

ENERGY, POWER & INFRASTRUCTURE

QUARTERLY OILFIELD SERVICES SECTOR REVIEW | 3Q 2019



HARRIS WILLIAMS ("HW") OVERVIEW

GLOBAL ADVISORY PLATFORM

- Founded in 1991
- 300+ professionals across eight offices globally
- 170+ closed transactions in the last 24 months
- 21st record year in 2018
- 10 industry groups



ENERGY, POWER, & INFRASTRUCTURE ("EPI") GROUP

- 15 professionals based in Richmond, VA
- 15+ closed transactions in the last 24 months

Vertical Focus Areas

- Oilfield Services
- Energy Management
- Renewables and Distributed Energy
- Outsourced Utility Services

Oilfield Services Focus Areas

- Artificial Lift & Production
 Optimization
- Completion & Production
 Chemicals
- Digital Oilfield

- Industrial and Infrastructure
 Services
- Engineering and Construction
- Environmental Services
- TIC & Integrity Services
- Environmental Services
- Logistics
- Water Management

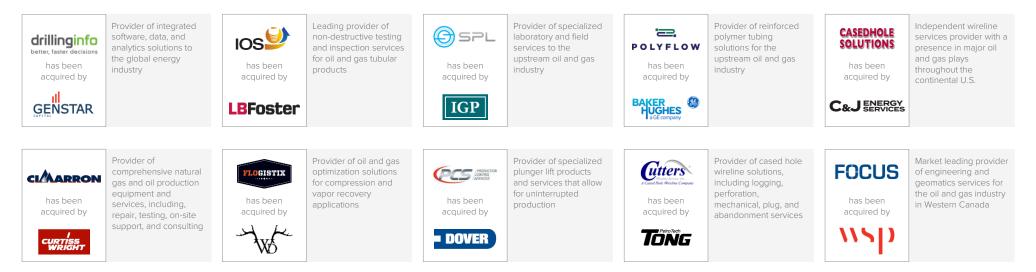
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SELECT HW TRANSACTIONS



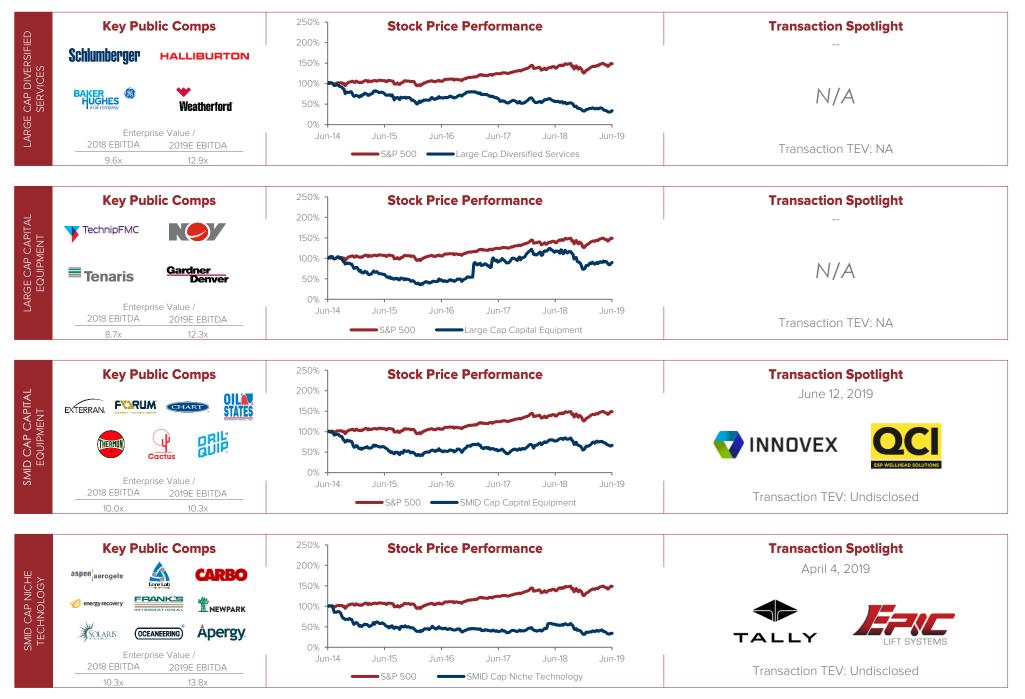
SELECT OILFIELD SERVICES M&A TRANSACTIONS^{1,2}

