



Commercial & Industrial Services Sector Brief

Harris Williams | Q1 2025

Commercial & Industrial Services Landscape

WHERE INVESTORS ARE FOCUSED IN COMMERCIAL & INDUSTRIAL SERVICES



Organic Growth

- Long-term track record of organic volume growth
- White space opportunities with long runways for future growth



Mission-Critical, Non-Discretionary Services

- Regulatory and compliance tailwinds
- Low average spend per service



Skilled Labor

- Highly skilled / technical labor force with differentiated solution set
- Success acquiring and retaining talent to meet demand



Ability to Scale

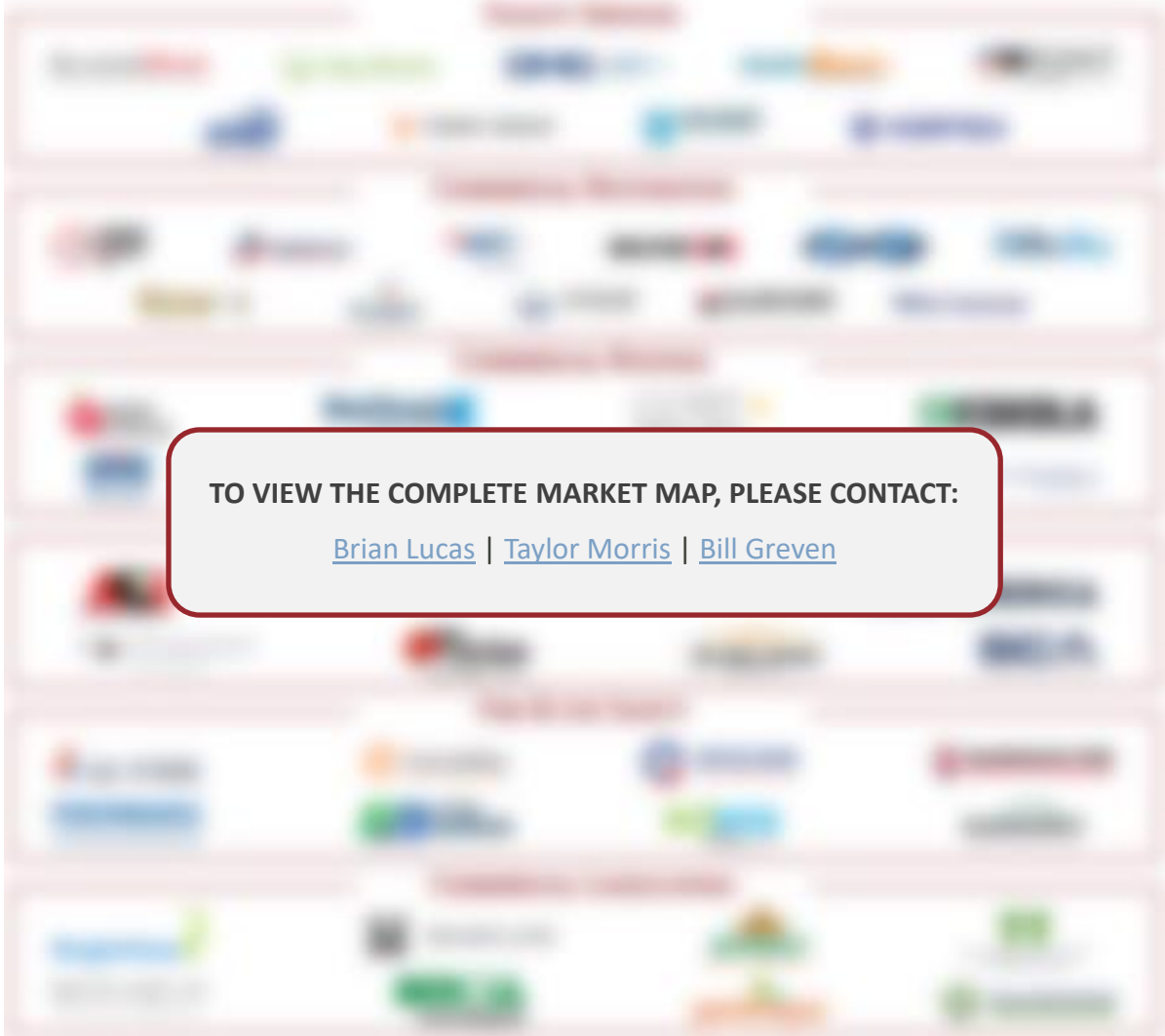
- Sectors with a large, fragmented landscape
- Add-on acquisitions at a reasonable price



Financial Profile

- Reoccurring / recurring revenue mix
- Long-term margin stability

KEY COMMERCIAL & INDUSTRIAL SERVICES SUBSECTORS



TO VIEW THE COMPLETE MARKET MAP, PLEASE CONTACT:
[Brian Lucas](#) | [Taylor Morris](#) | [Bill Greven](#)

