

Legal Technology Update

Harris Williams | Q1 2023

Legal Technology Sector Observations and Key Trends

Robust market tailwinds and pandemic-induced pressures have led to an increasingly competitive and digitised legal environment



Increased focus on the user experience

With ever-tightening deadlines and increasing workloads, demand continues to grow for solutions that enable lawyers to be more effective and efficient

> Business models that seamlessly integrate technology with exceptional service support to deliver a differentiated experience for clients will garner strong investor interest



Novel solutions for an evolving user base

Globally, corporate legal departments are seeking to do more in-house by utilising technology, tech-enabled outsourced solution providers and temporary legal professionals

Models that address the needs of this client base have an opportunity to establish a trusted relationship with the key decisionmakers who direct the majority of legal spend – corporate GCs

There is an increasing recognition that cloud-based software has equivalent, if not superior, levels of protection with law firms realising the added benefits for remote

access and collaboration, driving expansion of the legal technology space

Higher Levels of Comfort with Public Cloud



×1

Cloud adoption is becoming increasingly urgent and accelerating across legal services



Accelerating IP Trends

Recently, there has been a global push to strengthen IP legislation and laws – an increasingly global view of brands necessitates an equally global approach to compliance and risk

Integrated global technology platforms and advanced holistic solutions are needed to effectively manage the fast pace of IP registration and identify and prevent IP breaches

Building a Leading All-in-One Solution

The legal technology subsector remains a highly fragmented market, lacking many all-in-one solutions – law firms have lots of very separate legacy solutions that are a pain to use and never talk with each other

The ability to develop, deliver or package multiple point solutions into a singular value proposition will be a key differentiator



impact on the legal market

Adoption of Artificial Intelligence

With cloud solutions modernising legal firms'

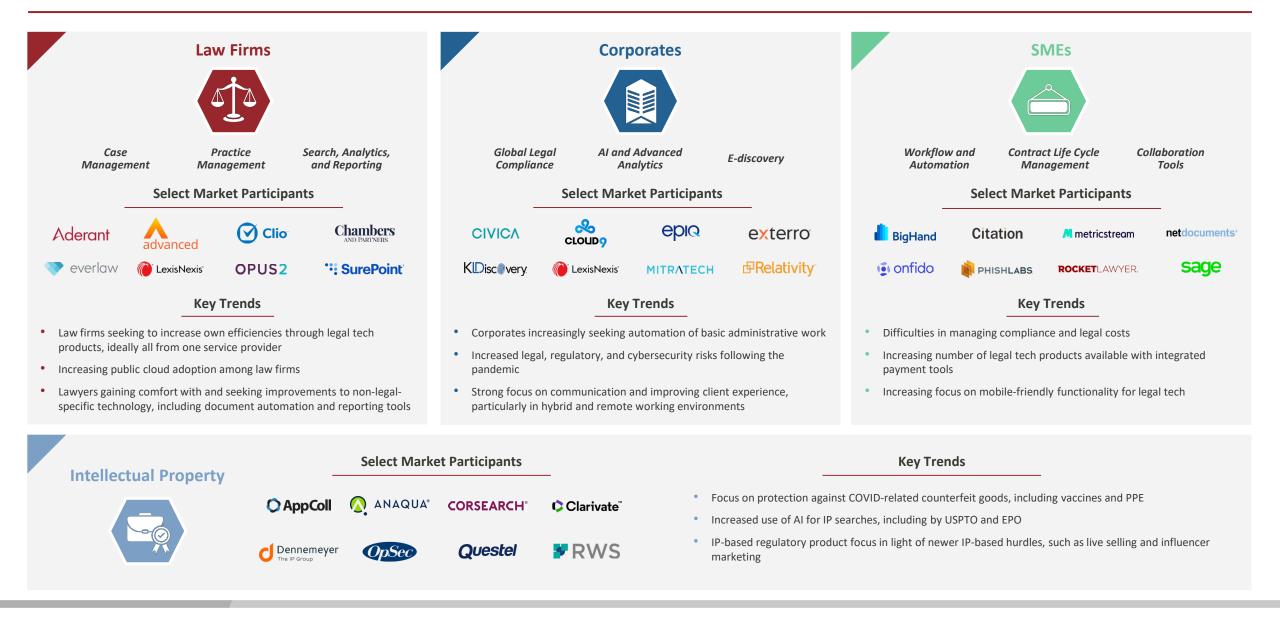
Al solutions that can be easily integrated and adopted into existing systems can have a profound

internal infrastructure and systems, we expect AI to be increasingly adopted to increase productivity

