Commercial & Industrial Services Sector Update

Harris Williams | Q2 2023

What We're Reading

In this sector update, we have included a collection of articles focused on a variety of trends that the Harris Williams team is seeing from market participants. Commercial and industrial services are mission critical, recurring, and recession-resistant, with many subsectors offering a large, fragmented total addressable market. This high fragmentation provides ample buy-and-build opportunities and runway for add-on acquisitions. The selected articles highlight trends across roofing and HVAC and why investors continue to be attracted to these subsectors, M&A market conditions, and the blue-collar labor environment.

Why Private Equity Now Loves Roofing!

"Our industry provides the ingredients that result in a fantastic recipe for acquiring companies through a roll-up process. Specifically, PE firms love industries that are stable, enjoy long-term growth, are very large, profitable, and fragmented. When they combine these industry characteristics with access to investment capital from wealthy investors with a 5- to 7-year financial horizon, creative financial packaging and implement strategic leverage, the result is outstanding financial return on equity for investors." Read the full article link.

The Future of Commercial Roofs: Top Trends to Look Out for in 2023

"When it comes to commercial roofing, integrations of advanced technology are expected to pave the way for future generations of rooftops. Among the various trends that are expected to grow in 2023, five top trends have been identified by leading industry professionals." Read the full article link.

7 Trends in Commercial HVAC

Lippert Mechanical

The Economic Times

"Just like any other industry, there are new trends that heating, ventilation, and air conditioning (HVAC) industry leaders bring forth with the main aim of benefiting all stakeholders. Innovations and new advancements are only expected to get better as the years go by. With the increasing demand for commercial HVAC, the industry is continuously fine-tuning policies and trends towards introducing new changes that will encourage positive development, refine existing trends and boost innovation, efficiency, and safety."

Read the full article link.

Blue-Collar Jobs to Grow by 12% This Year Compared to 2022

"Blue-collar jobs will grow by 12% this year as compared to 2022, finds a new report. According to the report, drivers, repair managers, electricians, warehouse associates, inspectors/packers, landscape laborers, refuse collectors, flooring installers, mechanics, technicians, and electricians will remain in high demand."

Read the full article link.

"The business services landscape is fast-moving, dynamic, and diverse, and serves a rich variety of end markets. Here, senior bankers from the Harris Williams Business Services Group discuss industry trends creating M&A opportunities, which subsectors they expect to be most active this year, and how buyer dynamics are shifting."