Perspectives on Commercial & Industrial Services

<p>Roofing</p> <p>Commercial roofing comprises the installation, repair, replacement, and upkeep of roofing systems for businesses, warehouses, and various other large commercial properties</p>	<p>Fire & Security</p> <p>Fire includes the recurring inspection and maintenance of existing commercial fire systems, increasingly overlapping with highly recurring alarm monitoring and access control security systems</p>	<p>HVAC & Mechanical</p> <p>Platforms primarily focused on break-fix, system replacements, energy efficiency, and new builds, increasingly overlapping with refrigeration, electrical, and plumbing</p>	<p>Landscaping</p> <p>Landscaping companies provide maintenance and development services, as well as ancillary services such as tree care and snow removal, for commercial customers</p>	<p>Restoration</p> <p>Property restoration comprises mitigation and reconstruction services to commercial properties with damages or losses due to “everyday” or one-time, catastrophic events</p>																		
<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$40-\$45B total addressable market growing at 3%-4% per year Aging installed base of commercial roofs Industry shift toward shorter life-cycle roofing systems Limited industry-wide labor capacity Increased maintenance requirements 	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$30-\$35B total addressable market, growing at 5%-7% per year Regulatory-driven, non-discretionary service for all commercial buildings Important KPIs include mix of recurring vs. one-time revenue Burgeoning opportunity to integrate fire and security services into one platform 	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$50B+ total addressable market growing at 4%-5% per year Highly mission critical with an attractive mix of preventative maintenance, break-fix work, and systems upgrades Increasing focus on technological improvements that reduce user cost and improve system efficiency 	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$80B total addressable market growing at 4%-6% per year Maintenance services are non-discretionary for commercial customers Increasing demand for quality, sole-sourced contracts, and convenience Highly recurring with high volume of services per year (e.g., once per month) 	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$20B-\$25B total addressable market growing at 4%-6% per year Primarily segmented by 1) mitigation (caused by fire, water, mold, etc.) and 2) reconstruction (caused by hurricane, tornado, flooding, etc.) Non-discretionary to remediate and often reimbursed through insurance 																		
<p>Docks and Doors</p> <p>Docks & Doors services include installing, upgrading, and maintaining loading docks and doors for various commercial end markets (e.g., warehouses, distribution, manufacturing, pedestrian)</p>	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$20B+ total addressable market growing at 5%-7% per year Primarily segmented by design & install, equipment optimization, maintenance, and replacement Recurring revenue derived from maintenance of mission-critical facility equipment Tailwinds from heightened safety, increased customer automation and technology solutions, and cost optimization across the supply chain 		<p>Facility Budget Segmentation</p> <table border="1"> <thead> <tr> <th>Total Facility Budget Segmentation</th> <th>Maintenance Expense Segmentation</th> </tr> </thead> <tbody> <tr> <td>Other, 8%</td> <td>Other, 7%</td> </tr> <tr> <td>Admin, 8%</td> <td>Exterior, 5%</td> </tr> <tr> <td>Cleaning, 8%</td> <td>Electrical, 8%</td> </tr> <tr> <td>Maint., 11%</td> <td>Interior, 10%</td> </tr> <tr> <td>Utility, 15%</td> <td>Parking, 10%</td> </tr> <tr> <td>Leasing, 24%</td> <td>Elevator, 10%</td> </tr> <tr> <td>Fixed, 26%</td> <td>HVAC, 13%</td> </tr> <tr> <td></td> <td>Payroll, Taxes & Fringes, 37%</td> </tr> </tbody> </table>		Total Facility Budget Segmentation	Maintenance Expense Segmentation	Other, 8%	Other, 7%	Admin, 8%	Exterior, 5%	Cleaning, 8%	Electrical, 8%	Maint., 11%	Interior, 10%	Utility, 15%	Parking, 10%	Leasing, 24%	Elevator, 10%	Fixed, 26%	HVAC, 13%		Payroll, Taxes & Fringes, 37%
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<p>Paving & Street Maintenance</p> <p>Paving and street maintenance includes upkeep services for roads, sidewalks, and parking lots of state, municipal, commercial, HOA, and industrial customers</p>	<p>Key Characteristics & Trends</p> <ul style="list-style-type: none"> \$25B-\$30B total addressable market growing at 4%-6% per year Primarily segmented by cleaning, re-paving (e.g., overlay, crack seal), and striping Attractive investment considerations include stable demand drivers, high fragmentation, and large market with a variety of customer types (e.g., municipals, DOT, educational facilities, retail parking lots, homeowner's associations, etc.) Contracts tend to be long-term in nature with strong customer retention 																					

What We're Reading

In this sector brief, we have included a collection of articles focused on a variety of trends that the Harris Williams team is seeing from market participants. Commercial and industrial services are mission critical, recurring, and recession-resistant, with many subsectors offering a large, fragmented, total addressable market. This high fragmentation provides ample buy-and-build opportunities and runway for add-on acquisitions. The selected articles highlight trends across the facility management, HVAC, and restoration sectors and underscore future growth avenues and key themes to monitor in 2025.

TRENDS ACROSS THE BROADER COMMERCIAL AND INDUSTRIAL SERVICE SUB-SECTORS THAT UNDERScore KEY THEMES TO MONITOR IN 2025

2025 Industry Outlook: Business Services

Harris Williams

“Buyers remain interested in companies featuring healthy cash flow, recurring revenue, stable markets, and visible, predictable demand driven by ongoing, non-discretionary needs.”
[Read the full article here.](#)

Landscaping Trends to Boost Curb Appeal and Sustainability for Commercial Properties

Estate Landscaping

“Technology is transforming landscaping, making it smarter and more efficient. In 2025, commercial properties are leveraging technology to streamline maintenance and improve landscape health.”
[Read the full article here.](#)

Four Workplace Trends to Watch Out For in 2025

Forbes

“There is now a greater demand for skilled trades and hybrid roles that combine manual labor with technical expertise, challenging traditional notions of work and opening up new career opportunities across various industries.”
[Read the full article here.](#)

What Facility Managers Need to Know About Electric Heating in 2025

Facility Executive

“As facilities around the country age, their equipment will need to be retrofitted or replaced. Given today’s technological advancements, facility managers have a lot of heating options to choose from for their commercial spaces.”
[Read the full article here.](#)

The Future of Commercial Roofing

Jackson Global

“The commercial roofing industry is undergoing a significant transformation, driven by the adoption of advanced technologies. Tools like drones, IoT-enabled systems, and project management software are no longer optional, they’re essential for project managers, estimators, and operations teams looking to stay ahead in 2025.”
[Read the full article here.](#)

Navigate the Six Key Security Shifts of 2025

Buildings

“As we look toward 2025, the complexity of security continues to grow exponentially with stakes higher than ever. To stay one step ahead of security threats while juggling new technologies, heavy workloads, and budget limitations, security teams need more sophisticated, data-driven solutions and integrated services that simplify overall building management and enhance occupant protection for these spaces.”
[Read the full article here.](#)

Recent Harris Williams Industry Content

Outlook 2025: A Time for Action



[Link to Read](#)

“Impatience has been building in the market for high-quality opportunities, and investors are eager to deploy capital and generate liquidity. Against this backdrop, 2025 should see continued strengthening in the market.”



