

# **Food and Beverage Sector Brief**

Harris Williams | Q3 2023

# Food and Beverage Observations and Market Updates

M&A and private markets, particularly for food and beverage companies, continue to remain resilient.

**Happening in Food and Beverage Right Now** 



### **M&A Market Conditions Remain Supportive**

Significant dry powder remains for acquisitions, and buyers are seeking opportunities to deploy capital





### U.S. Inflation has Moderated and Interest Rate Increases Have Slowed

U.S. recession case currently around 20% consensus probability with confidence in a "soft landing" increasing as interest rate hikes are likely to end in 2023

## **Continued Activity by Strategic Buyers**

Strategic buyers remain the most active buyers in the food and beverage industry as they continue to take advantage of the opportunity to use M&A to accelerate growth



## **Partnership Deals Are More Prevalent**

Buyers have moved toward more partnership deals with more meaningful seller rollover, especially for deals of scale



# What We're Reading

## Why Are Frozen Vegetable Prices So High? Blame War, Fewer Immigrants, and California Weather

### CNBC Food and Beverage News - July 2023

Frozen vegetable prices are up 18%, on average, over the past year, according to the consumer price index for June 2023. That increase is larger than all other groceries, and six times the 3% average for all consumer goods and services. Heavy precipitation in California (the largest U.S. vegetable producer) has caused flooded farmland and reduced crop supply.

Read the full article here.

## **Grocery Shoppers Redefine Value amid Inflationary Pressures**

#### Food Business News - June 2023

Rising grocery store prices continue to be a major hurdle for consumers in 2023 as more than two-thirds of shoppers report that they are spending more on groceries than one year ago. Food costs have become consumers' primary concern, now ranking above gas, clothing, housing, and restaurant prices.

Read the full article <u>here</u>.

## **Egg Production Recovers as Bird Flu Subsides**

#### Food Dive – June 2023

U.S. egg production numbers are on the rise, signaling a rebuild after the bird flu sent prices skyrocketing. A total of 9.37 billion eggs were produced in May, up 4% from last year. Egg production levels started to show signs of improvement in April of this year.

Read the full article <u>here</u>.

## 3 Trends Reshaping Grocery

### The Food Institute – June 2023

Inflation has presented a persistent obstacle for grocers since mid-2022. Some supermarket chains are now defying trends and outpacing the competition. This article highlights the steps that successful grocery chains are taking in 2023.

Read the full article <u>here</u>.

# Recent Harris Williams Food and Beverage Industry Content

IDDBA 2023: Consumers Seek Fresh, Premium Baked Goods

In this article, senior professionals from our Consumer group share why the premium baked goods space is experiencing steady growth and how investors can best capitalize on its value-creation opportunities.



Link to Read

• Co-Manufacturing: Differentiating for Growth

In this article, senior professionals from our Consumer group share their perspectives on what is driving investor interest in comanufacturing in general, and in meat snacks in particular.



Link to Read

# **Select Recent Food and Beverage Transactions**

## FreshPoint's Acquisition of Bix Produce Company



freshpoint or specific company

August 10, 2023

EV: N/A

EV / LTM Revenue: N/A

Target

er EV / EBITDA: N/A

- · Bix Produce Company, LLC is a leading specialty and fresh cut produce distributor based in Minnesota
- This transaction will provide a strategic opportunity for FreshPoint to expand its geographic footprint in an area of the country where it does not currently have operations and strengthen specialty produce offerings to its customers

### **Unilever's Acquisition of Yasso**

yasso

Target

Unilever

June 14, 2023

EV: N/A

EV / LTM Revenue: N/A

Buyer EV / EBITDA: N/A

- · Yasso is a pioneer in convenient frozen snacks, offering a high-quality range of low-calorie yet indulgent products
- · This transaction adds to the evolution of Unilever's ice cream portfolio in the U.S. toward higher-growth segments

## Flagstone's Acquisition of Emerald Nuts





May 30, 2023 EV: \$40M

EV / LTM Revenue: 0.9x EV / EBITDA: N/A

Target

wide range of flavors

- Emerald Nuts offers a variety of nuts, including almonds, pecans, walnuts, cashews, peanuts, and mixed nuts in a
- Campbell's sale of the Emerald business is part of its ongoing strategic process to focus on driving accelerated growth across their snack division and power brands

### Arbor's Acquisition of Golden Malted and Heartland Waffles







Buyer

June 20, 2023

EV: N/A

EV / LTM Revenue: N/A EV / EBITDA: N/A

- Target
- The combined entity is the largest supplier of waffle irons and waffle mix to the hospitality and foodservice industry
- There is significant opportunity for the company to leverage Arbor's in-house resources and expertise to help the company further penetrate the broader foodservice industry and rapidly accelerate growth

