



# eScooters in the West Midlands:- An emerging proposal

Operator Engagement Day  
04/06/2020



 West  
Midlands  
eScooter





# Agenda

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1. Welcome & introduction to the team
2. Micro-mobility in the West Midlands
3. Indicative Trial Zones
4. Practical matters
5. How we can help you
6. Timetable
7. Immediate next steps
8. Open Q&A



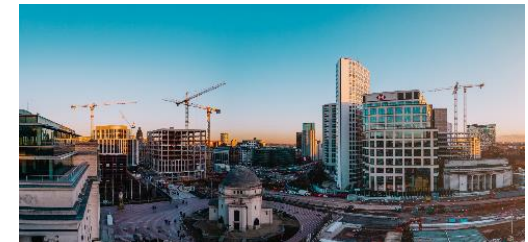
# Welcome to the West Midlands

**We are working together:-**  
*To drive inclusive economic growth in the West Midlands region and enable a healthier, happier, better connected and more prosperous population*



# A West Midlands Renaissance

- Sustained economic growth
- Two of the Top Five most Entrepreneurial Cities (Birmingham and Coventry)
- Londoners moving to the West Midlands
- Changing face of our towns and cities
- Above average housing delivery rates
- Cultural pride: Coventry City of Culture and Birmingham 2022 (CWG)
- Devolution is changing the way we deliver



## Current Population



**2.86m**

WMCA Constituent  
authorities

**4.58m**

WMCA Constituent & non  
constituent authorities

Projected to increase by 440k  
by 2035

34% of WM residents are aged  
0 to 24

Most ethnically diverse area  
outside of London with a 30%  
BAME population

# Approach: Inclusive and Better Places





# Big transport challenges



**1,473**

Deaths per year related to air pollution,  
of which transport is a major contributor.



**41%**

Of all car journeys are  
within 2 miles



**216,000**

Fewer people are within a 45 minute bus journey  
time of Birmingham city centre compared to  
2008 because of congestion

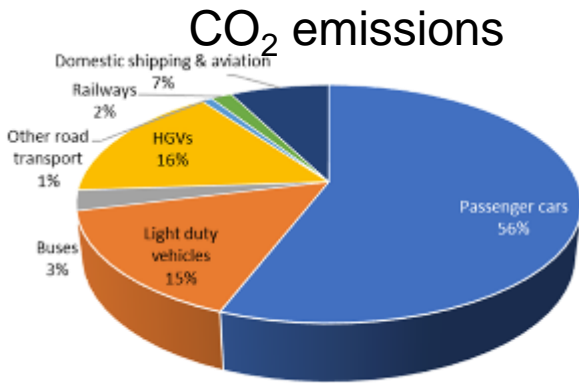
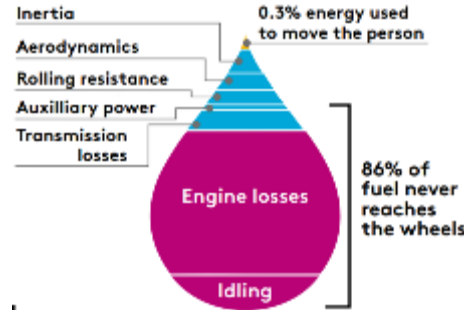
- Everyone not benefitting from regional growth
- Short of affordable housing
- Increased homelessness
- Climate Crisis
- Skills levels below national average
- Increased congestion and poorer air quality
- Less active lifestyles
- How will future mobility impact the transport sector and future housing?

# Need for shift in mobility

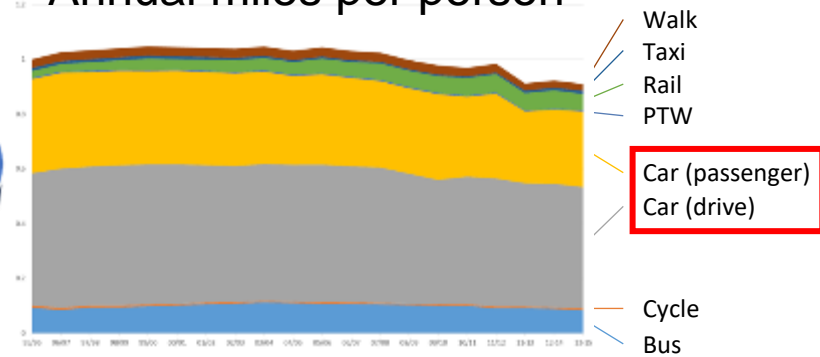


**62% of car trips are as a lone driver**

Energy flow through a combustion engine

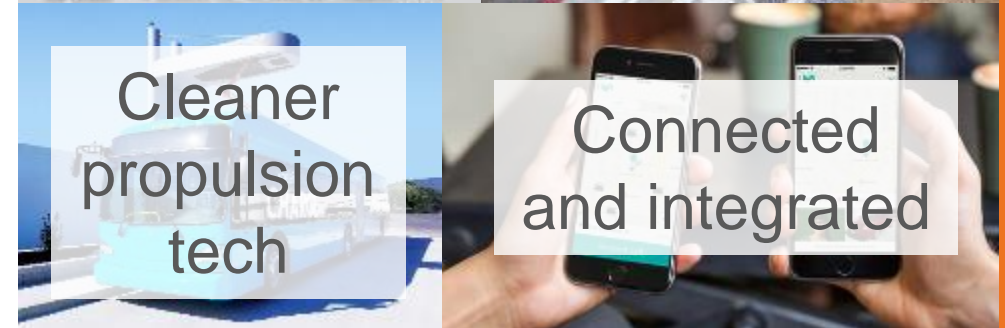
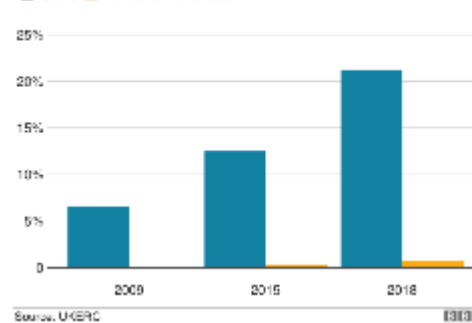


Annual miles per person



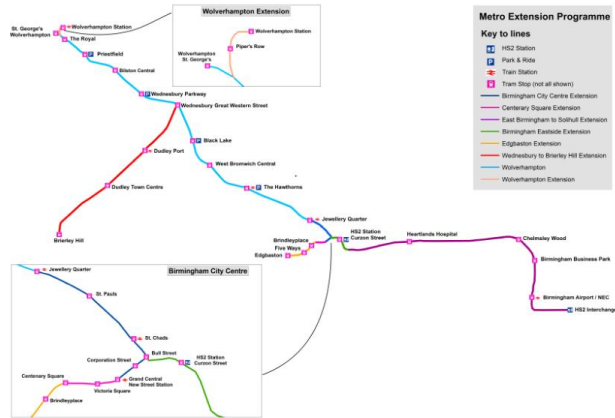
Growth in SUV and pure electric sales

Percentage of new cars sold in the UK



# Major investment in response

## Metro



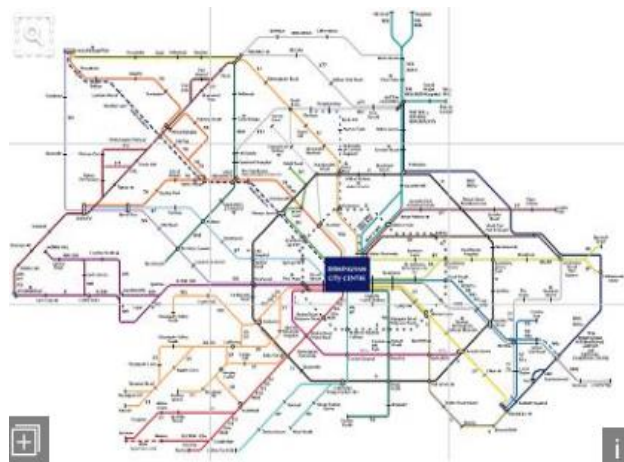
## Sprint



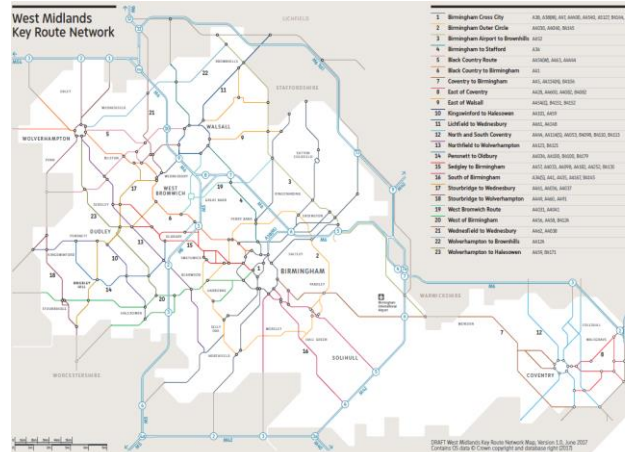
## Rail



## Bus



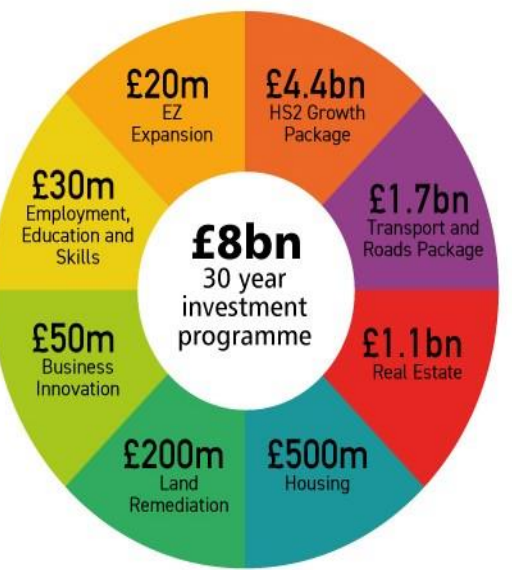
## KRN



## HS2



## WMCA PROGRAMME



# Aligning Housing, Transport, Digital & Clean Growth Investments



# Investing in transport in the West Midlands

Joined up approach & customer experience across the local authority areas

Track record of cross LA coordinated service introductions & delivery  
*(from ticketing, to public transport and cycling)*

Already the UK  
Pathfinder for  
Future Transport

Diversity of urban and rural areas – allowing testing of different service models, vehicles and user response

Strong heritage in innovation, AME and IP generation

# The West Midlands eScooter Team



A large, bold, orange text overlay on a dark grey background. The text reads 'Micro-mobility in the West Midlands'. The background features a faint, circular image of an e-scooter on a paved surface with white lane markings.

# Micro-mobility in the West Midlands

# Objectives

## Overarching

- Supporting a healthy and green re-start post COVID
- Supporting clean air and de-carbonisation, including a cultural shift to a shared economy and sustainable active travel
- Enabling inclusion and increasing accessibility across the social spectrum
- Stimulus to drive manufacturing and management of micro-mobility to the West Midlands
- Provides a catalyst to attract further innovation schemes



## Transport specific

- Provide another financial viable and sustainable mode of transport that encourages a transition from single occupant car travel.
- Providing faster access to more places.
- Accelerating the ability of the transport system to return to normal.
- Off-setting the potential for a mass reversion to car use in urban areas.
- Providing learning:
  - Improving the evidence base, which globally is inconclusive
  - Understanding if eScooters could be made safer if they are not safe enough
  - Informing future legislation and/or regulation
  - Better understanding pricing / operational models



# A Potential West Midlands Response to Micro-mobility?



Expanding the horizon  
of cycling infrastructure



New travel freedoms for  
all



Cohesively embedded and expanding to embrace  
clean urban deliveries and other micro-mobility



# Targeted Outcomes



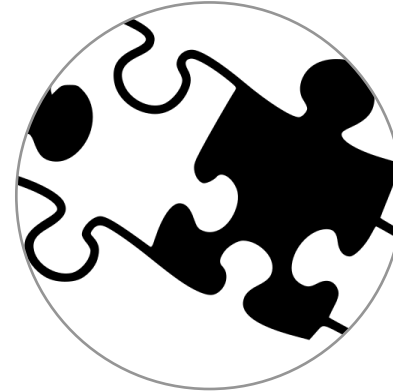
## Additive

- Positively received increased accessibility
- Positive mode switching
- Stronger 'place' value
- Financial sustainability
- Economic benefits (industry, services, retail)



## Safe

- COVID resilient car free access enabled
- No increase in RTAs
- Comfort of other road users
- Proven Geo-fencing



## Integrated

- MaaS/Swift integration
- Increase uptake of multi-mode active journeys
- Culture of considerate user behaviour
- Accepted pathway to travel behaviour change



## Informative

- Evidenced view of 'good' generated
- Increased citizen awareness of climate change & low-carbon
- Pricing & demand elasticities established
- Effective partnerships