Client Spotlight

Client Spotlight: Pye-Barker Fire & Safety



a portfolio company of

ALTAS LGP

has received minority investments from



BUSINESS OVERVIEW

- Headquartered in Atlanta, Georgia, Pye-Barker is the nation's largest provider of commercial fire, life safety, and security services operating in more than 45 states across more than 250 branch locations
- Provides recurring and re-occurring services such as inspection, testing, maintenance, repair, monitoring, and replacement as well as products such as suppression, monitoring, alarm, and sprinkler
- Exceptional organic growth supplemented with proven history of value creation through M&A with a systematic approach to integration

TRANSACTION OVERVIEW

- On January 10, 2025, Pye-Barker announced that a wholly owned subsidiary of the Abu Dhabi Investment Authority and GIC had completed acquisitions of minority stakes in Pye-Barker
- The Company attracted interest from multiple large financial sponsors and sovereign wealth funds
- With both Altas and LGP maintaining significant stakes, ADIA and GIC will provide capital to enable Pye-Barker to continue expanding

KEY VALUE DRIVERS

- Unmatched national scale amongst a large, fragmented market
- Recurring / re-occurring nature of revenue
- Track record of strong organic growth
- Proven M&A strategy along with quality data supporting the strength of integration and post-acquisition performance of targets

SENIOR DEAL TEAM



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The HW Difference



Tactical Data Preparation Ahead of Buyer Diligence

Early Education with the Right Investors Armed with the Right Data

Effective Navigation Around Battleground Diligence Areas

Client Spotlight: Yellowstone Landscaping



a portfolio company of



has received a minority investment from



BUSINESS OVERVIEW

- Headquartered in Bunnell, Florida, Yellowstone is the leading commercial landscaping services provider in the United States
- Services include mowing & detailing, irrigation services, turf management, wide-area maintenance, enhancements, arbor care, and landscape installation & design
- Exclusive focus on commercial end markets, composed primarily of community associations, the public sector, commercial offices, multi-family homes, retail, education, industrial, healthcare, and hospitality

TRANSACTION OVERVIEW

- On December 23, 2024, Yellowstone announced that Neuberger Berman has acquired a significant minority stake in the Company
- Executed a targeted, sponsor-only process
- Facilitated ~20 introductory management meetings with select buyers prior to the broader process launch
- Pivoted to a minority transaction, which yielded a great outcome for existing shareholders, management, and new investors

KEY VALUE DRIVERS

- Proven M&A track record in new and existing markets with a robust pipeline of additional opportunities across the large, fragmented commercial landscape maintenance market
- Impressive organic growth driven by a strong leadership team with a deep bench of talented operators
- Contractually recurring revenue base concentrated in landscape maintenance across a diverse, blue-chip customer base

SENIOR DEAL TEAM



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The HW Difference



Thoughtful Information
Dissemination to Investors Familiar
and New to the Business

Prepared Management for Key
Buyer Diligence Areas Pre-Launch

Robust Data Analyses in Plain-
English, Easy-to-Digest Buyer Packet

Recent Commercial & Industrial Services Transactions

Environmental Remedies acquired by ICV Partners in March 2025



Garda World completes recapitalization in March 2025



Safe Harbor Marinas acquired by Blackstone Infrastructure in February 2025



Agellus Capital merges three fire businesses to create Bluejack in February 2025



United Building Solutions acquired by AE Industrial in February 2025



S&K Building Services acquired by RF Investment Partners in February 2025



Statewide Roofing acquired by Point 41 Capital Partners in February 2025



TEC Services acquired by Braemont Capital in January 2025



Pye-Barker received minority investments from ADIA and GIC in January 2025



Yellowstone received a minority investment from Neuberger Berman in December 2024



Recent Commercial & Industrial Services Transactions (cont.)

Comvest recapitalized Bland Landscaping in December 2024



Target



Investor

Flow Service Partners acquired by Quad-C in November 2024



Target



Investor

Endeavor Fire Protection acquired by API Group in November 2024



Target



Investor

PROtect acquired by Sterling Investment Partners in November 2024



Target



Investor

The Parking Spot acquired by KKR in October 2024



Target



Investor

GeoStabilization acquired by Leonard Green & Partners in September 2024



Target



Investor

Total PowerGen Solutions acquired by Audax in September 2024



Target



Investor

Action Elevator acquired by H.I.G. Capital in September 2024



Target



Investor

Altus Fire & Life Safety acquired by Apax in September 2024



Target



Investor

AI Fire acquired by Blackstone in September 2024



Target



Investor

Recent Commercial & Industrial Services Transactions (cont.)