### MidOcean's Acquisition of QualiTech



Target

MIDOCEAN Partners

**June 7, 2023** EV: N/A

EV / LTM Revenue: N/A EV / EBITDA: N/A

Buyer

- QualiTech is a leading provider of innovative food ingredient, animal nutrition, and plant nutrition solutions
- This transaction will boost investment in growth opportunities across all businesses and create more opportunities for customers and employees

## **Azelis's Acquisition of Gillco Ingredients**





EV: N/A EV / LTN

EV / LTM Revenue: N/A EV / EBITDA: N/A

May 16, 2023

- Target
- Gillco Ingredients is a leading specialty ingredient provider in the food and nutrition market in the U.S.
- This acquisition represents an expansion in the attractive food and nutrition market in the U.S., reinforcing Azelis's footprint in life sciences

				Stock Pe	rformance								
				Current	% of		<u>Revenue</u>	<u>TEV / I</u>			<u>M</u>		<u>TM</u>
(USD in millions except per share data)		Mkt Cap	TEV	Price	LTM High	LTM	NTM	LTM	NTM	Revenue Growth %	EBITDA Margin	Revenue Growth %	EBITDA Margir
					Food an	d Beverage							
Branded Processed Foods													
Associated British Foods plc		\$21,162	\$24,433	\$27.49	99.9%	1.1x	0.9x	10.9x	8.1x	4.4%	9.9%	15.1%	11.6%
B&G Foods, Inc.		\$965	\$3,282	\$13.36	51.1%	1.5x	1.5x	10.6x	10.1x	(0.4%)	14.5%	0.2%	15.2%
Campbell Soup Company		\$13,372	\$18,195	\$44.86	77.6%	2.0x	1.9x	11.1x	10.2x	1.1%	17.7%	1.7%	18.9%
Conagra Brands, Inc.		\$15,357	\$24,801	\$32.19	77.9%	2.0x	2.0x	11.0x	10.3x	0.5%	18.4%	1.2%	19.4%
General Mills, Inc.		\$43,485	\$55,097	\$74.31	81.8%	2.7x	2.7x	14.9x	13.0x	0.7%	18.4%	2.9%	20.5%
The Hershey Company		\$49,023	\$53,587	\$239.84	86.6%	4.9x	4.7x	19.1x	17.1x	1.1%	25.9%	5.2%	27.4%
Hormel Foods Corporation		\$21,485	\$24,195	\$39.33	76.1%	2.0x	1.9x	16.4x	14.9x	(1.0%)	12.0%	3.1%	12.8%
The J. M. Smucker Company		\$15,083	\$18,368	\$147.72	90.6%	2.2x	2.4x	11.4x	11.2x	2.4%	18.9%	(10.7%)	21.6%
Kellogg Company		\$22,835	\$30,390	\$66.62	86.3%	1.9x	1.9x	15.4x	11.8x	1.1%	12.4%	2.2%	15.9%
McCormick & Company, Incorporated		\$22,929	\$27,729	\$85.43	90.5%	4.3x	4.0x	23.7x	21.6x	1.9%	18.0%	5.7%	18.7%
Nestlé S.A.		\$324,801	\$377,120	\$121.73	87.9%	3.5x	3.3x	18.3x	15.4x	2.4%	19.4%	7.1%	21.4%
Post Holdings, Inc.		\$5,480	\$11,173	\$85.97	87.0%	1.7x	1.5x	11.7x	9.9x	5.3%	14.4%	15.9%	14.7%
