

Select Energy Management M&A Transactions

December 7, 20221





Cognizant acquires Utegration

- Cognizant [NASDAQ: CTSH], the Teaneck, New Jersey-based provider of consulting and technology services, has agreed to acquire Utegration, a Houston, Texas-based full-service consulting and solutions provider specializing in SAP® technology and SAP-certified products for the energy and utilities sectors.
- > "We believe Utegration's rich industry expertise and differentiated portfolio of energy and utilities-focused products and accelerators is a perfect complement to our SAP practice," said Rob Vatter, Executive Vice President of Cognizant's Enterprise Platform Services.

December 6, 2022





Legence (Blackstone Energy) acquires LORD Green Strategies

Legence, a Blackstone company, announced today its acquisition of LORD Green Strategies, a leading sustainability consultancy headquartered in Texas. LORD Green will merge with RE Tech Advisors, an existing Legence company. This deal will strengthen Legence's environmental, social, and governance (ESG) consulting and advisory services to help clients fulfill their fiduciary and investment objectives while decarbonizing their operations and asset portfolios.

December 6, 2022





NRG Energy acquires Vivint Smart Home for \$2.8B

NRG Energy [NYSE: NRG], a New Jersey-based company engaged in wholesale power generation, and Vivint Smart Home [NYSE: VVNT], the Utah-based provider of integrated smart home systems, today (December 6) announced they have entered into a definitive agreement under which NRG will acquire Vivint for USD 12 per share or USD 2.8bn in an all-cash transaction with an implied multiple of 6.3x run-rate Enterprise Value to Adjusted EBITDA.

November 9, 2022





Ara Partners acquires CF Pathways

CF Pathways, a UK-based risk management and solutions provider in the energy and environmental markets, has secured a strategic equity investment by Ara Partners, a private equity and infrastructure firm that specializes in industrial decarbonization investments. CF Pathways provides net-zero solutions and sustainable energy supply to over 5,000 large customers across Europe and the UK as they navigate the energy transition. Comprising CF Partners and Brook Green Supply, the company achieved GBP 3bn of revenue in 2021.

October 31, 2022

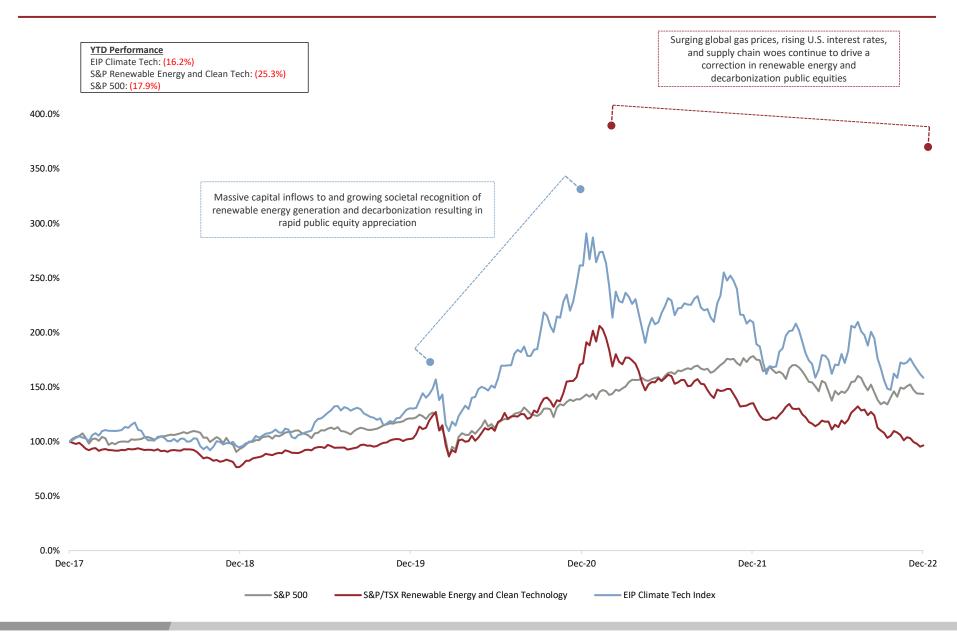




Veritas acquires Wood Mackenzie from Verisk for \$3.1B

- > Verisk [NASDAQ:VRSK], a global data analytics provider, and Veritas Capital, an investor at the intersection of technology and government, today (October 31) announced the signing of a definitive agreement, under which an affiliate of Veritas has agreed to acquire Verisk's Edinburgh-based energy business Wood Mackenzie for \$3.1B.
- Wood Mackenzie is a globally recognized industry leader that has been providing quality data, analytics, and insights used to power the energy, renewables, and natural resources industry for nearly 50 years.