Premier Building Associates acquired by Boyne Capital in August 2024



Target



Investor

Commercial Fire Assets of Carrier acquired by Lone Star Funds in August 2024



Target



Investor

GenServe acquired by Aurora Capital Partners in August 2024



Target



Investor

DuraServ acquired by Leonard Green & Partners in August 2024



Target



Investor

ProSite Services acquired by RF Investment Partners in July 2024



Target



Investor

American Restoration acquired by Morgan Stanley Capital Partners in July 2024



Target



Investor

Marmic Fire & Safety acquired by KKR in July 2024



Target



Investor

TFS Global acquired by Southfield in July 2024



Target



Investor

Nations Roof acquired by AEA in July 2024



Target



Investor

Onyx Fire Protection Services acquired by Blackstone in July 2024



Target



Investor

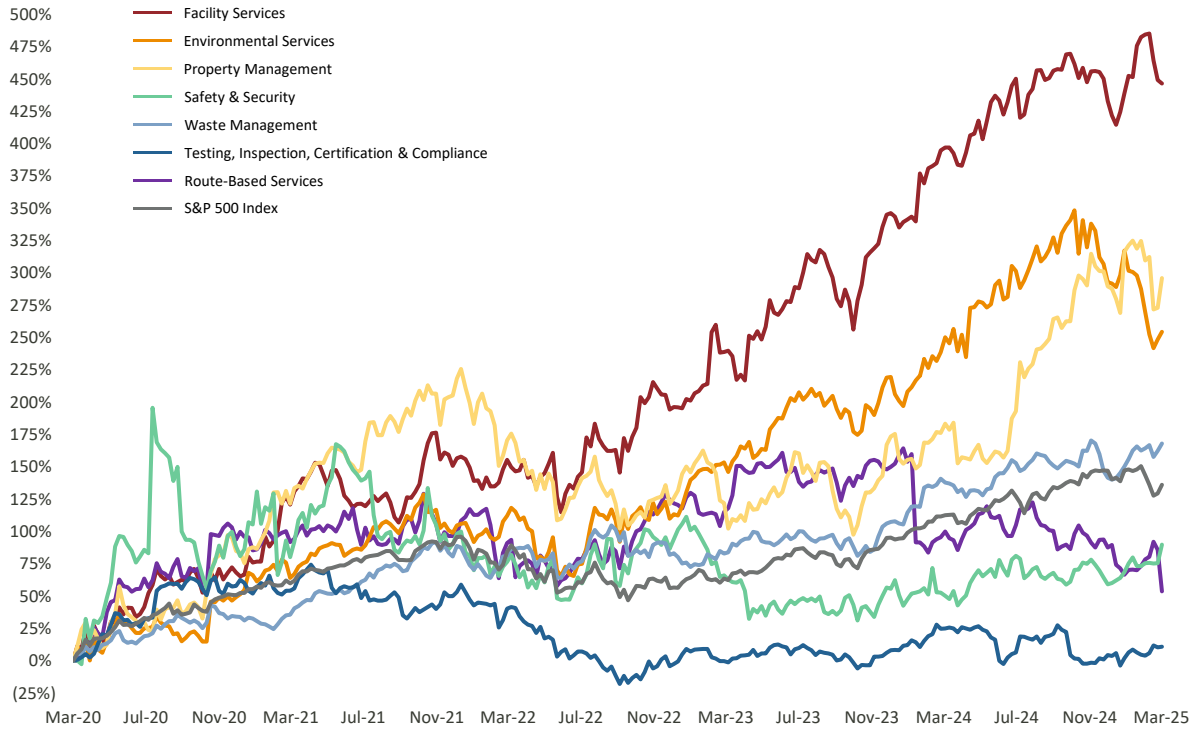


Sector and Economic Indicators

Commercial & Industrial Services Public Company Performance and Trends¹

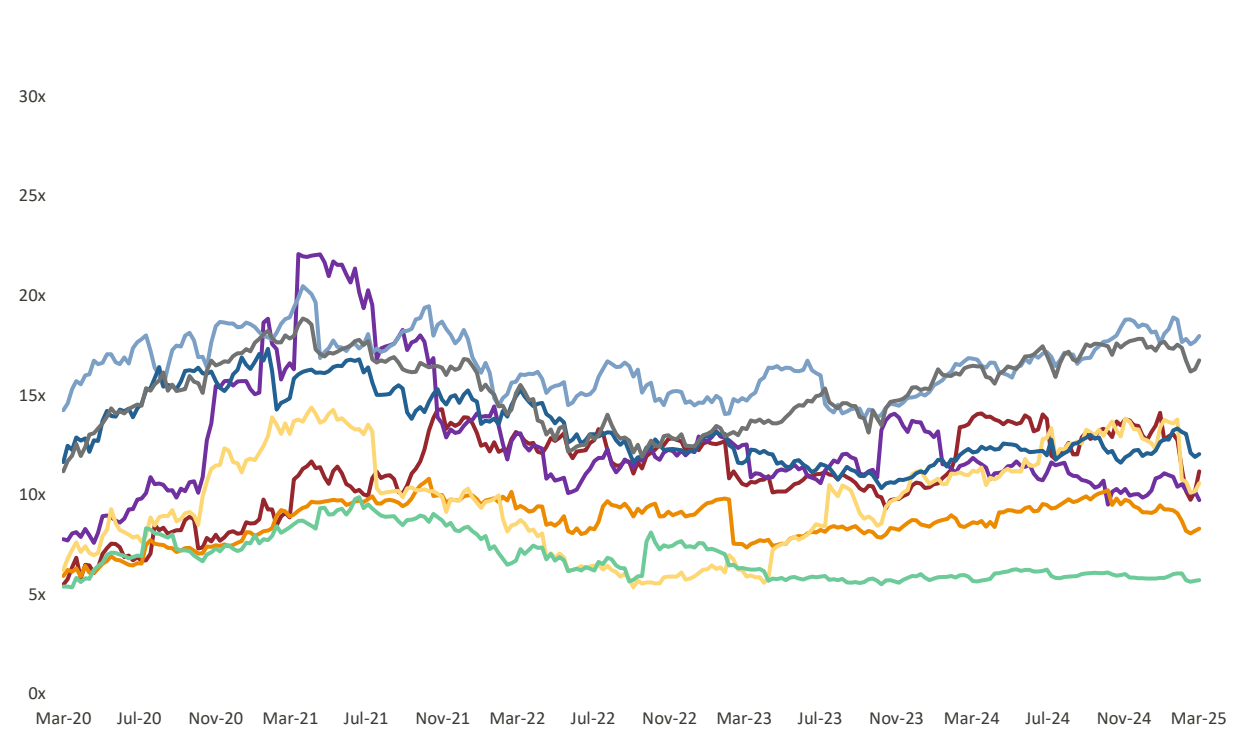
Historical Stock Prices – Last 5 Years

Indexed Stock Price Performance for the Period March 2020 – March 2025



Historical Median TEV/LTM EBITDA Multiples – Last 5 Years

Median TEV/LTM EBITDA Multiples for the Period March 2020 – March 2025



Facility Services

Environmental Services

Property Management

Safety & Security

Waste Management

TICC

Route-Based Services

S&P 500 Index



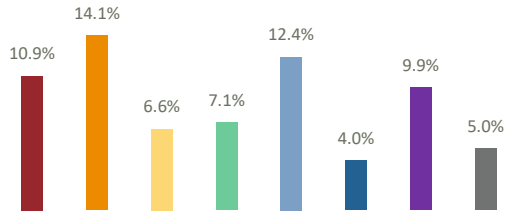