Sovos Brands, Inc.		\$1,870	\$2,213	\$18.47	89.7%	2.4x	2.3x	13.3x	15.4x	2.2%	17.7%	3.3%	14.8%
	Median	\$21,162	\$24,433	\$66.62	86.6%	2.0x	2.0x	13.3x	11.8x	1.1%	17.7%	3.1%	18.7%
High Growth, Branded Food & Beverage													
Freshpet, Inc.		\$3,244	\$3,255	\$67.42	91.8%	4.9x	4.1x	NM	47.2x	5.9%	(1.2%)	19.2%	8.7%
Vital Farms, Inc.		\$455	\$382	\$11.13	61.2%	0.9x	0.8x	12.2x	11.4x	5.8%	7.3%	9.8%	7.1%
	Median	\$1,849	\$1,818	\$39.28	76.5%	2.9x	2.4x	12.2x	29.3x	5.9%	3.1%	14.5%	7.9%
Natural / Organic Foods / Better-For-You		. ,	• •										
The Hain Celestial Group, Inc.		\$1,148	\$2,058	\$12.84	50.4%	1.1x	1.1x	14.4x	11.3x	(2.6%)	7.9%	1.6%	9.9%
SunOpta Inc.		\$696	\$1,131	\$5.90	48.9%	1.2x	1.1x	15.6x	10.9x	(1.7%)	7.9%	13.5%	9.9%
The Simply Good Foods Company		\$3,768	\$4,067	\$37.85	94.3%	3.4x	3.1x	19.0x	15.5x	0.7%	17.9%	9.0%	20.1%
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Median	\$1,148	\$2,058	\$12.84	50.4%	1.2x	1.1x	15.6x	11.3x	(1.7%)	7.9%	9.0%	9.9%
Baked Goods		+ = / = - =	7-,000	¥==:0:						(=::,-)			
ARYZTA AG		\$1,768	\$2,031	\$1.78	94.1%	1.0x	0.8x	9.4x	6.5x	15.1%	10.2%	14.2%	12.8%
Flowers Foods. Inc.		\$5,125	\$6,462	\$24.19	80.2%	1.3x	1.3x	13.4x	12.5x	2.1%	9.8%	5.2%	10.0%
Grupo Bimbo, S.A.B. de C.V.		\$23,919	\$30,441	\$5.40	87.4%	1.3x	1.2x	10.2x	8.4x	6.2%	12.5%	6.6%	14.1%
Hostess Brands, Inc.		\$3,267	\$4,168	\$24.59	84.8%	3.0x	2.9x	14.2x	12.9x	0.9%	21.2%	4.7%	22.3%
Lancaster Colony Corporation		\$5,202	\$5,137	\$189.02	85.7%	2.8x	2.6x	23.1x	18.5x	3.5%	12.2%	6.7%	14.3%
Editedates colony corporation	Median	\$5,202	\$5,137	\$24.19	85.7%	1.3x	1.3x	13.4x	12.5x	3.5%	12.2%	6.6%	14.1%
Private Label Foods and Beverages		Ų5,1L5	75,257	<del></del>	22.770	2.5%	2.00	20.44		3.370		2.070	24.270
Lamb Weston Holdings, Inc.		\$16,325	\$18,895	\$112.04	96.6%	3.5x	2.8x	17.4x	13.7x	11.3%	20.3%	24.0%	20.8%
Seneca Foods Corporation		\$280	\$760	\$36.69	53.4%	0.5x	NA	10.9x	NA NA	(0.1%)	4.6%	NA	NA
TreeHouse Foods, Inc.		\$2,825	\$4,401	\$50.17	90.7%	1.2x	1.2x	10.3X 12.7x	12.2x	0.9%	9.6%	2.8%	9.7%
recendate roous, me.	Median	\$2,825	\$4,401	\$50.17	90.7%	1.2x	2.0x	12.7x	12.2x	0.9%	9.6%	13.4%	15.3%
	IVICUIAII	32,625	<b>₹4,401</b>	330.17	30.770	1.4	Z.UX	12./X	12.7%	0.3/0	3.0/0	13.4/0	15.5%