# Evaluating Success



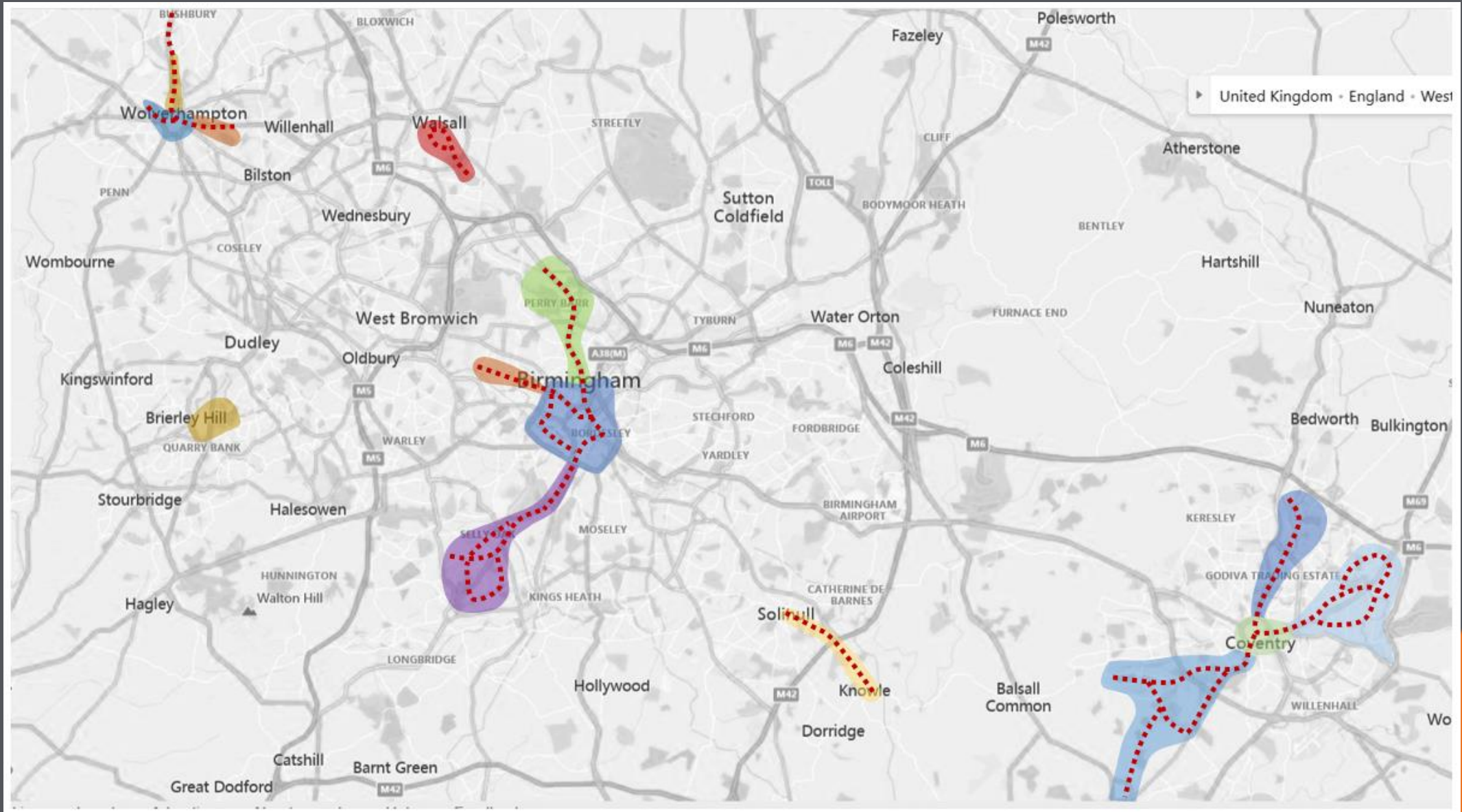
# Trial zones

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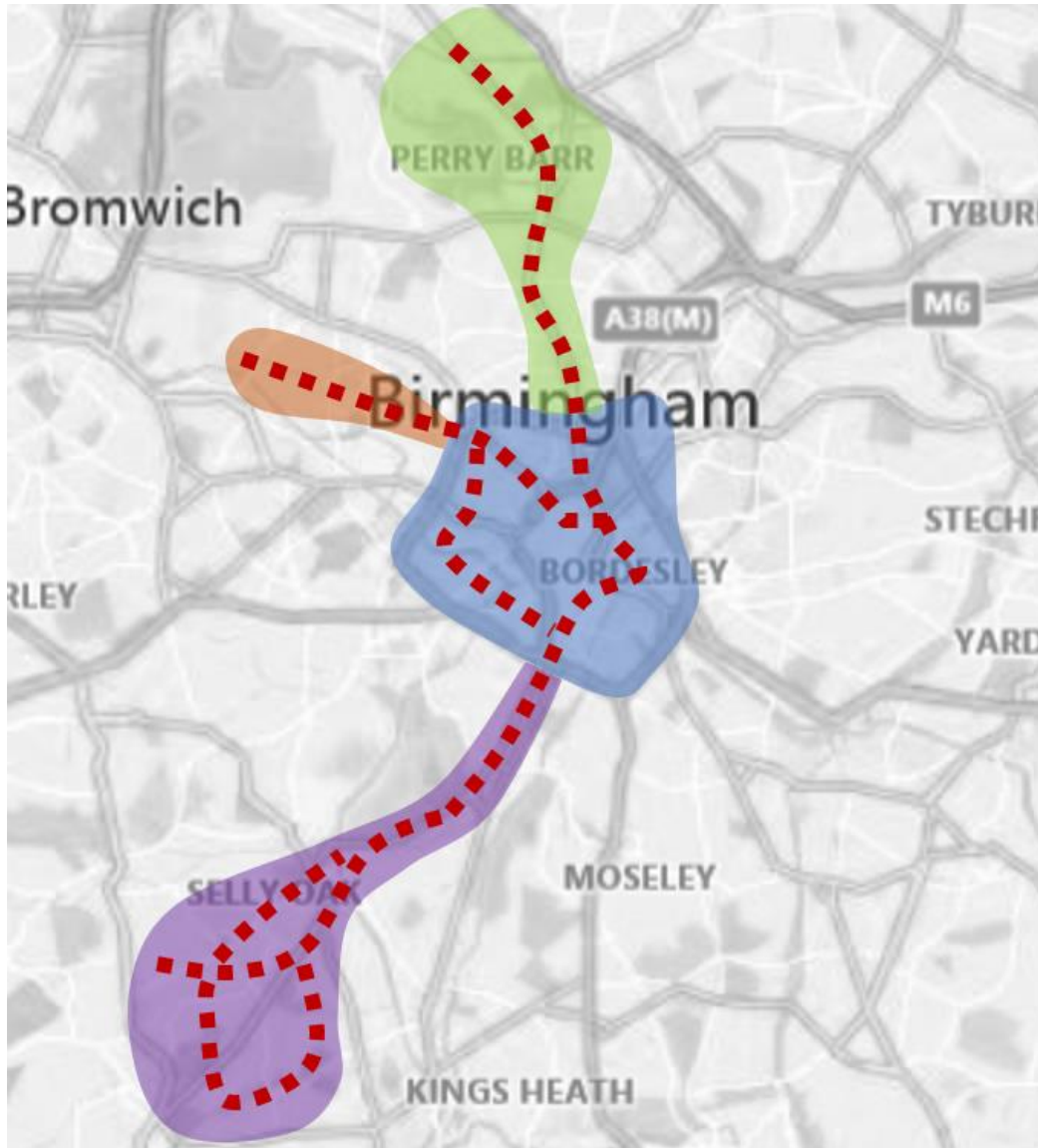
INDICATIVE PROPOSALS UNDER  
DEVELOPMENT



# Trial zones



# Birmingham



## Area 1

- City centre cultural and economic hub and major travel infrastructure (rail and bus stations)
- home of Aston and BCU campuses

## Area 2

- Extends out to Perry Bar to north, site of CWG
- High quality blue route cycle infrastructure along A34

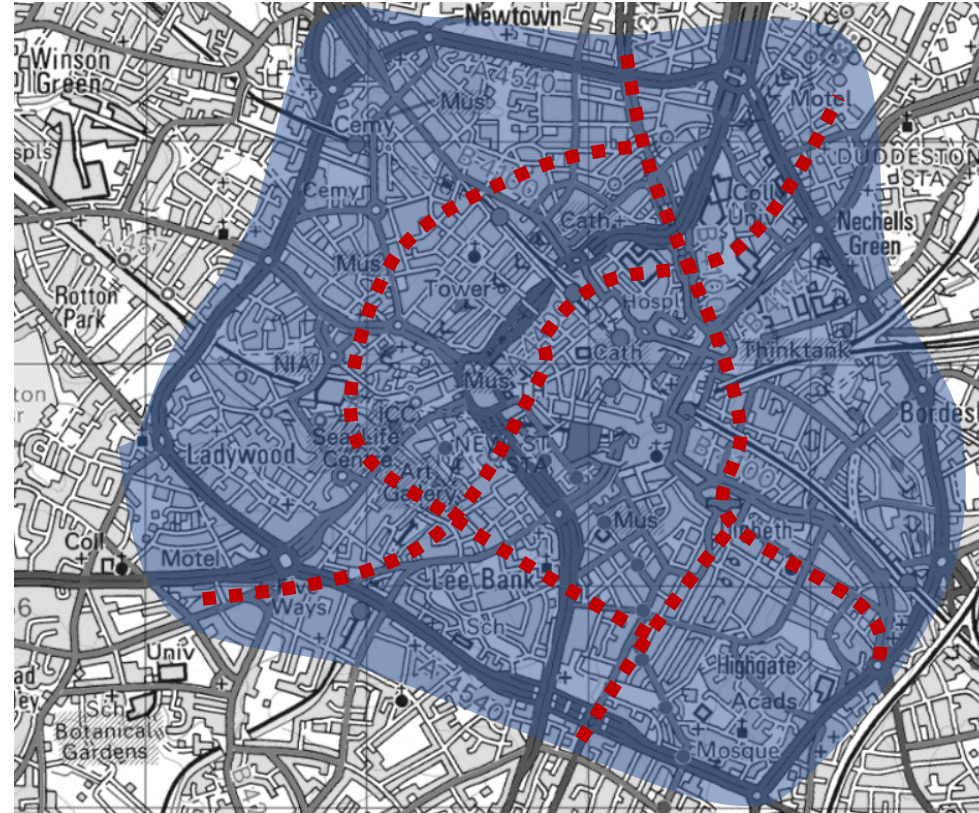
## Area 3

- Western arm out towards Metropolitan Hospital Campus
- Potential links into adjacent authority area (Sandwell)

## Area 4

- To south lie University of Birmingham and QE Hospital campuses
- High quality blue route cycle infrastructure along A38

# Birmingham City Centre



## Key Operational Issues and Requirements

- Significant scope for interaction with pedestrians and other road users
- Scooter storage and parking when not in use needs to be tightly defined
- Having sufficient coverage of Scooters available
- Rebalancing supply / servicing scooters without having a detrimental environmental impact

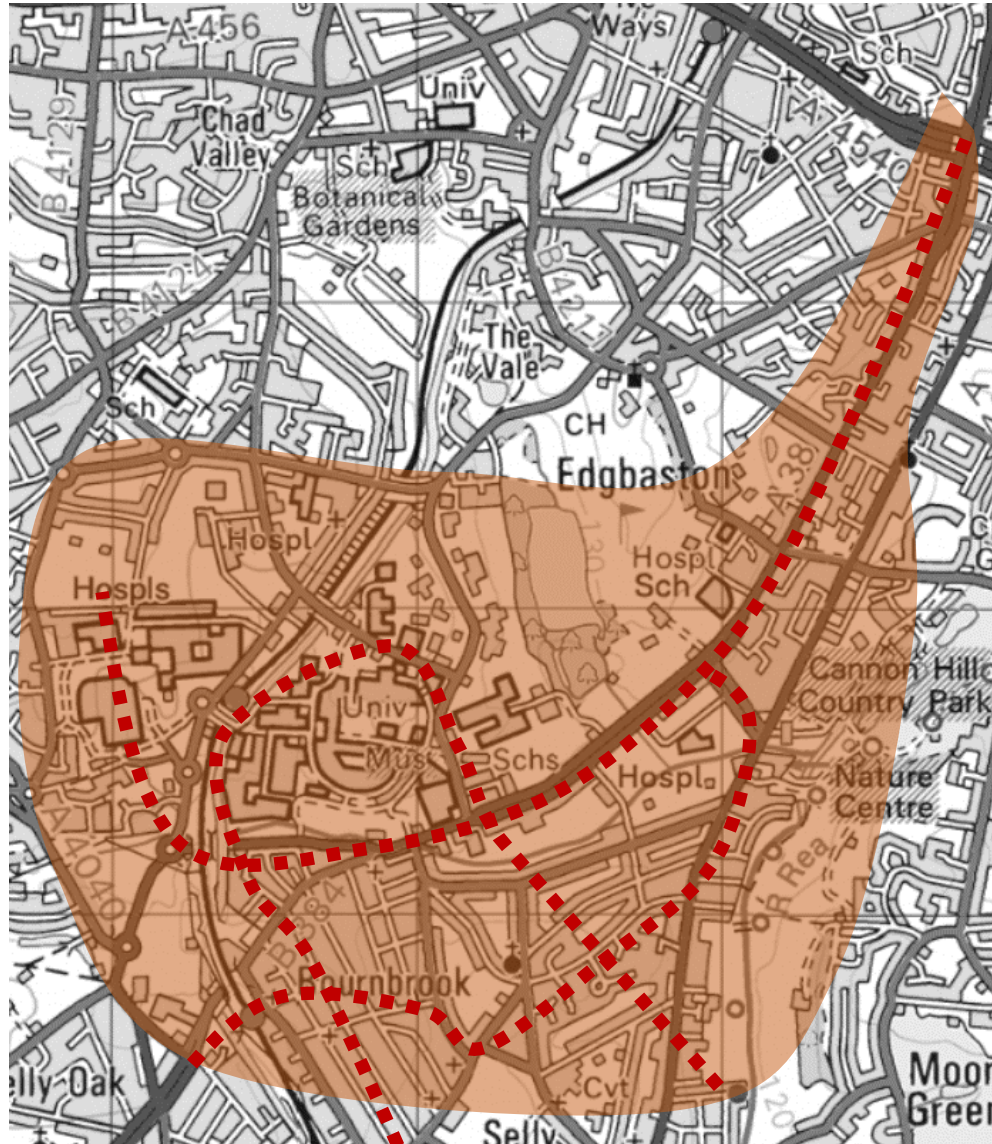
## Key Characteristics

- Major urban centre
- Undergoing a period of very significant investment and regeneration
- Delivery of major areas of new residential development
- Major transport projects underway including plans to significantly reduce traffic in the central area
- Implementation of CAZ and major parking policy update
- Major investment in local and national rail (HS2) and Metro extension

