

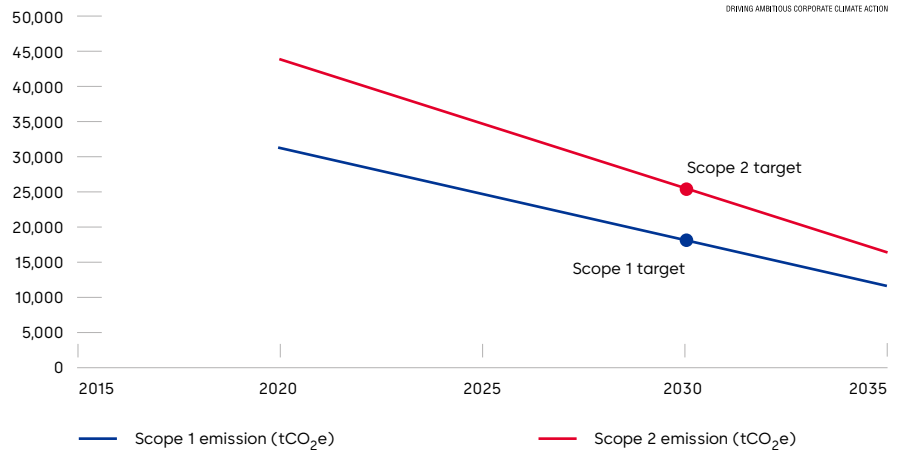
Our Climate Transition Plan

We are opening the doors wide to a low carbon economy. In fact, we aim to be Net Zero until latest 2050. As a first concrete milestone, we have set a target to reduce our operational emissions (Scope 1+2) by 42%, in line with a 1.5°C future by 2030 (baseline is 74,770 tCO₂e in FY 2019/20). Additionally, we will reduce value chain emissions (Scope 3) by 25% over the same time frame. Let's look closer at our Scope 1+2 targets.

Absolute emissions targets: Scope 1+2

Approved by the Science Based Targets initiative (SBTi), our target is to reduce the absolute Scope 1+2 greenhouse gas (GHG) emissions by 42% until 2030. This would mean avoiding annual emissions of 31,403 tCO₂e.