Roofing Contractor

Eskola

Recent Harris Williams Industry Content

Business Services | 2023 Outlook



Link to Read

Recent Commercial & Industrial Services Transactions Detail

| Date | Target | Business Description | Sector | Acquirer(s) | |
|-----------|---|---|------------------------------------|--|--|
| 4/4/2023 | Security Source | An Andover, Michigan-based company that specializes in the rapid and nationwide installation and service of video-based security and loss prevention solutions for large businesses with multiple locations | Security | Pavion (Wind Point) | |
| 3/29/2023 | Fire Protection Solutions | A Columbus, Georgia-based provider of fire, life and safety installation, and services to commercial customers with a focus on retailer retrofits | Fire & Life Safety | SuperHero Fire Protection (Hidden Harbor Capital) | |
| 3/14/2023 | Colorado Premier Restoration | A Denver-based disaster recovery solutions company | Home Maintenance & Repair Services | BMS CAT (AEA Investors) | |
| 3/4/2023 | Security Solutions Northwest (SSNW) | A leading regional provider of commercial security systems design and installation services | Safety & Security | Security 101 (GemSpring Capital) | |
| 3/1/2023 | Turnkey Technology | Saint Charles, Missouri-based provider of video surveillance, access control, fire alarm, structured cabling, networking and wireless solutions | Safety & Security | Pavion (Wind Point) | |
| 2/28/2023 | Boise Tree | Specializes in all aspects of arboriculture as well as plant healthcare services for discerning homeowners in the greater Boise area | Landscaping | SavATree (Apax) | |
| 2/27/2023 | Property Paving | Fort Lauderdale, Florida-based commercial paving maintenance company | Other | Atlantic Southern (Harbor Beach Capital) | |
| 2/27/2023 | Brothers National (Lincoln Road, Trivest) | A premier asphalt, concrete, and paving company | Other | Pavement Partners | |
| 2/21/2023 | Illini Power Products | The Carol Stream, Illinois-based family-owned providers of maintenance and repair services for generators and backup power solutions | Home Maintenance & Repair Services | GenServe (GenNx360) | |
| 2/20/2023 | Yohe's Lawn Care & Landscape | A West Palm Beach, Florida-based landscaping company | Landscaping | Juniper Landscaping (Bregal Partners) | |
| 2/16/2023 | Phoenix Bay State Construction | A Boston-based masonry construction, restoration, and renovation company | Facility Services | Waterproofing Company | |
| 2/15/2023 | Linen King | A Tulsa, Oklahoma-based independent provider of healthcare laundry services | Cleaning & Sanitation | Healthcare Linen Services Group (York Capital) | |
| 2/15/2023 | Shannahan Crane & Hoist | A leading provider of engineered overhead crane systems and maintenance, repair and overhaul (MRO) field services | Engineering & Construction | American Equipment Holdings (Rotunda Capital Partners) | |
| 2/15/2023 | Brown Community Management | Based in Mesa, Arizona, this company serves community associations | Facility Services | RealManage (American Securities) | |
| 2/10/2023 | Walters Management | Based in San Diego, California, this company serves community associations | Facility Services | RealManage (American Securities) | |
| 2/9/2023 | Michiana Recycling & Disposal | A Niles, Michigan-based provider of recycling and disposal | Environmental & Waste | Lakeshore Recycling Systems (LRS) | |
| 2/9/2023 | Boasso Global / Quala | Premier infrastructure service provider serving the global liquid bulk logistics ecosystem | Environmental & Waste | KKR | |
| 2/2/2023 | Modern Waste Systems | Provider of waste management services to residential and commercial customers | Environmental & Waste | Lakeshore Recycling Systems (LRS) | |
| 2/1/2023 | Texas Molecular | A Deer Park, Texas-based provider of industrial waste sequestration services | Environmental & Waste | VLS Environmental Solutions (L Squared Capital) | |
| 2/1/2023 | Madison Entertainment | A Nashville, Tennessee-based talent-buying agency | Other | ASM Global | |
| 2/1/2023 | Short Circuit Electronics | A leading CCTV equipment service provider company based in Lee's Summit, Missouri | Facility Services | Pavion (Wind Point Partners) | |
| 1/31/2023 | Bevan Security Systems | Provides comprehensive security and alarm services for commercial and residential customers in New Jersey | Fire & Life Safety | Pye-Barker Fire & Safety (Leonard Green) | |
| | | | | | |

Recent Commercial & Industrial Services Transactions Detail (Cont.)