1. S&P Capital IQ as of 03/24/2025; ABM Industries, ADT, ALS, API Group, Aramark, Bureau Veritas, Casella Waste Systems, CBRE Group, Cintas Corporation, Clean Harbors, Comfort Systems, Cushman & Wakefield, Ecolab, EMCOR Group, Eurofins Scientific, GFL Environmental, Intertek Group, ISS, Jones Lang LaSalle, Prosegur Compañía de Seguridad, Rentokil Initial, Republic Services, Securitas, SGS, Sodexo, UniFirst, Veolia Environment, Waste Connections, and Waste Management

Commercial & Industrial Services Public Company Performance and Trends (Cont.)¹

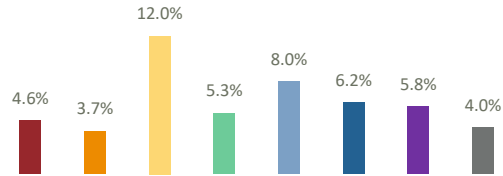
Public Company – Operating Metrics

Performance for the Period March 2022 – March 2025

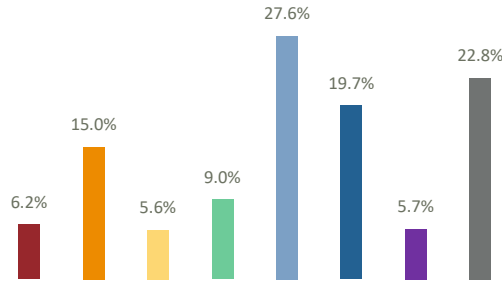
Median 3-Year Revenue CAGR



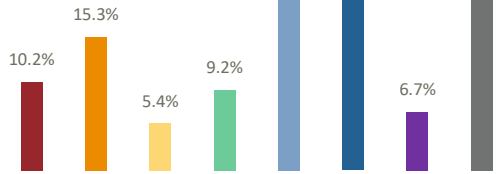
Median LTM Revenue Growth



Median 3-Year EBITDA Margin

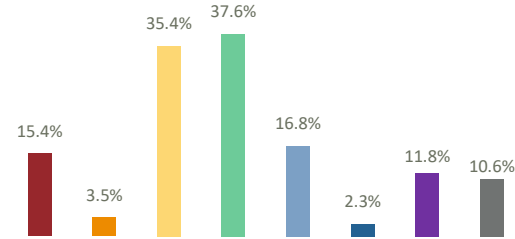


Median LTM EBITDA Margin

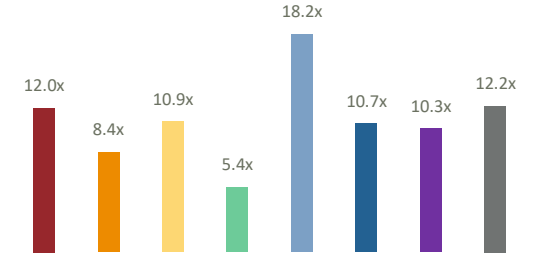


Public Company – Valuation Metrics

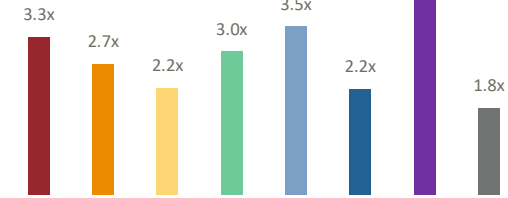
12-Month Change in Stock Price



Median TEV / 2024E EBITDA Multiple



Net Debt / LTM EBITDA



Facility Services

Environmental Services

Property Management

Safety & Security

Waste Management

TICC

Route-Based Services

S&P 500 Index

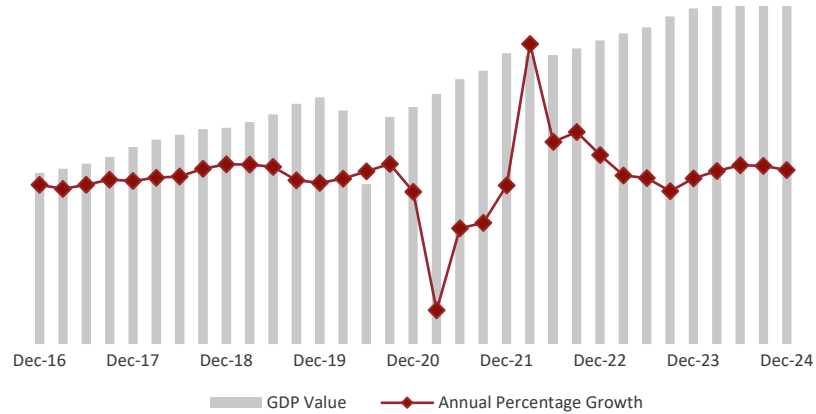


1. S&P Capital IQ as of 03/24/2025; ABM Industries, ADT, ALS, API Group, Aramark, Bureau Veritas, Casella Waste Systems, CBRE Group, Cintas Corporation, Clean Harbors, Comfort Systems, Cushman & Wakefield, Ecolab, EMCOR Group, Eurofins Scientific, GFL Environmental, Intertek Group, ISS, Jones Lang LaSalle, Prosegur Compañía de Seguridad, Rentokil Initial, Republic Services, Securitas, SGS, Sodexo, UniFirst, Veolia Environment, Waste Connections, and Waste Management