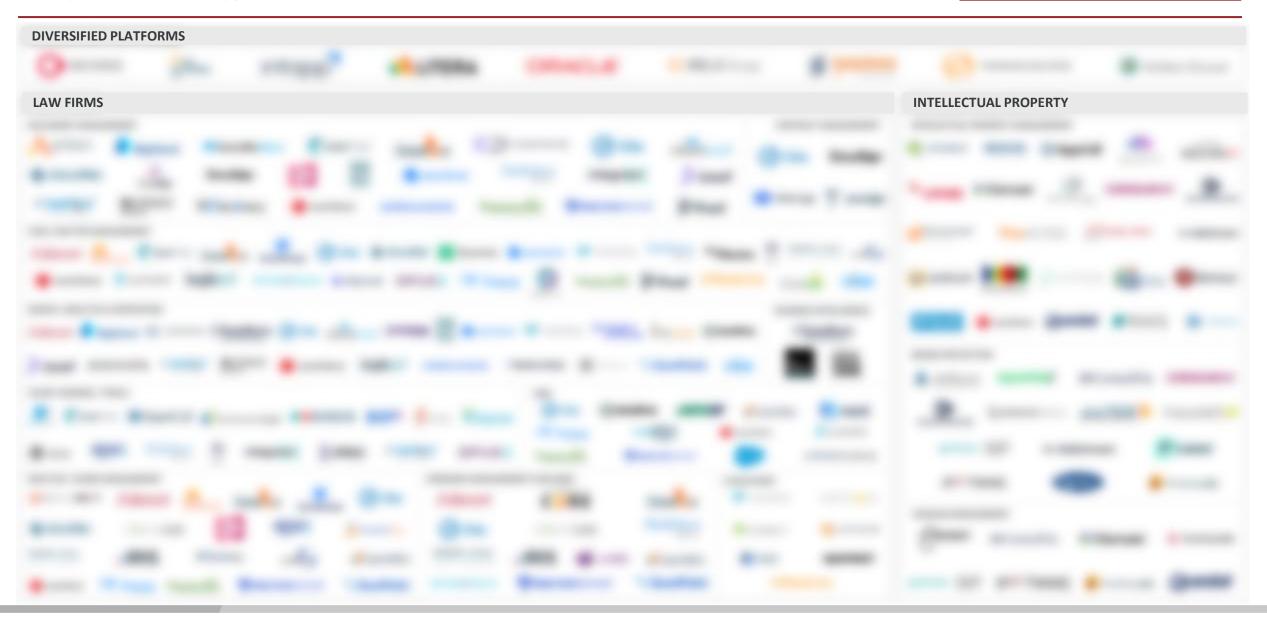
and provide critical insights for the legal ecosystem

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Perspectives on the Legal Technology Sector



Legal Technology Market Landscape



Legal Technology Market Landscape

To view full market map, please contact technologyinsights@harriswilliams.com



HW Harris Williams Note: Refer to Appendix for nomenclature

What We're Reading

Ambitious legal innovators help companies work faster and smarter

Financial Times

In-house lawyers' experience of dealing with complex problems and multiple processes should put them at the heart of new efforts to speed up business outcomes. Yet that happens all too rarely in practice – if anything, the legal department can become often an obstacle instead of smoothing the way

Read the full article <u>here.</u>

How Will Big Tech's Implosion Impact Legal Tech?