Announced June 17, 2019	Kean Group to merge with C&J Energy Services	Diversified Oilfield Services					
	• Keane Group and C&J Energy Services entered into a definitive agreement to combine in an all-stock merger of equals.						
	 Combined platform will increase diversification across geographies and services. 						
KEANE / C&J ENERGY SERVICES	 Significant synergy opportunity with an estimated run-rate cost savings of ~\$100 million. 						
	 Robert Drummond of Keane will serve as President and Chief Executive Officer of the 	ne combined platform.					
Enterprise Value: \$1.8 B	 Combined company's new corporate name and ticker symbol to be announced price 	or to transaction closing in 4Q 2019.					
Announced June 12, 2019	Innovex Downhole Solutions acquires Quick Connectors	Artificial Lif					
	 Innovex Downhole Solutions, a portfolio company of Intervale Capital, acquires Quid 	ck Connectors.					
	 Quick Connectors is a provider of artificial lift wellhead systems with a focus on ESP line of ESP hangers, ESP Adapters, and continuous fluid level monitoring systems & 						
IC INTERVALE CAPITAL	 The acquisition of Quick Connectors further diversifies Innovex's offering by expand fastest growing segments within the broader energy services market. 	ling into the artificial lift market, one of the					
Enterprise Value: Undisclosed	 Adam Anderson, the current CEO of Innovex, will oversee the combined platform. 						
Announced April 24, 2019	XRI acquires Fountain Quail Water Treatment	Water & Environmental Service					
	XRI Holdings acquires the water treatment and recycling division of Fountain Quail [Energy Services.					
KRI Fountain Quail ENERGY SERVICES	 Fountain Quail Water Treatment is a produced water treatment, recycling, and reuse Permian Basin, as well as other key producing basins across the U.S. 	e business with operations throughout the					
ganStanley CSL Gapital Management	 Combined with XRI's existing water midstream system, the acquisition will enhance recycle and reuse capabilities for water used in advanced completion techniques in 						

