

# **E-Commerce Sector Brief**

Harris Williams | Q2 2025

# Q2 2025: Key Trends Observed

The E-Commerce landscape continues to evolve to consumer trends, prompting companies to adapt their playbooks.

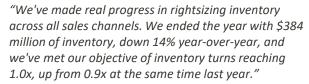
# **Happening in E-Commerce Right Now**

# Integration of Artificial Intelligence into the Operating DNA and Culture of E-Commerce Companies

"AI is being built into the culture, and frankly, built into the DNA of how we operate. It is now a reflex that is expected of our 8,000 people that work with us. So, we're really leaning into this. Even just in the last couple of weeks, we've built roughly a dozen MCP servers that pretty much make every single corner of Shopify's work legible, which means that everyone at Shopify now has more access to more information at a much more rapid clip."

> - Harley Finkelstein, President of Shopify May 2025 Earnings Call

# **Rapidly Evolving Inventory Management Strategies in Response to Tariffs**





# International E-Commerce Advertising Spend Shifting Away from the U.S.

"We have seen some reduced spend in the U.S. from Asia-based E-Commerce exporters, which we believe is in anticipation of the de minimis exemption going away on May 2. A portion of that spend has been redirected to other markets but overall spend for those advertisers is below the levels prior to April."

- Susan Li, CFO of Meta

April 2025 Earnings Call

# - Beth Clymer, COO of Canada Goose

May 2025 Earnings Call



# Regionalization of the Supply Chain

"By stocking items closer to where customers live, we're able to deliver more orders faster, often in fewer packages and at lower delivery costs. In the first quarter, we once again set new delivery speed records with our fastest delivery ever for Prime members around the world. And we delivered more items in the same day or next day in Q1 than any other quarter in our history."





# **Focus on Brand Loyalty as Price Pressures Rise**

"Our teams have been delivering on our strategy to activate the Lululemon brand across several of our markets around the world. particularly in the U.S. We continue to focus on increasing our brand awareness, which remains low in nearly every market in which we operate."