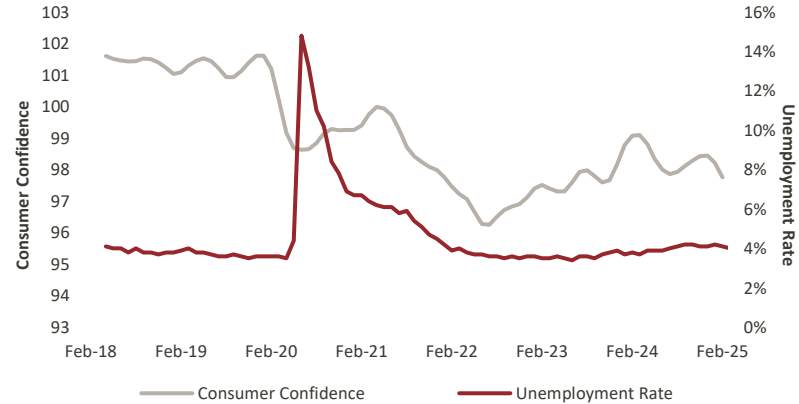
Economic Trends

U.S. GDP Growth¹

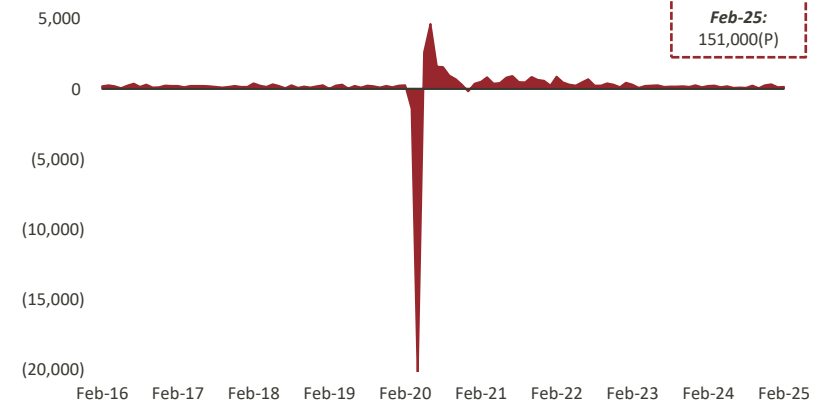
(In billions indexed to 2016 USD)



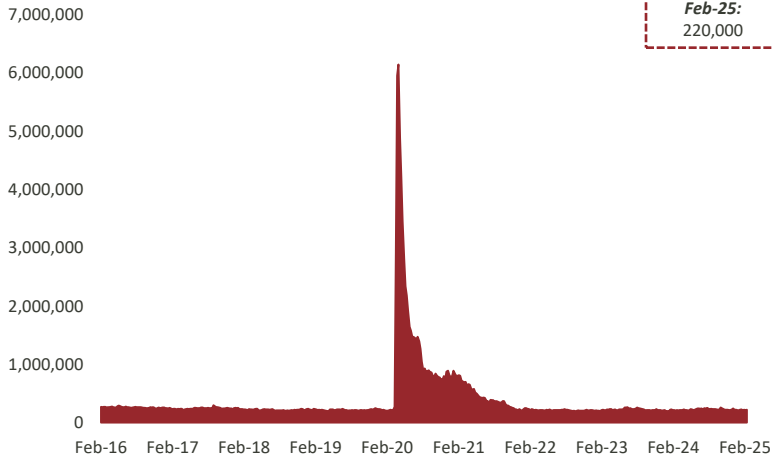
Consumer Confidence & Unemployment Rate²