				Stock Pe	<u>rformance</u>								
				Current	% of	<u>TEV / F</u>	<u>Revenue</u>	<u>TEV / I</u>	BITDA		<u>TM</u>		<u>гм</u>
(USD in millions except per share data)		Mkt Cap	TEV	Price	LTM High	LTM	NTM	LTM	NTM	Revenue Growth 9	6 EBITDA Margin	Revenue Growth %	EBITDA Margin
					Food an	d Beverage							
Dairy													
Danone S.A.		\$39,915	\$50,873	\$62.22	89.5%	1.6x	1.6x	10.9x	9.8x	2.0%	15.0%	1.8%	16.4%
Emmi AG		\$5,391	\$6,044	\$1,007.64	88.6%	1.3x	1.2x	14.9x	12.8x	8.5%	8.8%	11.8%	9.2%
Glanbia plc		\$4,023	\$4,645	\$15.17	93.8%	0.8x	0.8x	11.0x	9.5x	15.7%	7.0%	(0.8%)	8.2%
Lifeway Foods, Inc.		\$92	\$93	\$6.30	77.8%	0.6x	0.6x	12.0x	NA	2.7%	5.4%	7.8%	0.0%
Saputo Inc.		\$9,032	\$11,823	\$21.37	75.1%	0.9x	0.9x	11.3x	9.4x	3.0%	8.0%	3.0%	9.2%
	Median	\$5,391	\$6,044	\$21.37	88.6%	0.9x	0.9x	11.3x	9.6x	3.0%	8.0%	3.0%	9.2%
Snacks													
J&J Snack Foods Corp.		\$3,034	\$3,139	\$157.58	95.0%	2.1x	2.0x	20.3x	16.9x	3.1%	10.2%	5.6%	11.6%
John B. Sanfilippo & Son, Inc.		\$1,249	\$1,292	\$108.09	84.9%	1.3x	NA	11.7x	NA	2.0%	10.8%	NA	NA
Mondelez International, Inc.		\$98,190	\$117,429	\$72.10	91.7%	3.4x	3.3x	17.3x	16.7x	3.7%	19.9%	4.8%	19.7%
PepsiCo, Inc.		\$253,910	\$291,217	\$184.45	93.7%	3.2x	3.1x	18.9x	16.4x	2.4%	17.1%	4.7%	18.8%
Utz Brands, Inc.		\$1,366	\$3,056	\$16.85	84.3%	2.2x	2.1x	29.2x	16.2x	0.8%	7.4%	4.0%	12.8%
	Median	\$3,034	\$3,139	\$108.09	91.7%	2.2x	2.6x	18.9x	16.6x	2.4%	10.8%	4.7%	15.8%
Alcoholic Beverages													
Anheuser-Busch InBev SA/NV		\$114,735	\$195,729	\$57.84	83.0%	3.3x	3.1x	11.2x	9.4x	0.6%	29.6%	5.7%	33.4%
Carlsberg A/S		\$22,727	\$26,076	\$153.92	93.9%	2.6x	2.3x	13.9x	11.2x	11.7%	18.6%	11.4%	20.7%
Constellation Brands, Inc.		\$46,619	\$59,107	\$254.33	97.3%	6.2x	5.8x	18.1x	15.6x	1.6%	34.0%	6.5%	36.9%
Diageo plc		\$98,414	\$119,308	\$43.84	84.7%	5.5x	5.2x	16.6x	15.1x	3.3%	33.1%	5.1%	34.5%
Heineken N.V.		\$62,078	\$79,157	\$109.38	91.6%	2.4x	2.2x	13.8x	10.2x	2.3%	17.6%	10.4%	21.6%
Kirin Holdings Company, Limited		\$12,094	\$17,286	\$14.93	89.9%	1.2x	1.2x	9.6x	8.5x	(7.2%)	12.7%	6.1%	13.6%
Pernod Ricard SA		\$57,321	\$68,148	\$223.80	91.4%	5.4x	4.9x	17.8x	15.2x	14.6%	30.2%	9.5%	32.2%
Sapporo Holdings Limited		\$2,012	\$3,798	\$25.83	88.2%	1.0x	1.1x	16.1x	14.3x	2.4%	6.4%	(3.3%)	7.4%
	Median	\$51,970	\$63,627	\$83.61	90.6%	2.9x	2.7x	15.0x	12.7x	2.3%	24.1%	6.3%	26.9%
Non-Alcoholic Beverages													
A.G. BARR p.l.c.		\$678	\$619	\$6.10	82.6%	1.6x	1.2x	9.4x	8.4x	11.5%	16.8%	28.4%	14.6%
The Coca-Cola Company		\$261,940	\$293,163	\$60.57	92.5%	6.6x	6.4x	21.2x	19.7x	1.5%	31.3%	3.1%	32.7%
Primo Water Corporation		\$2,145	\$3,808	\$13.34	79.1%	1.7x	1.6x	9.8x	8.1x	0.9%	17.4%	5.3%	20.0%
Lassonde Industries Inc.		\$546	\$794	\$80.06	84.4%	0.5x	0.5x	7.7x	5.6x	1.8%	6.4%	7.4%	8.2%
Monster Beverage Corporation		\$59,192	\$56,174	\$56.55	93.5%	8.4x	7.7x	29.8x	25.0x	3.1%	28.2%	9.6%	30.6%
National Beverage Corp.		\$4,627	\$4,510	\$49.56	86.0%	3.8x	3.8x	21.8x	18.6x	0.2%	17.6%	2.0%	20.3%
PepsiCo, Inc.		\$253,910	\$291,217	\$184.45	93.7%	3.2x	3.1x	18.9x	16.4x	2.4%	17.1%	4.7%	18.8%
	Median	\$4,627	\$4,510	\$56.55	86.0%	3.2x	3.1x	18.9x	16.4x	1.8%	17.4%	5.3%	20.0%