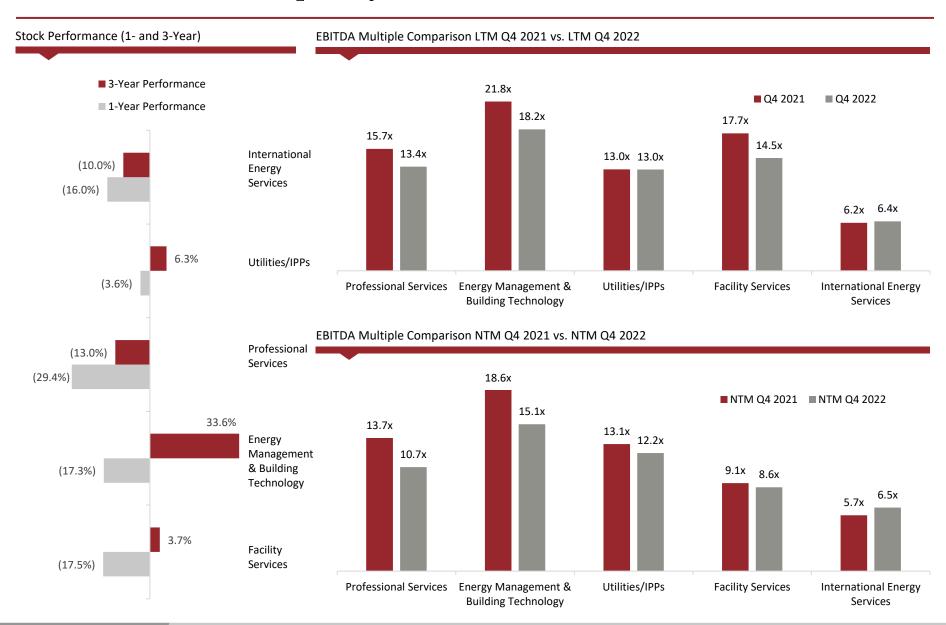
Public Valuation Indices¹





S&P CapIQ

Public Valuation Multiples by Sector¹





1. S&P CapIQ

What We're Reading

23 Intriguing Microgrid Projects to Watch in 2023

Microgrid Knowledge / Read here

How a Solar Microgrid Became a Town's Lifeline in Blackout-Prone Puerto Rico

Bloomberg / Read here

Energy Efficiency on Buildings – The Pressure is On

3BL CSR Wire/ Read here

How Energy Management Strategies
Help Beat Inflation Squeeze

QSR web / Read here

Entergy Louisiana Proposes \$5B Grid Resilience Plan with 10 Potential Microgrids

Utility Dive / Read here

As microgrids become an increasing important topic, Microgrid Knowledge's list of several key projects coming up provides both a helpful overview of the projects as well as a good general primer on microgrids and why they matter.

Microgrid Knowledge divided the list thematically to give a sense of key trends in the space. Themes include – "Rethinking the utility model," "Microgrids for food," "Big tech goes big on microgrids," "Military microgrids march on," "Nesting and clustering microgrids," "Clean fuels plus reliability," and "Just because they are cool and do good."

Puerto Rico, home to 3.2 million people, has some of the most expensive and least reliable electricity in the US. In 2017, Hurricane Maria decimated its already fragile power grid, leaving some regions in the dark for almost a year. Luma Energy took over grid management from the bankrupt public power company last year, but frequent outages remain a fact of life.

An experiment in producing resilient, renewable and cost-efficient energy, this project provides another helpful example of the role microgrids can play in a more resilient grid.

The value of properties is largely impacted by the energy efficiency of the buildings. With the help of IoT, energy optimization is becoming one of the most efficient ways to reduce energy use and, as a result, increase property value and cut CO2 emissions.

Europe is undergoing an energy crisis, and many utility companies are falling back to fossil-based energy production in order to meet the demand. The call to action couldn't be more vigorous, but capital, time, and resources are limited. The million-dollar question is where to invest – steel and concrete or IoT and AI?