Law.com

As Big Tech is battling with massive lay-offs and having a "midlife crisis," legal tech is unlikely to face the same fate, and companies that strategically chart a steady course will weather the coming economic storm

Read the full article <u>here.</u>

In Law Firms, Lag in Legal Tech Awareness Grows Larger

Bloomberg Law

Although modern lawyers have greater access to legal technology than their predecessors, unfamiliarity with available legal tech among law firm lawyers appears to be growing

Read the full article <u>here</u>.

Legal Tech Predictions For 2023

Law.com

UK law firms face a series of challenges on legal tech, from cybersecurity to legal data. What else is on the horizon for 2023? *Read the full article <u>here.</u>*



Legal Technology: Inside Law's Digital Revolution



Link to Read

• Legal Technology: Cloud Adoption Driving M&A Opportunities

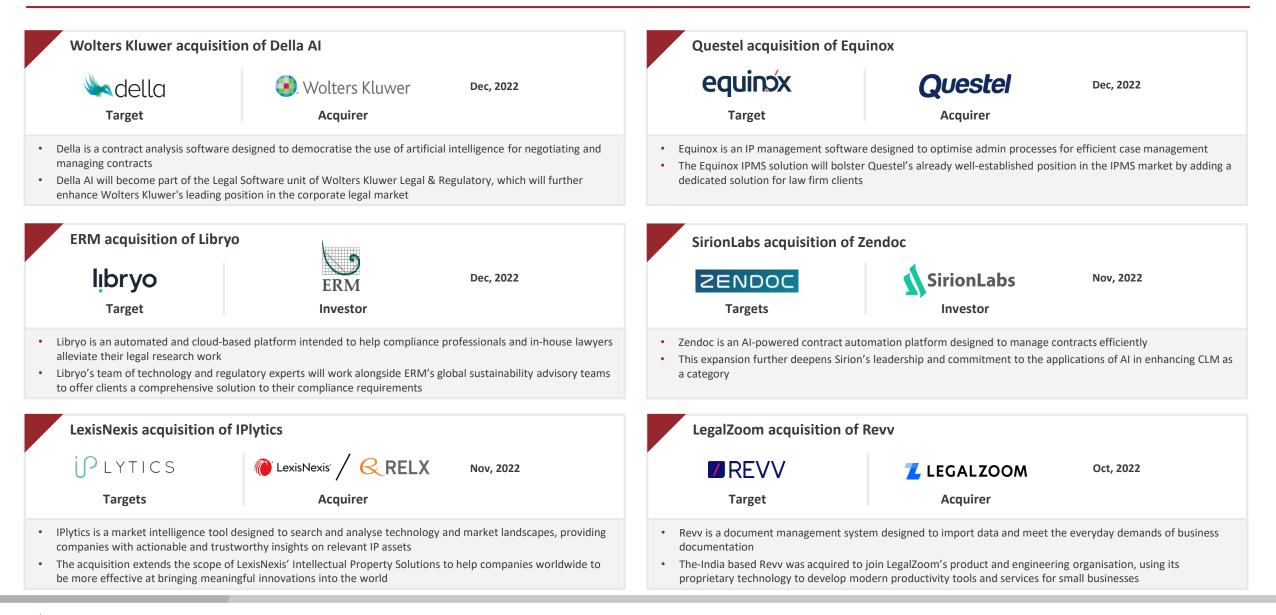


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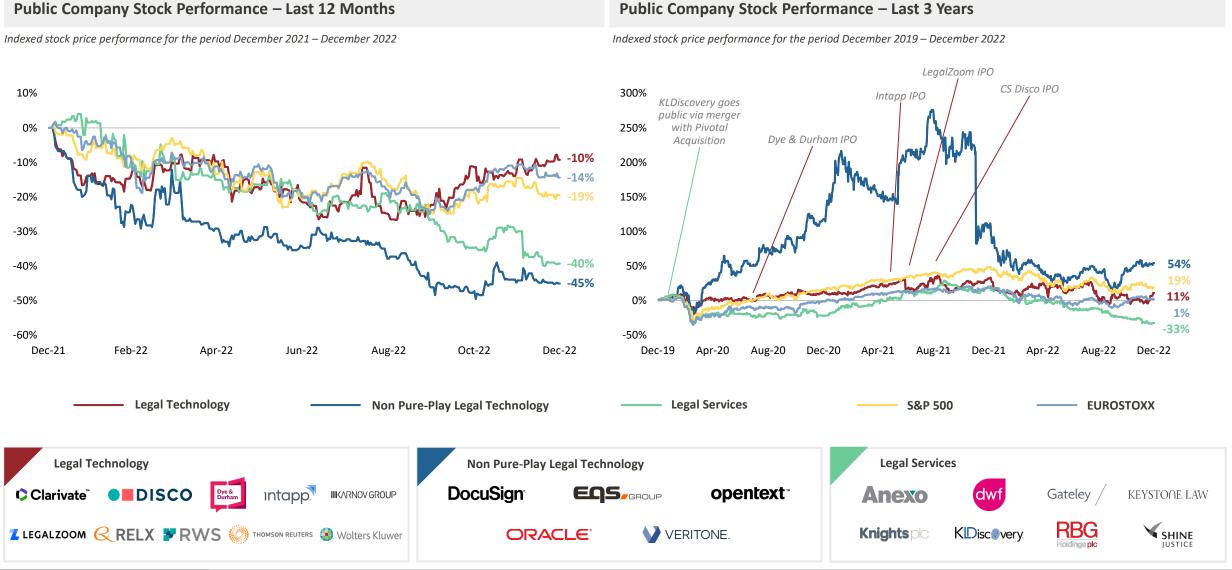
Access All Harris Williams Insights Here

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Select Q4 2022 and Recent Legal Technology Transactions