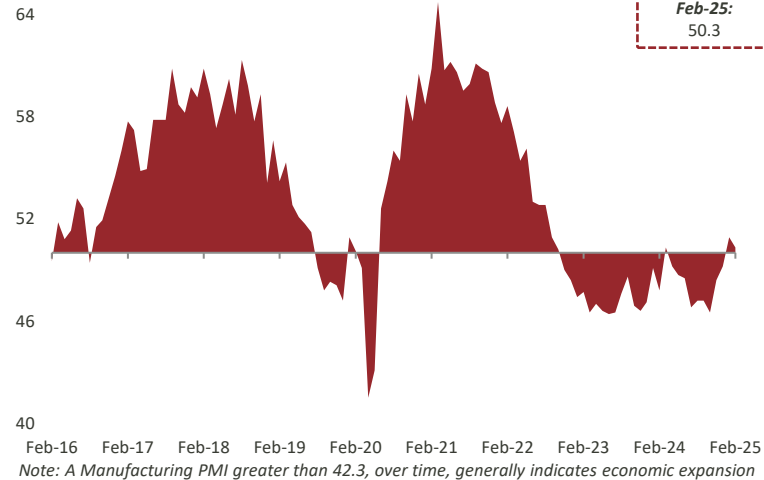
Non-Farm Payrolls (1-Month Net Change)³



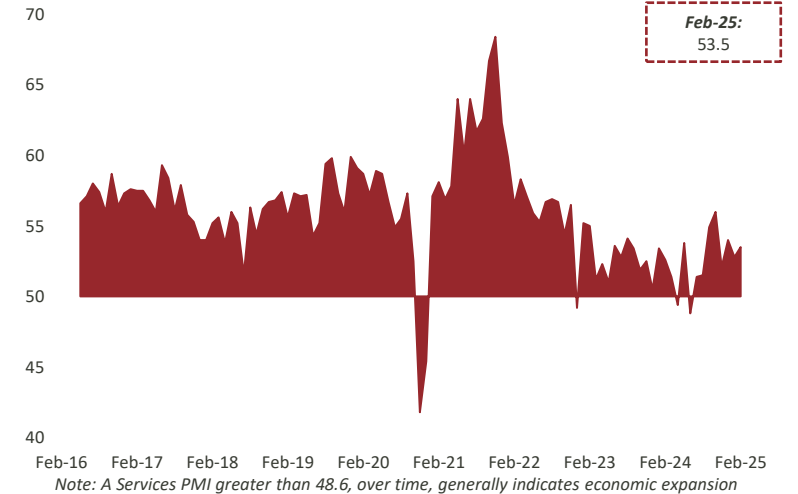
U.S. Initial Jobless Claims⁴



Manufacturing Purchasing Managers' Index⁵



Services Purchasing Managers' Index⁵





Economic and Geo-Political Commentary

PNC's National Economic Outlook

Consumer Sentiment Plunged in March; That Marks the Third Consecutive Decline

- Consumers became much less confident this month amid inflation fears and equity market declines. Consumer sentiment plunged to 57.9 in March according to the preliminary estimate from the University of Michigan. This is the third consecutive decline. Moreover, this was below the consensus forecast of 63.2 and the lowest since November 2022. The decline was broad-based, with the expectations component sliding 9.8 points and the present conditions components falling a more modest 2.2 points.
- There was a distinct difference among political parties, with a consumer sentiment reading of 83.9 in March for Republicans and just 41.4 for Democrats. Republicans were much more upbeat about the future, with the index of consumer expectations registering a reading of 95.7 compared to just 28.2 for Democrats. Interestingly, there was only a 3.4-point difference in the present economic conditions index, with Republicans slightly more upbeat.
- Inflation expectations rose again in March. The 12-month-ahead inflation expectations climbed to 4.9% from 4.3% last month, while five-year ahead inflation expectations increased to 3.9% from 3.5% in February. The results suggest consumers are increasingly worried tariffs will result in significantly higher prices.
- Consumer sentiment remains at a very low level that is typically seen in recessions (consumer sentiment averaged 63.6 during the Global Financial Crisis of 2008/2009) and is not consistent with the sturdy pace of economic growth and still-solid labor market. Nonetheless, consumer sentiment is unlikely to register strong gains in the near term amid a great deal of policy uncertainty. That said, sentiment is unlikely to fall much further absent continued equity market declines or a sharp upturn in gasoline prices. PNC still expects the FOMC to cut the fed funds rate by 25 basis points in May and another 25 basis points in July, lowering the fed funds rate to a range of 3.75%-4.00%.

[Link to Read](#)

PNC's National Economic Outlook (cont.)

PPI Inflation Backs Down from January's Jump at -0.01% for February 2025

- The Producer Price Index (PPI) was virtually flat in February 2025 versus January, falling by 0.01% for the month on a seasonally adjusted basis. This result translates to a 3.2% year-over-year gain and the first slowdown in that measure after topline PPI growth had accelerated for five months straight through the opening of the new year. Goods PPI growth decelerated significantly in February 2025 to +0.3%, while the prices facing services-oriented businesses fell outright for the month at -0.2%. The February results were below PNC's expectations for PPI inflation and present a bit of a pressure release mechanism, with inflation pressures having regained upward momentum in recent months and uncertainty regarding the potential impact of tariffs continuing to swirl.
- February 2025's Goods PPI result breaks what had begun to look like a new fever pitch for manufacturers' cost trends. Goods PPI grew by 0.3% for the month, down from 0.5% and 0.6% results in each of the previous three monthly reports. Versus one year ago, Goods PPI is up by 1.7% after briefly breaking above the 2.0% benchmark in January (+2.3%). The less organic supply & demand pressure there is on producers' costs under current conditions, the better, considering that any sustained application of tariffs will raise prices on the raw materials currently sourced by U.S. producers, which ultimately will be passed on to consumers and further delay the Federal Reserve in achieving its 2.0% overall consumer price inflation target.
- While the argument has been made by the Trump administration that consumers can avoid paying tariff-impacted prices by simply buying U.S.-made goods, the holes in that argument are many, beginning with the fact that U.S.-made goods likely already come at a higher cost – which may well be why the same consumers weren't purchasing that option in the first place. But reorganizing raw materials supply sourcing and ramping up U.S. production of raw materials to fill the gap left by higher-cost imports will take time and manufacturers are unlikely to not pass on any higher costs they face in the meantime, if that transition takes place at all.
- A decline in Services PPI growth for February 2025 offers a less complicated positive outcome for supply-side inflation pressures. The -0.2% monthly growth result for Services PPI brings year-over-year growth for service businesses costs to +3.9%. While this is still a significantly stronger pace of growth than the near-2% year-over-year gains seen in late 2023, it is down from the peak of 4.4% growth reached to open this year. Services PPI includes retail sale of goods alongside the provision of actual services, both of which will serve as the canary in the coal mine for any tariff-induced price pressure, as they have the capacity to reflect price changes more quickly than the Goods PPI, which only makes its way to consumers after several layers of production, transportation, and wholesale-to-retail inventory management.

[Link to Read](#)

PNC's National Economic Outlook (cont.)

CPI Inflation Eased in February 2025, Topline Returned to Below 3.0% Year over Year

