

Valarie Sheppard

Controller and Treasurer Group Vice President - Company Transition Leader

Valarie Sheppard leads P&G's global Finance, Accounting and Treasury team, responsible for the external financial reporting, financial planning, global business development and treasury operations for company businesses and operations in about 70 countries, with annual sales of more than \$65 billion. She is also leading the global implementation of P&G's new organization design, the most significant restructuring initiative in 25 years.

Since joining P&G as a tax analyst in 1986, Valarie has held varied roles within the company, including finance and accounting positions in Fabric Care, Home Care and Beauty businesses, both in the U.S., and internationally. She is passionate about supporting opportunities for women to excel at P&G, as the executive sponsor of the Finance organization's Global Women's Network.

Outside P&G, Valarie is a board member of the Federal Reserve Bank of Cleveland and Anixter International, Inc. She is also dedicated to supporting innovation in the Cincinnati, Ohio community as board chair of Cintrifuse, an organization that connects the region's start-up companies to advice, talent, funding and customers.

Birthplace	Year	Positions Held
Education Purdue University, Krannert School of Management, M.S., Industrial Administration, 1986	2020	Controller and Treasurer, and Group Vice President - Company Transition Leader
	2019	Controller and Treasurer, and Executive Vice President – Company Transition Leader
	2013	Senior Vice President, Comptroller and Treasurer
	2011	Senior Vice President and Comptroller
Purdue University, Krannert School of Management, B.S., Accounting, 1986	2009	Senior Vice President and Comptroller, and Global Household Care Finance & Accounting
	2007	Vice President, Global Beauty Care Finance & Accounting and Comptroller
Date Joined P&G July 31, 1986	2005	Vice President and Comptroller
	2004	Manager, Global Household Care, Finance & Accounting
	2002	Manager, Global Fabric and Home Care, Finance & Accounting
		Continued

Valarie Sheppard (cont'd)

Year	Positions Held
2000	Finance Director, North East Asia Finance
1999	Finance Director, North East Asia Fem Pro, AI, Baby Care
1996	Associate Director, Corporate Acquisitions & Divestitures
1994	Category Financial Manager (AD), Fabric Conditioners
1992	Group Manager, Financial Analysis, Laundry
1991	Senior Sales Analyst (Sales Finance)
1990	Senior Financial Analyst, Laundry
1988	Profit Forecaster, Laundry and Dish Care
1987	Plant Accounting Manager, USA
1986	Tax Analyst

Affiliations and Activities

Anixter International, Inc., Board Member

Federal Reserve Bank of Cleveland, Board Member

Cintrifuse, Board Chair

United Way of Greater Cincinnati, Former Board Chair and Member of United Way Success By 6 Regional Leadership Council