

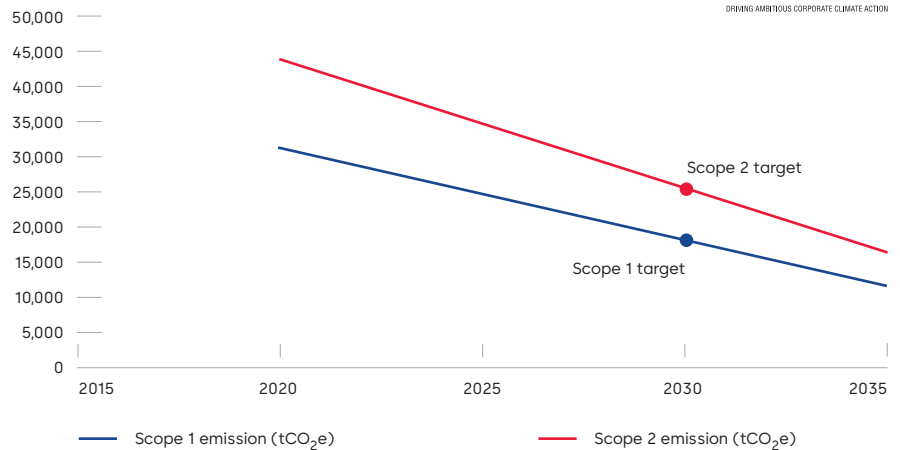
# Our Climate Transition Plan

We are opening the doors wide to a low carbon economy. In fact, we aim to be Net Zero until latest 2050. As a first concrete milestone, we have set a target to reduce our operational emissions (Scope 1+2) by 42%, in line with a 1.5°C future by 2030 (baseline is 74,770 tCO<sub>2</sub>e in FY 2019/20). Additionally, we will reduce value chain emissions (Scope 3) by 25% over the same time frame. Let's look closer at our Scope 1+2 targets.

## Absolute emissions targets: Scope 1+2

Approved by the Science Based Targets initiative (SBTi), our target is to reduce the absolute Scope 1+2 greenhouse gas (GHG) emissions by 42% until 2030. This would mean avoiding annual emissions of 43,366 tCO<sub>2</sub>e.