| Date | Target | Business Description | Sector | Acquirer(s) |
|-----------|---|---|-----------------------|---|
| 1/25/2023 | Omni Environmental | A leader in the environmental remediation industry | Environmental | ATI Restoration (TSG Consumer Partners) |
| 1/25/2023 | Lancaster Tank Wash | A leader in the environmental remediation industry | Cleaning & Sanitation | Boasso Global (KKR) |
| 1/24/2023 | National Tank Services' Geismar | A container cleaning company in Canada | Cleaning & Sanitation | Boasso Global (KKR) |
| 1/20/2023 | Sluss + Padgett | A commercial HVAC, plumbing, maintenance, and retrofit services company | Facility Services | Rogers Building Solutions (Craft Work Capital) |
| 1/20/2023 | Loughlin Management Group | An Annapolis, Maryland-based third-party commercial property management company | Facility Services | Thomas Park |
| 1/19/2023 | Enviro-Serve | Provides environmental remediation, waste management, and emergency response services from over 35 locations across the U.S. | Environmental & Waste | One Rock |
| 1/17/2023 | Pace Material Handling | An Auburn, Washington-based provider supporting material handling systems for the warehousing and distribution industries | Other | Miner Ltd (OnPoint) |
| 1/17/2023 | Mountain Environmental Services | North Carolina-based company that provides waste management, drilling services, emergency spill response, industrial services, hydro excavation, lead-containing material disposal, and various other assessments | Environmental & Waste | Superior Environmental Solutions (Rosewood Private Investments) |
| 1/17/2023 | Aire-Rite | A commercial heating, ventilation, air conditioning, and refrigeration company based in Southern California | Mechanical Services | CMS NexTech (Audax) |
| 1/17/2023 | WRS Environmental Services | Provider of environmental, utility and industrial services, with a strong emphasis on developing a highly trained and experienced workforce | Environmental & Waste | Champion Painting Specialty Services Corp |
| 1/17/2023 | Smith's Tree Care | Provides a host of services, including tree care, tree trimming and pruning, tree removal, and stump grinding | Landscaping | BrightView Holdings |
| 1/12/2023 | Sonoco Sustainability Solutions | An asset-light managed service provider of customized waste diversion programs | Environmental & Waste | NorthStar Recycling (Ridgemont) |
| 1/12/2023 | Capital Services Inc. | Cleaning company in Columbus, Ohio | Janitorial | 4M Building Solutions (O2 Investment Partners) |
| 1/10/2023 | Aquaflow, Filter Pure Systems, Land O' Lakes Water Treatment | Provider of water treatment and testing services for residential and commercial customers in Florida and the Southwest | Environmental & Waste | Flotilla (Osceola Capital) |
| 1/10/2023 | Perennial Medical Cleaning Solutions | A Tampa, Florida-based provider of all-inclusive medical cleaning services | Facility Services | Diversified Maintenance (Frontenac Company) |
| 1/9/2023 | IT&M Division | A Helena, Montana-based fire sprinkler services company | Fire & Life Safety | Pye-Barker (Leonard Green) |
| 1/9/2023 | QualaWash Holdings LLC | A Tampa, Florida-based bulk transportation container cleaning company | Cleaning & Sanitation | Boasso Global (KKR) |
| 1/7/2023 | Ace Fire Protection | An Indiana-based fire protection business serving the greater Lafayette region | Fire & Life Safety | Certasite (Riverside) |
| 1/7/2023 | GrassCor | A landscaping and snow/ice removal company based in Ohio | Landscaping | Schill Grounds Management (Argonne Capital Group) |
| 1/6/2023 | Solar Integrated Roofing | Texas-based provider of roofing and solar solutions to residential and commercial properties | Property Restoration | AVCO Roofing |
| 1/5/2023 | Master Roofers | Georgia-based provider of roof repair and replacement services to single-family and multi-family residential customers | Property Restoration | Northpoint Roofing Systems (Halmos Capital) |
| 1/5/2023 | Restoration 1 | Dallas, Texas-based property restoration company | Property Restoration | Traction Capital |

Commercial & Industrial Services Public Company Performance and Trends¹

Historical Stock Prices – Last 5 Years Historical Median TEV/LTM EBITDA Multiples – Last 5 Years Indexed Stock Price Performance for the period April 2018 – April 2023 Median TEV/LTM EBITDA multiples for the period April 2018 – April 2023 40x 275% — Facility Services **Environmental Services** 38x 250% Property Management 36x Safety & Security 225% 34x Waste Management 32x 200% Testing, Inspection, Certification & Compliance Route-Based Services 30x 175% Food Services 28x S&P 500 Index 150% 26x 125% 24x 22x 100% 20x 75% 18x 50% 16x 14x 25% 12x 0% 10x (25%) 8x 6x (50%) 4x (75%) 2x (100%) 0x Apr-18 Aug-18 Dec-18 Apr-19 Aug-19 Dec-19 Apr-20 Aug-20 Dec-20 Apr-21 Aug-21 Dec-21 Apr-22 Aug-22 Dec-22 Apr-23 Apr-18 Aug-18 Dec-18 Apr-19 Aug-19 Dec-19 Apr-20 Aug-20 Dec-20 Apr-21 Aug-21 Dec-21 Apr-22 Aug-22 Dec-22 Apr-23