					rformance	<b>TEV 1</b>							<b></b>
(USD in millions except per share data)		Mkt Cap	TEV	Current Price	% of LTM High	<u>TEV / R</u> LTM	<u>levenue</u> NTM	LTM	EBITDA NTM		<u>rM</u> EBITDA Margin	NT Revenue Growth %	
,													
					Food and	d Beverage							
Protein Processing													
Cal-Maine Foods, Inc.		\$2,176	\$1,530	\$44.43	68.0%	0.5x	0.7x	1.5x	3.6x	3.1%	32.9%	(32.9%)	20.1%
JBS S.A.		\$8,414	\$28,159	\$3.79	54.5%	0.4x	0.4x	5.8x	6.2x	3.2%	6.6%	5.3%	5.9%
Seaboard Corporation		\$4,164	\$4,493	\$3,586.99	84.5%	0.4x	NA	8.6x	NA	(5.3%)	5.0%	NA	NA
Tyson Foods, Inc.		\$18,310	\$26,849	\$51.49	58.0%	0.5x	0.5x	10.7x	10.1x	(0.66%)	4.7%	1.7%	4.9%
	Median	\$6,289	\$15,671	\$47.96	63.0%	0.5x	0.5x	7.2x	6.2x	1.2%	5.8%	1.7%	5.9%
Fruit and Vegetable													
Calavo Growers, Inc.		\$630	\$711	\$35.42	77.8%	0.7x	0.7x	34.9x	13.7x	(7.6%)	1.9%	0.4%	4.9%
Fresh Del Monte Produce Inc.		\$1,246	\$1,968	\$25.96	79.9%	0.4x	0.4x	7.0x	8.0x	(0.7%)	6.4%	2.3%	5.5%
Mission Produce, Inc.		\$840	\$1,112	\$11.87	70.0%	1.1x	1.2x	23.2x	14.0x	(5.5%)	4.9%	(7.7%)	8.7%
Dole plc		\$1,221	\$2,724	\$12.87	91.9%	0.3x	0.3x	9.5x	7.2x	0.2%	3.1%	(1.0%)	4.1%
	Median	\$1,031	\$1,540	\$19.42	78.9%	0.6x	0.6x	16.3x	10.8x	(3.1%)	4.0%	(0.3%)	5.2%
Ingredients / Flavors	•												
Givaudan SA		\$31,809	\$36,699	\$3,447.43	86.0%	4.7x	4.3x	24.9x	20.4x	1.1%	18.8%	8.3%	21.2%
Ingredion Incorporated		\$7,204	\$9,686	\$109.20	96.2%	1.2x	1.1x	8.8x	7.9x	0.3%	13.4%	7.1%	13.9%
International Flavors & Fragrances Inc.		\$20,997	\$32,442	\$82.31	63.7%	2.7x	2.7x	17.4x	13.6x	(3.1%)	15.7%	2.4%	19.6%
Kerry Group plc		\$17,704	\$20,075	\$99.97	82.5%	2.1x	2.1x	15.9x	14.3x	0.8%	13.1%	0.6%	14.5%
Sensient Technologies Corporation		\$2,893	\$3,574	\$68.48	76.7%	2.5x	2.3x	14.5x	13.0x	0.2%	16.9%	5.6%	17.9%
Symrise AG		\$15,078	\$17,527	\$107.88	83.5%	3.4x	3.1x	18.5x	15.7x	2.1%	18.2%	7.0%	20.0%
Tate & Lyle plc		\$3,774	\$4,070	\$9.49	86.7%	1.9x	1.8x	11.1x	9.2x	24.0%	16.9%	6.5%	19.1%
	Median	\$15,078	\$17,527	\$99.97	83.5%	2.5x	2.3x	15.9x	13.6x	0.8%	16.9%	6.5%	19.1%
Agribusiness													
The Andersons, Inc.		\$1,620	\$2,964	\$48.38	99.1%	0.2x	0.2x	8.5x	8.1x	(2.5%)	2.1%	(3.6%)	2.2%
Archer-Daniels-Midland Company		\$43,979	\$54,967	\$80.75	82.2%	0.6x	0.5x	10.7x	9.8x	(2.1%)	5.2%	0.5%	5.6%
Bunge Limited		\$15,511	\$19,748	\$102.98	96.3%	0.3x	0.3x	5.9x	6.9x	(4.3%)	5.2%	0.5%	4.5%
CF Industries Holdings, Inc.		\$14,882	\$17,946	\$76.35	63.8%	2.1x	2.8x	4.1x	6.6x	(15.6%)	50.6%	(26.9%)	42.8%
Darling Ingredients Inc.		\$10,600	\$15,424	\$66.43	80.3%	2.2x	2.1x	14.1x	7.9x	1.5%	15.5%	4.4%	26.6%
The Mosaic Company		\$12,464	\$16,613	\$37.53	59.4%	1.0x	1.3x	4.4x	5.8x	(10.5%)	22.4%	(24.8%)	22.6%
• •	Median	\$13,673	\$17,279	\$71.39	81.2%	0.8x	0.9x	7.2x	7.4x	(3.4%)	10.4%	(1.6%)	14.1%