## Key Connections

- A large city centre with a significant number of trip attractors spread across its geographical area
- Distinct pre-existing and emerging retail, cultural, educational and business quarters and investment in new residential
- 3 major rail stations (plus Five Ways)
- Canal providing a lengthy off-road network of cycleways via towpaths (unclear what potential for use)

# Bristol Road / Selly Oak



## Key Characteristics

- Major radial corridor into city centre from the south
- Area includes one of the UK's largest hospitals and a major university campus
- Large student population and catchment for NHS staff
- Recent significant investment in cycling infrastructure on A38

## Key Connections

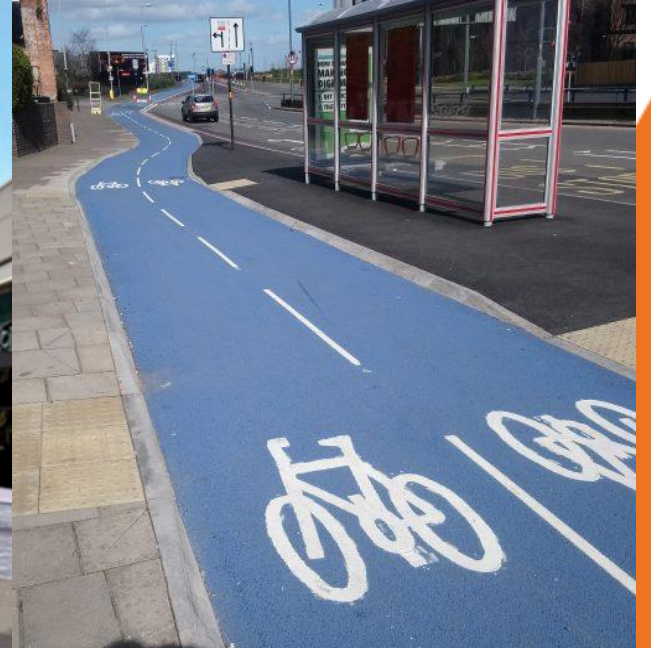
- City centre lies at the northern end of corridor
- Selly Oak town centre nearby, bypass but still very congested
- Rail stations at university and in Selly Oak town centre

## Key Operational Issues and Requirements

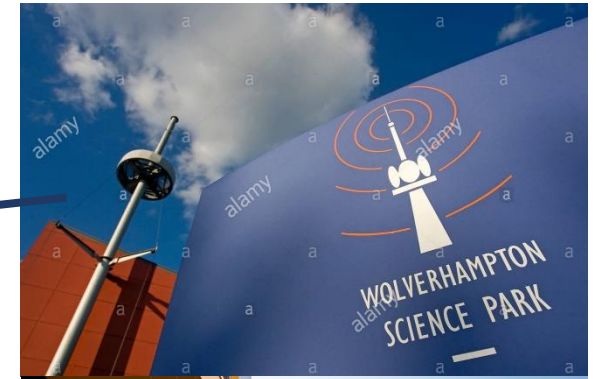
- Significant scope for interaction with pedestrians and other road users
- Scooter storage and parking when not in use needs to be tightly defined
- Having sufficient coverage of Scooters available / tidality of movements
- Likely low driver licence registration in area
- Engagement with local residents