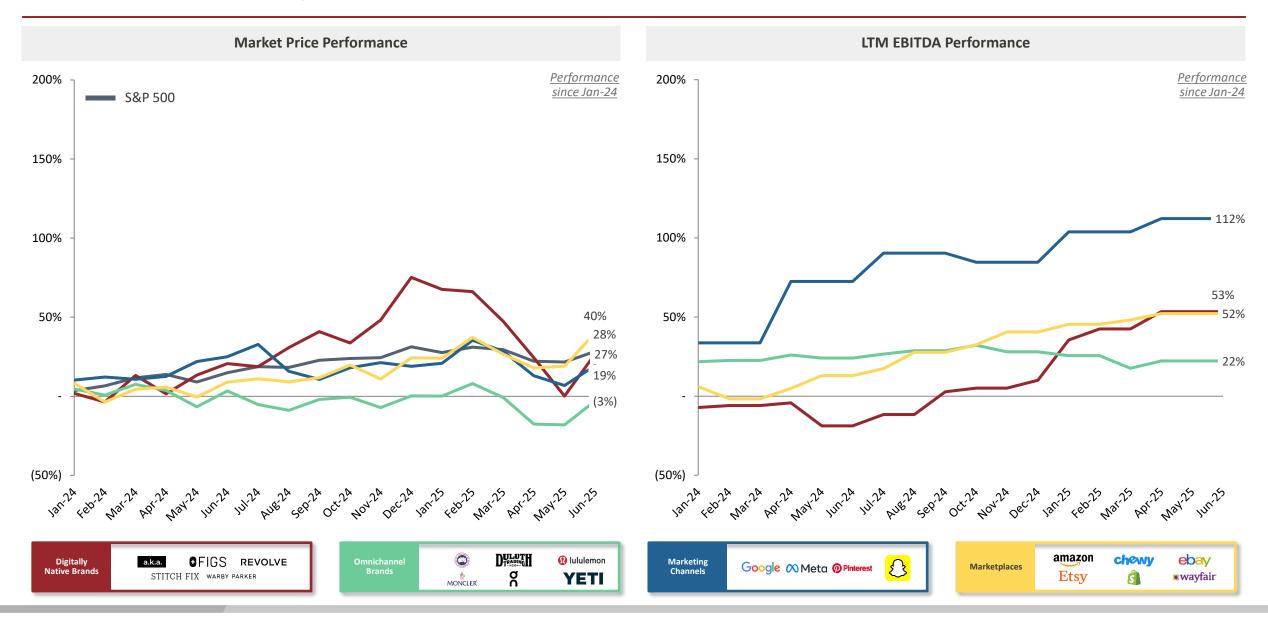
- Calvin McDonald, CEO of Lululemon

March 2025 Earnings Call

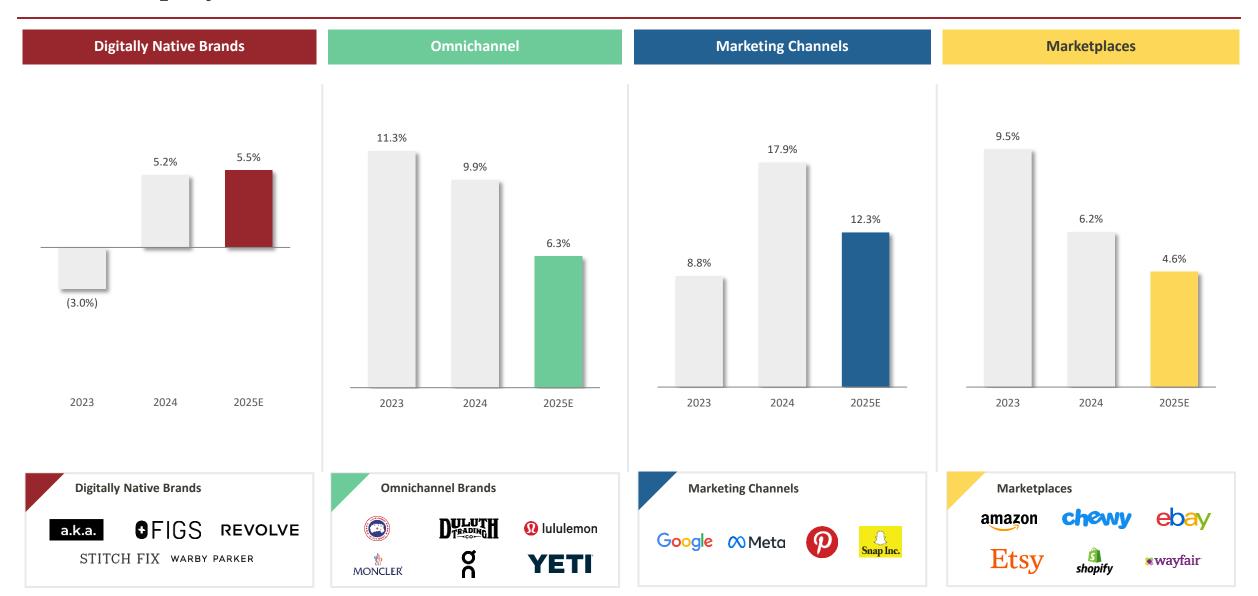




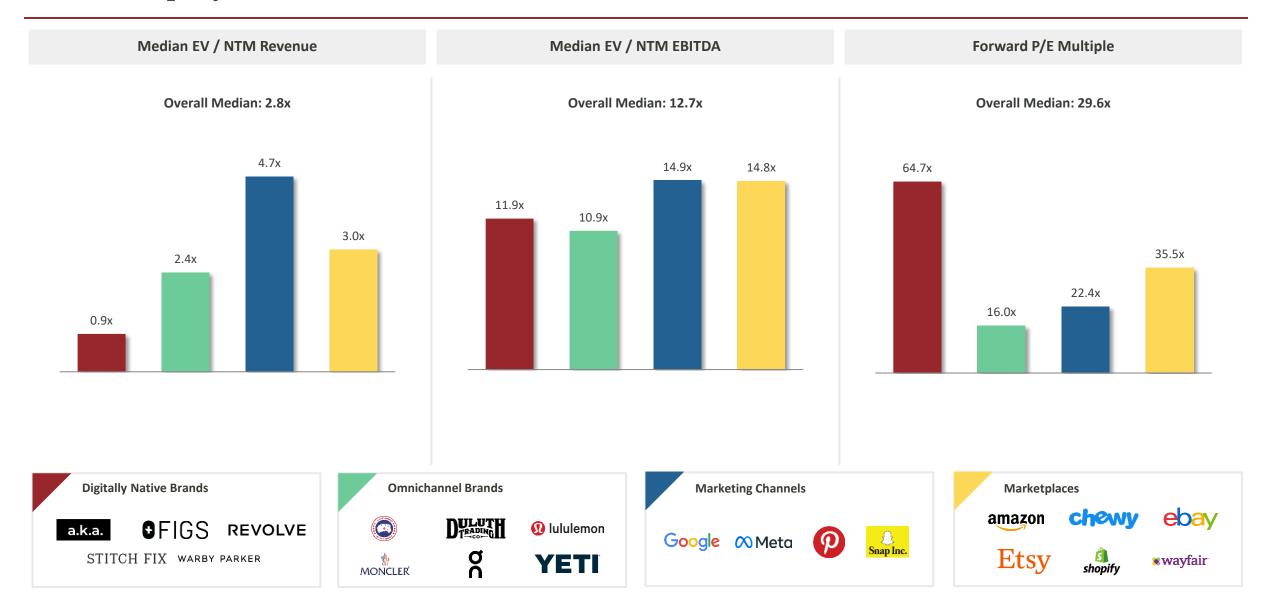
# **Recent Public Company Market Performance**