Enterprise Value: Undisclosed

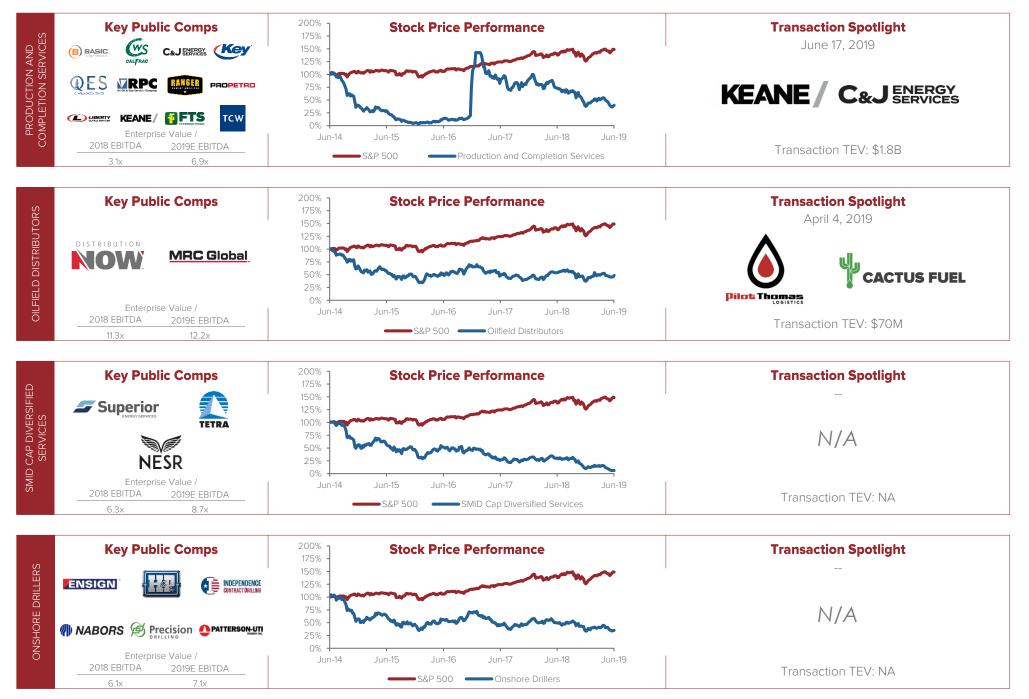
ENERGY, POWER & INFRASTRUCTURE

PUBLIC MARKET OBSERVATIONS^{1,2}



S&P CapIQ. 1)

PUBLIC MARKET OBSERVATIONS^{1,2}



S&P CapIQ.
 PitchBook.

PAGE | 4

STRATEGIC M&A ACTIVITY 1,2

ACQUIRERS OF OFS ASSETS BY VOLUME

(total # of transactions)

- Strategic acquirers represented 75% of OFS M&A transaction volume in Q2 2019
- Strategic acquirers completed 9 transactions in Q2 2019, down slightly from 11 in Q2 2018 and remaining well below market peak of 34 transactions completed in Q1 2014
- Private equity buyers continue to show increased investment appetite for OFS assets, particularly for differentiated assets of scale

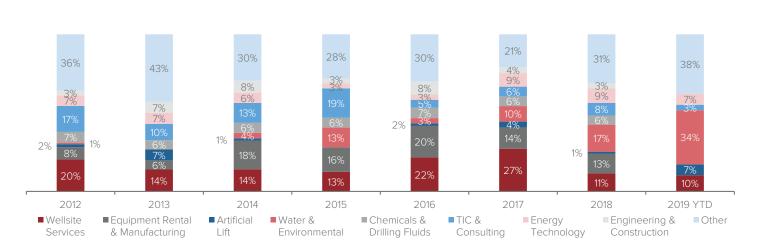


Note: Does not include add-on transactions or minority purchases

ANNUAL SUB-SECTOR M&A ACTIVITY BY VOLUME

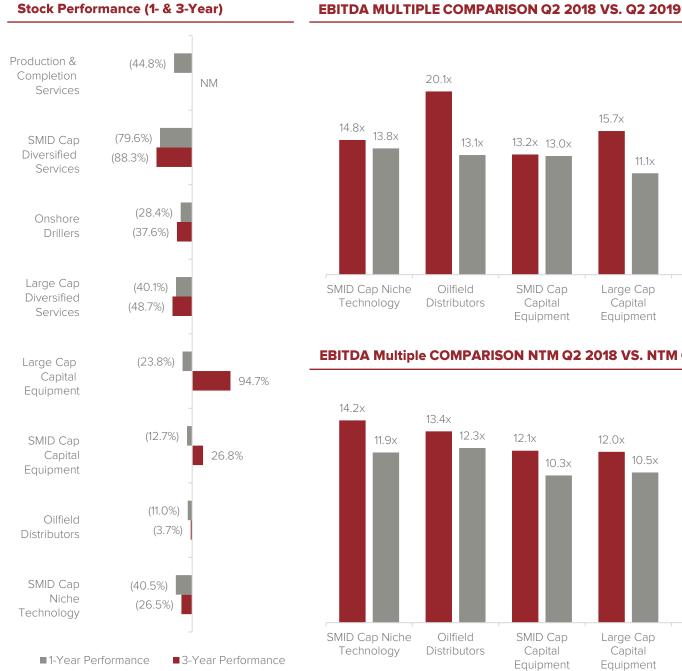
(as a % of total transactions)

- The Keane and CJ Energy merger, combined with the acquisition appetites of KLX Energy and WaterBridge, support the market consolidation theme that is expected to continue to unfold in 2H2019
- Water & environmental assets continue to see significant interest from both strategic and private buyers seeking to add scale to current holdings