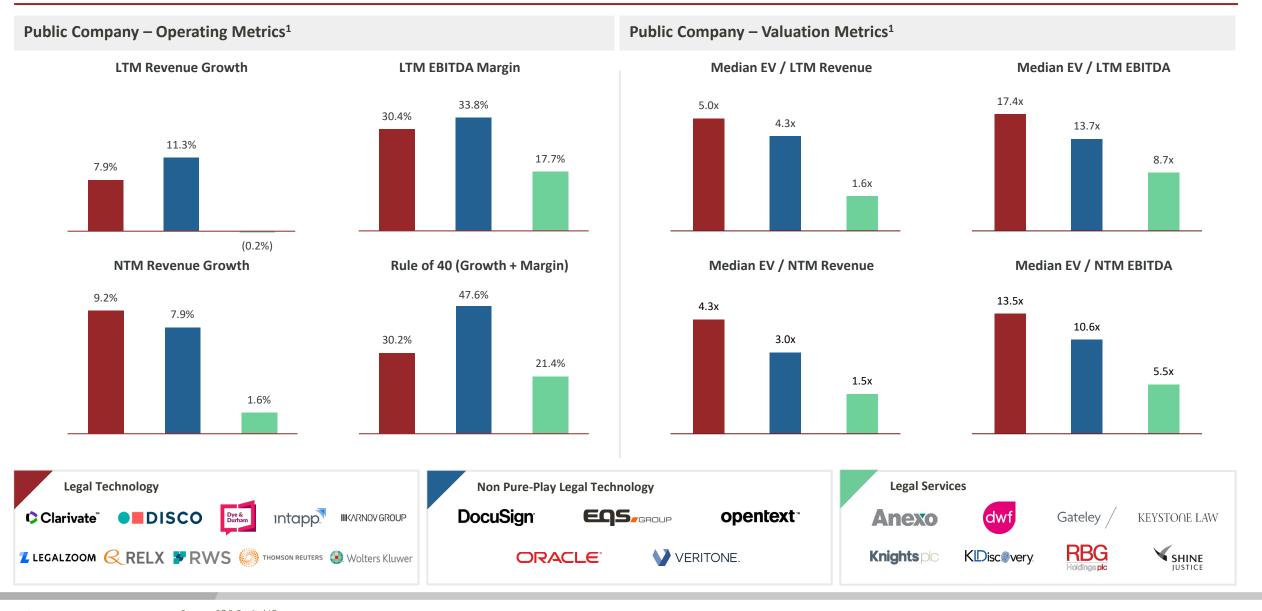


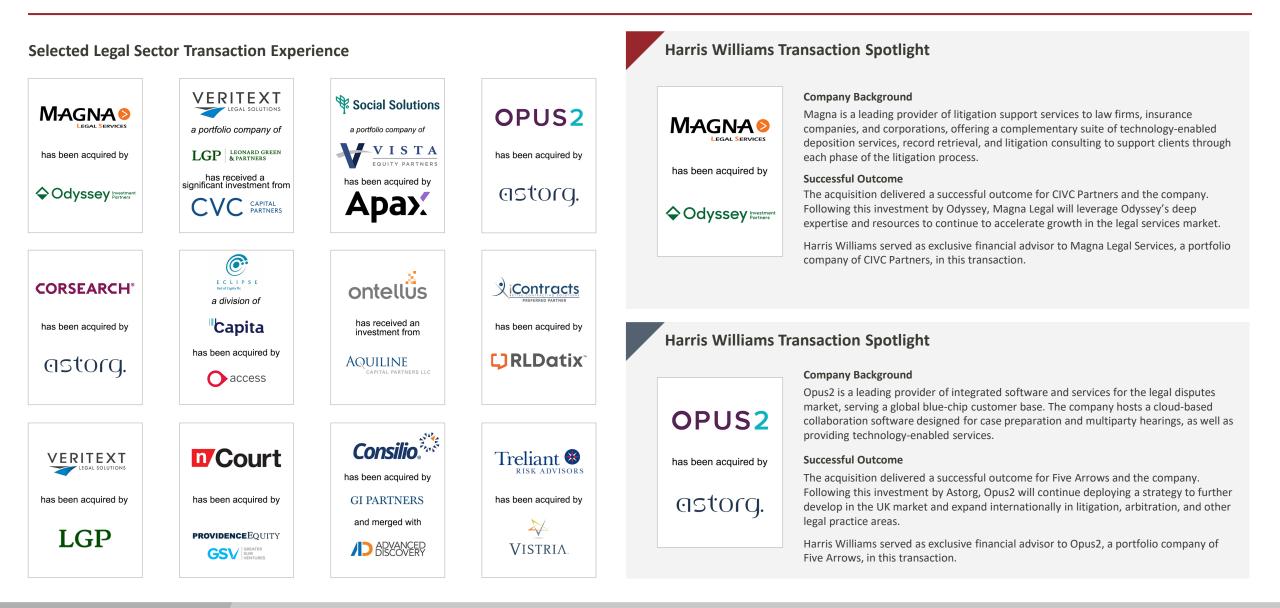
Legal Technology Public Company Trended Stock Performance



H_W Harris Williams Source: S&P Capital IQ

Legal Technology Public Company Operating and Valuation Metrics





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COLLABORATIVE EFFORTS TO ADVISE LEGAL TECH COMPANIES

Technology

- Architecture, Engineering & Construction
- > Compliance
- > eCommerce & Retail
- > Education
- > Government & Public Sector
- > Healthcare

- > Human Capital Management
 - Industrial >
- Legal >
- Office-of-the-CFO >
- Pharma >
- > Real Estate & Property
- > Supply Chain & Logistics

Business Services

- Business Process Outsourcing
- Consulting >
- > Education & Training
- Engineering
- > Financial Services
- > GRC

- > Human Capital Management
- Information Technology
- > Insurance & Risk Management
- Legal Services >
- Marketing & Information
- Workforce Solutions