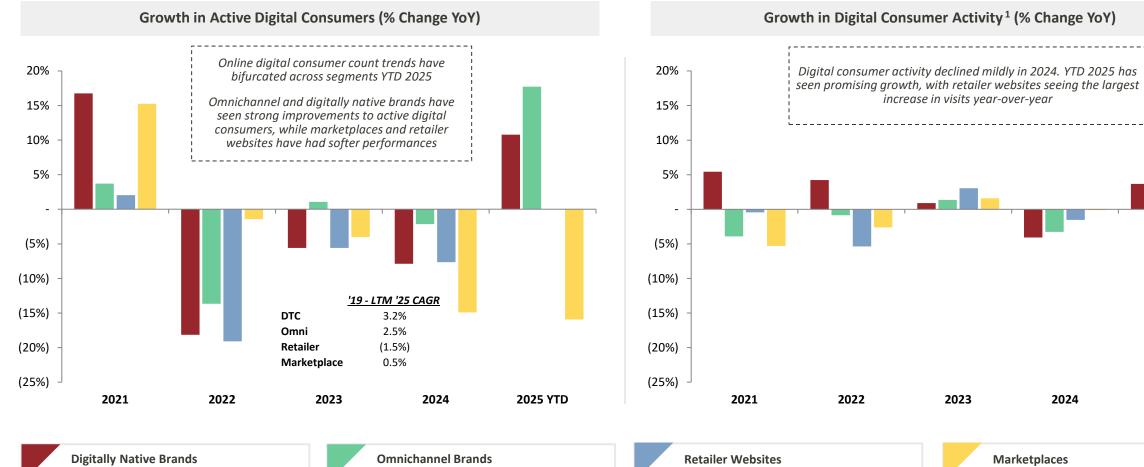
# **Public Company Revenue Growth Trends**



# **Public Company Valuation Metrics**



# Web Traffic Analytics by Channel













2025

# Harris Williams / GLOBAL INVESTMENT BANK

# Learn more about our experience in the space:



# Ryan Budlong Group Head, Managing Director Consumer Group rbudlong@harriswilliams.com (415) 217-3409



Bernardo Villar Director Consumer Group bvillar@harriswilliams.com (804) 915-0164



**Brian Titterington** Managing Director Technology Group btitterington@harriswilliams.com (415) 217-3425

# Additional Contacts

### **Ed Arkus**

Group Head, Managing Director Consumer Group earkus@harriswilliams.com +44 20 7518 8905

## Will Bain

Managing Director Consumer Group wbain@harriswilliams.com +44 20 7518 8906

### **Zach England**

Managing Director Consumer Group zengland@harriswilliams.com (415) 217-3429

### **Andreas Poth**

Managing Director Consumer Group apoth@harriswilliams.com +49 69 3650638 20

### **Brent Spiller**

Group Head, Managing Director Consumer Group bspiller@harriswilliams.com (804) 915-0183

### Tim Alexander

Managing Director Consumer Group talexander@harriswilliams.com (612) 359-2716

### **Corey Benjamin**

Ryan Freeman

Managing Director

Consumer Group

(612) 359-2703

**Managing Director Consumer Group** cbenjamin@harriswilliams.com (804) 932-1342

rfreeman@harriswilliams.com

### **Brant Cash**

Managing Director Consumer Group bcash@harriswilliams.com (612) 359-2709

# Select recent transactions in the sector:









# **Kelly McPhilliamy**

Managing Director Consumer Group kmcphilliamy@harriswilliams.com (804) 915-0114



# Harris Williams: Deep DTC and E-Commerce Sector Experience

**Select DTC / E-Commerce Clients** 

# **DIGITALLY NATIVE BRANDS OMNICHANNEL BRANDS** absolute<sup>\*</sup> **BOOT BARN** BELLAMI collagen **BAARSMA** WINES stride rite r.e.M.beauty Slim**fast** Scholle IPN **SEBAGO** h solo stove W Wholesale Supplies Plus VISUAL COMFORT Voff§ YUMOVE\* **CONSUMER-FACING TECHNOLOGY MARKETING & DATA ANALYTICS** COUPON CABIN DR DIGITAL ROOM LLC **Property** Direct Ferries **fmgsuite** medicalknowledgegroup... kalkomey GAMESPARKS LEISURE PASS GROUP NORTHSTAR **live**auctioneers **E-COMMERCE ANALYTICS** CARBON 6 Pn Precision Nutrition Upstream shopzilla DME automotive