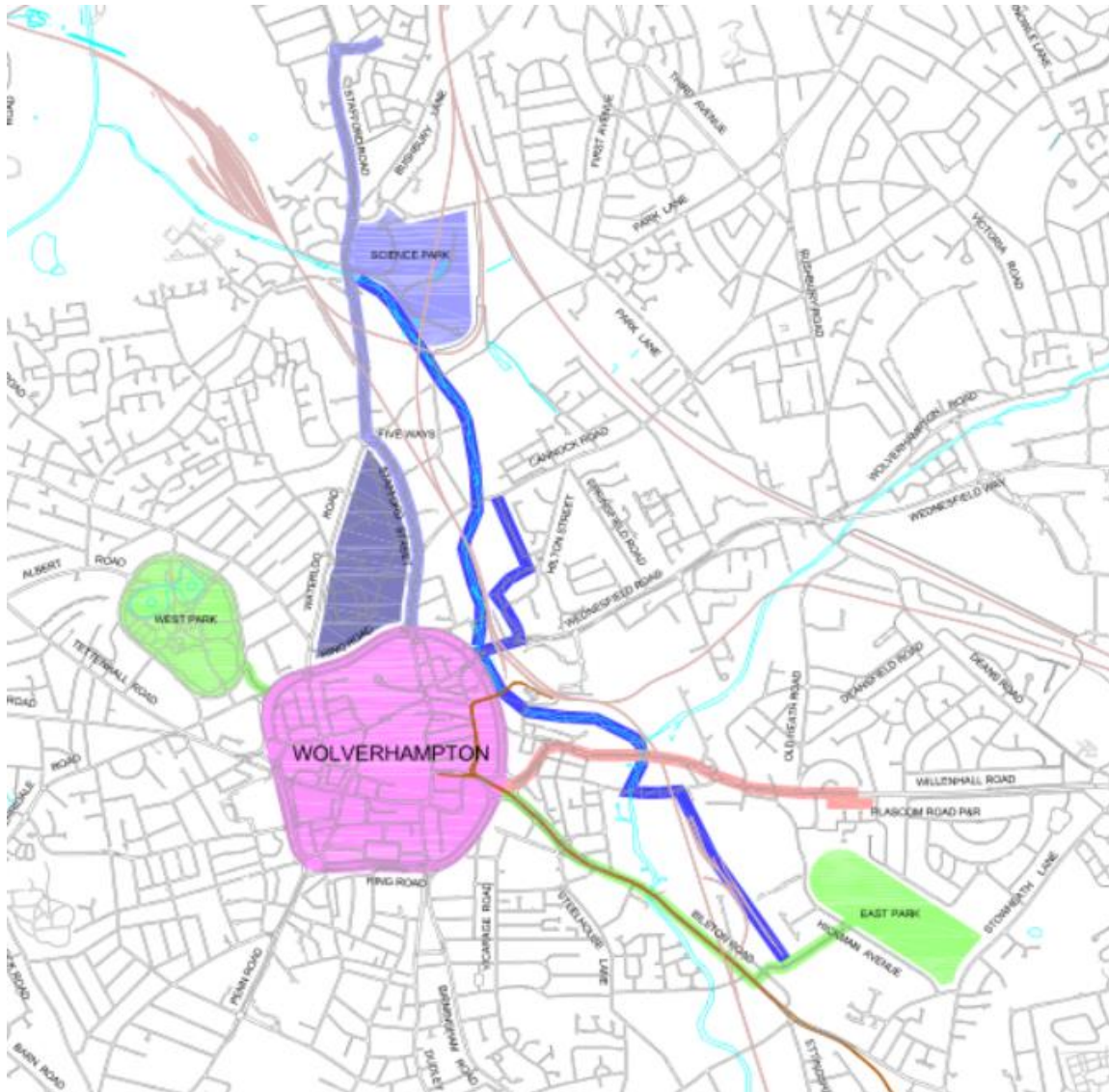
# A34 Walsall Road / Perry Barr



# Wolverhampton

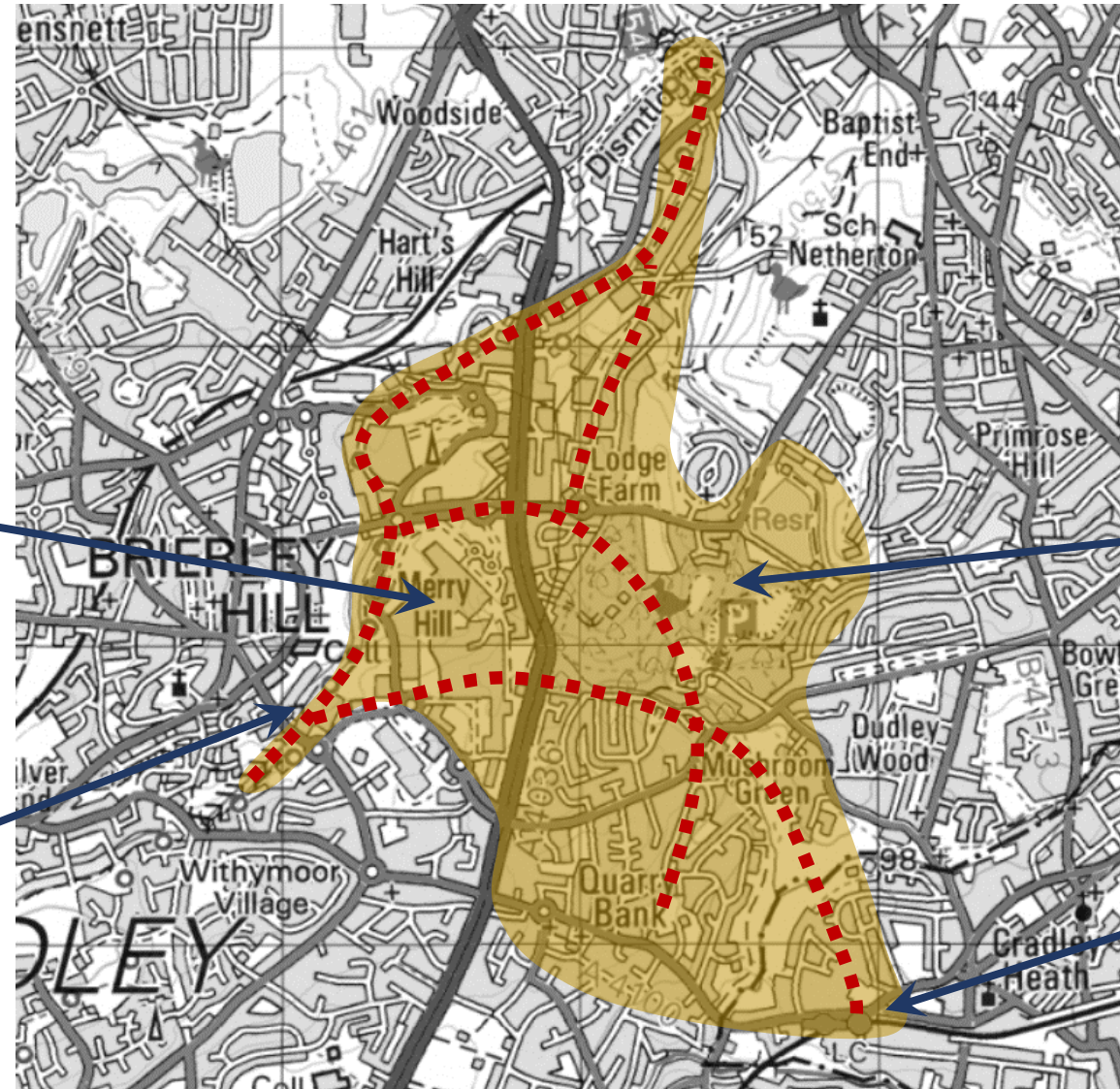


# Wolverhampton

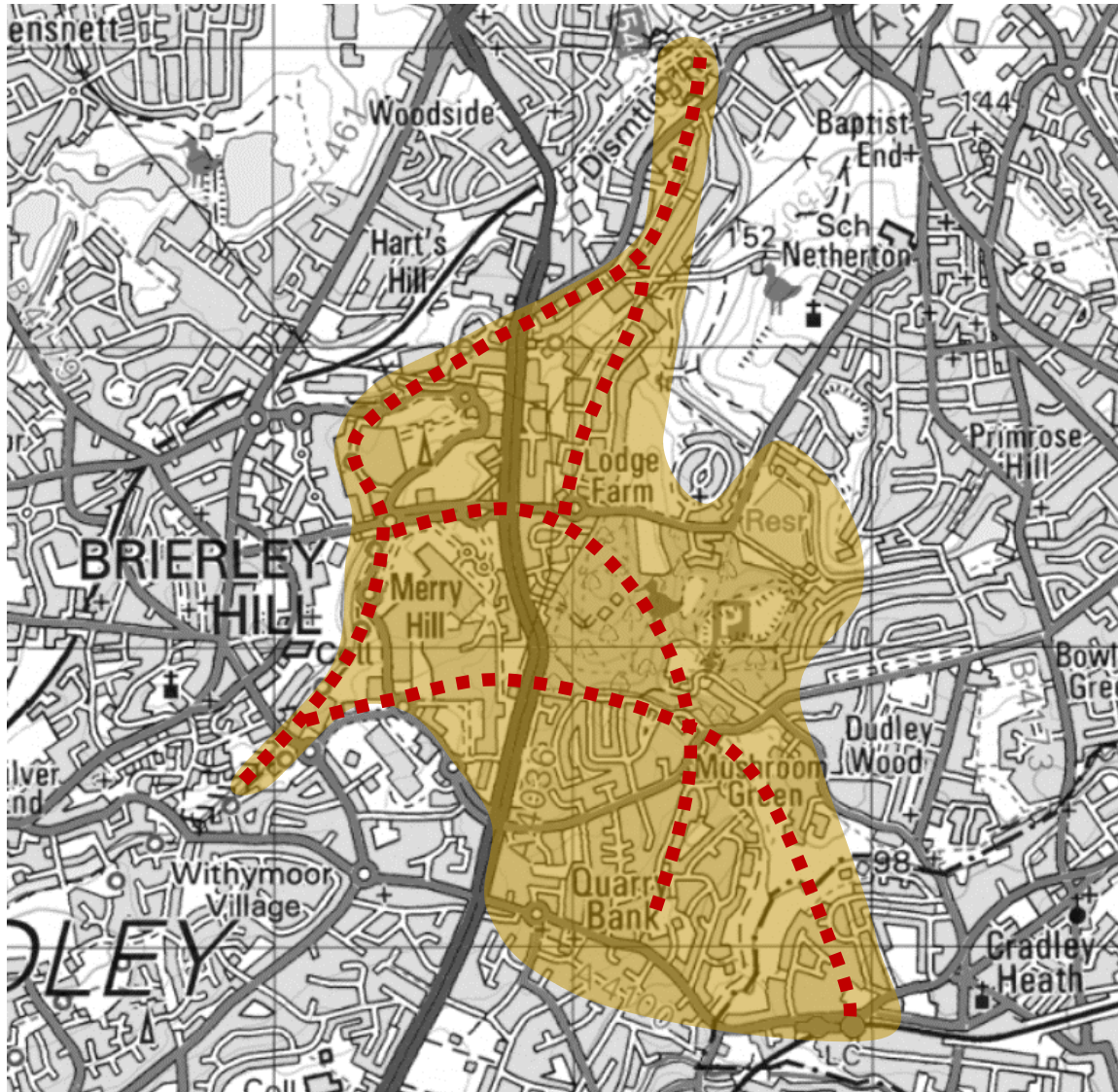


- Compact Ring Road within which a small scheme could be administered. Highway, cycle routes and shared routes exist across the city centre giving good coverage of routes for eScooters. 20mph speed limit
- Capturing and converting last mile journeys
- University Science Park to north of city centre
- Park & Ride sites at Science Park and Plascom Road – last mile travel
- Shared footway / cycleways to north offering potentially appropriate routes and potential towpath routes
- Leisure routes connecting East & West Parks with city centre
- Mainline station regeneration and metro line extension
  
- All reasonable steps are taken to prevent injury, nuisance and reputational harm to CoWC and partners
- All reasonable steps are taken to provide an attractive, reliable service to users
- The trial results in some real-world learning that can be applied in making decisions on local e-scooter policy once it is concluded.

# Merry Hill / Dudley



# Merry Hill / Dudley



- Saltwells park linking to Merry Hill/Waterfront
- Would have a number of likely business, leisure and health benefits:
- Alternative mobility for access to, in and around Merry Hill (shops) and Waterfront (businesses)
- Mobility between residential areas to the south east of Saltwells to Merry Hill / Waterfront
- Access to leisure i.e. cinema and restaurants
- Health benefits due to quick access to Saltwells green space area
- Links to National Cycle Route 54 and Quarry Bank shops
- Potential wider access to rail services (via Cradley Heath bus/rail station)
- Potential use of existing cycle paths in Quarry Bank
  
- Paramount that safety concerns are considered and actively addressed at the outset
- Also considerations about charging and fleet rebalancing requirements

# Walsall

## Key Characteristics

- self contained University campus in a low traffic area
- 'student village' with over 300 study bedrooms....
- ....could be the perfect target demographic for e-scooters!

## Key Connections

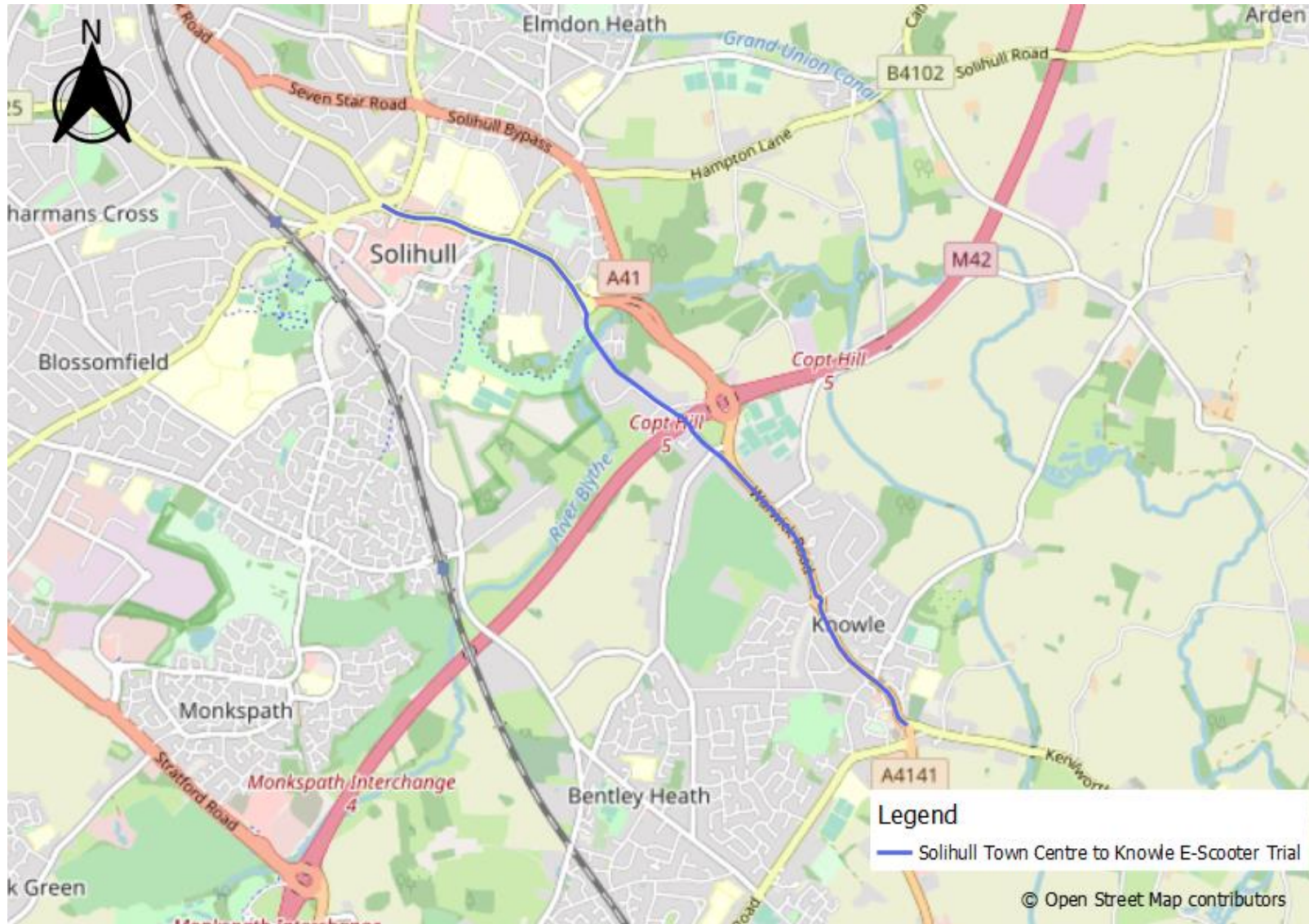
- near to the A4148 ring road around the town centre
- A34 location for cycle improvements
- NCR5 runs adjacent to site



## Key Operational Issues and Requirements

- Significant scope for interaction with pedestrians on campus.
- Scooter storage and parking needs to be tightly defined
- Is it possible to tie our two ideas together and explore the opportunity of connecting the University campus to Walsall Town Centre
- Scope to explore connections into the town centre via the A34

# Solihull



# Solihull

## Benefits/Opportunities

- corridor (Warwick Road) provides good opportunity to test rural / urban route
- propensity to Cycle Tool suggest up to a 5% modal increase based on improved infrastructure
- good demonstration of supporting SMBC sustainability and Clean Air Agenda
- supports case for dedicated cycle infrastructure – including along Warwick Road as part of LCWIP
- some cycling provision already in place and can be quickly improved through temporary measures
- route is approximately 5km – ideal distance to trial E-Scooters
- considered likely that eScooters will prove a popular mode of transport with strong local support

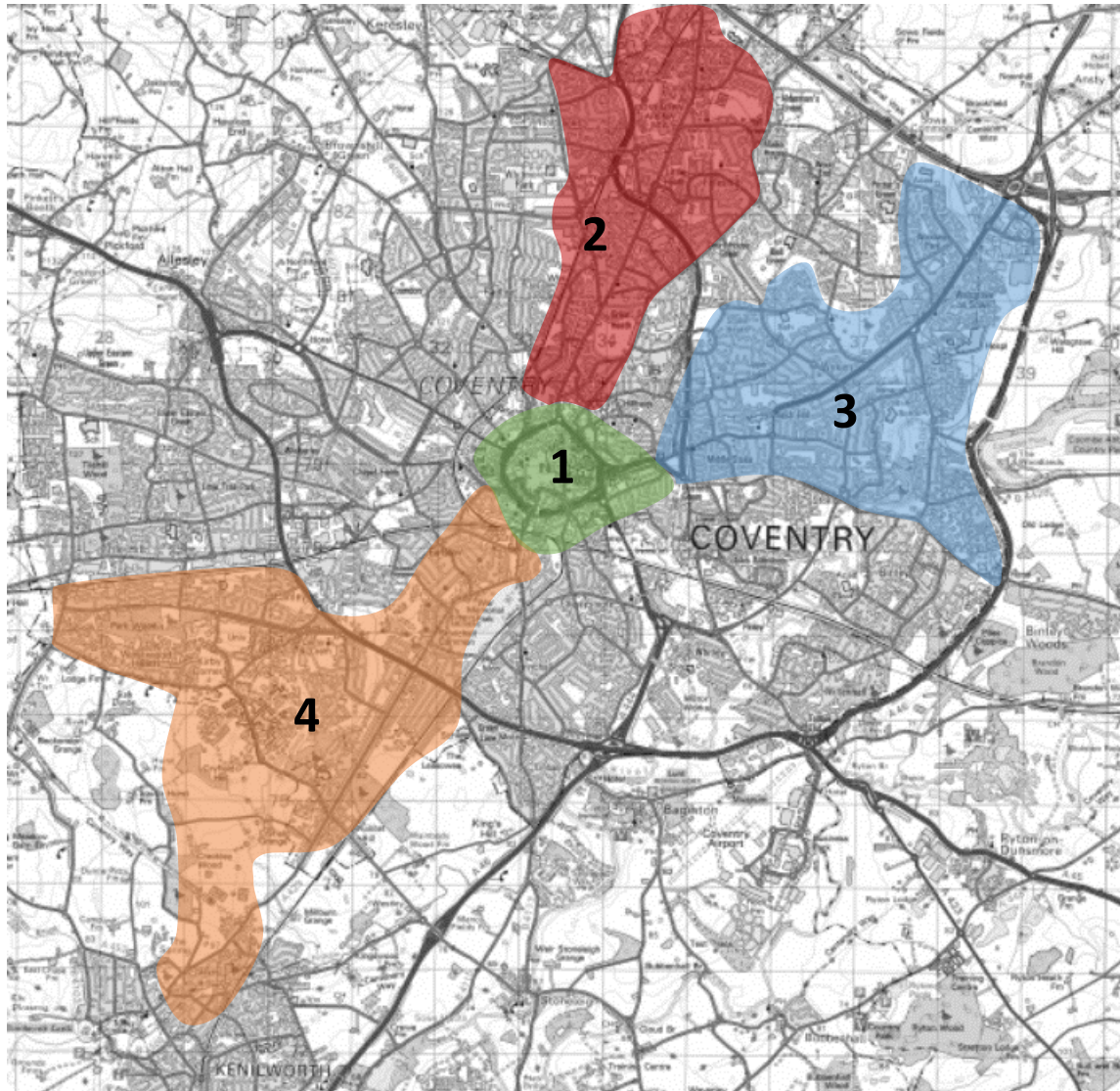


## Considerations

- safety needs consideration – the potential for eScooter users to mix with other road users is high
- need to consider potential detrimental impact on cycle users with speeds closely aligned to cycle users (max of 18-20mph)
- awareness campaign of trial required
- need to consider the long term impact of delivering a trial especially considering how to prompt modal shift away from the car
- trial must not impact on potential long term benefits
- need confirmation of storage requirements