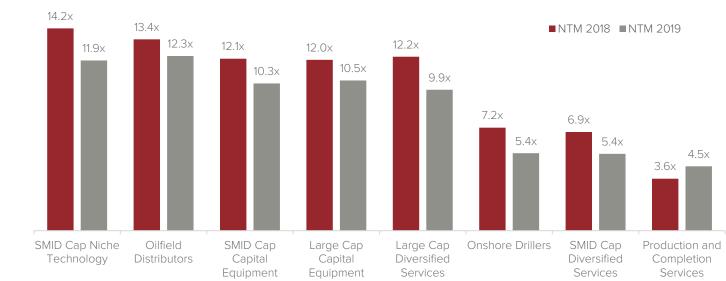
Note: Includes only major NAM and EUR transactions 1) S&P CapIQ. 2) PitchBook.

PUBLIC OFS VALUATION MULTIPLES BY SECTOR¹



■ Q2 2018 ■ Q2 2019 20.1x 15.7x 15.5x 14.8x 13.8x 13.2× 13.0× 13.1x 11.1x 10.3x 9.6x 9.7x 6.2x 5.9x 5.7x 3.8x SMID Cap Niche Oilfield SMID Cap Large Cap Large Cap Onshore Drillers SMID Cap Production and Technology Distributors Capital Capital Diversified Diversified Completion Equipment Equipment Services Services Services





1) S&P CapIQ.

SELECT HW EPI TRANSACTIONS

acquired by	CIRCOR RELIABILITY SERVICES acquired by CRelaDyne*	Osmose. acquired by IE Q T	Power acquired by	acquired by	acquired by	acquired by	GRAY WOLF acquired by	Bhermo Industries acquired by	ENVIRONMENT SOLUTION acquired by <u>Austa</u> Group	Acquired by
STRONGHOLD TO THE STRONGHOLD acquired by QUANTA SERVICES	BAFWAY, Group merged with BRAND KINIYA MARTINCINI KINIYA	acquired by	acquired by QUANTUM	Acquired by DUNES POINT CAPITAL	acquired by	acquired by	acquired by	acquired by	acquired by	acquired by
Premisen Energy Group acquired by Ownning	acquired by	Ordent	Osmose, acquired by KOHLBERG	IOS acquired by LBFoster	Acquired by	acquired by EnergyCapital	C PSC acquired by LITTLEJOHN & CO.	PLOGISTIX acquired by	SPL acquired by	HydroChem acquired by
acquired by	Acquired by	CLAARRON acquired by CURTISS	acquired	CONSERVATION acquired by CRANKLIN ENERGY	acquired by	acquired by	CASEDHOLE SOLUTIONS acquired by G Jung Works, Mc	CORTEC Group	FOCUS acquired by	RE CHAR FROM acquired by A P O L L O
acquired by	ACQUIRED	QualaWash (3) acquired by ROARK CAPITAL GROUP	acquired by		CASTRONCS In the second second acquired by IOS Protection	acquired by	acquired by Platinum Equition	APS energy services acquired by AMERESCO OF CHEMICAL SCHOOL	acquired by	acquired by
acquired by MOLLIS CAPITAL PARTNERS	acquired by	Johnson Controls acquired by energy connect	CPHILADELPHIA GEAR acquired by TIMKEN	Audas Group acquired Cepir Equipment Group	acquired by	N © RESCO acquired by Carrier	system one acquired by THE Tygonas H. Lee Partners	Global Energy Decisions acquired by VENTYX ()	acquired by	acquired by EMERSON.
acquired by	Acquired by	acquired by	acquired by	Corry Monitory Industries acquired by Honeywell	Rower MEASUREMENT acquired by Schneider Electric	UISOL acquired by ALSTOM	Content of the second s	SACE TO WE RS acquired by KEECC KETERATIONAL LINET	acquired by	COMPRESSCO acquired by ETETRA

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Sources

1. S&P CapIQ.

2. PitchBook.

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