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Business Services

Industrials

ss Ss



Energy, Power & Infrastructure



Technology

Transportation & Logistics



83% Managing directors promoted from within the firm

30+ Year history







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Sources and Disclosures

Sources

1. S&P Capital IQ

2. Mergermarket

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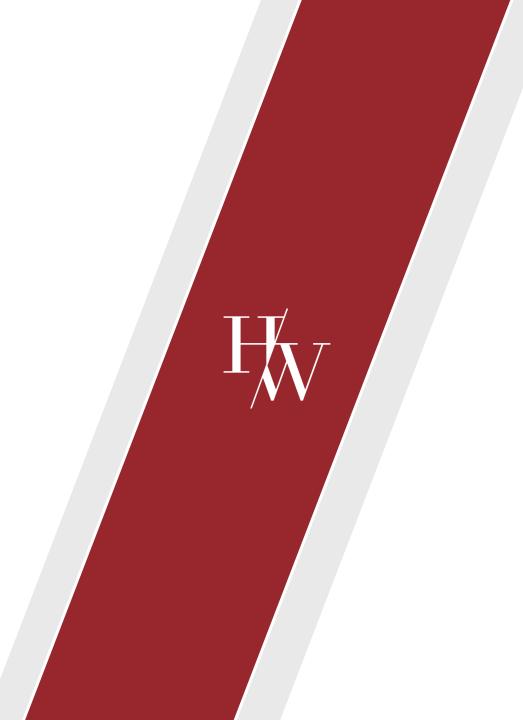
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Appendix

DIVERSIFIED PLATFORMS

Large, established, well-diversified platforms offering a range of different legal solutions and tools across the legal tech universe

LAW FIRMS				INTELLECT	JAL PROPERTY	
DOCUMENT MANAGEMENT		E-DISCOVERY		INTELLECTUAL PROPERTY MANAGEMENT		
Software that allows users to store, find, share, automate, and collaborate on documents		Software that facilitates the identification, collection, ro stored data for use as evidence in a civil or criminal cas		Software tools that assist in the tracking and management of trademarks, copyrights, patents, and other intellectual property		
CASE / MATTER MANAGEMENT		CONTRACT MANAGEMENT				
Software that allows users to manage all legal cases and clients through a digital platform		Software that supports the management of contracts the cycle	hrough each stage of a contract life			
SEARCH, ANALYTICS & REPORTING		SPENDING MANAGEMENT & BILLINGS				
Software that enables the process of identifying and retrieving information necessary to support legal decision-making		Software that automates the process of reviewing, trac legal costs	king, analysing, and reporting on	Software risk management tools that allow companies to protect their IP and brand against infringements		
COURT HEARING / TRIALS CRM		CRM				
Software that facilitates the digitalisation of any aspect of a court trial		Client relationship management (CRM) solutions to ma software to help law firms track leads, prospects, and c		DOMAIN MANAGEMENT Software that offers digital risk protection and management of domain names and platforms		
PRACTICE / WORK MANAGEMENT Solutions to help law firms manage back-office services, including billing, t contract-management tools	BUSINESS INTELLIGENCE Software used to collect, processes and analyse vast an from the data to support business decision making	nounts of data, generate insights				
CORPORATES			SME			
DOCUMENT MANAGEMENT	CASE / MATTER MA		DOCUMENT MANAGEMENT		WORKFLOW & AUTOMATION	
Software that allows users to store, find, share, automate, and collaborate on documents	Software that allo digital platform	ws users to manage all legal cases and clients through a	Software that allows users to store,		Software that allows work to be automatically routed to the appropriate team in a company and monitored	
GLOBAL LEGAL COMPLIANCE	ENTERPRISE LEGAL		automate, and collaborate on docu	ments	through to completion	
Software tools used by multinational companies to monitor internal systems and controls, to comply with required standards and regulations	Software tools that allows corporate enterprises to run their legal operations and integrate legal operations with the wider business		COLLABORATION TOOLS		COMPLIANCE	
AI & ADVANCED ANALYTICS Advanced technological solutions to support legal operations and provide deeper insights	CONTRACT MANAGEMENT Software that supports the management of contracts through each stage of a contract life cycle		Software tools that allow legal teams to work more effectively together		Software tools used to monitor internal systems and controls, to ensure compliance with required standards and regulations	
E-DISCOVERY Software that facilitates the identification, collection, review, and analysis of electronically stored data for use as evidence in a civil or criminal case	AML / KYC Analytical softwar risks	e tools that evaluate and mitigate strategic business	CONTRACT MANAGEMENT		SPEND MANAGEMENT	
SPEND MANAGEMENT	eSIGNATURE Software that enables the electronic signature of documents		through each stage of a contract life		tracking, analysing, and reporting on legal costs	
Software that automates the process of reviewing, tracking, analysing, and reporting on legal costs			eSIGNATURE			
VERTICAL SPECIALIST SOLUTIONS			Software that enables the electronic signature of documents			
Software solutions focused on providing deep insights and intelligence into a particular vertical end-market						

