

Using data and AI to accelerate innovation in Pharma

BioTechX

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About Elsevier - a global leader in scientific, technical medical information and analytics





ELSEVIER

9,500 employees; ~30% in technology

~20% share of global research output

Comprehensive R&D solutions across article abstracts, biomedicine, chemistry, health

Partnering with **100%** of top pharma

A RELX Group Company FTSE 100, #5 in terms of market cap Global provider of information-based analytics and decision tools for B2B segments Employing 36,000 people with \$12B revenues. Annual tech investment is \$1.7 billion

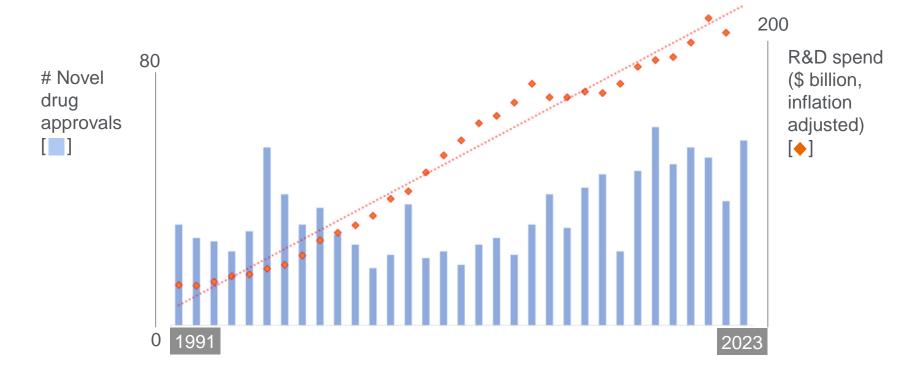
Our Mission

Help researchers and healthcare professionals to advance science and improve health outcomes for the benefit of society

Why are we here? Our industry has an efficiency problem...



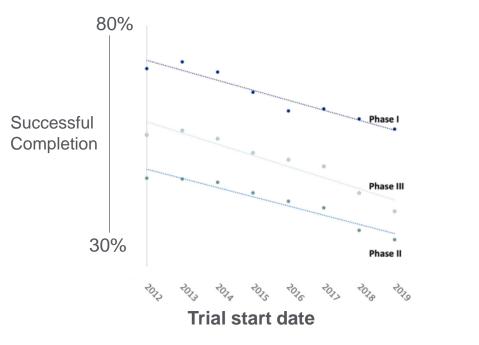
The pharmaceutical productivity gap – decline in R&D efficiency Drug Discovery Today, Sept 2024



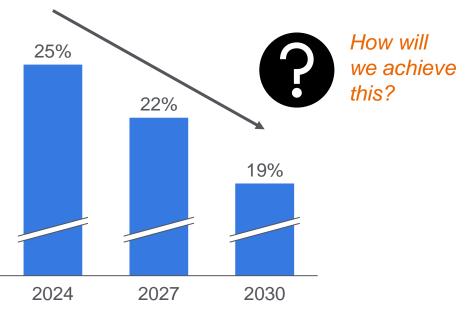
...failure rates are increasing, whilst the industry expects to generate more revenue from less investment



Clinical trial success per phase (within 4 years, trials starting 2012-2019)



Pharma R&D spend as % of sales



We need to do things differently



"

The universe of molecules that could be turned into potentially life-saving drugs is mind-boggling in size: researchers estimate the number at around **10 to the power of 60**.

That's more than all the atoms in the solar system, offering virtually unlimited chemical possibilities – If only chemists could find the worthwhile ones."

"

David Rotman, Editor, MIT Technology Review, April 2020

Al is becoming an imperative for our industry if we are to improve productivity and ROI

AI is key for improving R&D productivity, but concerns remain

How researchers and clinicians are feeling about AI:



Believe AI will accelerate knowledge discovery

72%

Believe AI will have a transformative or significant impact on their area of work

96%

Believe AI could be used for misinformation

84%

Believe AI may cause critical errors



Online survey Dec 2023 - Feb 2024

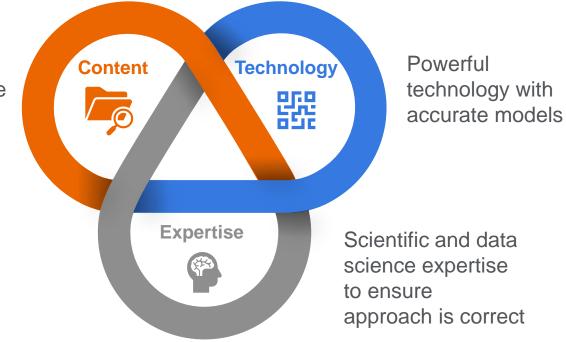
Respondents: 2,999 researchers & clinicians from 123 countries