					<u>rformance</u>								
(USD in millions except per share data)		Mkt Cap	TEV	Current Price	% of LTM High	TEV / F	<u>levenue</u> NTM	TEV / I	EBITDA NTM		.TM K FRITDA Margin	NT Revenue Growth %	
(CCC III IIIIIICIIC CACCPO PCI SIIGIIC GUILL)					g					northuc Crontin	2 22112111111118111	northur Growth /s	
					Consume	r and Retail							
Grocery Distribution													
SpartanNash Company		\$750	\$1,576	\$21.58	57.2%	0.2x	0.2x	9.6x	6.2x	1.5%	1.7%	3.0%	2.5%
United Natural Foods, Inc.		\$1,155	\$4,447	\$19.71	40.8%	0.1x	0.1x	7.3x	8.0x	0.9%	2.0%	2.2%	1.8%
	Median	\$952	\$3,012	\$20.65	49.0%	0.2x	0.2x	8.4x	7.1x	1.2%	1.9%	2.6%	2.2%
Foodservice Distribution													
The Chefs' Warehouse, Inc.		\$1,441	\$2,211	\$36.44	91.4%	0.7x	0.7x	15.6x	10.5x	8.3%	4.6%	11.0%	6.2%
Sysco Corporation		\$36,724	\$47,713	\$72.48	81.6%	0.6x	0.6x	12.5x	11.2x	1.0%	5.0%	3.5%	5.4%
Performance Food Group Company		\$9,397	\$14,098	\$60.18	95.2%	0.3x	0.2x	12.3x	10.1x	1.5%	2.2%	11.7%	2.4%
US Foods Holding Corp.		\$10,804	\$15,521	\$43.57	97.9%	0.4x	0.4x	13.2x	10.1x	2.2%	3.4%	4.6%	4.2%
	Median	\$10,101	\$14,810	\$51.88	93.3%	0.5x	0.5x	12.9x	10.3x	1.8%	4.0%	7.8%	4.8%
Food Retail													
Costco Wholesale Corporation		\$245,323	\$240,624	\$553.59	98.0%	1.0x	1.0x	23.6x	21.5x	0.4%	4.3%	7.0%	4.4%
Ingles Markets, Incorporated		\$1,566	\$1,915	\$82.47	80.1%	0.3x	NA	4.4x	NA	(0.4%)	7.5%	NA	NA
J Sainsbury plc		\$8,434	\$15,501	\$3.62	95.2%	0.4x	0.4x	8.1x	5.5x	(0.8%)	5.1%	12.2%	6.7%
The Kroger Co.		\$33,167	\$51,037	\$46.21	88.9%	0.3x	0.3x	6.6x	6.4x	0.4%	5.2%	1.9%	5.3%
Natural Grocers by Vitamin Cottage, Inc.		\$287	\$641	\$12.61	71.5%	0.6x	NA	10.6x	10.5x	1.4%	5.4%	NA	NA
Koninklijke Ahold Delhaize N.V.		\$33,488	\$49,589	\$34.52	94.5%	0.5x	0.5x	8.0x	6.2x	3.8%	6.5%	4.0%	7.9%
Sprouts Farmers Market, Inc.		\$3,969	\$5,299	\$38.52	96.3%	0.8x	0.8x	10.3x	10.4x	1.5%	7.8%	4.1%	7.4%
Tesco PLC		\$23,350	\$36,453	\$3.28	81.8%	0.5x	0.4x	8.3x	6.3x	0.7%	5.6%	14.0%	6.4%
Village Super Market, Inc.		\$343	\$614	\$23.11	95.2%	0.3x	NA	6.2x	NA	1.3%	4.6%	NA	NA
Weis Markets, Inc.		\$1,692	\$1,547	\$62.89	65.8%	0.3x	NA	6.2x	NA	0.9%	5.3%	NA	NA
	Median	\$6,202	\$10,400	\$36.52	91.7%	0.4x	0.5x	8.0x	6.4x	0.8%	5.3%	5.6%	6.6%
Quick Service Restaurant													
Jack in the Box Inc.		\$1,993	\$5,028	\$97.76	98.4%	2.9x	3.0x	14.1x	15.1x	(0.1%)	20.8%	(2.9%)	19.9%
McDonald's Corporation		\$214,516	\$260,808	\$293.82	98.2%	10.8x	10.2x	20.0x	19.1x	3.3%	53.8%	5.3%	53.8%
Restaurant Brands International Inc.		\$24,209	\$39,328	\$77.78	99.6%	5.8x	5.6x	17.7x	15.2x	2.0%	32.7%	3.7%	36.8%
The Wendy's Company		\$4,463	\$8,015	\$21.18	88.6%	3.7x	3.6x	15.9x	14.6x	1.1%	23.4%	3.3%	24.5%
Yum! Brands, Inc.		\$37,487	\$49,605	\$133.84	93.4%	7.1x	6.7x	20.8x	18.9x	0.7%	34.1%	6.5%	35.2%
	Median	\$24,209	\$39,328	\$97.76	98.2%	5.8x	5.6x	17.7x	15.2x	1.1%	32.7%	3.7%	35.2%
Fast Casual		4= ===	40.00	4= 4 00						= 00/		24.20/	
CAVA Group, Inc.		\$5,793	\$6,090	\$51.02	93.0%	10.0x	8.3x	229.5x	111.9x	7.8%	4.4%	21.2%	7.4%
Chipotle Mexican Grill, Inc.		\$59,406	\$62,115	\$2,153.20	99.1%	6.7x	6.1x	35.1x	30.9x	3.4%	19.1%	9.7%	19.8%
El Pollo Loco Holdings, Inc.		\$358	\$604	\$9.95	76.5%	1.3x	1.2x	12.3x	10.0x	(0.6%)	10.4%	3.8%	12.4%
Fiesta Restaurant Group, Inc.		\$214	\$350	\$8.22	88.6%	0.9x	NA 0.00	18.1x	NA 0. F.	2.1%	4.8%	NA C 10/	NA 0.20/
Noodles & Company		\$165	\$434	\$3.55	54.2%	0.8x	0.8x	13.1x	9.5x	2.7%	6.3%	6.1%	8.2%
Potbelly Corporation		\$262	\$443	\$9.00	80.8%	0.9x	0.9x	20.7x	15.6x	2.3%	4.4%	(0.4%)	5.9%
Shake Shack Inc.		\$3,149	\$3,617	\$79.91	99.3%	3.6x	3.2x	48.4x	29.8x	4.3%	7.5%	14.4%	10.7%
Wingstop Inc.		\$5,768	\$6,300	\$192.46	86.0%	15.2x	14.3x	53.4x	45.8x	6.0%	28.5%	6.3%	31.3%