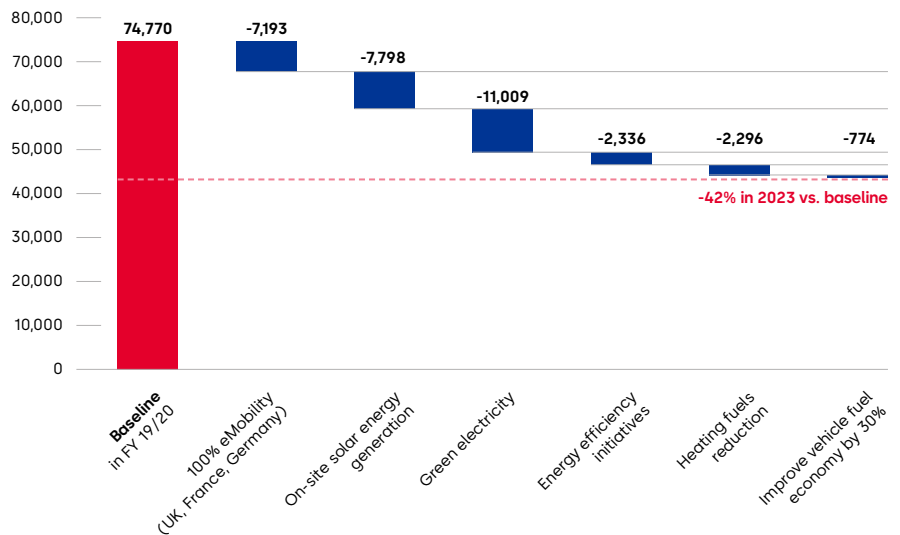
Absolute emissions targets | 1.5°C



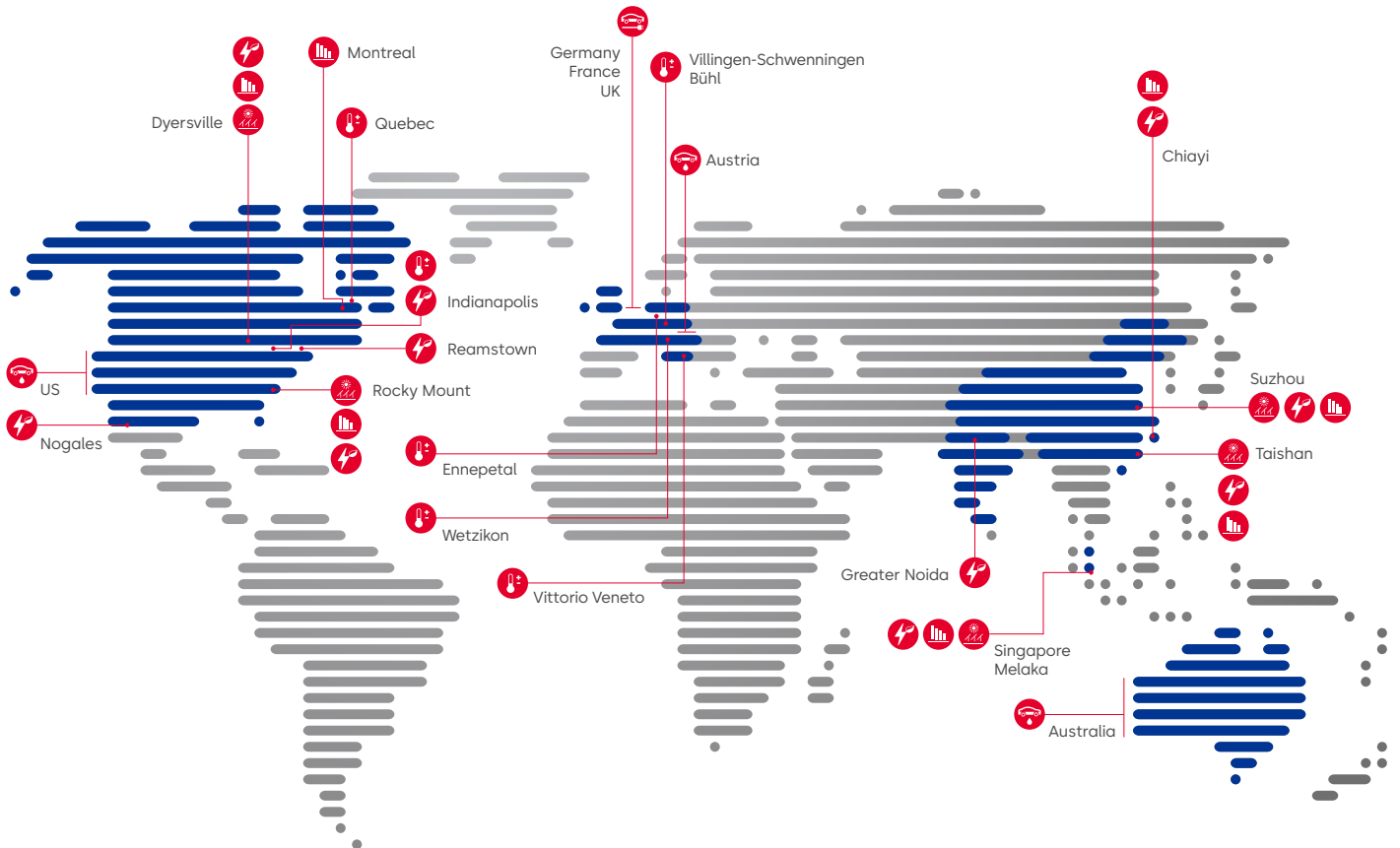
Our strategy


To achieve the 42% reduction, we have set Must-Have initiatives along six levers, that must be completed by 2030. These initiatives will be executed at dormakaba sites, where we can have the largest impact on reducing our CO₂ emissions.

CO₂ reduction by action (tCO₂e)




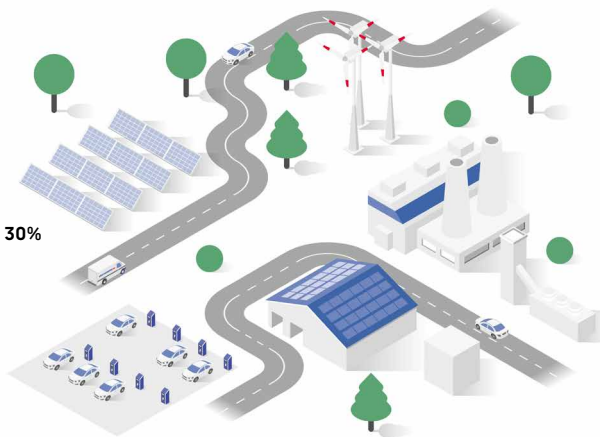
dormakaba locations around the world with Must-Have initiatives




 **-7,798 tCO₂e**
On-site solar energy generation
 Taishan, Singapore, Melaka, Suzhou, Rocky Mount and Dyersville

 **-774 tCO₂e**
Improve vehicle fuel economy by 30%
 US, Austria and Australia

 **-7,193 tCO₂e**
100% eMobility
 Germany, France and UK



 **-11,009 tCO₂e**
Green electricity
 Indianapolis, Reamstown, Rocky Mount, Singapore, Melaka, Suzhou, Chiayi, Greater Noida, Dyersville, Taishan and Nogales

 **-2,336 tCO₂e**
Energy efficiency initiatives
 Taishan, Rocky Mount, Singapore, Melaka, Dyersville, Montreal, Suzhou and Chiayi

 **-2,296 tCO₂e**
Heating fuels reduction
 Indianapolis, Quebec, Ennepetal, Wetzikon, Vittorio Veneto, Villingen-Schwenningen and Bühl