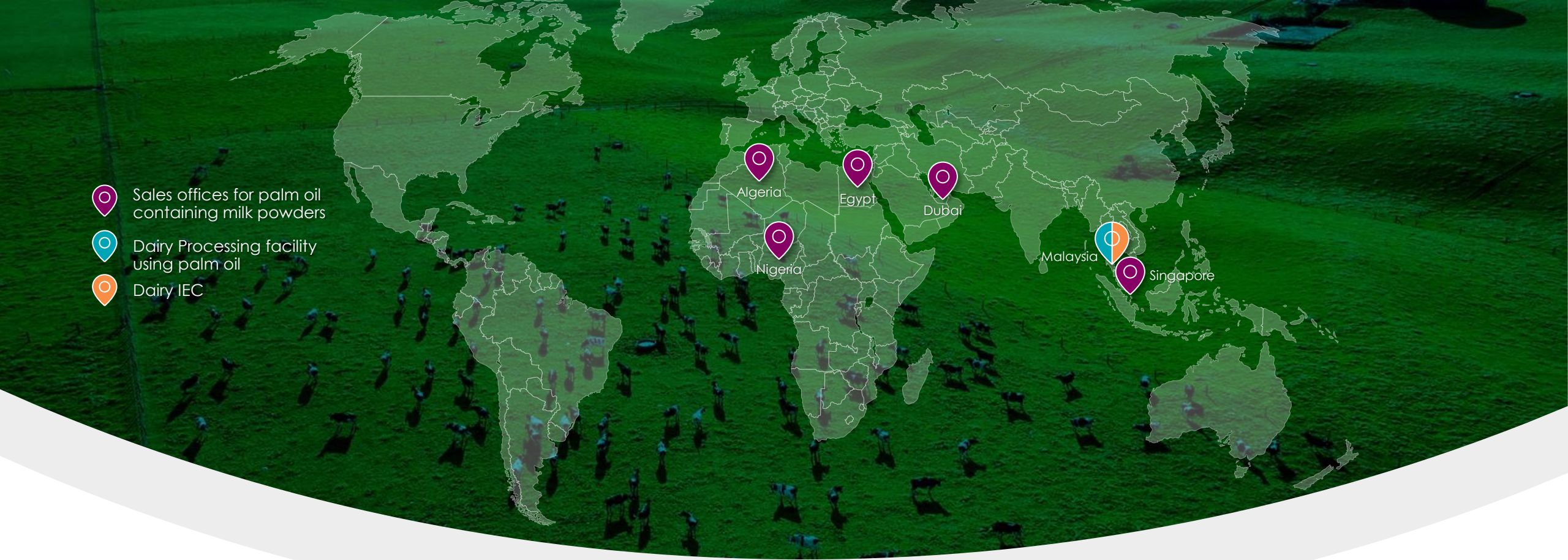




of Dairy – Palm supply and timebound action plan

Our dairy operation in Malaysia uses palm oil in the manufacture of fat-filled milk powder, which is supplied to markets across Africa and the Middle East. After initial RSPO certification in 2021, we have gradually increased the share of RSPO palm oil to reach 100% certified palm oil in 2025, and we will maintain this level for the future.