Public Market Operational and Valuation Metrics¹

As of December 31, 2022									
\$ in Thousands	Market	Enterprise	% of 52-Week	LTM	LTM		Enterpris	e Value/	
Company	Capitalization	Value	High	Gross Margin	EBITDA Margin	LTM Revenue	NTM Revenue	LTM EBITDA	NTM EBITDA
			Lega	l Technology					
Thomson Reuters Corporation	54,881,911	58,173,911	96.6%	36.6%	27.0%	8.9x	8.5x	32.8x	22.4x
RELX PLC	52,532,091	60,776,820	92.5%	64.3%	31.2%	6.4x	5.6x	20.5x	14.8x
Wolters Kluwer N.V.	25,945,829	28,262,366	87.8%	71.2%	30.4%	5.3x	4.7x	17.4x	14.6x
Clarivate Plc	5,623,285	12,148,285	33.6%	64.5%	42.0%	4.8x	4.7x	11.4x	11.4x
RWS Holdings plc	1,762,435	1,734,355	56.5%	46.7%	20.4%	2.1x	1.8x	10.2x	8.1x
Intapp, Inc.	1,571,298	1,547,378	89.2%	64.7%	NM	5.3x	4.5x	NM	NM
LegalZoom.com, Inc.	1,491,105	1,290,915	44.6%	65.6%	NM	2.1x	2.0x	NM	14.7x
Dye & Durham Limited	680,195	1,358,669	35.8%	88.4%	37.5%	3.9x	3.8x	10.3x	6.5x
Karnov Group AB (publ)	604,203	638,647	83.4%	52.5%	27.5%	7.3x	4.1x	26.6x	12.4x
CS Disco, Inc.	373,119	171,055	15.5%	74.4%	NM	1.3x	1.2x	NM	NM
Median	\$1,666,867	\$1,640,867	70.0%	64.6%	30.4%	5.0x	4.3x	17.4x	13.5x
			Non Pure-Pl	ay Legal Technology					
Oracle Corporation	220,391,720	304,430,720	91.2%	76.1%	39.9%	6.6x	5.9x	16.6x	13.0x
DocuSign, Inc.	11,143,529	11,005,911	35.2%	78.4%	NM	4.5x	4.2x	NM	NM
Open Text Corporation	7,903,483	10,673,454	61.2%	75.1%	27.8%	3.0x	2.9x	10.9x	8.1x
EQS Group AG	262,182	259,861	54.9%	25.4%	NM	4.3x	3.0x	NM	NM
Veritone, Inc.	192,335	196,299	22.9%	83.2%	NM	1.2x	1.3x	NM	NM
Median	\$7,903,483	\$10,673,454	54.9%	76.1%	33.8%	4.3x	3.0x	13.7x	10.6x
			Leg	al Services					
DWF Group plc	307,606	491,035	61.5%	58.6%	9.7%	1.0x	NM	10.5x	5.5x
Gateley (Holdings) Plc	264,125	301,057	76.1%	38.1%	17.5%	1.7x	1.5x	9.9x	7.8x
Keystone Law Group plc	166,288	158,284	48.4%	26.4%	12.1%	1.8x	1.8x	14.8x	14.0x
Anexo Group Plc	149,985	240,121	65.9%	76.7%	24.4%	1.4x	1.5x	5.8x	4.6x
Shine Justice Ltd	113,062	140,706	67.1%	48.1%	23.7%	1.0x	0.9x	4.0x	2.8x
Knights Group Holdings plc	110,633	206,347	24.7%	40.1%	17.8%	1.3x	1.1x	7.3x	5.1x
KLDiscovery Inc.	90,132	577,353	25.9%	46.6%	12.7%	1.8x	NA	14.5x	NA
RBG Holdings plc	73,513	114,435	46.4%	41.1%	22.7%	1.7x	1.9x	7.5x	8.9x
Median	\$131,523	\$223,234	54.9%	43.9%	17.7%	1.6x	1.5x	8.7x	5.5x
Total Comp Set Median	\$604,203	\$638,647	56.5%	64.3%	24.4%	2.1x	2.9x	10.9x	8.9x