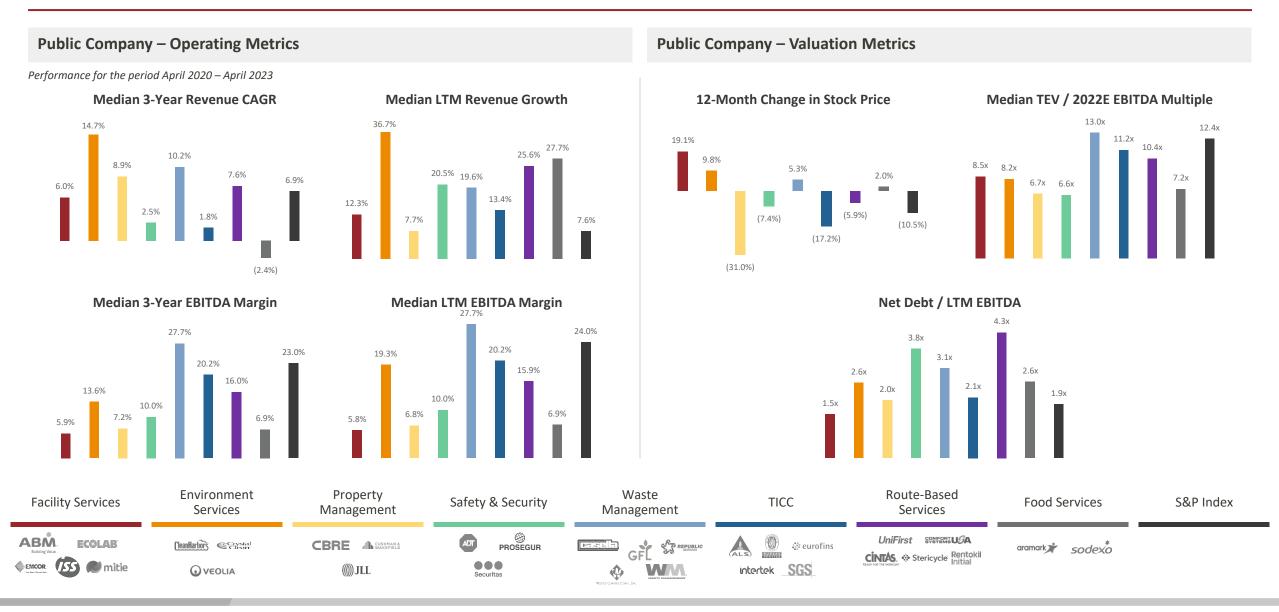
| Facility Services | Environment Services | Property Management | Safety & Security | Waste Management | TICC | Route-Based Services | Food Services | S&P Index |
|-------------------|-------------------------|------------------------|---------------------------|---------------------|--------------|-------------------------|---------------------------------------|-----------|
| ABA | Contention Contention | | ADT PROSEGUR Securitas | | ALS eurofins | UniFirst SUMPORTUGA | aramark ‡ sodex [*] o | |

 H_{W} Harris Williams ¹

S&P Capital IQ as of 04/07/2023; ABM Industries, ADT, ALS, Aramark, Bureau Veritas, Casella Waste Systems, CBRE Group, Cintas Corporation, Comfort Systems, Cushman & Wakefield, Ecolab, EMCOR Group, Eurofins Scientific, GFL Environmental, Heritage-Crystal Clean, Intertek Group, ISS, Jones Lang LaSalle, Mitie Group, Prosegur Compañía de Seguridad, Rentokil InitialClean Harbors, Republic Services, Securitas, SGS, Sodexo, Stericycle, Veolia Environment, Waste Connections, and Waste Management