# Coventry



## Area 1

- City centre cultural and economic hub and major travel infrastructure (rail and bus stations)
- home of Coventry University and large resident student population

## Area 2

- Foleshill Road to north a mixed-use corridor, low level of car ownership

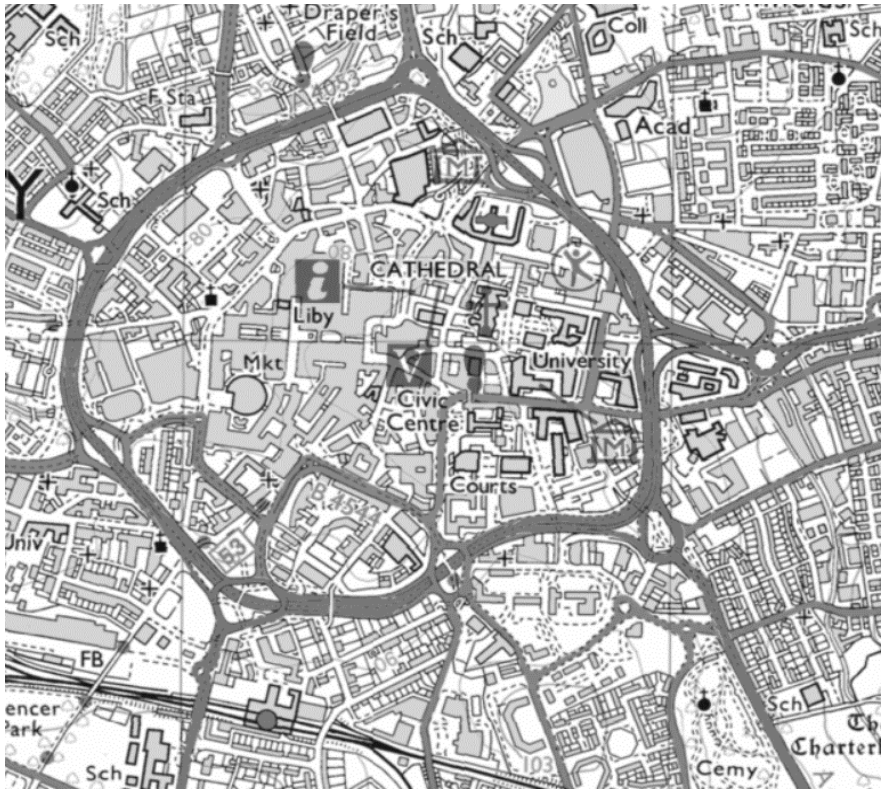
## Area 3

- North-east of city centre lies major campus of Walsgrave Hospital and other employment areas

## Area 4

- To south lies University of Warwick campus and Kenilworth

# Coventry City Centre

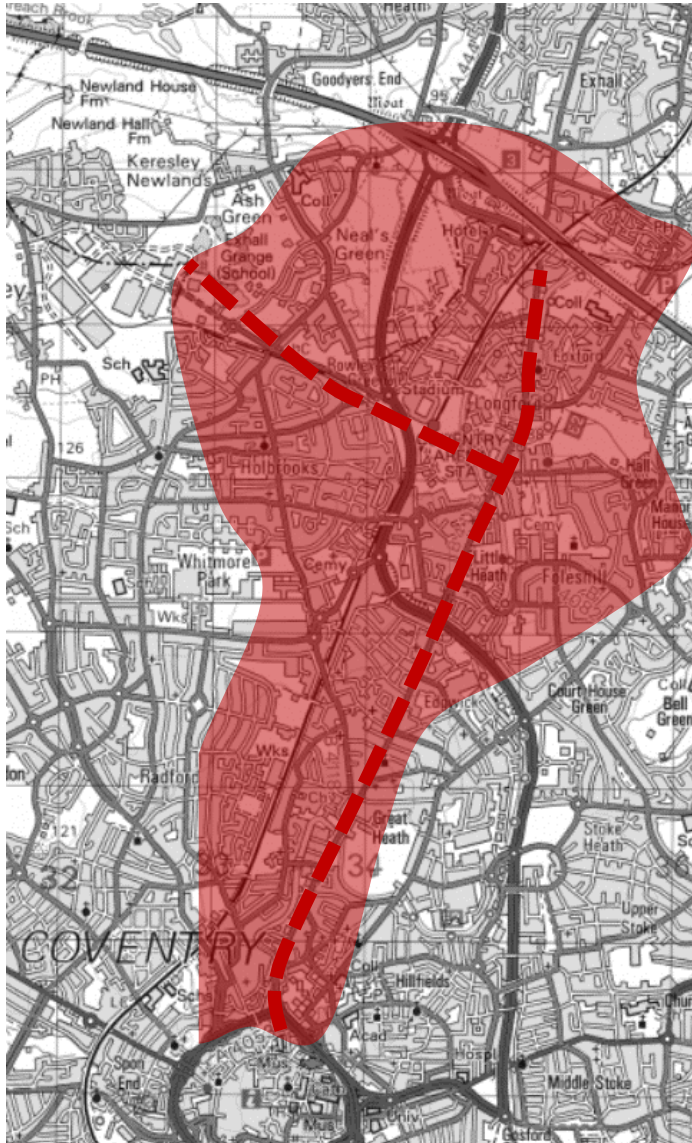


## Key Operational Issues and Requirements

- Significant scope for interaction with pedestrians and other road users
- Integration with shared-space environments
- Scooter storage and parking when not in use needs to be tightly defined
- Having sufficient coverage of Scooters available
- Rebalancing supply / servicing scooters without having a detrimental environmental impact



# Coventry Foleshill Road



## Key Characteristics

- Major radial corridor into city centre from the north
- Diverse, mixed-use corridor with high-density residential and local retail activity along its length
- Low car ownership and relative inaccessibility
- Congested corridor possible use of pop up cycle lanes and parallel backstreet routes

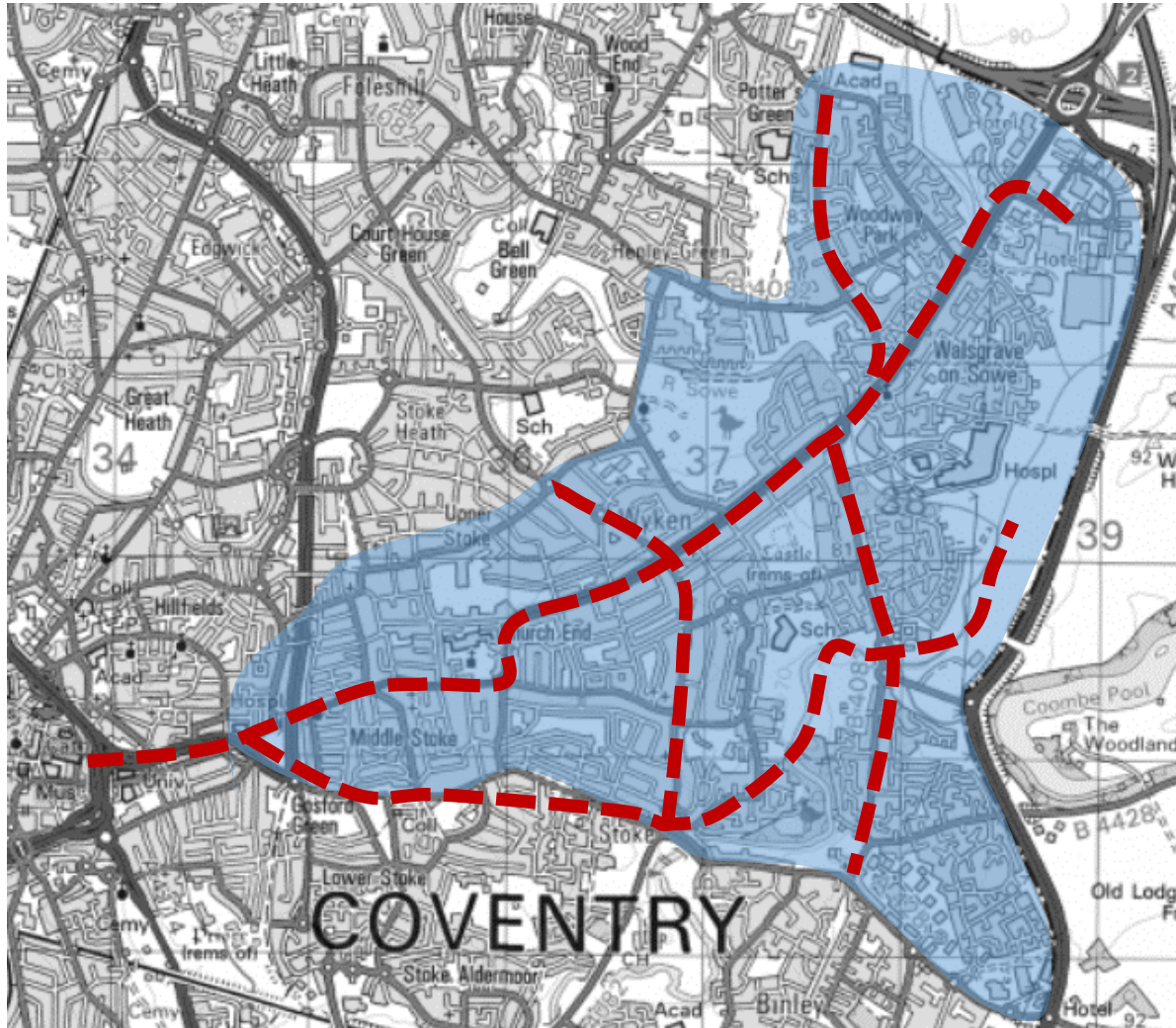
## Key Connections

- City centre lies at the southern end of corridor
- Ricoh Arena lies to the north
- Arena rail station located within the zone

## Key Operational Issues and Requirements

- Significant scope for interaction with pedestrians and other road users
- Scooter storage and parking when not in use needs to be tightly defined
- Having sufficient coverage of Scooters available
- Rebalancing supply / servicing scooters without having a detrimental environmental impact
- Addressing likely low driver licence registration in the area
- Engagement with local residents
- Potential lease model

# Coventry Walsgrave Hospital



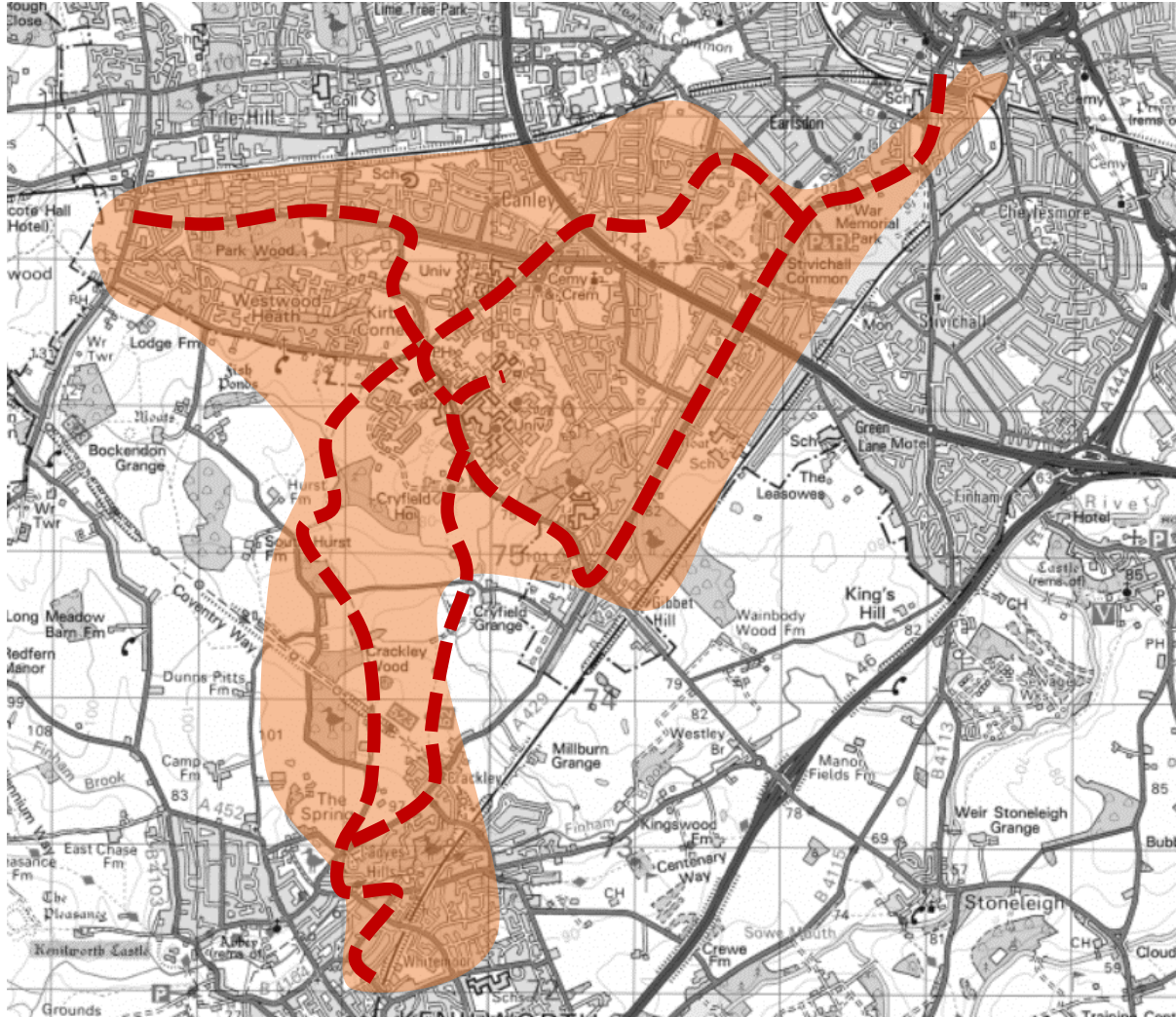
## Key Characteristics & Connections

- Area to north-east of city broadly centered around Walsgrave Hospital site
- Significant residential catchment for hospital workers
- Major radial connections into the city centre
- Significant student and low car access population in south-west part of zone
- Substantial shopping area in Middle Stoke