An interesting read on the impact energy management can have on businesses, this report dives into the quick service restaurant (QSR) space. Businesses of all kinds have been feeling the squeeze from rising inflation, but QSR businesses that already operate on razor-thin margins are especially vulnerable to the impacts. Much to the dismay of customers, many chains have been forced to raise their prices on menu items. For owners and operators looking to cut costs and keep their customers happy, energy management is a great place to start.

Grid resilience is an increasingly common and important topic among energy professionals and investors. Entergy Louisiana announced on December 19 that it filed a proposal with the state to begin the first phase of a two-phase plan that would spend approximately \$9.6 billion from 2024 to 2033 to build up resilience. The utility filed its plan for Phase I of the project with the Louisiana Public Service Commission, writing that this involves approximately \$5 billion in projects in the first five years, from 2024 through 2028. Over 10 years, the utility plans to complete 9,600 projects to harden more than 269,000 structures over more than 11,000 line miles.

Select Recent M&A Transactions

Date Closed	Acquirer	Target	Business Description
12/7/22	Cognizant	Utegration	U.Sbased software and analytics consulting firm for the utilities industry
12/7/22	Endurant Energy	GEOptimize	Canada-based consulting firm that specializes in commercial and district ground source heat pump (GSHP) systems
12/6/22	Legence	LORD Green Strategies	U.Sbased commercial real estate sustainability consultancy
12/6/22	NRG Energy	Vivint Smart Home	U.Sbased provider of integrated smart home systems
12/2/22	Kraken	depsys	Switzerland-based end-to-end smart grid solutions startup
11/14/22	Parabellum Acquisition Corp	EnOcean	Germany-based leader in energy harvesting based IoT devices, devoted to commercial buildings and smart spaces
11/10/22	Bridges Fund Management	Evora Global	U.Kbased consultancy that helps clients improve their sustainability and reduce the climate risk of their real estate portfolios
11/9/22	Ara Partners	CF Pathways	U.Kbased risk management and solutions provider in the energy and environmental markets
11/8/22	HomeServe France	EnergyGo	France-based energy renovation solutions and services (insulation, heating, ventilation, solar energy) provider
10/31/22	Veritas	Wood Mackenzie	Scotland-based provider of data, analytics, and insights used to power the energy, renewables, and natural resources industry
10/20/22	CVC	Gridspertise	Italy-based developer of smart grid technologies
10/18/22	Priority Power Management	AB Power Advisors	U.Sbased regulatory advisory and energy consulting business