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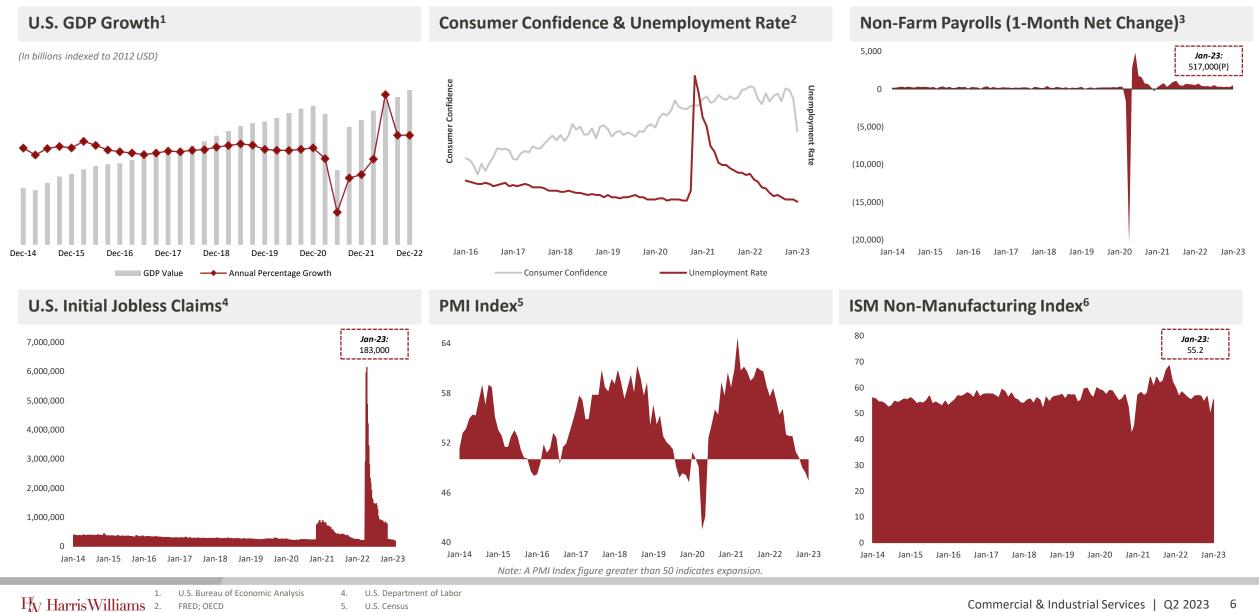
Commercial & Industrial Services Public Company Performance and Trends (Cont.)¹



 H_{W} Harris Williams¹

S&P Capital IQ as of 04/07/2023; ABM Industries, ADT, ALS, Aramark, Bureau Veritas, Casella Waste Systems, CBRE Group, Cintas Corporation, Comfort Systems, Cushman & Wakefield, Ecolab, EMCOR Group, Eurofins Scientific, GFL Environmental, Heritage-Crystal Clean, Intertek Group, ISS, Jones Lang LaSalle, Mitie Group, Prosegur Compañía de Seguridad, Rentokil InitialClean Harbors, Republic Services, Securitas, SGS, Sodexo, Stericycle, Veolia Environment, Waste Connections, and Waste Management