## Key Operational Issues and Requirements

- Walsgrave Road a major radial - significant scope for interaction with motor traffic
- Risk of scooter incursion onto footways to avoid traffic
- Use of backstreets likely to be impacted by speed humps / cushions
- Use of off-street cycleways?
- Scooter storage and parking when not in use needs to be tightly defined – potential scale of use at hospital site
- Having sufficient coverage of Scooters available
- Rebalancing supply / servicing scooters without having a detrimental

# Coventry South / UoW / Kenilworth



## Key Characteristics

- Area to Southwest of Coventry City Centre
- Significant catchment for Students
- Major connections to Memorial Park & Ride and Warwick University Campus from the train station
- Connectivity to Kenilworth, employment sites at Westwood Heath and Tile Hill, and the railway station.
- Possibilities to extend trials in Warwickshire.

## Key Connections

- Stations – Coventry and Tile Hill
- Park And Ride at Memorial Park
- Earlsdon
- University Campus – City Centre
- Warwickshire

## Key Operational Issues and Requirements

- Warwick Road a major link to Various key locations
- Significant scope for interaction with motor traffic
- Risk of scooter incursion onto footways to avoid traffic
- Use of backstreets likely to be impacted by speed humps / cushions
- Use of Pop Up Cycle Lanes
- Scooter storage and parking when not in use needs to be tightly defined
- Potential scale of use at University site
- Having sufficient coverage of Scooters available at Key sites

# Operational considerations & constraints



Vehicle numbers are managed to allow for adequate consumer access BUT not so significant their numbers are to the detriment of pedestrian / road users.



E-scooters use is limited to cycle lanes and designated shared lanes / spaces



Geo-fencing can be used to prevent E-scooters from being used in certain areas where they pose a considerable threat to pedestrians



Operators maintaining clean vehicles and good hygiene standards



Terms and Conditions of use clear on app and signage near hubs to show clearly accountability and rules (e.g. no parking on paths etc)

# Communications & Stakeholders



## Co-owned strategy to drive:

- ✓ Who we engage with (public, stakeholder groups, operators)
- ✓ Engagement process (various established and new channels)
- ✓ Clear messages (safety, operations, use and benefits, issues and complaints)

## Two levels of engagement:-

**Programme Steering group** (*acts to inform the strategic messaging and crossing cutting concerns*)

- Lead Local Authority Chair, all LAs involved
- TfWM secretariat and co-ordination
- Includes relevant groups such as: ROSPA, RNIB, Guide Dogs for the Blind
- Insurance bodies
- Potential to include national consumer groups and other groups e.g. Cycling UK, Transport Focus

**Trial Zone specific groups** (*supporting implementation and operation*)

- Individual Local Authority led
- TfWM (resourcing support) co-ordination
- Local enforcement (e.g. Police)
- eScooter providers
- Local interest groups (cycle, vulnerable user, retail/business, resident etc)

## Our communications will:-

- ✓ Be a consistent approach across the region, but with specific information regarding different trial zones
- ✓ Link to the CA's and LAs' wider strategic goals
- ✓ Communicate the trials early and in a clear way to the public and lobby groups
- ✓ Be coordinated with operators – consistent key information, contact details, disaster messaging etc

We welcome any feedback  
on what works

# Financial Factors



No direct funding support for operators – who must self-finance



Will be seeking open book coverage of direct over-extra costs for Local Authorities – to avoid state aid and manage public finance pressures



Working towards any successful services being self-funding – eScooters should not create an additional subsidy burden



TfWM will fund some coordination for the trials and M&E under the Future Transport Zone programme



Potential to lever other infrastructure initiatives such as road space re-allocation. BUT specific infrastructure will need to be funded by operators (e.g. docking, signing, energy supply)



Keen to explore ideas for meaningful assurance on performance



Anticipate trials will deploy a mix of tariff / rental models and operators will retain revenues to off-set costs



Swift integration on a commercial basis is important during the trials – enabling access to over 500,000 registered users



# Procurement & Contracting

On-going discussion  
with DfT

Have started due-  
diligence +  
appointing additional  
legal resource

Exploring MoUs and  
Concession  
agreements

Umbrella format and  
content across patch

Trial Zone specific  
Annexes

Multi-signature?

Separate Back2Back  
between West Mids  
and DfT regarding  
licencing

## Speed is King - BUT

- Must have adequate assurance on responsible collaborative and responsive approach
  - Needs to comply with public procurement rules
  - Must be fair and transparent

# Directly relevant initiatives

# West Midlands Bike Hire



A 5-year deal with the ability for an additional 3 years if KPIs are met



The contract is a service agreement with a monthly management fee for the supply of:

- Rebalancing
- Maintenance
- Management
- Cleaning
- Promotion



Users are being charged an activation fee per bike use



Both E-bikes and Pedal bikes with a minimum to start with of 1500 bikes (1350 pedal 150 Ebikes)



The scheme covers all 7 authorities of the West Midlands



A fully docked solution but with the ability for short term Geo-fenced areas (festivals, City of Culture ect)



A fully integrated system with TfWM Swift payment scheme



Full reporting capability from the supplier to capture all TfWM reporting requirements



Hardware assets owned by TfWM  
Bikes to COMO UK standard plus TfWM additions (bell, lights)



Sponsorship of the Bikeshare scheme has been retained by TfWM and is being tendered separately



The Contract is to be signed Summer 2020



Trial of Bikes late 2020 with the scheme to go live early spring 2021



The Bikeshare contract caters to grow the scheme as demand grows and to take on new technologies as they develop or become legal

# UK's most progressive transport innovation programme

plus:

## Coming soon:

- ULEV Rapid Charing Spine
- Accelerator Programme

## Developing:

- Skills
- Financing

**KEY:**  
➤ DELIVERABLES  
WITHIN 2 YEARS



- Capping
- Parking
- White label version
- Token agnostic

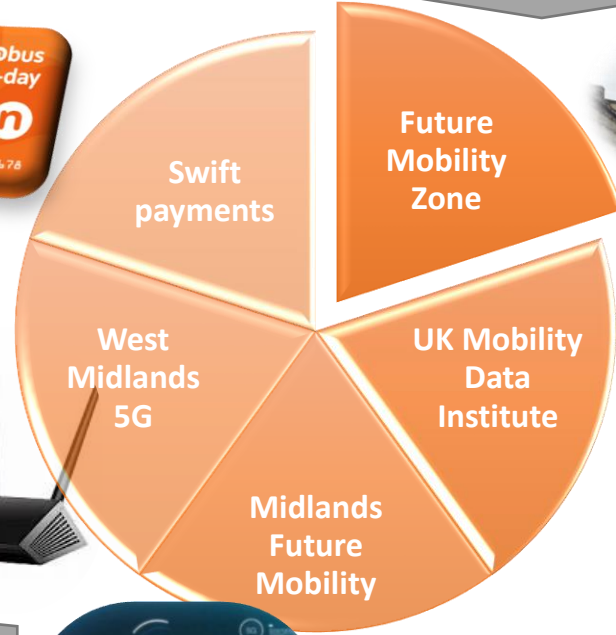
450,000+ users  
Multi-mode  
ticketing



- Mobility Credits
- MaaS
- Apprentices



£22m UK  
Pathfinder  
Programme

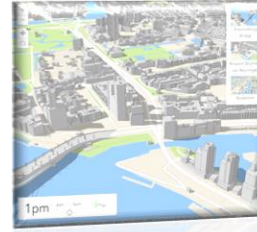


£25m connected  
mobility programme  
In-vehicle experience  
Integrated modes  
New business models



- Funding & Partners secured
- Under development

£40m  
Public:Private  
New open tools  
Advanced analytics  
& mapping



- Early demonstrators on highway and sensors
- Sensor network
- Large demonstrator programme



West Midlands Meridian programme >£55m  
3 CAV testbeds of instrumented & mapped  
open environment

- 80km Urban CAV Lab live
- ~150km Rural-Inter-Urban near competition
- Commercial Data Exchange Operating
- First customers using

**PLUS:**

- BaU
- ADEPT programme
- Modelling refresh



ICE  
to ACES



Blue Sky  
thinking

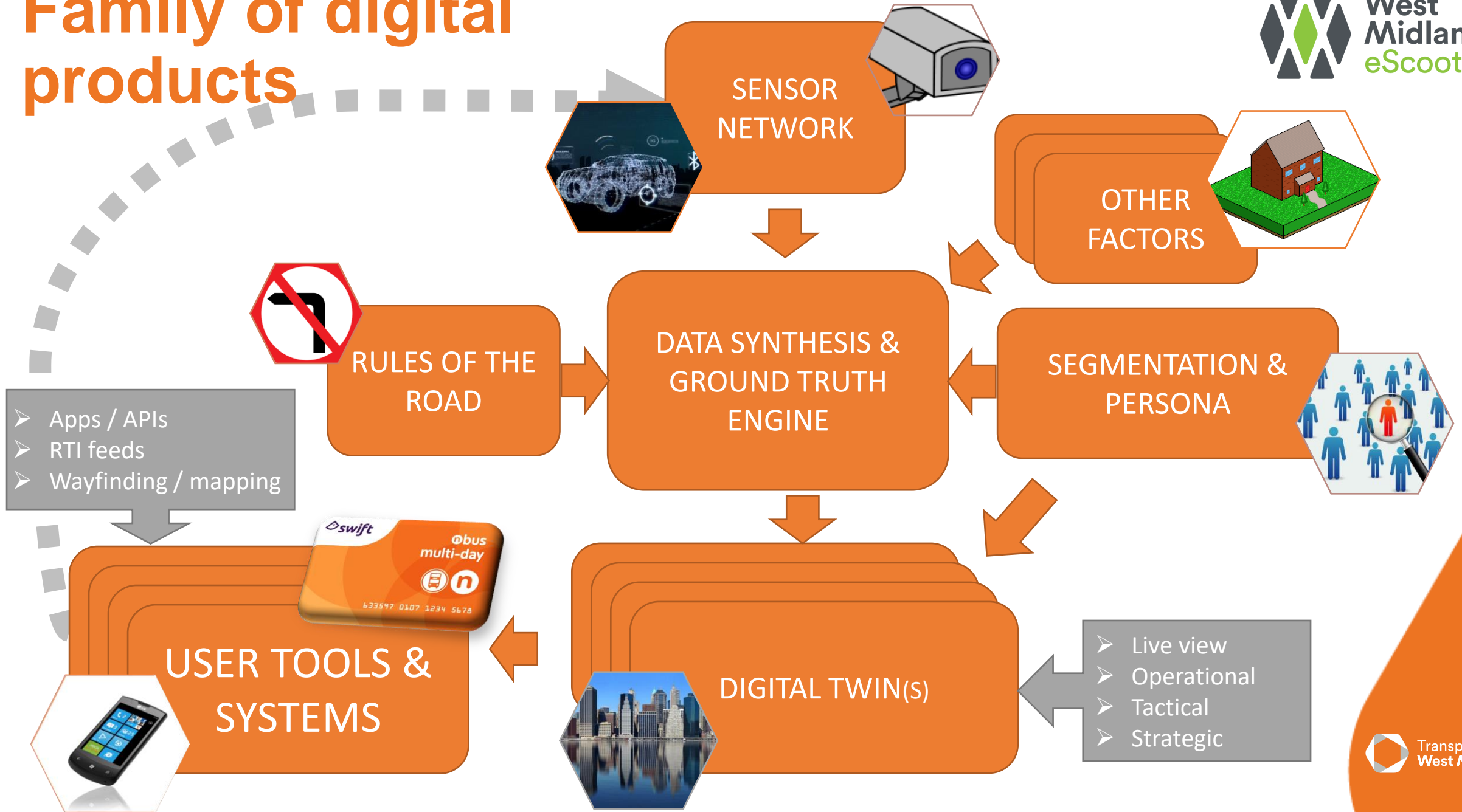
<https://www.tfwm.org.uk/strategy/innovation-future-mobility/>