Public Market Observations¹

						_		Multiples	Summary	
	Market Capitalization		Stock Price Current		Enterprise Value		Enterprise Value / Revenue		Enterprise Value / EBITDA	
Company							2021	2022E	2021	2022E
		Energ	gy Manage	ment & Building	Techno	ology				
Ameresco, Inc.	\$	2,966,377	\$	57.14	\$	4,496,238	3.7x	2.4x	29.8x	21.5x
Carrier Global Corporation		34,495,788		41.25		41,877,071	2.1x	2.1x	13.3x	12.9x
aton Corporation plc		62,419,015		156.95		72,134,714	3.6x	3.5x	19.8x	17.0x
Honeywell International Inc.		144,078,654		214.30		151,826,562	4.4x	4.3x	17.4x	17.0x
tron, Inc.		2,288,265		50.65		2,686,099	1.3x	1.5x	19.1x	34.2x
ohnson Controls International plc		43,949,049		64.00		54,515,116	2.3x	2.1x	15.1x	14.4x
Schneider Electric S.E.		77,551,575		139.70		90,588,477	3.0x	2.5x	15.3x	12.9x
Trane Technologies plc		38,712,354		168.09		43,912,165	3.1x	2.8x	18.5x	16.4x
Willdan Group, Inc.		237,314		17.85		356,973	1.0x	0.8x	13.8x	15.3x
Median	\$	38,712,354	\$	64.00	\$	43,912,165	3.0x	2.4x	17.4x	16.4x
			Fa	acility Services						
BM Industries Incorporated	\$	2,913,982	\$	44.42	\$	4,288,863	0.7x	0.5x	9.7x	8.6x
FirstService Corporation		5,416,731		122.51		8,865,822	2.7x	2.4x	27.0x	25.5x
SS A/S		3,909,576		21.16		40,698,093	4.1x	3.8x	83.0x	60.8x
Sodexo S.A.		13,959,458		95.63		16,737,472	0.9x	0.8x	13.7x	9.9x
∕ledian	\$	4,663,153	\$	70.02	\$	12,801,647	1.8x	1.6x	20.3x	17.7x
			Internat	ional Energy Ser	vices					
lectricité de France S.A.	\$	47,909,592	\$	12.82	\$	56,374,017	0.7x	0.6x	3.0x	NM
Enel SpA		54,613,198		5.38		157,499,444	2.0x	1.6x	7.9x	7.7x
Engie SA		34,659,726		14.31		63,788,135	1.0x	0.9x	5.5x	4.4x
E.ON SE		21,422,051		9.98		55,462,657	0.8x	0.6x	6.7x	6.8x
Veolia Environnement S.A.		18,328,297		25.65		43,253,842	1.5x	1.0x	9.8x	6.6x
Median	\$	34,659,726	\$	12.82	\$	56,374,017	1.0x	0.9x	6.7x	6.7x
			Prof	essional Service	s					
Bureau Veritas SA	\$	11,897,739	\$	26.30	\$	12,964,888	2.5x	2.2x	12.0x	10.8x
CBRE Group, Inc.		23,788,317		76.96		28,543,278	1.0x	0.9x	10.2x	9.9x
CF International, Inc.		1,866,488		99.05		2,797,966	1.8x	1.6x	17.7x	14.8x
ones Lang LaSalle Incorporated		7,564,108		159.37		11,335,590	1.0x	0.5x	8.3x	8.9x
eidos Holdings, Inc.		14,378,375		105.19		19,105,289	1.4x	1.3x	12.6x	13.0x
Median	\$	11,897,739	\$	99.05	\$	12,964,888	1.4x	1.3x	12.0x	10.8x
			ı	Jtilities / IPPS						
Consolidated Edison, Inc.	\$	33,821,978	\$	95.31	\$	60,474,202	4.6x	4.2x	12.6x	11.9x
Duke Energy Corporation		79,308,765		102.99		157,777,279	6.2x	5.8x	13.8x	13.4x
Edison International		24,294,867		63.62		60,859,660	4.2x	3.9x	12.2x	10.5x
National Grid plc		43,988,192		12.02		83,357,966	4.6x	3.5x	12.7x	11.0x
NextEra Energy, Inc.		166,126,881		83.60		238,329,457	13.3x	11.2x	24.1x	19.9x
IRG Energy, Inc.		7,330,826		31.82		15,375,029	0.7x	0.5x	6.5x	7.6x
Median	\$	38,905,085	\$	73.61	\$	72,108,813	4.6x	4.0x	12.7x	11.4x
otal Median	\$	22,605,184	Ś			43,253,842	2.1x		13.3x	12.9x



1. S&P CapIQ 6

HW Harris Williams / ENERGY MANAGEMENT

Sector Coverage Areas

- **ESCOs**
- **Utility Program** Management
- **Building Optimization**
- **Energy Management** Systems
- LED and Smart Lighting

Systems

- **Energy Storage**
- **Electric Submeters**
- Demand Response / Smart Grid
- Billing and Workforce Management

- Distribution Automation
- Microgrids / Asset Management
- **EV** Charging



RLH Equity Partners has been recapitalized by has been acquired by











has been acquired by

LGP LEONARD GREEN & PARTNERS



Ridgemont FARTNERS

has been acquired by







Contact Us

Drew Spitzer

Managing Director Energy, Power, & Infrastructure Energy, Power, & Infrastructure Technology aspitzer@harriswilliams.com (804) 915-0174

Luke Semple

Managing Director Isemple@harriswilliams.com (804) 915-0158

Priyanka Naithani

Managing Director pnaithani@harriswilliams.com (617) 875-1085

Erik Szyndlar

Managing Director Technology eszyndlar@harriswilliams.com (804) 217-3418

Neha Shah

Director Energy, Power, & Infrastructure nshah@harriswilliams.com (804) 887-6036

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Managing directors promoted from within the firm

Year history





Healthcare & Life Sciences



Industrials



Technology

& Logistics

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