Economic Trends

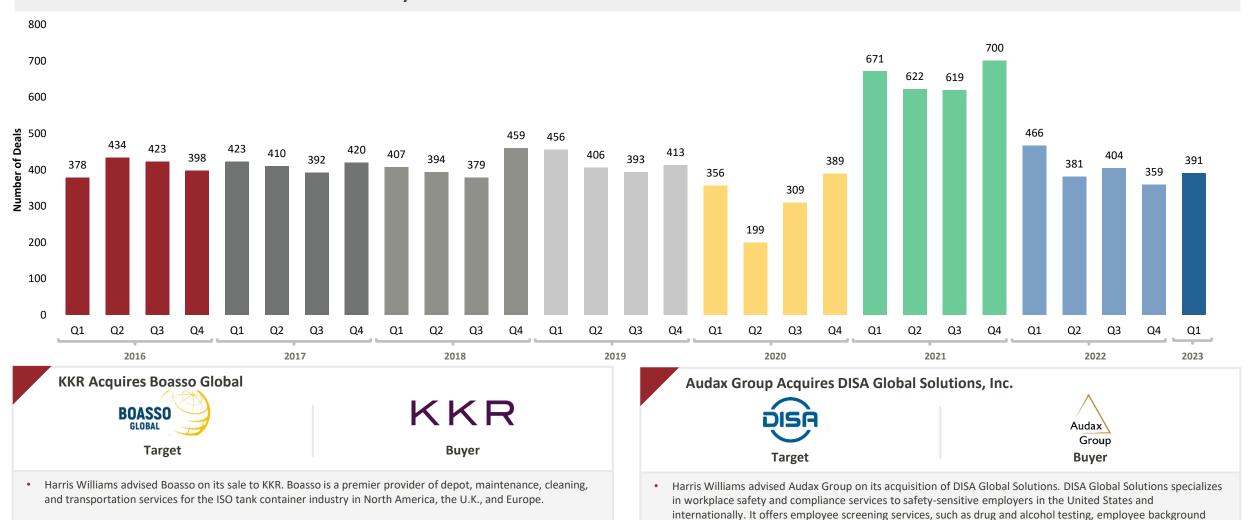


3. U.S. Bureau of Labor Statistics

Institute for Supply Management 6.

M&A Market Trends

Commercial & Industrial Services M&A Volume by Year¹



screening, and occupational health screening services.

Harris Williams ^{1.} S&P Capital IQ

Harris Williams Commercial & Industrial Services Experience

Recent Transaction Spotlights



Harris Williams Transaction Spotlight

Company Background

Boasso America Corporation is a premier provider of depot, maintenance, cleaning, and transportation services for the ISO tank container industry in North America, the U.K., and Europe.

Successful Outcome

The transaction delivered a successful outcome for Apax Partners and the company. The partnership with KKR will enable Boasso to further benefit from increasing global chemical shipping demands and broadening use of ISO tanks.

Harris Williams advised Boasso, a portfolio company of Apax Partners, in this transaction.

Harris Williams Transaction Spotlight



Company Background

USIC specializes in underground utility locating, damage prevention, and infrastructure maintenance solutions and offers a full suite of utility services including utility inspection, vacuum excavation and electrical services throughout the United States and Canada.

Successful Outcome

The transaction delivered a successful outcome for the Partners Group and the company. The partnership with Kohlberg & Company will enable USIC to further execute on its many organic and inorganic growth initiatives.

Harris Williams advised USIC, a portfolio company of Partners Group, in this transaction.

Continued Momentum in the Commercial & Industrial Services Sector



Harris Williams / BUSINESS SERVICES GROUP

Business Services Coverage Areas

- > Commercial & Industrial Services
- > Professional and Tech-Enabled Services

Commercial & Industrial Services Subsectors

- > Environmental & Waste
- > Fire & Life Safety
- Janitorial

- Landscaping
- Mechanical Services
- > Property Management

- Specialty Distribution
- > Property Restoration
- Route-Based Services
- Security

- > IT Services
- Service Aggregators
- Specialty Facility Services
- > Technician Services
- Testing, Inspection, Certification & Compliance

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Deep Industry Experience





Industrials





Healthcare &

Life Sciences

Defense B nt Services S

Business Services

Consumer





Technology



Transportation & Logistics





30+ Year history







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