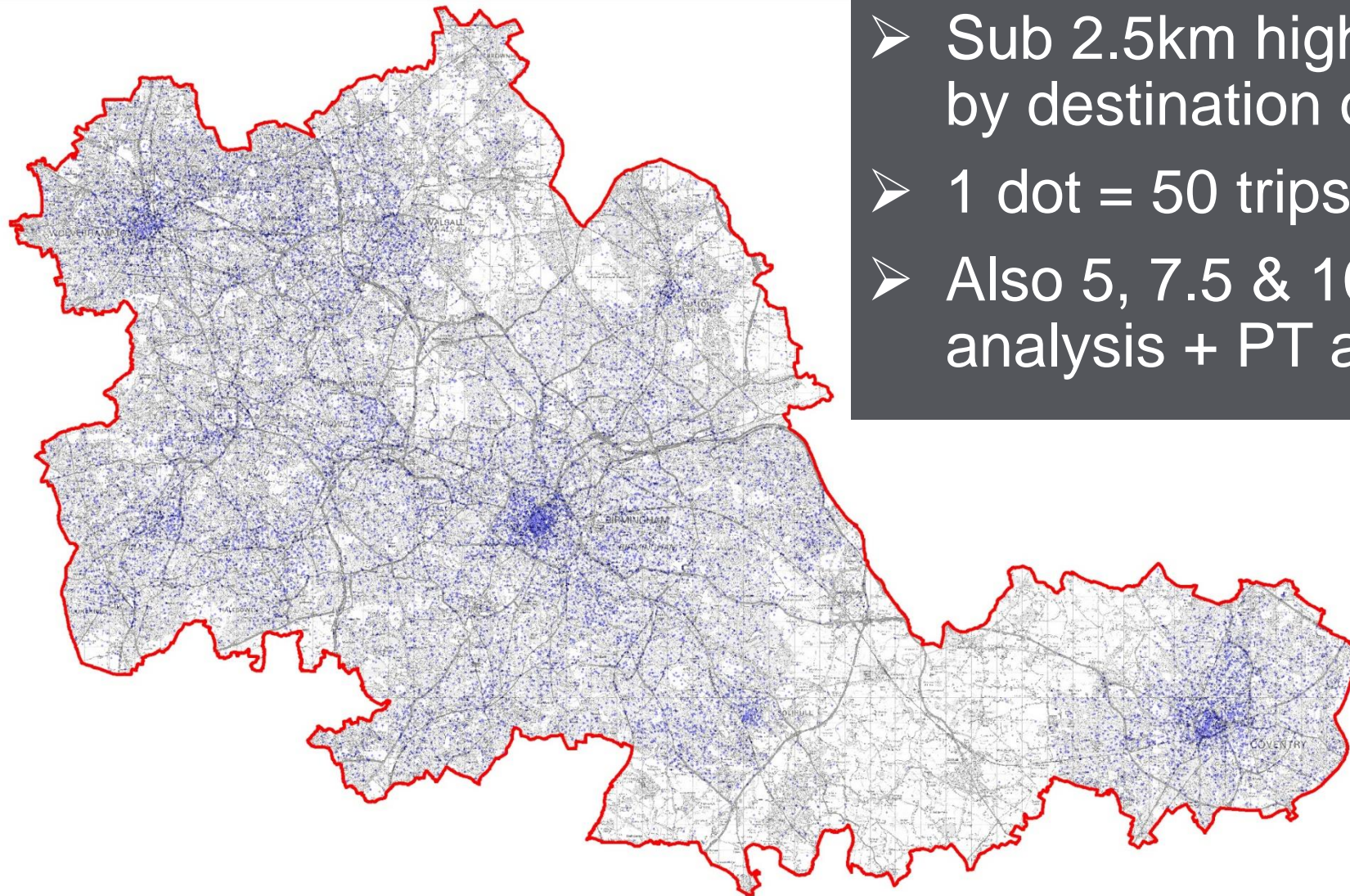
A better  
future



# Family of digital products

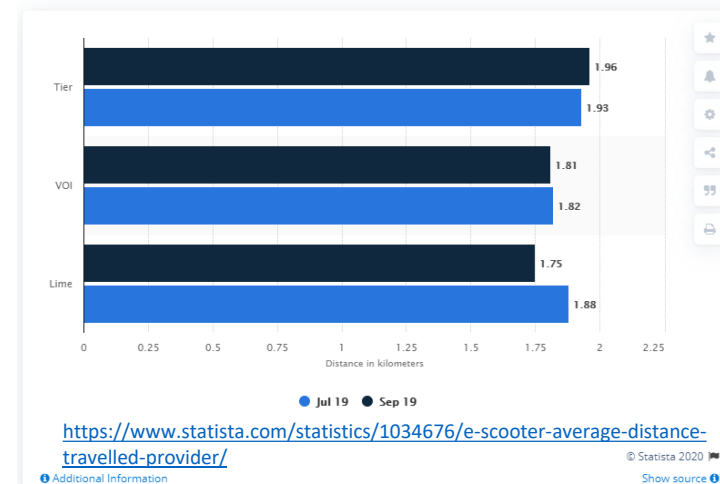


# Understanding potential demand



- Sub 2.5km highways trips by destination over 24hrs
- 1 dot = 50 trips
- Also 5, 7.5 & 10km analysis + PT analysis

Average distance travelled on e-scooter in Germany in July and September 2019 by provider (in kilometers)



# Predicting revenue



## eScooters in transport model

- Regional coverage
- Coded as a separate mode
- Option for all or part of public transport trip.
- Can assess as a competitor and/or complement to public transport.



## Operational insights

- Modelling the number of vehicles required to serve demand under various scenarios to provide adequate level of service.
- Modelling the amount of relocation required to ensure a balance of availability of eScooters.
- Modelling the revenue gained from operations in various scenarios



## Calculating revenue

- Generalized costs can be set
- Charges (fares in the model) can be included so revenues can be calculated



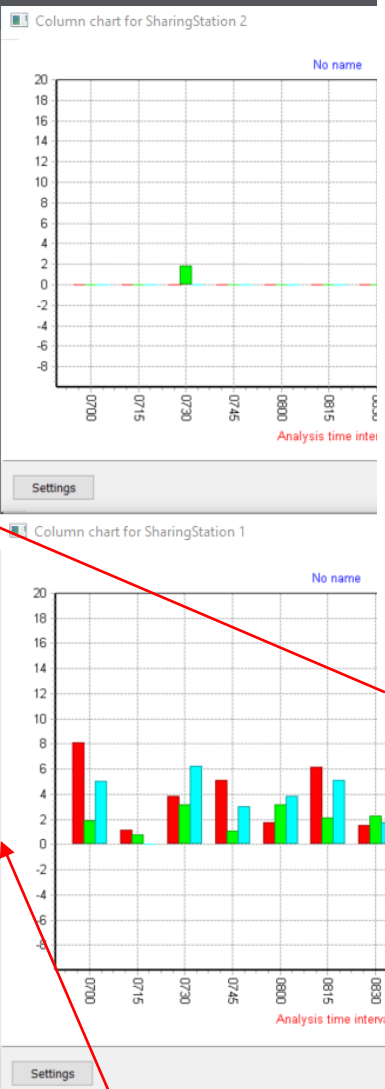
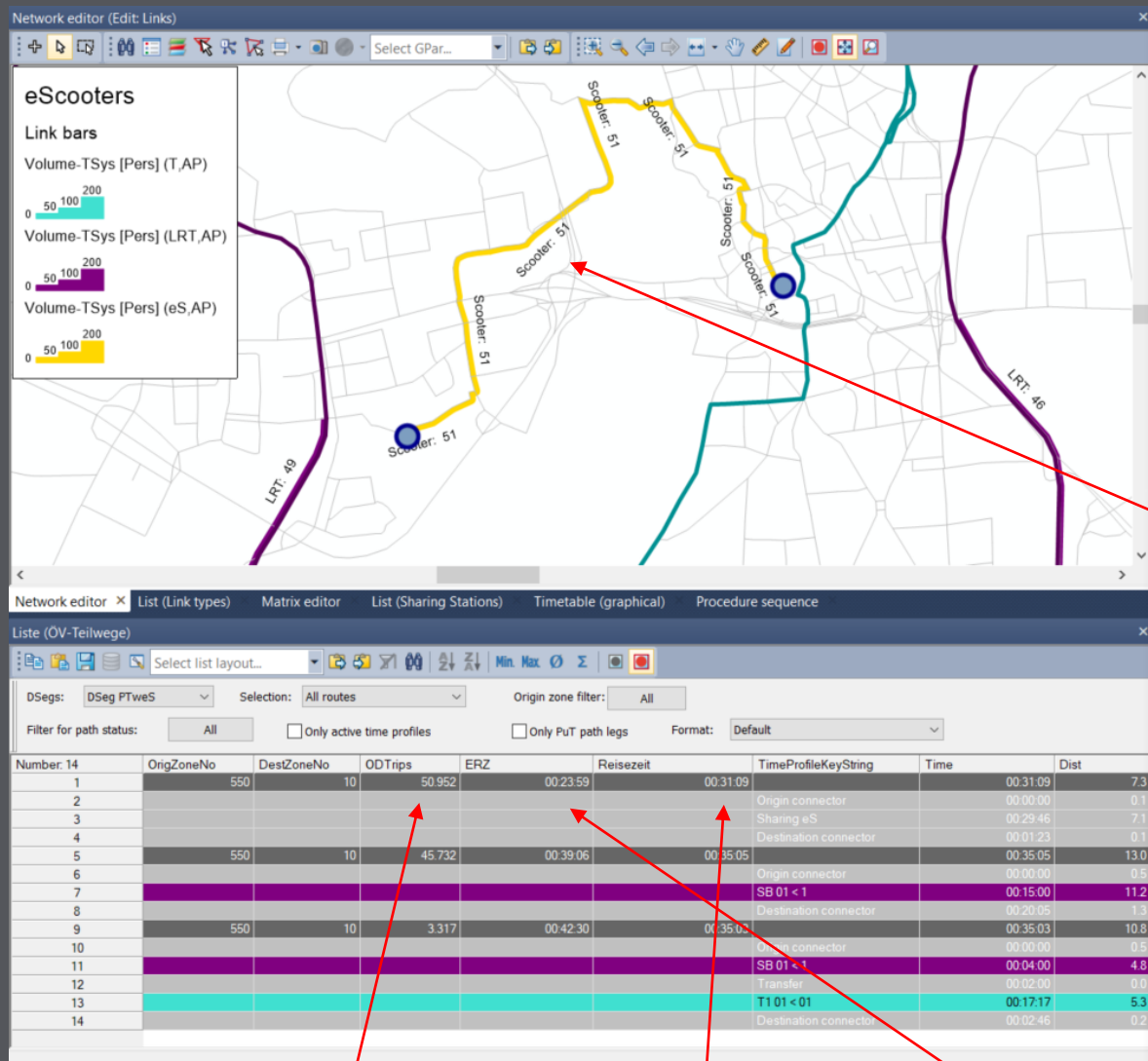
## Impact

- Included in the Highway Model
- PT demand impacts



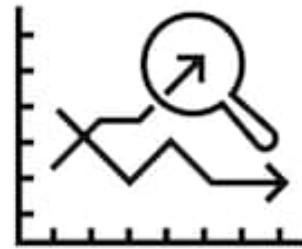
### Example Setup

- 100 people want to travel from A to B that are willing to choose eScooter
- Current options are to walk to the LRT (purple) and use that, with possible interchange with train (blue), taking 35-40 minutes
- An additional option is created, which is to rent an eScooter from A and drop it off at B
- There are 25 eScooters in total, with maximum relocation rate of 25 per hour
- eScooters travel at 15km/h
- eScooter travel time is considered 25% more attractive than rail due to Covid19
- The result is that 51 of the 100 people travel by eScooter, with the others choosing rail



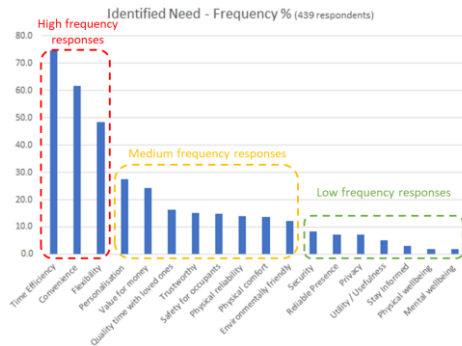
Number of trips choosing this option      Travel time      Weighted travel time      Distance (km)