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Recent Sector Transactions Detail

Closed Date	Target	<u>Headquarters</u>	<u>Buyer (s)</u>	Transaction Type	Description
12/30/2022	Della	London, United Kingdom	Wolters Kluwer	Merger/Acquisition	Della is a contract analysis software designed to democratise the use of artificial intelligence for negotiating and managing contracts
12/19/2022	CSI Helsinki	Helsinki, Finland	Saarni Cloud	Merger/Acquisition	CSI Helsinki is a legal software solution catering to legal firms, offering KYC service, a document management system and a time tracking application
12/08/2022	TLIP	Cambridge, United Kingdom	Murgitroyd Group (Sovereign Capital Partners)	Buyout/LBO, Add-on	TLIP is a provider of IP services intended to offer patent-related advice
12/06/2022	Caseload	Ontario, Canada	Volaris Group	Merger/Acquisition	Caseload is a software intended to serve the needs of government Boards, Tribunals, and Commissions, specialising in the creation of fully configured workflow, advanced reporting, intake wizards, scheduling, calendaring and document generation
12/02/2022	Libryo	London, United Kingdom	ERM Group (KKR & Corpoacion Financier Alba)	Buyout/LBO	Libryo is an automated and cloud-based platform intended to help compliance professionals and in- house lawyers alleviate their legal research work
12/01/2022	Equinox	Leeds, United Kingdom	Questel	Buyout/LBO, Add-on	Equinox is an IP management software designed to optimise admin processes for efficient case management
11/28/2022	BookBoon	London, United Kingdom	The Access Group	Buyout/LBO, Add-on	BookBoon is an online publishing platform designed to supply books and educational materials for readers
11/22/2022	Zendoc	Seattle, WA	SirionLabs	Merger/Acquisition	Zendoc is an AI-Powered contract automation platform designed to manage contracts efficiently
11/09/2022	IPlytics	Berlin, Germany	LexisNexis	Merger/Acquisition	IPlytics is a market intelligence tool designed to search and analyse technology and market landscapes, providing companies with actionable and trustworthy insights on relevant IP assets
10/25/2022	Firmaprofesional	Barcelona, Spain	Logalty (Ardian Growth and MCH Private Equity)	Buyout/LBO, Add-on	Firmaprofesional is a technology and certification service offering tools to facilitate the biometric signature and electronic notifications
10/14/2022	Revv	Bangalore, India	LegalZoom	Merger/Acquisition	Revv is a document management system designed to import data and meet the everyday demands of business documentation
10/11/2022	Rummel Software	Lauf ad Pegnitz, Germany	STP Information Technology (Bregal Unternehmerkapital and Maguar Capital Managemen	t) Buyout/LBO	Rummel Software is a legal tech and insolvency software intended to serve lawyers, notaries and insolvency administrators, simplifying the day-to-day work of all law firms
10/07/2022	LawStar	Vienna, Austria	Jentzsch Holding and Linde Verlag	Merger/Acquisition	LawStar is a provider of learning services intended to support law students and lawyers to prepare for the exams at the law faculties, the bar exam and the tax consultant exam