26,372,211		68.86		64,062,211	4.0x	3.6x	11.0x	9.9x
lational Grid plc		47,215,947		12.82		78,325,150	3.1x	2.8x	9.7x	9.1x
lextEra Energy, Inc.		145,787,551		72.05		224,236,551	10.4x	8.8x	18.8x	16.4x
IRG Energy, Inc.		8,776,458		38.12		21,617,458	0.8x	1.7x	11.6x	7.0x
Nedian	\$	39,554,021	\$	70.46	\$	71,193,680	3.9x	3.6x	11.3x	10.2x
otal Median	\$	24,840,933	\$	69.54	\$	43,827,538	2.0x	2.0x	12.2x	11.4×



1. S&P CapIQ 8

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Our Energy, Power & Infrastructure Group and Technology Group collaborate to advise companies leading the energy transition worldwide.

















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Deep Industry Experience

Proven Expertise

Core Values That Drive Success









Technology

Consumer





MERGERS & ACQUISITIONS

PRIVATE CAPITAL SOLUTIONS

PRIMARY FUND PLACEMENT









75%

Revenue from repeat clients

87%

Managing Directors promoted from within

Year history



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