# Consumer Insight is key



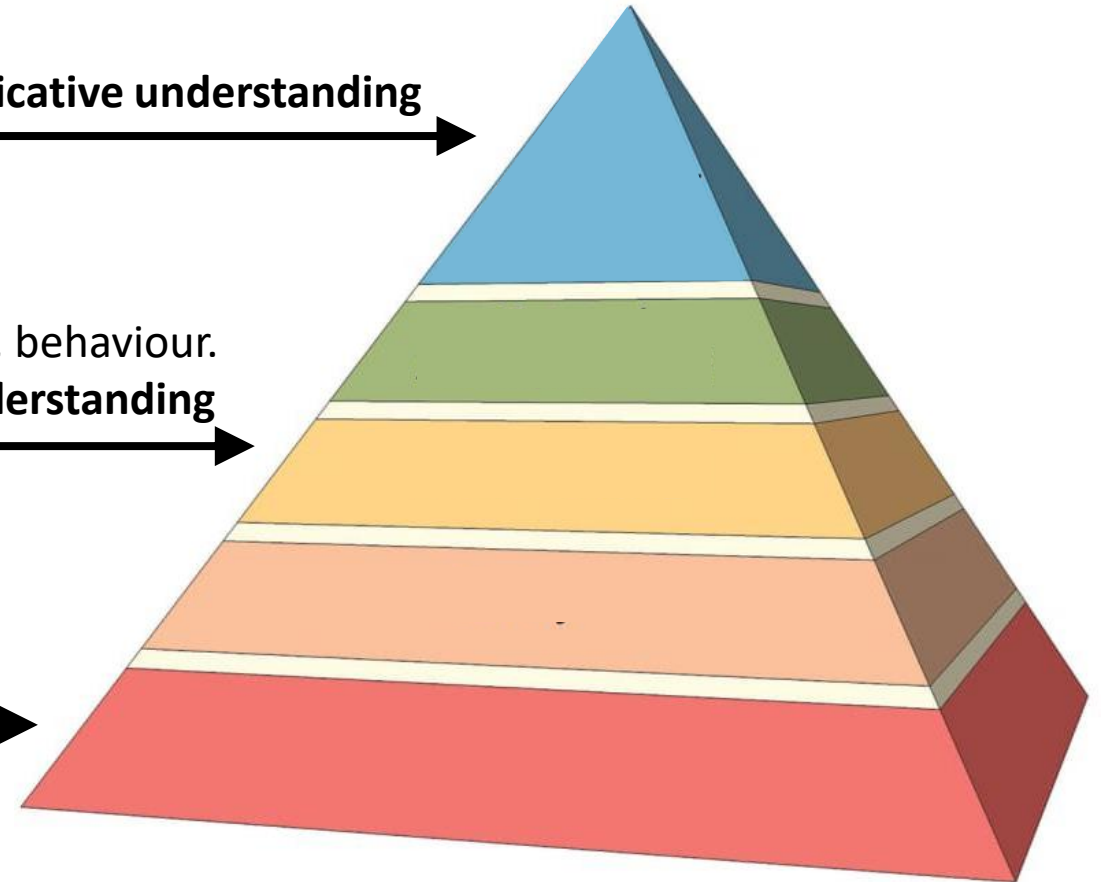
Predicative understanding

## CONSUMER UNDERSTANDING



Needs, emotions, behaviour.  
Personalised understanding

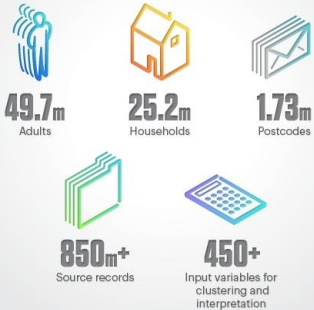
Who, what, where?  
Generalised understanding



## Mosaic

### In Numbers

New Mosaic combines unparalleled data resources to deliver our most comprehensive classification ever



Age	Lifestage	Average Property Value	Have Children	Tenure	Residence Type
26 - 35 (35%)	Mature family (20%)	£183K	Yes (56%)	Owned (69%)	Semi-detached (45%)

**General** Progressive Families are young to middle aged couples and families. Predominantly earn mid-range salaries, they often find budgets are stretched by the demands of busy lives. Those who do not work full time tend to work part time or a housewife.

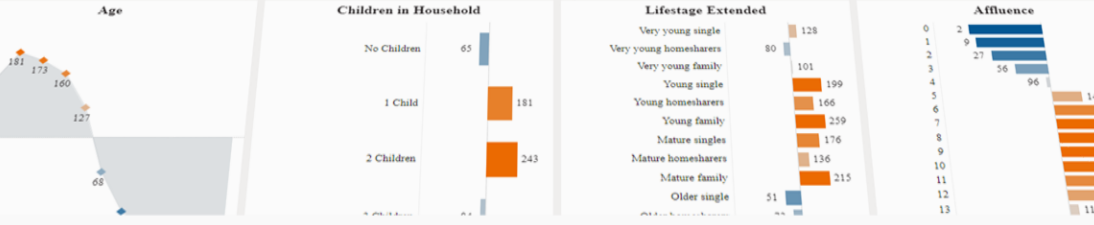
**Property** Progressive families tend to be located in Birmingham, Coventry and Dudley either owning or renting semi-detached or terraced 3-bedroom properties. These are likely to be of average value.

**Channel** Progressive Families are extremely tech savvy and the most likely group to adopt new technologies, although stretched finances don't always allow this. Accessing the internet is a part of daily life and they are likely to use apps for public transport.

**Public Transport** Around 60% of Progressive Families tend to use to use their car when commuting, but some may use the train or their bikes when travelling to work.

**Digital/Channel** More likely than the other segments to click on advertisements through social networks, apps, online videos or music streaming services. Also likely to be influenced by adverts at the cinema or on podcasts. On top of that they are the most likely to see adverts on the train. In terms of customer service, their preferred channel is through a chat bot on a website.

Demographics Change Chart Display Index

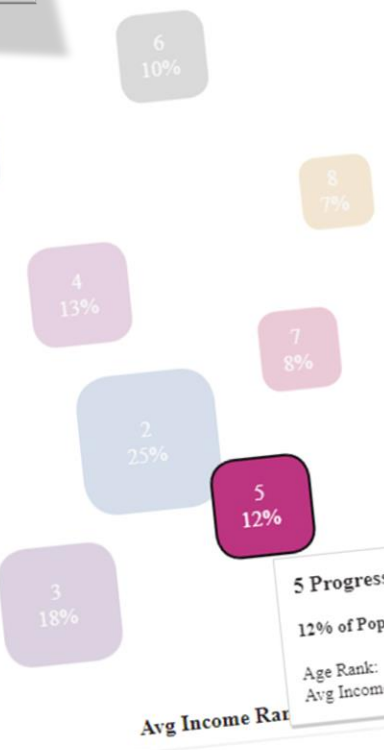


Transport for West Midlands experian

Summary Portraits Portraits+ Comparison Variable Location

## 5 Progressive Families 12%

**Segment Description**  
 Progressive Families are young to middle aged couples and families. Predominantly earn mid-range salaries, they often find budgets are stretched by the demands of busy lives. Those who do not work full time tend to work part time or a housewife.



## Transport for West Midlands – All traveller segmentation

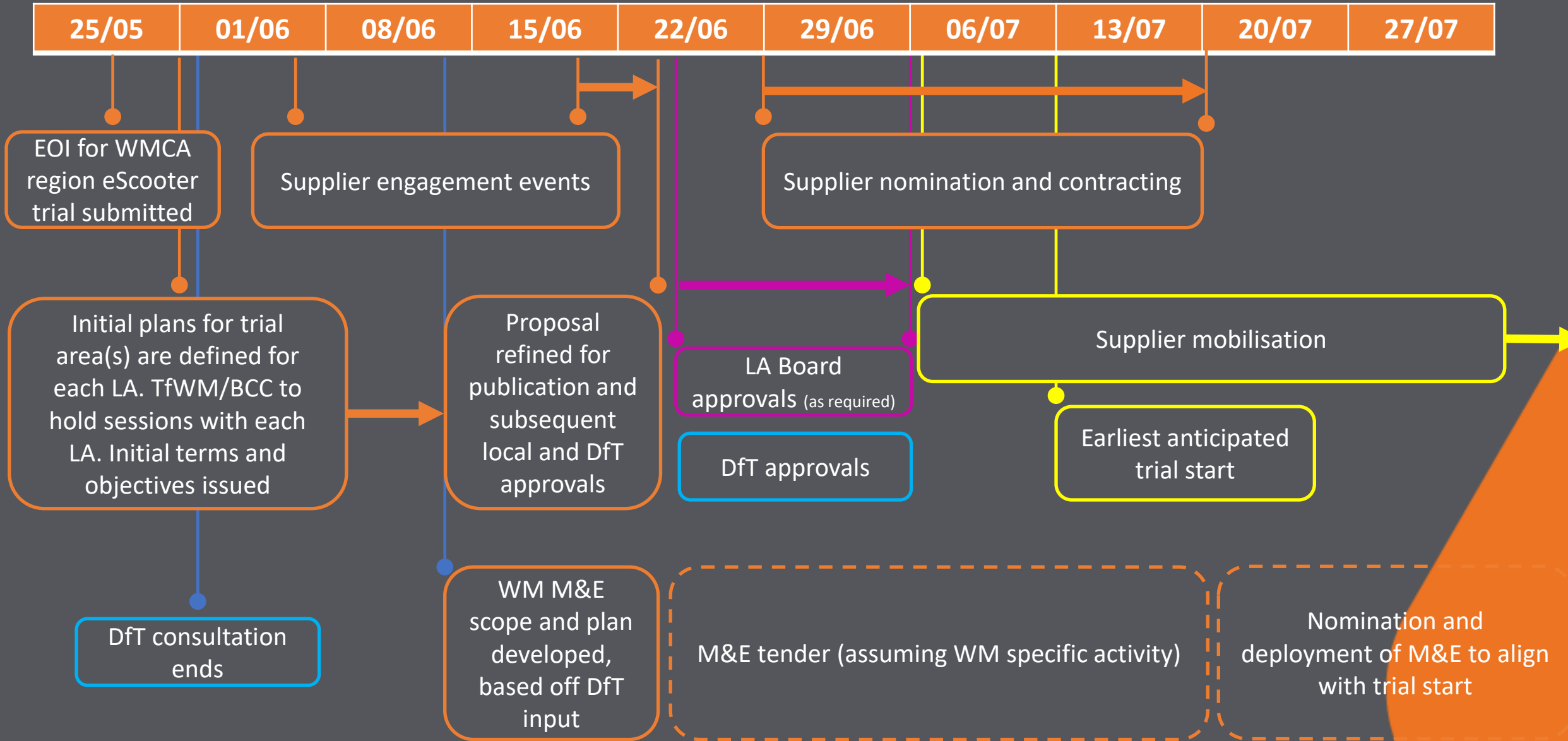
- The focus of the project in collaboration with Experian and ouGov was to understand the following:
  - propensity to uptake new services and technologies and how these can be best communicated and marketed.
  - propensity to change travel behaviour:
    - enabling some single occupancy car journeys to be replaced by public, shared or active transport.
    - enabling car journeys to be carried out at different times on different routes to allow the network to flow better.
  - consideration of how to improve the mobility offer to all segments including those that are currently excluded from many journeys.

**5 Progressive Families**  
 12% of Population  
 Age Rank: 2  
 Avg Income Rank: 6

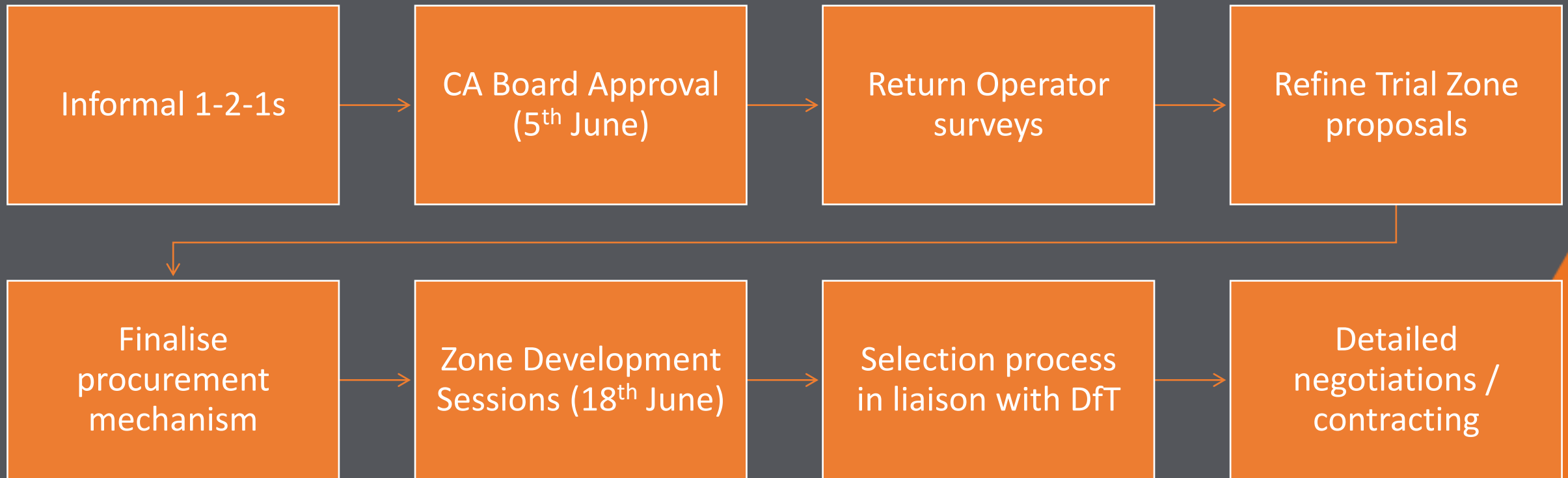
# Programme



- Co-ordinated by BCC and TfWM
- DfT Activity
- LA specific activity



# Immediate next steps





Open Q&A