# **Insightful Sector Content**

Harris Williams Pet Sector Update | May 2024



Link to Read

 E-Commerce: 5 Key Themes Driving Growth | March 2024



Link to Read

E-Commerce Consumer Survey: A Glimpse Into What's Ahead | 2024



<u>Link to Read</u>

# Harris Williams / GLOBAL INVESTMENT BANK

Harris Williams is a global investment bank specializing in M&A and private capital advisory services. Clients worldwide rely on us to help unlock value in their business and turn ambitious goals into reality. We approach every engagement with boundless collaboration, pooling expertise and relationships across industries, service offerings, and geographies.

# Deep Industry Experience

# **Proven Expertise**

# **Core Values That Drive Success**







Unique Multi-Sector Coverage

of E-Commerce











MERGERS & ACQUISITIONS

PRIVATE CAPITAL SOLUTIONS

PRIMARY FUND PLACEMENT









75%

Revenue from repeat clients

87%

Managing Directors promoted from within

30+

Year history

# Sources and Disclosures

### **Sources**

- 1. S&P Capital IQ
- 2. PitchBook
- 3. Semrush

# **Disclosures and Disclaimers**

Harris Williams LLC is a registered broker-dealer and member of FINRA and SIPC. Harris Williams & Co. Ltd is a private limited company incorporated under English law with its registered office at 13th floor, One Angel Court, London EC2R 7HJ, U.K., registered with the Registrar of Companies for England and Wales (registration number 07078852). Harris Williams & Co. Ltd is authorised and regulated by the Financial Conduct Authority, number 5408952. Harris Williams Private Capital Advisory Ltd. is an Appointed Representative of Sturgeon Ventures, LLP, which is authorised and regulated by the Financial Conduct Authority number 452811. Harris Williams & Co. Corporate Finance Advisors GmbH is registered in the commercial register of the local court of Frankfurt am Main, Germany, under HRB 107540. The registered address is 16th Floor, Marienturm, Taunusanlage 9-10 60329, Frankfurt am Main, Germany (email address: hwgermany@harriswilliams.com). Geschäftsführer/Director: Paul Poggi, VAT No. DE321666994. Harris Williams is a trade name under which Harris Williams LLC, Harris Williams & Co. Ltd and Harris Williams & Co. Corporate Finance Advisors GmbH conduct business.

HW is an affiliate of The PNC Financial Services Group, Inc., which, together with its subsidiaries and affiliates and their agents (collectively, "PNC"), engages in a broad range of businesses. PNC may have had, and may currently or in the future have, business with or ownership in the Company and its related persons, potential parties to the proposed transaction and their related persons, or their competitors, customers, or suppliers. When HW is engaged to provide adviser services in a transaction, HW is acting only for its client in connection with the proposed transaction.

The distribution of this document in certain jurisdictions may be restricted by law, and accordingly, recipients of this document represent that they are able to receive this document without contravention of any registration requirement or other legal restrictions in the jurisdictions in which they reside or in which they conduct business.

This document does not contain all the information needed to assess any transaction. You must conduct your own investigations and analyses. HW does not provide accounting, tax, investment, regulatory, or legal advice to anyone. This document is for discussion purposes only and is not a recommendation, offer, or solicitation for the purchase or sale of any security or an invitation or inducement to engage in any transaction or investment activity. HW obtained the information in this document from company and/or third-party sources. HW has not independently verified such information, and no obligation is undertaken to provide updated or additional information. No representation or warranty, expressed or implied, is made in relation to the fairness, accuracy, correctness, or completeness of the information, opinions, or conclusions expressed herein. All forward-looking statements herein involve assumptions and elements of subjective judgment and analysis and are not facts. Nothing in this document guarantees future results or performance.

This document is only being distributed to, and only made available to, and directed at: (a) persons who are outside the United Kingdom; (b) persons in the United Kingdom who have professional experience in matters relating to investments falling within Article 19(5) of the U.K. Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Order"); (c) high net worth entities and other persons to whom it may otherwise lawfully be communicated falling within Article 49(2)(a) and (d) of the Order; or (d) any other person to whom this document may otherwise lawfully be communicated or caused to be communicated (all such persons in (b) to (d) together being referred to as "Relevant Persons"). This document must not be acted on or relied on by persons who are not Relevant Persons. In the U.K., any investment or investment activity to which this document relates is only available to, and will be engaged with, relevant persons.