				Stock Pe	<u>rformance</u>								
				Current	% of		<u>levenue</u>		<u>EBITDA</u>	<u>LT</u>		<u>NT</u>	
(USD in millions except per share data)		Mkt Cap	TEV	Price	LTM High	LTM	NTM	LTM	NTM	Revenue Growth %	EBITDA Margin	Revenue Growth %	EBITDA Margin
					Consume	er and Retail							
Differentiated Casual													
BJ's Restaurants, Inc.		\$825	\$1,321	\$35.05	97.0%	1.0x	1.0x	15.1x	11.1x	1.5%	6.5%	3.0%	8.6%
The Cheesecake Factory Incorporated		\$1,852	\$3,563	\$36.07	87.4%	1.0x	1.0x	17.5x	13.2x	1.0%	6.0%	5.6%	7.5%
Chuy's Holdings, Inc.		\$729	\$839	\$40.38	93.5%	1.9x	1.8x	16.2x	14.4x	1.9%	11.7%	8.1%	12.2%
Dave & Buster's Entertainment, Inc.		\$1,950	\$4,733	\$45.43	96.1%	2.2x	2.0x	9.5x	8.4x	7.4%	23.6%	10.9%	24.1%
	Median	\$1,339	\$2,442	\$38.23	94.8%	1.5x	1.4x	15.7x	12.1x	1.7%	9.1%	6.8%	10.4%
Casual Dining Restaurant													
Bloomin' Brands, Inc.		\$2,445	\$4,441	\$28.01	98.4%	1.0x	0.9x	8.2x	7.8x	0.6%	12.0%	4.8%	11.9%
Brinker International, Inc.		\$1,705	\$3,861	\$38.49	91.4%	0.9x	0.9x	11.8x	9.7x	2.6%	8.1%	4.5%	9.3%
Darden Restaurants, Inc.		\$20,569	\$26,161	\$170.09	99.8%	2.5x	2.3x	16.8x	14.7x	1.6%	14.9%	10.3%	15.3%
Dine Brands Global, Inc.		\$927	\$2,425	\$59.15	71.8%	2.8x	2.9x	11.4x	9.8x	(2.9%)	24.6%	(2.0%)	29.3%
Red Robin Gourmet Burgers, Inc.		\$243	\$832	\$15.07	91.3%	0.6x	0.6x	14.9x	11.1x	3.2%	4.3%	2.0%	5.7%
Texas Roadhouse, Inc.		\$7,794	\$8,372	\$116.33	99.4%	1.9x	1.7x	17.3x	15.1x	3.5%	11.2%	10.6%	11.6%
	Median	\$2,075	\$4,151	\$48.82	94.9%	1.5x	1.3x	13.3x	10.4x	2.1%	11.6%	4.6%	11.7%
Pizza													
Domino's Pizza, Inc.		\$13,863	\$18,950	\$392.29	92.0%	4.2x	4.1x	22.2x	20.2x	(0.9%)	18.9%	3.5%	20.1%
Papa John's International, Inc.		\$2,453	\$3,440	\$75.13	76.8%	1.7x	1.5x	17.3x	14.7x	13.7%	9.5%	7.4%	10.5%
	Median	\$8,158	\$11,195	\$233.71	84.4%	2.9x	2.8x	19.8x	17.5x	6.4%	14.2%	5.4%	15.3%
Beverage / Retail													
Starbucks Corporation		\$115,505	\$136,606	\$100.76	87.3%	3.9x	3.5x	21.0x	17.4x	9.6%	18.6%	11.0%	20.2%
	Median	\$115,505	\$136,606	\$100.76	87.3%	3.9x	3.5x	21.0x	17.4x	9.6%	18.6%	11.0%	20.2%
Family Restaurant													
Cracker Barrel Old Country Store, Inc.		\$2,159	\$3,341	\$97.48	80.4%	1.0x	1.0x	14.6x	12.2x	1.3%	6.7%	1.8%	7.8%
Denny's Corporation		\$633	\$1,031	\$11.29	86.0%	2.2x	2.1x	13.0x	10.9x	0.4%	16.8%	1.9%	19.6%
	Median	\$1,396	\$2,186	\$54.39	83.2%	1.6x	1.5x	13.8x	11.5x	0.8%	11.7%	1.9%	13.7%