- The topline Consumer Price Index (CPI) inflation came at +0.2% for February 2025, in line with PNC's expectations. Core CPI inflation, which mirrors the metric that the Federal Reserve targets in its monetary policy impact goals (the Core Personal Consumption Expenditures Deflator), also gained 0.2% for the month, which was slightly below PNC's forecast for February 2025. These outcomes should help to relieve some of the worry that had amassed by breaking the inflationary uptrend that had been in place through January, but uncertainty regarding consumer prices remains intact for the months to come.
- The +0.2% Core CPI gain in February 2025, which excludes volatile food and energy inputs, was built upon an easing in price growth for consumer staples, including Transportation and Food & Beverages. Core CPI inflation is now at 3.1% on a year-ago basis, which is the lowest reading for this metric since the U.S. economy's post-pandemic battle against inflation began.
- Energy inflation was up by 0.2% in February 2025, including a 1.0% decline in Gasoline prices for the month. This result pushed year-over-year Energy inflation back into negative territory, down 0.3% versus February 2024. Oil prices have been sustained at below \$70 per barrel (West Texas Intermediate) for the past month, suggesting little in the way of upstream Energy price pressure for the U.S. economy in the months to come.
- PNC is calling for two (2) 25 basis point rate cuts from the Fed in 2025 – a scaled back pace of easing that has considered the accelerated pace of inflation that had reasserted itself through January. Few economic numbers themselves indicate fundamental weaknesses in the U.S. economy or even growing imbalances, but a lack of progress toward policy goals will keep interest rates from normalizing as quickly as had been hoped for through much of 2024. Tariff rhetoric and actions continue to threaten consumer price increases in the months to come, but February 2025's CPI inflation results showed no sign of such impacts thus far, leaving PNC's revised monetary policy expectations in place for now.

[Link to Read](#)



Harris Williams Representative Credentials

High-Quality Resume in Commercial & Industrial Services

 a portfolio company of ALTAS LGP has received minority investments from ADIA GIC	 a portfolio company of HP HARVEST PARTNERS has received a minority investment from NEUBERGER BERMAN	 a portfolio company of KKR has been acquired by LGP	 a portfolio company of RHVCapital has been acquired by KNOX-LANE	 The WRM Companies a portfolio company of INCP ENERGY TECHNOLOGY PARTNERS has been acquired by Ridgewood Infrastructure	 a portfolio company of ARCAPITA has merged with a portfolio company of TPG	 a portfolio company of Apax has been acquired by KKR	 a portfolio company of Partners Group has received an investment from KOHLBERG CREDIT NEUBERGER BERMAN	 a portfolio company of the edgewater funds JZ PARTNERS has been acquired by LEVINE LEICHTMAN CAPITAL PARTNERS	 has been recapitalized by Ridgemon EQUITY PARTNERS
 a portfolio company of Goldman Sachs has been acquired by ECP	 a portfolio company of Audax Private Equity has been acquired by ZONE a portfolio company of WIND POINT PARTNERS	 a portfolio company of Platinum Equity has been acquired by PECF USS Holding Corporation	 a portfolio company of OAKTREE has been acquired by ONEX	 a portfolio company of DOMINUS CAPITAL has been acquired by Partners Group KOHLBERG CREDIT	 a portfolio company of CI CAPITAL PARTNERS has been acquired by funds managed by Apax	 a portfolio company of funds managed by HP HARVEST PARTNERS has been acquired by KKR	 a portfolio company of ALTAS PARTNERS has received a minority investment from LGP LEONARD GREEN & PARTNERS	 has received an investment from LEVINE LEICHTMAN CAPITAL PARTNERS	 a portfolio company of ARES HP HARVEST PARTNERS has been acquired by GI PARTNERS
 Building Efficiency and Sustainability a portfolio company of WARBURG PINCUS has been acquired by LGP LEONARD GREEN & PARTNERS	 a portfolio company of ARES has received an investment from HP HARVEST PARTNERS LGP LEONARD GREEN & PARTNERS	 a portfolio company of INCLINE EQUITY PARTNERS has been acquired by PAMPLONA CAPITAL MANAGEMENT	Morgan Stanley CAPITAL PARTNERS has acquired AMERICAN RESTORATION	AEA has acquired NATIONS ROOF a portfolio company of ACACIA PARTNERS	SUMMIT PARTNERS has acquired Insurcomm	OMERS has acquired KNIGHT COMMERCIAL	 a portfolio company of LITTLEJOHN & CO. has merged with UNIFOUR FIRE & SAFETY	Audax Private Equity has acquired MONARCH LANDSCAPE COMPANIES a portfolio company of ONE ROCK CAPITAL PARTNERS	THE CARLYLE GROUP has acquired sciens Building Solutions

WHY IT MATTERS










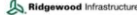


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 a portfolio company of ALTAS LGP has received minority investments from ADIA 	 a portfolio company of  has received a minority investment from NEUBERGER BERMAN	 a portfolio company of KKR has been acquired by LGP	Morgan Stanley CAPITAL PARTNERS has acquired 	 has acquired  a portfolio company of ACACIA PARTNERS	 has acquired 	 a portfolio company of RHVCapital has been acquired by KNOX-LANE	 The WRM Companies a portfolio company of  has been acquired by 	 has acquired 	 a portfolio company of ARCAPITA has merged with  a portfolio company of 	 a portfolio company of Apax has been acquired by KKR
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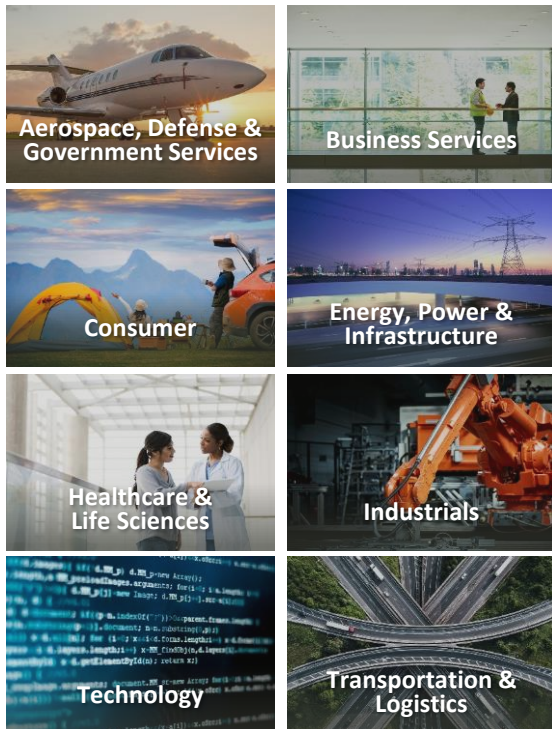


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