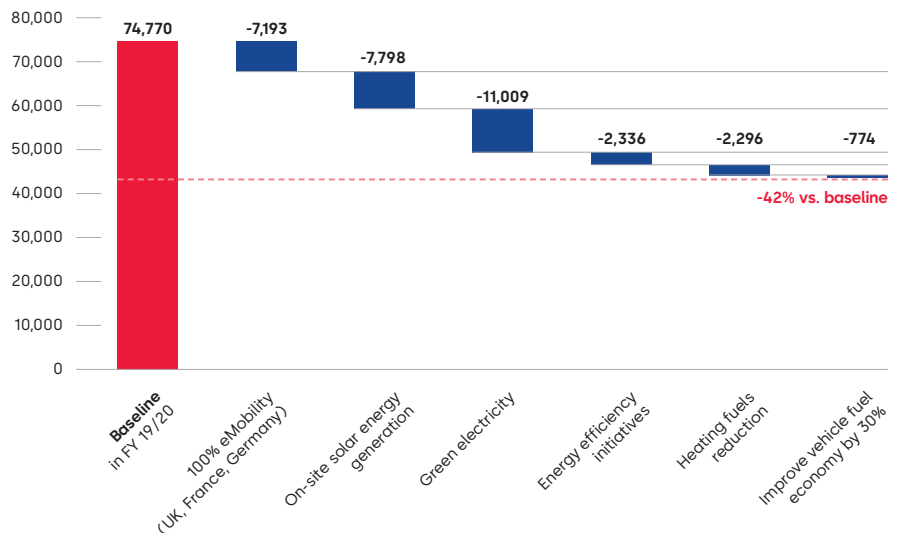
## Absolute emissions targets | 1.5°C



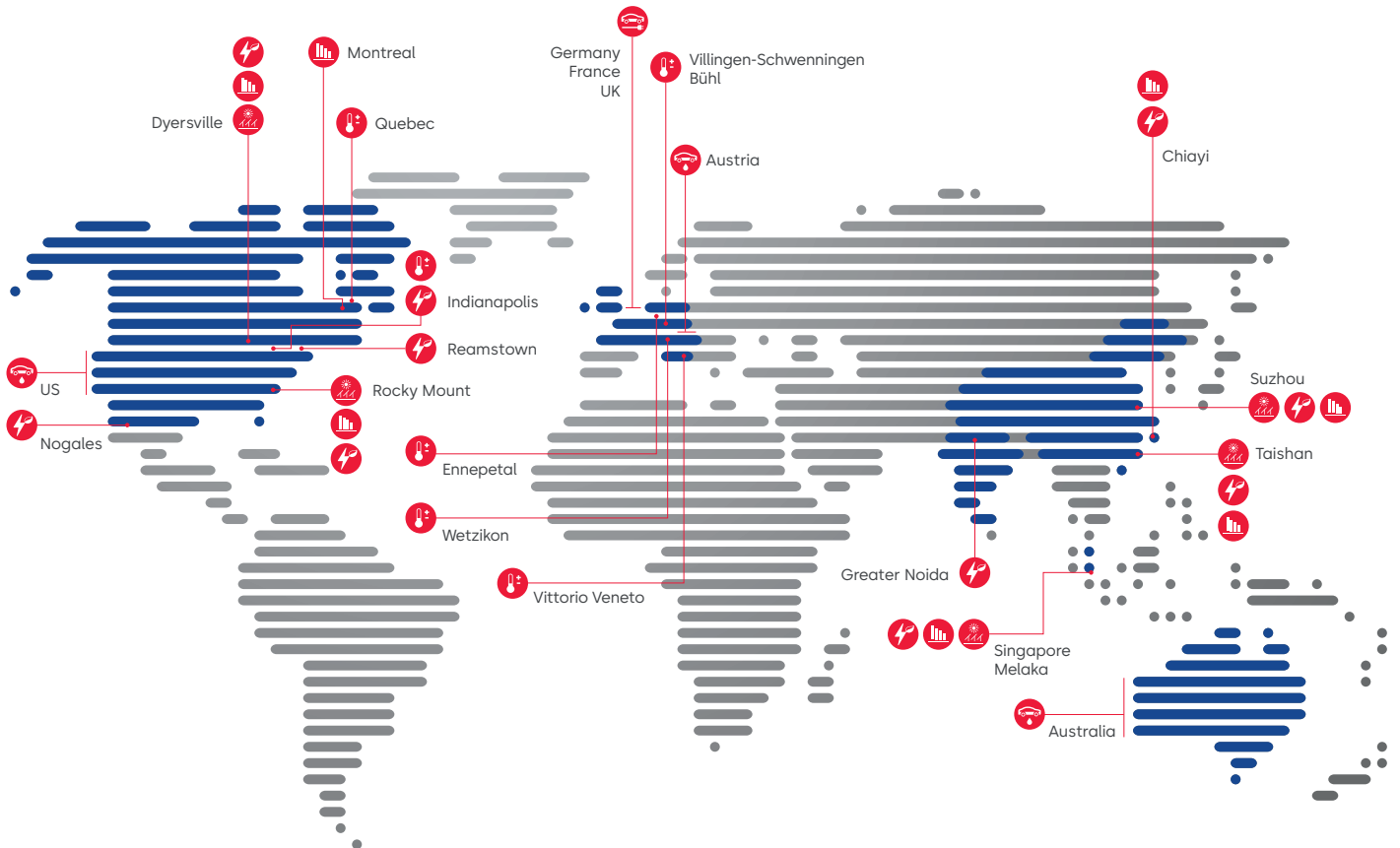
## Our strategy


To achieve the 42% reduction (43,366 tCO<sub>2</sub>e), we have set Must-Have initiatives along six levers, that must be completed by 2030. These initiatives will be executed at dormakaba sites, where we can have the largest impact on reducing our CO<sub>2</sub> emissions.

## CO<sub>2</sub> reduction by action (tCO<sub>2</sub>e)




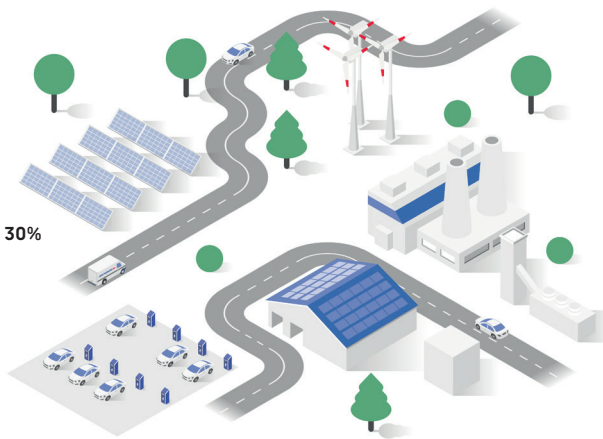
dormakaba locations around the world with Must-Have initiatives



 **-7,798 tCO<sub>2</sub>e**  
**On-site solar energy generation**  
 Taishan, Singapore, Melaka, Suzhou, Rocky Mount and Dyersville

 **-774 tCO<sub>2</sub>e**  
**Improve vehicle fuel economy by 30%**  
 US, Austria and Australia

 **-7,193 tCO<sub>2</sub>e**  
**100% eMobility**  
 Germany, France and UK



 **-11,009 tCO<sub>2</sub>e**  
**Green electricity**  
 Indianapolis, Reamstown, Rocky Mount, Singapore, Melaka, Suzhou, Chiayi, Greater Noida, Dyersville, Taishan and Nogales

 **-2,336 tCO<sub>2</sub>e**  
**Energy efficiency initiatives**  
 Taishan, Rocky Mount, Singapore, Melaka, Dyersville, Montreal, Suzhou and Chiayi

 **-2,296 tCO<sub>2</sub>e**  
**Heating fuels reduction**  
 Indianapolis, Quebec, Ennepetal, Wetzikon, Vittorio Veneto, Villingen-Schwenningen and Bühl