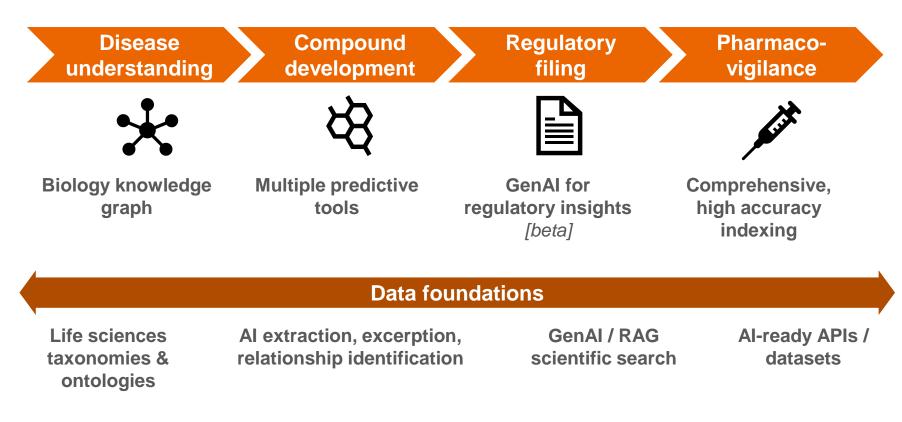
Three key components for AI to be trusted

Data used in models has to be robust & trustworthy



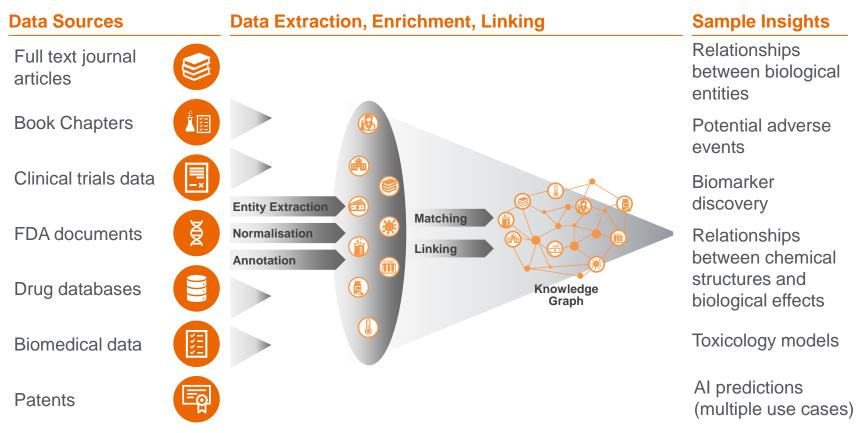
At Elsevier, we use a range of AI / advanced technologies to help answer the most challenging R&D questions





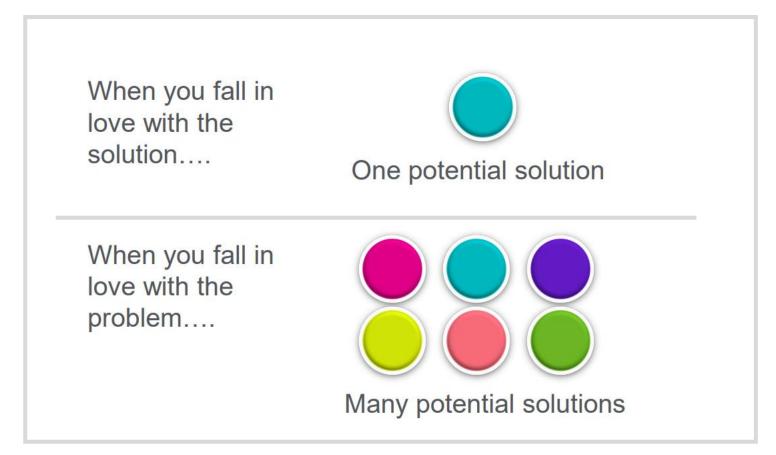
Our approach to data and AI





But remember, when innovating - start with the problem, not the solution





Example: Disease understanding

Finding 'buried' biological connections via knowledge graph



Researcher need: Discovering connections between biological entities and how they connect to disease progression to make critical R&D decisions

- Which targets to pursue?
- Which drugs to prioritise in the development pipeline?



Key learnings from working with AI



- **1. Start with a use case**, not a technology
- 2. Make an honest evaluation of the fit of AI to this problem. Is it truly superior to existing approaches (speed, accuracy etc.)? Is it cost effective?
- 3. Be open and collaborate, acknowledge your own bench strengths and seek partners where it makes sense
- 4. Adopt responsible Al principles from outset: Human in the loop, explainability, privacy and data governance, consider model bias
- 5. Ensure the data used is robust, comprehensive, high-quality, accurate
- 6. Platform level thinking will be needed at some stage, be ready for this

What excites me for the future



- Seamless exploration across content sources Elsevier, customer, third party
- Continuing to put AI and advanced technologies to work where it helps customers solve a problem
- Working with the industry development partners, technology partners etc.