# Harris Williams Food and Beverage Experience

## **Select Food and Beverage Transaction Experience**



Ridgemont EQUITY

**MouldMide** 

a portfolio company of

SSC SSC

WATER LILIES

a portfolio company of

has been acquired by

M BLUEPOINT

DDW

has been acquired by

Givaudan



has been acquired by

Orkla











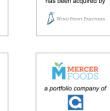


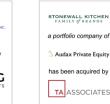


JUST SPICES

has been acquired by

Kraft Heinz







PAMPLONA

has been acquired by









has been acquired by

MUBADALA

## **Harris Williams Transaction Spotlight**



7/7/2023

### **Company Background**

Leading manufacturer of frozen breakfast products including French toast sticks, breakfast sandwiches, pancakes, and waffles

### **Key Value Drivers**

- ✓ Multi-channel growth opportunities across retail and several segments of foodservice including QSR, convenience store, and K-12
- Strong customer demand dynamics across channels
- ✓ Compelling ROI on growth capital investments

## **Harris Williams Transaction Spotlight**





8/10/23

# **Key Value Drivers**

**Company Background** 

- ✓ Infrastructure with significant capacity for growth
- Proven strategy for value creation in existing and new geographies

Leading specialty and fresh cut produce distributor based in Minnesota

✓ Culture of unmatched customer service

# HW Harris Williams / GLOBAL INVESTMENT BANK

# Consumer Global Coverage

North America

> Europe

Asia

# **Consumer Sector Coverage Areas**

#### **Consumer Products:**

- Consumer Durables
- **Household Goods**
- Enthusiast / Lifestyle
- Footwear, Apparel, and Accessories
- Beauty and Personal Care
- Infant and Juvenile
- OTC Pharma / VMS
- > Pet Care

#### **Consumer Services:**

- Education
- Entertainment
- Health and Wellness
- Franchisor and Franchisee Businesses
- Residential Services
- Travel and Hospitality

#### Consumer Multi-Site:

- Consumer Health
- Fitness Clubs
- Leisure
- Restaurants
- Specialty Retail

#### Food and Beverage:

- Agriculture
- Meat and Protein
- Bakery
- Natural and Organic
- > Beverage
- Pet Food and Treats
- > Branded
- Produce
- Dairy
- Snacks
- > Distribution
- > Food Services
- > Ingredients

### **Recent Consumer Transactions**













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# HW Harris Williams / GLOBAL INVESTMENT BANK

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Deep Industry Experience

**Proven Expertise** 

**Core Values That Drive Success** 









Consumer









MERGERS & ACQUISITIONS

PRIVATE CAPITAL SOLUTIONS

PRIMARY FUND PLACEMENT









7	5	0/
		/0

Revenue from repeat clients

87%

Managing Directors promoted from within

history



# **Sources and Disclosures**

### Sources

1. S&P Capital IQ

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